

Quarterly Progress: April 2016

Pima Prospers, the 2015 comprehensive plan update, set goals and policies for Pima County to guide the strategic delivery of services, spending, and growth. The plan focused on the well-being of its Pima County residents to include environmental conservation and economic development. By balancing these interests, a healthy community is made possible. Pima Prospers included over 700 implementation items to achieve the goals and implement policies. The Pima County Economic Development Plan 2015-2017 also presented 100 similar action items and are incorporated into this progress report.

Many high priority items in the plan are on-going and operational in nature such as repairing roads, managing the water supply, providing public health and safety services as well as community development opportunities. This report highlights near term projects that unlike on-going items requires a schedule, resources, and convening of stakeholders. The projects are tracked in a system to capture actions and status.

Below are the top priority projects as designated by the Pima Prospers Steering Committee. This report contains an update of activities and a summary of completed tasks.

Top 10 Priority Projects for 2016 (in Order)

1. Aerospace, Defense and Technology and Research Park



Key Actions:

- Construction of the Aerospace Parkway (Hughes Access Road relocation) is complete.
- One pad has been leased and construction is underway for an aerospace company: World View Co.
- Meetings have commenced with the FAA and congressional team to advance an environmental

impact statement for the release and sale of the 270acre expansion buffer for Raytheon.

- Utility planning is underway to serve the area.
- Meeting with the City of Tucson over approach for development and permitting by the county Development Services Department is complete.

2. Sonoran Corridor



Key Actions:

- Met with AZ State Land officials to request joint planning and support for the Sonoran Corridor.
- Sonoran Corridor alignment was accepted as a state highway under the control and operational management of ADOT.
- Sonoran Corridor was included in the Federal Highway System as an auxiliary interstate highway.

- Environmental Impact Statement will begin July 1, 2016 and will take 3 years to complete.

3. Trail System Expansion



Key Actions:

- An additional 56 miles of paved trails have been developed for pedestrians and cyclists over the last 5 years, including the Harrison Greenway and Julian Wash Park.
- Recently completed Canada del Oro River Park improvements allow hikers and cyclists to travel from Interstate 10 and the Santa Cruz River north to Catalina State Park.

4. Animal Spay and Neuter Programs



Key Actions:

- Pima Animal Care Center has increased the total spay and neuter program funding from \$220,000 to \$600,000, and contracted out to four separate service vendors: Best Friends Animal Society, Animal League of Green Valley, Spay and Neuter Solutions, and Animal Welfare Alliance of Southern Arizona (AWASA)
- In 2015, the program completed a total of 13,379

spay and neuter surgeries:

- o Best Friends Animal Soc.: 6,698
- o Animal League of GV: 1,136
- o Spay and Neuter Solutions: 1,290
- o AWASA: 4,255
- In CY 2015, PACC vet staff performed about 8400 spay and neuter procedures.
- In June 2016, a non-profit clinic (Altered Tails) will be opening on the south side of the city.
- Funding has been secured for a mobile clinic vehicle via Santa Cruz vet clinic.

5. Homeless Reduction: Pay for Success Program

Key Actions:

- University of Utah Sorenson Impact Center Policy Lab has used grants (HUD / DOJ, Kresge Foundation) for a feasibility study and project launch for “Pay for Success” social impact bond program to address homelessness and recidivism.
- The feasibility study will identify initial investors, service providers, evaluating agency, and models and measures for success.



5. Workforce Development: Ending Poverty Now

Key Actions:

Pima County's Ending Poverty Now Initiative has launched several components working in partnership both with a wide array of County departments and community partners. Those efforts include:

- Launching the Employer Resource Network (ERN) to support working people who are facing barriers that could result in excessive absenteeism and eventually a job loss. The focus is on rapid problem solving and connections to County and community resources at the work site, helping people keep jobs and employers increase retention.
- Implementing new sites for the *Getting Ahead* curriculum, which supports people in poverty in developing long-term plans for building their resources.
- Coordinating a county-wide network of organizations using the *Getting Ahead* curriculum to develop best practices and develop opportunities for follow up to the class that help people move to greater self-sufficiency.
- Developed and received funding for a new project called Mothers in Arizona Moving Ahead (MAMA) that uses the *Getting Ahead* curriculum with young mothers and expand it to include a yearlong process of on-going support to improve their health care and build their resources.
- Providing on-going training for County employees and countywide partners on understanding poverty and exploring opportunities for improved services and greater impact.
- Developing opportunities for County employees to strengthen their financial health through opportunities like free tax services and workplace loans.
- Organizing a fall conference to continue to engage the community and deepen the commitment of County leadership and neighbors to address and reduce poverty.

7. Open Space Use Policies



Key Actions:

- A working group convened to identify lands suitable for perpetual protection and to determine what restrictions should apply; completed templates for Restrictive Covenants and Conservation Easements for Section 10 Mitigation and In-Lieu Fee (ILF) Project Lands.
- Next Steps: The group will agree on open space lands that merit perpetual protection; identify access and use restrictions and draft covenants for 'other open space properties'; determine appropriate entities to serve as covenant/easement beneficiaries; present covenants and easements to BOS for execution; and, assess existing policies and guidelines regarding use and access to open space and conservation lands.

8. Food Access Barriers and Challenges



Key Actions:

- The Food Code (in Title 8) was updated to decrease regulatory barriers pertaining to farmer’s markets, communicate new mobile food services regulations, and introduce healthy dining initiatives, including the elimination of trans-fats from menus, posting of foods’ caloric values, and active management of food safety issues (approved by BOS on March 1, 2016.)
- The Zoning Code (Title 18) was examined for ordinances supporting urban, suburban and rural agriculture. Ordinances are fairly permissive in rural and suburban zones; codes could be updated to address or clarify specific issues (providing food-processing hubs, community gardens, and farmers markets.)

9. Healthy Aging



Key Actions:

- Pima County continues to work with Pima Council on Aging (PCOA) and the Elder Alliance stakeholder group to develop strategies to optimize healthy aging. Current collaborations include:
 - PCOA lead CDC fall prevention grant application;
 - Health Dept. (PCHD) lead prescription drug abuse initiative;
 - PCOA/PCHD health screenings at congregate meal sites.
 - Elder Alliance lead, Community Foundation for Southern Arizona funded, “end of life” education” initiative
- Continuing work will focus on increasing awareness of Zoning Code to identify barrier and opportunities that impact elder and multigenerational housing.
- PCOA has hired a planner.

10. Parks and Recreation Master Plan



Key Actions:

- NRPR is in the process of developing a GIS application for the Master Plan
- The National Park Service is convening a work group to look at regional recreation opportunities and gaps

Quick Wins: Completed Implementation Actions and Next Steps

3. Use of Land Chapter

3.2 Focused Development Investment Areas Element

- AZ Revised Statute 11-254.06 was amended to reduce barriers to more effectively establish county Infill Incentive Districts (Sept. 2011) 3.2(3)(c)
 - *Next step: Staff will identify areas suitable for infill incentive districts and assemble the incentives for the districts.*

3.4 Environmental Element

- Drought Response Plan and Water Wasting Ordinance updated and approved by Board of Supervisors (Aug. 2014); 3.4(2)(a-e)
 - *Next step: Local Drought Impact Group continues to monitor drought status*

3.5 Housing & Community Design Element & 5.1 Health Services Element

- The Zoning Code has undergone a number of text amendments to allow kitchens in guest houses & second kitchens in residences to support multi-generational families and care of aging family 3.5(1)(c) & 5.1(9)(a)
 - *Next step: Planning staff will work with Pima Council on Aging to research other barriers that may exist in the zoning code to multigenerational living.*

4. Physical Infrastructure Chapter

4.1 Transportation Element

- Major Scenic Streets and Routes (MSSR) Plan was updated and approved with Pima Prospers (Aug. 2015) 4.1(1)(a)
 - *Next step: Monitor the plan for future updates.*
- Update to Subdivision Street Standards was approved by Board of Supervisors (March 2016) 4.1(1)(b)
 - *Next step: The road construction standards and landscape standards for right of way are now under review.*
- MSSR Plan was amended to eliminate requirement for additional 30-foot building setback along Major Streets and Routes (Jan. 2016) 4.1(1)(i)

4.2 Water Resources Element

- Strategic Plan for Use of Reclaimed Water was transmitted to Board of Supervisors (Oct. 2014) 4.2(1)(c)
 - *Next steps: The strategic plan will be monitored and implemented to achieve best utilization of Pima County's water resources.*
- Stormwater Detention & Retention Manual update approved by Board of Supervisors (Nov. 2015) 4.2(1)(g)
 - *Next steps: Develop incentives and monitor implementation of the manual for the beneficial use of stormwater..*

4.2 Water Resources Element & 4.9 Flood Control & Drainage Element

- Low-Impact Development and Green Infrastructure (GI-LID) Guidance Manual completed (March 2015) 4.2(3)(d) & 4.9(3)(a)

- *Next step: Monitor the effectiveness of the rainwater harvesting to reduce the use of the demand for water resources.*

4.3 Energy Element

- Drafted proposal for District Energy Feasibility Study w/ county, City of Tucson and Rio Nuevo 4.3(1)(f) & 4.3(3)(f)
 - *Next Step: Actively participate in the 2030 District, a collaboration of major energy users downtown.*

4.7 Public Buildings & Facilities Element

- Sustainable Action Plan for County Operations (SAPCO) FY2014-15 Report Card and Progress Summary sent to Board of Supervisors 4.7(1)(b)
 - *Next step: Continue the work of the SAPCO to reduce the carbon footprint of Pima County operations.*

5. Human Infrastructure Chapter

5.1 Health Services Element: Healthy Aging

- A Planner was hired (Susan Kasle) by Pima Council on Aging to support Senior Services and Programs 5.1(9)(e)
 - *Next Step: Coordinate with the PCOA planner to identify barriers and services for Healthy Aging in the county.*

6. Economic Development / Pima County Economic Development Plan 2015-17

6.1 Business Retention, Expansion & Attraction / 1. Primary Job Center Development

- Sunset Road-Interstate 10 Business Park early planning study (Conceptual Site Plan) completed 6.1(2)(e) / 1.9
 - *Next step: Begin working with local real estate broker firms to market the plan and site after construction of the Sunset bridge and road.*
- Roger Road Wastewater Reclamation Facility inventory completed for potential redevelopment and repurposing and materials prepared for marketing.
 - *Next step: Market the site for potential research use and collaborate with the University of Arizona on potential future use.*

6.1 Business Retention, Expansion & Attraction / 2. Regional Infrastructure Investment

- State of AZ and US Congressional support obtained to designate Sonoran Corridor as part of the State and Federal Highway System, respectively 6.1(2)(c) / 2.3 & 2.4
 - *Next step: The Environmental Impact Statement process will take 3 years, and the team will pursue funding.*

6.4 Our People as an Economic Driver / 13. Economic Development to End Poverty

- An interdepartmental group to promote Employer Resource Networks, introduced to county Workforce Investment Board (WIB) 13.1, 13.3
- A request was submitted for St. Luke's Innovation Project for faith-based partnership to assist low-income job-seekers 13.6
- Groups assigned to receive Pima Co. Employees Combined Appeal Program (EPAC)
 - *Next step: Continue to work and implement proven strategies to combat poverty and assist in supporting workers in the workplace as specified in the plan.*

Summary of all Implementation Task Status by Plan Chapter.

Plan Chapter	Completed	In Progress	Deferred	Not Started
Land Use	3	25	0	5
Physical Infrastructure	8	19	0	1
Human Infrastructure	1	15	2	3
Economic Development	6	83	4	16
Total	18	142	6	25