

PIMA COUNTY  
COMMUNITY  
DEVELOPMENT &  
NEIGHBORHOOD  
CONSERVATION  
DEPARTMENT

2006-2007  
Consolidated  
Annual  
Performance  
Evaluation  
Report

Celebrate  
Grand Opening  
1:00 - 1:00

SCHOOL  
CCXIX



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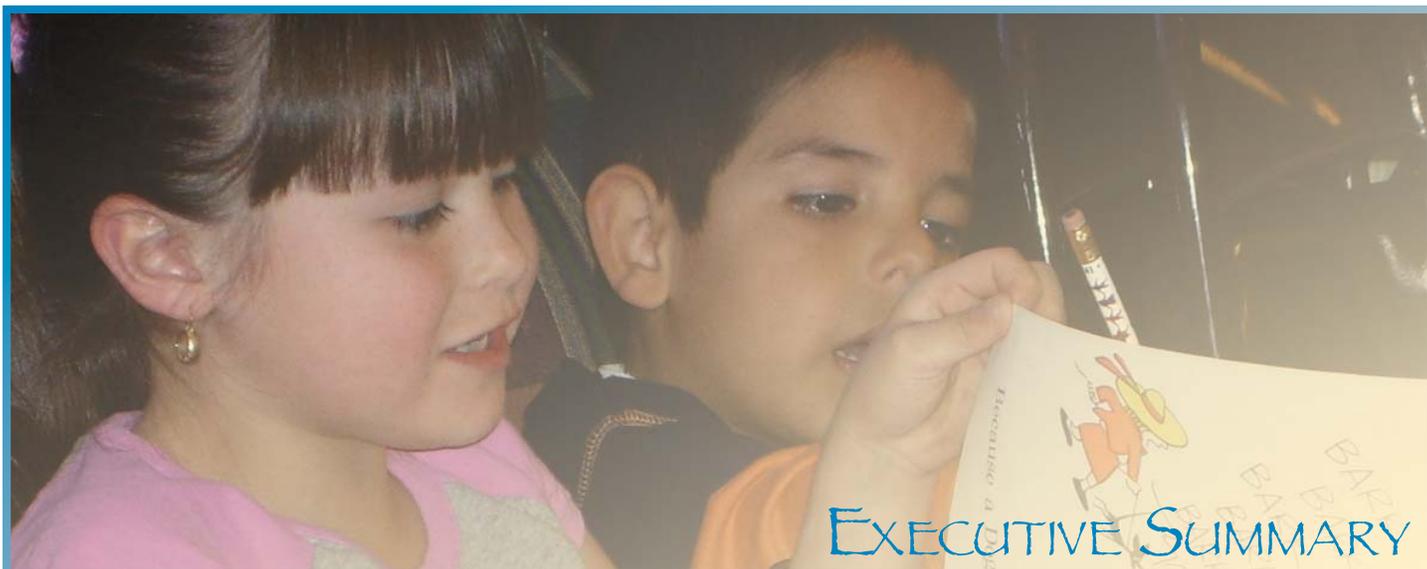
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## Forward...

As a recipient of federal funds through the US Department of Housing and Urban Development (HUD), Pima County Community Development and Neighborhood Conservation (CDNC) is required to publish an annual performance report detailing activities that took place during the most recent program year with those federal funds, including:

- Community Development Block Grant (CDBG) - \$2,605,585
- Emergency Shelter Grant (ESG) - \$110,848
- HOME Investment Partnerships Program (HOME) - \$757,996

The purpose of the report is to measure the extent to which we are meeting priority needs, goals and strategies as outlined in the 2005-2010 Consolidated Plan.

However, CDNC carries out many more activities in order to meet the needs of and enhance the quality of life for its citizens, utilizing and leveraging a wide variety of funds from other federal, state, local, and private sources, as well as staff's varied competencies and dynamic energy. Often a number of funding sources and programs overlap in order to carry out our objectives. We are able to accomplish a great deal in our community by approaching problems with a collaborative mindset, and working closely and problem solving with community members, agencies, governments, and the private sector. We strive to be proactive in identifying barriers to the quality of life and vitality of our community, and then aggressive in implementing strategies to break down those barriers.

In order to demonstrate how all of CDNC's programs and activities work together in carrying out our objectives, we have expanded the scope of this annual performance report to include all departmental activities carried out in the past year. We welcome your ideas and comments in response.

## CONTACT INFORMATION

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# EXECUTIVE SUMMARY

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## Pima County Community Development and Neighborhood Conservation Accomplishments in FY06-07 by Con Plan Priorities

### AFFORDABLE HOUSING

#### DEVELOPING RENTAL HOUSING

- Completion of Curley School Artisan Lofts – 30 rental units conversion of historic Curley School in Ajo into affordable art/work space. Investment of Pima County HOME funds leveraged 10 funding sources.

#### INCREASING HOMEOWNERSHIP

- The Housing Commission recommended funding to four new projects, totaling \$878,909 in bond funds and 51 new units of affordable housing.
- Completed the Workforce Housing Profile and participated in a committee to implement an employer-assisted housing program.
- 99 new owners assisted through the Pima County/City of Tucson Homebuyer assistance programs.
- Prepared to implement an employee survey to assess interest in homeownership and home maintenance workshops.

#### PRESERVING EXISTING HOUSING

- 411 homes received emergency home repair services.
- Completion of initial unit for manufactured housing replacement program, I'm Home.

### HOMELESSNESS

#### DEVELOPING PERMANENT SUPPORTIVE HOUSING

- 5 units of permanent supportive housing have been developed by Tucson Metropolitan Ministries utilizing HOME funds

#### SUPPORTING TRANSITIONAL HOUSING

- 155 homeless families participated in the CASA for Families II supportive housing program, with 80 families successfully securing permanent housing.

#### DECREASING INCIDENTS OF CHRONIC HOMELESSNESS

- Continued participation in the Tucson Planning Council for the Homeless (see page 24 for activities)

### SPECIAL NEEDS POPULATIONS

#### SUPPORTING TRANSITIONAL AND PERMANENT HOUSING

- 54 families with individuals living with HIV/AIDS received permanent supportive housing assistance through HOPWA

#### PROVIDING HOME ADAPTATIONS

- 13 homes received modifications for accessibility.

#### ENHANCING SOCIAL SERVICES FOR ELDERLY & SPECIAL NEEDS POPULATIONS

- Successfully submitted HOPWA renewal grant.
- Outside Agency programs served 5,506 persons with disabilities.

## HUMAN SERVICES

### ASSURING ACCESSIBILITY AS REQUIRED BY ADA

- All contracts for grant programs require compliance with accessibility standards and ADA regulations.

### FACILITATING AND PROMOTING NEEDED SERVICES INCLUDING: TRANSPORTATION, SENIOR NUTRITION, CHILD CARE, HEALTH SERVICES, YOUTH PROGRAMS, CRIME AND SUBSTANCE ABUSE AWARENESS AND PREVENTION, AND FAIR HOUSING COUNSELING.

- CDBG and OA funds were targeted for these needed services. Complete listings of funded programs may be found in the Community and Rural Development section.
- Outside Agency funds provided an array of services including: 36,255 meals, 18,399 shelter nights, 10,712 hours of childcare, and 32,386 training hours.
- Implemented the rental housing locator data base, [pimacountyhousingsearch.org](http://pimacountyhousingsearch.org), to assist residents in locating affordable rentals units, with multiple options for specifying criteria (disabilities, Section 8 units, locations, etc.).

## Pima County: An Overview

The second largest county in Arizona, Pima County spans a large geographical area in the Sonoran Desert, covering 9,184 square miles. A large percentage of the residents of the county are concentrated in the Tucson Metropolitan area, which includes the five incorporated jurisdictions– the Cities of Tucson and South Tucson and the Towns of Marana, Oro Valley and Sahuarita.

In recent years, the population has been rapidly growing, with the trend expected to continue. From 2000 to 2010, population growth in Pima County is expected to be about 25%, with total county population estimated to be 1,056,477 residents. Pima ranks 2nd of 15 counties when analyzing total population change in Arizona and the county ranks 34th of 3,141 counties by growth in the United States (Source: Population Estimates Program, U.S. Bureau of the Census).

## Population Growth in Pima County, 1990 - 2007

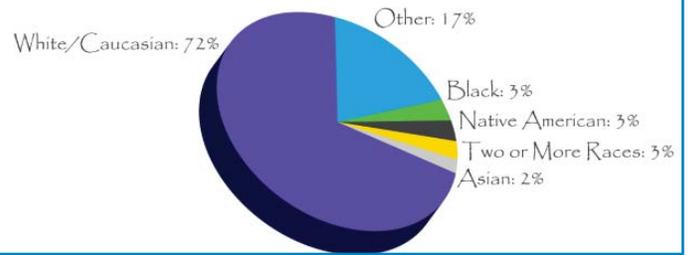
JURISDICTION	1990	2000	2005	2005	2000-2006 CHANGE	2007 PROJECTED
Marana	2,195	14,046	26,725	30,435	116.7%	32,588
Oro Valley	6,750	30,257	39,400	40,215	32.9%	41,489
Sahuarita	1,630	3,326	13,900	18,035	442.2%	21,306
South Tucson	5,164	5,495	5,630	5,805	5.6%	5,872
Tucson	402,480	488,868	529,770	534,685	9.4%	545,648
Unincorporated Pima County	246,590	306,393	342,120	352,105	14.9%	363,496
<b>PIMA COUNTY</b>	<b>663,179</b>	<b>848,385</b>	<b>957,635</b>	<b>981,280</b>	<b>15.7%</b>	<b>1,010,399</b>

# EXECUTIVE SUMMARY

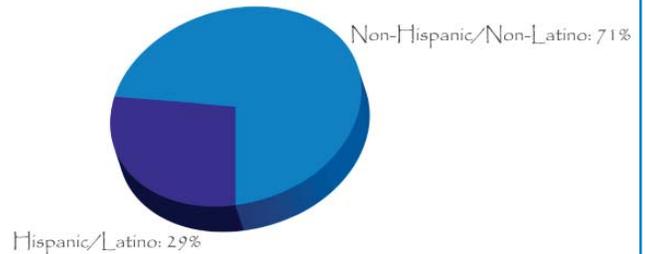
## Housing in Pima County

The rapid growth in Pima County was accompanied by a booming real estate market until quite recently. While the price of housing greatly increased throughout the last decade, the median income level had not kept pace. This has led to a housing affordability problem for many residents. From 2000-2005, the Median Housing Sales Price rose 91% while the Median Household Income only rose 16%. It is only in the past year that the local market has declined, reflecting the national trend. Median Housing Sales Price for 2007 is currently at \$223,500, a decline of nearly 15% from 2006.

PIMA COUNTY POPULATION - RACIAL COMPOSITION



PIMA COUNTY POPULATION - ETHNIC COMPOSITION



Median Housing Sales Price vs. Median Household Income: 1996 - 2006



# EXECUTIVE SUMMARY

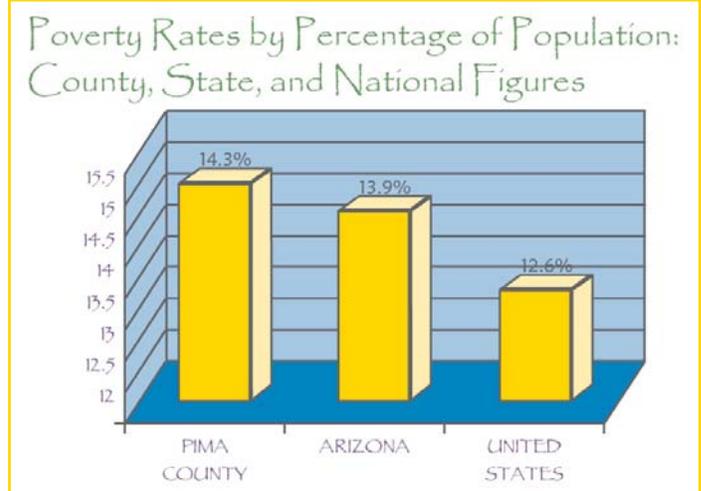
## Poverty in Pima County

Recent statistics estimate that 14.3% of Pima County residents live in poverty, compared to Arizona's rate of 13.9% and the national rate of 12.6%.

Arizona has the widest income gap in the nation. The average income of the top 5% of Arizona families is 14 times greater than the average income for the bottom 20% of families.

Children are disproportionately living in poverty, with 21.7% of children under 17 living below the federal poverty line. Comparatively, the national rate is at 17.6% (Current Population Survey).

In the Tucson Unified School District in 2005, 62% of ALL students qualified for free or reduced lunches, while 26 schools had over 85% of their students receiving free or reduced lunches. The income eligibility criteria for a family of four was \$24,505 for free lunches and \$34,873 for reduced lunches (TUSD).



## Pima County/City of Tucson HOME Consortium Agreement

In the process of renewing the HOME Consortium Agreement for an additional 3 year term (2007-2010) Pima County and the City of Tucson established four goals:

- Implementation of a single county-wide downpayment assistance program operated through a fiscal agent. (accomplished)
- Provide training for housing developers and non-profits to improve and expand their capacity and ability to develop and manage affordable housing projects and to deliver related programs.
- Collaborate on an affordable housing development project.
- Implement a single application process for HOME funds and any other funds available for affordable housing.





## COMMUNITY AND RURAL DEVELOPMENT

### Flowing Wells Neighborhood Revitalization Strategy Area

Flowing Wells Neighborhood Association and Community Coalition received the All-America City Award at the All-America City Conference this summer. The All-America City Award is the oldest and most respected community recognition program in the nation that recognizes communities whose citizens work together to identify and tackle community-wide challenges and achieve uncommon results.

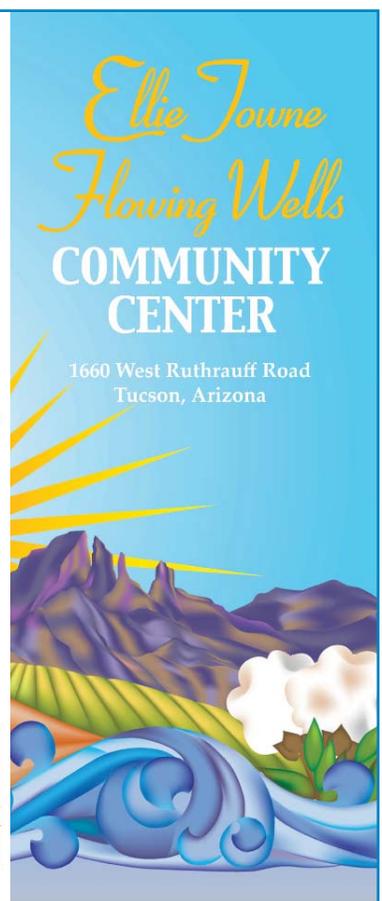
Projects completed in Flowing Wells in FY06-07 included the Curtis Park, which consists of 35 acres including two adult and one youth baseball fields, picnic tables, a ramada and tot lot, restrooms, a walking path along the Rillito pathway and a parking lot. Also, the Ellie Towne Flowing Wells Community Center was completed and dedicated in the name of the long-time community advocate and head of the Association. The center consists of four buildings at approximately 18,000 square feet. The rooms include a tots room, youth and teen room, dance room, arts and crafts, computer lab, community hall, meeting rooms, conference room, lobby, kitchen, storage, restrooms and courtyard. In addition, a medical and dental clinic will be constructed and is scheduled to open in the summer of 2008. Services provided at this time include the T.O.T.S. Program, After School Recreation, Teen and Senior Programs, Age Well, Arthritis Ta'i Chi Classes, and Oil Painting.

#### Flowing Wells Wins All-America City Award

The Flowing Wells Neighborhood Association and Community Coalition won the All-America City Award at the National Civic League competition in Anaheim, California in June, 2007. Ten winners were selected from the 20 finalists who gave presentations before the distinguished jury. The finalists had been selected from hundreds of applications. The projects presented by the team, which were Pima County Natural Resources, Parks and Recreations' Ellie Towne Flowing Wells Community Center, Flowing Wells Park, and Curtis Park, along with the future Flowing Wells Health Clinic which will be located in the community center were particularly outstanding. One of the other factors that won the award for Flowing Wells is the excellent partnerships between the FWNACC, Pima County, and numerous other organizations and agencies.

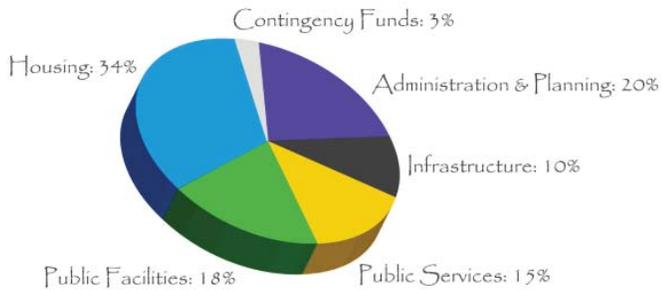
Flowing Wells is also only the fourth neighborhood association to win in the 58 year history of the competition. In her acceptance statement, Ellie Towne said Flowing Wells felt "like the Little Engine That Could," and that was exactly the case.

Winning an All-America City Award is considered a great honor and has long-term benefits for the community and its partners. Flowing Wells and the other nine winners will be honored with a ceremony in Washington, DC.



# COMMUNITY AND RURAL DEVELOPMENT

CDBG CATEGORY AMOUNT PERCENTAGES



CDBG CATEGORY	CDBG AMOUNT
Housing	\$889,000
Public Facilities	\$457,000
Public Services	\$390,000
Infrastructure	\$272,000
Administration & Planning	\$521,000
Unprogrammed Funds	\$76,585
<b>TOTAL</b>	<b>\$2,605,585</b>

## CDBG Home Repair and Housing Rehabilitation Programs

In FY06-07, 411 households received emergency repair services, including weatherization, roof repair, heating and cooling systems repair, and septic system repairs. Four dilapidated structures were demolished in order to enhance health and safety in the City of South Tucson. Thirteen homes received adaptations for purposes of accessibility and fostering independence in the home.

OUTCOME/ OBJECTIVE	PROGRAM	FUNDING	FUNDS SPENT	ACTIVITY	UNITS PROPOSED/ ACTUAL
DH1	County wide rehab	\$450,000	\$467,294	owner occupied rehab	45/62
DH1	Septic program	\$75,000	\$71,641	septic replacement	15/9
DH1	Tucson Urban League	\$50,000	\$40,976	emergency home repair	15/7
DH1	CHSPA	\$75,000	\$65,387	emergency home repair	160/141
DH1	Esperanza En Escalante	\$25,000	\$3,452	emergency home repair	40/none
DH2	Town of Marana	\$40,000	\$-	emergency home repair	10/ none
DH1	City of South Tucson	\$70,000	\$-	emergency home repair	5/ none
DH2	Town of Marana (FY05)**	\$50,000	\$33,572	emergency home repair	20/16
DH2	Town of Marana (FY05)**	\$25,000	\$11,398	smoke detectors	250/162
DH1	Tucson Urban League (FY05)**	\$50,000	\$20,847	emergency home repair	15/14
<b>TOTAL</b>		<b>\$910,000</b>	<b>\$714,567</b>		<b>575/411</b>

\*\*represents from prior fiscal years



PIMA COUNTY OUTSIDE AGENCY ADVISORY COMMITTEE

## HUD Outcome Coding Matrix

	AVAILABILITY/ ACCESSIBILITY	AFFORDABILITY	SUSTAINABILITY
DECENT HOUSING	DH1	DH2	DH3
SUITABLE LIVING ENVIRONMENT	SL1	SL2	SL3
ECONOMIC OPPORTUNITY	EO1	EO2	EO3

# COMMUNITY AND RURAL DEVELOPMENT

## AFFORDABLE HOUSING

DH2	Town of Marana -Land Acquisiton	\$30,000	\$-	land acquisition	1/ none
DH2	Town of Marana -Land Acquisiton(FY05)**	\$30,000	\$-	land acquisition	1/pending sale of 1 lot

## DEMOLITION

DH1	City of South Tucson (FY05)**	\$50,000	\$-	dilapidated structures	none
DH1	City of South Tucson (FY04)**	\$29,000	\$2,700	dilapidated structures	3/1
DH1	City of South Tucson (FY03)**	\$50,000	\$22,450	dilapidated structures	3/3

\*\*from prior fiscal years

## DISABILITIES- MODIFICATIONS

DH1	DIRECT Center for Independence	\$50,000	\$33,955	home accessibility	30/13
DH1	DIRECT Center for Independence(FY05)**	\$50,000	\$20,724	home accessibility	22/13

## NAHRO National Award of Merit

### DREXEL HEIGHTS FIRE DISTRICT FAMILY SAFETY PROGRAM

Each year young children are killed in fires, by drowning in swimming pools, and when they're not properly secured in automobiles in safety seats. In order to address these issues, the Drexel Heights Fire Department implemented a Family Safety Program that not only teaches parents what they need to know about general safety, but also provides First Aid and CPR training, child safety seat guidelines, and smoke detectors and fire extinguishers. All of this is intended to make the family environment safer and more secure.

The Family Safety Program is a unique program for the fire department. While fire departments offer fire safety education and supplies, this program encompasses life safety skills as well. The program targets low-income families and provides them with the education and safety resources they need to keep their families safe. Families learn about fire safety, home safety, CPR, first aid, and the importance of child safety car seats.

No other fire agency in Arizona offers such an all-encompassing program as the Family Safety Program. It is through the partnership and grant funding of the CDBG program (\$15,000) that the Drexel Heights Fire District is able to provide these resources and training to low-income families in the community. In FY06-07, over 334 individuals participated in this innovative program.

In another nod to the great work being done in Drexel Heights, Tracy Koslowski, the Drexel Heights Fire District Public Education/Information Manager, is the recipient of the 2005 Fire and Life Safety Educator of the Year Award by the Arizona Fire and Burn Educator's Association. Ms. Koslowski was recognized by her peers for her outstanding accomplishments in the development and presentation of fire safety education programs.

# COMMUNITY AND RURAL DEVELOPMENT

## CDBG Agency Facility Projects

In FY06-07, nine agency facility projects were completed.

OUTCOME/ OBJECTIVE	PROJECT	SPONSOR	ACTIVITY STATUS
SL3	New Ambulance Station	Ajo Ambulance	design in progress
SL3	Emergency Notification System	Ajo Gibson Fire Dept	completed
SL3	Old School House Rehabilitation	Arivaca Family & Community Education	design in progress
SL3	Land Acquisition	Catalina Community Services	acquisition complete, demolition of old building 9/07
SL3	Building Project	Interfaith Community Services	90% complete, groundbreaking 11/07
SL3	Fire Safety Equipment	City of South Tucson	95% complete
N/A	Food Bank Building (FY05)*	Robles Ranch Community Center	completed
N/A	Fire Safety Equipment (FY05)*	City of South Tucson	completed
N/A	Office Building (FY05)*	Community Home Repair Project of AZ	completed, dedication 9/07
N/A	Site Improvements (FY05)*	Esperanza En Escalante	completed
N/A	Building Improvements (FY05)*	Interfaith Community Services	completed
N/A	Facility Renovation-Drainage (FY05)*	Southern Arizona Against Sexual Assault	completed
N/A	Senior Housing Offsite Improvements (FY04)	B'nai B'rith	completed
N/A	Community Center (FY03)*(FY02)*(FY01)*	Flowing Wells	completed, dedication 9/07

\*Indicates funding from prior fiscal years - prior to outcome/objective coding



# COMMUNITY AND RURAL DEVELOPMENT

## CDBG Neighborhood Facilities Projects

In FY06-07, nine neighborhood facility projects were completed.

OUTCOME/ OBJECTIVE	PROJECT	ACTIVITY STATUS
SL3	Arivaca Community Center/Skate Park	construction 10% complete
SL3	Avra Water Co-op/Water Generator Installation	completed
SL3	Catalina-Twin Lakes/Speed Humps	in progress
SL3	Drexel Heights Fire District/Fire Hydrants	completed
SL3	Friends of Robles Ranch/Taylor Lane Community School Bus Shelter Construction	design in progress
SL3	Northwest Fire District/Flowing Wells Fire Hydrants	in progress, waiting for Tucson Water for final approval of installation of fire hydrants
SL3	Three Points Fire District/Fire Hydrants	completed
SL3	Why Utility Company/Water System Upgrade	in progress
SL3	Town of Maran/Honea Heights Neighborhood Park	partial equipment arrived; to be installed
SL3	City of South Tucson/Street Sign Replacement	project will be completed by 9/07
N/A	Catalina Fire Hydrants/House Address Signage (FY05)*	completed
N/A	Van Ark Water Mains (FY05)*	completed
N/A	Robles Junction Fire Hydrants (FY05)*	completed
N/A	Taylor Lane Mailboxes/Street Address Signs (FY05)*	90% complete
N/A	Amado Water Tank (FY03)*	completed
N/A	South Tucson Yaqui Parki Community Center Design & Park Improvements (FY01)*	completed
N/A	Tucson Diversion Channel Park (FY01)*	completed

\*Indicates funding from previous fiscal years - prior to outcome/objective coding



UNIVERSITY OF ARIZONA COOPERATIVE EXTENSION HIGH ROPES COURSE

# COMMUNITY AND RURAL DEVELOPMENT

## CDBG Public Services - served 29,133 unduplicated clients

In FY06-07, public services served 29,133 unduplicated clients\*.

\*Programs are asked to report on unduplicated numbers. However, we cannot account for duplication across programs or agencies.

OUTCOME/ OBJECTIVE	AGENCY	PROJECT	AMOUNT SPENT
DH3	Administration of Resources & Choices	Reverse Mortgage Program	\$15,000
SL1	Catalina Community Services	Hot Meal Program	\$13,544
SL1	Chicanos Por La Causa	Corazon de Aztlan	\$10,627
SL2	Chicanos Por La Causa	Housing Counseling Program	\$13,686
EO1	Desert Waste Not Warehouse	Computer Recycling	\$21,481
SL1	Drexel Heights Fire District	Family Safety Program	\$8,575
SL3	Flowing Wells Neighborhood	Revitalization Coordinator	\$7,500
SL3	Flowing Wells Community Coalition	Operating Funds	\$3,208
SL3	Flowing Wells Community Coalition	Mulberry Meadows Street Lights	\$-
SL1	Pima Prevention Partnership	Pima County Teen Court Program	\$4,589
DH1	Primavera Foundation	Women's Shelter	\$6,683
DH1	Southern Arizona Legal Aid	Tenant/Homeowner Assistance	\$19,504
EO3	Tucson Jewish Community Center	Pre-School Tuition Aid	\$4,524
SL3	City of South Tucson	Community Policing, Crime Prevention	\$22,489
SL1	City of South Tucson	Youth Programs and Family Assistance	\$97,356
TOTAL			\$248,766

## FY06-07 Program Commitment & Expenditure CDBG and ESG Entitlement

PROGRAM	ENTITLEMENT	COMMITMENT	EXPENDITURE	BALANCE
CDBG	\$2,605,585	\$2,284,530	\$2,970,569	\$1,919,546
ESG	\$110,848	\$110,748	\$76,725	\$34,122
TOTAL	\$2,716,433	\$2,395,278	\$3,047,294	\$1,953,668



TRACY KOSLOWSKI, DREXEL HEIGHTS - FIRE AND LIFE SAFETY EDUCATOR OF THE YEAR AWARD

# COMMUNITY AND RURAL DEVELOPMENT

## The Outside Agency Program

In 1992, the Board of Supervisors established the Outside Agency Advisory Committee to “review community needs and priorities and make recommendations to the Board of Supervisors.”

Recommendations include identification of agencies that should receive funding as well as the level of funds needed to effectively support agencies in order to best meet community needs. Each County Supervisor as well as the County Administrator appoints one representative to the Committee.

A combined Request for Proposals was released by CDNC for three funding sources: Community Development Block Grant Funds; Outside Agency-Pima County General Funds, and Emergency Shelter Grant funds on December 5, 2005. Forty-seven agencies submitted proposals for 80 programs, specifically for OA funds. Six service categories were created, including: Senior Support Services; Parenting and Family Support; Emergency Food and Clothing; Support Services, Shelter and Domestic Violence; Services for Youth and Young Adults; Community Support Services; and General Services (these funding requests are made by agencies for the provision of specific community functions deemed essential for the County). Applicants met in their designated service category and participated in roundtable discussions, which focused on community needs and service gaps.

The total amount requested was \$3,700,398. Of this total, \$1,061,418 was in new funding requests from programs that had not previously received funding from Outside Agency. Currently funded programs requested an increased amount of \$628,890. The Committee made funding recommendations in the amount of \$2,010,090, the OA base budget, as well as \$271,800 in supplemental funding recommendations. The Board of Supervisors approved both amounts at the July 11, 2006 Board meeting.

## Outside Agency Annual Programmatic Highlights

### NUMBERS OF INDIVIDUALS SERVED IN FY06-07

Female Heads of Household: 26,428  
Homeless Individuals: 3,597  
Individuals with Disabilities: 5,506  
Individuals with  
Low-Moderate Income: 97,248

### SERVICES PROVIDED IN FY06-07

Youth Attending Programming: 74,475  
Meals Served: 36,255  
Shelter Nights Provided: 18,399  
Hours of Child-Care Provided: 10,712  
Training Hours: 32,386  
Community Information Items: 65,584



HOUSE OF NEIGHBORLY SERVICE

# COMMUNITY AND RURAL DEVELOPMENT

## Outside Agency Accountability

The Outside Agency Program has increased accountability to both internal and external stakeholders, including the Pima County Board of Supervisors, County Administration, Outside Agency grantees and the general public. New reporting methods and on-site monitoring are the basis for increased accountability. These methods also provide needed support to the agencies in terms of technical assistance and feedback, as well as a more efficient reporting process for the agencies.

New accountability measures include:

- Quarterly/Annual Reports – The Quarterly and Annual Reports were developed to ensure reporting consistency among all funded agencies. Agencies report on financial information, client satisfaction, community impact, outputs and outcomes. In addition agencies provide highlights, accomplishments and barriers to service provision each quarter. The reports are compiled into a comprehensive document that is sent to County Administration and the Board of Supervisors as well as accessible on the Department website.
- Implementation of New Database – The new database captures quarterly and annual reports from all funded programs providing services. The database promotes greater efficiency through the decrease of paperwork and simplified submittal process. The database automatically saves all reports and can quickly generate summary reports. This process simplifies and streamlines the reporting process for agencies.
- Web Development and Transparency – In an effort to promote transparency which creates opportunity for full public disclosure, the department website is kept current and up to date with RFPs, program information, reporting requirements, state and national reports, department generated reports, funding by program and department contact information. The web site is also intended to provide information related to federal and state funding issues and current policy initiatives that will impact the County and its partners.
- Quarterly Meetings - The quarterly meetings are a work in progress to develop an opportunity for community service providers to increase collaborative efforts through regular meetings with similar agencies. The goals of the gatherings include sharing resources, coordinating funding options, and holding down management costs. Both County-funded and non County-funded agencies will be invited to participate in this ongoing community forum.
- On-site Monitoring



# COMMUNITY AND RURAL DEVELOPMENT

## Addressing Transportation Needs

In last year's Outside Agency funding process, which involved the Outside Agency Citizen Advisory Committee and 80+ nonprofit agency applicants engaged in round table discussions of community needs and gaps, one repeated theme emerged as a barrier to employment, childcare, healthcare, and access to emergency and basic services: transportation services.

CDNC recently produced a survey on transportation needs for service providers, aimed at identifying existing services, gaps and needs, and agency barriers or concerns related to transportation service provision. The focus was split for urban and rural issues, as they vary. The survey received a response rate of 35%, with 37 different agencies responding. From the survey results, a report was developed to analyze the information.

CDNC is working in collaboration with the Pima Association of Governments (PAG) on this issue. Modeled after CDNC's survey, PAG developed a survey to address more specific information on transportation availability and gaps in the county (will include assessing agency fleets available, work-related transportation). In working with PAG, agencies who responded to CDNC's survey had a shortened version of the PAG survey to complete. Results from PAG's survey and the subsequent report were shared with CDNC, and vice versa. No significant differences were found, affirming the validity of CDNC's survey. In the upcoming year, CDNC and PAG may work together on a county-wide task force of governmental and nonprofit agencies which will identify solutions and action steps for filling transportation gaps.

## Low Cost Housing

Pima County's web-based low cost housing list was launched on September 2006. The website contains online searchable housing database. An on-call center is available to assist landlords and tenants in listing and accessing housing information in Pima County. Services are available in English and Spanish. The number of available units in September 2006 was 1,794, as of June 2007. 17,759 housing units are listed in the data base. An average of 1,206 units are available each month. The number of unique web site searches conducted per month is 7,108.



## B'nai B'rith

CDBG funding was awarded to B'nai B'rith for a new moderate-income housing development on Tucson's eastside. The Gerd and Inge Strauss Manor is a 300-unit housing complex designed for limited-income senior citizens. The complex was constructed with the help of CDNC, HUD, and B'nai B'rith. This complex fulfills a vital need for affordable senior housing in Tucson. This is the second senior citizen housing complex B'nai B'rith has sponsored in Tucson. \$25,000 went into this project for predevelopment costs and this is the 3rd time CDNC has partnered with the organization on affordable senior housing.

# COMMUNITY AND RURAL DEVELOPMENT

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## Rural Economic Report

CDNC commissioned a study by ESI Corporation to assess the potential for economic growth in rural Pima County. The challenge of undertaking this study starts with attempting to define the rural areas. While historically the rural Arizona economy was dominated by mining and agricultural uses, these sectors have declined in recent years while suburban and residential uses have spread through much of ranch land and cotton fields. For the purposes of the study the county was divided into four sectors – three in unincorporated eastern Pima County where interstate highways and state roads bisect areas; and the fourth consisting of the Ajo and surrounding lands. The report identifies four areas of potential growth:

- Industrial Development – in areas south of Tucson International Airport.
- Natural Resources – through continued copper mining
- Tourism – expanding on the winter attractions and natural preserves
- Cultural – maintaining the diverse cultural heritage and preservation of historic sites throughout Pima County

The report can be found at [www.pima.gov/ced](http://www.pima.gov/ced).

## Emergency Shelter Grant

The U. S. Department of Housing and Urban Development (HUD) made \$110,848 available for FY06-07. A combined Request for Proposals was released by CDNC for three funding sources: Community Development Block Grant Funds; Outside Agency-Pima County General Funds, and Emergency Shelter Grant funds on December 5, 2005. Priority funding was to homeless services targeting rural areas and/or unincorporated areas in Pima County and the City of South Tucson, and Towns of Marana, Sahuarita and Oro Valley. High priority was homeless shelters for victims of domestic violence and homeless youth.

Twelve-month contracts were executed to eight community based organizations selected for funding in the following categories:

- Homelessness Prevention in the form of mortgage/rent and utility assistance;
- Essential Services in the form of economic opportunities in training homeless individuals food industry skills, outreach to link homeless veterans with decent affordable housing, and motel vouchers to homeless individuals;
- Operations and Maintenance to provide suitable living environments in both transitional and permanent housing for:
  - Women and children experiencing domestic violence,
  - Homeless families;
  - Unaccompanied homeless men; and
  - Unaccompanied homeless women

### Funding Distribution

- Essential Services: \$15,000
- Operations and Maintenance: \$62,594
- Homeless Prevention: \$33,254

The Federal allowable allocation for administrative costs of 5%, made available by the ESG regulations to Pima County, was contributed to the projects. Grantees met the required 100% matching funds through non-federal ESG funds provided through grants and private contributions and listed on the following chart.

# COMMUNITY AND RURAL DEVELOPMENT

## ESG Allocations 2006-07

AGENCY	PROGRAM	CLIENTS SERVED	SERVICE TYPE	MAINTENANCE OPERATIONS	ESSENTIAL SERVICES	HOMELESS PREVENTION	SOURCE OF MATCHING FUNDS
Brewster Center	Casa Amparo DV Shelter	21 women and children	28 case management hours 360 bed nights 24 child advocacy hours	\$17,000			Arizona Department of Economic Security
Catholic Community Services	Pio Decimo Casita Esperanza Shelter	15 households	12 apartment units	\$12,000			Private Contributions
Caridad-De Porres	Cook Trainee Program	1,200 individuals	1,500 training 60,000 meals 1,000 case management hours		\$5,000		Homeless Veterans Reintegration Program
Comin' Home	Case Management and Outreach	610 individuals	300 advocacy hours 1,500 outreach contacts 250 shelter nights		\$5,000		Homeless Veterans Reintegration Program
Jackson Employment Center	Employability Skills	45 individuals	419 shelter nights	\$9,594			Pima County General Fund
Primavera	Casa Paloma Shelter for Unaccompanied Women	36 individuals	1,766 materials items 71 case management hours 303 shelter nights	\$12,000			Rental Income
Pima County Community Action Agency	Emergency Rent and Mortgage Assistance	50 individuals	\$33,254			\$33,254	Social Services Block Grant
Travelers Aid Society	Greyhound Family Shelter	40 individuals	17 units	\$17,000			Arizona Department of Economic Security
<b>TOTALS</b>				<b>\$67,594</b>	<b>\$10,000</b>	<b>\$33,254</b>	<b>\$110,848</b>



### Pima County Community Planning Activities 2006-07

- Participation in Tucson Planning Council for the Homeless – including the recently formed HMIS sub-committee. TPCH has requested that Pima County administer the HMIS for the local Continuum of Care.
- Development of the rental housing locator data base – Pimacountyhousingsearch.org. This system was successfully implemented in '06-07. Planning is underway for continued expansion of the system to include links to community services and home buyer assistance components. (see report on page 14)
- Participation in working group to implement a state-wide home buyer assistance website.
- Continued work with Flowing Wells including assistance with their Weed and Seed grant application, and updating of the Flowing Wells Neighborhood Revitalization Strategy Area.
- Profile of Workforce Housing in Pima County and participation in local committee to implement a employer assistance housing program.
- Preparation to implement an employee survey to assess interest in homeownership and home maintenance workshops. Depending on the results of the survey, workshops may be offered to employees.
- Rural Pima County Economic Profile
- Planning and preparations for NACCED Conference.
- Participation in the County's Sustainable Development Work Group.
- Completed White Paper on Workforce Housing in Pima County.



# AFFORDABLE HOUSING

## 2004 General Obligation Bond Program Affordable Housing Update

The 2004 General Obligation Bond Program for Affordable Housing has been created to provide funding opportunities via an open and continuous application process to non-profit corporations, units of government, and/or licensed builders in the private sector for the development of affordable housing. Ten million dollars is available in funding. The Housing Commission, in conjunction with CDNC staff, is responsible for the review and recommendation 2004 Bond Program proposals. The Board of Supervisors makes the final recommendation for funding.

To date, the Pima County Housing Commission has reviewed and recommended ten 2004 Bond projects totaling 335 affordable housing units and utilizing \$3,318,892 in bond funds. As of June 30, 2007, a total of three development projects have been completed and three are under construction, resulting in 90 new units of affordable housing.

### 2004 Housing Bond Program Recommended Projects

PROJECT NAME	FUNDING REQUEST	TENURE	PROJECT TYPE	TOTAL UNITS	BOND-FUNDED INFRASTRUCTURE STATUS	UNITS COMPLETED BY FY 06-07
MLK Revitalization Plan	\$1,272,678	Rental	Multi-Family: Low-Income Elderly	68	Resubmittal Approved 8/20/07	
Sylvester Drive Estates	\$280,000	Owner	SFR	13	Project in Progress	
Casa Bonita III, IV, & V	\$184,611	Rental	Multi-Family: SMI Populations	60	Completed Project	
Corazon del Pueblo Phase 1	\$400,000	Owner	SFR	20	Completed	13
Ghost Ranch Lodge	\$476,364	Rental	Townhomes: Elderly Housing (Adaptive Reuse)	93	Resubmittal Needed	
Curley School Apartments	\$350,000	Rental	Multi-Family: Live/Work Units (LIHTC, Adaptive Reuse)	30	Completed	30
Barrio San Antonio	\$136,903	Owner	SFR	5	Project in Progress	
Iowa Project	\$166,540	Owner	SFR	6	Project in Progress	
Tres Pueblos	\$180,000	Owner	Paired Homes	20	Contract Pending	
Corazon del Pueblo Phase 2	\$395,466	Owner	SFR	20	Contract Pending	

## 1997 General Obligation Bond Program Affordable Housing Update

The 1997 Bond Implementation Plan allocated \$5 million for affordable housing projects to be used for infrastructure engineering, planning and construction in the public right of way. The 1997 Housing Reinvestment Bond Program had nine affordable housing development proposals approved by the Board of Supervisors. The approved developments, when built-out, will result in a total of 261 new units of affordable housing. As of June 30, 2007, five development projects have been completed and three are under construction, resulting in 174 new units of affordable housing.

## 1997 Housing Bond Program Projects

PROJECT NAME	FUNDING REQUEST	TENURE	PROJECT TYPE	TOTAL UNITS	BOND-FUNDED INFRASTRUCTURE STATUS
Sunland Vista	\$765,134	Owner	SFR	68	Completed Project
Chantlalli Estates	\$300,000	Owner	SFR	13	Completed
Balboa-Laguna	\$821,000	Owner	Patio Homes	60	Completed
High Sierra Estates	\$434,743	Owner	SFR	20	Completed
Colonia Libre	\$273,984	Lease-Purchase	Townhomes	93	Completed Project
Copper Vista I	\$435,000	Owner	SFR	30	Completed
We-Chii Estates	\$444,580	Owner	SFR	5	Under Development
West Ochoa	\$120,000	Owner	SFR	6	Under Development
Copper Vista II	\$595,467	Owner	SFR	20	Pending Final Plat Approval

## FY06-07 Bond Program Highlights

- The completion of the Curley School Apartments in Ajo, Arizona. This historic renovation and adaptive reuse project converted the two oldest buildings of the former Curley School site into 30 affordable live-work apartment lofts that will serve low-income residents in the Town of Ajo. The grand opening celebration was held on May 29, 2007, and featured a key-note address by Congressman Raul Grijalva.
- Two additional bond projects have also been completed, resulting in 30 new units of affordable housing.
- All of the 1997 projects are now either completed or in progress with one exception: Copper Vista II, which is in the planning phase, pending the final plat approval from City of Tucson Development Services Department.
- The Pima County Housing Commission has recommended funding to four new projects, totaling \$878,909 in 2004 General Obligation Bond funds creating 51 new units of affordable housing (all homeownership).
- Formation of Housing Commission subcommittees to address continued bond program evaluation and development in areas addressing marketing, regulatory barriers to affordable housing, and identifying and pursuing additional revenue streams for the Pima County's Housing Trust Fund.

# AFFORDABLE HOUSING

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## Pima County Housing Commission Bond Program Reports

In addition to recommending funding for housing bond projects the Housing Commission considered or heard reports on the following items:

- A presentation by Elizabeth Cameron, a local accessibility activist, who discussed housing mobility issues with particular attention to residents limited to wheel chairs. Her request is for the Housing Commission to consider access to bedrooms and bathrooms which can be restricted due to the size of door frames, and to require a standard that insures accessibility to all areas of homes funded with Housing Bonds.
- Considered definitions of “substantial change” and applicability to projects receiving affordable housing bond funds. Substantial change would affect the affordability requirements of a project or the number of affordability of the units to be produced.
- The Housing Commission met as a sub-committee of the Pima County Bond Committee to discuss the process of making recommendation for future bond elections, and to review proposals that would be submitted to the Bond Committee for consideration on the next bond election. The sub-committee recommended submission of a request for \$37.6 million for Housing Bonds to be placed on the ballot at the next bond election. The Executive Assistant to the County Administrator met with the Housing Commission, meeting as the sub-committee to discuss the process of reviewing proposals.

## The Section 8 Housing Choice Voucher Program

The City of Tucson operates Pima County's Section 8 Housing Choice Voucher Program. The budget-based funding approach has been extremely interesting over the last few years, with this system of funding continuing through 2006 and again in 2007. In addition to budget-based funding, HUD also changed their method of funding the program from a fiscal year to a calendar year basis.

In 2004, HUD funding for the program was decreased, due to temporary low leasing. However, with due diligence, the City was able to provide information to HUD to bring funding back up to semi-normal levels.

In FY06, funding was back at the minimal base level. However, the rental market does not remain stagnant. Home mortgage rates were going up, rentals were more in demand, and therefore the average per unit cost for the program increased. Given all the movement in the rental market, the Pima County Housing Program was able to provide housing assistance to approximately 775 families, which includes 50 families with disabilities!

It is safe to say that the cost savings measure that the City of Tucson adopted a few years back has indeed helped in providing rental assistance to families in need and continues to bring in additional families from the waiting list.

There are approximately 2,500 families currently on the Section 8 waiting list. Pima County might be considered a "low rent" market when compared to other cities, but the prospect of finding decent affordable housing is diminishing for many who must support families on the wage structure in Pima County. The Section 8 program is the only alternative for safe and decent housing for many low-income families.

## Curley School Grand Opening

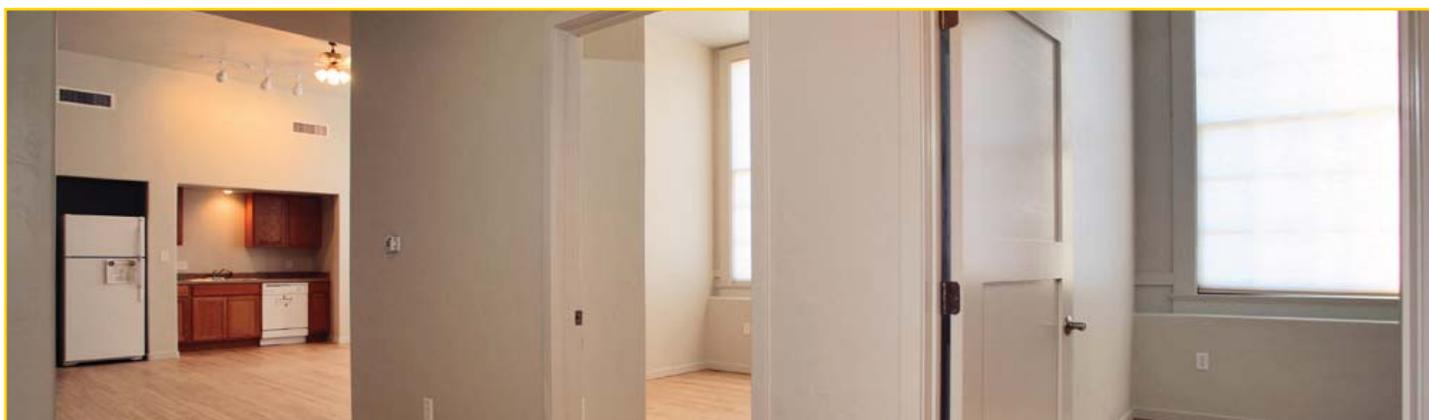
On May 29, 2007, the International Sonoran Desert Alliance (ISDA) celebrated the completion of the 30 unit affordable Curley School Artisan Lofts project in Ajo. Residents, elected officials, representatives from investors filled the Curley School Auditorium to mark the completion of this long anticipated project.

The completion of the Curley School Artisan Lofts marks completion of the first phase of the redevelopment and restoration of the Curley School, a seven acre campus with eight buildings. This ambitious project, foresees economic development opportunities for this once prosperous mining community located in the Sonoran Desert.

The \$9.5 million project was supported directly and indirectly by the following institutions:

- Enterprise Community Investment
- U.S. Department Housing and Urban Development (HUD)
- National Park Service
- Tohono O'odham Nation
- The State of Arizona Department of Housing
- Arizona State Parks
- Arizona Heritage Fund
- Arizona State Historic Preservation Office
- Pima County Board of Supervisors
- Pima County Community Development & Neighborhood Conservation Dept
- Pima County Cultural Resources & Historic Preservation Office
- Rural Community Assistance Corporation
- National Bank of Arizona
- Federal Home Loan Bank of San Francisco Affordable Housing Program with The Bank of Tucson
- National Trust for Historic Preservation
- Arizona Community Foundation
- Community Foundation for Southern Arizona
- PRO Neighborhoods
- The Christensen Fund
- Donations and contributions from numerous individuals and families
- Artspace Projects, Inc. provided ongoing inspiration and technical assistance

As of August, 27 of the 30 units have been rented to qualified artisans.



# AFFORDABLE HOUSING

## Administration of Resources & Choices - Reverse Mortgage Program

The Reverse Mortgage Program funded by CDBG (\$15,000 for FY06-07) is an excellent opportunity for senior homeowners to remain in their homes and continue to meet their financial obligations. With a traditional mortgage including home equity lines of credit, a senior has to make a mortgage payment and foreclosure results if payments are missed. A reverse mortgage provides a method for the senior to convert their equity into cash through payments from a participating lender. The reverse mortgage loan is repaid through a sale of the home after death or when the senior is no longer able to remain in their home, with all remaining equity belonging to the senior or senior's heirs. Additionally, it is important to note that the conversion of equity into cash does not count as income. Therefore, seniors are still eligible for publicly-assisted services.

Counseling; i.e., consumer education is the most important part of a reverse mortgage due to the fact that each senior needs to be able to make an informed decision. Pima County's Reverse Mortgage Program adheres to HUD's best practice standards which are face-to-face and one-on-one counseling/consumer education and all housing counselors are both certified housing counselors and certified mortgage educators. CDBG funding has supported these vital services since 1985. It is estimated that in the past 22 years, over 18,240 households have accessed reverse mortgages through this program. This past year, 161 seniors received services and 36 senior households have proceeded with reverse mortgages creating additional cash flow ensuring their safety, self-sufficiency, enhanced quality of life, independence and continuing homeownership.

## Findings from the Pima County Workforce Housing Profile

Median household incomes have not increased as rapidly as have housing costs.

- Approximately 43 percent of households earn less than \$35,000 annually, while nearly 60 percent earn less than \$50,000, and there is not sufficient existing housing to meet their price needs.
- In 2005, nearly 60 percent of households could not afford a home at the median sale price of \$234,000.
- Although its rank improved in 2006, Tucson (and surrounding Pima County) was ranked as one of 20 Metropolitan Statistical Areas with the highest rates of house price appreciation in 2005.
- 123,171 households (nearly 35 percent) are currently cost-burdened, meaning they spend more than 30 percent of their income on housing

The profile is available at [www.pima.gov/ced](http://www.pima.gov/ced).





## Status of 1997, 2004 NR Bond Funds

### 1997 NR BOND PROJECTS

- Approved by Board of Supervisors: 38
- Construction complete: 32
- Construction in process: 6

### 2004 NR BOND PROJECTS

- Approved by Board of Supervisors: 32
- Construction complete: 6
- Construction in process: 26
- Proposals in approval process: 2
- Proposals in development: 15



## Ajo Skate Park ~ NR funding: \$500,000

In December 2006, the Pima County Board of Supervisors approved a \$500,000 Neighborhood Reinvestment grant to construct a skate park at the Bud Walker Park in Ajo, Arizona. This proposal was driven by the youth in the Ajo community. Over 600 signatures were collected along with 23 letters of support from local business owners, churches, community organizations and school administrators. The skate park will consist of a 16,000 sq ft. concrete floor with 10 modular skating obstacles ranging from beginners to advanced skill levels. It will also include lighting and fencing around the skate park. The skate park is scheduled for completion by December 29, 2007. The construction of the skate park has created enthusiasm in the statewide youth skating community, which anticipates skating events at the Ajo Skate Park.

Barrio Anita ~ NR funding: \$395,000  
NR funds were utilized in Barrio Anita for a steel court cover sized to protect a new regulation basketball/volleyball court, retractable standards, bleachers, and a concrete stage and viewing area at Oury Recreation Center in David G. Herrera and Ramon Quiroz Park. The proposal was presented to the Neighborhood Reinvestment Oversight Committee by the Barrio Anita Neighborhood Association, Oury Center Staff, and teenaged students who reside in the community and attend programming at Oury Center.

# NEIGHBORHOOD REINVESTMENT

## City of South Tucson Neighborhood Parks – NR funding: \$150,000, \$500,000

The City of South Tucson requested NR funding for the design and construction of two mini parks including half basketball courts and other amenities for youth of all ages. South Tucson previously had no parks or recreational facilities within its boundaries. Prior to construction of the mini-parks, the nearest recreational facility for residents was located across a major roadway at 22nd Street and 4th Avenue. This park is primarily designed for softball leagues and is a location for meals for the homeless. The South Tucson project was funded by Neighborhood Reinvestment bond funds from both the 1997 program (\$150,000) and the 2004 Program (\$500,000). South Tucson was also able to obtain Community Development Block Grant funding of \$64,000 for the parks. Both parks are secured at night and reopened in the morning by City staff to insure safety for all. The parks were completed in May 2007 and a dedication ceremony is planned for Fall 2007.



## Oak Flower Neighborhood – NR funding: \$496,760

In 2001, the central Tucson neighborhood of Oak Flower, a medium high stress area, received Back-2-Basics funds from the City of Tucson for streetlights. The neighborhood residents wanted additional streetlights for security and safety, and were successful in obtaining the NR funds for that purpose. Many residents walk to public transportation pickup points and local retail stores, and children must walk to and from local schools. The increased lighting has improved conditions for all neighborhood pedestrians. The neighborhood is now applying for other grants to finish the neighborhood sidewalks and bus shelters. The Oak Flower Neighborhood lighting project has been operational since May 15, 2007, Horace Styler, Oak Flower Neighborhood President, has seen an increase in residents walking their children and pets throughout the neighborhood and an increase in neighbors walking for exercise, a reclaiming of their neighborhood streets.



# NEIGHBORHOOD REINVESTMENT

## Santa Catalina / Mt. Lemmon Community Center – NR funding: \$500,000

NR funded the construction of the 3,350 square foot community facility, which consists of two primary components. The Visitor Center consists of a visitor center room, storage area and public restrooms. The community area consists of a large meeting room, storage space, and food preparation area. The Community Center also will provide information on recreation, restaurants, lodging and shopping. Information about the environment and history of the Catalina Mountains will be displayed. Prior to the Aspen Fire in 2003, the community held their community meetings at a local restaurant. The Mt. Lemmon Community Center will provide a gathering place for community meetings, celebrations and social events, and is a key component in rebuilding the community in the wake of the devastating 2003 fire. The Community building was completed on June 21, 2007, and the dedication of the building was held on July 4, 2007. The total cost of the project was \$1,211,698. Additional funds came from the 2004 Pima County Bond Program and Flood Control District.

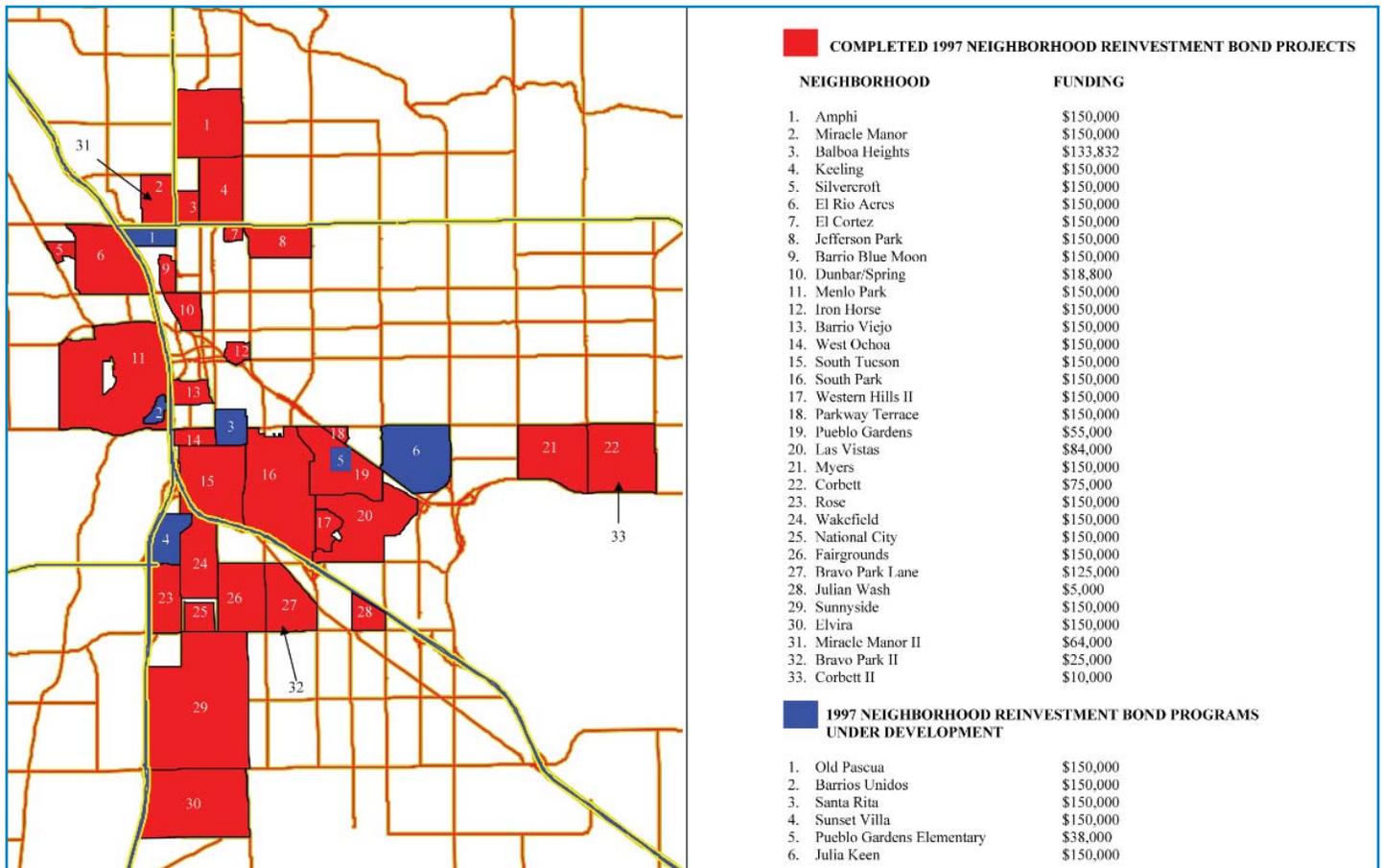
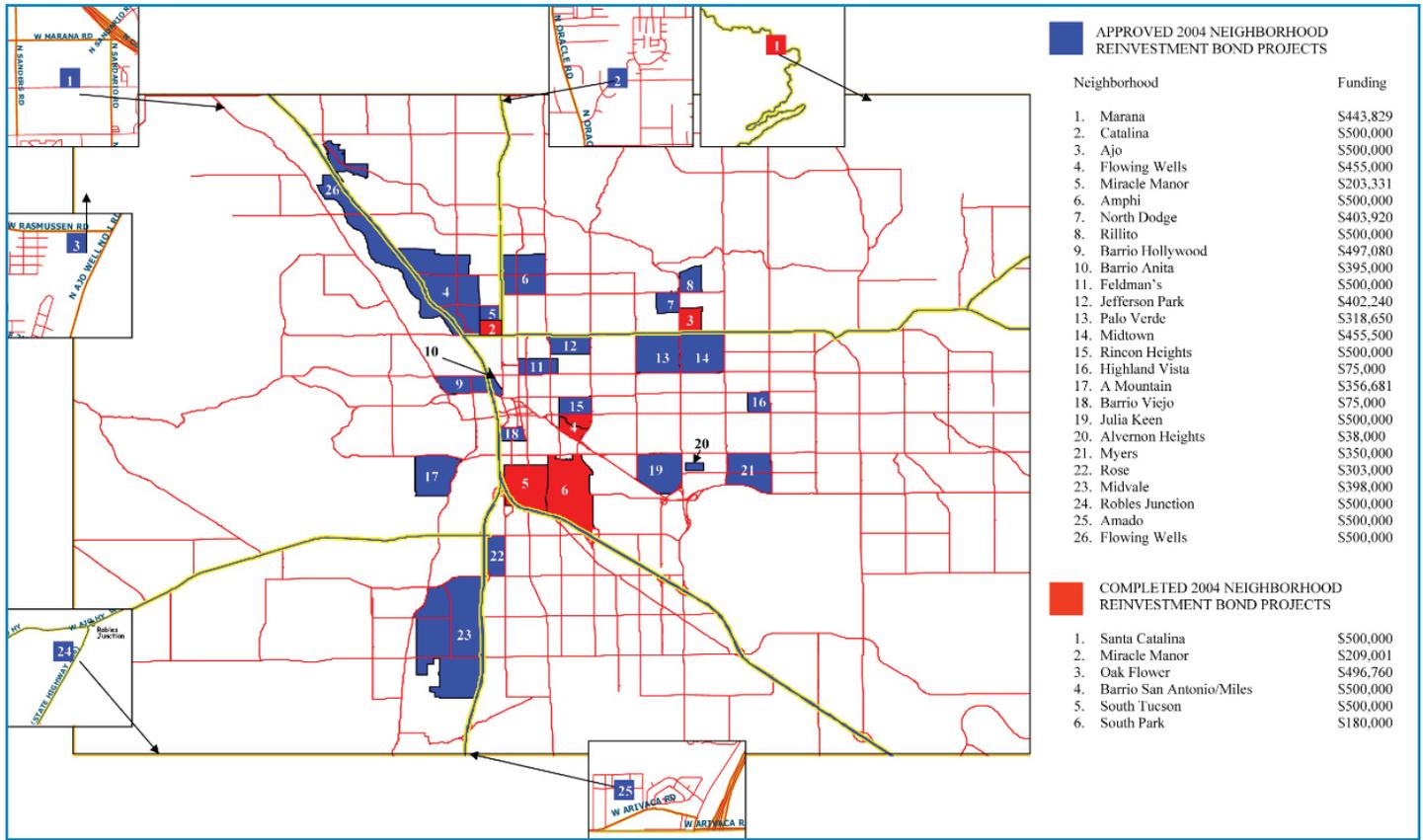


## Miles School Community Park – NR funding: \$500,000

Improvements to the school grounds at the Miles Exploratory Learning Center were completed earlier this spring. Phase 1 of this project, funded by the Pima County Neighborhood Reinvestment Program, includes major upgrades to existing baseball and soccer fields, a walking path, lighting, landscaping, drinking fountains, and art designed by Miles students. Through an agreement with the City of Tucson and Tucson Unified School District, Pima County ensured the grounds are available for public use during hours in which school is not in session. This project is part of a series of much-needed infrastructure improvements to the surrounding area, including the Arroyo Chico Project and Highland Avenue Bike and Pedestrian Project. The second phase of amenities to the Miles Park, funded in a matching amount by the City, will involve parking, shade, and court improvements, and is expected to be completed within the next year.



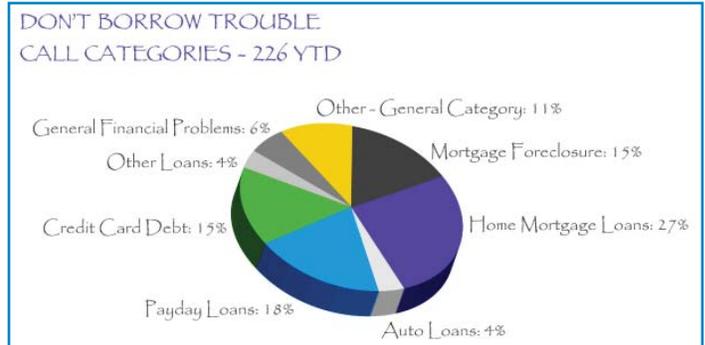
# NEIGHBORHOOD REINVESTMENT



## Don't Borrow Trouble Takes Off

The anti-predatory lending "Don't Borrow Trouble® Pima County" campaign (DBT) was launched on October 25, 2006. The DBT Campaign had many accomplishments to date including:

- The Program Coordinator was hired and is located at the Southwest Fair Housing Council office.
- Established the DBT hotline number.
- Supporting educational opportunities for home buying and financial management through pre-purchase and post-purchase homebuyer counseling and general consumer financial management classes;
- Providing outreach, awareness and education opportunities by participating in community events.
- Production and distribution of brochures.
- Purchased radio spots on Spanish and English stations.
- Public transportation Sun Tran Bus Wrap will be rotating bus routes for one full year.
- Developed a DBT@PC website ([www.dontborrowtroubleAZ.org](http://www.dontborrowtroubleAZ.org))
- Production and distribution of Payday Loan informational brochure.



The Don't Borrow Trouble® Pima County Coalition will continue to meet and work on current issues affecting the community. Currently, the rise in foreclosures due to sub-prime lending and market conditions are a priority. The Coalition is focusing on finding solutions for homeowners at risk of losing their homes.



# HOMELESSNESS & SPECIAL NEEDS

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## Continuum of Care Planning

As a member of Tucson Planning Council for the Homeless (TPCH), Pima County participated in the local planning efforts which lead to the successful submission of the yearly Continuum of Care application.

### PLAN TO END HOMELESSNESS: YEAR 1 UPDATE

In addition to providing continued consultant services and technical assistance CDNC has taken an active role, along with partner Continuum of Care TPCH agencies to implement of the Plan to End Homelessness. The plan has been adopted by both the Pima County Board of Supervisors and the City of Tucson Mayor and Council in 2006. During this first year since the plan's adoption, TPCH and its Plan to End Homelessness (PTEH) subcommittee have capitalized on the existing momentum which saw the plan through the City of Tucson and Pima County approval processes to ardently implement the plan.

Resulting PTEH efforts have been successful. TPCH Plan to End Homelessness implementation highlights include: the hiring of both a TPCH Administrative Coordinator and a plan Implementation Coordinator to consolidate the continuums efforts; the adoption and presentation of a Year One Action Plan firmly establishing goals and associated activities on a yearly basis; and, the establishment of a Speakers Bureau to market the plan. As evident of the Plan to End Homelessness initial implementation successes, TPCH has benefited from receipt of additional funding resources from both public and private entities; in addition to, being acknowledged as a model continuum by other municipalities and jurisdictions within Arizona.

### THE PLAN TO END HOMELESSNESS IN PIMA COUNTY – ACTIVITIES AND ACCOMPLISHMENTS IN FY06-07

- Improved Homeless Street Count
- Completed a local Homeless Cost Study
- Improved access to detox services
- Developed a new source of funding for bus passes
- Developed searchable web site for affordable housing
- Completed a merger of Travelers Aid with Primavera Foundation
- Developed and applied for HUD funds for permanent supportive housing and services for chronically homeless people during and after substance abuse treatment



# HOMELESSNESS & SPECIAL NEEDS

## Housing Opportunities for People with AIDS (HOPWA)

Initiated in 1995, the Positive Directions Program is a collaboration between Pima County and its sponsor agencies: the Southern Arizona AIDS Foundation (SAAF), which provides housing operating costs for properties owned in addition to supportive services for clients; and the City of Tucson for a tenant based rental assistance (TBRA) program. CDNC successfully submitted its HOPWA renewal grant application in April 2007. CDNC originally requested \$920,443 — level funding, less \$25,000 from past applications necessitating funding for an outside evaluator—to continue and maintain the Positive Directions Program for an additional three years. In addition to responding favorably to CDNC's renewal application, HUD encouraged Pima County to provide clarifications for a possible increase in operating and TBRA funding. Reexamining factors such as utilizing current Fair Market Rent levels and tabulating actual increases in utility costs have resulted in a budgetary increase and resubmitting for funds totaling \$1,268,844. If successful, the change may represent a 34% increase in funding for housing opportunities for people with AIDS in Pima County since the initiation of the program over 10 years ago.

## FEMA Emergency Food & Shelter Program

Pima County serves as the qualifying jurisdiction to administer the FEMA Emergency Food and Shelter Program, a program aimed at assisting individuals in need with emergency food, shelter, and related needs, with attention paid to the needs of the elderly, families with children, Native Americans, and veterans. FY07's allocation of \$425,062 reflected an 11% increase from the prior year's, as population and poverty data was updated nationally. Agency requests increased by 16% over the prior year's.

In the federal fiscal year that ended 9/06, agencies reported the following accomplishments funded by FEMA dollars:

- 18,134 total food assistance units (food bags, boxes, or gift cards)
- 33,070 meals served
- 44,781 nights in emergency or transitional shelters
- 227 rent or mortgage bills covered; 20 utility bills covered

## Supportive Housing

Pima County participates in the Supportive Housing Program (SHP) through the Continuum of Care application, as part of HUD's SuperNOFA process for renewal of the CASA for Families. This program assists people in achieving and sustaining self-sufficiency and residential stability through an integrated focus on transitional housing, case management, employment and training, and targeted educational services. CDNC's program is a collaboration between the County and three nonprofit providers: Primavera Foundation—formally Travelers Aid Society of Tucson, Salvation Army, and New Beginnings for Women and Children, along with Pima County's Jackson Employment Center. Renewal funding is as follows:

- La Casita: \$219,320 for homeless teens
- CASA: \$422,846 for single adults and young adults with children
- New Chance: \$382,348 for individuals recently discharged from institutions
- Advent: \$454,348 for the chronically homeless
- CASA for families: \$429,503

# HOMELESSNESS & SPECIAL NEEDS

## The Southern Arizona Battered Immigrant Women Project

The Department of Community Development and Neighborhood Conservation is a subgrantee of the Governor's Office for Children, Youth, and Families for the administration of the Southern Arizona Battered Immigrant Women Project (BIWP), totaling \$94,958 for a two-year period. CDNC works with United Community Health Centers (UCHC) to carry out program objectives, as they have been able to integrate domestic violence screening and referrals into their medical model. UCHC utilizes bilingual rural advocates (promotoras) to provide outreach advocacy services to underserved areas of Southern Pima County, including Arivaca, Amado, Green Valley, Sahuarita, and Three Points. The promotoras coordinate treatment and assistance to victims of domestic violence, and counsel those who may be eligible for protections under the federal Violence Against Women Act (VAWA). They also work on domestic violence education and prevention strategies via participation in the Southern Arizona BIWP Task Force, including the provision of training to local law enforcement and community agencies.

In the first six months of the new contract year, UCHC screened 348 female patients ages 14 and older at new patient visits and 357 at annual visits. 32 patients with positive domestic violence screens opted to receive services from the promotoras or Behavioral Health Consultants. A continued community partnership with Brewster Center for Domestic Violence Services provides additional support services and VAWA advocacy to identified victims.

## I'm HOME Pima County: A Manufactured Home Replacement Program Year 1 Update

In December 2006, Pima County CDNC and its public, private, and non-profit partners—including the Flowing Wells Neighborhood Association and Community Coalition, Family Housing Resources, the City of Tucson, Anderson Manufactured Homes, and Smart Development Services—successfully applied for a \$150,000 grant from the Corporation for Enterprise Development (CFED) to create a model program to identify and replace at least 12 substandard owner-occupied manufactured housing units within the Flowing Wells NRSA. Immediately after receiving the CFED grant, I'm HOME Pima County partners began laying the groundwork for the program finalizing the programmatic details and developing the marketing strategies. By the end of FY06-07, I'm HOME Pima County was successful in completing its first pre-1976 mobile home replacement with an additional five—both pre-1976 and latter—conservatively estimated to be completed by the end of calendar year 2007. In addition to the CFED resources, matching HOME funds and other contributions, are being utilized for this eligible owner-occupied rehabilitation activity.

Flowing Wells Homeowners  
Do you need a new home?

**I'M HOME PROGRAM**  
Can help you replace your older  
Manufactured home with a brand new one!

**Before**

**After**

**YES!** PIMA COUNTY I'M HOME is a new program designed to replace outdated manufactured homes in the Flowing Wells Neighborhood! Pima County and its partner agencies have been awarded grant funds from the Corporation for Enterprise Development to develop the PIMA COUNTY I'M HOME program to help you and your family update your existing mobile home.

**INTERESTED?** FAMILY HOUSING RESOURCES, INC., a local non profit agency, will manage PIMA COUNTY I'M HOME. If approved, you will receive financial assistance and other money saving services including:

- Credit counseling,
- Access to reputable lenders,
- Removal and disposal of old home,
- Temporary housing and moving costs, and
- Downpayment assistance up to \$30,000!

**CALL NOW!**  
Family Housing (520) 318-0993

## New Staff

ANA DURAZO

Ana joined the department in October 2006, after having spent seven years in the Pima County Health Department providing administrative support. Her current position as an Administrative Specialist involves assisting the program managers in administrative functions and providing support and coordination to the entire department. Ana also spends her weekends teaching defensive driving courses, so watch your speed on the streets or you might end up seeing her on the weekends!



MARTHA MARTIN

Joining the staff in April 2007, Martha Martin brings program experience from Allegheny County, PA, where she helped administer programs for first time homebuyers and local municipalities. She gained diverse administrative and public relations experience working for a corporate trustee, Tucson resort and Phoenix based general contractor. A graduate of the University of Pittsburgh (Master of Public Administration) she attended the University of Arizona (Bachelor of Arts in Political Science) and Community College of Allegheny County (Associates of Science in Business).

## New Interns

HYEWON SHIN

Hyewon Shin graduated from the Kyungpook National University in Korea with a degree in German Language and Literature, then returned to school to earn a Master's degree in International Relations from the Ewha Women's University in Korea. She has interned for the Korean Ministry of Foreign Affairs and Trade, worked for the Korea Institute for Health and Social Affairs as an international project coordinator, and worked as an international campaign officer for the refugee human rights NGO in Korea. Hyewon recently received a Masters in Public Administration at the University of Arizona. She began work as an intern at Pima County in August '06, conducting research on the funding sources used by nonprofit organizations and assisting in the CIRS database management.



# OTHER ACTIVITIES

## New Interns

TERESA BOMMARITO

A Peace Corps alumnus (Ukraine), Teresa Bommarito hails from Saint Louis, Missouri. Her prior work experience at PRO Neighborhoods provided her exposure to a non-profit organization helping grassroots groups build and strengthen community skills and connections.

Teresa is pursuing a graduate degree in Urban Planning at the University of Arizona with a focus on land use and community development. She will graduate in December 2007 and plans to stay in Tucson. Teresa would like to help shape communities through neighborhood-level collaboration, helping people create environments they are proud to live in by facilitating interaction and improving the way neighbors communicate. She is currently working on compiling, analyzing, and mapping data according to various factors that might correlate to “stress” in neighborhoods and developing qualifications for community development target areas within Tucson. She also participates in the Pima County Sustainable Development Design Guidelines stakeholders group.



ROBERTO VALDEZ

Roberto Valdez studied economics at the Monterrey Institute of Technology (ITESM) in Monterrey, Mexico, and then completed a Masters in Public Administration at the University of Arizona. After graduating from ITESM, Roberto worked as the co-editor for the business and economics section of a local newspaper, the Reforma. He also worked for the State of Sonora’s economic development office as a consultant for small and medium-sized businesses and conducted micro-credit research for the Foundation International for Community Assistance (FINCA) in Latin American countries. Roberto began work as an intern in September, helping the department with economic and regional development projects. In May, he took on a full-time management internship with the City of Tucson.



## Pima County Hosts NACCED Conference

Pima County will serve as the host of the 32nd Annual NACCED (National Association for County and Community Economic Development) Conference. The Conference will take place at the University Park Marriott on October 12-17.

The Conference theme, “Many Cultures Building One Community” offers an opportunity for Pima County to demonstrate the diverse cultures and influences in Pima County that shape the projects and programs that are funded by CDNC.

The conference program includes a field trip to Ajo for a tour of the Curley School; workshops on program management; legislative briefings; sessions devoted to issues on community development, economic development and affordable housing; conference events at the University of Arizona and the Arizona Sonoran Desert Museum; tours of local projects; and a golf tournament to benefit NACCED’s scholarship fund.

For more information, please go to [www.pima.gov/nacced](http://www.pima.gov/nacced).



**NACCED 2007**  
The 32nd Annual Conference

October 12th through 17th, 2007

**Many Cultures Building One Community**

Featuring:

- Local music, food and crafts; golf tournament; professional development seminars; silent auction; workshops; project tours; speakers; and outdoor recreation in the magnificent Sonoran Desert.

*Tucson, Pima County, Arizona*

The poster features a large saguaro cactus on the left, a line of small human figures in the middle, and a woman in traditional Mexican attire on the right. The background shows a cityscape with a sunburst logo.





## Pima County Board of Supervisors

RICHARD ELÍAS, CHAIRMAN - DISTRICT 5

ANN DAY - DISTRICT 1

RAMÓN VALADEZ - DISTRICT 2

SHARON BRONSON - DISTRICT 3

RAYMOND J. CARROLL - DISTRICT 4

## Pima County Administrator

CH. HUCKELBERRY

## Deputy County Administrator for Community & Economic Development

HANK ATHA

## PIMA COUNTY COMMUNITY DEVELOPMENT & NEIGHBORHOOD CONSERVATION DEPARTMENT

Director - Margaret Kish

Community and Rural Development  
Program Manager - Allen Kulwin

Affordable Housing  
Program Manager - Betty Villegas

Neighborhood Reinvestment  
Program Manager - Leslie Nixon

2797 EAST AJO WAY  
TUCSON, ARIZONA 85713

520 243 6777

PIMA.GOV/CED/CDNC

Come and  
Curley School  
May 29th 1