MEMORANDUM

Date: August 13, 2015

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: **Reponses to July 23, 2015 Draft Bond Implementation Plan Ordinance for the 2015 Bond Election**

Background

On July 23, 2015, the Draft Bond Implementation Plan Ordinance for the 2015 bond election was sent for review and comment to the Bond Advisory Committee, City and Town managers, Tribal Chairs, the University of Arizona President, Flowing Wells School District Superintendent, Davis-Monthan Air Force Base, and nonprofit community partners, all of whom have one or more proposed projects included in one or more of the 2015 bond propositions. Shortly thereafter, the draft ordinance was also sent to the Pima County Neighborhood Reinvestment Oversight Committee, the Pima County Housing Commission and the Pima County Conservation Acquisition Commission, since all three of these recommending bodies make recommendations to the Bond Advisory Committee and the Board of Supervisors regarding programs included in the 2015 bond propositions. In addition to the draft ordinance, a spreadsheet showing a draft schedule for planned expenditures for each of the 99 projects over 12 years was included to show project proponents the details behind the implementation periods included in the draft ordinance.

Responses Received

A total of 37 responses were received and are attached in their entirety. Below is a table listing the date received, name, and organization for each response. Many of the respondents requested that their proposed project be moved up to an earlier implementation period.

	Date Received	Name	Organization
1	July 24, 2015	Robert Knight	Tucson Museum of Art (CEO)
2	July 29, 2015	Scott Marchand	Pima Air and Space Museum
3	July 30, 2015	Joan Hall	Individual
4	August 1, 2015	William Roe	Conservation Acquisition Commission (Chair)
5	August 3, 2015	Michael Bylsma	Tucson Museum of Art (Vice President)
6	August 4, 2015	Terri Hutts	Bond Advisory Committee (Member)
7	August 4, 2015	Terri Hutts	Bond Advisory Committee (Member)

	Date Received	Name	Organization
8	August 5, 2015	Anne Maley	Arizona Sonora Western Heritage Foundation (Director)
9	August 6, 2015	Tom Dunn	Bond Advisory Committee (Member)
10	August 6, 2015	Barbara Levy	Individual
11	August 6, 2015	Jon Baker	Southwestern Fair Commission, Inc. (Executive Director)
12	August 6, 2015	Nancy Schlegel	Reid Park Zoological Society (President)
13	August 6, 2015		Conservation Acquisition Commission
14	August 7, 2015	Joseph Boogaart	Bond Advisory Committee (Member)
15	August 7, 2015	Karen Christensen	January 8th Memorial Foundation (President)
16	August 7, 2015	Barbara Peck	Patronato San Xavier (Executive Director)
17	August 7, 2015	Mark Pugh	San Xavier District, Tohono O'odham Nation (Principal Planner)
18	August 7, 2015	Mark Blakeman	Tucson Symphony Orchestra (CEO)
19	August 10, 2015	Mary Miller	Altar Valley Conservation Alliance (Executive Director)
20	August 10, 2015	Craig Ivanyi	Desert Museum (Executive Director)
21	August 10, 2015	Carolyn Campbell	Coalition for Sonoran Desert Protection (Executive Director)
22	August 10, 2015	Carolyn Campbell, Brian Flagg, Ted Prezelski	Bond Advisory Committee (District 5 Members)
23	August 10, 2015	Michael Toriello	Davis Monthan Air Force Base (Deputy Base Civil Engineer)
24	August 10, 2015	Susan Shobe	Friends of the Sonoran Desert (Campaign Coordinator)
25	August 10, 2015	Herminia Cubillos	JobPath (Executive Director)
26	August 10, 2015	Fran Kniaz	Tucson Museum of Art (Board of Trustees Member)
27	August 10, 2015	Emily Yetman	Living Streets Alliance (Executive Director)
28	August 10, 2015	Jamsheed Mehta	Town of Marana (Deputy Town Manager)
29	August 10, 2015	Board of Directors	MHC Healthcare
30	August 10, 2015	Committee	Neighborhood Reinvestment Oversight Committee
31	August 10, 2015	Greg Caton	Town of Oro Valley (Town Manager)
32	August 10, 2015	Richard DeBernardis	Perimeter Bicycling (President) ABC Velodrome Committee
33	August 10, 2015	Penny Pestle	Sahuarita Food Bank Board of Directors (Secretary)
34	August 10, 2015	Ann Weaver Hart	The University of Arizona (President)

	Date Received	Name	Organization
35	August 11, 2015	Karla Van Druen Littooy	TCC Today
36	August 11, 2015	Kelly Udall	Town of Sahuarita (Town Manager)
37	August 11, 2015	John Sundt	Bond Advisory Committee (Member)
38	August 11, 2015	Lynne Birkinbine	City of Tucson Office of Integrated Planning
39	August 12, 2015	Mike Holes, Ercel Dunsmore	Pima County/Ortega National Parks

Next Steps

We have already begun reviewing comments and incorporating edits into the bond implementation plan ordinance. Moving projects to earlier implementation periods is difficult, as it also requires that other projects be moved back. That said, the City of Tucson has requested that their allocation of the road repair bond funds be pushed back to Years 4 through 9 of the program so the City can first complete their City bond funded road repair program and plan for expenses not eligible for County bond funding. This provides some capacity to move other projects up. It is worth emphasizing that the implementation periods are conservative estimates of project start and completion dates based on constrained assumptions of growth in the tax base required by the State. Our Finance Department's projections show a faster growth in assessed values, yet they are still conservative in their assumptions. If assessed values do grow at a more rapid pace than the State-required assumptions, the County will be able to sell more bonds per year and, therefore, fund projects earlier than what is shown. The 2004 voter-approved bond program anticipated 10 years of bond sales, yet 75 percent of the projects were completed or under construction within 6 years of the election.

I will be scheduling the bond implementation plan ordinance for the September 15 meeting for Board consideration. The required publishing of the public notice will occur on or before August 31; therefore, the Board will receive the revised Bond Implementation Plan Ordinance prior to August 31.

CHH/mjk

Attachments

c: Chair and Members, Pima County Bond Advisory Committee
Nanette Slusser, Assistant County Administrator for Public Works Policy
Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Staff Assistant to the County Administrator

DRAFT BOND IMPLEMENTATION PLAN ORDINANCE COMMENTS

From:	Robert Knight <rknight@tucsonmuseumofart.org>
Sent:	Friday, July 24, 2015 3:14 PM
To:	Nicole Fyffe
Cc:	Michael Kirk; Michael Bylsma; Andy Anderson; Christine Brindza; Alba Rojas-Sukkar; Alan Hershowitz; Laura Cortelyou; Kelly Wiehe
Subject:	RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Hi Nicole. I received your email and attachments, but unfortunately I am unable to fully address any comments by your August 10 deadline. I am leaving after a museum reception this evening for the wilds of Alaska and will not return until August 10.

So, in a very quick read, I do have some edits (in red and underlined) that I'd appreciate you forwarding to the appropriate person. And I noticed there are a couple of words that a squashed together. I suspect you will get some additional comments from TMA staff and board members in my absence.

BOND IMPLEMENTATION PLAN—PAGE 58

Scope: The Old Pima County Courthouse is well recognized as the iconic symbol of Pima
44 County. Listed on the National Register of Historic Places, the facility lies at the core of
45 downtown Tucson and is frequented by over one million visitors annually including
46 tourists, architectural preservationists, locals and those residents new to the area. Built in
47 1928, the building has been well maintained over decades of heavy usage, however, the
48 core building systems are no longer viable and are beyond their useful life. The building is

Draft | 58

approximately 87,000 gross square feet encompassing three floors, 1 plus a basement. This
2 project involves multiple non-profit organizations, the Tucson Museum of Art (TMA),
January 8th 3 Memorial Foundation and the University of Arizona Mineral and Meteor
4 Museum (UA), that will compatibly utilize this historic building. The Tucson Museum of
5 Art will use the south wings of the first and second floors to create a "Museum of the West" to house its Navajo Textile
6 Gallery; Art of the Americas Exhibition Gallery, which includes Pre-Columbian Art, Latin American, Mexican
7 and Spanish Colonial Art and Mexican Folk Art; and its Art of the American West
8 collection, ~~which was donated to TMA and valued at $800,000~~ (please don't list valuations). The TMA would also
9 occupy the basementspace for exhibit staging and storage. This project also includes use
10 of the north wing of the Courthouse ‖ s first and second floors. The January 8th Memorial
11 Foundation will utilize a portion of the north side of the first floor, in partnership with the
12 TMA, to display and act as curator for both an interior as well as exterior memorial. The
13 remaining space of the north wing ‖ s first and second floors will be utilized by the
14 University of Arizona Mineral Museum for their minerals and meteorites displays, or for
15 other compatible museum uses. The development and use of the third floor as well as the
16 historic domewill be reviewed, and best practices for adaptive reuse of the Old Courthouse
17 will be considered.

TUCSON MUSEUM of ART
AND HISTORIC BLOCK

ROBERT E. KNIGHT
Chief Executive Officer
140 N. Main Avenue
Tucson, AZ 85701
(520) 884-9865 direct

From: Nicole Fyffe [mailto:Nicole.Fyffe@pima.gov]
Sent: Thursday, July 23, 2015 12:55 PM
To: Robert Knight
Cc: Michael Kirk
Subject: Request comments on draft 2015 bond implementation plan ordinance by August 10

Good afternoon, Robert. Attached please find a letter from Mr. Huckelberry transmitting a draft of the 2015 bond implementation plan ordinance, copy of the draft ordinance, and 3 other attachments. Hard copies will be mailed to you Thanks.

-Nicole
724-8149

From: Scott Marchand <smarchand@pimaair.org>
Sent: Wednesday, July 29, 2015 10:20 AM
To: Nicole Fyffe
Cc: Diana Durazo; Tom Moulton
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Hi,

I've now been through all the parts of the package as you recommended – and those pertinent to us. I see no problems with our project aims and descriptions or the other terms and conditions.

Thanks,

Scott Marchand
Executive Director
Pima Air & Space Museum/Arizona Aerospace Foundation
6000 East Valencia Road
Tucson Az 85756
ph. 520-618-4811
fax 520-574-9238

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From: Nicole Fyffe [mailto:Nicole.Fyffe@pima.gov]
Sent: Thursday, July 23, 2015 2:48 PM
To: Scott Marchand
Cc: Diana Durazo; Tom Moulton
Subject: Request comments on draft 2015 bond implementation plan ordinance by August 10

Good afternoon, Scott. Attached please find a letter from Mr. Huckelberry transmitting a draft of the 2015 bond implementation plan ordinance, copy of the draft ordinance, and 3 other attachments. Hard copies will be mailed to you. Thanks.

-Nicole
724-8149

From: notification@pima.gov
Sent: Thursday, July 30, 2015 11:22 AM
To: bondinfo
Subject: Feedback Form 2015-07-30 11:22 AM Submission Notification

Feedback Form 2015-07-30 11:22 AM was submitted by Guest on 7/30/2015 11:22:16 AM (GMT-07:00) US/Arizona

Name	Value
First Name	Joan
Last Name	Hall
Email	joanchall@yahoo.com
Address	1441 E Edison St
City	Tucson
State	AZ
Zipcode	85719
Message Subject	Draft Bond Implementation Schedule
Comment	To Whom It May Concern, I have reviewed the proposed implementation schedule for the Neighborhood Reinvestment Grants, and I find that it doesn't begin until 2018, and is insufficient in amount in the first two years to have any impact. Please increase amounts and move them up to 2016. Thank you.
Response requested	Yes
Referred_Page	http://webcms.pima.gov/cms/One.aspx?portalId=169&pageId=195314

Thank you, Pima County, Arizona

From: William Roe <billroe@dakotacom.net>
Sent: Saturday, August 01, 2015 2:24 PM
To: Nicole Fyffe; Diana Durazo; Deseret Romero
Subject: page 148 bond proposal

lines 31 32 33 34

Hard to parce out.

"and Santa Cruz River west of th eTucson Mountains" This may make sense but where does the Santa Cruz run west of the Tucson Mtns ?

From:	msb4000@comcast.net
Sent:	Monday, August 03, 2015 7:37 AM
To:	Nicole Fyffe; Michael Kirk
Cc:	Robert Knight; Bylsma, Michael; Andy Anderson; Christine Brindza; Alba Rojas-Sukkar; Alan Hershowitz; Laura Cortelyou; kwiehe@tucsonmuseumofart.org
Subject:	Request comments on draft 2015 bond implementation plan ordinance by August 10

Dear Nicole and Michael,

I am the Vice President of the Tucson Museum of Art Board of Trustees, and I agree with the edits proposed by Robert Knight below. I would like to offer my own additional comments on the draft documents relating to implementation of Proposition 427, Project No. 427.5, "Old Pima County Courthouse Renovation, Jan. 8th Memorial, Tucson Museum of Art." Before he left for his vacation, Robert asked me to review the draft documents and to submit any comments I might have directly to you. (My comments have been reviewed by members of TMA's senior staff.)

Draft Implementation Period Schedule

1. The "Draft Implementation Period Schedule" does not show that the Courthouse renovation project will be funded within 24 months after the bond proposition passes -- the implementation period that Mr. Huckelberry assured TMA officials would apply. Instead of being one of the "earliest" projects funded, the draft pushes the start of funding and project implementation back at least 6 years so that construction will not be complete until at least 9 years from the date the bond question is approved by the voters. We have relied on County assurances that the museum project would be in the first group of projects to be funded in our Board of Trustees' discussions, financial planning, and conversations with donors, and in our public support of the bond question. We are very concerned about the revised proposal to substantially delay this project.

- Significantly, the revised implementation period will cause TMA to lose critical momentum as well as the tangible opportunities that exist now with respect to establishment of the Museum of the West -- with a resulting substantial adverse impact on our work related to fundraising and lining up donations of art for the new museum. As a practical matter, potential donors will not want to commit funds or commit to donate artworks to a museum that won't open for at least nine years. "Striking while the iron is hot" is critical; we simply will not be able to sustain the interest and excitement that will be generated immediately after a "yes" vote on the bond if the project is not scheduled to come to fruition for almost a decade. If the delayed project timeline is finalized, it will generate substantial public uncertainty about whether the "Art of the West" museum project will *ever* come to fruition. And, if finalized, the proposed timeline will be seen as a clear signal that the Old Courthouse renovation is not a public priority -- and thereby place the viability of the project in jeopardy.

The revised implementation period also generally seems inconsistent with the County's "project prioritization factors" that are listed on page 17-18. Using your factors, there is a stronger case that the Old Courthouse renovation project should be among the *first* to be funded:

1. For example, prompt funding of the Old Courthouse renovation is needed to "*prevent future facility damage from occurring*" (one of the significant project prioritization factors). As noted on page 57, "the core building systems [including the roof and dome, page 58] are no longer viable...."
2. Acceleration of funding for this project is appropriate to assist the TMA's establishment of a Museum in the space, because "*other sources of funding will not be used*" for the Old Courthouse renovation/museum.
3. Period 1 scheduling of the Old Courthouse renovation also is appropriate because the project will have "*little or no taxpayer operating and maintenance costs.*" Indeed, Pima County plans to lease this space to the TMA, January 8th Memorial, and University of Arizona Mineral and Meteor Museum, and the lease agreements will provide that these organizations must cover their operating and maintenance costs. Currently, the County is responsible for 100% of the operating and maintenance costs for the Old Courthouse. These costs to the County will be substantially reduced once the Courthouse is renovated and the space is leased to these organizations.
4. The revised implementation period means that the Courthouse would remain vacant for 9 or 10 years before it can be leased out. This does *not* seem *fiscally prudent*. By contrast, bond-financed projects to improve other county facilities will not entail similar total disuse of a county building -- and associated loss of rental income -- for any extended period.
5. Finally, TMA has already begun planning and design work and, consequently, we anticipate having a relatively "*shorter planning/design*" period for the museum compared to other projects.

Bond Implementation Plan/Ordinance 2015 - ___ Draft For Review and Comment dated July 23, 2015

Specific comments --

Page 58.

Lines10-12: Revise to read as follows: "The January 8th Memorial Foundation will utilize a portion of the north side of the first floor~~, in partnership with the TMA,~~ to display and act as curator for both an interior as well as exterior memorial."

Lines 9-10: Delete the following: "~~This project also includes use of the north wing of the Courthouse's first and second floors.~~"

- This reference may be out of date -- my understanding is that the TMA Museum of the West now will be confined to the first and second floors of the south side (and basement areas), so this statement does not reflect our current understanding.
- If more space will be made available in the future that the TMA will use, we can address the matter later in a separate written agreement.

Page 59.

Line 32: Revise to read as follows: "**Implementation Periods:** 1, 2". This is a *critically* important revision.

Line 46: Revise to read as follows: "Additionally, it is anticipated that the Tucson Museum of Art, January 8th Memorial, and University of Arizona Mineral and Meteor Museum would occupy the building under a long-term Tenant/Landlord Agreement with the County and as such, would be fully

responsible for their pro-rata share (per Square footage) of all maintenance and operating expenses associated therein."

Page 60.

Lines 2-4: Delete the following: ~~"It is anticipated that the January 8th Foundation will enter into a sublease agreement with the Tucson Museum of Art for their exhibit area."~~

- Given that the plan does not call for TMA to lease any space in the north side of the building, TMA would not even be in a position to offer a sublease of that space to the January 8th Memorial. Any such lease agreement should be entered into with, and managed by, Pima County.

Thank you for the opportunity to comment on these draft documents. I hope our proposed edits will be given serious consideration in connection with preparation of the final documents. If you have any questions concerning my comments, please feel free to contact me by email.

Very truly yours,

Michael Bylsma

From: "Robert Knight" <rknight@tucsonmuseumofart.org>
To: "Nicole Fyffe" <Nicole.Fyffe@pima.gov>
Cc: "Michael Kirk" <Michael.Kirk@pima.gov>, "Michael Bylsma" <msb4000@comcast.net>, "Andy Anderson" <andyandersonarchitect@aol.com>, "Christine Brindza" <cbrindza@tucsonmuseumofart.org>, "Alba Rojas-Sukkar" <arojas-sukkar@tucsonmuseumofart.org>, "Alan Hershowitz" <ahershowitz@tucsonmuseumofart.org>, "Laura Cortelyou" <lcortelyou@tucsonmuseumofart.org>, "Kelly Wiehe" <kwiehe@tucsonmuseumofart.org>
Sent: Friday, July 24, 2015 3:13:50 PM
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Hi Nicole. I received your email and attachments, but unfortunately I am unable to fully address any comments by your August 10 deadline. I am leaving after a museum reception this evening for the wilds of Alaska and will not return until August 10.

So, in a very quick read, I do have some edits (in red and underlined) that I'd appreciate you forwarding to the appropriate person. And I noticed there are a couple of words that a squashed together. I suspect you will get some additional comments from TMA staff and board members in my absence.

From: Terri Hutts <terri.hutts@me.com>
Sent: Tuesday, August 04, 2015 9:42 AM
To: Nicole Fyffe
Subject: comments

I am now into the projects…page 24…my eyes are already crossed. T

1. Table 3, page 10

I spent 5 minutes going back and forth trying to figure out which of the questions went with what proposition number. Can you add a column with a short title like "transportation" and "flood control"? It will help aid the three people who are going to read this when it is done.

2. B2, page 13

Is cancelling the project another option here? I am afraid that this needs to be a stand alone paragraph. Cannot rely on the C2 here. I am also thinking of something like the courthouse project where there was major unforeseen cost overruns.

3. C2, page 14

Can we insert the word pro-rata here for this discussion? These projects made it to the top because of their matching funds. If they were not forthcoming, I think that it is only fair to the voters that it be reduced in a pro-rata fashion.

What percentage of funding needs to be secured prior to initiating the project?

4. G, page 20

Has this been done before?

5. Pima County Code 3.06.090B(3), page 22

A) approved by whom, the BAC or the BOS? Or both?

From: Terri Hutts <terri.hutts@me.com>
Sent: Tuesday, August 04, 2015 1:30 PM
To: Nicole Fyffe
Subject: comments 2

Please add these comments to the phone book size pile you have on the edge of your desk that is growing leaps and bounds by the hour. I am now at page 40 and stopping for a break.

There is really no discussion on what occurs if all of the propositions do not pass by the voters as to how it effects the timelines in general...

Proposition 425

Road Repair & Pavement Preservation, Implementation Procedures and Principles, page 26.
The Tucson Area has seen large swings in population growth in the outlying areas. I foresee this trend as growing. If this entire $160,000,000 is based on the jurisdictional secondary tax base for January 2015- it may not be a fair distribution in five years or worst yet 10 years. I believe that it is only fair to re-apportion this every few years. Set a dollar amount per year to draw from with those portions. That way, it is more fair for Oro Valley, Marana, and Sahuarita (all of which are growing communities).

Science Park Drive at UA Tech Park, page 30
1.4 miles of 4 lane divided road with a bike path has a maintenance cost of $500 per year. Really. I couldn't even trim the trees for that much?

Proposition 426

426.1 Pima County One-Stop Career Center
$750,000 for land acquisition? Doesn't the county own something already that is suitable? Can this co-exist with a library?

426.2 Job Path Program Facility
line 10 should read Pima County One Stop Career Center (426.1) not 426.2
$800,000 for land acquisition? Really?

426.3 Innovation/Technology Building, UA Tech Park at the Bridges Does JTED still have the ability to oversee the operation and educational workforce training with their budget cuts. This is a big expansion without any money for them???? Big capacity issue...

426.4 Oro Valley Business Accelerator
page 37. A 50,000 square foot building is a very large facility. Basic cost of operating and maintaining building is $5 per square. or 250,000. Won't that just about cover the utility bill? What will be left to clean the floors. I know that programming is not included, I just fear that this is an estimate that is so conservative that it is not realistic.

ARIZONA SONORA WESTERN HERITAGE Foundation

HISTORY • CULTURE • EDUCATION

August 5, 2015

Nicole Fyffe
Executive Assistant to the
County Administrator
130 West Congress Street, Floor 10
Tucson, AZ 85701-1317

Dear Nicole,

On behalf of the Arizona Sonora Western Heritage Foundation (Foundation), I am writing in response to the draft Bond Ordinance regarding the proposed implementation timeline.

The Foundation's goal is to use the bond funding (plus the match) for phase I of the expansion of Old Tucson to create a multi-cultural living history center. In the proposed Bond Ordinance, the County has the Foundation receiving the first installation in Period 5/year 10 – FY25/26 and the final payments in Period 6/years 11 & 12 – FY26/27 and FY 27/28. Waiting ten years to begin the planning and design phase of the project will create challenges on our ability to complete the project in a timely manner to meet the benefits of increasing tourism to the region and to creating synergies with other Tucson Mountain Park businesses and organizations. Would the County please consider moving the Foundation into Period 2 FY 18/19 and FY 19/20? This change will play a critical role in our ability to use the bond funding as planned to have the design and construction work of phase I completed.

We had a very successful multi-cultural specialty summer camp at Old Tucson with more than 300 kids aged 5-13 attending in June. We engaged more than 20 organizations and cultural specialists from throughout the region. The community is excited to partner with us to continue offering multi-cultural programs at Old Tucson. We do not want to risk losing the momentum and excitement from our partners. We are ready to begin the design and renovation work as soon as possible. Receiving the bond funding earlier than proposed will play a vital role on our ability to raise additional funds for the total projected cost of $10 M to expand Old Tucson to enhance tourism in the region.

Thank you for your thoughtful consideration of placing the Foundation in an earlier period in the Bond Ordinance timeline.

Sincerely,

Anne Maley
Acting Executive Director

Cc: Priscilla Storm
Brian Deatherage

From: Tom Dunn <tdunn@azbuilders.org>
Sent: Thursday, August 06, 2015 11:52 AM
To: Nicole Fyffe
Subject: comments on Bond implemenation plan - THANKS!

Importance: High

August 6, 2015

Dear Larry, Chuck & Staff,

Thanks in advance for the time and effort that has been given to the advancement of our community in Southern Arizona. The entire committee has done outstanding work as oversight and implementation begins. However, there are some challenges that may put the bond package success at risk.

After reviewing the "Phasing Schedule", serious concerns must be addressed. Many of these project submissions were reviewed by the Pima Bond Advisory Committee, with an inferred timeframe that is much sooner than 8 to 12 years from the time of the election. During the 3 years of meetings that I attended, an 8 to 12 year implementation timeframe was not addressed by those submitting or clarified by staff to those submitting plans. It may have been simply overlooked; but effects the success of the entire bond package.

Regarding the vertical construction work, those project cost estimates will surely change as the economy improves and construction and borrowing costs increase. Much of what we are asking the voters to build may not be able to be completed at or near the original cost projections. It simply won't be feasible.

Those in opposition to the passage of the entire bond package suggest that many of the projects won't actually be completed and some jurisdictions may participate in the taxation portion of the process without receiving direct benefits in their communities.

Solutions include adjusting the vertical construction projects that are currently in periods 4, 5 & 6. Moving them to earlier periods upon review of the jurisdictions ability to proceed [including operational costs] may be very beneficial to the success of the package.

Consider the following:

428.18 [Marana Cultural and Heritage Park] consider moving up to year 2 or year 3. The Town has plans in place and is ready and willing to move forward on this project. [The Town will provide letter by August 10, 2015].

428.19 [Marana Pool Renovation] is in the early phases and should stay there. The Town is ready with these plans and this project will be visible in the community and highlight the successes of the bond package.

429.3 [MHC Flowing Wells Family Health Center] should stay in the very early stages of the bond package. This facility serves many of those in our community that are the poorest. Monies spent on this facility will be very cost effective to the entire community. Health centers keep those in need in good health and out of costly emergency rooms.

430.1 [Open Space Acquisition] is definitely important to Southern Arizona; however, delaying the funding to later phases would still allow successful acquisition and implementation of other projects that benefit our community as well.

428.6 [Urban Greenways] did not seem to be a major concern of the jurisdictions and may be able to be completed at a later phase.

428.39 [Velodrome] had serious fundraising concerns and the required matches may take years to obtain. Let's move this to the end of the implementation process and allow those projects that can achieve their goals to proceed.

429.8 [Walkability] also did not appear to be high priorities from the jurisdictions and later implementation may be the best way to achieve this. Many of the projects throughout this bond package improve safety in Southern Arizona as well.

429.9 [Neighborhood Reinvestment] & 429.10 [Affordable Housing] are both outstanding programs that will still succeed if their funding is altered to begin at lower funding levels than current implementation plan and larger funding at later years.

430.8 [San Xavier Mission Restoration] It is crucial that this project begins as soon as possible. The tour of the site was enlightening and we must keep this project a top priority. Although some matching funds are required, this project must be considered an exception due to its historic and cultural significance to the Southern Arizona.

The above mentioned reasonable adjustments would benefit the bond package allowing it to become more appealing throughout the entire county. It's imperative that the bond package is a success for the entire region; that includes doing what we say we are doing in a timely manner.

All the Best,

Tom Dunn
Bond Advisory Committee Member

Mayor Rothschild, City Manager Ortega and Council members, thank you for your service. I was sorry not to have the opportunity to speak this evening. I'm Barbara Levy, Immediate Past Chair of the Tucson Symphony Board of Trustees. As a 44-year resident of Tucson now residing in Ward 2, I am speaking on behalf of the County Bond Project 427.9 Downtown Theaters and Historic Landscape. As you may know this project is not slated to begin its Pre Design and Programming Phase until FY 2020. This four- five year delay is an enormous impediment to raising the $13.4M necessary to supplement the bond funding.

It is not possible (or for that matter advisable) to initiate a fundraising project of this size without a plan. Donors considering a gift want to know how their dollars will be spent. Having spent 39 years as a fundraising professional I can share with you that the best practice of the profession is to conduct a market study to identify the level of investment donors will consider. This study uses the visual elements of a plan supported by documentation of what the dollars will support.

The TCC Today project is unique in that it is not the project of a single organization or sole occupant. Raising the needed dollars will require the building of a coalition of facility users and community leadership. The TCC Today is presently working on the development of such a coalition and the identification of a fiscal sponsor to receive, document and acknowledge donated dollars. The proposed delay of four years will seriously derail these efforts.

As Karla Van Drunen Littooy pointed out this evening, this project has significant revenue-generating capacity. However, it will not become a reality for City and County until the project is completed.

Accordingly, TCC Today respectfully requests your support of a first year assignment for Pre-Design and Programming phase of 427.9.

11300 S. HOUGHTON ROAD • TUCSON, ARIZONA 85747 - 9755

SOUTHWESTERN FAIR COMMISSION, INC.
(A Non-Profit Corporation)
Presents the Pima County Fair

August 6, 2015

Nicole Fyffe
Executive Assistant to the County Administrator
130 West Congress Street, Floor 10
Tucson, Arizona 85701-1317

Dear Ms. Fyffe:

I am writing on behalf of the Southwestern Fair Commission (SWFC) to advise you that we do not have any comments regarding the Draft Bond Implementation Plan Ordinance for Pima County's 2015 Bond Election. We appreciate the assistance provided by the Bond Committee, Pima County Staff and The Pima County Board of Supervisors to put SWFC in the position to be considered for the 2015 Bond Election.

On behalf of the Southwestern Fair Commission thank you for your assistance regarding this matter and I look forward to working closely with you in the future.

Sincerely,

Jon Baker
Executive Director

www.swfair.com PHONE 520-762-9100 • FAX 520-762-5005

From: Nancy Schlegel <nancy@reidparkzoo.org>
Sent: Thursday, August 06, 2015 5:35 PM
To: Nicole Fyffe
Cc: Diana Durazo
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Nicole, our Board of Directors, leadership team and the City's Zoo Administrator have reviewed the implementation plan ordinance and are comfortable with the timeframe and provisions. It is very well laid out. Thank you for all the work you have done on this.

Nancy

Nancy Schlegel
President
Reid Park Zoological Society
Direct Line: (520) 837-8215 • Office: (520) 881-4753
nancy@reidparkzoo.org • www.reidparkzoo.org

From: Nicole Fyffe [mailto:Nicole.Fyffe@pima.gov]
Sent: Thursday, July 23, 2015 2:41 PM
To: 'Nancy Schlegel'
Cc: Diana Durazo
Subject: Request comments on draft 2015 bond implementation plan ordinance by August 10

Hi Nancy. Attached please find a letter from Mr. Huckelberry transmitting a draft of the 2015 bond implementation plan ordinance, copy of the draft ordinance, and 3 other attachments. Hard copies will be mailed to you. Thanks.

-Nicole
724-8149

Conservation Acquisition Commission
August 6, 2015 Meeting

Motion to recommend increasing funding of open space in the earlier implementation periods to accelerate option payments on the Marley Ranch to reduce future interest payments, and to take advantage of current land values. Motion approved 7-0.

From: Joseph Boogaart <jd.boogaart@gmail.com>
Sent: Friday, August 07, 2015 12:46 PM
To: Nicole Fyffe
Cc: Gary Davidson
Subject: comments

If Gary Davidson has written comments, I am pretty much in agreement with his views.

Personally I have a problems with the interest rates quoted, since there has been only 2 years since 1950, where the AA long term GO bond index average has been below 4%, 2012 & 2015, and over 50% of those years it has been above 6%. Also I see that a new non profit has been formed to be the lessee of the Incubator thus circumventing the intend of the state statute.

It is my opinion that the the BOS should send the bond program back to the committee with instructions to set quantifiable criteria by which to judge each project with the goal to reduce bonding to a level sustainable without any tax increase.

But before issuing any bonds I suggest the various jurisdictions submit a list of public assets within their boundaries that have deferred maintenance issues as a 1st step to addressing the overall basic quality of life and appearance throughout Pima County. A number of the projects in the bond program would qualify. It is my belief that addressing these issues would go further than the bond's special interest perks in restoring pride in our community, attracting new business and making Tucson a more desirable destination.

If we are unable to afford to bring our communities up to standard, we surely can not afford to issue $816 million in new debt.

.... Joe

TUCSON'S January 8th MEMORIAL

Together we thrive...

C. H. Huckelberry
County Administrator
130 W. Congress, Floor 10
Tucson, AZ 85701-1317

August 6, 2015

Dear Mr. Huckelberry:

I am writing on behalf of the January 8th Memorial Foundation with regard to the Draft Implementation Period Schedule for the 2015 Bond Program, which was recently sent to us for comment. As a first matter, I want to emphasize our appreciation for having the January 8th Memorial included in this important bond package. We are thankful for the support of the Bond Committee and the Board of Supervisors in recognizing the significance of a Memorial in El Presidio Park and within the historic Pima County Courthouse. We are actively participating with the other organizations working for passage of the bond package and are hopeful for success this fall.

The Foundation understands that determining the sequence of the investments of public funds across the breadth of projects is a challenging task. We are, however, very concerned that the delay of funding for the Memorial and Old Courthouse Renovation, currently proposed in the Draft Implementation Plan, as beginning in FY 2021/22, will have a serious adverse impact on the Memorial construction.

As you know, we have gone through an intense selection process, with multiple public meetings, for the Design Team for the Memorial and renovation plan for El Presidio Park. We are finalizing the contract with Chee Salette Architecture Office for a design process which involves further substantial community engagement over the coming six months, resulting in a finalized version of the schematic design for the Memorial being revealed in January, 2016 in conjunction with the 5th Anniversary of January 8, 2011. It is our intent to proceed to Design Development and Construction Documents in the Spring, 2016, and be ready for the Construction phase as soon as Fall, 2016. County staff, including Linda Mayro (now the County representative on our Foundation Board), Gary Campbell, and Michael Kirk, is all aware of this proposed timing and the immediate prospects for realization of the Memorial within the next 18 months.

To delay the 427.5 bond funds until 2021 would create serious impediments in the design process as well as jeopardize our fundraising campaign. The community has demonstrated an interest in having a Memorial created in the near term and we have given a 2016/2017 timetable in our communications

with the public and media. Therefore, we ask that the County reconsider the timing sequence and allow for the 427.5 funds to be released in the early phases of bond implementation.

The creation of the January 8th Memorial and renovation of El Presidio Park has been recognized as having a potentially significant and positive economic impact in the downtown core. The Foundation's early research revealed that other memorial sites have proven to be substantial draws for local, regional, and national visitors, with resultant economic benefits to local businesses. We are confident that the improvements to El Presidio Park, including the January 8th Memorial, will likewise bring economic benefits to both the city and county. A prolonged delay of construction will impede these benefits, at a time when there is growing interest in the development downtown core.

We are also concerned that if the historic Old Courthouse remains vacant for this substantial period of time, a major asset of the County could deteriorate and create blighted conditions in this central location. Moving forward expeditiously on the renovation of El Presidio Park and the Old Courthouse renovation holds the promise of real economic benefit to the community; the proposed substantial delay threatens the progress that has been made to date in animating and reinvigorating the downtown business, cultural, and civic spaces.

In prior conversations with you and other County officials, we understood that the January 8th Memorial project would be "among the first" to be funded by the bonds. This is what we have told donors, including the Rio Nuevo Tax District, major donors, and prospective funders. While we have made great progress in the research and planning of the Memorial to date, the proposed delay could imperil our fundraising efforts going forward. The community is expecting the Memorial to be completed in the near future and the comprehensive schedule of public meetings set for this fall, and 5th Anniversary events will only raise those expectations. To put the newly agreed upon Memorial design on the shelf for over five years would blight not only the reputation of the January 8th Memorial Foundation, but its community and civic partners, in our view.

We would be happy to sit down with you or other County staff to discuss alternatives to the current proposal. We hope that we will be able to achieve an earlier implementation of the Memorial project consistent with community expectations and the real benefit that the completed project promises.

Thank you for your consideration of this request.

Sincerely,

Karen Christensen
Board President

cc: Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Assistant to the County Administrator

Patronato San Xavier
P.O.Box 522
Tucson, AZ 85702

August 5, 2015

County Administrator's Office
Pima County Governmental center
130 W. Congress
Tucson, AZ 85701-1317
Attention: Nicole Fyffe

Dear Nicole,
Re: Bond Proposition 430
Project 430.8 Mission San Xavier East Tower and Façade Restoration.

We are in receipt of Mr. Huckelberry's letter of July 23; Request for Review and Comments on Draft Bond Implementation Plan Ordinance.

We make the following comments:
As our project is already underway, with the planning for and restoration of the East Tower in progress, might we request that if the Bond is successful, the timeline for transfer of County funds is accelerated so more funds fall into Period 1, years one and two? During this time period, scaffolding will go up to facilitate the restoration work on the East Tower. This structure is invasive and impacts the visitors enjoyment of the Mission. Additional funding across this period will ensure that the scaffolding needs to obscure the tower for the minimum period possible.

We understand our need to enter into an agreement with the County as the entity carrying out the design and work of the project. Two items within the scope of the agreement may need special review given the nature of our project. One pertains to the insurance on said "improvements," the other concerns the "Fixed Asset codes and Useful Life." Insurance is already carried on the existing structure so we may need to discuss whether the provision for additional insurance is required, and it is unclear whether the "Useful Life" schedule pertains to an historic structure hopefully being restored to last "in perpetuity".

Lastly, since our proposal was first minted as part of the Bond package, donations towards this project (by way of donor match) have increased from $750,000 to $800,000. Perhaps it is helpful in selling these proposals to identify our success with building funds.

Sincerely

Barbara Peck
Patronato Board Member
Miles Green.
Executive Director, Patronato San Xavier

From: Mark Pugh <mpugh@waknet.org>
Sent: Friday, August 07, 2015 4:15 PM
To: Nicole Fyffe
Cc: Diana Durazo; Michael Bends
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

August 7, 2015

Nicole,
We have taken a look at the verbiage for the Tohono O'odham Nation / San Xavier District **Cemetery Wash Drainage Improvements** for the upcoming Bond Election. The project wording looks fine. I guess what caught us off guard was the phasing over several years when certain projects would be funded. We were surprised our project was pushed so far out to **Period 5**, projected to be in the **Year 2024-2025 range**. What was the justification for this? Thanks.

Sincerely,

Mark C. Pugh
Principal Planner
San Xavier District
mpugh@waknet.org
(520) 573-4076

From: Nicole Fyffe [mailto:Nicole.Fyffe@pima.gov]
Sent: Thursday, July 23, 2015 2:39 PM
To: Mark Pugh
Cc: Diana Durazo
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Forgot the rest of the attachments. See attached - thanks

From: Nicole Fyffe
Sent: Thursday, July 23, 2015 2:38 PM
To: Pugh, Mark C.
Cc: Diana Durazo
Subject: Request comments on draft 2015 bond implementation plan ordinance by August 10

Good afternoon, Mark. Attached please find a letter from Mr. Huckelberry transmitting a draft of the 2015 bond implementation plan ordinance, copy of the draft ordinance, and 3 other attachments. Hard copies will be mailed to you. Thanks.

-Nicole
724-8149

TUCSON
SYMPHONY
ORCHESTRA

August 7, 2015

Nicole Fyffe
Executive Assistant to the County Administrator
County Administrator's Office
Pima County Governmental Center
130 W. Congress, Floor 10
Tucson AZ 85701-1317

Re: Comments on Draft Bond Implementation Plan Ordinance
For Pima County's 2015 Bond Election

Dear Ms. Fyffe,

Thank you for the opportunity to respond to the materials prepared for the Bond Implementation Plan. I'm grateful for the opportunity to comment.

Comment #1:
Re: Project 427.9 Downtown Community Theaters and Historic Landscape. The section "Other Funding Estimate" on Page 66 of the Plan addresses the need to supplement Bond Funding with an additional $13,400,000. The Tucson Symphony Orchestra, as the largest single user of the Music Hall, is studying the most effective process to build a Coalition of Users for this Public/Private Partnership. The intent is that this Coalition will work collaboratively to raise the additional dollars needed to complete the renovations to the Downtown Community Theaters and Historic Cultural Landscape. In process is the research of national foundations that have an interest in supporting public/private partnerships strengthening communities.

Comment #2:
Re: The Draft Implementation Period Schedule for Project Start and Completion Dates. This schedule poses a significant impediment to successful fundraising as well as creating a major detriment to both City and County Revenues.

The ability of the Tucson Symphony Orchestra, TCC Today and other members of our Coalition, to effectively raise the needed $13.4M in "other funding" will require well-developed strategies to manage expectations of donors, understand the triggers and emotional appeals that will resonate with constituents, and – above all – a well-timed fundraising plan that sequentially and effectively rolls out each element of the overall plan to build momentum and maximize fundraising opportunities. The current Bond Implementation Plan for the Downtown Community Theaters and Historic Cultural Landscape likely undermines the effective and best practices needed to raise the additional $13.4M.

2175 North Sixth Avenue ♪ Tucson, AZ 85705-5606 ♪ Phone (520) 792-9155 ♪ Fax (520) 792-9314 ♪ Box Office (520) 882-8585 ♪ www.tucsonsymphony.org

TUCSON
SYMPHONY
ORCHESTRA

Re: Fundraising

Fact: It is not possible to conduct either a market study or a fundraising plan prior to the Design /Planning element of this project.

- Given the proposed four-year delay to the proposed Design and Planning Stage, both the market study and the initial fundraising components would be delayed until year five.
- Raising $13.4M will then require several years to complete.
- Without these funds construction and completion of the project will experience significant delays.
- During the five to six-year delay both performance halls and landscape will require ongoing maintenance. These piece-meal repairs will "throw good money after bad."
- The Tucson Community Center (TCC) will not become an economic driver until its renovation. At that time, both City and County will experience the benefits of increased tourism, robust use of facilities, and increased tax revenues resulting from significantly improved venues.[1]
- Robust activity at the TCC will support planned hotels and generate revenue. [2]

It is with consideration for these complex issues that the Tucson Symphony Orchestra as a Partner with TCC Today **respectfully requests that the planning stage for this project be moved to FY 17**. It is **realistic to plan for the construction to begin two years from that date in FY19,** thus providing time to raise a good portion of the supplemental funds required to ensure completion of the project.

With appreciation for your consideration,

Mark A. Blakeman, CEO
Tucson Symphony Orchestra

[1] 2/15/15 Jim Brown of Oklahoma City Civic Center Music Hall reports $25M annual economic impact and $75/per patron spending. His facility is similar to TCC's performances spaces.

[2] One hotel already in process (Stiteler's Marriott) and a possible two in the works 1) Peach Properties if receiving the Ronstadt Transit Center contract, 2) The Norville Project west of TCC.

2175 North Sixth Avenue ♪ Tucson, AZ 85705-5606 ♪ Phone (520) 792-9155 ♪ Fax (320) 792-9314 ♪ Box Office (520) 882-8585 ♪ www.tucsonsymphony.org

MEMORANDUM

To: Nicole Fyffe, Executive Assistant to County Administrator, Pima County
From: Mary Miller, Executive Director, AVCA

CC: Mrs. Pat King, President, AVCA
Mr. Kerry Baldwin, PC NRPR
Ms. Linda Mayro, PC OSC
Mr. Lynn Orchard, PC RFCD

Date: August 10, 2015

Regarding: Comments on draft bond implementation plan ordinance for 2015 Bond Election

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Thank you for the opportunity to comment on implementation procedures related to the Pima County bond election projects. Our comments focus primarily on the project we've developed cooperatively with Pima County, namely the Altar Valley Watershed Restoration Project within Proposition 431 – Flood Control and Drainage.

We note that the Altar Valley project is to begin during the first 3 implementation phases. We agree with this timing.

We also note that there may be need for an agreement that outlines roles and responsibilities related to the project. AVCA has been actively coordinating with several Pima County departments – Natural Resources Parks and Recreation, Regional Flood Control District, and Office of Sustainability and Conservation. There is a need for County – AVCA agreements for current project work, and the level of complexity will increase greatly as we launch into the more ambitious project agenda associated with the bond. We hope to make progress on these agreements in the near future and thus pave the way for bond related work.

We greatly appreciate our active partnership with Pima County and look forward to exciting next steps associated with the bond program.

Sincerely,

Mary Miller

From: Craig Ivanyi <civanyi@desertmuseum.org>
Sent: Monday, August 10, 2015 10:29 AM
To: Nicole Fyffe
Cc: Sandi Lehman; Bill Lomicka
Subject: RE: Request comments on draft 2015 bond implementation plan ordinance by August 10

Dear Ms. Fyffe,

Thank you for the opportunity to review the information relative to the 2015 Pima County Bond. I want to begin by saying, once again, how grateful we are to have the Desert Museum featured in the bond package at such a significant level, this is ***greatly*** appreciated. I also want to make sure that I express our understanding of how difficult it will be to support so many projects that will pull Pima County in many directions as it moves forward with funding the 99 projects over the next twelve years. However, in reviewing the information – in particular the "Pima County's 2015 Bond Program – Draft Implementation Period Schedule for Project Start and Completion Dates," on behalf of the ASDM, I must express serious concern over what we see relative to the timeline for funding the Desert Museum's project, *Coast to Canyons: Journey of the Jaguar*. In ASDM's proposal, we listed a timeline for completion of this project (~2020/2021) that is well in advance of when we would receive most of the funding for the project. Obviously, if the funding delay leads to a project completion delay, it completely changes what, if any, work could be done on this project during the time frame we originally provided. Unless the Museum takes out a substantial line of credit or seeks alternative funding allowing us to proceed sooner, this timeline will delay the completion of the project until over a decade from now. Such a change alters not only our revenue expectations, it would very likely result in a dramatic increase in the cost of constructing the exhibit complex, and completely alter a pending Strategic Plan for the Museum set to cover the next five years. At the very least, this could represent a significant burden on the Museum to raise more funds, potentially putting the institution or the project at risk.

Additionally, considering that the Desert Museum is Tucson's premiere attraction, the schedule currently proposed by the County would greatly delay the positive economic impact this project will have on regional tourism (via giving visitors another reason to visit and/or extending the length of their stay in Pima County), which will reduce revenue generation for both the County and the Desert Museum.

I would imagine you are receiving many responses, at least some of which are similar in nature to ours. But with all of the above in mind, we strongly urge that funding for the Desert Museum's project be moved into, "Period 1 & Period 2." We suggest keeping the

currently listed $600K in FY16/17, which we assume is for the water infrastructure project, plus allocating another $250K, for initial work on Coast to Canyons in that fiscal year. Then, continue with the remaining funds being distributed in the following three years (FY17/18 - FY19/20), so that we receive the funds that allow us to proceed with work on this project as we originally proposed (which we view as a 4-year project). If this is not possible, then the issue would probably need to go before the Museum's full Board of Trustees to determine whether or not we can work with the timing proposed by Pima County. Such a process might take some time to resolve, since many Trustees are out of town for the summer.

Please let me know if you wish to discuss this further.

Best regards,
Craig

Coalition for
Sonoran Desert Protection
800 E. University Blvd., Suite 120
Tucson, Arizona 85705
p (520) 388-9925 • f (520) 791-7709
www.sonorandesert.org

August 7, 2015

Arizona Center for Law in the Public Interest
Arizona League of Conservation Voters Education Fund
Arizona Native Plant Society
Bat Conservation International
Cascabel Conservation Association
Center for Biological Diversity
Center for Environmental Connections
Center for Environmental Ethics
Defenders of Wildlife
Desert Watch
Drylands Institute
Empire Ingen Coalition
Environmental and Cultural Conservation Organization
Environmental Law Society
Friends of Cobre Prieto
Friends of Ironwood Forest
Friends of Madera Canyon
Friends of Saguaro National Park
Friends of Tortolita
Golden Pass Area Neighborhood Association
Native Seeds/SEARCH
Neighborhood Coalition of Greater Tucson
Northwest Neighborhood Alliance
Protect Land and Neighborhoods
Safford Peak Watershed Education Team
Save the Scenic Santa Ritas
Sierra Club - Grand Canyon Chapter
Sierra Club - Rincon Group
Silverbell Mountain Alliance
Sky Island Alliance
Sky Island Watch
Society for Ecological Restoration
Sonoran Arthropod Studies Institute
Sonoran Permaculture Guild
Southwestern Biological Institute
Tortolita Homeowners Association
Tucson Audubon Society
Tucson Herpetological Society
Tucson Mountains Association
Wildlands Network
Women for Sustainable Technologies

Ms. Nicole Fyffe
Assistant to the Pima County Administrator
130 W. Congress St, 10th Floor
Tucson, AZ 85701

RE: Comments on 2015 Pima County Bond Implementation Plan

Dear Ms. Fyffe,

The Coalition is very supportive of the language included in the Specific Project Details for the Open Space Acquisition Project, 430.1. As you know, the Coalition has been involved with the development and implementation of the overall Sonoran Desert Conservation Plan, particularly the Multi-Species Conservation Plan, since the inception of both in 1999.

In this proposed bond project, $95 million is allocated for Habitat Protection Priorities and Community Open Space. While the Coalition had advocated for more funding in this bond cycle, we understand that competing priorities also require public investments. We also understand that to complete a successful preserve system, funding will be allocated through multiple bond programs.

The Coalition does have concerns, however, on the Draft Implementation Period Schedule for Project Start and Completion Dates. We appreciate that Open Space Acquisition funds have been scheduled in all Implementation Periods (1 through 6) and that the Period Schedule is not being adopted in the Ordinance. However, the bulk of the funding appears to be programmed in the last 3 years of the 12-year bond program. $51.5 million of the $95 million is scheduled for land acquisition in Fiscal Years 2025 through 2028.

We are requesting that the Open Space Acquisition funds either be fairly evenly distributed throughout all Implementation Periods, 1 through 6, or the majority placed in the first half of the bond program. Land acquisitions are opportunistic due to the timing of land owners' willingness to sell. In addition, land prices are almost certainly going to rise over the next 13 years. In other words, ensuring sufficient funds are available in the earlier Implementation Periods will be more advantageous and cost-effective because it will enable the county to be poised to take advantage of emerging acquisition opportunities and lower land prices.

Thank you for your consideration.

Sincerely,

Carolyn Campbell

Carolyn Campbell
Executive Director

Ms. Nicole Fyffe
Assistant to the Pima County Administrator
130 W. Congress St, 10th Floor
Tucson, AZ 85701

RE: 2015 Pima County Bond Implementation Plan

Dear Ms. Fyffe,

We are responding to Pima County's request of Bond Advisory Committee Members to comment on the Bond Implementation Plan for the November 3, 2015.

As you know, the Committee has been involved in the development of and funding levels for the bond projects that will be presented to the voters this fall, with the exception of the $160 million of road repairs that the Board of Supervisors added to our recommended package.

Our concerns lie in assuring fair and equitable distribution of funds throughout all Implementation Periods so that our community sees progress in the full spectrum of project areas. In particular, we are concerned with Neighborhood Reinvestment, Affordable Housing, Open Space Acquisition, and Pedestrian Safety and Walkability Improvements. These projects all have the bulk of the spending allocated late in bond implementation, and we do not understand the reasons for this approach. The Draft Bond Implementation Plan Ordinance states on page 18,

- *Programs like Regional Sports Fields and Lighting, Urban Greenways, River Parks, Pedestrian Safety, Neighborhood Reinvestment, Affordable Housing and the Open Space Acquisition Program, were generally scheduled for expenditures spanning each of the 6 implementation periods.*

While there are some expenditures in all Implementation Periods for most of these projects, it does not hold true for all. And most of the funding for each of these 4 project areas is most heavily scheduled in the last 3 periods. We request that the funding be more evenly distributed, beginning with the initial period. In the case of Neighborhood Reinvestment, we recommend that a significant portion be scheduled in Period 1, as we understand that various neighborhoods have projects to submit soon. In the case of the Open Space Acquisition Program, ensuring sufficient funds are available in the earlier Implementation Periods will be more cost-effective because it will enable the county to be poised to take advantage of emerging acquisition opportunities and, almost certainly, lower land prices.

Thank you for your consideration.

Carolyn Campbell

Brian Flagg

Ted Prezelski

Bond Advisory Committee Members
Representing District 5

From: TORIELLO, MICHAEL R GS-13 USAF ACC 355 CES/CD <michael.toriello@us.af.mil>
Sent: Monday, August 10, 2015 9:40 AM
To: Nicole Fyffe
Cc: FLORES, ANGELA R GS-13 USAF ACC 355 CES/CEI; John Moffatt; Diana Durazo; MCNAMARA, SHERI L CIV USAF ACC 355 CES/CEIA
Subject: Request comments on draft 2015 bond implementation plan ordinance by August 10
Attachments: AZ State land.pdf

Nicole,
Thank you for the opportunity to review the 2015 bond implementation plan ordinance. After reviewing the draft documents we have only one comment below:

- Reference 426.6 Davis-Monthan Air Force Base Land Acquisition Program - Please provide clarification on whether or not the $5M bond initiative also includes the acquisition of the 100ac parcel located just south of the base boundary (indicated by an arrow on the attached). From our conversations with the county, we were under the impression that the bond purchase covered this state land as well as the 232 acres inside the base fence line.

Please contact our Real Property Officer, Ms Sheri McNamara, or myself if you have any questions.

Best Regards
Mike

Michael R Toriello
Deputy Base Civil Engineer
Davis-Monthan AFB, AZ
(520) 228-3401

Friends
of the
Sonoran Desert

August 10, 2015

Ms. Nicole Fyffe
Assistant to the Pima County Administrator
130 W. Congress St, 10th Floor
Tucson, AZ 85701

RE: Comments on 2015 Pima County Bond Implementation Plan

Dear Ms. Fyffe,

Friends of the Sonoran Desert is pleased to support the language included in the Specific Project Details for the Open Space Acquisition Project, 430.1. Friends of the Sonoran Desert has actively supported every open space bond election since 1997, and are proud to play a strong role in Pima County's conservation legacy. We are grateful to the County for giving residents another opportunity to pledge their support for conservation of our Sonoran Desert resources, and we are confident they will again do so resoundingly.

We appreciate that Open Space Acquisition funds have been scheduled in all Implementation Periods (1 through 6). We do have significant concerns, however, with the Draft Implementation Period Schedule for Project Start and Completion Dates. Although we understand and appreciate that the Schedule will not be formally adopted with the Implementation Ordinance, our concern rests specifically in that $51.5 million of the $95 million is scheduled for expenditure in Fiscal Years 2025 through 2028, meaning that that the majority of the expenditures are currently planned for the last 3 years of the 12-year bond program.

Friends of the Sonoran Desert, with many allies in the real-estate and development industries, does not feel that this is the most efficient use of funds. Land prices are almost certain to increase, especially in environmentally sensitive areas, and the County needs to be able to capitalize on current willing sellers as well as fulfill commitments with those who have made efforts in good faith and are now heavily invested in the Sonoran Desert Conservation Plan and other conservation programs.

We request that the Open Space Acquisition funds either be generally evenly distributed throughout the Implementation Periods, or that the majority of funds be scheduled for expenditure in the first half of the bond program.

Thank you for your time and consideration.

Susan Shobe
Campaign Coordinator

JOB PATH
Quality Employment through Skills Training
655 North Alvernon Way, Suite 205 · Tucson, Arizona 85711
Phone: 520.324.0402 · Fax: 520.324.0195 · Email: info@jobpath.net
Website: www.jobpath.net · Facebook: JobPath

August 10, 2015

C.H. Huckelberry
County Administrator
Pima County Governmental Center
130 W. Congress, Floor 10
Tucson, Arizona 85701

Re: Review and Comments on Draft Bond Implementation Plan Ordinance for Pima County's 2015 Bond Election

Dear Mr. Huckelberry:

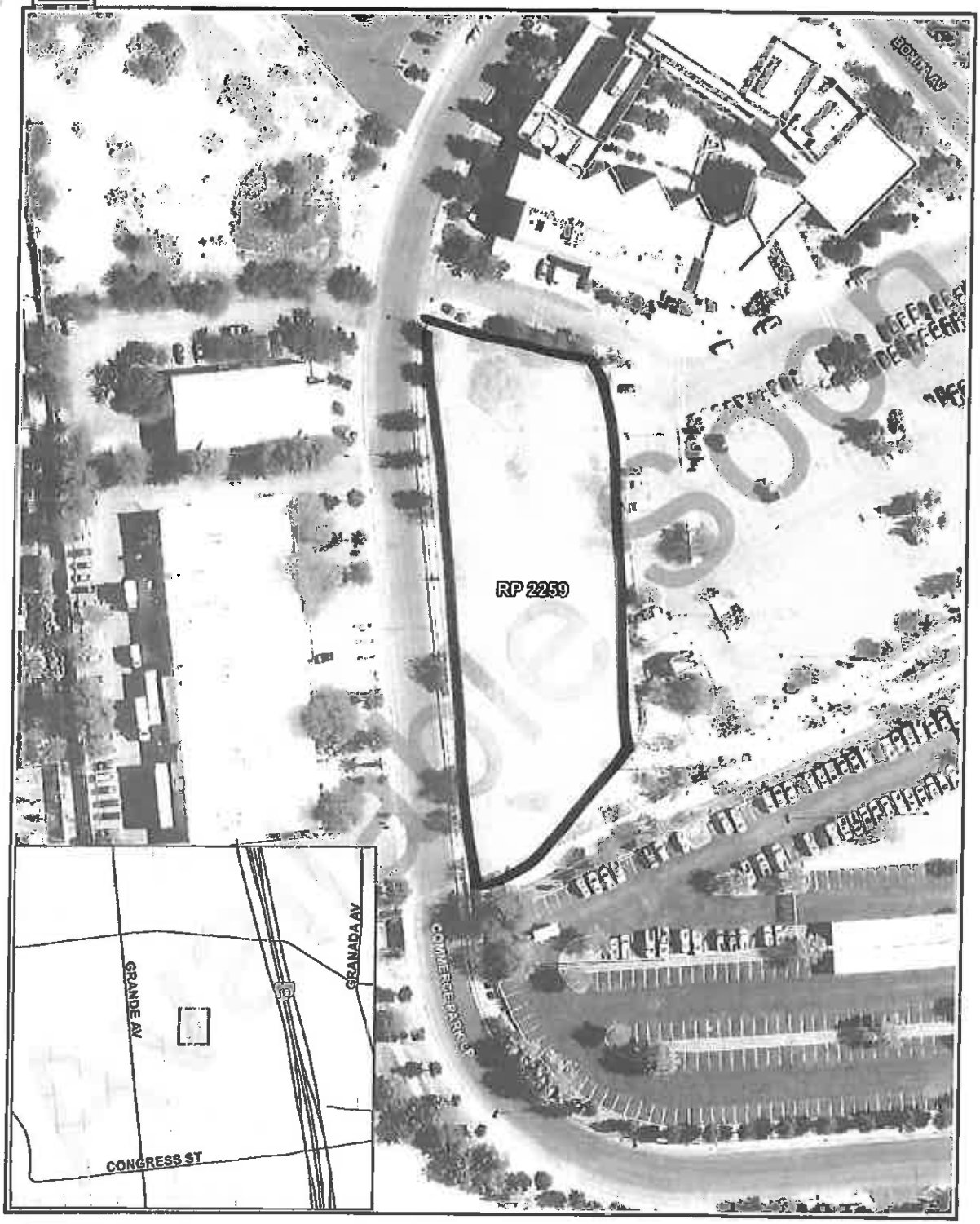
We have read the detailed bond implementation plan for 426.2 JobPath Program Facility. We are in agreement with the description. As for the location of the facility, we would like to add an alternative location mentioned in the (draft) Bond Implementation Plan Ordinance. Besides the county-owned Aerospace and Defense Business and Research Park and/or Theresa Lee Health Clinic at South Freeway we suggest City of Tucson property RP 2259 (see attachment). It is located on Commerce Park Loop, behind Pima Community College Community Campus. It is near public transportation, Hwy I-10, Pima Community College, Downtown, West, Desert and Community Campuses, and close by the City of Tucson Housing Department and the Pima County One-Stop. It seems that the property has room for parking as well.

Please contact me if there are any questions.

Sincerely,

Herminia Cubillos
Executive Director

AREA MAP
RP 2259



Property Information

RP: 2259
Tax Code: 116-19-3690
Zoning: PAD
Size: 1.17 ac
Asset: General Fund

City of Tucson

REAL ESTATE PROGRAM

N
W E
S

Disclaimer

The data contained herein comes from many diverse sources and is either being worked on by the City of Tucson Real Estate Program, is subject to constant changes and may not be complete, accurate or up to date. All data is provided as is, with all faults, for general information purposes only.

From: Fran Kniaz <fmxc42@gmail.com>
Sent: Monday, August 10, 2015 10:14 AM
To: bondinfo
Subject: Bond issue regarding the future use of the Old Pima Co Courthouse

Mr. Hecker,

As a member of the TMA Board of Trustees, and Co-Pres. of an affiliate of the TMA, I am in favor of giving the TMA use of the Old Pima Co Courthouse as a Museum that reflects our Western heritage. Frances Kniaz Co-Pres Latin American Art Patrons- TMA.

Notice: This is my new email address.
fmxc42@gmail.com

Fran Kniaz

living streets alliance

10 August 2015

C.H. Huckelberry, Pima County Administrator
Pima County Governmental Center
130 W Congress Street, Floor 10
Tucson AZ 85701

Re: **Comments on Draft Bond Implementation Plan Ordinance for Pima County's 2015 Bond Election**

Dear Mr. Huckelberry,

We have reviewed the draft Bond Implementation Plan Ordinance and are in general agreement about its contents, especially in regard to the language pertaining to the Pedestrian Safety & Walkability Project section with which we have been involved.

We would, however, like to request some modifications to the draft Implementation Period Schedule for Project Start and Completion Date. In its current format, we have two concerns:

1. The amounts of bond funding released per Period do not appear to correspond in any way to the cost estimates associated with the 12 Pedestrian Safety Walkability Improvement priority projects, and
2. Funding for Pedestrian Safety and Walkability Improvement projects does not occur until the third year of bond funding (Period 2, FY 18/19).

We would like to request that funding for projects in this category begin in Year 1 and that funding be released each subsequent year to ensure that the twelve projects are completed in rapid succession. We have alternated larger and smaller projects to balance the sequence of implementation in our priority list. The list also reflects the readiness of the project to move forward and have the bond voting community see results as soon as possible. Design and planning of each of the 12 projects is projected at 25% of the total cost. The table below shows the breakdown per project of design/planning vs. construction costs.

Project Priority	Cost Estimate	Planning & Design (25%)	Construction (75%)
1	$1,358,963	$339,741	$1,019,222
2	$96,000	$24,000	$72,000
3	$1,534,433	$383,608	$1,150,825
4	$250,000	$62,500	$187,500
5	$1,250,700	$312,675	$938,025
6	$414,160	$103,540	$310,620
7	$1,239,842	$309,961	$929,882
8	$345,917	$86,479	$259,438
9	$1,777,787	$444,447	$1,333,340
10	$226,699	$56,675	$170,024
11	$2,898,045	$724,511	$2,173,534
12	$600,000	$150,000	$450,000

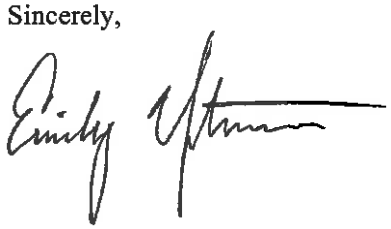
As such, for a nominal amount - $500,000 - design for the first two projects could begin in Year 1 (FY 16/17), ensuring that the first project would be completed by the end of Year 2 (FY 17/18).

We would like to recommend the funding release schedule reflected in the fifth column on the following diagram (Recommended Funding Amount), which would ensure that a project is completed every year, save the first year of the bond. Voters will be pleased to see a steady stream of positive results throughout the life of the bond, without depleting bond resources toward other projects.

Funding Year	Planning & Design (25%)	Construction ($75%)	Funding Needed	Recommended Funding Amount	Description
16/17	$363,741	$-	$363,741	$500,000	planning and design of 1st and 2nd projects
17/18	$383,608	$1,019,222	$1,402,831	$1,500,000	planning of 3rd project, construction of 1st
18/19	$62,500	$72,000	$134,500	$250,000	planning of 4th project, construction of 2nd
19/20	$312,675	$1,150,825	$1,463,500	$1,500,000	planning of 5th project, construction of 3rd
20/21	$103,540	$187,500	$291,040	$250,000	planning of 6th project, construction of 4th
21/22	$309,961	$938,025	$1,247,986	$1,250,000	planning of 7th project, construction of 5th
22/23	$86,479	$310,620	$397,099	$500,000	planning of 8th project, construction of 6th
23/24	$444,447	$929,882	$1,374,328	$1,500,000	planning of 9th project, construction of 7th
24/25	$56,675	$259,438	$316,113	$500,000	planning of 10th project, construction of 8th
25/26	$724,511	$1,333,340	$2,057,852	$2,000,000	planning of 11th project, construction of 9th
26/27	$150,000	$170,024	$320,024	$250,000	planning of 12th project, construction of 10th
27/28	$-	$2,623,534	$2,623,534	$2,000,000	construction of 11th & 12th projects
			TOTAL	**$12,000,000**	

Please let us know if you have any questions or need clarification of our commentary.

Sincerely,



Emily Yetman
Executive Director
Living Streets Alliance

MARANA
OFFICE OF THE
TOWN MANAGER

August 10, 2015

Chuck Huckelberry, County Administrator
Pima County Governmental Center
130 W. Congress, Floor 10
Tucson, AZ 85701-1317

Re: Comments on Draft Bond Implementation Plan

Dear Mr. Huckelberry,

Thank you for the opportunity to review and provide comments regarding the draft Ordinance for the Bond Implementation Plan.

In May of this year, Town staff responded to a County request for additional information regarding the Marana Cultural and Heritage Park. One of the questions asked was when the Town thought they would be able to spend the bond funds. At that time we requested that the Heritage Park be programed for period 1 of the Bond program. However the proposed draft implementation period schedule has the Heritage Park programmed for the end of the bond during period 5 and period 6.

As stated in our previous emails to County staff, the Town of Marana has programmed for the Heritage Park design work in FY17 and construction to begin in FY18. The Town's approved five year capital improvement program has over $29 million allocated to the Heritage Park over the next four years. We respectfully request that the funding periods for the Heritage Park be moved up to Period 1 and Period 2 to correspond with the Town's project timeframes set for the park.

To date the Town has spent over $4.5 million on land and improvements to the park. The Town has allocated park impact fees, general fund dollars and other funding sources to this highly important regional amenity. We are committed to this project and eager to move forward on the next phase.

Thank you for your consideration. Please feel free to contact me if you have any further questions on the funding of this project.

Sincerely,

Jamsheed Mehta
Deputy Town Manager

Cc: Marana Mayor and Council
Gilbert Davidson, Town Manager

MHC Healthcare
quality healthcare with a heart

August 10, 2015

Pima County Bond Advisory Committee
130 W. Congress, 11th Floor
Tucson, AZ 85701

Dear Bond Advisory Committee:

We are writing to express our support for the upcoming Bond Election and our readiness to move forward with the proposed bond project for the MHC Healthcare Flowing Wells Family Health Center (FWFHC) upon a successful vote on the Pima County Bond Election in November 2015. MHC Healthcare is prepared and able to move forward beginning in Period One of the bond implementation plan and anticipates remaining in the early stages to enable MHC to sooner expand the ability to meet the medical and behavioral health needs of Pima County.

MHC has a proposed bond project for construction of a new facility for the MHC Flowing Wells Family Health Center located near Prince and Flowing Wells. This health center is in an area of high need in the 85705 zip code where the overall average income of the population served in the area is low, with 54% of the households having incomes below 200% of the FPL. The proposed bond funding will enable MHC to construct a new 12,000 sq. ft. building, add behavioral health services and expand service to an estimated 3,500 additional medical and behavioral health patients.

Following passage of the proposed bond election, MHC has the capacity and ability to move forward immediately on the planning and construction of the proposed bond project for the MHC FWFHC. Upon completion of the construction, MHC will be responsible for the operating costs and will have the ability to cover the operating costs to effectively and efficiently operate the MHC FWFHC immediately.

The proposed bond project for the MHC Healthcare Flowing Wells Family Health Center will expand access and availability of medical and behavioral health services in a community in need of such services. Thank you for your work to design a package, based on extensive public input, which moves forward in meeting many of the needs of our community.

Sincerely,

MHC Healthcare Board of Directors

PIMA COUNTY
COMMUNITY DEVELOPMENT

Neighborhood Reinvestment Oversight Committee
Pima County

Recommendation from the
2004 Pima County Neighborhood Reinvestment Oversight Committee
Regarding 2015 Bond Ordinance

Pima County staff has circulated a draft 2015 bond implementation ordinance which includes Proposition 429.9 Pima County Neighborhood Reinvestment Program. At its August 7, 2015, meeting, the Neighborhood Reinvestment Oversight Committee discussed the proposed proposition and implementation periods and makes the following recommendations.

1. The Committee recommends that the implementation schedule be revised to recognize the reality that eligible neighborhoods are familiar with the program and many already are preparing their funding proposals, should the bond election be approved by voters. The suggested revisions are in red font:

Period	2015 (staff revision 7/31/15)	2015 (NROC Recommendation)
1	$1,750,000	$4,500,000
2	$2,250,000	$2,250,000
3	$8,500,000	$8,500,000
4	$4,000,000	$4,000,000
5	$4,000,000	$4,000,000
6	$4,500,000	$1,750,000
Total	$25,000,000	$25,000,000

2. The Committee recommends that the 2004 bond requirement that Neighborhood Reinvestment projects be maintained in good repair for a minimum of 25 years be retained, with the exception that a beneficiary jurisdiction may request a waiver for a specific project if it can establish that the 25 year period is excessive for the specific project, based upon industry standards or other documented basis. The reason for this recommendation is that NR bond funding is a substantial investment in a project, at little or no capital cost to the

jurisdiction, and there has been no major issue with the 25 year requirement under the 1997 or 2004 bond programs.

Date: August 7, 2015

Neighborhood Reinvestment Oversight Committee
Bennett Bernal, Chair (District 3 appointee)
Corey Knox, Vice Chair (District 4 appointee)
Elvia Lopez, Member (District 5 appointee)

(Districts 1 and 2 positions are currently vacant)

Town of Oro Valley
Town Manager's Office

August 10, 2015

C.H. Huckelberry
Pima County Administrator
130 West Congress Street, 10th Floor
Tucson, Arizona 85701

Dear Mr. Huckelberry:

This letter is intended to provide feedback expressing our opinions and concerns relating to the proposed bond implementation plan ordinance.

In regard to page 26, lines 6-9 (Eligible Expenses), the Town of Oro Valley strongly argues that the management of projects under this program should be an eligible expense under this program. To deliver the pavement preservation program at this funding level requires additional staffing equitable to the delivery of the program. Every road project requires oversight for quality assurance to protect the investment of the community.

Regarding page 29, line 17 (Project Manager), the Town requests that this line read "as set forth in the IGA."

As for page 29, lines 22-25 (Future Operating and Maintenance Costs), the Town of Oro Valley's pavement preservation program has been identified as a regional model by the Pima Association of Governments. This section on page 29 essentially punishes the jurisdictions that have been investing in their own pavement preservation programs, which some jurisdictions subsidize these projects by supplementing the funding with General Fund dollars. Therefore, this section limits the jurisdictions who are appropriately addressing their pavement issues by prohibiting them from having the flexibility to modify historical funding levels for their respective pavement preservation programs.

Furthermore, this ordinance fails to mention required Americans with Disability Act (ADA) modification, much less make them an eligible expense. A project altering a public right-of-way requires simultaneous accessibility improvements. An alteration project must be planned, designed, and constructed so that the accessibility improvements within the scope of the project occur at the same time as the alteration. 29 CFR § 35.151; Kinney v. Yerusalim, 9 F.3d 1067 (3d Cir. 1993), cert. denied, 511 U.S. 1033 (1994). A prior memorandum stated that all ADA modification will not be an eligible expense, ultimately leaving this burden, under certain treatments, to be borne by the jurisdiction. Not allowing ADA modification to be paid for by this program may inadvertently restrict the type of treatments a jurisdiction will consider, which may adversely impact staff's professional opinions and solutions to certain pavement issues. The

transportation network needs to be addressed as a functioning and complete network with all elements considered and funded in new programs.

Sincerely,

Greg Caton
Town Manager

From:	Richard J DeBernardis <president@perimeterbicycling.com>
Sent:	Monday, August 10, 2015 4:24 PM
To:	Nicole Fyffe
Cc:	Diana Durazo; Nanette Slusser; Chuck Huckelberry; Perimeter - Kevin; Velodrome - Melhado, Don (Velodrome - Melhado, Don)
Subject:	RE: Comments on draft 2015 bond implementation plan

Nicole,

First and foremost, on behalf of Perimeter Bicycling and the Arizona Bicycle Center & Velodrome Committee (ABC-Velodrome), our commendations to you, the County Administrator and his entire staff and the Bond Committee Members on the completion of the *first* draft of the 2015 Bond Implementation Plan – a monumental task.

Several members of the ABC-Velodrome Committee and Perimeter Bicycling Staff, including myself, read part or all of the 2015 Bond Implementation Plan.
At this time, there are only a few comments:

(1) Perimeter Bicycling and ABC-Velodrome intends to support all of the Bond propositions on the 2015 ballot in November accordingly:

(a) *Tail Winds*, Sept/Oct & Nov/Dec Issues – (largest distributed Fitness Print Publication in State of Arizona) – ½-page full color ad promoting the passing of all bond propositions and projects; and ½-page editorial story to run in conjunction with an ad describing the Bond Project benefits to the Pima County Community. Of the 30,000 copies of *Tail Winds* printed approximately 15,000 – 20,000 are distributed throughout Pima County.

(b) Perimeter Bicycling E-News (23,000 – 25,000 data-base members) will run an electronic ad promoting the passing of the bond projects in November with stories of how these projects will benefit the Pima County Community. Perimeter E-News is distributed twice a month. Ads and editorial will begin mid-August through election week.

(c) Dedicated E-News – a one-time E-News mailed one week prior to election day to Perimeter's entire database asking for support of all Bond projects. There will be only one subject contained in this E-News: *Support all Bond Projects on the November ballot.*

(d) Seek support of the 50 different non-profits who benefit from El Tour in requesting them to send out our promotional material encouraging their constituents to pass the bond projects.

(e) Work with all other bicycle-related organizations and publications in Pima County asking them to support the passing of the 2015 Bond propositions.

(2) The 2015 Bond Plan is extensive, comprehensive and covers just about every aspect of the bond program from creating agreements between county and the Funded Agency, such as Perimeter Bicycling, through disbursements, policies and procedures. We have no comments here, except a few questions which are already being answered.

(3) Respectfully, Perimeter Bicycling & ABC-Velodrome makes only one suggested change for consideration in the "Period Schedule for Project Start and Completion

Date" for the disbursement of funds for the construction of ABC-Velodrome facility: *change from Period 4 to Period 2* based on the following rationale:

(a) Projected time schedule in raising the $1.5 million match to the 2015 Bond Funding of $3.5 million is expected to be completed by the end of 2016 or the latest mid-2017.
(b) The geographical area that builds a *bicycle center-velodrome* first will be the community to benefit the most – Pima County must have the first bicycle center in our state to be successful in all of its financial objectives.
(c) Once the Perimeter Bicycling matching funds are secured, we are ready to break ground because we'll complete all other Pima County requirements and construction plans and approvals before the start of 2018.

In submitting this consideration, we recognize that this suggestion might not be possible at this time because it depends on the outcome of the November election. It is merely given at this time for consideration and hopefully after the bond passes in November, our project might be able to be moved to Period 2.

Once again thank you for an incredible and awesome job in your preparations for the 2015 Bond Projects. In working with all of you for the past 7-8 years, I'm continually amazed at your attention to details, consideration and fairness to all projects and your openness to suggestions.

Respectfully,

Richard J. DeBernardis, Ed.M
Co-Chair, ABC-Velodrome Project and
CEO, President & Founder, Perimeter Bicycling Association of America, Inc.

Sahuarita **Food**Bank

August 10, 2015

C.H. Huckelberry
County Administrator
Pima County Governmental Center
130 W. Congress, Floor 10
Tucson, AZ 85701-1317

Re: **Requested Comments from the Sahuarita Food Bank on Draft Bond Implementation Plan Ordinance for Pima County's 2015 Bond Election**

Dear Mr. Huckelberry,

Per your request, the Board of Directors of the Sahuarita Food Bank is providing comments on the Ordinance for the Bond Election. The changes noted below are the only comments that we have. Thank you for the thoroughness with which the County is approaching the Bond Election.

Regarding 429.7 Sahuarita Food Bank and Multi-Agency Facility
Line 22, Page 135, Other Funding Estimate: *Please change copy to:* **We are seeking other funding, but none has been secured.**

Line 29, Page 135, Implementation Period: We would still see the project in implementation period #1, but *please change to* **Year 2, 2017/18** from Year 1, 2016/17.

Please let me know if you have any questions.

Regards,

Penny Pestle, Secretary
Sahuarita Food Bank Board of Directors

Copy to: Jackie Smith
Curt Ackley

17750 S. La Canada Drive
Sahuarita, AZ 85629
Telephone: 520.625.1375

THE UNIVERSITY OF ARIZONA
Executive Office
of the President

1200 E. University Blvd. Rm. 200
P.O. Box 210021
Tucson, AZ 85721-0021

Off: 520-621-5511
Fax: 520-621-9323

president.arizona.edu

August 10, 2015

Mr. C. H. Huckelberry
County Administrator
Pima County
130 West Congress, Floor 10
Tucson, AZ 85701-1317

Dear Mr. Huckelberry:

Thank you for your letter dated July 23, 2015 regarding the Pima County Bond Plan. The University of Arizona is pleased to have two projects included in the 2015 Bond Plan: Bond Project 425.3, Science Park Drive Improvements at the UA Tech Park and Bond Project 426.3, Innovation/Technology Building at the UA Tech Park at The Bridges. Both of these projects are of high priority to the University and will assist in accelerating economic development in Pima County through development at the University's two research parks.

The improvements to Science Park Drive at the UA Tech Park at Rita Road will open the interior of the park to new development, will provide public access to the proposed YMCA Community Center (Bond Project 428.46) and Southeast Branch Library (Bond Project 426.11), and will support development of the Village at the Tech Park, a multi-use project that will include retail, commercial, residential, and hospitality components. The Innovation Building at the UA Tech Park at The Bridges will serve as the centerpiece of a five year development plan that includes research and development, educational, commercial and hospitality components.

I know that there are a large number of important projects in the Bond Plan and that there is a strong demand for early funding. However, the University urges the County to provide early funding to projects that will help expand and accelerate economic development in Pima County. Pima County's economy has been slow to recover from the recession and would benefit from the stimulus of regional projects that will create new jobs and generate new tax revenues. I am confident the University's two projects will help create these benefits. For this reason, the UA requests that our projects receive funding in Period One of the Bond Plan.

Bond Project 426.3, Innovation Technology Building at the UA Tech Park at The Bridges

This project will be "construction ready" by July 1, 2016. The site is fully "development ready." The critical physical infrastructure is in place.

This project is being managed by Tech Parks Arizona and the Campus Research Corporation. Flad Architects, a nationally recognized architectural and planning firm based in Seattle, has been engaged in association with The Planning Center of Tucson to program the uses of the building, complete conceptual design of the building, and develop the site plan for this project. Point A Consulting of Louisville and Philadelphia is assisting with preparation of the business plan and financial pro forma for the project. Both of these efforts are well under way and will be completed later this fall.

The University is evaluating a number of different financing options for its share of the building costs ($20,000,000). These include potential uses of University issued bonds, Arizona Research Park Authority (ARPA) industrial development bonds, and public and private partnerships. These sources of funding are only available to the University in years 1-3 of the Bond Plan. The Campus Research Corporation (CRC) will lease the Innovation Building from the Arizona Board of Regents (ABOR) and will be responsible for operating and maintaining the improvements over the term of the lease.

Construction of the Innovation Building in the first years of the Bond Plan is critical to our efforts to stimulate development at The Bridges. This building will serve as the headquarters of the University's technology innovation and commercialization programs, including Tech Launch Arizona, Tech Parks Arizona and the Arizona Center for Innovation. It will also serve as a catalyst for development of the park and is a requirement for private sector investment and participation in the park, which was confirmed during a recent meeting with interested local and national developers.

In addition to the University tenants in the building, the Joint Technology Education District (JTED) has confirmed its intention to lease space in the building for a job training and educational center. Pima Community College (PCC) is also considering tenancy.

Bond Project 425.3, Improvements to Science Park Drive at the UA Tech Park

This project will also be "development ready" by July 1, 2016. Science Park Drive will be constructed in two segments: the western segment from Kolb Road to the Pantano alignment and the eastern segment from the Pantano alignment to Rita Road. The University has submitted a TIGER Grant application to the US Department of Transportation (USDOT) to fund the western segment. The eastern segment will be funded by the 2015 County bond funds.

This project is being managed by Tech Parks Arizona and the Campus Research Corporation. Planning and design of the Science Park Drive improvements are well underway. The survey work and alignment of the roadway and supporting infrastructure has been completed. Our consultants, Kimley-Horn, have completed 30% engineered drawings. Tech Parks Arizona and CRC are in the process of securing federal, state, local, University, and Tech Park reviews, approvals, and permits. The project team has met several times with City of Tucson and Pima

County transportation planners to review the alignment and construction plans. The road is designed to meet County and City standards.

We would prefer to fund this entire project in the first two years of the bond plan. This would promote a cost-efficient construction process and minimize disruption to our 45 tenants and 6,500 employees at the Tech Park. However, we are prepared to develop this project in two phases.

In the first phase (Segment One), we will construct the necessary roadway improvements to accommodate site access to the YMCA Community Center (Bond Project 428.46) and the Southeast Branch Library (Bond Project 426.11). Both of these projects are scheduled for funding during Period One of the Bond Plan. We are requesting that funding for Phase One of Science Park Drive be scheduled for Period One (years one and two) of the Bond Plan and be increased from $2 million to $3.5 million.

We request that funding for the Phase Two of Science Drive (Segment Two), in the amount of $6.5 million, be scheduled during Period Two of the Bond Plan (years three and four).

The University's two bond projects are being managed under the direction of Bruce Wright, Associate Vice President, and Tech Parks Arizona. He has provided County staff with documentation as to the status of each project and is prepared to address any additional concerns or questions you may have regarding our projects.

The University fully supports the 2015 Bond Plan. The Bond represents an important investment in the future of Pima County. We hope you will give favorable consideration to the University's request to advance funding for our two projects.

Sincerely,

Ann Weaver Hart
President

cc: Gregg Goldman
Teresa Thompson
David Allen
Bruce Wright
Heather Gaines
Tannya Gaxiola

KARLA VAN DRUNEN LITTOOY
6618 EAST VALLE DI CADORE
TUCSON, AZ 8575

August 10, 2015

C.H. Huckelberry
County Administrator, Pima County
Pima County Governmental Center
130 West Congress
Floor 10
Tucson, AZ 85701-1317

Re: Request for Review and Comments on Draft Bond Implementation Plan Ordinance for Pima County's 2015 Bond Election

Dear Mr. Huckelberry,

Because of my advocacy for Proposition 427.9 (Downtown Community Theaters and Historic Cultural Landscape) through TCC Today, as well as my partnership with TCC stakeholder organizations such as Tucson Symphony Orchestra and Arizona Friends of Chamber Music, and our preparation for raising charitable funds to complement bond monies, I write to affirm comments I have made to Tucson's Mayor and Council Members and civic leaders.

Project Start Date

I request funding for Pre-Design and Programming for this project in Year 1 (FY17). I understand that the city has identified $1.8M as the cost of this work. The outcomes of this work directly and positively impact fundraising and will give us the greatest opportunity to raise $13.4M to fully fund the project scope. A delay in this Design phase will risk a loss of momentum and opportunity. With our Demonstration Areas and advocacy TCC Today has built momentum for this restoration. Please help us to maximize that success by funding this Design phase in Year 1.

Scope of Work – Page 66, lines 1 and 2

I request this sentence be struck so it is not an impediment to fundraising. My 20+ years of professional experience in philanthropy and not-for-profit organizations informs my opinion that donors will be much less interested in supporting a project that could result in a beautiful, fully upgraded performance hall with a barren and deteriorating surrounding landscape. The TCC was insightfully designed with intersecting shade groves, seating areas, and patio niches all of which complement the event-going experience. Once fully restored the Plaza can also be a stand-alone event space. The concept of curb appeal is relevant here. The project will be less successful if we are mandated to improve the performance halls prior to the landscape.

The TCC will not be an economic driver until renovations are fully completed; at that point, city and county revenues will increase. My recommendations here will enable this impact.

I am proud of my work with TCC Today and will work to see full restoration of these performance halls and the landscape.

Yours Sincerely,

Karla Van Drunen Littooy

Sahuarita ARIZONA **TOWN MANAGER DEPARTMENT**

August 10, 2015

Nicole Fyffe, Assistant to the County Administrator
Pima County Administrator's Office
130 W. Congress, Floor 10
Tucson, AZ 85701

Dear Nicole,

Per the letter dated July 23, 2015, this letter serves as written comments to the draft 2015 Bond Ordinance document.

In years past, the Sahuarita Town Council had approved of and made ready the site at Anamax Park for the Sahuarita Bond project PR-181, Sahuarita Pool and Recreation complex. There are existing site benefits that would make this site a good location that were provided to and vetted through the Pima County Bond Advisory Committee as well.

New partnerships developed in more recent years that provided the opportunity to locate the facility in the Town Center. The Town, as well as the partners, preferred this more central site. An added benefit would be the land donation from one of the partners. However, that agreement has not been finalized and the Town is still in discussions with the property owner/partner to develop a land donation agreement. If the Bond is approved by the voters, the Town will work with the developer on finalizing the agreement.

If the Town cannot work out a mutually beneficial agreement with the land owner, the Town and YMCA are in agreement to use the Anamax Park location identified in past documents for the project site. Since a substantial modification is defined in the Bond Ordinance to include location, the Town formally requests the 2015 Bond Ordinance language include both locations as potential sites for this project.

Thank you for your consideration,

L. Kelly Udall, Sahuarita Town Manager

cc: C.H. Huckelberry, Pima County Administrator

From: John Sundt <jsundt@rslawaz.com>
Sent: Tuesday, August 11, 2015 3:52 PM
To: Nicole Fyffe
Subject: RE: Please review and comment on the draft bond implementation plan ordinance
Attachments: cii_penn_state_study.pdf; Wylie-Bearup-ENR-Profile.pdf

Hi Nicole,

Thanks for your patience. Sincere compliments on your draft. I offer the following.

I believe we should maximize our opportunity to leverage funds and deliver projects. I think we would all be well served by encouraging alternative project delivery methods in the Bond Ordnance. While the draft speaks of exploring alternative project delivery methods *after* estimated project costs increase or cost overruns occur, (Draft p. 13, lines 23 – 25), that approach is really the reverse of what should occur. Contractors should be engaged before the design fixes cost; for example before design hits 20%.

Engaging contractors at inception, using Construction Manager at Risk (CM@R), or Design-Build (DB) approaches allows owners to manage cost proactively. Instead of completing the design of a project and then putting it out to bid to determine cost, I believe we should be determining cost from the inception of the process. Using alternative delivery methods whenever possible will markedly enhance the County's ability to: (1) maximize the value of return on investment; (2) proactively manage compliance with arbitrage rules; (3) speed delivery; (4) devote precious funds to design and construction rather than attorney's fees; and (5) ensure that planned projects are actually delivered rather than simply designed and re-designed. Studies have shown the benefits of CM@R and DB over the old Design-Bid-Build (DBB) delivery method. (See, accompanying attachments). To that end language encouraging the use of alternative delivery methods could be inserted at page 13, at line 4, or page 17 at line 14. Something akin to:

> Pima County encourages the use of alternative delivery methods wherever possible to enhance Pima County's and other project managing agencies ability to: (1) maximize the value of return on investment; (2) proactively manage compliance with arbitrage rules; (3) speed delivery; and (4) ensure that planned projects are delivered rather than simply designed and re-designed.

While I have not discussed it with him yet, I think we might reach out to Wylie Bearup. Perhaps even have him (if he is willing and available) present to the Board of Supervisors. He is a national leader in this area and is right up the road at ASU. A profile of Mr. Bearup is attached. I am guessing you all know him already.

Assuming Mr. Huckleberry likes the idea, I would like to help you with this in any way I can. I remember there was criticism of the Skyline Design-Build project. With some coordination with staff, I can be a "responder" there if helpful.

Best regards,

John Sundt

And a P.S., I do not own any stock, or have any financial interest in, any construction company, anymore.

John Sundt
Partner
Riley Sundt, PLLC
P.O. Box 44193
Tucson, Az. 85733
Cell: 520.907.9402
Fax: 520.208.9762
Email: jsundt@rslawaz.com

Because Integrity Matters.

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From: John Sundt
Sent: Monday, August 10, 2015 4:34 PM
To: 'Nicole Fyffe' <Nicole.Fyffe@pima.gov>
Subject: RE: Please review and comment on the draft bond implementation plan ordinance

Nicole,

I am working on a few comments. Unfortunately, I will not have them to you before 5:00 pm.

Best regards,

John Sundt

From: Nicole Fyffe [mailto:Nicole.Fyffe@pima.gov]
Sent: Tuesday, August 4, 2015 9:20 AM
To: Brian Flagg <casamariatucson@yahoo.com>; Carolyn Campbell <carolyn.campbell@sonorandesert.org>; Chris Sheafe <csheafe@comcast.net>; Dan Sullivan <d.sullivan85743@comcast.net>; David Lyons <dlyons@nbarizona.com>; Edward Buster <buster14@earthlink.net>; Gary Davidson <GBDinvest@aol.com>; Greg Wexler <gregwexler@hotmail.com>; James G. Ward <jamesgward22@aol.com>; Janet Wittenbraker <Janet.Wittenbraker@tucsonaz.gov>; JoAnn Stoltz <JoAnn@hpzlaw.com>; Joe Boogaart <Jd.boogaart@gmail.com>; John Sundt <jsundt@rslawaz.com>; Larry Hecker <heckyes@hpzlaw.com>; Liz Vargas <lvargas@swvp.com>; Lynne Birkinbine <lynne.birkinbine@tucsonaz.gov>; Matt Smith <matts@simginc.com>; Michael Lund <Tackle71@cox.net>; Patty Richardson <casalindadesigns@cox.net>; Paul Diaz <pdiaz@southtucson.org>; Gastelum, Rene <rgastelum1@cox.net>; Ted Prezelski <prezelski@aol.com>; Terri Hutts <terri.hutts@me.com>; Tom Dunn <ThomasDunn@comcast.net>; Tom Dunn (2) <tdunn@azbuilders.org>; Tom Warne <jlinvestments@aol.com>; Wade McLean <wademclean@comcast.net>

August 11, 2015

CITY OF TUCSON
Comments on Pima County Bond Implementation Plan and IGA

BOND IMPLEMENTATION PLAN

	PAGE AND LINE ITEM	COMMENT	COMMENTS FROM
1.	Reimbursement of all Project Costs	Please share with the City a complete list of project costs eligible for reimbursement.	OIP / P&R
2.	Page 15, line 26 - 28	Delete sentence that begins "In addition, the City of Tucson identified ..."	OIP
3.	Page 21, line 32 - 40	Add language in sample IGA (COT edits) on page 3, Recitals, I., to page 21, line 32 – 33 and line 35 – 40.	TDOT
4.	Page 25, line 38 - 39	Update percentage and year of TRIP report.	OIP
5.	Page 41, line 31 - 33	Delete sentence that refers to "...applied for designation of as a federal Promise Zone...", line 31 – 33.	OIP
6.	Page 52, line 22	Project to be managed by City of Tucson.	OIP
7.	Page 52, Future Operating and Maintenance Costs section (missing from the project sheet)	Insert section..."Operating and maintenance costs are shared by the Tucson Children's Museum and City of Tucson. The City pays building maintenance expenses and the water bill. The Tucson Children's Museum pays custodial, mission specific equipment maintenance and all utilities (excluding water.) The City estimated operating and maintenance costs are $60,000 a year." The existing square footage of the facility is 16,800 square feet. The proposed scope is doubling the square footage.	OIP
8.	Page 66, line 1 - 2	Delete added language or entire project is contingent on fundraising the $13.4M. Note: economic and regional benefits cannot be achieved without project scope including the Eckbo Landscape which is the Music Hall and Leo Rich Theaters patron entrance. Landscape renovations do not only include the fountains.	OIP
9.	Page 66, line 23	Update language..."Sources of other funding and / or partnerships include."	OIP
10.	Page 77 and 78, Scope and Segment Description	Entire project sheet has been reprioritized and revised - project sheet enclosed. If new prioritization for Arroyo Chico and Atturbury are agreed upon, may need to shift funding in the implementation period.	OIP / P&R
11.	Page 87, line 1 - 3	Update language..." There is an expected decrease in operating and maintenance due to more efficient lighting and irrigation system renovations. Maintenance of the concession building is estimated at $2,000 per year.	OIP / P&R

12.	Page 90, line 3 - 4	Update language..."Future operating and maintenance costs are estimated at $500.00 a year and will be the responsibility of the City of Tucson.	OIP / P&R
13.	Page 110 and 111	When will the City's two splash-pads begin?	OIP
14.	Page 156, line 38	Project to be managed by Pima County and City of Tucson.	OIP

IMPLEMENTATION PERIOD SCHEDULE FOR PROJECT START & COMPLETION DATES

	PROJECT NO.	COMMENT	COMMENTS FROM
1.	General Comment	See attached COT schedule.	OIP
2.	Downtown Community Theaters and Historic Cultural Landscape	Can a portion of the planning and design funds be significantly moved up in the Implementation Period Schedule to generate a design concept and fundraising materials? These efforts would support a full fundraising campaign.	OIP
3.	Urban Greenways	Funding revised to compliment revised project sheet / description.	OIP

PC CODE CHAPTER 3.06 BONDING DISCLOSURE, ACCOUNTABILITY, & IMPLEMENTATION

	SECTION AND PARAGRAPH	COMMENT	COMMENTS FROM
1.	Section 3.06.090, paragraph B., number 1.	Replace language of number 1 with paragraph from Bond Implementation Plan, page 21, lines 35-40.	OIP
2.	Section 3.06.090, paragraph B. number 3.	Insert language from Bond Implementation Plan, page 22, lines 1-3.	OIP

SAMPLE IGA

	SECTION AND PARAGRAPH	COMMENT	COMMENTS FROM
1.	General Comment	See attached sample IGA edited by the City.	OIP
2.	General Comment	Can the City review Exhibits 'B – C' referenced in the sample IGA? Is Exhibit 'A' used?	OIP

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
Revised July 2015

Future Bond Election Proposed Projects

Project Name: Urban Greenways **PR34**

Location: This project will include greenway development within the area bounded by the Pantano River, Julian Wash, Santa Cruz River and Rillito River.

Scope: Design and construction of segments of the Arroyo Chico Greenway, Atturbury Greenway, Arcadia Greenway and the Alamo Greenway. These urban greenways are included in the Pima Regional Trail System Master Plan. They provide alternate modes of transportation as well as recreational opportunities on a safe and segregated paved route that connects schools, parks, shopping, work, tourist attractions and other destinations.

The following recommendation provides the suggested priority order of projects for each of the Urban Greenways: Arroyo Chico, Atturbury, Arcadia, and Alamo. Projects are intended to be delivered in priority order for each of the Greenways until the bond funding is expended. If funding remains or additional funding is identified, then additional projects will be completed in the priority order shown below.

Segment Description	BOS District	COT Ward	Project Cost
Arroyo Chico			
Treat Avenue to Tucson Boulevard Segment	2	6	$ 2,500,000
Parkway Terrace to Kino Parkway	2	5,6	$ 795,000
Kino Parkway to Arroyo Chico Detention Basins	2	5	$ 387,000
Arroyo Chico Detention Basins to Park Avenue	2,5	5,6	$ 648,000
Atturbury			
Lakeside Park to Golf Links Road Segment	4	4	$ 763,200
Escalante Road to Stella Road Segment	4	4	$ 610,800
Golf Links Road to Pantano River Park Segment	4	4	$ 1,461,600
Fred Enke Drive Segment	2	4	$ 285,600
Arcadia			
Craycroft Road to Eastland Segment	2	6	$ 825,750
Eastland to 22nd Street Segment	2	6	$ 825,750
22nd Street to Golf Links Road Segment	2	6,4	$ 1,864,500
Fifth Street to Broadway Boulevard Segment	5	6	$ 1,840,500
Broadway Boulevard to Craycroft Road Segment	2	6	$ 1,189,500
Alamo			
Broadway Boulevard to Wilmot Road Segment	2	6	$ 1,606,500
Fifth Street to Broadway Boulevard Segment	5	6	$ 1,465,500
Speedway to Fifth Street Segment	5	6	$ 916,500
Pima Street to Speedway Boulevard Segment	5	6	$ 1,110,000
Pantano River Park to Pima Street Segment	4	2	$ 1,944,000

Benefits: This project will address the need for a community-wide, interconnected path system that connects parks, the alternate mode transportation system and common destinations such as schools, places of employment,

shopping and hotels. Planning for these greenways and the comprehensive Pima Regional Trail System Master Plan has included public input and has demonstrated public support.

Total Cost Estimate: $8,500,000

Bond Funding: $8,500,000

Other Funding: None identified at this time.

Total Cost Estimate by Major Task: $1,275,000 for planning and **design,** $7,225,000 for construction.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Estimated Project Schedule by Major Task: Planning and design at 12 months, construction at 24 months (schedule is based on each bid package).

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project pursuant to an intergovernmental agreement with Pima County.

Operating Jurisdiction: The City of Tucson will have operating and maintenance jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities. The estimated increase in annual operating expenditures based on current design and similar existing facilities is $6,000 per mile. There is no increase in annual revenues expected. Both expenditures and revenues will need to be adjusted at the time of actual construction.

Regional Benefits: This project is regional in scope and will have a regional benefit.

Supervisor District of Project Location: All

TO: Nicole Fyffe 12th August, 2015
Executive Assistant to the County Administrator

FROM: Mike Holmes
Operations Program Manager
Economic Development & Tourism

RE: Bond Ordnance Response from Colossal Cave Mountain Park

1. We request the Period 1 Bond Program dates be adjusted and re-prioritized so that Year 1 expenditures for the Park amount to $1,700,000, and the Year 2 funding amount to $500,000.

2. We justify this adjustment based on the following factors:
   a. a decades long decline in the maintenance of the infrastructure has resulted in key safety and operational elements of the park being in a current state of failure or near failure
   b. in order for the park operators to attract visitors and re-invigorate the park's marketability, we will need to quickly repair areas that are key to the park's safety, operational viability, and comfort
   c. the early need for an overall "Master Plan" before future expansion can be contemplated

3. The adjusted Year 1 expenditures of $1,700.000 would be spent as follows:

a.	Master Plan	$200,000
b.	Roads and Drives	$850,000
c.	Cave Bathrooms & Septic Systems	$265,000
d.	Cave Electrical and Lighting	$200,000
e.	Park Toilet Facilities Repair & Upgrade	$165,000
f.	Gift Shop Electrical	$15,000
g.	CCC Gift Shop Roof	$5,000
		$1,700,000

4. The adjusted Year 2 expenditures of $500,000 would be spent as follows:

a.	Future planning	$200,000
b.	Cave retaining wall repointing & repair	$10,000
c.	Cave office plumbing	$5,000
d.	Cave Access Ramp (ADA Compliance)	$100,000
e.	CCC Retaining Wall Repairs	$35,000
f.	Special Event Area Electrical	$5,000
g.	Bosquecito Restroom (ADA)	$7,500
h.	CCC Campground Ramada	$4,500
i.	Ranch House Roof & Windows	$50,000

j.	Ranch House Rewire	$20,000
k.	Ranch House HVAC	$25,000
l.	Ranch House Plumbing	$38,000
		$500,000

5. These repair estimates are in accordance with estimates produced by Pima County Facilities Maintenance earlier this year. (See attached)

Mike Holmes
Operations Program Manager
Pima County Economic Development & Tourism

In consultation with:
Ercel Dunsmore
Chief of Maintenance, Ortega National Parks

Colossal Cave Mountain Park
Facilities Management Review
gac 01-09-15 revised 3.29.15

PIMA COUNTY

	BUILDING NAME	Size	Section	Comment	Cost Est.
1	El Bosquecito-restroom	400	Camp G	ADA access	$ 7,500
2	La Sevilla-Pump House	220	Camp G	No work	$ -
3	La Sevilla-Ramada	391	Camp G	Roof, wood seal	$ 4,500
4	La Sevilla-Restroom	400	Camp G	ADA access, DG path	$ 17,000
5	Gift Shop	2630	Colossal Cave	Roofing	$ 5,000
				Electrical	$ 15,000
				HVAC (ext'g mini-splits)	$ 20,000
6	Cave Access Ramp	1680	Colossal Cave	Handrail, asphalt, lighting	$ 100,000
7	Guides Rm-Snack Bar	176	Colossal Cave	Wood sealer (every 2-3 yrs)	$ 500
8	Living Quarters - Office	1467	Colossal Cave	Roofing-flooring-interior	$ 20,000
				Electrical	$ 10,000
				HVAC (ext'g mini-splits)	$ 15,000
				Plumbing - sinks only) new restrooms at parking area	$ 5,000
9	Main Ramada	1984	Colossal Cave	Wood sealer (every 2-3 yrs)	$ 3,500
10	Cave's Main Restroom	1665	Colossal Cave	Replace - location?	$ 175,000
11	CCC Retaining Walls	343lf	Colossal Cave	Mortar pointing	$ 10,000
				Backfill investigation & repair	$ 25,000
12	Laundry Building	240	Colossal Cave	Repair, new electric	$ 20,000
13	Group Ramada	1440	Posta Quemada	No work	$ -
14	Barn	1200	Posta Quemada	Repair-Replacement	$ 60,000
15	Duplex	2059	Posta Quemada	Teardown - no replace	$ 60,000
16	Guest House	990	Posta Quemada	Paint, wood repair	$ 7,500
				Electric re-wire	$ 6,000
19	Alum Storage Ramada	637	Posta Quemada	Remove - no replace	$ 500
20	Composting Toilet #1	171	Posta Quemada	Replace - ADA access	$ 160,000
21	Composting Toilet #2	171	Posta Quemada	Replace - ADA access	$ 160,000
22	Ranch House	3227	Posta Quemada	Roof, windows	$ 50,000
				Electric re-wire	$ 20,000
				HVAC x3 units; mini-split	$ 25,000
				Plumbing re-pipe and new septic near parking	$ 35,000
28	Snack Bar	96	Posta Quemada	Electric re-wire; interior	$ 9,000
29	CCC Stage House	608	Posta Quemada	General Repairs	$ 3,000
30	Trail Rides Office-Tack	370	Posta Quemada	Teardown -Build New	$ 20,000
31	Septic System #1		Cave main restroom	Replace/reloc Septic system	$ 90,000
32	Septic System #2		Cave staff-office	pump 90 day - as needed	
33	Septic System #3		Ranch house	holding tank - replace w/ septic system toward parking lot	$ 55,000
34	Cave Lighting wiring etc		Colossal Cave	Re-wire	$ 125,000
35	Cave Lighting Fixtures		Colossal Cave	Light fixtures	$ 75,000

		124-crevice above walk lts		
		8-crevice below walk lts		
		69-on wall passage lts		
		3-flood lts		
36	Special event area	Upgrades, Electrical, buildings	$	20,000
37	Camp Grounds	Upgrades, Electrical, buildings	$	15,000
	SUB-TOTAL		**$**	**1,449,000**
	Planning and Design		**$**	**285,000**
	Contingency (design and construction)		$	162,000
	TOTAL FACILITIES		**$**	**1,896,000**

CCMP ENTRANCE AND PARK ROADS

4	Cave Road	From Y Jct to Cave Parking lot and loop	$	73,920
6	Cave Parking Lot	Chip Seal	$	5,000
2	Old Spanish Trail	Pistol Hill To Park Entry	$	248,400
3	Main Park Road	South Gate to Cave Road	$	206,016
8	Picnic Ground Road	From Main Park Road to Bosquecito	$	74,095
	SUB-TOTAL		**$**	**607,431**
	Planning and Design		$	242,292
	TOTAL ROADS		**$**	**849,723**

MISCELLANEOUS ITEMS

1	Park Management Master Plan	CCMP Master Plan includes Nresources	$	200,000
2	New Attractions (New Attractions Operator Cost)	Attractions TBD	$	400,000
3	Water, Potable and Fire Suppression Systems		$	500,000
	TOTAL MISC		**$**	**1,100,000**
	TOTAL INVESTMENT (Bonds and Operator)		**$**	**3,845,723**

3/30/2015

Pima County 2015 Bonds

City of Tucson Projects: Priority Rankings, Operations and Maintenance, and Implementation Period Schedule

COT RANKING	PROJECT NAME	Note: 1. Design is near completion for projects highlighted in orange. 2. Projects with asterisk have been adjusted in fund release year and / or amount.			PROJECT FUND RELEASE												NOTES
					PERIOD 1		PERIOD 2		PERIOD 3		PERIOD 4		PERIOD 5		PERIOD 6		
					Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	
					TOTAL AMOUNT OF SALE OF NEW BONDS PER PERIOD AND YEAR												
					$65M	$65M	$65M	$70M	$70M	$60M	$65M	$70M	$70M	$70M	$83.264M	$62.496M	
		PC Bond Funding	COT Bond Allocation	Estimated O&M / Year	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	1FY 26-27	FY 27-28	
1	Regional Sports Field and Lighting	$12,000,000	$7,680,000		$1,000,000	$1,000,000	$1,000,000				$1,000,000	$1,000,000	$1,300,000	$1,380,000			Total Project = $12M. COT allocation = **$7.68M**. 25 year warranty. Lighting replacement projects O&M = $0. New lighting systems O&M = $35K / yr per field x 8 new lighting systems in COT = $280K
1 O&M				$280,000											$280,000	$280,000	
2	El Pueblo Center	$2,000,000	$2,000,000		$600,000	$1,400,000											Revenue increase $25,000 per year
2 O&M				$297,000			$297,000	$297,000	$297,000	$297,000	$297,000	$297,000	$297,000	$297,000	$297,000	$297,000	
3	Clements Senior Center *	$4,500,000	$4,500,000		$500,000	$2,000,000	$2,000,000										Revenue increase $6,500 per year
3 O&M				$407,000				$407,000	$407,000	$407,000	$407,000	$407,000	$407,000	$407,000	$407,000	$407,000	
4	Temple of Music and Art Rehabilitation	$900,000	$900,000		$300,000	$600,000											Current O&M - actual number should decrease once project is complete. Arizona Theater Company contributes $107,00 annually to its upkeep.
4 O&M				$178,000			$178,000	$178,000	$178,000	$178,000	$178,000	$178,000	$178,000	$178,000	$178,000	$178,000	
5	Downtown Community Theaters and Historic Cultural Landscape *	$23,500,000	$23,500,000		$1,800,000			$9,500,000	$8,200,000	$4,000,000							
5 O&M				$150,000						$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	
6	Urban Greenways *	$8,500,000	$8,500,000						$1,500,000	$1,500,000	$2,000,000	$1,000,000	$1,500,000	$1,000,000			$6,000 per mile
6 O&M				$27,000							$27,000	$27,000	$27,000	$27,000	$27,000	$27,000	
7	Reid Park Improvements	$2,000,000	$2,000,000						$200,000	$1,540,000	$260,000						Includes irrigation and electrical systems improvements
7 O&M				$53,000								$53,000	$53,000	$53,000	$53,000	$53,000	
8	South 12th Avenue	$3,175,000	$3,175,000								$50,000	$250,000	$2,875,000				
8 O&M				$50,000										$50,000	$50,000	$50,000	
9	Sentinel Peak Improvements	$1,500,000	$1,500,000					$200,000	$500,000	$600,000	$200,000						Revenue increase $1,500 per year
9 O&M				$47,000								$47,000	$47,000	$47,000	$47,000	$47,000	
10	Murrieta Park Improvements	$5,000,000	$5,000,000								$450,000	$2,050,000	$2,500,000				Revenue increase $15,000 per year
10 O&M				$250,000										$250,000	$250,000	$250,000	
11	Udall Park Expansion	$4,000,000	$4,000,000								$380,000	$2,100,000	$1,520,000				Revenue increase $32,341 per year
11 O&M				$475,000										$475,000	$475,000	$475,000	
12	Silverlake Park Expansion	$2,300,000	$2,300,000									$200,000	$1,576,000	$524,000			Revenue increase $10,000 per year
12 O&M				$95,000											$95,000	$95,000	
13	Purple Heart Park Expansion	$1,500,000	$1,500,000								$180,000	$1,000,000	$320,000				Revenue increase $3,400 per year
13 O&M				$139,000										$139,000	$139,000	$139,000	
14	Lincoln Park Improvements	$1,500,000	$1,500,000									$180,000	$1,000,000	$320,000			Revenue increase $31,000 per year
14 O&M				$472,000											$472,000	$472,000	
15	Ft. Lowell Park Improvements	$2,000,000	$2,000,000									$170,000	$830,000	$1,000,000			Revenue increase $15,000 per year
15 O&M				$250,000											$250,000	$250,000	
16	Reid Park Zoo African Expansion Phase II	$8,000,000	$8,000,000								$3,000,000	$2,800,000	$2,200,000				
16 O&M				$300,000										$300,000	$300,000	$300,000	
17	Buffalo Soldiers Memorial	$250,000	$250,000										$80,000	$170,000			Will be incorporated into Quincie Douglas Center O&M
17 O&M				$500											$500	$500	
18	Quincie Douglas Center Expansion	$1,000,000	$1,000,000										$180,000	$500,000	$320,000		Revenue increase $10,000 per year
18 O&M				$192,000												$192,000	
19	Adaptive Recreation Center Expansion	$6,000,000	$6,000,000										$400,000	$1,900,000	$2,700,000	$1,000,000	Revenue increase $18,000 per year
19 O&M				$460,000													
20	Jacobs Park Recreation Center	$4,000,000	$4,000,000											$480,000	$2,500,000	$1,020,000	Revenue increase $4,900 per year
20 O&M				$400,000													
21	Kennedy Park Improvements and Expansion	$2,500,000	$2,500,000											$280,000	$1,220,000	$1,000,000	Decrease in O&M due to more efficient lighting and irrigation system renovations O&M for concession is $2K per year. No additional revenue.
21 O&M				$2,000													
22	Jesse Owens Park Development	$1,000,000	$1,000,000												$200,000	$800,000	Revenue increase $8,500 per year
22 O&M				$50,000													
23	Freedom Center Expansion and Pool Improvements	$2,500,000	$2,500,000												$400,000	$2,100,000	Revenue increase $2,250 per year
23 O&M				$329,000													
24	Oury Pool Renovations	$1,500,000	$1,500,000												$500,000	$1,000,000	Revenue $5,000 per year
24 O&M				$252,000													
	BOND FUNDING TOTAL FOR CITY PROJECTS:	**$101,125,000**	**$96,805,000**		**$4,200,000**	**$5,000,000**	**$3,000,000**	**$9,700,000**	**$10,400,000**	**$7,640,000**	**$7,520,000**	**$10,750,000**	**$16,281,000**	**$7,554,000**	**$7,840,000**	**$6,920,000**	
	O & M SUBTOTAL:			**$5,155,500**	**$0**	**$0**	**$475,000**	**$882,000**	**$882,000**	**$1,032,000**	**$1,059,000**	**$1,159,000**	**$1,159,000**	**$2,373,000**	**$3,470,500**	**$3,662,500**	

County Projects that have a City O&M / Financial Responsibility

ITEM NO.	PROJECT NAME	PC Bond Funding	COT Bond Allocation	Estimated O&M / Year	PROJECT FUND RELEASE												NOTES
					PERIOD 1		PERIOD 2		PERIOD 3		PERIOD 4		PERIOD 5		PERIOD 6		
					Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	
					TOTAL AMOUNT OF SALE OF NEW BONDS PER PERIOD AND YEAR												
					$65M	$65M	$65M	$70M	$70M	$60M	$65M	$70M	$70M	$70M	$83.264M	$62.496M	
					FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	1FY 26-27	FY 27-28	
PC1	Road Repair and Pavement Preservation *	$160,000,000	$65,584,000					$11,060,000	$11,060,000	$11,060,000	$11,060,000	$11,060,000	$10,284,000				O&M estimate is 16% of total COT Bond allocation per year. To be completed in 6 years. City portion to begin after Prop 409 is complete.
PC1 O&M				Unknown													
														$1,769,600	$1,769,600	$1,769,600	Added ADA scope to work to Road Repair and Pavement Preservation.
PC2	Tucson Children's Museum	$5,000,000	$5,000,000								$1,000,000	$2,500,000	$1,500,000				City owned building.
PC2 O&M				$60,000										$60,000	$60,000	$60,000	
PC3	Countywide Splash-pad Program	$4,200,000	$1,400,000		$1,400,000	$1,400,000	$1,400,000										Two splash-pads in COT. O&M $60,000 each.
PC3 O&M				$120,000				$120,000	$120,000	$120,000	$120,000	$120,000	$120,000	$120,000	$120,000	$120,000	
PC4	Affordable Housing	$20,000,000	Unknown					$250,000	$500,000		$3,000,000	$2,000,000	$3,250,000	$6,000,000	$2,000,000	$3,000,000	Jurisdiction responsible for O&M, amount unknown at this time.
PC4 O&M				Unknown													
PC5	Neighborhood Reinvestment	$25,000,000	Unknown				$250,000		$1,500,000		$3,000,000	$3,000,000	$3,500,000	$3,000,000	$5,500,000	$5,250,000	Jurisdiction responsible for O&M, amount unknown at this time.
PC5 O&M				Unknown													
6	Pedestrian Safety and Walkability Enhancements	$12,000,000	$9,434,420,000				$750,000	$1,750,000	$1,500,000		$1,500,000	$1,500,000	$1,500,000	$2,000,000	$1,500,000		
PC6 O&M				$25,120					$25,120	$25,120	$25,120	$25,120	$25,120	$25,120	$25,120	$25,120	O&M estimated provided by Pima County.
	O & M SUBTOTAL:			**$205,120**	**$0**	**$0**	**$0**	**$120,000**	**$145,120**	**$145,120**	**$145,120**	**$145,120**	**$145,120**	**$205,120**	**$205,120**	**$205,120**	

	O & M GRAND TOTAL:			**$5,360,620**	**$0**	**$0**	**$475,000**	**$1,002,000**	**$1,027,120**	**$1,177,120**	**$1,204,120**	**$1,304,120**	**$1,304,120**	**$2,578,120**	**$3,675,620**	**$3,867,620**	