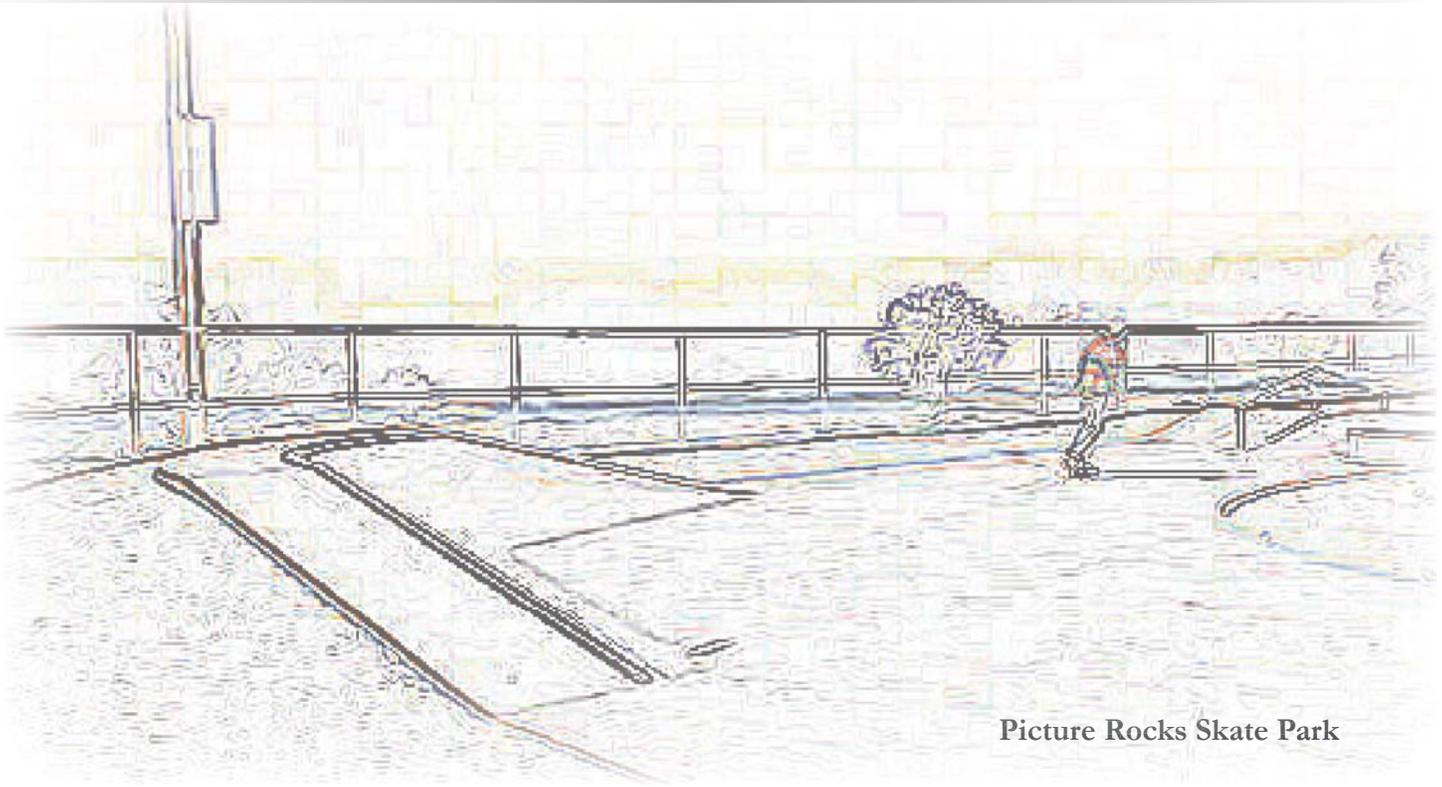


Community Development & Neighborhood Conservation Department



2014-15 Consolidated Annual Performance Evaluation Report



Picture Rocks Skate Park

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Community & Health Services**

Jan Lesher

Director

Margaret M. Kish

Affordable Housing Manager

Betty Villegas

Community and Rural Development Program Manager

Daniel Tylutki

Neighborhood Reinvestment Program Manager

Leslie Nixon

NSP2 Program Manager

Gary Bachman

Department Contact

Kino Service Center, 2797 East Ajo Way, Tucson, Arizona 85713, 520-724-3777

http://webcms.pima.gov/government/community_development_neighborhood_conservation/

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Introduction

As a recipient of federal funds through the US Department of Housing and Urban Development (HUD), Pima County's Department of Community Development and Neighborhood Conservation (CDNC) is required to publish a Consolidated Annual Performance Evaluation Report (CAPER). This report is submitted in accordance with HUD regulations (e.g., 24 CFR 91.520). Accordingly, this report surveys Pima County's success in meeting priority needs, goals and strategies as outlined in the 2010-2015 City of Tucson and Pima County Consortium Consolidated Plan as well as the 2014-2015 Annual Action Plan.

The use of federal funding this CAPER addresses includes two HUD entitlement sources: the Community Development Block Grant (CDBG), and Emergency Solutions Grant (ESG). Pima County is also the recipient of HOME funds through a consortium with the City of Tucson, which is the designated consortium lead.

This report consists of narrative statements, tables of outputs, outcomes, and expenses as well as maps to illustrate the progress made in carrying out the activities and achieving the goals and objectives set out in the 2014-2015 Action Plan and the 2010-2015 Consolidated Plan. In some cases, goals in the Consolidated Plan are determined jointly by the City of Tucson and Pima County, yet accomplishments may be documented separately.

CDNC Mission and Programming

The Pima County Department of Community Development and Neighborhood Conservation (CDNC) holds the primary responsibility and management of Pima County's HUD entitlement funding as well as meeting the goals and objectives in the Consolidated Plan. In alignment with the Consolidated Plan goals, CDNC's departmental mission is:

To create a more livable and viable county and to improve the quality of life for residents, with a special emphasis on economically and socially disadvantaged communities, through the development and coordination of programs and services.

CDNC provides services to low and moderate income communities and neighborhoods throughout Pima County, principally using CDBG funds in unincorporated areas as well as the City of South Tucson, the Town of Marana and the Town of Sahuarita. Funds are allocated to projects in target areas some of which are also underdeveloped communities defined as *colonias*. CDNC is also responsible for the allocation of Housing Bond and Neighborhood Reinvestment Bond funds, which are allocated to Pima County neighborhoods and communities experiencing "stress," which may be defined according to various indicators.

CDNC operates five main programs in pursuit of its mission and to carry out the work required to meet the County's goals and objectives under the 2010-2015 Consolidated Plan and FY 2014-2015 Annual Action Plan:

1. Affordable Housing Initiatives and the Pima County Housing Center: Collaborates with County jurisdictions, nonprofits and developers to maintain and sustain affordable, decent housing.

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2. Community and Rural Development: Works with neighborhoods and nonprofit organizations to develop more livable and sustainable communities with small capital infrastructure projects available to all residents. This includes the Pima County Brownfields Program, which targets resources to sites that are deemed a liability for redevelopment due to the potential of contamination from previous uses.
3. Neighborhood Reinvestment Program: Supports efforts that assist low and moderate income households in medium and high-stress communities as well as neighborhoods throughout the County with infrastructure and economic development opportunities.
4. Planning and Community Stabilization: This program works with Pima County's larger community-wide and area-specific planning, including the identification of target areas.
5. Outside Agency Program: Provides funding to nonprofits serving disadvantaged communities and at-risk populations.

The Affordable Housing Initiatives, the Pima County Housing Center and the Community and Rural Development programs primarily utilize HUD entitlement funding. The other three programs utilize a wide array of additional state, federal and local funding to fully leverage HUD funds.

CDNC's Rural and Community Development staff also administers Homeless and Special Population competitive HUD grant funds including the Supportive Housing Program (SHP), and a three-year Housing Opportunities for People with AIDS (HOPWA).

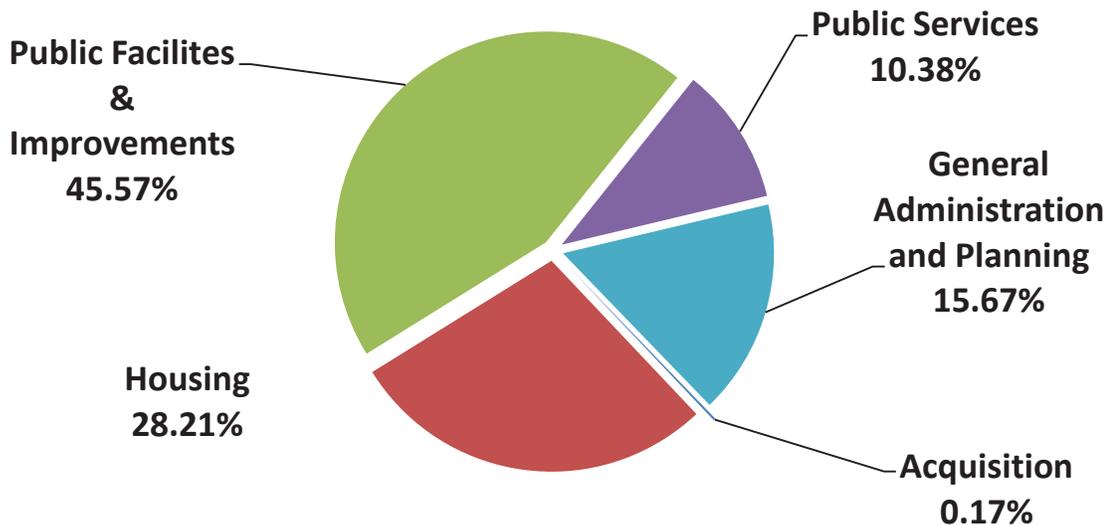
CDBG

2014-2015 CDBG Program Year

CDBG Allocation:	\$2,498,848.00
Program Income Received:	\$ 87,037.35
Funds Returned to Local Program Account:	\$ 0.00
<u>Total Available:</u>	\$1,891,588.47

Type of Activity	Expenditure	Percentage
Acquisition	\$ 4,133.53	0.17%
Housing	\$ 692,856.99	28.21%
Public Facilities and Improvements	\$ 1,094,810.12	45.57%
Public Services	\$ 259,433.05	10.38%
General Administration and Planning	\$ 405,306.84	15.67%
Total	\$2,456,540.53	100.00%

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CDBG: Home Repair & Rehabilitation for Owner-Occupied Homes

Pima County's owner-occupied homeowners' repair/rehabilitation program is in collaboration with six utility companies that provide leveraged dollars for weatherization:

- Department of Energy (DOE)
- LIHEAP
- Southwest Gas Corporation
- Tucson Electric Company
- Trico Electric Company

These funds are used in conjunction with CDBG funds to ensure that the repairs include energy efficiency improvements that will reduce utility costs while increasing residents' comfort. A total of \$272,000.00 has been leveraged for FY 2014-2015 in which a total of 92 homeowners received emergency repairs, weatherization, roof repair, heating and cooling systems repair and replacement of septic systems. Adaptations for purposes of accessibility and fostering independence in the homes were provided to 15 homes.

Although Pima County has its own rehabilitation program in which staff manages the repairs by contracting with local licensed contractors, Pima County collaborates with three nonprofit agencies and local jurisdictions to conduct repairs throughout unincorporated Pima County including:

- Community Home Repair Projects of Arizona (CHRP);
- DIRECT Center for Independence;
- Habitat for Humanity Tucson;
- Town of Marana;
- City of South Tucson;
- Town of Sahuarita; and
- Town of Oro Valley.

CDBG: the “Green” Assessment and Repair Program:

In partnership with the City of Tucson, Pima County CDNC leveraged CDBG and County General Funds in order to design and implement a program to help local nonprofits determine the “green” health of emergency, transitional, and permanent housing these agencies own and operate. Another key partner is Poster Frost Mirto, an architectural firm that provides “green” assessments of the nonprofit housing stock. In order to receive both assessment and repair funding, nonprofit agencies participate in a nonprofit housing collaborative; Habitat for Humanity Tucson is the lead agency. Funded agencies also are required to participate in the collaborative’s regular meetings as well as attend technical assistance trainings, which address the following topics related to the “greening” of emergency, transitional, and permanent housing:

- Energy efficient systems;
- Health, safety and green standards;
- Capital reserve fund;
- Systematic maintenance schedules;
- Improvements with attention to environmental concerns;
- Utilize volunteers in the maintenance and repairs of facilities;
- Joint purchasing for best pricing and cost savings; and
- Fundraising strategies to support this programming into the future.

Pima County has completed green energy repairs and improvements for one transitional housing facility operated by Catholic Community Services (CCS) dba Pio Decimo Center. Improvements to the Byas Apartments included:

- Replacement of refrigerators and furnaces;
- Registers to help balance home HVAC system;
- Pressure relief grills at all bedrooms to balance HVAC system and keep homes energy-efficient;
- Attic insulation increased to R-38;
- Weather-stripping and weatherization adjustments to all exterior doors in all units; and
- Built and installed energy efficient window sunscreens.

CDBG Program Narrative:

Use of CDBG in Meeting Priorities:

CDBG funds were used to meet a variety of the Priority Needs identified in the Consolidated Plan, the Executive Summary and Matrix of Accomplishments, as detailed in this final FY 14-15 CAPER. In addition, CDBG Administration funds have been fully utilized this last year to conduct and complete City of Tucson/Pima County FY15-19 HUD Consolidated Plan and respective Analysis of Impediments to Fair Housing Choice (AI) efforts in HUD eCon Planning Suite.

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Nature and Reasons for Changes in the CDBG Program:

- Through its Citizen Participation Planning efforts, CDNC sets CDBG program priorities through 19 public hearings that are conducted annually for the citizens of the County-established HUD community development Target Areas. The priorities most frequently discussed at the meetings are housing rehabilitation; public facilities; infrastructure including water system improvements and fire hydrants, and public services such as childcare, healthcare, and youth and senior programs. Approximately 65% of Pima County's CDBG funding is allocated to housing rehabilitation, public facilities and infrastructure.
- During the contracting process, CDNC works with agencies to identify their outputs and outcomes from standardized menus. Agencies submit quarterly and annual reports that include outputs and outcomes, demographics and narrative information. The agencies can easily access past reports and use other features in the database system. This information, along with general information and HUD's performance measurement information, is entered by CDNC into IDIS.

Carrying Out the Action Plan:

- Pima County received additional resources to aid in implementing, augmenting and leveraging of its grant programs. In FY 14-15, the CDNC Home Repair and Weatherization Program received funding from the U.S. Department of energy, Governor's Office of Energy Policy, LIHEAP, Tucson Electric Power, Southwest Gas Corporation, Trico Electric Coop and USDA Housing Preservation Grant. In collaboration with Pima County Community Action Agency (CAA), staff conducted inspections and recommendations for the Utility Repair Replacement Deposit (URRD) Program that repairs or replaces stoves, refrigerators, water heaters, washers, dryers and microwaves.
- Pima County effectively developed public facilities using CDBG funds in collaboration with nonprofit agencies and/or other departments, including Facilities Management, Cultural Resources, Natural Resources Parks and Recreation, Procurement and Project Management Office (PMI CIP). The county is also working closely with the U.S. Department of Agriculture-Rural Development Agency to develop infrastructure in rural areas. There are 15 Colonias designated by the Board of Supervisors in Pima County. This designation enables USDA Rural Development to provide assistance for infrastructure improvements as well as loans and grants for housing rehabilitation.
- CDNC continues to work with other agencies to seek funding for their programs. CDNC employs a full-time grant writer, in addition to being responsible for coordinating and drafting the Annual Action Plan and CAPER, portion of whose time is dedicated to assisting community agencies. The department works with agencies and citizen groups seeking to carry out actions that are consistent with Consolidated Plan goals.
- Since 2002 CDNC has worked with the Pascua Yaqui Tribe and the Tohono O'Odham Nation under Proposition 202. Under Proposition 202, Arizona tribes agreed to share a portion of their revenues with the State of Arizona. Twelve percent of revenues are made available to cities and towns, strengthen public safety, open educational opportunities and address a multitude of other infrastructure needs.

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Compliance with National Objectives:

All Pima County CDBG projects meet the national objective of low-to-moderate income benefit.

Activities to Minimize Displacement:

- Pima County works with program sponsors to identify alternatives to projects that may cause displacement.
- The County has a written Residential Anti-Displacement and Relocation Assistance Plan.

CDBG Program Income:

Pima County has recaptured and made available \$87,037.00 in CDBG program income and effectively reprogrammed those funds for eligible CDBG activities in the FY 15/16 Pima County Annual Action Plan as indicated in the table below:

HUD Grant	FY 15/16 Allocation	Recaptured Funds	Total Available
CDBG:	\$2,592,446	\$87,037	\$2,679,483
HOME:	\$1,700,761	\$0	\$1,700,761
ESG:	\$222,739	\$0	\$222,739

Areas of Minority Concentration:

- Areas of minority concentration are identified through the recently completed Analysis of Impediments (AI) to Fair Housing Choice. According to the new AI, the most drastically concentrated ethnic group is Hispanics whom are highly concentrated in the south-central region of the Tucson metropolitan area. Refer to Neighborhood/Agency Facilities Table 2 of this report for low-income, minority concentration or both. Refer to Pima County Target Areas Map and Pima County Designated Colonias for location.
- Pima County staff has worked diligently with local agencies and community groups to implement the Action Plan. Staff provides technical assistance including grant writers to assist in preparing applications for programs in HUD's Super NOFA.

Implementation of the Action Plan:

- For FY14/15 Pima County staff has worked diligently with local agencies and community groups to not only implement the Action Plan, but the Consolidated Plan and AI. Staff provides technical assistance including grant writers to assist in preparing applications for in HUD ESG and CDBG programs. Whenever possible, staff coordinates and schedules with community groups, town coordinating councils and other organizations that conduct regularly planned public meetings to encourage attendance and active participation.
- Simultaneously, staff updated and prepared an online Community Planning Application via ZoomGrants which was released to the public in December via formal legal notice. The Community Planning Application is also distributed to non-profit agencies,

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community groups and participating jurisdictions (i.e., Oro Valley, Marana, Sahuarita and South Tucson) for which there are current contacts on file.

- For CDBG, Pima County received 86 applications totaling \$6,120,678 in requests. Pima County subsequently made CDBG funding recommendations for 51 projects, allocating the total \$2,679,483 available from the FY 15/16 HUD allocation (\$2,592,446) and recaptured funds (\$87,037). For ESG, 18 applications totaling \$402,857 in requests were reviewed. Final ESG recommendations include funding 13 programs for eligible activities totaling \$222,739 in available FY 2015/16 funds.
- Pima County refers requests for “Certification of Consistency” with the Consolidated Plan to the City of Tucson, which serves as the lead agency for the Home Consortium. Pima County has provided certifications for those applications for projects outside of the city for non-housing programs. These included Pima County’s applications for the Continuum of Care and Rural Housing and Economic Development programs CDBG Reaches Out to Minority Households.

CDBG Reaches Out to Minority Households:

- Through bilingual (English and Spanish) marketing and services Pima County continues to ensure that minorities have access to the services that benefit low-and moderate income households.

The Consolidated Plan is a tool that is designed to enable officials and citizens to become more aware of the larger picture and the extent to which all related programs are effective in collectively solving neighborhood and community problems. Moving beyond the compilation of program outputs, there is a focus on results that will allow a community to assess progress in meeting the priority needs and specific objectives identified in the strategic plan and action plan in order to help make the community’s vision of the future a reality. This self-evaluation answers important questions asked by HUD to ensure that vision does become a reality.

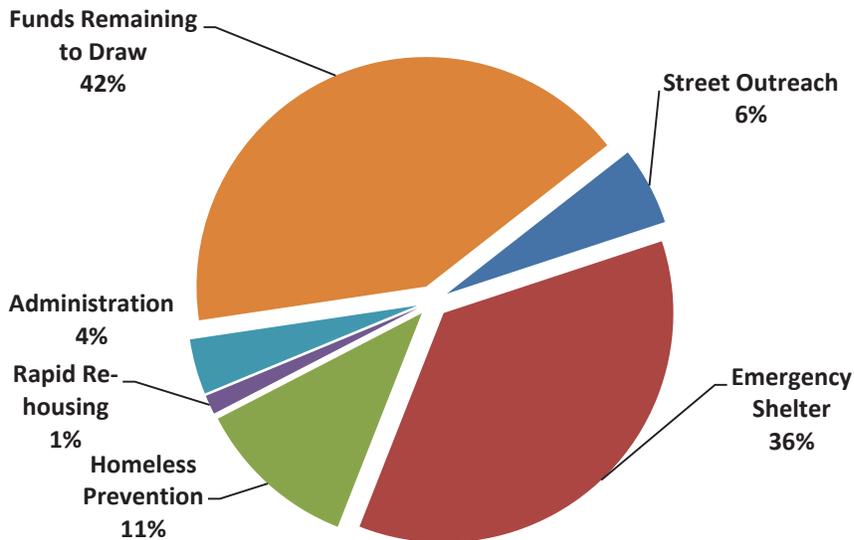
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ESG

2014-2015 ESG Program Year

ESG Allocation: \$ 204,473.00
Total Available: \$ 204,473.00

Type of Activity	Expenditure	Percentage
Street Outreach	\$ 11,232	5.49%
Emergency Shelter	\$ 73,672	36.03%
Homeless Prevention	\$ 23,376	11.43%
Rapid Re-housing	\$ 2,757	1.35%
Data Collections (HMIS)	\$ -	0.00%
Administration	\$ 7,969	3.90%
Funds not Committed	\$ -	0.00%
Funds remaining to Draw	\$ 85,467	41.80%
Total	\$ 204,473	100.00%



Homelessness and Non-Homelessness Special Populations

Emergency Solutions Grant (ESG):

Pima County focused on the alignment of the Emergency Solutions Grant (ESG) with the HEARTH Act regulations.

In Pima County, Emergency Solutions Grant (ESG) funds were used to operate emergency shelters and new street outreach activities within the “Hold Harmless” cap amount of \$86,952 to provide essential services. In addition, homeless prevention activities targeted clients under the new income limit of 30% AMI.

Funds are awarded through a combined RFP, including the CDBG and Outside Agency programs. Additionally, CDNC allocates funds to Sullivan Jackson Employment Center for emergency shelter and to the Community Action Agency for homeless prevention.

Matching fund sources for ESG included FEMA, the Emergency Food and Shelter Program, the Arizona Department of Economic Security, HUD Supportive Housing Program (SHP), the City of Tucson, the U.S. Department of Health and Human Services, Pima County Outside Agency Program and other private sources.

Supportive Housing Program (SHP):

CDNC continued participation in HUD’s Supportive Housing Program (SHP) through the local Tucson Pima Collaboration to End Homelessness (TPCH) Continuum of Care (CoC) Homeless Assistance Program. Pima County administers six SHP projects, which are renewed annually. CASA for Families is administered through CDNC, the others through Sullivan Jackson Employment Center.

For FY 2014-2015, the CASA for Families program assisted homeless families in obtaining and making a stable transition to permanent housing with a continuum of services, including case management, employment assistance, training and targeted educational services. CASA for Families is a continued collaboration between CDNC, the grantee and its three nonprofit grant sponsors: Primavera Foundation, Inc., The Salvation Army of Tucson, Our Family Services and Pima County’s Sullivan Jackson Employment Center.

County, HUD, and Other Federal Funds Allocated to Assist the Homeless and Special Needs Populations:

The Outside Agency Program funded over \$1.9 million to 35 different programs that provided services to approximately 60,500 individuals and families with special needs, including rent or mortgage assistance, utility assistance, shelter and transitional housing, food programs, transportation and other housing-related services.

Plan to End Homelessness:

Tucson Pima Collaboration to End Homelessness Continuum of Care is implementing its strategic plan by engaging community leaders, locating additional housing providers, focusing resources and efforts on the most vulnerable populations, securing funding and implementing strategies to address chronic homelessness.

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51 homes and the partners working on the Veterans Challenge continue to develop best practices in our community to address housing first strategies and to work together to successfully obtain and secure housing for the homeless.

Homeless Prevention and Rapid Rehousing:

Rapid Rehousing efforts have increased in Pima County. Two agencies serving Pima County residents in rural areas such as Green Valley and Marana, where emergency shelters don't exist, are providing Rapid Rehousing services with best practice models as shared by the National Alliance to End Homelessness.

Homeless Management Information System (HMIS):

The Pima County Homeless Management Information System (HMIS) continues to meet all HUD requirements, including the 2015 HMID Data Standards. The Pima County HMIS management changed departments on October 1, 2013, and now the Pima County Services and Employment Training Department provides management and system administration. Community review of 2015 of both unsheltered (street) and sheltered homeless point in time results identified a five-year trend of a decrease in homelessness. Key reasons can be attributed to rapid rehousing efforts funded through the City of Tucson and Pima County ESG, as well as an increase in Veteran-specific programs funded through the Veterans Administration, including Supportive Services for Veteran Families (SSVF) and HUD VASH. Many community volunteers representing various agencies throughout the continuum entered the assessment data from the Street County interviews into HMIS, which allowed a special report to be exported for data analysis.

In the summer of 2014, the TPCH CoC formally decided to use the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) and HMIS for the Coordinated Entry system. The VI-SPDAT tool prioritizes housing services by assessing the acuity of the specified medical and risk factors respectively, addressing problems arising from the common, yet faulty, "first come-first served" strategy. Over one hundred agency employees have been trained on the new screening tool.

Through the efforts of the 25 Cities Initiative, a joint effort by the VA, HUD, the U.S. Interagency council on Homelessness and local community partners, TPCH established key goals towards ending Veteran homelessness and for chronically homeless persons. TPCH is well on its way to fully implement housing for Veterans, as well as for individuals and families experiencing chronic homelessness with federal partners and VA administrators.

In response to the HEARTH Act requirement, the new TPCH governance charter consolidated its standing committees, including the HMIS-Data Subcommittee and Street County workgroup, which will continue to assist with the data review, planning and assist Pima County as the lead HMIS agency to develop policies and procedures. TPCH conducted first-time comprehensive gaps analysis of funding and housing.

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Housing Opportunities for Persons with AIDS (HOPWA):

Pima County CDNC administers a three-year competitive HOPWA grant. Pima County has recently been provided a new 2014-2016 calendar year contract to provide urgent housing and case management for people living with HIV/AIDS through a partnership program. This collaborative HOPWA program, called Positive Directions, is comprised of Pima County CDNC, Southern Arizona Aids Foundation (SAAF) and the City of Tucson Department of Housing and Community Development Section 8 Program (COT).

Services of the HOPWA contract focus on:

- Establishing and maintaining housing stability for people living with HIV/AIDS and their family members
- Reducing the risk of homelessness
- Increasing access to health care and support for participants in the program

The program's Annual Performance report for the past six years demonstrate an effective program serving an average of 45 households with Tenant Based Rental Assistance and 12 households with permanent housing, all of whom receive case management services for mental and physical health care.

In the past year, SAAF and the City of Tucson were fortunate to participate in Getting to Work HOPWA Employment Initiative. Pima County recognizes the need to build additional capacity to work with clients in accessing employment and job training resources. The county appreciates the opportunity received through the HOPWA Employment Initiative for training and building organizational capacity relating to employment services.

The services delivered by the Pima County HOPWA partners effectively remove major barriers, often involving problems with managing substance abuse and mental illness to stable housing. The success of this program continues as HUD awarded Pima County another 3-year grant totaling \$1,385,585, which is leveraged by \$187,522, including Ryan White program funding and client rent payments to landlords.

Positive Directions is HOPWA program that provides operating costs for permanent housing units, rental assistance and supportive services, with the ultimate goal of those living with HIV/AIDS in Tucson and Pima County to have permanent housing.

HOPWA's 2015 Annual Progress Report reported the following performance outcomes:

- Tenant-based rental assistance was provided to 38 eligible Section 8 households in 2014, with 100% of the households served remaining stably housed at the time of exit or at year-end for those continuing the program.
- Project-based permanent housing was provided to 12 households, with 100% retention.
- All 38 households receiving housing assistance obtained comprehensive case management.
- 12 households were provided with permanent housing, and 100% remained stably housed.

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- 100% of the 50 households receiving Positive Directions services also received comprehensive case management services. Another 96% of recipients maintained a housing plan to access stable housing.
- 100% of these same 50 households maintained medical insurance or assistance, 96% of which went to appointments with a primary healthcare provider.

Other Activities:

Pima County and the City of Tucson have partnered together to jointly implement consultation efforts with the Tucson Pima Collaboration to End Homelessness (TPCH) and Continuum of Care (CoC) to effectively address ESG program changes as a result of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009. Pima County and the City of Tucson are also working to complete an ESG manual.

FEMA Phase 32 Awards:

Refer to Attachment 1—Table 7.

Homelessness Goals/Strategies/Objectives

GOAL: Increase emergency shelter and Safe Haven sites in Tucson with detox, on-site human services and public transportation accessibility that also have 24-hour access.

FEDERAL LEVERAGE – ESG:

ESG funded several nonprofit partners that run emergency shelters in FY 14-15. The beneficiaries were Primavera Foundation's Casa Paloma and the Greyhound Family Emergency Shelter, EMERGE's emergency shelter and Our Family Services scatter site emergency shelters, pending HUD approval. Each shelter addresses various populations, specifically single women, and single women with children, families and individuals living with domestic abuse. These agencies all their bed availability into HMIS, promoting the most efficient allocation of resources amongst the emergency shelter providers to meet client needs.

GOAL: Continue to actively participate in and support Continuum of Care planning and activities.

FEDERAL LEVERAGE – ESG:

In FY 14-15, Pima County participated in the ESG committee as part of the Tucson Pima Council on Homeless Continuum of Care Homeless Assistance Program (TPCH CoC). The Committee exists to increase transparency for the use of ESG funding, in order to act as an advisory body for annual ESG allocations and promote communication among homeless shelter and service providers to best meet the needs of the homeless population. Additionally, Pima County continues to actively participate with TPCH as a collaborative applicant with three nonprofit agencies under the umbrella of the CASA for Families program.

FEDERAL LEVERAGE – SHP

Approximately \$8 million of SHP funding was leveraged and invested in Pima County and the City of Tucson through the Continuum of Care process. Pima County continues to actively

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participate with TPCB as a collaborative applicant with three nonprofit agencies under the umbrella of the CASA for Families program.

LOCAL LEVERAGE – OUTSIDE AGENCY (Pima County General Funds)

Pima County further invested \$315,000 in organizations receiving ESP and SHP funding including Our Family, Emerge, Southern Arizona Aids Foundation (SAAF) and the Primavera Foundation. Additionally, Outside Agency provides funding and administrative support to the Housing and Help Resources website which supports these agencies and their work.

GOAL: Increase eviction and foreclosure prevention resources. Develop a model that demonstrates the cost-benefit of preventing homelessness through foreclosure or eviction prevention activities.

LOCAL LEVERAGE – OUTSIDE AGENCY (Pima County General Funds)

Southwest Fair Housing, Southern Arizona Legal Aid and Pima County Community Land Trust all have foreclosure prevention programs. These programs are supported through the Pima County Outside Agency Program.

GOAL: Increase the number of emergency shelters, transitional housing, permanent supportive housing and related supportive services.

FEDERAL LEVERAGE – ESG:

The use of ESG funds were expanded into rural unincorporated areas of Pima County including Three Points, Marana and Green Valley through Homeless Prevention and Rapid Rehousing activities where no emergency shelter exists, increasing available emergency shelter and transitional housing.

GOAL: Support a community education campaign that increases understanding of homelessness and communicate success.

Agencies with whom Pima County works and that participate in the CoC including Our Family, Emerge, SAAF, Primavera, as well as Southwest Fair Housing, Southern Arizona Legal aid and Pima County Community Land Trust.

GOAL: Support a collaborative and interrelated network of services and shelter providers.

FEDERAL LEVERAGE – SHP

CDNC and the County's Sullivan Jackson Employment Center collaborate with three nonprofit agencies: Primavera Foundation, Our Family Services, and the Salvation Army, under the umbrella program CASA for Families. Together they apply for Supportive Housing Program (SHP) funds for CASA for Families where homeless families are provided transitional housing and supportive services, including employment counseling and training. Each family is given case management to assist them with transitional housing.

GOAL: Work cooperatively with workforce investment agencies, employers and nonprofit agencies to provide job training and employment services for vulnerable populations.

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ESG is used in conjunction with SHP funding to provide employment training for the homeless individuals in both programs. Nonprofit partners, Primavera Foundation and Our Family Services provide their own employment training to the homeless individuals receiving support services. The Salvation Army refers their homeless individuals to the Sullivan Jackson Center.

FEDERAL LEVERAGE – SHP

SHP funding is used in conjunction with ESG to support the employment training programs described above as appropriate.

Non-Homeless/Special Populations

GOAL: Retrofit existing housing units to improve accessibility

Pima County's CDBG housing rehabilitation activities have collaboratively repaired the homes of 38 disabled individuals.

GOAL: Expand public transportation opportunities

Any client receiving supportive services through ESG, SHP or HOPWA receive bus vouchers for free transportation services for childcare, medical appointments or employment opportunities.

Other non-homeless/special populations goals

- Increase the supply of permanent, supportive housing
- Incorporate accessibility standards into rehabilitation and development guidelines on a regional basis. Support in-home services for the homebound.
- Work cooperatively with workforce investment agencies, employers and nonprofit agencies to provide job training and employment services for vulnerable populations. Support additional social services for care givers.
- Research Housing First/Pathway to Housing program as a possible model for providing housing and mental health services.

HOME

2014-2015 ESG Program Year

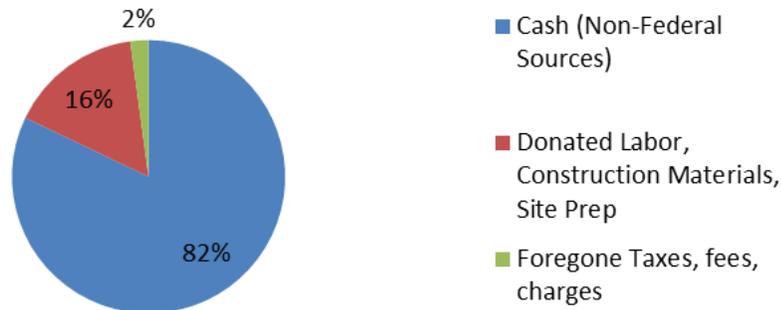
HOME Allocation: \$1,070,052.00
Total Available: \$1,070,052.00

Affordable Housing Program Leverage/Match

Cash (Non-Federal Sources)	\$ 2,424,007.00
Donated Labor, Construction Materials, Site Prep	\$ 465,440.00
Foregone Taxes, fees, charges	\$ 63,474.00
Total	\$ 2,952,921.00

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Affordable Housing Program Sources of Leverage and Match FY 2014-15



Affordable Housing Program 2014-2015 Funds		
Type of Activity	Funding Source	Expenditure
Downpayment Assistance Program	HOME	\$110,805
Habitat for Humanity Marana-Amado Partnership Program	HOME	\$54,000
Rental (Amity/Transitional)	HOME	\$475,359
City of South Tucson Homeownership Development	NSP1	\$27,000
Homeownership Development	County G.O. Bond	\$240,000
Rental (Alvord CT/Supportive Services)	County G.O. Bond	\$106,813

HOME: Increasing and Preserving Affordable Homeownership

HOME Program Down-Payment Assistance:

Pima County and the City of Tucson jointly funded a county-wide homebuyer down payment assistance program through their federal HUD HOME Investment Partnership Program (HOME Program). Eligible low-income homebuyers must complete a homebuyer education course in

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order to qualify for the down payment assistance which is provided by local HUD certified housing counselors. During FY 14-15, \$110,805 in County HOME funds assisted 23 low-income homebuyers.

Habitat for Humanity's Marana-Amado Partnership Program (HOME Program):

Pima County continued its partnership with Habitat for Humanity Tucson to provide assistance to homeowners purchasing Habitat homes in the communities of Marana and Amado. During FY 14-15, one (1) homebuyer received assistance under this program.

NSP1/NSP2– South Tucson Homeownership:

Primavera Foundation's South Tucson Acquisition and Rehab/ Resale program completed the redevelopment and sale of one (1) single family homes to low-income homebuyers (nsp1).

Affordable Housing Bond Program:

Southern Arizona Land Trust (SALT) completed construction of nine single homes that will be sold to qualified, low-income homebuyers at Corona Road Estates, a formerly foreclosed in-fill subdivision in the City of Tucson. All nine homes are all Energy Star® Qualified Homes, designed to reduce energy and water consumption for added affordability. As of June 30, 2105, one home sale closed escrow and 4 more were in progress. The remaining homes are being actively marketed and are projected to close by December 2015.

HOME: Increasing and Preserving Affordable Rental Housing

Past year accomplishments for the HOME program as it relates to affordable rental housing include:

- Amity Foundation completed Dragonfly Village, a new 30 unit multi-family transitional housing development with a community building for homeless families and individuals. \$500,000 of County discretionary HOME funds was allocated to Dragonfly Village for construction of five (5) County HOME units (of the 30 total units). The project also received funding from the Arizona Department of Housing, USDA Rural Development, Federal Home Loan Bank of San Francisco's AHP Grant and The Emerald Foundation.
- Compass Affordable Housing began construction of Alvord Court Apartments, a 24-unit, multi-family, rental housing project targeting very low-income disabled adults, including those with mental illness, physical or developmental disabilities and those aging out of foster care. Pima County allocated \$100,000 of its discretionary HOME funds to the project along with \$112,000 from Pima County's Affordable Housing Bond Program. As of June 30, 2015, this project was over 75% complete and is scheduled for completion by fall of 2015.

HOME: Affordable Housing Goals/Objectives/Strategies

GOAL: Increase energy efficiency and sustainability of residential, commercial and public buildings.

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When soliciting applications for the County's Affordable Housing Programs (HOME, General Obligation Bond Program), applicants are encouraged through a scoring review process to submit projects that incorporate Energy Star® designs and appliances; LEED and local Green Building Program Certifications; and situate their projects in areas of opportunity and access to public transportation, employment and health centers, schools and community centers. During FY14-15 Pima County's General Obligation Affordable Housing Bond Program awarded \$240,000 to Southern Arizona Land Trust's Corona Road Estates development for the construction of 9 new single-family homeownership units for low income homebuyers. Upon completion, each unit received the City of Tucson Green Building Silver Certificate, Energy Star Certificate and a HERS Rating. The reduced utility costs will contribute to the homes' affordability and support a healthy environment for the occupants.

GOAL: Establish the development of affordable housing as a significant community benefit in Pima County.

In 1997 and 2004, Pima County voters elected to approve the Pima County General Obligation Bonds for Affordable Housing. On April 21, 2015 the Pima County Board of Supervisors approved Resolution 2015-19 ordering a bond election to be held on November 3, 2015 to submit to the voters of Pima County seven ballot propositions. Proposition No. 429 Public Health, Welfare, Safety, Neighborhoods and Housing will give the voters an opportunity to continue their support for the affordable housing program that will leverage the county's HOME Investment Partnership Program ('HOME') and other sources obtain by developers from the Federal Home Loan Bank of San Francisco, Arizona Housing Trust Fund, the Low Income Housing Tax Credits, foundation contributions and other private sources.

The Affordable Housing General Obligation Bond Program stimulates the local economy by creating construction jobs, increasing demand for local building materials and services in addition to creating financial wealth for the occupants of new homeowners who become taxpayers giving back to the community.

During the past year, Pima County HOME and G.O. Bond Funds supported a variety of housing types (ownership, rental and transitional) for very low, low and moderate income individuals and families throughout unincorporated and incorporated Pima County.

The benefit of long-term affordability is secured by county legal restrictions (on the assisted properties) recorded in the Office of the Pima County Recorder. Periods of affordability depend on the amount of assistance provided resulting in liens from five to thirty years. Homebuyers who obtain housing from the Pima County Community Land Trust enter into a binding agreement for a 99-year ground lease which allows for the transfer of homeownership to other low income eligible family members or homebuyers. Ongoing monitoring by county staff help ensure the assisted units are well-maintained and in compliance with program requirements for income certification of tenants and homebuyers.

Another benefit of the program is the diversity and amount of outside sources that leverage local funds. For example, the Amity Foundation's Dragonfly Village received a \$350,000 grant from

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the Arizona Housing Trust; \$400,000 of State HOME funds; \$1,800,000 from the United States Department of Agriculture (USDA) Rural Development program; \$1,000,000 from the Federal Home Loan Bank of San Francisco and \$750,000 from the Emerald Foundation.

Pima County's General Obligation Affordable Housing Bond Program which provided \$240,000 to Southern Arizona Land Trust's Corona Road Estates development for the construction of 9 new single-family homeownership units for low income homebuyers was leveraged by \$930,000 in program income from NSP2 funds awarded to SALT.

The Downpayment Assistance Program was leveraged by \$3,000 in cash assistance from the U.S. Bank and \$6,367.50 sweat equity (Habitat for Humanity Tucson).

Low income homeowners of lots for which they've requested rezoning received total county Roadway Impact Fee Waivers of \$24,933.

GOAL: Support pre-purchase and post-purchase financial and housing counseling and education programs. Coordinate housing counseling and education resources with down payment, closing cost and new development funding.

A major shift in rental housing occurred following the loss of homeownership through foreclosure for many Pima County residents. Rather than lease a traditional apartment, many renters are choosing single family dwellings. The increased presence of renters in homeowner subdivisions has created new challenges for the residents and homeowner associations which manage them. Renters unaccustomed to homeownership responsibilities need help in maintaining their homes. The county's housing center in partnership with local HUD approved housing counseling agencies is encouraging new types of education that will help renters and owners to live harmoniously.

The county continues to support the Downpayment Assistance for first time homebuyers who are required to complete an eight-hour homebuyer education workshop provided by one of the local HUD approved housing counseling agencies. These agencies also provide post-purchase counseling. Homeowner stewardship programs are provided by the Pima County Community Land Trust (a local nonprofit, not a county agency) currently situated in the Pima County Housing Center. The land trust conducts stewardship workshops at the housing center.

In FY 14-15 our Pima County Housing Center hosted and helped organize a series of 24 Financial Education workshops which served 324 attendees and 2 Foreclosure Prevention events which served 252 attendees.

The Housing Center hosted 67 homebuyer education workshops provided by 2 local HUD certified Housing Counseling Agencies working with the Pima County-City of Tucson Down Payment Assistance Program.

Developers of affordable housing who request county gap funding for homeownership development projects are encouraged to include homebuyer education by a local HUD approved housing counseling agency in their project design and implementation.

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The County general funds provided over \$3.5 million dollars to 84 different programs, some of which provide legal services, mortgage counseling and foreclosure prevention assistance.

GOAL: Identify alternative methods of capitalizing County Housing Trust Funds

In 2005, the Pima County Board of Supervisor's adopted the Affordable Housing Policy and Strategies including the adoption of an affordable housing fee to fund affordable housing projects as an alternative to "inclusionary zoning". Upon release of the Affordable Housing Agreement and Lien recorded on properties subject to the program, property owners paid a fee up to \$5,000 based on a schedule of the selling price of the new housing units. Those fees were deposited into the Pima County Housing Trust Fund which was established in 1997 by Ordinance 1997-35 in accordance with Arizona Revised Statutes §11-381. Regrettably, in 2013 the receipt and deposit of affordable housing fees ended at the recommendation of the county attorney based on a case decided by the Arizona Superior Court.

Another source of funding for the county trust fund are payments from sales of units transferred to a nonprofit developer for the purpose of affordable housing in accordance with Arizona Revised Statutes §11.251.10 when sold prior to end of recorded lien expiration.

To help develop affordable housing resources for the benefit of Pima County, discussions continue on finding viable, ongoing resources to fund the Pima County Housing Trust Fund. As of June 30, 2015, the county housing trust fund totaled \$39,948. The use of these funds will be determined by the Pima County Housing Commission.

BARRIER: A separate housing element has not been included in the county comprehensive plan however, during FY2014-15, a new ten year comprehensive draft plan includes a housing element.

On May 19, 2015 the Pima County Board of Supervisors approved (with request for a few changes by August 17, 2015) the ten-year comprehensive plan known as Pima Prospers, which includes a Housing Element. Pima County CDNC participated in focus groups with Development Services to express needs and concerns regarding housing and community development. CDNC also attended community meetings to solicit public input into the plan. As with other county departments, CDNC is reviewing the plan's timing, financial resources and task assignments for feasibility so that when implementation of the plan begins CNDC will be prepared to lead or partner with other departments in efforts specified in the elements of Housing and Community Design (3.5), Focused Development Investment Areas (3.2), Positive Climate for Business (6.3) and Construction as a Stimulus of our Economy (6.7).

Impediments and Action to Affirmatively Further Fair Housing

Don't Borrow Trouble Program:

Don't Borrow Trouble is the first comprehensive consumer awareness campaign of its kind, combining public education and counseling services to help homeowners avoid lending practices that strip away their home's equity. Don't Borrow Trouble uses brochures, mailings, posters, public service announcements, transit ads and television commercials to inform the public and answer questions from potential borrowers. Assistance is provided to consumers in the event they have already taken out a loan.

Fair Housing: Eliminating Barriers to Housing Choice:

The City of Tucson/Pima County Consortium is a CDBG and HOME entitlement jurisdiction with a mandate to affirmatively further fair housing (AFFH). The City and County are members of a HOME Consortium with the City as the Lead Entity. As a requirement for receiving these funds, Pima County certifies to HUD it will affirmatively further fair housing. The mandate is carried out in part by conducting the Analysis of Impediments to Fair Housing Choice (AI) process. The AI report is submitted to HUD. The AI contains an action plan with measurable actions to be taken to overcome the effects of the fair housing impediments identified in the report. The consortium has five primary goals in developing the AI and implementing the action plan:

- Eliminate all forms of illegal housing discrimination.
- Actively promote fair housing choice for all persons.
- Provide opportunities for inclusive patterns of housing occupancy regardless of race, color, religion, sex, familial status, disability and national origin.
- Actively promote housing that is structurally accessible to, and usable by, all persons, particularly persons with disabilities.
- Foster compliance with the nondiscrimination provisions of the Fair Housing Act.

The initial AI report was submitted in 1998 and was updated in 2004, 2010, and 2015. The 2015 AI updates and revises the previous AI. It is available at:

<http://webcms.pima.gov/cms/one.aspx?portalId=169&pageId=12301>. The 2015 AI was drafted by the Southwest Fair Housing Council (SWFHC) under contract to, and with funding from, and completed on behalf of the consortium.

The City of Tucson and Pima County currently contracts with SWFHC to fund its Fair Housing Program. Its DBT program received funding through June 2015, but no longer receives city funding. The Fair Housing Program assists the city in meeting its fair housing obligations. SWFHC provides comprehensive services to achieve and preserve equal access to housing for all people. SWFHC provides education and outreach to public and private entities, fair housing testing to investigate housing discrimination, and assistance to clients with fair housing issues through mediation and filing fair housing complaints.

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The Don't Borrow Trouble Program (DBT) protects homeownership, family wealth and people's fair lending rights. DBT seeks to eliminate abusive financial practices, increase awareness about predatory lending, eliminate mortgage scams, prevent foreclosures and remedy lending discrimination. Staff provides education and outreach to public and private agencies, assists clients with fair lending issues and refers clients to partner agencies for further assistance.

Over the next year, the City of Tucson and Pima County will work to eliminate housing discrimination and affirmatively further fair housing practices. The City and County will strive to achieve these goals by continuing to fund and work closely with the Southwest Fair Housing Council, continue to improve its efforts to affirmatively further fair housing by using the AI as a cornerstone of housing and community development planning, and continue to implement the action plan contained in the AI. As the plan is implemented, the City and County will monitor the actions taken and maintain records of those actions. The records will be reviewed at the end of the year, help formulate next year's fair housing action plan and will be incorporated into the new planning documents.

Funds Committed to Fair Housing Activity

Agency: Southwest Fair Housing Council

City of Tucson Funding

Planning and Services

Fair Housing Program	<u>\$25,000</u>
TOTAL City of Tucson:	\$25,000

Pima County Funding

Fair Housing Program	\$25,000
Don't Borrow Trouble®	<u>\$25,000</u>
TOTAL Pima County:	\$50,000

Addressing Impediments to Fair Housing in the City of Tucson and Pima County:

The City of Tucson and Pima County make up a consortium which receives entitlement funds and collaborates to conduct the Analysis of Impediments (AI) process and submit the AI report to HUD. The Analysis of Impediments document utilized in this reporting period was completed in 2015 (known as the 2015 AI Plan), and can be found on the County's website at: <http://webcms.pima.gov/cms/one.aspx?portalId=169&pageId=12301>. The report was drafted by the Southwest Fair Housing Council (SWFHC). The Plan provides an analysis of current impediments to fair housing choice in Pima County, including the City of Tucson. This document includes an Action Plan to eliminate or reduce these impediments that will be implemented in years 2015 through 2020.

As in previous years, the City and County each allocated \$25,000 to the Southwest Fair Housing Council for fair housing activities and Pima County allocated an additional \$25,000 in support of

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the “Don’t Borrow Trouble” program. In sum, Pima County supported SWFHC with \$50,000 while the City provided \$25,000 for fair housing education and outreach services.

It is inevitable that some of the information contained in the CAPER report to Pima County and the CAPER report to the City of Tucson overlaps since the Analysis of Impediments is a multi-jurisdictional document.

For the period July 1, 2014 through June 30, 2015, the Southwest Fair Housing Council, on behalf of the City of Tucson and Pima County, participated in the following actions to address Impediments to Fair Housing:

Impediment #1: Illegal Housing Discrimination:

- Types of tests conducted: 51 rental tests, 17 sales and mobile homes sales tests, 18 insurance tests, 7 disability tests and 7 lending tests for a total of 100 tests.
- Test bases: 41 national origin tests, 46 race-based tests, 7 disability tests and 2 familial status tests.
- The results of 27 tests (27%) showed differential treatment. This means that there may have been differences in the treatment of the testers, but not enough evidence to file a complaint. A portion of these tests may be reviewed and tested again. There were 54 tests or 54% of the tests that did not support the allegations of discrimination under the Fair Housing Act. There is a balance of 19 or 19% that are still under review.
- SWFHC received 491 client contacts (phone calls, walk-ins, at events, etc.) who presented housing problems that alleged possible unlawful discrimination.
- 53 of the allegations were referred to HUD and/or the Arizona Attorney General’s Office for follow up as formal complaints and 14 of the 53 were filed directly with either HUD or the AGs office. The clients that had housing issues that were not fair housing related were referred to City of Tucson Property Housing and Complaint (PaHC), the Arizona Residential Landlord Tenant Act, the Southern Arizona Legal Aid Office (SALA), Community Legal Services, the websites for disability—www.bazelon.org, the Arizona Center for Disability Law (ACDL), Don’t Borrow Trouble® Pima County and other agencies and resources.

Impediment #2, 3, 4 & 6: Lack of Fair Housing Act Awareness, Lack of Fair Housing Technical Knowledge, Unfair housing Industry Practices, Adverse Impact on Minorities:

- SWFHC education and outreach sponsored by the City of Tucson and Pima County included 31 presentations and trainings, 12 meetings, and 6 events. These activities were attended by 403 consumers, social service agencies, and housing industry professionals in the Pima County area.

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- Fair housing education and outreach was provided for Section 8 voucher recipients, housing providers, the general public, employment agencies, City and County Housing staff and others.
- A total of 7,161 pieces of fair housing and fair lending literature (Eng./Span) were distributed.

Impediment #5: Unfair and misleading mortgage lending and mortgage modification tactics:

- 1,620 callers were provided resources and/or referrals to local housing counselors/providers for various rental and homeownership resources and services. 87% of these callers were foreclosure related.
- 14 community fair housing/fair lending clinics were conducted.
- DBT staff participated in/conducted 14 trainings for general public and or industry staff
- 423 clients received direct counseling assistance to prevent a foreclosure scam, remedy a scam or obtained a mortgage modification.
- DBT staff identified 75 sites for distribution of fair housing/fair lending literature.

Impediment #7: Barriers to and lack of reasonable accommodations or disabled.

- Due to the change in the housing, new construction has slowed significantly in all areas of Pima County. SWFHC continues to monitor and test new construction for compliance with accessibility standards as stated in the Fair Housing Act.
- The largest percentage of calls that SWFHC receives is related to disability issues. The calls come from both the general public and housing industry and cover a wide range of issues addressing physical and mental health disability issues.
- SWFHC's Enforcement Department counsels clients with disability related issues. Furthermore, SWFHC's Education and Outreach staff incorporates accessibility and disability-related issues into its workshops, presentations, and trainings.

Impediment #8: Fair Housing Planning:

SWFHC contracted with the City of Tucson Pima County **HOME** Consortium to conduct the 2015 AI that contains an action plan to remedy the impediments that were identified. SWFHC has not assisted the City of Tucson or Pima County with other fair housing planning activities.

Impediment #9: Challenges of Refugee Planning:

In the City of Tucson and Pima County, work continues with the local refugee community through several community groups including the International Rescue Committee and RISPNet (Refugee Immigrant Service Provider Network), a coalition of refugee serving entities in the local community. SWFHC staff provides fair housing education to the refugee community locally and educates both the outreach workers and the recipients of refugee services regarding their housing rights and responsibilities. Outreach to and collaboration with local refugee groups including, but not limited to, the Somali-Bantu Mutual Aid Association, the Bhutanese Mutual Aid Association, African Refugees Solidarity Committee and the Tucson International Alliance of Refuge Communities (TIARC) is ongoing.

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On April 28, 2015 Pima County hosted a Fair Housing Forum, “Still Working for Equality and Fair Housing.” The forum topics included the following:

- Challenges of working with outdated regulations for home modifications to accommodate the elderly and persons with disabilities
- Fair Housing Overview
- Analysis of Impediments to Fair Housing and Persons with Disabilities
- Social Equality and Disability Issues
- Call to Action

Actions to Affirmatively Further Fair Housing (AFFH): Identify actions taken to overcome effects of impediments identified:

Pima County Housing Center staff held an Affirmative Furthering Fair Housing Workshop on October 14, 2014 for local HUD approved housing counseling agencies and developers of affordable housing. The purpose of the workshop was to increase awareness and understanding of the obligations to affirmatively further fair housing through staff training, planning and outreach. Also, Pima County stopped work on its Guide pending anticipated final HUD rule on Affirmatively Furthering Fair Housing.

CDBG, ESG, and HOME: Leverage

Pima County leverages a significant amount of financial resources and social service capacity through CDBG, ESG and HOME funding. As Arizona recovers from the Great Recession with tight municipal budgets and dwindling national resources, local government must seize every opportunity to meet the needs and enhance the quality of life for citizens of Pima County. In addition, CDNC utilizes funds from state, local and private sources, such as local General Obligation bonds, USDA Housing Preservation funds, general funds, as well as “non-formula” or “non-entitlement” funds. CDNC utilizes federal funding including SHP, HOPWA and NSP objectives, enabling Pima County to accomplish community goals by approaching problems with a collaborative mindset, working closely and problem solving with community members, agencies, other governments and the private sector.

It is difficult to see the possibilities through the eyes of poverty and blight. Therefore, it is imperative that governmental jurisdictions like Pima County support neighborhoods with the tools they need to be viable, healthy and successful. The CDBG and ESG programs continue to be one of the county’s most valuable tools in addressing community economic development. This program allows the County to become a conduit of opportunity, not only to those citizens that find themselves in need, but for the network of nonprofit organizations which serve their needs and the community as a whole.

Other Activities

Lead-Based Paint Hazards

STRATEGY: Rehabilitation Projects – Any structure built before 1978 that is proposed for rehabilitation under federal programs, is tested for lead-based paint. Notices and requirements regarding testing and removal of lead-based paint are provided to program participants, contractors and project sponsors. The Consortium has licensed contractors who are available to perform appropriate abatement and/or removal procedures if lead-based paint is present.

Pima County follows strict HUD guidelines for testing and abatement of lead-based paint and other hazardous substances, and requires compliance from its contractors and subcontractors. All work performed for the Pima County's Home Repair and Weatherization Program is procured through a bidding process and contracted to licensed contractors and contracted to licensed contractors, in compliance with the current International Building Codes and any other rehabilitation standards set forth by the funding source. Additionally, all subgrantees utilizing federal funding including CDBG and HOME are required to comply with HUD Lead Safe Housing requirements and federal National Environmental Policy Act environmental review procedures. At a minimum, HUD's Renovate Right brochures are distributed to every home repair applicant.

NSP2

In addition to these major problem areas, one of Pima County's primary initiatives under Planning and Community Stabilization was the award of \$22,165,000.00 for the Neighborhood Stabilization Program 2 (NSP2), part of the federal stimulus through the American Recovery and Reinvestment Act (ARRA).

The Pima County NSP2 Consortium, called Pima County Neighborhood Investment Program (PNIP) includes eight partners:

- Chicanos Por La Causa
- City of Tucson
- Community Investment Corporation
- Family Housing Resources
- Habitat for Humanity
- Old Pueblo Community Services
- Primavera Foundation
- Southern Arizona Land Trust

Pima County successfully applied for and received \$22.165 million through the American Recovery and Reinvestment Act (ARRA) from the Neighborhood Stabilization Program – Round 2. The application included nine consortium members - the City of Tucson and eight non-profit partners. Funds were targeted to 30 census tracts that were hardest hit by the housing

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recession where foreclosures had the greatest impact. Pima County administered the grant working with the consortium as the Pima Neighborhood Investment Partnership (PNIP).

Under the framework of the CDBG program, there are five eligible NSP activities: Financial Assistance, Acquisition and Rehabilitation of foreclosed properties, Land Banking of foreclosed properties, demolition of blighted structures, and redevelopment of vacant land. All activities were implemented through this grant. A requirement of the grant was also to have at least 25% of funds invested in projects serving households below 50% of median income – referred to as the “set-aside.” Unlike CDBG the income threshold for eligibility, apart from the set-aside is 120% of median income. A summary of accomplishments by each of the subrecipient:

City of Tucson:

Tucson created the Pima County Community Land Trust to provide permanently affordable homes. Twenty four homes were purchased, rehabbed and sold.

Tucson also purchased 12 homes that were placed into the El Portal portfolio of affordable rental properties. These are reserved to meet the set aside requirement.

In addition Tucson demolished blighted structures on 19 properties within the city.

Southern Arizona Land Trust (SALT):

SALT acquired and rehabbed a total of 53 homes (one a duplex) which are now rental properties, 17 of the units are rented to households below 50% of median income

SALT has also acquired 50 parcels for Land Banking. SALT has produced a plan for the eventual disposition of these properties, most of which will be developed for housing.

Community Investment Corporation (CIC):

CIC provided downpayment assistance (or financial assistance) to 141 buyers purchasing foreclosed properties.

Habitat for Humanity/Tucson:

Habitat for Humanity constructed homes in three subdivisions for low income buyers. Thirty nine homes were built in the Corazon del Pueblo subdivision, and 18 homes in the Copper Vistas I and II subdivisions. Nineteen of the homes were purchased by owners earning below 50% of median income.

Primavera Foundation:

Primavera developed the 12 unit Las Abuelitas rental project. Four of the apartments are reserved for renters with incomes below 50% AMI.

Primavera also purchased and rehabbed a property that contains two homes – these are also reserved for renters earning below 50% AMI.

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Primavera acquired two vacant properties upon which 8 manufactured homes were placed. One home was sold to a buyer earning below 50% AMI.

Primavera also acquired five substandard properties which were improved and sold to owners below 50% AMI.

All Primavera projects were located in the City of South Tucson.

Old Pueblo Community Services (OPCS):

OPCS used NSP2 funds to construct 20 homes in the Sunnyside Pointe subdivision.

Family Housing Resources (FHR):

FHR purchased and rehabbed 7 homes for low income renters. These homes are now owned and managed by SALT.

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NSP Activity Agency	HUD Application	Actual	
Financial Assistance			
Community Investment Corporation			
CIC - LMMI	60	105	
CIC - 50% Set aside		36	
Subtotal this Project	60	141	
Demolition			
Demolition	100 Total w/Pima County		
City of Tucson		19	
Subtotal this project	100	19	
Land Bank (# of Parcels purchased)			
SALT	35	50	
Subtotal this project	35	50	
Redevelopment			
Primavera- Multi Family (50% set aside)	20	4	12 unit Las Abuelitas
Habitat for Humanity - Corazon del Pueblo - LMMI	20 est.	26	
CDP - 50%		13	
Habitat-Copper Vistas I & II - LMMI		14	
CV I & II - 50%		6	
Old Pueblo Community Services-- Sunnyside Point	15	20	
CPLC - LMMI	15	3	Liberty Corners
CPLC 50%		2	
Primavera - LMMI	5	7	La Capilla & 11th and 28th
Primavera - 50%		1	
Subtotal this project	90	96	
Acquisition Rehab			
SALT- LMMI	33	36	
SALT - 50%		17	
FHR- Multi-Fam - 50% set aside	20	7	single family
COT - Pima County CLT LMMI	17-51	24	
COT - El Portal - 50%		12	
Primavera - South Tucson	7	5	
Primavera - South Tucson - 50% rental		2	
Subtotal this project	96	103	
TOTAL	380	409	

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Neighborhood Reinvestment Program:

The movement of Pima County residents to suburbs and exurbs has had a major impact on both urban and rural communities. This population migration has contributed to deterioration of the urban core neighborhoods, as limited public funds are stretched to pay for infrastructure in the new residential communities. Growth on the urban fringe and rural areas of Pima County creates stress for these communities, as new development burdens roads, schools, parks, libraries, and law enforcement.

In response to the burgeoning infrastructure and service needs, the electorate approved Neighborhood Reinvestment bond questions in 1997 and 2004. The dual functions of the Neighborhood Reinvestment Program are to fill gaps created by diminishing government dollars and to empower residents of stressed communities.

The unique Neighborhood Reinvestment funding allocation procedure originates at the grassroots; residents themselves determining what capital improvement projects will be constructed. With the assistance of NRP staff, neighborhoods select a project through a consensus procedure, obtain cost estimates, and prepare written proposals to submit to the Neighborhood Reinvestment Oversight Committee. The Committee reviews the proposal, visits the potential neighborhood site and makes a recommendation to the Board of Supervisors.

Program Performance Measures	Projected 2015-2016
Community Outreach Events	36
Projects Completed	5
Evaluations Completed	15

Outlook:

Currently all 1997 Neighborhood Reinvestment bond funding (\$5 million) has been allocated by the Board of Supervisors and all 41 projects have been completed. Additionally all bond funding (\$20 million) from 2004 Neighborhood Reinvestment bond funding has been allocated to fifty-six (56) community projects. In 2015-2016, approximately \$500,000 will be used to construct the last 2004 project, Five Points Coalition's pedestrian safety and gateway art project at the southern end of downtown Tucson.

Future Bond Funding:

November 3, 2015, is the date of the next Pima County bond election. The bond ballot includes \$25 million funding for Neighborhood Reinvestment projects. If the bond is approved, the Neighborhood Reinvestment Program staff will commence working with stressed

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neighborhoods to develop capital infrastructure project proposals to be constructed with the bond monies.

Neighborhood Leadership Institute:

The Neighborhood Reinvestment Program has implemented a Neighborhood Leadership Institute (NLI) for the purpose of developing community leaders, facilitating the organization of vibrant grass roots community organizations, supporting a strong collective neighborhood voice, and reinforcing collaboration among communities, social service providers, elected officials, faith based organizations, and school districts.

Five sessions have been convened in 2014-2015, including workshops on leadership skills, recruitment and retention of neighborhood association members, development of community resource guides, conducting effective meetings, involving neighborhood youth, and planning for leadership succession. Residents from urban and rural communities have participated in the events. Written evaluations reveal that participants have found the sessions to be valuable and have requested additional training sessions. The Neighborhood Reinvestment Program plans to continue the quarterly sessions, alternating skills trainings and networking events.

Citizen Participation

Summary of Citizen's Comments

The CDNC department complies with all public notice requirements for HUD-mandated plans and reports. The department is also committed to giving County residents a voice in funding and project design processes. This commitment ensures that local needs are addressed with CDNC funding and establishes trust with residents as they observe and help determine the use of taxpayer dollars. The following are some of the ways the public were included in CDNC activities.

While CDBG funds are used to accomplish national objectives, there is flexibility inherent to the program to meet locally determined priorities. These priorities were communicated to local agencies and communities. Subsequently the agencies and communities submitted proposals for projects addressing these issues. In addition to providing a Community Planning Application for CDBG and ESG funds to local groups, advertisements explaining this process were published in local newspapers and Pima County's website. CDNC provided technical assistance to communities and agencies with identified needs and goals.

Residents of stressed neighborhoods participate in Neighborhood Reinvestment (NR) Program project development and construction, including:

- Infrastructure project consideration and consensus selection

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- Drafting of project proposal with assistance from NR staff
- Presentation of proposal to the Neighborhood Reinvestment Committee
- Attendance at regularly scheduled meetings to discuss design and construction of the project
- Planning and coordination of the project dedication ceremony
- Completion of written post-construction survey and annual survey relating to maintenance and the use of project

The Neighborhood Reinvestment Oversight Committee, consisting of community residents who reside in the target areas, reviews project proposals and forwards recommendations to the Board of Supervisors.

To ensure additional citizen participation and oversight involvement, these are three citizen advisory boards that provide funding and policy recommendations to CDNC staff and the Board of Supervisors: The Pima County Housing Commission, the Neighborhood Reinvestment Oversight Committee and the Outside Agency Advisory Committee.

Finally, Pima County and the City of Tucson have partnered to jointly implement consultation efforts with the Tucson Pima Collaboration to End Homelessness (TPCH) and Continuum of Care to effectively address ESG program changes as a result of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009.

Self-Evaluation

Are the activities and strategies making an impact on identified needs?

The output-outcome measurement system and database assists in quantifying the impact made by three grant programs: CDBG, ESG and OA. The system and database provided is in conjunction with the three primary HUD-defined outcomes: availability/accessibility, affordability and sustainability. Three objectives are used to achieve these outcomes: creating suitable living environments, providing decent affordable housing and creating economic opportunities. In addition, in collaboration with the HUD Regional Office, the Continuum of Care, Tucson Pima Collaboration to End Homelessness and the City of Tucson ESG nonprofit organizations provide client data through the Homeless Management Information System, as discussed prior. The HMIS reports provide outcomes-based reporting, including measures to reduce the number of homeless, recidivism into homelessness, chronic homelessness and measures as defined by HUD and TPCH.

In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME), most of the homebuyers who received Downpayment Assistance were Hispanic and between 60% and 80% AMI which is a group of identified need.

Overall, CDNC surveys clients and constituent groups to determine satisfaction; typically, survey results provide very positive feedback.

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Flowing Wells Neighborhood Revitalization Strategy Area (NRSA)

The Flowing Wells Neighborhood Association and Community Coalition (FWNACC) continue to write grant proposals for the Flowing Wells community. In addition, FWNACC assists the Flowing Wells Unified School District in applying for available funds.

The Board and Coalition members continue to be proactive in several activities

- Living Street Alliance participated in the neighborhood Walkability Study for a neighborhood in the Flowing Wells area.
- Working with Habitat for Humanity to continue in an effort to plan for new housing at the Curtis Road property, a former Brownfield belonging to Northwest Fire District.
- Partnered with the nonprofit Amistades, Inc. in the Take Back the Meds Event and other teen events.
- Flowing Wells Community Connectors-elder Initiative Program and Senior Housing: partnered with various community groups to implement a community cleanup even for those in need and continue to find ways to obtain grants for senior housing.

The Board is also focusing on new activities:

- Dogpark
- Additional Take Back Med Events
- New basketball/volleyball facility
- Northwest Transportation Coalition for Orange Grove Road improvements
- Sidewalks for Romero Road, Roger Road and Wetmore Road
- Planning and construction of the interstate interchanges at Prince, Ruthrauff and Sunset Roads

The Coalition website continues to get many views with over 90,000 hits. The Coalition continues to distribute flyers with resource information to the residents in the Flowing Wells area as well as publish and distribute the Flowing Wells Newsletter.

What barriers may have a negative impact on fulfilling the strategies and overall vision?

Due to several factors, it has become difficult to locate appropriate sites and obtain funding for the development of rental housing.

- Shifts in federal and state priorities that redirect resources
- Unfunded mandates that create a strain on existing dollars pass on state responsibilities to the County
- Programs have not been historically funded at a level to truly meet the identified needs.
- Reduction in funding and funding base from year to year
- National Models are not always flexible, adaptable or appropriate to local conditions. They may not be effective when implemented at the local level.
- Nonprofit agency partners are facing both reductions in funding and escalating costs to maintain existing programs and no new dollars are targeted for emerging needs.
- The declining economy has severely affected nonprofits' ability to fundraise and fewer private grant dollars are available.
- The declining tax base has caused Pima County to decrease funding to nonprofit agencies by over 20% over the past four years.

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- There is a shortage of community leaders in some neighborhoods who possess the skills and resources to effectively produce long-term progress.
- Leveraging, while critical to making projects viable, also adds additional layers of complexity, potentially causing delays, as funders are often on different schedules.

In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME), we need to solicit developers and owners of rental housing for rehab and new construction of housing for disabled populations.

What adjustments or improvements to strategies and activities might meet your needs more effectively?

Pima County highly values working with local communities and organizations in order for them to articulate their needs, issues and concerns. CDNC has adopted a strategy to aggressively promote Pima County and the Department as an agency that can effectively manage grant funds, implement innovative programs and leverage resources. These aims are being pursued by the following strategies:

- Increased efforts continue to identify models for economic development in rural communities, utilizing a regional approach to education, skill development and capacity building for residents in at least three target areas.
- The Micro Loan Program designed for new or existing low-to-moderate income businesses provides technical assistance, advice, training, general support and loans to stabilize or expand their business.
- Determine effectiveness of current contractual relationship with our participating jurisdiction partner and whether there is a fair distribution of funds from the state of Arizona to Pima County.
- Seek representation on local, state and national panels, commissions and task force groups that address common problems and search for creative solutions.
- Strategic efforts provide information to elected officials and administrators on the value of programs and the effectiveness of funding to develop the greatest community benefit.
- The newly redesigned website provides greater transparency to the public when accessing program information and reports.
- Social media provides an opportunity to increase outreach and communication with the public.
- Collaboration with Pima County Project Management Office assists CDNC in completion of the CDBG Public Facilities projects in a timely manner.

In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME), enhanced affirmative marketing may help increase the participation of other minorities and all persons in the lowest income target (0% - 30% AMI) in Homebuyer Downpayment Assistance.

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What indicator would best describe the results?

- Projects that have been funded by CDNC are visible throughout low-income neighborhoods and target areas in unincorporated Pima County, Marana and South Tucson.
- Client surveys, letters and comments received by CDNC indicate overall satisfaction.
- The County's programs that aid Pima County's low-to-moderate population in which effective systems to tract activities are maintained and impact the community.
- Pima County's Housing Rehabilitation programs helped maintain existing public housing and affordable housing for low and moderate income families, plus addressed energy conservation issues. The program was successful in maintaining and repairing existing affordable housing stock, and benefitting 313 owner-occupied homeowners.
- The Count's public service activities assisted and addressed homelessness, youth programs and substance abuse services by awarding 24 grants to recipients who provided services and benefits to over 23,827 residents.
- CDNC and Project Management Office have worked together to expend CDBG funding for public facilities in a timely manner. Facility projects currently included several previous years' funding that are now complete, with 20 of 36 projects completed, assisting approximately 30,000 residents.
- The stability, knowledge and experience of CDNC staff that provides leadership skills and the ability to work with the community and organizations to successfully implement projects and programs. Technical assistance is provided on an as-needed basis for each organization.
- Ensuring the timely expenditure of funds to obtain the greatest benefit of CDBG resources for low-income people. Pima county met its timeliness requirement with a 1.18 ratio.
- CDBG activities met the national objectives and outcomes.

In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME):

- Sign-In Sheets for Financial Workshops and Homebuyer Education Workshops would show whether diverse and expanded outreach is working.
- Workshops arranged in partnership with agencies (and healthcare?) working with the very low income households and disabled populations would indicate increased awareness which would result program participation in current programs by consumers and developers of rental housing rehab and new construction.

What is the status of grant programs?

- There is a shrinking pool of federal, state and local resources and an increased demand on local elected officials to make difficult funding decisions.
- Staff is able to keep projects on schedule and within budget via effective remediation planning efforts which increases the Board of Supervisors and voters' confidence when requesting public support for additional allocations of bond funds for the Neighborhood Reinvestment and Housing Programs.

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- Staff has successfully incorporated HUD's Outcome and Performance Measurements into an electronic system of program reports for CDBG, ESG and the Outside Agency Program.
- The Flowing Wells NRSA continues to be successful in stimulating improvements in the community.
- HOME is an entitlement program so we can only hope for funding is approved (and not reduced or eliminated entirely) by Congress.

Any activities or types of activities falling behind schedule?

- Lack of sufficient funding limits the ability to enhance and/or expand services to vulnerable and special needs populations. Maintenance of existing services that address the most pressing needs is a primary concern.
- Projects that are funded through Intergovernmental Agreements can be delayed when that project is not a high priority of the government, or desired resources are not available.
- Rehabilitation of owner-occupied units is back-logged. More is being spent per unit due to the needs of the homes and higher material costs.

In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME):

- We have fallen short of our goals for New Construction of Rental Housing, specifically
 - Preservation of Existing Affordable Rentals.
 - Rental Housing for Disabled Populations.
- We have not been as effective in providing homeownership assistance to homebuyers at 0-30% MFI.
- We have fallen short of our Housing Counseling/Training goals.

Are grant disbursements timely?

- Pima County remains in compliance with the "1.5 expenditure ratio" for CDBG, currently at 1.17. CDNC is under the CDBG Administrative cap of 20% at 14.02% and the Public Services cap at 7.12%.
- In terms of Affordable Housing Initiatives and the programs implemented by the Pima County Housing Center (including HOME), there are no problems and no negative comments regarding timeliness.

Are major goals on target?

Although CDBG experienced cuts in federal funding, staff has been creative in identifying opportunities that exist which will enhance communities, develop effective strategies for collaboration with other jurisdictions, create regional partnerships and work with local community leaders to more clearly identify practical solutions to new and emerging needs. The CDNC grant writer continues to assist in identifying additional funding for the department. Pima County has several goals that are not contingent on funding:

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- Community/Citizen Participation: All programs have an established goal of citizen involvement and participation. Some of the programs have Board of Supervisors-appointed Commissions and Committees. Program staff works at the most locally defined level, with neighborhood organizations, citizen coalitions, nonprofit councils and advisory bodies. Program staff develop effective outreach to the rural areas, attend citizen meetings in unincorporated communities, participate with fire districts and school districts, nonprofits, service organizations and citizen groups.
- Work with nonprofit organizations to develop a collective decision-making model regarding the identification of need and the prioritization of emerging needs for funding.
- Department Administrators and Program Managers meet with staff and elected officials from the five jurisdictions within Pima County as well as representatives from other counties to discuss common solutions based on a regional approach.
- CDNC web-based performance measurement database and the Integrated Disbursement Information System (IDIS) for reporting quarterly and annual program outputs, outcomes and client information allows the department to be more fully accountable to the Board of Supervisors for the administration of program, the identification of community benefits by geographic area, target population, specific program activity and service delivery

Institutional Structure

The CDNC operates five main programs:

1. Affordable Housing Initiatives and the Pima County Housing Center - This program works with County jurisdictions, nonprofits and developers to develop and sustain affordable, decent housing.
2. Community and Rural Development - This program works with neighborhoods to develop more livable and sustainable communities via social (public) services and small capital infrastructure projects available to all residents. Community and Rural Development is the largest CDNC program consisting of five sections: community development, home repair and weatherization, homeless and special populations, brownfields and revitalization and federal compliance.
3. Neighborhood Reinvestment Program – This program supports efforts that assist low and moderate income households with medium and high-stress communities and neighborhoods throughout the County with housing, infrastructure and economic development opportunities.
4. Planning and Community Stabilization – This program works with Pima County’s larger community-wide and area specific planning including the identification of target area. The NSP2 grant or PNIP is included in this program.
5. Outside Agency Program – This program provides funding to nonprofits targeting programs serving disadvantaged communities and at-risk populations.

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Actions taken to overcome gaps in institutional structures & enhance coordination:

- Pima County and the City of Tucson continue to maintain the HOME Consortium and collaborate on policies and procedures as well as other projects that include CDBG and Homeless/Special Populations.
- Pima County the City of Tucson have formed the CDBG Transitional/Shelter collaborative. This is a joint effort for the next five years to provide improvements to these housing units, and provide decent housing and suitable living environments for residents. As a result of this collaborative, the agencies participating in this project have formed a steering committee with Habitat for Humanity Tucson as the lead agency to ensure that the improvements made are safe, green and healthy.
- Pima County staff participates in neighborhood meetings throughout each year in unincorporated Pima County, the Town of Sahuarita and the Town of Marana to address the needs of the community and provide technical assistance in the preparation of the CDBG Community Planning Application. Staff attends other events throughout Pima County.
- Pima County provides subrecipients of HUD entitlement funding for two local jurisdictions, the City of South Tucson and the Town of Marana for eligible CDBG activities including home repair, clean up, graffiti abatement and youth programs.

FY 2014-15 Monitoring Activity

Monitoring is the principal means by which CDNC assures compliance with federal requirements and ensures that performance goals are being met. Staff monitoring of subgrantees is an ongoing process involving continuous communication and evaluation. Such a process involves frequent telephone contacts, written communication, analysis of quarterly reports and audits and periodic meetings. Staff keeps fully abreast concerning compliance with program requirements and the extent to which technical assistance is needed by the agencies. The overriding goal of monitoring is to identify deficiencies and promote corrections in order to improve, reinforce or augment grant performance. Emphasis is placed on prevention, detection and correction with a positive attitude. Whenever possible, deficiencies are corrected through discussion, negotiation or technical assistance in a manner that maximizes local discretion.

CDBG staff conducts monthly and quarterly desk reviews to ensure compliance, including:

- Verification of each monthly payment request submitted for reimbursement to ensure all proper documentation is provided invoices, employee time and effort sheets, and checks.
- Drawdown requests for funds budgeted receive drawdowns to date, funds obligated in current period and to date, funds expended in current period and to date, and balance remaining.

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- Quarterly and annual reports to track actual project accomplishments, obligations and spending patterns against planned operations and accomplishments through Pima County Community Impact Reporting System (CIRS).
- CAPER data collection involving the following: activity's name, matrix code, description, location, compliance with national objectives being met, amount expended during that program year, activity status and specific units of accomplishments.

Pima County complies with HUD's IDIS reporting requirements for the CDBG program which requires viewing all activities/projects on a continuous basis and particularly focusing on:

- Long-standing, open activities
- Cancelled activities with draws
- Draws revised from one activity to another

The system flags and requires justifications by grantees and field office approval for:

- Activities that have had no draws for a year
- Activities that have not reported accomplishments for three years
- Activities that have 80 percent of their funding amount disbursed and no accomplishments reported
- Activities that grantees request to cancel withdraws

Revised draws require justifications by grantees but do not require field office approval.

Pima County had 20 activities and projects that were in remediation in FY 2014. Currently there is one that is in the process of being completed. Staff conducts a more intense review and monitoring about 60% of its agencies annually. Staff provided technical assistance utilizing the HUD Self-Monitoring tools, including: setting up case management, shadowing opportunities with other provider agencies annually. Staff provided Technical Assistance utilizing the HUD Self-Monitoring tools, including: setting up case management shadowing opportunities with other provider agencies; reviewing HUD compliant eligibility criteria; identifying community resources for existing clients; developing outreach strategies and brainstorming ideas to engage more clients in the upcoming year.

The affordable housing initiatives and the Pima County Housing Center monitored compliance with HOME, NSP1 and the General Obligation Affordable Housing Bond Program. During FY15-15, in partnership with the City, County monitored all of the agencies participating in the HOME Downpayment Assistance Program and found all were in compliance with the HOME program regulations. County staff monitored all six (6) of the HOME funded rental developments currently within the required period of affordability. All properties were found to be in compliance with HOME program regulations. County staff monitored two (2) NSP1 programs which were also found to be in compliance. Finally, staff implementation and monitoring of bond-funded projects remains in compliance with oversight by the county's capital improvements program (CIP) staff and the county attorney's office which provides legal instruments to secure affordability. All monitoring found programs and projects to be in compliance with fair housing and affirmative marketing requirements.

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TABLE 1 - CDBG PUBLIC SERVICES FUNDING AND OUTCOMES - FY 2014

Program Year	Agency	Program	FY2014 Funding	Spent in FY 2014	HUD Outcome
2013	Flowing Wells Community Coalition	FWNACC Operating Funds	\$ 10,000	\$ 4,786	SL3
2013	Flowing Wells Resource Center	Operating Funds	\$ 13,000	\$ 12,951	SL3
2013	Flowing Wells -Amistades	Flowing Wells Ellie Town Teen Program	\$ 15,000	\$ 4,349	SL3
2013	Green Valley Assistance	Fire and Home Safety Program	\$ 10,000	\$ 4,786	SL1
2013	Robles Junction Catholic Community Services	Information & Referral	\$ 10,000	\$ 2,925	SL1
2013	Three Points Fire District	Community Be Safe Program	\$ 10,000	-	SL1
2013	Drexel Heights Fire District	Family Safety Program	\$ 10,000	\$ 7,852	SL1
2013	City of South Tucson	Community Policing, Crime Prevention	\$ 45,000	\$ 45,000	SL3
2013	City of South Tucson	Youth Programs & Family Assistance	\$130,000	\$ 49,851	SL1
2013	Town of Marana	Colonia Neighborhood Clean Up	\$ 10,000	\$ 33	SL1
2013	Town of Marana	Graffiti Abatement	\$ 10,000	-	SL1
2013	Administration Resources & Choices	Reverse Mortgage Program	\$ 10,000	\$ 3,527	DH3
2013	Chicanos Por La Causa	Nahui Wellness Program	\$ 10,000	\$ 10,000	SL1
2013	Pima Prevention Partnership	Teen Court	\$ 15,000	\$ 4,032	SL1
2013	Southern Arizona Legal Aid	Homeowner Tenant Assistance	\$ 25,000	\$ 5,636	DH3
2014	Amistades Inc.	Ellie Towne Teen	\$ 10,000	\$ 8,520	SL3
2014	Flowing Wells	Family Resource Center	\$ 13,000	\$ 13,000	SL3
2014	Green Valley Assistance Services	Safety & Health in Motion	\$ 10,000	\$ 10,000	SL1
2014	Drexel Heights Fire District	Family Safety	\$ 10,000	\$ 7,522	SL1
2014	Chicanos Por La Causa	Nahui Ollin Wellness	\$ 10,000	\$ 7,959	SL1
2014	Pima Prev Partnership	Teen Court	\$ 10,000	\$ 9,946	SL1
2014	Portable Practical	Help Your Neighbor	\$ 50,000	\$ 24,960	SL1
2014	Southern Arizona Legal Aid	Tenant & Homeowner Protection	\$ 25,000	\$ 25,000	DH3
TOTAL			\$471,000	\$262,635	

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TABLE 2 - CDBG PUBLIC FACILITIES AND INFRASTRUCTURE ACTIVITIES - FY 2014					
Agency	Program	Status	Target Area	Area of Minority Concentration	HUD Outcome
Ajo ISDA	Ajo Community Plaza/Fire Marshall Compliance	In Progress	√	√	SL3
Ajo ISDA	Ajo Ambulance/CPR Training Program Equipment	Completed	√	√	SL2
Ajo	Desert Senita Health Center/Facility Improvements	In Progress	√	√	SL3
Arivaca	Human Resource Center/New Roof	In Design/Bid Process	√	√	SL3
Flowing Wells NRSA	Street Lights	75% Complete	√	√	SL3
Flowing Wells Unified School District	Facility Improvements/Commercial Freezer	In Progress	√	√	SL3
Green Valley	Chuck Catino Park Improvements	In Design			SL3
Picture Rocks	Avra Water/Aging Meter Replacement	Completed	√	√	SL3
Picture Rocks	BMX Skate Park Improvements	Completed	√	√	SL3
Green Valley	Sahuarita Food Bank Improvements	Completed			SL3
Rillito	Rillito Water Coop/Water Improvements	70% Complete	√	√	SL3
Robles Ranch	Community Ctr Improvements/Surveillance Camera	In Progress	√	√	SL3
Town of Marana	Heritage River Park Improvements	In Design	√		SL3
Valencia West	Drexel Heights Fire Hydrants	In Progress	√		SL3
City of South Tucson	Fire Safety Equipment	25% Complete	√	√	SL3
Catholic Community Services	Improvements to Casa Alitas and Meriac Lodge Transitional Shelter	In Progress			SL3
Old Pueblo Community Services	Improvements to Transitional Shelter/Sparkman Av	In Progress			SL3
Catholic Community Services	Community Outreach for Deaf/Facility Improv	75% Complete			SL3
Community Food Bank	Roof Improvements	Completed			SL3
Interfaith Community Services	Facility Improvements	Completed			SL3
Our Family Services	Bellevue Playground Project	25% Complete			SL3
Primavera Foundation	Greyhound Emergency Shelter/Facility Improvements	25% Complete			SL3
So Az Asso Visually Impaired	Facility Improvements	25% Complete			SL3
Arivaca	Human Resource Facility Improvements Bidding Process*	In Design / Bid Process	√	√	SL3
Arivaca	Arivaca Water Coop/Water Storage Building Improvements*	Completed	√	√	SL3
Green Valley Chuck Catino Park	Park improvements*	Completed			SL3
Flowing Wells	Northwest Fire District/Fire Hydrants *	Completed	√	√	SL3
Tanque Verde Fire District	Fire Hydrants *	Completed			SL3
Dunbar Coalition	Facility Impvements *	Completed			SL3
Picture Rocks Community Center	Skate Park Lighting*	Completed	√	√	SL3
Flowing Wells/Rillito	Street Lights*	Completed	√	√	SL3
City of South Tucson	Fire Safety Equipment*	Completed	√	√	SL3
City of South Tucson	Garden Kitchen Project *	Completed	√	√	SL3
Ajo Desert Senita Health Center	Facility Improvements *	Completed	√	√	SL3
Amado Community Food Bank	Facility Improvements *	Completed	√	√	SL3
Catholic Community Services	Transitional Housing HVAC*	Completed			SL3
Dunbar Coalition	Facility Improvements *	Completed			SL3
Interfaith Community Services	Improvements to Reception Area*	Completed			SL3
Green Valley Sahuarita Food Bank	Facility Improvements *	Completed			SL3

***Indicates funding from prior fiscal years**

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TABLE 3 - CDBG HOME REPAIR AND REHABILITATION PROGRAM - FY2014						
Program Year	Agency	Program	FY2014 Funding	Spent in FY 2014	HUD Outcome	Units
2008	City of South Tucson	Code Enforcement	*	\$ 2,771		
2009	City of South Tucson	Home Repair	*	\$ 10,700	DH1	*/1
2010	City of South Tucson	Home Repair	*	\$ 69,453	DH1	*/1
2011	City of South Tucson	Home Repair	*	\$ 49,990	DH1	*/1
2011	Town of Marana	Home Repair	*	\$ 42,732	DH1	*/2
2012	CHRPCA	Emergency Home Repair	*	\$ 49,731	DH1	*/41
2012	DIRECT	Home Adaptations	*	\$ 30,587	DH1	*/5
2012	Town of Marana	Emergency Home Repair	*	\$ 61	DH1	*/0
2013	CHRPCA	Emergency Home Repair	\$ 100,000	\$ 92,207	DH1	180/162
2013	DIRECT	Home Adaptations	\$ 50,000	\$ 32,344	DH1	14/15
2013	HABITAT	Preserve-A-Home	\$ 50,000	\$ 0	DH1	13/0
2013	Pima County	Emergency Transitional Permanent Housing Repair	\$ 100,000	\$ 76,771	DH1	5/1
2013	Pima County	Home Repair	\$ 675,970	\$ 636,496	DH1	70/74
2013	Pima County	Septic Program	\$ 95,000	\$ 41,167	DH1	11/6
2013	Town of Marana	Emergency Home Repair	*	\$ 17,579	DH1	15/1
2013	Town of Marana	Owner Occupied Housing	\$ 25,500	\$ 57,959	DH1	10/3
TOTAL CDBG Housing Activity			\$1,096,470	\$1,210,548		318/313
* Previous Year Funding						

TABLE 4 - ESG AWARDS FY2014							
Agency	Program	Street Outreach	Emergency Shelter	Homeless Prevention	Rapid Re-housing	PC Admin	
Arizona Youth Partnership	Building Futures				\$28,988		
Catholic Community Services dba Pio Decimop Center	Robles Junction			\$7,648			
Catholic Community Services dba Pio Decimop Center	Robles Junction				\$8,152		
Pima County Community Action Agency	Emergency Services			\$27,758			
Pima County Sullivan Jackson Employment Center	Emergency Solutions		\$10,000				
EMERGE! Center for Domestic Abuse	Comprehensive Services		\$17,500				
Green Valley Assistance Services	MAP a Plan			\$15,000			
Green Valley Assistance Services	MAP a Plan				\$15,000		
Primavera Foundation	Casa Paloma Drop In Center		\$10,000				
Primavera Foundation	Greyhound Family Center		\$10,000				
Old Pueblo Community Services	Street Outreach	\$15,000					
Our Family Services	Emergency Center		\$24,092				
Pima County Administration	Grant Administration					\$15,335	
Total FY2014/2015 ESG Award		\$204,473	\$15,000	\$71,592	\$50,406	\$52,140	\$15,335
The ESG Street Outreach and Emergency Shelter CAP set by HUD is \$86,952.00							

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TABLE 5 - PERFORMANCE MEASUREMENTS - HOUSING ACTIVITIES

Activity	Priority	5-year Goal	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	CDBG	HOME	ESG	Other
New Construction Rental Housing (Total)*		100	3	-	-	5	5		X		X
New Construction Housing Home Units		-	56	-	-	12	30				
New Construction Rental Housing (0-30% MFI)	High	-									
New Construction Rental Housing (31-50% MFI)	High	-	3			5			X		
New Construction Rental Housing (51-80% MFI)	Medium	-	-	-	-	-	-				
Rental Housing for Disabled Populations	High	200	128	-	-	-	-		X		X
Rental Housing for Elderly	Medium	-	128	-	-	-	-				X
Preservation of Existing Affordable Rentals		300	-	-	-	-	-		X		X
Acquisition/Rehabilitation/ Rental or Lease		-	-	11	2	-	-		X		X (NSP1)
Rental Housing for Special Needs Populations	High	50	-	-	8	-	-		X		X (Housing Bonds)
Owner-occupied Housing Rehabilitation (Total)*		600	345	216	245	313	-	X	X		
Owner-occupied Housing Rehabilitation 0-30% MFI	High		187	132	163	207	-		X		
Owner-occupied Housing Rehabilitation 31-50% MFI	Medium		74	56	60	67	-				
Owner-occupied Housing Rehabilitation 51-80% MFI	Medium		84	28	22	39	-		X		
Foreclosure Prevention (legal counseling)		2,000	-	-	1,206	-	-	X			X
Homeownership Assistance (Total)*		300	66	140	2	26	24		X		X
Homebuyers 0-30% MFI	High	-	-	1	-	-	-		X		
Homebuyers 31-50% MFI	Medium	-	7	22	-	1	1		X		
Homebuyers 51-80% MFI	Medium	-	59	117	2	25	23		X		
New Construction for 1st-time Homebuyers		150	24	27	41	21	22				X (Housing Bonds)
Acquisition/Rehabilitation/Resale		200	3	-	1	2	1				X (NSP1)
Reconstruction (manufactured)		-	-	-	1	-	-		X		
Roadway Dev. Impact Fee waivers granted		No Numeric goal in plan	-	29	22	-	-				X
Other Housing related assistance											
Community & Partnership meetings/training @ Pima County Housing Center		No Numeric goal in plan	-	329	373	396	515				X
Foreclosure Notifications		No Numeric goal in plan	-	9,986	6,756	4,983	3,920				X
Foreclosure Prevention (one-on-one assistance provided to homeowners @ Pima County Housing Center)		No Numeric goal in plan	-	43	194	523	324				X
Housing Counseling/Training		2,000	-	-	289	275	420	X			

* 5-year consolidated Plan Goal all income levels

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TABLE 6 - PERFORMANCE MEASUREMENTS - NEEDS OF HOMELESS AND SPECIAL POPUALTIONS

Activity	Priority	5-year Goal	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	CDBG	HOME	ESG	Other
Homeless											
Homeless Prevention	High	250	54		74	35	94			X	X
Operating Subsidy for Shelters	High	100	174							X	X
Case Management/Essential Services	High	1,250	38				659			X	X
Development of Supportive Housing	High	200							X		X
Non-Homeless Special Needs											
Home Adaptations for Disabled	High	150	12	11	13	15		X			X
Reverse Mortgage Program	High	250	80	190	116	87	0	X			
Assistance to Frail Elderly	High	2,000									X
Assistance for Victims of Domestic Violence	High	4,250	565		277	127	205			X	X
Assistance to Developmentally/ Physically Disabled	High	150	12				6	X			X

TABLE 7 - FEMA Emergency Food and Shelter Program – Phase 32

Pima County serves as the qualifying jurisdiction to administer the FEMA Emergency Food and Shelter Program, a program aimed at assisting individuals in need with emergency food, shelter, and related needs. The program pays specific attention to the needs of the elderly, families with children, Native Americans, and veterans.

Agency	Program	Award	Mass Feeding	Mass Shelter	Other Food	Other Shelter	Rent/ Mortgatge	Utility Assistance
Arizona Youth Partnership	Rapid Rehousing	\$ 2,830				\$ 2,830		
Catholic Community Services	Nutrition Services	\$ 6,676	\$ 6,676					
Community Food Bank	Caridad Feeding and Training Program	\$ 11,672	\$ 11,672					
Community Food Bank	Emergency Food Assistance	\$ 18,725			\$ 18,725			
Community Food Bank	Rural Branch Banks	\$ 16,446			\$ 16,446			
IMPACT of Southern Arizona	Catalina Community Services Emergency Food Bank	\$ 9,837	\$ 9,837					
Interfaith Community Services	Meals for Seniors	\$ 25,917	\$ 5,961				\$ 19,956	
PPEP	Homeless	\$ 8,246					\$ 8,246	
Pima County Community Action	Community Action Agency	\$132,134					\$130,813	\$ 1,321
Primavera Foundation	Emergency Shelter Programs	\$ 74,860		\$ 42,670		\$ 32,190		
San Ignacio Yaqui Council, Inc.	Emergency Service Program	\$ 7,223						\$ 7,223
San Ignacio Yaqui Council, Inc.	Senior Nutrition & Socialization Program	\$ 5,492	\$ 5,492					
Southern AIDS Foundation	Food, Nutrition and Basic Needs Serv for Low-income People with HIV/AIDS	\$ 6,420	\$ 1,605		\$ 1,605	\$ 3,210		
The Haven	Nutricious Food to Help Aid Recovery	\$ 11,483	\$ 11,483					
The Salvation Army	Hospitality House	\$ 40,364	\$ 8,880	\$ 22,604		\$ 8,880		
TCWC / EMERGE!	Domestic Violence	\$ 15,096		\$ 15,096				
Tucson Urban League	Homeless Assistance	\$ 6,420					\$ 6,420	
Pima County CDNC Admin	Administrative Allowance	\$ 8,160						
TOTAL:		\$408,001	\$ 61,606	\$ 80,370	\$ 36,776	\$ 47,110	\$165,435	\$ 8,544

2014-2015 Consolidated Annual Performance Report

ATTACHMENT 1 - TABLES

TABLE 8 - HOME BENEFICIARIES/MATCH LEVERAGE SUMMARY FY 2014

2014 Template	Homeownership - Downpayment Assistance Program	Homeownership - Habitat For Humanity's Marana Housing Partnership	Homeownership - Primavera NSP1	Rental Development - Amity Foundation's Dragonfly Village (New Construction)	TOTALS
Total Households Assisted	23	1	1	5	30
# Households 0-30%AMI	0	0	0	0	0
# Households 30-50%AMI	1	0	1	5	7
# Households 50-60%AMI	2	0	0	0	2
# Households 60-80%AMI	20	1	0	0	21
ETHNICITY					
Hispanic	18	1	0	3	22
Non-Hispanic	5	0	1	2	8
RACE					
11-White	23	1	0	0	24
12-Black or AfricanAmerican	0	0	1	0	1
13-Asian	0	0	0	0	0
14-American Indian or Alaska Native	0	0	0	4	4
15-Native Hawaiian or Other Pacific Islander	0	0	0	1	1
16-American Indian or Alaska Native & White	0	0	0	0	0
17-Asian & White	0	0	0	0	0
18-Black or AfricanAmerican & White	0	0	0	0	0
19-American Indian or Alaska Native & Black or African American	0	0	0	0	0
20-Other Multi Racial	0	0	0	0	0
County HOME Funds Provided	\$ 110,804.50	\$ 27,000.00	\$ -	\$ 500,000.00	\$ 637,804.50
Non-Federal Match Funds Provided (HOME eligible Match)	\$ 3,000.00	\$ 6,367.50	\$ -	\$ 2,100,000.00	\$ 2,109,367.00
Private Mortgage \$'s Leveraged	\$ 2,341,624.00	\$ 58,500.00	\$ 43,000.00	\$ -	\$ 2,443,124.00
Other Federal funds leveraged (NSP1)	\$ -	\$ -	\$ 24,102.00	\$ -	\$ 24,102.00
Other Federal funds leveraged ADOH Home	\$ -	\$ -	\$ -	\$ 400,000.00	\$ 400,000.00
Other Federal funds leveraged-USDA Rural Development	\$ -	\$ -	\$ -	\$ 1,800,000.00	\$ 1,800,000.00

2014-2015 Consolidated Annual Performance Report

ATTACHMENT 1 - TABLES

TABLE 9 - CDBG BENEFICIARIES BY RACIAL/ETHNIC CATEGORY AND INCOME		
Race	Total	Hispanic
White	53.66%	0.00%
Black/African American	5.72%	0.00%
Asian	0.11%	0.00%
American Indian/Alaskan Native	6.41%	18.71%
Native Hawaiian/Other Pacific Islander	0.00%	0.00%
American Indian/Alaskan Native & White	0.00%	0.00%
Asian & White	0.11%	0.00%
Black/African American & White	0.11%	0.00%
American Indian/Alaskan Native & Black/African American	0.00%	0.00%
Other multi-racial	33.87%	81.29%
Asian/Pacific Islander (valid until 03-31-04)	0.00%	0.00%
Hispanic (valid until 03-31-04)	0.00%	0.00%
Income Level	Percentage	
Extremely Low Income (<=30%)	18.92%	
Low Income (30-50%)	11.93%	
Moderate Income (50-80%)	69.15%	
Total Low and Moderate Income (<=80%)	100.00%	
Non Low and Moderate Income (>80%)	0.00%	

2014-2015 Consolidated Annual Performance Report

ATTACHMENT 1 - TABLES

TABLE 10 - ESG BENEFICIARIES BY RACE/ETHNIC, DEMOGRAPHIC AND POPULATION			
Total ESG Persons Assisted	Homeless Prevention Activities	Shelter Activities	Street Outreach
805	94	659	52
Race			
White	77	475	42
Black/African American	3	119	3
Asian	0	1	0
American Indian/Alaskan Native	0	92	12
Native Hawaiian/Other Pacific Islander	0	10	0
Asian & White	0	0	0
Black/African American & White	0	0	0
American Indian/Alaskan Native & Black/African American	0	0	0
Other multi-racial	0	0	0
Unknown	0	0	0
Hispanic/Latino	51	272	8
Total	79	633	52
ESG Demographics			
Age - Over 24	34	279	48
Age - 18-24	12	73	2
Age - Under 18	45	296	2
Age - Unkown	3	11	0
Gender			
Male	42	248	35
Female	49	402	17
Unknown	3	9	0
Special Populations			
Other Disability	3	95	22
Chronic Substance Abuse	0	56	28
Severely Mentally Ill	0	174	12
Chronically Homeless	1	34	34
HIV/AIDS	0	0	0
Elderly	1	5	3
Victims of Domestic Abuse	0	174	12
Veterans	1	14	18

2014-2015 Consolidated Annual Performance Report

ATTACHMENT 2 - CDBG FINANCIAL SUMMARY REPORT



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2014
 PIMA COUNTY , AZ

DATE: 09-22-15
 TIME: 17:52
 PAGE: 1

PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	1,762,074.67
02 ENTITLEMENT GRANT	2,498,848.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	87,037.35
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	168.98
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	4,348,129.00

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	1,406,186.05
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	645,047.64
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	2,051,233.69
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	362,460.07
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	42,846.77
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	2,456,540.53
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	1,891,588.47

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	1,353,876.02
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	697,357.67
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	2,051,233.69
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	149,026.07
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	110,406.98
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	259,433.05
32 ENTITLEMENT GRANT	2,498,848.00
33 PRIOR YEAR PROGRAM INCOME	0.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	2,498,848.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	10.38%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	362,460.07
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	42,846.77
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	405,306.84
42 ENTITLEMENT GRANT	2,498,848.00
43 CURRENT YEAR PROGRAM INCOME	87,037.35
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	2,585,885.35
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.67%

2014-2015 Consolidated Annual Performance Report

ATTACHMENT 3 - PUBLIC NOTICE AND COMMENTS

PUBLIC NOTICE

Public Comment Requested for 2014-2015 Consolidated Annual Performance and Evaluation Report. Pima County is accepting comments on the draft Consolidated Annual Performance and Evaluation Report (CAPER). The report provides information on accomplishments and expenditures of the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG) Program, and the Home Investment Partnership (HOME) Program, for the period covering July 1, 2014 through June 30, 2015. A draft of the CAPER will be available September 9-24, 2015 at the following location:

Pima County Community Development and Neighborhood Conservation Department
2797 East Ajo Way, 3rd Fl
Tucson, AZ 85713
Contact: Daniel Tylutki
Phone: 243-6754 Fax: 243-6796
Email: daniel.tylutki@pima.gov

To view the draft document, visit our website @

<http://webcms.pima.gov/cms/one.aspx?portalId=169&pageId=12301>

Comments will be accepted through September 25, 2014 at 5:00 p.m. and may be delivered, faxed, emailed or mailed.

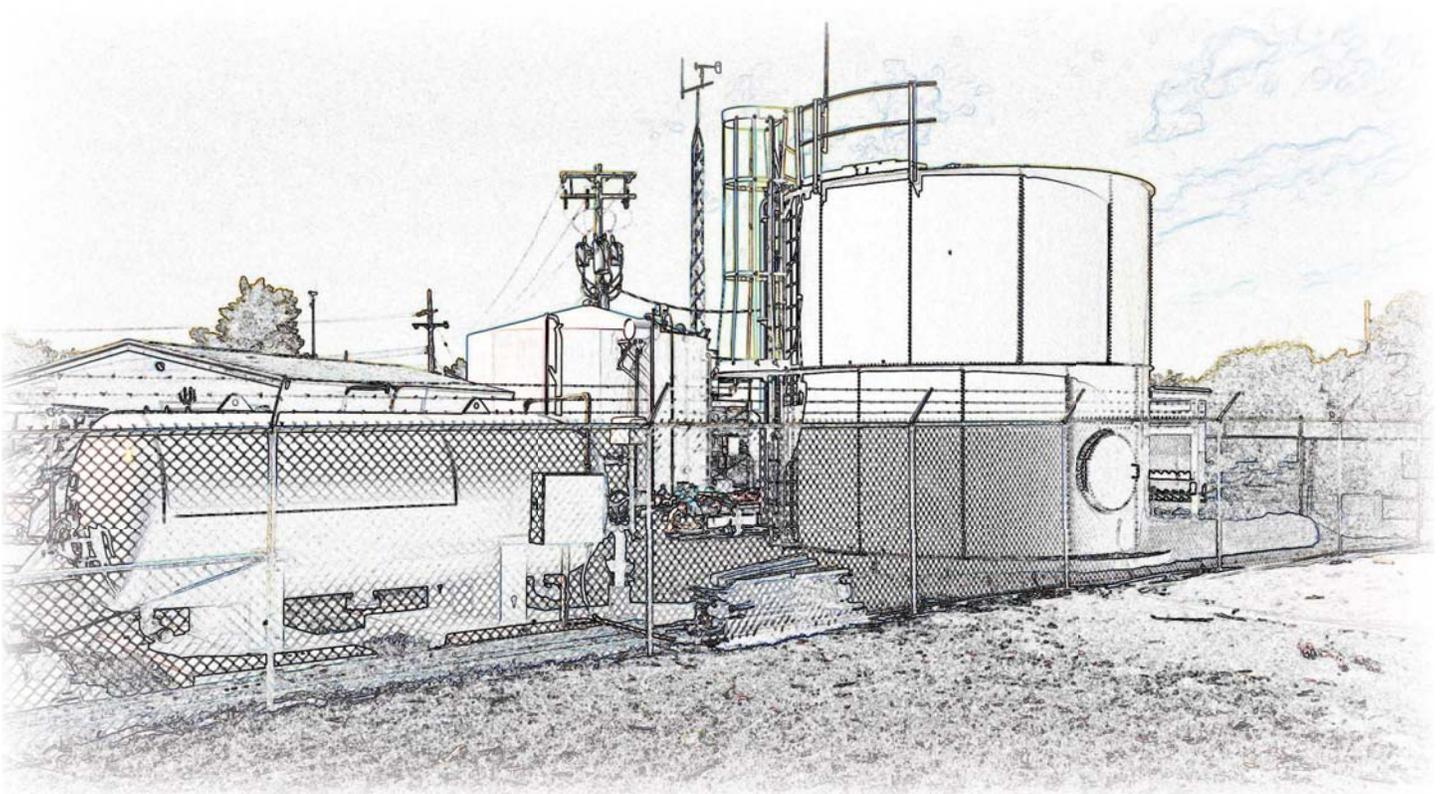
PUBLISHED:

The Daily Territorial

September 9, 2015

Community Development & Neighborhood Conservation Department

**2014-15 Consolidated Annual Performance
Evaluation Report**



Rillito Water Improvements

