MEMORANDUM

Date: November 4, 2016

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: **Pima County's 2015 through 2017 Economic Development Plan Progress Report**

Attached are two summary reports related to the County's progress in implementing the 2015 through 2017 Economic Development Plan.

Attachment 1 summarizes the top 10 priority projects for 2016. The Plan has also been integrated into the County's 10-year Comprehensive Plan, Pima Prospers. Significant progress has been made to expand the tax base, increase export-based employment, improve the average regional wage, and advance other economic development program priorities of the County.

Attachment 2 reports on task descriptions contained within the Economic Development Plan and the status of their implementation.

CHH/lab

Attachments

c: John Bernal, Deputy County Administrator for Public Works
Tom Burke, Deputy County Administrator for Administration
Jan Lesher, Deputy County Administrator for Community and Health Services
Dr. John Moffatt, Director, Economic Development Office

ATTACHMENT 1

2016 Implementation Work Plan

3rd Quarterly Progress: September 30, 2016

Pima Prospers is Pima County's 10 year Comprehensive Plan that guides the county in its delivery of services, economic development, future growth and conservation efforts. The four major chapters of Pima Prospers -Use of Land, Physical Infrastructure, Human Infrastructure, and Economic Development- contain over 700 implementation items to achieve goals and enact policies. The Economic Development Plan 2015-2017 includes specific actions to be completed in a short range of time that also help to achieve the goals. The Pima Prospers Steering Committee has established an annual work plan of high priority projects and is tracking the progress on all implementation items. The teams and departments assigned tasks report quarterly on progress. For a complete view of the plan and its implementation, please visit www.pimaprospers.com.

Top 10 Priority Projects for 2016 (in Order)

1. Aerospace, Defense and Technology Business and Research Park — Lead: John Moffatt

Econ. Development Plan, 2015-2017, Ch. 1 Primary Job Center Development, and Pima Prospers 3.2(5-6) (c) and 6.1(2)(d),

Key Actions:

- In addition to providing sites for new companies, the Aerospace Park will provide room to grow for both the Tucson Airport and Raytheon.
- The airport is expanding onto Raytheon land and Raytheon is expanding south into the park.
- The FAA is conducting an environmental impact statement (EIS) to address land needs. A Consultant (Landrum and Brown) was selected and EIS is under way.
- 3 acres were pulled out for CATX to enable new Entry Control Facility (ECF) for Raytheon.
- USAF and Raytheon finalizing ECF plan which will require 3+ acres of County property and 3 acres of TAA property.
- City of Tucson has issued a Notice to Proceed to the appraiser to value the property and the County will use same appraiser to reduce costs.
- TAA Economic Development Director is interested in exploring joint planning of the rest of the 2800 acres.

2. Sonoran Corridor — Lead: John Moffatt

Econ. Development Plan, 2015-2017, Ch. 2 Regional Infrastructure Investment for Job and 6.1(2)(c)

Key Actions:

- The major utility corridor has been planned out.
- Continuing to sort the land ownership issues and clearances for purchasing the corridor ROW.
- EIS consultant selected.
- Completion potentially mid-2019 using PAG funding.

3. Trail System Expansion — Lead: Steve Anderson

Trails Element 4.8(1-2)

Key Actions:

- NRPR updated both the internet and intranet sites with detailed maps. The internet site shows the regional trail system; the intranet site has additional detail for each location that is available to a limited audience. The interactive internet sites show regional ball fields and Pima County trailheads.

4. Animal Spay and Neuter Programs — Lead: Justin Gallick

Animal Care Element 5.7(1)(h)

Key Actions:

- Pima County funds a total of $600k towards spay and neuter services divided between four outside vendors. All vendors have been meeting or coming in less expensive than the contract requirements. Altered Tailes, a non profit spay and neuter clinic, is now open and is currently offering free sterilization surgeries for residents in the following zip codes (highest intake zip codes for pets in Pima County) 85705, 85706, 58713, 85746.

5. Homeless Reduction: Social Impact Bond Program — Lead: Margaret Kish

Housing / Community Design Element 3.5(5)

Key Actions:

- The Sorenson Impact Center and the Pima County Community Development and Neighborhood Conservation Department announced the formal launch of Pay for Success initiative.
- A session was conducted to engage community experts and service providers in a discussion regarding the complexities surrounding individuals in Pima County who experience homelessness and have high utilization rates within our jails, health and behavioral health systems, and other community and crisis services.

6. Workforce Development: Ending Poverty Now — Lead: Bonnie Bazata

Our People as an Economic Driver 6.4(1) and Econ. Development Plan, 2015-2017, Ch. 13 Role of Economic Development in Ending Poverty

Key Actions:

- Developing opportunities for faith based and private sector engagement to expand and support Getting Ahead graduates.
- Working on the expansion of the employer resource network service offerings and adding more employers including an employee loan referral program and eviction package notice of resources.

7. Open Space Use Policies — Lead: Sherry Ruther

Open Space Element 3.3(1)(f)

Key Actions:

- Scheduling legal documents that formally define allowable uses on two tiers of open space (including MSCP mitigation lands) for Board of Supervisors action during Fall 2016.
- Evaluating County-owned vacant lands for economic development potential. Currently evaluating the documents for conflicts with Pima County Park Rules.

8. Food Access Barriers and Challenges — Lead: Spencer Graves

Health Services Element 5.1(1)(c) and Food Access Element 5.8(1-2)

Key Actions:

- Target areas are being considered for a Health Impact Assessment in regards to the access of healthy foods and addressing the possible food deserts as identified by the FDA. Collaboration with Pima County Development Services and Community Food Bank will help create a plan for this health impact assessment.

9. Healthy Aging — Lead: Francisco Garcia

Health Services Element, Aging Healthy goal 5.1(9)

Key Actions:

- A meeting was held with the Pima Council on Aging (PCOA) and others to identify barriers to healthy aging.
- The county provided sponsorship to print workbooks for the Pima Council on Aging's efforts to provide education through the End of Life Care Coalition about choices for continuing care for older adults and end of life decision-making.

10. Parks and Recreation Master Plan — Lead: Greg Hagen

Parks and Recreation Element 5.3(2)(a)

Key Actions: *(note this is the same action as identified in #3 above since the tasks are linked)*

- NRPR updated both the internet and intranet sites with detailed maps. The internet site shows the regional trail system; the intranet site has additional detail for each location that is available to a limited audience. The interactive internet sites show regional ball fields and Pima County trailheads.
- The Regional Park planning group including the National Parks continued their stakeholder input process.

Other Implementation Highlights for the Quarter

Use of Land

Congratulations!

3.3(1)(b) Issuance of the Section 10 Permit

- The U.S. Fish and Wildlife Service issued the Endangered Species Act Section 10 permit to Pima County and the Regional Flood Control District on July 13, 2016.
- On September 6, 2016 the Board of Supervisors signed the Implementing Agreement and approved Resolution Nos. 2016-FC2 and 2016-59 directing implementation of the Pima County Multi-species Conservation Plan.

Physical Infrastructure

4.2(3)a Water Provider Collaboration:

- Pima County continues to collaborate with So. Az. Water Users Assoc. and the Bureau of Reclamation on the Lower Santa Cruz River Basin Study. Pima County is also collaborating with Metro Water on a groundwater saving facility project for Metro Water's and Reclamations reclaimed water.

3.4(2)(a-e) Drought management

- Staff continues to monitor local and Colorado River drought status, including Az. Dept. Water Resources's proposed drought contingency plan. Staff presented on Pima County's Local Drought Impact Group to National Integrated Drought Information System/Intermountain West Drought Early Warning System Drought and Climate Outlook meeting in September. Staff contributing to the PC Office of Emergency Management's update of the Joint Multi-Jurisdictional Hazard Mitigation Plan.

Human Infrastructure

5.1(1)(l) & 5.1(2)(a,f,g) - Neighborhood climate risks

5.2 (1) a Health Department Response to Emergencies

- From July to September 2016, Pima County Health Department has participated in a number of activities that will increase the County's capacity to respond to public health emergencies.
- Staff facilitated a school health conference in July 2016, which provided updates on emerging infectious diseases.
- The team also presented training on infection prevention and personal protective equipment to the Southern Arizona Medical Reserve Corp in July.
- In August a Public Health Recovery Plan was completed by Public Health Emergency Preparedness staff.
- This plan will assist healthcare infrastructure to assess impacts and restore services after a disaster.
- In September, staff completed a matrix outlining the Pima County Health Department response to Zika, and a contract with the Arizona Poison and Drug Information Center to act as a hotline for Zika risk assessments and other infectious disease events.

5.2 (1) b. Flood Mitigation

- The 2017 revision of the Pima County Hazard Mitigation Plan is in draft.
- The Flood Risk and Hazard category is being updated.
- Mitigation actions from the 2012 plan are being completed or revised and new actions will be added by Dec. 2016 for the next 5 year cycle.
- The Flood Risk Loss tables are being updated with current critical infrastructure from the US Department of Homeland Security and put into HAZUS-MH, a Federal Emergency Management Agency GIS-based community risk analysis tool, for planning and response purposes.
- This database and software will be housed at the Pima County Emergency Operations Center for real-time use during flood events.
- The Mitigation Planning Team has active membership from four jurisdictions in the county and numerous county departments.
- Pima County OEM and Pima County Flood Control District are the leads on this project.

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ATTACHMENT 2

2015-2017 Economic Development Plan

2016 Third Quarter Update

Task Description	% Complete	Task Status	Actions
1.1 Support the initiation of the EIS for the second runway at TIA by the TAA and FAA to initiate land and right of way exchange between the USAF and the TAA to complete the Raytheon buffer for existing facilities.	20%	In Progress	Consultant (Landrum and Brown) selected and EIS is under way. Bi-weekly communication occurring between USAF, AANG, Raytheon, TAA, City of Tucson, Pima County, FAA and consultant. 3 Acres pulled out for CATX to enable new Entry Control Facility for Raytheon. USAF and Raytheon finalizing ECF plan which will require 3+ acres of County property (Parcel 2) and 3- acres of TAA property (Parcel 3). City of Tucson has issued a Notice to proceed to the appraiser to value the property known as "Parcel 3" on 9/27/16. County will use same appraiser to reduce costs.
1.2 Complete during 2015 the Environmental Assessment for the release and sale of the 270-acre expansion buffer for Raytheon and acquire the buffer in 2016.	20%	In Progress	270 Acre buffer EIS is being incorporated into the TAA Runway safety EIS process in 1.1
1.3 Develop a planning agreement between Pima County, TAA and ASLD to initiate concept planning for the Aerospace, Defense and Technology Business and Research Park consisting of 2,800 acres, of which 479 acres are County-owned.	10%	In Progress	TAA Economic Development Director interested in exploring joint planning of the 2800 acres.
1.4 Develop a conceptual plan for rail access from the Nogales line through the Park.	25%	In Progress	9/15/16 UPRR Operations and marketing requested a proposal for this relocation for a meeting on 10/28/16.
1.6 Complete the Master Plan for major utility infrastructure for the Sonoran Corridor region in 2015	75%	In Progress	The major utility corridor has been planned out. Continuing to sort the land ownership issues and clearances for purchasing the corridor ROW.
1.7 Finance and construct public utility systems for the Park in 2016	70%	In Progress	Aerospace sewer interceptor is at 30% design stage. Aerospace parkway utility corridor is complete and operational.
1.14 Market for sale or lease for primary employment 97 E. Congress Street, 160 N. Stone Avenue, and the vacant land at 69 E. Broadway Boulevard and 332 S. Freeway.	50%	In Progress	Caterpillar partially moved in to 97 East Congress. Site plan under way for 69 East Broadway. Site plan done for 332 South Freeway and proposed to potential tenant.
2.1 Pima County will fully cooperate with and participate in any environmental or location alternative studies for I-11 within Pima County and will closely monitor project implementation to ensure the trade benefits from a connection to Mex are realized.	5%	In Progress	Phase I of EIS will identify routes to be studied by March, 2017. Purpose and Scope being defined by November, 2016.
2.5 Initiate planning and design of a phased improvement connecting the Aerospace Parkway to I-10 at Rita Road along the Old Vail Alignment using $30 million in General Obligation Bonds if authorized by the voters.	20%	In Progress	EIS consultant selected. Completion potentially mid-2019 using PAG funding.
2.6 Advocate for early and adequate funding for improving SR 189 from the Mariposa POE to I-19.	25%	In Progress	A revamp of SR 189 that includes a "flyover" ramp with I-19 will begin in 2019, 2 years ahead of schedule. ADOT credited a $25-million appropriation to the state's fiscal year 2017 budget making it possible for work to start earlier than originally planned. Another $40 million in federal funds, initially earmarked for work beginning in 2021, will also go toward SR 189 improvements starting in 2019 under changes approved to by AZ State Board. The project will improve a 3.75 mile section of SR 189 (Mariposa Rd) between the Mariposa POE and Grand Ave. and build a flyover ramp connecting SR 189 to northbound I-19 to SR 189, building a raised median along SR 189 and making improvements at the intersections with Grand Ave and at Target Range Rd.
2.8 Support development of the second full-service parallel runway for TIA.	20%	In Progress	County not a Participating nor Collaborating Agency but participant in bi-weekly communication protocol. On record supporting the project.
2.10 Initiate development of a sanitary sewer inceptor system to serve the employment growth area south of Rita Road at I-10.	10%	In Progress	The masterplan is done for this entire area and the first phase is funded for land acquisition and sewer construction along Old Vail Connection Rd, from Old Nogales Hwy to Wilmot Rd. RWRD is in the early phases of acquiring a sewer easement to connect the fairgrounds system into the metropolitan system. Once the gravity sewer is installed, it would provide sewer service along the route and in the area south of Rita Rd/ I-10.
2.11 Support and cooperate with Union Pacific Railroad to reroute the Nogales Line and make available the existing Nogales Line for future passenger rail to TIA, Raytheon and the Business and Research Park.	50%	In Progress	Same as 1.4, meeting with UPPR on a rail plan
3.2 Continue to actively support DMAFB and their continuation of the A-10 mission and any future mission for DMAFB.	60%	In Progress	County contribution to DM-50 used to hire consultants to develop strategy to protect A-10 and acquire new missions. DMAFB under consideration for up to 5 new missions and A-10 life extended by Congress.
3.4 Actively pursue acquisition of leased properties within DMAFB and State Trust land to reduce operational land leasing costs of DMAFB. Five million dollars of County General Obligation bonds will be used for this purpose if approved by the voters.	50%	In Progress	Properties within the paddle for Approach Departure were identified for compatibility and potential rezoning by the county.
3.5 Continue to actively support the AZ ANG and continuation and expansion of its domestic and international flight pilot training missions at TIA.	50%	In Progress	AANG site finalized and incorporated in TAA Runway Safety EIS. Support for potential increase in training mission provided through DM-50 consultants and lobbying efforts.
3.6 Support the AZ ANG main entrance relocation to improve safety and operation security of the facility. Set aside approx. 50 acres of expanded Raytheon buffer for AZ ANG purposes primarily related to munitions storage and arming of AZ ANG aircraft.	40%	In Progress	MSA site determined and EIS underway (See 3.5) Main Entrance in hands of National Guard Bureau.
3.7 Support funding initiatives for the UA and oppose further reductions in State funding of Arizona's university and community college systems.	50%	In Progress	This item was included in the legislative monitoring report
3.8 Actively support capital investments in technology transfer activities at the UA related to primary employment growth, including capital financing of a public highway at the UA Tech Park with $10 million of GO bonds if approved by the voters.	25%	In Progress	County will have minimal involvement but continues to work with Tech Park on International Initiatives including a County recruited expansion of a Sonoran company to the Tech Park.

2015-2017 Economic Development Plan

2016 Third Quarter Update

Task Description	% Complete	Task Status	Actions
3.10 Begin development of a contingency plan to absorb potential employment losses at DMAFB.	25%	In Progress	Pima County Kino Veteran's One Stop staff continues to participate in the Transition Assistance Program (TAP) and Capstone at Davis Monthan Air Force Base 2-3 time a month, depending on the number of transitioning services members.
4.1 Continue planning with PAG, RTA, TAA, Union Pacific and others, the development of a major logistics center for the Southwestern United State in the vicinity of TIA.	25%	In Progress	Primary need is UPRR availability and progress being made as they have requested a proposal to be made on 10/28/16 to relocate the Nogales Line in this area.
4.2 Cooperate with and assist the Port of Tucson in expanding their rail-to-rail and rail-to-truck intermodal operations as a true international inland port.	50%	In Progress	Construction complete - UPRR committed and completed a similar $5M switch. County supporting multiple opportunities for new companies in The Port of Tucson.
4. Support and advocate with the Federal Highway Administration and the Arizona Department of Transportation for the designation of heavy haul freight routes from Mexican Ports of Entry to the Port of Tucson.	50%	In Progress	ADOT initiated a 1 year Pilot Heavyweight program in Pima County along I-10 and I-19 through Santa Cruz County to the Mariposa Port of Entry. ADOT Heavyweight study due in late 2016 and actions will be deferred until summer or fall, 2017. Some Legislation will be suggested in the 2017 Legislative Session.
4.4 Continue to advocate for and on the behalf of the TAA for a second full-service parallel runway at TIA.	25%	In Progress	EIS underway (Same as 1.1)
4.5 Continue to advocate for the development of expanded air cargo services at TIA.	15%	In Progress	Maquiladora Expo presentation on 9/9/16 to advocate improved service.
4.6 Continue to improve surface transportation accessibility to warehousing and distribution centers associated with logistics in the TIA area, including a new auxiliary interstate highway connecting I-10 and I-19.	10%	In Progress	SR410 EIS begins in fall, 2016. Utility Corridor for infrastructure coordinated by Wastewater. Plan being finalized.
4.7 Support the expansion of the Truck Driver Training Program at Pima Community College for the foreseen increased work demand in ground transportation in connection with a new auxiliary interstate highway connection I-10 and I-19.	10%	In Progress	Multiple meetings with PCC to discuss expanding various trades programs have occurred.
4.8 Advocate for improved surface transportation connectivity to the Mariposa POE to improve international trade with Mexico.	60%	In Progress	Monthly advocacy continues and the State Transportation voted in August to accelerate SR-189 to FY19 but requires some private sector participation for both phases which will save $15M.
5.1 Actively support increased state funding for all public education programs, particularly for the university and community college systems.	50%	In Progress	This item was included in the legislative monitoring report
5.2 Encourage action and public, as well as private, funding of higher education to minimize future increases in tuition and fees.	50%	In Progress	This item was included in the legislative monitoring report
5.3 Encourage technology transfer from all three Arizona universities and PCC, as well as economic development investment from all three universities, into enterprises within Pima County - either existing employers or emerging new employers.	25%	In Progress	County participation in organizing the Technology and Transportation Summit on 10/13/16 includes UA and ASU. Meetings w/ UA, ACC, ASU and Cochise College, regarding training program.
5.4 Foster collaboration between Arizona's three universities, government and the private sector in support of university-level degree programs related to and in support of technical employment clusters in the region.	15%	In Progress	Pima County Workforce continues to work with The University of Arizona and Pima Community College exploring private sector options for workforce development.
6.1 Collaborate with Visit Tucson Sports to maximize sports that can be staged at Kino Sports Complex or other Pima County sports facilities, and increase the local, regional and national events.	50%	In Progress	Proposal was sent to COT to join in the promotion with Pima County. County Administrator has approved County involvement contingent City joining the promotion. We should hear from City Manager in early October. FC Tucson is talking with MLS teams and lining up the teams. If all goes well, Tucson could feature more teams and generate more room nights than last year.
6.2 Seek to expand existing cycling events and consider bringing in new events that include both cycling and running in order to increase the region's profile as an ideal cycling destination.	50%	In Progress	New event, "El Tour, Loop the Loop" took place on September 17 and was viewed by event director as a success. The free event featured the Loop and had a free after event party at sponsor Trident. The cycling celebration goal was to kick off El Tour season and encourage use of The Loop. Its possible over 1,000 bicycle enthusiasts will participate next year. Two Cyclovia Tucson events have been planned: one for the end of October and fanother the first week in November. Being held on Sunday's the organization is committee to keeping these events free to the public. Bookman's is a featured sponsor of the events.
6.3 Create a consolidated gateway for all of our regions' unique resources. Promote a story of Tucson and the region that showcases its uniqueness and diversity and fosters a sense of pride and a sense of place in residents and visitors alike.	50%	In Progress	On-going rehab of Old Courthouse continues. Ongoing discussion with Western Parks Association along with Visit Tucson, Mineral Museum, Visitor Center and other activities are taking place for a possible 2018 opening as a new place for Tucson Visitors to see while in downtown Tucson. Would serve as an introduction to all the things to do while in Southern Arizona.
6.4 Add to Kino Sports Complex's offerings on land adjoining the existing venues by master planning and constructing facilities that attract regional and national events, while also serving local users.	75%	In Progress	Nanette Slusse wrote a draft RFP for the Kino site. Nanette used the City of Tucson's recent RFP for the Ronstadt Center. It was a 2-part process. However, there are many other models. Two are also attached; a lease-back model done by the University of Arizona, and one by the City of Phoenix for a mixed-use development. The attached draft is just for discussion purposes. We've included Procurement in our meeting on October 25th at 2pm.
6.5 Complete "The Loop" trail and its local town connector trails and market it as a part of the region's substantial cycling infrastructure.	98%	In Progress	The last corner of the Loop will begin construction this fall. Additional segments of The Loop Links, such as the Tanque Verde Greenway remain to be developed. But with the completion of the Pantano/Rillito connection, the actual "loop" portion will be complete.
6.6 Continue to support, through cooperative marketing and outreach programs, the mission of Pima County leased properties , and all of the unique attractions throughout southern Arizona.	20%	In Progress	Held initial discussions with UA Marketing and Branding Leadership on collaborating with the UA attractions and Leased Property Attractions on expanding geo tourism initiatives with the College of Science. Next step is to run our ideas by Dean of Science and UA Branding folks which is scheduled for late August.

2016 Third Quarter Update

Task Description	% Complete	Task Status	Actions
6.7 Work with regional medical centers, wellness facilities, Pima County Health Department, physicians, Banner-UAMC and Visit Tucson, to develop and market visitor incentive packages for those seeking medical care in our community.	40%	In Progress	Medical Tourism team (County, City, Visit Tucson) continues to meet with hospital/clinic CEO's to discuss interests and funding opportunities. Need to follow up on funding commitments. Team has also met with 2 potential candidates to be hired by Visit Tucson to lead this project. Team has officially committed to website developer for creation of a website. Marisol and Teresa attended the World Medical Tourism Congress in Washington, DC during the 4th week of September to learn best practices and create network.
6.8 Continue to bring the Korean Baseball Organization and teams from Mexico's Pacific Coast League to play and train at Kino Sports Complex.	50%	In Progress	KT Wiz Korean baseball team, as well as now two Mexican teams have reserved space for training camps at the Kino Sports Complex between late January thru early March. The Kino Sports Complex hosted 5 teams from the Mexican Pacific Coast League for 10 days of both training camp and the tournament games.
6.9 Work with CABC and Visit Tucson to stage a Pima County familiarization tour for top Canadian decision-makers related to business expansion and relocation that would spur Canadian direct investment in our region.	50%	In Progress	Visit Tucson efforts continue and Patrick Cavanaugh has been meeting quarterly with Canadian decision makers at regularly scheduled CABC regional meetings in Phoenix.
6.10 Partner with the TAA and local business organizations to pursue nonstop flights from East Coast, Canadian and Mexican cities to TIA, since there are currently limited East Coast nonstop flights and no nonstop flights from Tucson from Canada and Mex.	75%	In Progress	October 3, 2016 New York flight begins and October 5, Hermosillo, Guaymas, Los Mochis, Guadalajara flights commence. Washington D.C. and Canadian flights next target.
6.11 Work with Vamos a Tucson to identify business and tourism opportunities in Sonora and meet with appropriate officials at the Hermosillo center and in Tucson.	50%	In Progress	Teresa Bravo continues to work closely with City of Tucson and Visit Tucson (and the Maricopa Association of Governments (MAG)) to grow relationships with newly elected officials in Sonora by attending several recent events like the Maquiladora Expo in Empalme, Sonora and the Arizona Mexico Commission Summit in Scottsdale. Additional travel is being planned currently.
7.1 Continue to monitor and comment on mining activities proposed or ongoing within Pima County with the goal of minimizing long-term adverse impacts of those operations and having any required mitigation provided within the area of actual impact.	25%	In Progress	One Stop Business Services/ Rapid Response staff continue to monitor the mining sector activities in Pima County to determine any role that our staff can assist in supporting mining companies workforce needs.
7.3 Continue to encourage advanced mining and resource extraction technology evolution to maximize recoverable economic minerals and minimize impacts to air, water and ecosystem resources of the county.	40%	In Progress	Attracting Caterpillar is helping attract similar companies and retaining others.
7.4 Continue to pursue reclamation efforts related to past mining activities and encourage relocation, stabilization and reforming of mine disposal sites and/or tailings disposals.	50%	In Progress	Staff are inventorying conditions at mine shafts and sites on County-owned park lands. Staff have conferred with other agencies about design of structures to reduce wildlife mortality.
7.5 Promote use of renewable water supplies for all mining activities within Pima County.	50%	In Progress	RFCD and Pima County have reviewed a letter of intent for a CAP recharge facility located on State Trust land in Green Valley. If constructed, this facility would provide a location for recharge of imported CAP water to offset groundwater pumping by Rosemont Copper and others. To build this facility would require funding from Rosemont/Community Water Company of Green Valley under their joint operating agreement.
8.1 Identify distribution companies in Pima County to provide locations for engineering, quality control and distribution support for companies in the maquiladora industry.	40%	In Progress	County lead Southern Arizona Pavilion participation in Maquiladora Expo on 9/9/16 was well received with potential to have a similar event in southern Arizona.
8.2 Complete the county economic development web page to serve as a regional resource and tool to attract business and investment from Mexico.	75%	In Progress	Multiple meetings, new links & content defined
8.3 Continue to foster relationships on both sides of the border to increase border-crossing efficiency and to make Arizona POEs more competitive with quicker access and easier use.	60%	In Progress	Teresa Bravo worked with CBP, the Consuls on both sides of the border as well as ADOT and the Trucker's Association to initiate a consolidated truck inspection effort. The Pilot has cut inspection times from 3.5 hours to 3/4 hour and is so successful it will be expanded to other Ports of Entry.
8.4 Continue to promote development of infrastructure that maximizes our unique geographic location at the crossroads of the north/south and east/west trade routes.	50%	In Progress	Revised Sonoran Corridor brochures, multiple presentations to community and tribal meetings has generated positive interest and support to complete I-11 and SR-410 ASAP. Brochures, speeches, engagement on I-11 & Sonoran Corridor EIS process.
8.5 Continue advocating at the federal level to increase Customs staffing to expedite border crossing for trucks and trains.	50%	In Progress	Continuing lobbying and cross border contact efforts in support of improved inspection and permitting processes.
8.6 Continue our efforts with Sun Corridor, Inc. and PAG to assist the Maquiladora industry in Sonora, Mexico and developing local, more reliable supply chains for materials and manufacturing related services.	50%	In Progress	Continue steps that follow. Looking for Zinc plating supplier for new lock manufacturer in Nogales.
8.7 Continue to foster the County's positive relationship with the Consulate of Mexico in Tucson to help facilitate the establishment and expansion of Mexican businesses in our region.	25%	In Progress	Ongoing- continues to meet and attend events hosted by the Consulate of Mexico in Tucson related to economic development.
8.8 Continue financial support of Visit Tucson and its efforts to encourage Mexican tourism in Pima County, including enhancing medical tourism through partnerships with our region's wellness community.	20%	In Progress	Ongoing item, Active in moving medical tourism forward.
8.9 Maintain a regular County presence at the Visit Tucson office in Hermosillo, Mexico to encourage and facilitate Mexican companies doing business in Pima County .	25%	In Progress	After over a year, the team (County, City, Visit Tucson, UA Tech Parks) and the first Hermosillo business will be announcing its grand opening at the UA Tech Parks in October. This company is a robotics company focused on manufacturing in the automotive industry.

2015-2017 Economic Development Plan

2016 Third Quarter Update

Task Description	% Complete	Task Status	Actions
9.1 Quantify the economic impact of Canadian real estate investment in Pima County and develop a strategy to increase it.	50%	In Progress	Data Collection continues in conjunction with PAG regional data effort.
9.2 Coordinate directly with the CABC to facilitate Canadian FDI in Pima County, promote Pima County exports and enhance tourism.	50%	In Progress	Continued planning with CABC and Arizona Commerce Authority. Emphasis in identifying Southern Arizona FDI sources has been added within the larger state-wide framework.
9.4 Conduct a comprehensive inventory of Canadian companies in Pima County to identify corporate expansion and retention opportunities and to identify supply chain needs that could lead to expanded economic development in the region.	50%	In Progress	Continuing to work with PAG and MAG to develop more specific company-level data.
9.5 Work with Visit Tucson and other interested parties to expand air service between Pima County and Canadian airports.	50%	In Progress	Efforts continue through both the Air Service Task Force and CABC.
9.7 Work with the Tucson Airport Authority to prioritize a direct flight to one of the key provinces in Canada once a direct East Coast flight is attained.	50%	In Progress	Efforts continue through both the Air Service Task Force and CABC.
10.2 Incorporate promotion of local export opportunities via the Port of Guaymas into our Mexico efforts, as well as our overarching economic development strategy for East Asia.	50%	In Progress	Teresa Bravo travelled to Guaymas in May of 2016 to attend The Offshore Group Supplier Expo. Mexico's federal government has cut funding that did impact the expansion and improvements at the Port of Guaymas. Teresa will continue to follow the status of this project.
10.3 Support the extension of heavyweight corridors throughout Arizona to make our state more competitive. Increase export capabilities for heavy objects and ocean containers from Asia passing through southern AZ to maquiladora manufacturers in Nogales.	50%	In Progress	ADOT initiated a 1 year Pilot Heavyweight program in Pima County along I-10 and I-19 through Santa Cruz County to the Mariposa Port of Entry. ADOT Heavyweight study due in late 2016 and actions will be deferred until summer or fall, 2017. Some Legislation will be suggested in the 2017 Legislative Session. (Same as 4.3)
11.1 Facilitate the creation of a regional arts and cultural center by establishing, in collaboration with TMA, an Art of the American West museum in the Historic County Courthouse if the voters approve funding for such.	50%	In Progress	Historic Courthouse
11.2 Encourage new or expanded employment in the downtown by making available for such the County-owned office buildings on Congress and on Stone, as well as the vacant property at Broadway /Scott and S. Freeway.	60%	In Progress	Caterpillar moving in to 97 East Congress until permanent building completed by Rio Nuevo. Bank America shown to multiple national and international prospects. 332 S. Freeway 100,000 square feet concept developed and currently being proposed to a retention possibility and 69 East Broadway concept plans being developed for proposal to another prospect.
12.1 Partner with businesses and sector groups to develop specific targets and recommendations for career advancement pathways ranging from technician to professional levels.	60%	In Progress	The WIB's Planning Committee is reviewing occupations in demand to help inform this process.
12.2 Partner with Davis-Monthan Air Force Base, Fort Huachuca, PCC and local businesses on career expos for separating military personnel. Match veterans with local businesses, particularly technical and aerospace companies.	60%	In Progress	We are just getting entrepreneurial workshops off the ground
12.5 Work with the WIB to develop, in conjunction with targeted industry sectors and educational institutions, career pathways that allow local workers to gain skills and certifications valued by employers.	40%	In Progress	This item is on-going. We were able to work with Pima College to establish a new Part 65 class.
12.6 Partner with United Way of Tucson and Southern Arizona and other public and private community partners on the Cradle to Career initiative to improve education and workforce readiness.	50%	In Progress	On-going
12.7 Include support for full funding of JTED in the Pima County Legislative Agenda and advocate for full funding of JTED programs to support Pima County businesses.	60%	In Progress	This item was included in the legislative monitoring report
12.8 Include in the Pima County Legislative Agenda additional public funding for education.	60%	In Progress	This item was included in the legislative monitoring report
13.1 Force a homegrown model to be used as a template for county and community-based programs that have the goal of bringing about economic sustainability for people living in poverty.	50%	In Progress	On Oct. 6 and 7, will host four events with Phil DeVol, co-author of Bridges Out of Poverty and author of Getting Ahead curriculum, which include: 1) intensive training for County staff; 2) informational session on Getting Ahead While Getting Out re-entry model; 3) a presentation to community leaders on "Why Poverty Matters to Community Sustainability," and 4) a strategy session. Will update on EPN effort. Expected to reach 400 people.
13.2 Become an "Employer of Choice" by establishing Employee Resource Networks in County departments and bundling County One Stop, Library, and Health Department services to clients.	50%	In Progress	An interdepartmental working group is focused on resource bundling projects with the first one focused on an evictions packet to be delivered to families facing an eviction notice. The packet would provide information on resources to assist them at this time of crisis that could both assist the families and avert costly outcomes. County Constables and the Housing Center would have immediate use of these packets.
13.3 Engage businesses as partners in the Ending Poverty Now initiative to establish Employer Resource Networks.	75%	In Progress	Launched a pilot ERN with two companies and will be adding additional companies in 2016. Developed outreach materials and data tracking protocol. Developing longer-term plan for expanding and sustaining the project.
13.4 Develop community consensus on public policies related to housing, food security, transportation, education/training/skills, parenting/childcare, healthcare, childhood development, income security, and asset protection.	30%	In Progress	A working group is discussing how to determine legislative priorities for issues related to poverty and its impact on the County.
13.5 Partner with United Way of Tucson and Southern Arizona to align the County's Employee Combined Appeal Campaign with the initiative to address poverty and educate County employees about the poverty initiative.	65%	In Progress	The EPN component of ECAP is now aligned to support those organizations that are providing Getting Ahead classes that also are on the working poor tax credit.

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Task Description	% Complete	Task Status	Actions
13.6 Support faith-based partnerships as a means to fill gaps in providing essential service for low-income families and individuals.	25%	In Progress	Working with Diocese of Tucson on November 6th event called "Interfaith Solutions for Poverty" that will target congregational leaders to consider linking efforts using Bridges and Getting Ahead. Informational meetings and trainings throughout 2016 and 2017 also are planned. Expected to develop new Getting Ahead sites as a result.
13.7 Support partnerships between education and training programs and institutions and faith-based organizations to better serve job-seekers.	65%	In Progress	Funding received and MAMA project launched with new project coordinator hired. Working with Health Department on implementation. Grace Temple is the initial partner, and the Tucson Urban League and the Community Food Bank are new partners on this project and three more will be added in 2017.
13.8 Encourage collaboration between faith-based organizations and the private sector on strategies to combat poverty.	25%	In Progress	Developing opportunities for faith based and private sector engagement with the MAMA project and Las Artes GED program for volunteers to serve as allies and coaches to provide on-going support for Getting Ahead graduates. Will provide first trainings in November and December.
13.9 Develop an objective and fact-based analysis of poverty and its geographic locations within the community.	30%	In Progress	Working with community partners to redesign a module of Getting Ahead that will allow us to get important feedback from a wide array of people in poverty on community resources and where there are gaps, redundancies and areas of improvement.
14.3 Continue to make property tax reductions available to expanding or new primary employers of export-based employers as an economic incentive for expansion or relocation.	50%	In Progress	Increased FTZ activity occurring with increased job prospects.
14.4 The county should actively pursue alternative revenue sources for the county General Fund to support county justice and law enforcement functions; and in doing so, strive to reduce the county's primary tax rate closer to the statewide average.	5%	In Progress	In 2016, the County has received a $1.3 million DOJ/HUD grant to develop a Pay for Success/ permanent supportive housing program for homeless individuals who have frequent arrests and jail stays, with a goal of reducing recidivism and homelessness. The County also received a $1.5 million MacArthur Foundation grant to support strategies to reduce the jail population and has applied for additional grant funding to support similar initiatives.
14.5 Continue with the development of the Pima Prospers Comprehensive Plan Update and ensure it is complementary to the 2015-2017 Economic Development Plan.	50%	In Progress	Finished aligning the tracking systems in SharePoint to capture all of the action items of the Economic Development Plan. Refining the reports to reflect the action updates.
14.6 Pima County will work cooperatively with area jurisdictions on complementary economic development strategies, including employment retention and expansion, workforce development, infrastructure development, international trade and tourism.	50%	In Progress	Pima County now hosts a quarterly Regional Economic Development Forum that includes participants from all Pima jurisdictions and TEP and UA Tech Parks plus members from Pinal, Santa Cruz and Cochise counties, Sun Corridor Inc. and Arizona Commerce Authority. The County is also working with Pima College, SAMP, SAHBA and others to increase interest and participation in Trades training.
14.7 The County will convene economic development coordination meetings with the jurisdictions , stakeholders and others who have an interest and focus on economic development.	50%	In Progress	See 14.6 above
14.8 The County will advance economic development activities in coordination and consultation with Cochise, Pinal, Santa Cruz and Yuma Counties.	50%	In Progress	See 14.06. Yuma County was invited but still does not participate. All participants are Pima County initiated and holds quarterly Regional Economic forums with all jurisdictions.