

SUMMARY OF EXPENDITURES BY FUND: PROGRAM

<u>Functional Area / Department / Program</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Enterprise Funds</u>	<u>Total Expenditures</u>
<u>PUBLIC WORKS</u>				
<u>Capital Projects</u>				
Capital Projects	-	182,441,811	-	182,441,811
Total Capital Projects	-	182,441,811	-	182,441,811
<u>Development Services</u>				
Development Review	-	-	398,023	398,023
Permitting	-	-	3,041,412	3,041,412
Planning	-	-	2,972,149	2,972,149
Support Services	-	-	332,274	332,274
Total Development Services	-	-	6,743,858	6,743,858
<u>Public Works Administration</u>				
Administration	-	-	-	-
Cultural Resources	-	-	-	-
Real Property	-	-	-	-
Total Public Works Administration	-	-	-	-
<u>Regional Flood Control District</u>				
Capital Improvement	2,164,017	-	-	2,164,017
Flood Control Support	3,306,879	-	-	3,306,879
Hazard Mitigation	1,263,780	-	-	1,263,780
Infrastructure	3,220,482	-	-	3,220,482
Regulatory	1,181,546	-	-	1,181,546
Riparian Protection	1,487,324	-	-	1,487,324
Total Regional Flood Control District	12,624,028	-	-	12,624,028
<u>Regional Wastewater Reclamation</u>				
Administration	-	-	105,245,279	105,245,279
Conveyance System	-	-	16,783,465	16,783,465
Planning & Engineering	-	-	5,790,553	5,790,553
Treatment Operations	-	-	88,432,051	88,432,051
Total Regional Wastewater Reclamation	-	-	216,251,348	216,251,348
<u>Transportation</u>				
Support Services Group	10,120,481	-	-	10,120,481
System Ops and Maintenance	27,245,156	-	-	27,245,156
Transportation - Infrastructure	2,911,630	-	-	2,911,630
Transportation Grants	754,152	-	-	754,152
Total Transportation	41,031,419	-	-	41,031,419
TOTAL PUBLIC WORKS	53,655,447	182,441,811	222,995,206	459,092,464

SUMMARY OF REVENUES BY FUND: PROGRAM

Functional Area / Department / Program	Special Revenue	Capital Projects	Enterprise Funds	Total Revenues
<u>PUBLIC WORKS</u>				
<u>Capital Projects</u>				
Capital Projects	-	37,372,695	-	37,372,695
Total Capital Projects	-	37,372,695	-	37,372,695
<u>Development Services</u>				
Development Review	-	-	320,000	320,000
Permitting	-	-	5,340,500	5,340,500
Planning	-	-	158,500	158,500
Support Services	-	-	17,700	17,700
Total Development Services	-	-	5,836,700	5,836,700
<u>Regional Flood Control District</u>				
Flood Control Support	18,328,414	-	-	18,328,414
Riparian Protection	87,475	-	-	87,475
Total Regional Flood Control District	18,415,889	-	-	18,415,889
<u>Regional Wastewater Reclamation</u>				
Administration	-	-	182,932,350	182,932,350
Total Regional Wastewater Reclamation	-	-	182,932,350	182,932,350
<u>Transportation</u>				
Support Services Group	49,595,627	-	-	49,595,627
System Ops and Maintenance	156,450	-	-	156,450
Transportation - Infrastructure	1,124,800	-	-	1,124,800
Transportation Grants	16,033,094	-	-	16,033,094
Total Transportation	66,909,971	-	-	66,909,971
TOTAL PUBLIC WORKS	85,325,860	37,372,695	188,769,050	311,467,605

SUMMARY OF FULL TIME EQUIVALENTS: PROGRAM

<u>Functional Area / Department / Program</u>	<u>FTEs</u>
<u>PUBLIC WORKS</u>	
<u>Capital Projects</u>	
Capital Projects	6.0
Total Capital Projects	6.0
<u>Development Services</u>	
Development Review	4.0
Permitting	28.0
Planning	25.0
Support Services	4.0
Total Development Services	61.0
<u>Public Works Administration</u>	
Administration	4.0
Real Property	18.0
Total Public Works Administration	22.0
<u>Regional Flood Control District</u>	
Capital Improvement	9.0
Flood Control Support	7.0
Hazard Mitigation	11.0
Infrastructure	11.0
Regulatory	17.0
Riparian Protection	10.0
Total Regional Flood Control District	65.0
<u>Regional Wastewater Reclamation</u>	
Conveyance System	116.0
Planning & Engineering	72.0
Regional Wastewater Reclamation Admin	109.8
Treatment Operations	197.0
Total Regional Wastewater Reclamation	494.8
<u>Transportation</u>	
Support Services Group	28.3
System Ops and Maintenance	182.7
Transportation - Infrastructure	95.5
Total Transportation	306.5
TOTAL PUBLIC WORKS	955.3

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Capital Projects

Expenditures: 182,441,811

FTEs 6.0

Revenues: 37,372,695

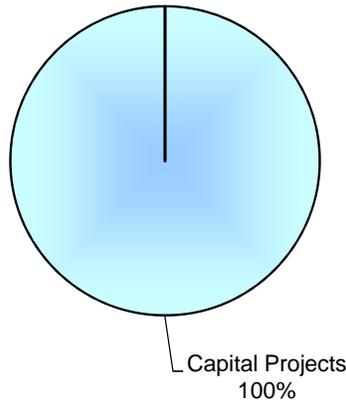
Function Statement:

The Capital Projects budget reflects anticipated funding for the construction of Pima County capital improvement projects valued at \$100,000 or more (excluding enterprise and internal service fund projects), as detailed in the proposed Fiscal Year 2014/18 Five Year Capital Improvement Plan.

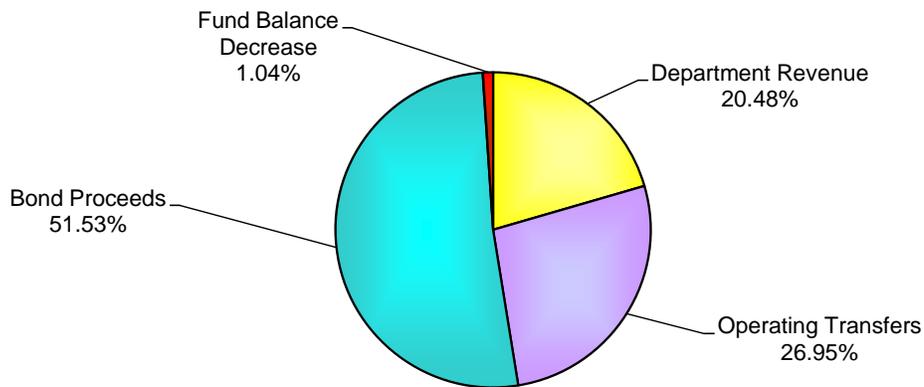
Mandates:

Pima County Code Title 3: Revenue and Finance, Chapter 3.06: Bonding Disclosure, Accountability, and Implementation

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Capital Projects

	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
<u>Expenditures by Program</u>			
Capital Projects	149,571,907	224,127,426	182,441,811
Total Expenditures	<u>149,571,907</u>	<u>224,127,426</u>	<u>182,441,811</u>
<u>Funding by Source</u>			
Revenues			
Capital Projects	48,359,082	48,056,218	37,372,695
Total Revenues	<u>48,359,082</u>	<u>48,056,218</u>	<u>37,372,695</u>
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	65,517,842	10,646,059	49,169,468
Fund Balance Decrease/(Increase)	(42,730,017)	79,425,149	1,899,648
Other Funding Sources	78,425,000	86,000,000	94,000,000
Total Program Funding	<u>149,571,907</u>	<u>224,127,426</u>	<u>182,441,811</u>
<u>Staffing (FTEs) by Program</u>			
Capital Projects	5.0	5.0	6.0
Total Staffing (FTEs)	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>

Program Summary

Department: Capital Projects

Program: Capital Projects

Function

The PMO provides two basic functions; program oversight and project control, and project management capacity. The second function is used to augment the capital department's existing resources or is applied to specific projects as directed.

Description of Services

The budgeted amount of \$ 182,438,731 has been based on the following:

- Transportation \$ 80,193,296
- Facilities Management \$ 47,024,037
- Sheriff \$ 20,583,490
- Regional Flood Control \$ 15,183,791
- Parks and Recreation \$ 5,204,648
- Open Space \$ 4,748,202
- Community Development \$ 4,401,065
- Information Technology \$ 3,444,285
- Solid Waste Management \$ 955,371
- Office of Sustainability and Conservation \$ 700,546

Total CIP \$ 182,438,731

Program Goals and Objectives

- Provide project/program oversight through the gate process
- Assist departments as needed with project challenges, documentation of gate activities and program performance
- Deliver the capital program on schedule and within budget

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Bond Update Reports produced by due dates	100%	100%	100%
Completed Projects Report produced by due date	100%	100%	100%
Bond Ordinance Amendments produced by due dates	100%	100%	100%
Soft cost expenditures, and construction completion targets	yes	yes	yes

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	81,899	(1,950)	3,080
Operating Expenses	65,682	1,950	-
Capital Projects	149,424,326	224,127,426	182,438,731
Total Program Expenditures	<u>149,571,907</u>	<u>224,127,426</u>	<u>182,441,811</u>

Program Funding by Source

Revenues	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Intergovernmental	1	-	-
Grant Revenue Sub-Total	<u>1</u>	<u>-</u>	<u>-</u>

Program Summary

Department: Capital Projects

Program: Capital Projects

Revenues			
Intergovernmental	44,141,137	43,773,313	33,862,369
Miscellaneous Revenue	564,659	1,638,500	1,133,459
Investment Earnings	573,701	-	-
Gain or Loss on Disposal of Assets	-	102,500	-
Charges for Services	3,079,584	2,541,905	2,376,867
Other Revenue Total	48,359,081	48,056,218	37,372,695
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	65,517,842	10,646,059	49,169,468
Fund Balance Decrease/(Increase)	(42,730,017)	79,425,149	1,899,648
Other Funding Sources	78,425,000	86,000,000	94,000,000
Total Program Funding	149,571,907	224,127,426	182,441,811
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<u>Program Staffing FTEs</u>	5.0	5.0	6.0

Pima County FY 2013/2014 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2013/2014**

For a comprehensive list of the active and new projects comprising the fiscal year 2014/18 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

<u>Department/Project</u>	<u>FY 2013/14 Adopted</u>
<u>Transportation</u>	
Valencia Rd Alvernon Way to Wilmot RTA24	\$ 13,083,145
Magee Rd La Canada Dr to Oracle Rd RTA 12	12,939,408
La Canada River Rd to Ina Rd RTA11	9,393,003
La Cholla Blvd Magee Rd to Overton Rd RTA04	9,000,000
Pavement Preservation Program FY2014	5,000,000
Houghton Rd I-10 to Golf Links Rd RTA 32 (portion of)	3,750,000
Orange Grove Rd Cmno de la Tierra La Cholla Blvd	3,419,114
Valencia Rd Mark Rd to Wade Rd RTA21	3,174,159
Sunset Rd Silverbell Rd to I-10 to River Rd RTA08	2,500,000
Old Tucson Nogales Hwy Summit Neighborhood	1,967,204
Julian Wash I-10 to Campbell Ramps	1,153,200
Ina Rd at Oracle Rd Intersection	1,141,957
Hughes Access Road Relocation	1,035,000
Mt Lemmon Culvert Pipe Lining	922,000
Julian Wash I-10 to Campbell Middle	909,200
Magee Rd Cortaro Farms Rd Thornydale Rd to Mona Lisa	886,818
Mt Lemmon Storage Yard	886,020
Homer Davis Elementary Bicycle & Pedestrian Enhancement	850,000
Harrison Greenway at DMAFB	732,297
Colossal Cave Rd Success Dr & Ruthrauff Culvert	638,410
Neighborhood Transportation Improvements	600,000
Wilmot Rd North of Sahuarita Rd RTA33	600,000
Julian Wash I-10 to Campbell West	585,273
Harrison Rd Bike Lanes	584,353
Julian Wash I-10 to Campbell East	546,002
Centennial Elementary School Safe Routes	420,485
Palo Verde HAWKS @ Alvord & Milton	350,015
Manzanita Elem Safe Routes to School Design Proj	337,000
Lamber Lane Thornydale to Camino de la Tierra	300,000
22nd St I-10 to Tucson Blvd Improvements	277,610
Mt Lemmon Retaining Wall 65B Repair	203,900
Colossal Cave Bike Lanes	197,000
Rillito Riverpath & Cmno de la Tierra Bicycle & Pedest	180,000
Alvernon Heights Neighborhood Solar St Light Project	175,625
Bowes Rd @ Sabino High School HAWK	141,187
Summit View Elementary Safe Routes to School	140,500
Tanque Verde Rd at Emily Gray JHS HAWK	140,150
Square Tube Breakaway Sign Posts	125,000
Alvernon Way - Valencia Rd Intersection Improvements	102,093
Cortaro Farms Rd Cmno de Oeste to Thornydale	100,000
Valencia Rd - Wilmot Rd to Kolb Rd RTA24 & 36	100,000
Old Vail Middle School Safe Route to School	93,500
ADA Pedestrian Improvements	81,761
Silverbell Rd: Grant Rd to Goret Rd	65,000
Julian Wash Greenway Park Ave to 6th Ave	60,000
Orange Grove TWLTL & Bike Lns La Canada Rd to Oracle Rd	50,000
Summerhaven Sidewalk	50,000
Coronado School Cougars	45,000
Intelligent Transport Sys Signals Coord & Cab Upgrade	35,000
Misc Bike Safety Improvement Projects	32,615
Safety Management Systems & Program Development	25,000

Pima County FY 2013/2014 Adopted Budget

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Fiscal Year 2013/2014**

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Department/Project	FY 2013/14 Adopted
Country Club Rd Bike Ln Irvington to Valencia Rd	16,000
Alvernon Bike Lane Golf Links to Ajo	10,000
Mission Rd Paved Shoulder	10,000
Magee Rd Cortaro Farms Rd Mona Lisa to La Canada RTA07	10,000
Orange Grove Bike Lanes Oracle to Cmno La Zorrola	5,000
Cmno de Oeste Los Reales Valencia Rd	5,000
HSIP Project Holding Account	5,000
Mary Ann Cleveland Way @ Kush Canyon Ln HAWK	5,000
Houghton Rd & Sahuarita Rd Intersection Improvements	1,292
Valencia Rd Street Lighting Sidewalk & Widening	1,000
<u>Transportation Total</u>	\$ 80,193,296
<u>Facilities Management</u>	
Downtown Court Complex	\$ 34,000,000
Administration East Bldg 4th Fl Improvements	1,650,000
Kino Sports North Fields Modifications	1,650,000
Administration West 4th Fl Tenant Improvements	1,053,251
Roy Place Bldg Facade Restoration Completion	1,000,000
University of Arizona South Campus Parking Garage	973,295
Psychiatric Hospital	876,923
Fort Lowell Acq	800,913
Adult Probation S Office Cooling & Chiller Replacement	800,000
Theresa Lee Hlth Clinic	754,550
SA Indoor Sports Center at Curtis Park	509,450
Exterior Painting & Common Space Improv of PWB	475,000
Eckstrom Columbus Branch Library Expansion	451,713
Sheriff's Department Training Facility	425,865
MSF Roof Mechanical Replacement	400,000
Combined Heating & Power Installation at Main Jail	300,000
Jail Tower Kitchen & Freezer Replacement	242,190
UA Abrams 3rd Floor Tenant Improvement	215,000
Dwn Gov Cen A & B Parking Garage Sewer & Storm Line Rep	180,000
Canoa Ranch Bldgs Rehabilitation	150,000
ADA Facility Accessibility Projects	96,319
Kino Pool House	19,568
<u>Facilities Management Total</u>	\$ 47,024,037
<u>Sheriff</u>	
Regional Public Safety Communications System	19,989,596
Thomas O Price Service Center Communications Cntr Expan	376,021
Communications Emergency Operations Center	217,873
<u>Sheriff Total</u>	\$ 20,583,490
<u>Regional Flood Control District</u>	
SCR Flood Control Erosion Control & Linear Pk Ajo to 29	4,000,000
Floodprone Land Acq Program	2,000,000
Urban Drainage	2,000,000
Arroyo Chico Detention Basin USACOE	1,970,000
CDO Linear Park - Thornydale Rd to I-10	1,200,000
CDO Pathway La Cholla to La Canada	1,000,000
El Corazon de los Tres Rios Del Norte	750,000
Pantano Wash Ft Lowell Park to Tanque Verde Road	588,791
SCR Paseo de Las Iglesias Restoration USACOE	550,000

Pima County FY 2013/2014 Adopted Budget

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Fiscal Year 2013/2014**

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Department/Project	FY 2013/14 Adopted
TV Creek Sabino Canyon to Craycroft USACOE	500,000
Airport Wash - Economic Development Zone	425,000
Green Valley Drainage Way 6 Repairs	200,000
<u>Regional Flood Control District Total</u>	\$ 15,183,791
<u>Natural Resources, Parks & Recreation</u>	
Pantano Path Broadway to Kenyon	\$ 1,284,000
SCR Park Irvington to Valencia	1,093,044
Catalina Community Park	521,580
Pantano Infill 5th St to Speedway	515,500
Bicycle Ln on Sahuarita Rd	420,000
SE Community Park - COT	350,000
Small River Park Improvements	259,857
Northside Community Park - COT	200,000
Tortolita Trail System	160,000
Rillito River Park Right-of-Way	150,000
Various Trail Acq Developments	60,667
Arroyo Chico - COT	50,000
Atturbury Wash Sanctuary - COT	50,000
Pathway Signage and Markings	50,000
Harrison Greenway at Rita Ranch	20,000
Harrison Greenway Irvington to Pantano	20,000
<u>Natural Resources, Parks & Recreation</u>	\$ 5,204,648
<u>Open Spaces</u>	
Painted Hills	\$ 3,361,383
Town of Sahuarita Priorities	1,361,819
Tortolita Phase II	25,000
<u>Open Spaces Total</u>	\$ 4,748,202
<u>Community Development & Neighborhood Conservation</u>	
Housing Reinvestment 2004 Authorization	\$ 925,688
Neighborhood Reinvestment 2004 Authorization	798,059
1997 Neighborhood Reinvestment Bond Program	694,411
Honea Heights Redevelopment Project	600,000
29th St Coalition Freedom Park	463,200
5 Points Business Coalition	448,440
Esperanza En Escalante Veterans Housing Project	266,267
Wakefield Neighborhood Project - COT	200,000
Toumey Park	5,000
<u>Community Development & Neighborhood Conservation Total</u>	\$ 4,401,065
<u>Information Technology</u>	
Public Works Permitting Licensing Application	\$ 1,937,361
Data Center Storage Growth	858,000
Physical Server Replacement	181,021
HD Technology and Training	141,621
JLE JustWare Phase 3	140,250
Mobility Implementation Proof of Concept	104,032
Public Fiduciary Application System	82,000
<u>Information Technology Total</u>	\$ 3,444,285

Pima County FY 2013/2014 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2013/2014**

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Department/Project	FY 2013/14 Adopted
<u>Environmental Quality</u>	
Waste Tire Collection Site Relocation	\$ 400,000
Environmental Remediation - El Cmno del Cerro Landfill	370,000
El Cmno del Cerro LOU Project	185,371
<u>Environmental Quality Total</u>	<u>\$ 955,371</u>
<u>Office of Sustainability and Conservation</u>	
Anza Trail - Los Morteros Campsite	\$ 351,214
Anza Trail - Llano Grande Campsite	152,169
Tumamoc Hill Acq	77,623
Fort Lowell Acq - Atkins Steel Acq	62,990
Anza Trail - Oit Pars Campsite	33,787
Dakota Wash Site Acq	22,763
<u>Office of Sustainability and Conservation Total</u>	<u>\$ 700,546</u>
<u>Telecommunications</u>	
PoE Switches & UPS Devices - Telecom	\$ 322,200
Data Center Communications Upgrade - Telecom	112,400
Wireless Upgrade and Refresh - Telecom	109,800
Analog Line Replacement for VoIP Project - Telecom	62,500
<u>Telecommunications Total</u>	<u>\$ 606,900</u>
<u>Fleet Services</u>	
New Services Facilities	\$ 14,561,846
Fleet Services Fuel Management System	497,003
Mission Rd Complex Fuel Island	50,000
<u>Fleet Services Total</u>	<u>\$ 15,108,849</u>
<u>Regional Wastewater Reclamation</u>	
Roger Rd WWTP Demolition	\$ 14,802,826
ROMP Ina Rd WPCF HPO Replacement	14,662,989
North Rillito Interceptor Rehabilitation	6,215,000
ROMP 32 MGD Reclamation Campus	5,724,504
South Rillito West Central Interceptor Rehab	5,205,000
Addition to RWRD Central Laboratory	4,670,000
Ina Rd WPCF Class A Biosolids Improvements	4,478,558
ROMP SCADA	3,563,739
Wilmot Rd & I-10 Manhole Rehabilitation	3,050,404
Minor Rehabilitation Projects FY 13/14	2,995,000
Conveyance SCADA System Upgrade Richey Rd to Ina Rd	2,794,000
ROMP Ina Rd WPCF BNRAS System Modification	2,773,202
ROMP Ina Rd WPCF 12.5 MGD Expansion	2,458,261
Green Valley WRF - Future Development Plan FY13/14	2,000,000
ADOT SR86 Valencia Rd to Kinney Rd	2,000,000
North Rillito Interceptor Relief Sewer	1,998,812
ROMP Ina Rd WPCF Power Generation & Distribution	1,827,279
Ina Rd WRF Primary Clarifier Concrete Repair	1,653,200
SE Interceptor Augmentation	1,500,000
System Wide Treatment Rehabilitation & Enhancement	1,500,000
Green Valley WRF Security Improvements	1,499,974
Sewer Manhole Rehabilitation # 4	1,497,882
Green Valley WWTF Sludge Digestion Facility Cover	1,489,965
Ina Rd WRF Centrifuge Bldg Sludge Screen	1,271,100

Pima County FY 2013/2014 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2013/2014**

For a comprehensive list of the active and new projects comprising the fiscal year 2014/18 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2013/14 Adopted
System-wide Odor Control Capital Program	1,169,000
Corona de Tucson WRF Security Improvements	1,113,000
Sabino Creek Pump Station	1,107,804
Ina Rd WPCF Biosolids Facilities Improvements	1,040,916
SCADA WAN Infrastructure Upgrade	1,000,000
Harrison Rd - Millmar Rd to Escalante Rd	953,588
Green Valley WRF SCADA & Automation Improvements	912,000
Randolph Pk WRF & Pump Station Security Improvements	808,000
Helen St to Elm St 6th Ave to 1st Ave	696,124
Prince Rd & I-10 ADOT Sewer Modifications	673,583
Mt Lemmon WRF SCADA & Automation Improvements	652,975
22nd to Congress Osborne to Toole	593,849
Helen St to Adams St Main Ave to Seventh Ave	538,194
Gleneagles Pump Station	498,000
Grant Rd to Lester St Oracle Rd to First Ave	488,077
State Prison Pump Station Rehabilitation FY13/14	456,500
Hanson Software Upgrade to Version 8	450,000
SE Houghton Area Recharge Project	450,000
Sub-Regional Facilities Security Improvements	450,000
Arivaca Pump Station	448,000
Ina Rd WRF Grit Classifiers	421,443
SCADA Emergency Operations Center	414,000
Principal Pump Station	408,000
Mt Lemmon WRF Security Improvements	327,000
Cardenal Pump Station	319,000
Minor Modification Projects 2	300,000
Continental Ranch Regions Pump Station Security Imprvmt	276,059
Dodge Blvd Security Improvements	268,000
Ina Rd WPCF SCADA Process Optimization	267,940
Kostka Ave Michigan to Pennsylvania	252,214
PCDOT La Cholla Blvd Magee Rd to Tangerine Rd	250,000
CRRPS Facility Modifications	247,667
Grant Rd and Oracle Rd to Speedway Bl and Riverview Bl	234,000
COTDOT Grant Rd Corridor Improvement Sewer Utility	220,000
Ina Security Road Bypass Route	205,000
Minor Rehabilitation Projects 13 1	200,000
System-Wide Sewer Conveyance Augmentation Program	200,000
Avra Valley WRF - UV Channel Protective Shade Structure	195,000
SCADA Cyber Security Upgrade	192,825
Corona de Tucson WRF SCADA & Operations Upgrade	183,334
Safe Flush Tanks for Low-Flow Sewers	171,500
Congress and Silverbell to Starr Pass and I-10	138,000
Influent Pump Variable Frequency Drives-Avra Valley WRF	137,000
COTDOT Speedway Blvd Cmno Seco to Houghton Rd	132,000
Ina Rd WRF Rough Screens	116,661
COTDOT Houghton Rd I-10 to Valencia Rd Sewer Utility	105,000
Houghton Rd Broadway Blvd Intersection Improve COTDOT	100,000
La Tierra Pump Station Conversion to Gravity Sewer	100,000
Ina Rd Existing Plant SCADA Upgrades	90,000
SE Interceptor Subsurface Biofilter Vapor Treatment Uni	86,000
ADOT SR77 Oracle Rd to Tangerine Rd to Pinal County Ln	85,000
Ina Rd WRF Emergency Overflow Basin Pump Replacement	70,000
Tangerine Rd Force Main Relocation	54,000

Pima County FY 2013/2014 Adopted Budget

**SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2013/2014**

For a comprehensive list of the active and new projects comprising the fiscal year 2014/18 Pima County Capital Improvement Plan refer to the Capital Improvement Program section - Summary of Active Capital Improvement Projects.

Department/Project	FY 2013/14 Adopted
Avra Valley WRF Security	50,000
Mission Pump Station Rehabilitation	50,000
Rincon Valley Chemical Dosing Station	40,000
PCDOT La Canada River Rd to Ina Rd Sewer Utility	25,000
Ina Rd WRF Replacement of Thickened Sludge Pumps	10,000
Downtown Links Phase 1A St Marys Segment	5,000
Mountain Gardens Pump Station	5,000
Mt Lemmon Lower Conveyance System Rehabilitation	5,000
Santa Cruz Interceptor Phase III	5,000
Modern Streetcar - Phase 2	1,500
<u>Regional Wastewater Reclamation Total</u>	\$ 113,094,448
Total Capital Improvement Projects	\$ 311,248,928
Less: Telecommunications	(606,900)
Less: Fleet Services	(15,108,849)
Less: Regional Wastewater Reclamation	(113,094,448)
Total FY 2013/14 Adopted Capital Projects Fund	\$ 182,438,731

Development Services

Expenditures: 6,743,858

Revenues: 5,836,700

FTEs 61.0

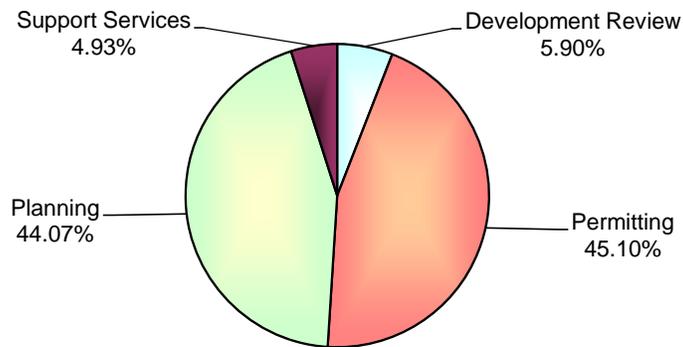
Function Statement:

Provide land use planning, development, and permitting services. Administer the rezoning, comprehensive plan amendment, and appeals processes. Review subdivision plats and development plans for compliance with zoning and development regulations. Review all permit applications and issue permits. Review all building plans and perform compliance inspections. Enforce zoning and building codes complaints. Assign addresses, approve new street names, and process street name changes. Perform Green Building/Sustainability review and permitting. Perform Health Department reviews for commercial kitchens.

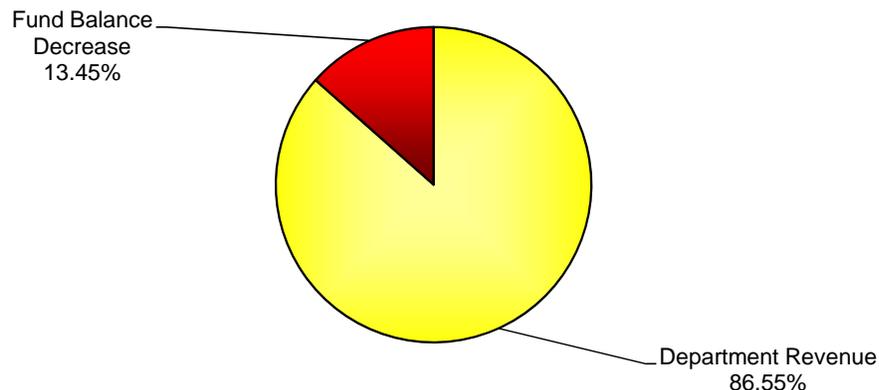
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and Chapter 9: Protected Development Rights; and Pima County Code Title 15: Buildings and Construction; and Title 18: Zoning

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Development Services

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Expenditures by Program</u>			
Development Review	750,337	514,828	398,023
Permitting	2,642,827	3,088,988	3,041,412
Planning	2,527,829	2,550,052	2,972,149
Support Services	1,043,231	588,507	332,274
Total Expenditures	6,964,224	6,742,375	6,743,858
<u>Funding by Source</u>			
Revenues			
Development Review	385,849	420,500	320,000
Permitting	5,394,251	5,129,885	5,340,500
Planning	283,688	181,054	158,500
Support Services	169,046	25,700	17,700
Total Revenues	6,232,834	5,757,139	5,836,700
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	985,324	(1,015,659)	(441,203)
Fund Balance Decrease/(Increase)	(253,934)	2,000,895	1,348,361
Other Funding Sources	-	-	-
Total Program Funding	6,964,224	6,742,375	6,743,858
<u>Staffing (FTEs) by Program</u>			
Development Review	7.3	5.3	4.0
Permitting	30.1	30.8	28.0
Planning	23.4	22.8	25.0
Support Services	4.3	3.3	4.0
Total Staffing (FTEs)	65.1	62.2	61.0

Program Summary

Department: Development Services

Program: Development Review

Function

Review subdivision plats, development plans, and paving/grading improvement plans for conformity to Pima County codes and standards.

Description of Services

Review subdivision tentative and final plats for Arizona Department of Environmental Quality (ADEQ), Development Services, and Department of Transportation, and Department of Environmental Quality (PDEQ) requirements. Review improvement plans for grading, paving, and hydrology engineering design. Coordinate with Regional Wastewater Reclamation on review and approval of preliminary sewer layout and sewer improvement plans. Prepare staff reports for Planning & Zoning, Design Review Committee, and Board of Adjustment meetings on infrastructure needs and considerations. Prepare reports on Design Review Committee appeals to hillside development zone, buffer overlay, and scenic gateway for the Design Review Committee. Review subdivision plats and development plans for compliance with landscaping and native plant preservation ordinances. Coordinate review and approval of subdivision plats and development plans with the Subdivision and Development Review Committee, utilities, and outside service providers.

Program Goals and Objectives

- Provide timely and accurate processing of development plan, subdivision plat, and improvement plan applications
 - Approve at least 70% of development plans, tentative plats, and final plats within 6 months from the date of initialization, with a long-term goal of 80% approved within 6 months from the date of initialization
 - Approve at least 80% of development plans, tentative plats, and final plats prior to the 3rd submittal
 - Approve at least 80% of sewer improvement plans within 6 months from the date of initialization
 - Approve at least 80% of sewer improvement plans prior to the 3rd submittal
 - Approve at least 80% of paving and grading improvement plans within 6 months from the date of initialization
 - Approve at least 80% of paving and grading improvement plans prior to the 3rd submittal

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Development plans, tentative plats and final plats within 6 months	52%	65%	70%
Development plans tentative plats & final plats approved by 3rd submittal	82%	82%	80%
Sewer improvement plans approved within 6 months	88%	87%	80%
Sewer improvement plans approved prior to the 3rd submittal	80%	80%	80%
Paving and grading improvement plans approved within 6 months	92%	90%	80%
Paving and grading improvements approved prior to the 3rd submittal	90%	90%	80%

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	636,904	422,882	319,627
Operating Expenses	113,433	91,946	78,396
Total Program Expenditures	750,337	514,828	398,023

Program Funding by Source

Revenues	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Licenses & Permits	9,265	-	-
Miscellaneous Revenue	2	-	-
Charges for Services	376,582	420,500	320,000
Operating Revenue Sub-Total	385,849	420,500	320,000

Program Summary

Department: **Development Services**

Program: **Development Review**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	364,488	94,328	78,023
Other Funding Sources	-	-	-
Total Program Funding	750,337	514,828	398,023

<u>Program Staffing FTEs</u>	7.3	5.3	4.0
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Program Summary

Department: Development Services

Program: Permitting

Function

Ensure building safety and sustainability through the review of construction plans and inspections. Ensure compliance with zoning code and other applicable regulations including grading, floodplain, and plant preservation requirements. Verify compatibility with surrounding neighborhoods, uses, and zones.

Description of Services

Provide plan review of commercial and residential structures. Make zoning determinations and verify permitted uses and adherence to adopted development standards such as height and setbacks. Issue addresses and street names, process construction permit applications, review permit applications for required approvals, issue construction permits, and collect fees. Schedule inspection requests and maintain construction records. Provide on-site inspections for building codes compliance and other County department requirements. Review lot split requests. Apply standards to minimize physical impact of hillside development and protect aesthetics by regulating grading. Regulate encroachment and building development within areas subject to flooding or erosion. Ensure consistent, comprehensive, and timely implementation of water and wastewater requirements related to building permitting. Implement processes and procedures to enforce rules, codes and ordinances.

Program Goals and Objectives

- Provide timely processing of building permits and inspection requests
 - Increase to 88% or higher the percentage of permits approved within 5 working days from the date of initialization, with a long-term goal of 95% approved within 5 working days
 - Perform 100% of building inspections on the scheduled inspection date
- Provide clear and accessible information to help customers understand and comply with requirements
 - Increase to 80% or higher the percent of building applicants who rate the overall quality of customer satisfaction highly
 - Increase to 80% or higher the percent of building inspection customers who rate the overall quality of customer satisfaction highly

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Permits approved within 5 working days from date of initialization	84%	86%	88%
Building applicants that rate the overall quality of customer satisfaction highly	81%	80%	80%
Building inspections performed on the scheduled inspection date	99%	100%	100%
Building inspection customers that rate the overall quality of customer satisfaction highly	72%	80%	80%

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	2,114,821	2,535,953	2,323,636
Operating Expenses	521,640	553,035	717,776
Depreciation	6,366	-	-
Total Program Expenditures	2,642,827	3,088,988	3,041,412

Program Funding by Source

Revenues	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Intergovernmental	(44,755)	-	-
Licenses & Permits	5,312,756	4,900,000	5,185,000
Miscellaneous Revenue	(63,761)	24,700	500
Charges for Services	190,011	205,185	155,000
Operating Revenue Sub-Total	5,394,251	5,129,885	5,340,500

Program Summary

Department: **Development Services**

Program: **Permitting**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	(2,751,424)	(2,040,897)	(2,299,088)
Other Funding Sources	-	-	-
Total Program Funding	2,642,827	3,088,988	3,041,412

<u>Program Staffing FTEs</u>	30.1	30.8	28.0
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Program Summary

Department: Development Services

Program: Planning

Function

Provide land use planning services including administering the comprehensive plan amendment and update process, rezoning process, appeals processes, Board of Adjustment, Design Review Committee, hearing officer cases and zoning code text amendments as required.

Description of Service

Update, amend, and maintain the comprehensive plan. Participate in inter-jurisdictional planning efforts. Prepare special planning area studies. Prepare reports, notifications, and analyses on rezoning, specific plans, and special appeals. Update and maintain the official zoning base maps and records. Review lot split request. Review rezoning, specific plans, and special appeals for environmental policy compliance. Coordinate environmental policy with other Public Works departments and perform the necessary field work. Review plat note modifications, plat waivers, and other modification requests. Prepare Board of Adjustment and Design Review Committee packets and reports. Implement processes and procedures necessary to enforce and observe rules, codes, and ordinances as adopted by Pima County. Oversee and coordinate zoning code text amendments. Administer and staff the hearing officer process and prepare hearing officer appeal cases. Assist in the creation, adoption, and implementation of the Sonoran Desert Conservation Plan.

Program Goals and Objectives

- Meet statutory guidelines for completing comprehensive plan amendments
 - Ensure Board of Supervisors (BOS) act on the Annual Comprehensive Plan Amendment by December 31st
- Provide timely, accurate processing of rezoning applications, inspection requests, and code text amendments
 - Achieve at least 80% of the rezoning applications approved by Board of Supervisors within 8 months of application
- Provide clear and accessible information to help customers understand and comply with requirements
 - Achieve at least 80% of the rezoning customers who rate employees highly in terms of assisting customers in the rezoning process
 - Achieve at 85% of the comprehensive plan amendment customers who rate employees highly in terms of assisting customers in the Comprehensive Plan Amendment process
- Improve the effectiveness of code text amendments
 - Achieve to at least 80% of the code text amendments approved/denied by the Board of Supervisors within eight months from the time of initiation
 - Improve communication so that 80% of the code implementers/interpreters rate the aggregate code amendments highly in terms of their effectiveness
 - Achieve at least 80% of the zoning, building and grading complaints and violators who rate employees highly in terms of assisting them in understanding the violation and remedy
- Improve the efficiency of code enforcement process
 - Resolve zoning code complaints within 100 working days

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Code complaints resolved within 100 working days	100	80	80
Code complainants or violators who rate employees highly in terms of assisting them in understanding the violation and remedy	80	80	80
Annual Comprehensive Plan Amendment applications acted on by the BOS by December 31st of the application year	67%	75%	90%
Comprehensive Plan Amendment customers that rate the overall level of customer satisfaction highly	33%	100%	100%
Rezoning applications decided on by the BOS within 8 months from the time accepted by the planner on duty	56%	70%	80%
Rezoning customers that rate the overall level of customer satisfaction highly	85%	85%	85%
Code Text Amendments approved/denied by the BOS within 8 months from the time of public initiation or issuance of the case number, whichever occurs first	70%	80%	80%

Program Summary

Department: **Development Services**

Program: **Planning**

Code implementers/interpreters that rate the aggregate code amendments highly in terms of their effectiveness	69%	75%	80%
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	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Program Expenditures by Object</u>			
Personnel Services	2,088,150	1,898,667	1,983,611
Operating Expenses	436,569	651,385	988,538
Depreciation	3,110	-	-
Total Program Expenditures	2,527,829	2,550,052	2,972,149
<u>Program Funding by Source</u>			
Revenues			
Licenses & Permits	475	-	-
Miscellaneous Revenue	99,277	2,000	15,500
Charges for Services	183,936	179,054	143,000
Operating Revenue Sub-Total	283,688	181,054	158,500
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	2,244,141	2,368,998	2,813,649
Other Funding Sources	-	-	-
Total Program Funding	2,527,829	2,550,052	2,972,149
<u>Program Staffing FTEs</u>	23.4	22.8	25.0

Program Summary

Department: **Development Services**

Program: **Support Services**

Function

Provide vision and leadership to the department, develop the strategic plan, ensure compliance with mandates and Pima County administrative and fiscal policy and procedures. Pioneer the automation and deployment of technology throughout the department and its processes

Description of Services

Provide administrative, policy, financial, and organizational support and direction. Provide strategic planning and organizational development. Represent department's positions, decisions, and initiatives to the public, customers, and the media. Prepare and administer the budget for the department. Perform other functions as necessary in the administration of the department as directed by the County Administrator or Deputy County Administrator. Ensure departmental operations have the needed information technology operations support, geographic information systems (GIS) support, and computer-aided design (CAD) support. Ensure departmental operations have the needed network, hardware, Help Desk, business application, and electronic government support for land development.

Program Goals and Objectives

- Enhance financial stability
 - Increase the percent of department operating costs covered annually by generated revenue
- Provide excellent customer service
 - Increase the percent of customers who feel employees helped them fully understand and comply with regulatory policies and requirements
- Increase the number of core processes that achieve measurable process improvements in time, quality, and/or cost annually

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Department operating costs covered annually by generated revenue	88%	88%	88%
Core processes that achieved measurable process improvements in time, quality, and/or cost annually	66%	80%	80%

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	641,739	229,097	82,452
Operating Expenses	401,492	359,410	249,822
Total Program Expenditures	<u>1,043,231</u>	<u>588,507</u>	<u>332,274</u>

Program Funding by Source

<u>Revenues</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Intergovernmental	149,861	-	-
Miscellaneous Revenue	3,718	8,500	2,700
Investment Earnings	15,454	17,200	15,000
Charges for Services	13	-	-
Operating Revenue Sub-Total	<u>169,046</u>	<u>25,700</u>	<u>17,700</u>

Program Summary

Department: **Development Services**

Program: **Support Services**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	985,324	(1,015,659)	(441,203)
Fund Balance Decrease/(Increase)	(111,139)	1,578,466	755,777
Other Funding Sources	-	-	-
Total Program Funding	1,043,231	588,507	332,274

<u>Program Staffing FTEs</u>	4.3	3.3	4.0
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Public Works Administration

Expenditures: 0

FTEs 22.0

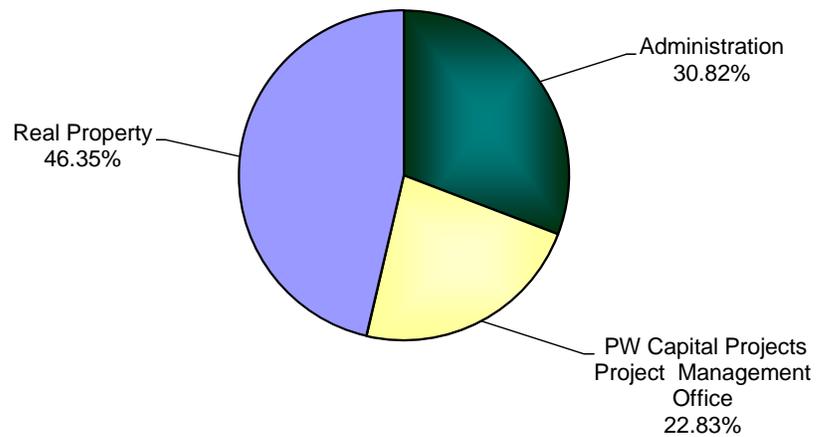
Revenues: 0

Function Statement: Provide administrative services, capital project management, and direct the real property activities for the departments within the Public Works functional area.

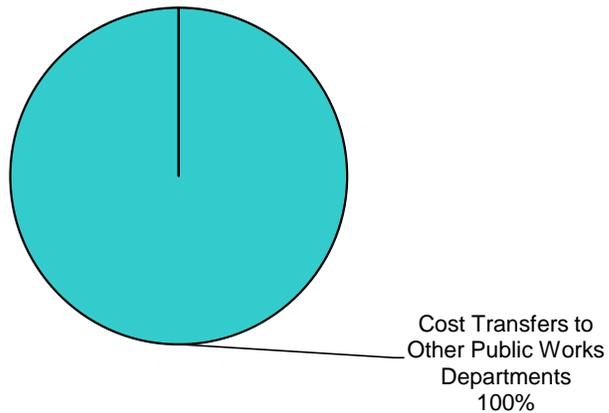
Mandates: None

Note: Expenditure percentages for Administration and Real Property are shown only for illustrative purposes, as all of the costs of these programs are transferred to other Public Works Departments. Cultural Resources program has moved to the Office of Sustainability and Conservation.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Public Works Administration

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Expenditures by Program</u>			
Administration	9,205	-	-
Cultural Resources	1	-	-
Real Property	5,388	-	-
Total Expenditures	14,594	-	-
<u>Funding by Source</u>			
Revenues			
Real Property	1,753	-	-
Total Revenues	1,753	-	-
General Fund Support	12,841	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	-	-	-
Other Funding Sources	-	-	-
Total Program Funding	14,594	-	-
<u>Staffing (FTEs) by Program</u>			
Administration	5.0	4.0	4.0
Real Property	18.0	18.0	18.0
Total Staffing (FTEs)	23.0	22.0	22.0

Program Summary

Department: Public Works Administration

Program: Administration

Function

Provide administrative direction and support services to departments, primarily, within the Public Works functional area.

Description of Services

Manage capital projects and provide project management services. Provide administration, management, and planning support to Real Property Services, Geographic Information Services, Capital Improvement Program, and eight departments within the Public Works functional area. Oversee, guide, and direct as necessary the implementation of County policies, financial management of capital projects, and other administrative services.

(Note: The program's expenditures will be allocated in full to the other departments in the Public Works functional area. Therefore, all budgeted expenditures will net to zero.)

Program Goals and Objectives

- Ensure quality public service by providing efficient and effective management services to the Public Works departments
- Coordinate efforts of Public Works departments in support of the Public Works mission and vision
- Coordinate and facilitate the collaboration between the Public Works departments
 - Track the number of multi-department projects undertaken
 - Complete multi-department projects on schedule and within budget
- Manage Public Works departments to measurable progress in providing professional, progressive, fiscally responsible, and timely services to Pima County

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Reports obtained from each department detailing activities related to providing progressive, fiscally responsible, and timely services	12	12	12
Multi-department projects undertaken	5	5	3
Multi-department projects completed on schedule	5	5	3
Budget execution monitoring for all major organizational units	12	12	12

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	(7,004)	47,356	44,000
Operating Expenses	16,209	(47,356)	(44,000)
Total Program Expenditures	9,205	-	-

<u>Program Funding by Source</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
General Fund Support	9,205	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	-	-	-
Other Funding Sources	-	-	-
Total Program Funding	9,205	-	-

Program Staffing FTEs	5.0	4.0	4.0
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Program Summary

Department: Public Works Administration

Program: Real Property

Function

Direct and administer the real property function for Pima County departments.

Description of Services

Provide appraisal, acquisition, relocation, property management, and property disposal services to Pima County departments. License the use of County rights-of-way for encroachments and utility licenses. Meet Pima County's capital schedule and budget requirements for real property acquisitions and other property management services.

(Note: It is intended that the program's expenditures will be allocated in full to the other departments in the Public Works and other functional areas. Therefore, all budgeted expenditures net to zero.)

Program Goals and Objectives

- Monitor all expenditures and charge expenditures to Public Works and other Pima County departments through management review and approval of all appraisals/nominals, acquisition, and property management activities. Support IT's platform selection team in the search for data base for permitting and land management.

The FY 2012/2013 Capital Improvement Program anticipates acquisition and/or relocation services on the following:

- 7 DOT Projects
- 2 Park Projects
- 7 Flood Control Projects
- 2 Cultural Resources Projects
- 5 Wastewater Projects
- 6 Open Space Parcels
- 1 Facilities Project
- 1 Sheriff's Dept. Project (PCWIN)
- 1 PDEQ

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Appraisals/Nominal's reviewed	286	120	195
Acquisition agreements reviewed	209	130	170
Escrow closings monitored	209	130	170

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	278,498	(47,356)	(44,000)
Operating Expenses	(273,110)	47,356	44,000
Total Program Expenditures	5,388	-	-

<u>Program Funding by Source</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Revenues			
Miscellaneous Revenue	1,753	-	-
Operating Revenue Sub-Total	1,753	-	-

Program Summary

Department: Public Works Administration

Program: Real Property

General Fund Support	3,635	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	-	-	-
Other Funding Sources	-	-	-
Total Program Funding	5,388	-	-

<u>Program Staffing FTEs</u>	18.0	18.0	18.0
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Regional Flood Control District

Expenditures: 12,624,028

Revenues: 18,415,889

FTEs 65.0

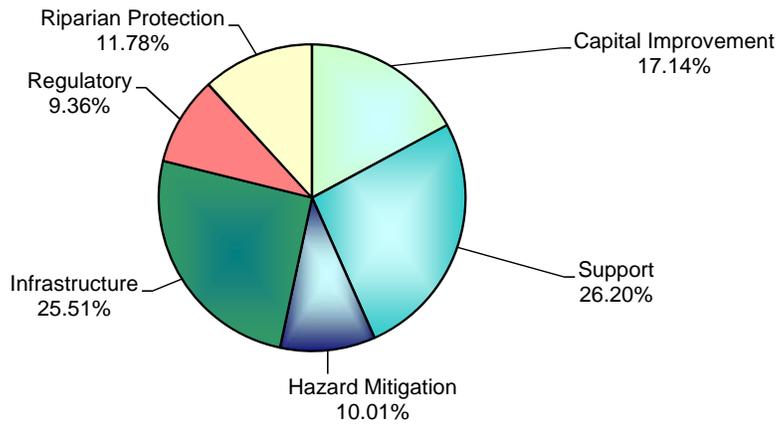
Function Statement:

Protect public health, safety, and welfare by implementing structural flood control solutions and provide comprehensive nonstructural flood prevention services. Enhance natural floodplain characteristics and community environmental quality by preserving and protecting riparian habitat resources. Support Pima County's Section 10(a) permit application to the U.S. Fish and Wildlife Service and fulfill the mission pertaining to riparian elements set forth by the Board of Supervisors in the Sonoran Desert Conservation Plan.

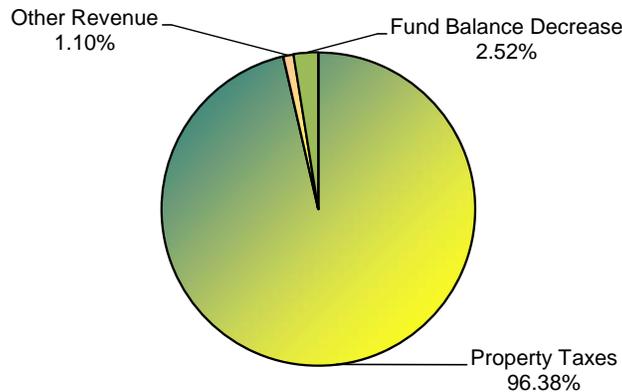
Mandates:

ARS Title 11, Chapter 2: Board of Supervisors, Article 4: Powers and Duties; 11-257: Flood Water Control Works, Tax Levy; Title 48, Chapter 21: Flood Control Districts; and Pima County Code Title 16: Floodplain and Erosion Hazard Management

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Regional Flood Control District

	<u>FY 2011/2012</u> Actual	<u>FY 2012/2013</u> Adopted	<u>FY 2013/2014</u> Adopted
<u>Expenditures by Program</u>			
Capital Improvement	365,398	1,350,741	2,164,017
Flood Control Support	3,499,221	3,049,747	3,306,879
Hazard Mitigation	1,355,997	1,822,589	1,263,780
Infrastructure	2,430,436	2,644,153	3,220,482
Regulatory	1,281,304	1,217,857	1,181,546
Riparian Protection	1,730,825	1,371,915	1,487,324
Total Expenditures	<u>10,663,181</u>	<u>11,457,002</u>	<u>12,624,028</u>
<u>Funding by Source</u>			
Revenues			
Flood Control Support	20,531,730	19,000,328	18,328,414
Hazard Mitigation	5,023	-	-
Infrastructure	767	-	-
Riparian Protection	38,372	75,000	87,475
Total Revenues	<u>20,575,892</u>	<u>19,075,328</u>	<u>18,415,889</u>
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(14,050,226)	(9,894,272)	(6,267,102)
Fund Balance Decrease/(Increase)	4,137,515	2,275,946	475,241
Other Funding Sources	-	-	-
Total Program Funding	<u>10,663,181</u>	<u>11,457,002</u>	<u>12,624,028</u>
<u>Staffing (FTEs) by Program</u>			
Capital Improvement	5.0	8.0	9.0
Flood Control Support	8.0	5.0	7.0
Hazard Mitigation	13.0	12.0	11.0
Infrastructure	14.3	12.0	11.0
Regulatory	18.0	18.0	17.0
Riparian Protection	9.0	10.0	10.0
Total Staffing (FTEs)	<u>67.3</u>	<u>65.0</u>	<u>65.0</u>

Note: Pursuant to the Intergovernmental Agreement between Pima County and the Regional Flood Control District Cost Sharing Agreement for Cooperative Support Services Contract No. 01-9-P-1359889-0505 (dated May 3, 2005, recorded in Docket 12459 at Page 1313 on May 10, 2005), employees performing work for the Regional Flood Control District are Pima County employees assigned to do work for the Regional Flood Control District. For budgetary purposes only, these employees are shown as FTEs within the Regional Flood Control District. The actual status of these employees during the course of the Intergovernmental Agreement will continue to be as Pima County employees, subject to the Pima County Personnel Policies and Merit Rules. The Intergovernmental Agreement terminates on May 10, 2015.

Program Summary

Department: Regional Flood Control District

Program: Capital Improvement

Function

Manage the development and construction of Capital Improvement Program for the Flood Control District including the initiation, planning, monitoring and control, execution, and closing of District's capital improvement projects. Provide design and engineering services and reviews for proposed CIP and operating projects. Manage the planning, development, and construction of Major Watercourse Program projects for the Flood Control District including the initiation, planning, field investigations and documentation, design, and construction management of watercourse and river park CIP projects.

Description of Services

Design and construct flood control improvements along the major watercourses including bank protection, levee, detention basins, environmental restoration, and linear park improvements. Prepare feasibility studies/concept design reports in cooperation with other agencies and departments for flood control projects including reports and studies to obtain federal and state funds and grants for flood control, river park and environmental restoration projects. Provide comprehensive review and monitoring of construction to ensure project quality and compliance with project specifications. Plan, perform field watercourse and infrastructure investigations, and construct flood control repairs and improvements along the major watercourses including major watercourse channel, bank, and overbank investigations; soil cement bank as-built baseline plans; aerial mapping of major watercourses; channel bank repairs and maintenance improvements; and linear park planning, development and improvements. Prepare feasibility studies, concept design reports, and job order contract packages for major watercourse flood control projects including investigations, reports and project application documents to obtain State and Federal funds for flood control disasters. Participate with other agencies and departments, and the public, for construction of projects involving channel maintenance, channel bank repair, and urban loop linear parks. Provide comprehensive review and monitoring of construction projects for quality assurance and conformance with project specifications.

Program Goals and Objectives

- Monitor the progress of each project and manage the successful planning, design, construction, and closing of each project
 - Complete on schedule and budget CIP and Operations projects performed in fiscal year 2013/14
 - Construct within 5% of engineer's cost estimate four non-bond project scheduled for completion in fiscal year 2013/14
 - Complete 9 new operations projects in fiscal year 2013/14

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Bond projects completed on schedule and budget	0	3	0
Number of non-bond CIP projects and studies completed	0	4	6
Number of Operating projects and studies completed	25	15	9
Projects constructed within 5% of engineer's cost estimate	0	4	6

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	405,989	870,741	989,017
Operating Expenses	(40,591)	480,000	1,175,000
Total Program Expenditures	<u>365,398</u>	<u>1,350,741</u>	<u>2,164,017</u>

Program Summary

Department: Regional Flood Control District

Program: Capital Improvement

Program Funding by Source

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	365,398	1,350,741	2,164,017
Other Funding Sources	-	-	-
Total Program Funding	<u>365,398</u>	<u>1,350,741</u>	<u>2,164,017</u>

<u>Program Staffing FTEs</u>	5.0	8.0	9.0
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Program Summary

Department: Regional Flood Control District

Program: Flood Control Support

Function

Direct, lead, and support the district floodplain management and flood control activities in the incorporated and unincorporated areas of Pima County by maintaining a fiscally responsible, environmentally conscientious, and multi-objective approach to managing regional watercourses, floodplains, water resources, and riparian habitats.

Description of Services

Provide leadership, financial management, and personnel for district operations. Provide direction and set policies for short range and long range regional flood control planning. Provide administrative support services to procure, manage, and audit contracts and services for the district. Ensure that the district activities conform to federal and state laws, flood insurance standards, and floodplain management goals. Ensure the District meets the Federal Emergency Management Agency (FEMA) goals for local flood control activities and programs to prevent flood damage and mitigate potential flood hazards resulting in lower flood insurance rates to residents and businesses and making the community eligible for flood mitigation grants and disaster assistance.

Program Goals and Objectives

- Operate the District in a responsible manner that is protective of public safety, reduces future flood hazards, and meets Federal Flood Insurance Program goals
- Be rated as a top community, class 5 or better, in floodplain management and flood prevention as determined by FEMA Community Rating System allowing residents and businesses to obtain flood insurance premium discounts
- Conduct an outreach program to inform property owners about their susceptibility to flooding and increase the number of flood insurance policies in Pima County to a minimum of 3,100
- Provide up-to-date, accurate floodplain information to the general public and municipalities in the County including providing digital mapping and GIS information on floodplains, water resources, and associated comprehensive planning data for flood control
- Provide a regional flood control plan and long-term flood prevention strategy and implementation plan

Program Performance Measures	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Divisions that developed a one-year and five-year operating plan	5	5	5
FEMA's community class rating for Pima County	5	5	5
Total floodinsurance policies in Pima County	2,593	2,593	2,600
Projects with no discrepancies in schedule or budget	50%	70%	80%
Savings on flood insurance premiums in Pima County	25%	25%	25%

Program Expenditures by Object	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	1,583,157	877,916	1,274,662
Operating Expenses	1,916,064	2,171,831	2,032,217
Total Program Expenditures	3,499,221	3,049,747	3,306,879

Program Funding by Source	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Revenues			
Property Taxes	20,256,094	18,909,828	18,208,026
Intergovernmental	3,777	-	-
Licenses & Permits	860	-	-
Miscellaneous Revenue	52,675	30,500	60,388
Investment Earnings	131,883	35,000	35,000
Charges for Services	86,441	25,000	25,000
Operating Revenue Sub-Total	20,531,730	19,000,328	18,328,414

Program Summary

Department: **Regional Flood Control District**

Program: **Flood Control Support**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(14,050,226)	(9,894,272)	(6,267,102)
Fund Balance Decrease/(Increase)	(2,982,283)	(6,056,309)	(8,754,433)
Other Funding Sources	-	-	-
Total Program Funding	3,499,221	3,049,747	3,306,879

<u>Program Staffing FTEs</u>	8.0	5.0	7.0
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Program Summary

Department: Regional Flood Control District

Program: Hazard Mitigation

Function

Provide flood hazard mapping and information resources to protect Pima County residents from flooding and associated hazards. Conduct long-range planning services to promote wise and environmentally sound developments in and adjacent to flood hazard areas. Ensure compliance with federal, state, and local regulations for development projects impacting Pima County regional watercourses, floodplains, and riparian areas.

Description of Services

Provide compliance with floodplain management regulation and emergency preparedness as required by federal and state laws and local mandates. Review plans, issue permits, perform investigations, conduct hydrologic and hydraulic studies, interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development. Conduct comprehensive river and basin management studies and prepare financial program reports. Coordinate management of the Flood Insurance Rate Maps, the Community Rating System, and flood hazard mitigation and emergency repair activities with the Federal Emergency Management Agency (FEMA). Conduct and review flood insurance studies. Review development plans for compliance with FEMA. Coordinate FEMA approved mapping changes. Participate in the National Flood Insurance Program and the Community Rating Systems. Initiate flood education and awareness activities. Identify, plan, and study needs, prepare plans or studies, develop scopes of works, and oversee work to completion. Prepare the annual report and the Five Year Comprehensive Report.

Program Goals and Objectives

- Discourage development in flood and erosion hazard areas
- Encourage natural resource protection
- Continue participating in the Flood Insurance Program
- Identify cost-effective solutions to flood and erosion hazards
- Encourage interagency cooperation
- Meet or exceed state and federal requirements for preserving and protecting environmental resources including those mandated by the Threatened and Endangered Species Act and the Sonoran Desert Conservation Plan

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
FEMA reviews received, logged in, and reviewed within a four-week period	5	5	5
Floodplain residents that receive informational and/or educational materials, e.g. floodplain map change notices, educational brochures	850	900	1,000
Acres of watersheds studied annually to update flood hazard information	130,000	100,000	120,000
Rezoning and plans that provide for natural washes and preserve floodplains	3	5	5
Linear miles of rivers studied and reviewed annually	40	60	100
Development project plans received, logged in, and reviewed within time frame established by Pima County Development Services	95%	95%	100%

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	793,944	996,589	1,011,780
Operating Expenses	562,053	826,000	252,000
Total Program Expenditures	1,355,997	1,822,589	1,263,780

Program Summary

Department: Regional Flood Control District

Program: Hazard Mitigation

Program Funding by Source

Revenues			
Miscellaneous Revenue	5,023	-	-
Operating Revenue Sub-Total	5,023	-	-
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	1,350,974	1,822,589	1,263,780
Other Funding Sources	-	-	-
Total Program Funding	1,355,997	1,822,589	1,263,780
<hr/>			
<u>Program Staffing FTEs</u>	13.0	12.0	11.0

Program Summary

Department: Regional Flood Control District

Program: Infrastructure

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Inspect, construct, and maintain flood control facilities. Develop operation and maintenance plans for flood control infrastructure including emergency preparedness and incorporating environmentally sensitive solutions for flood control. Coordinate County maintenance activities with other city, state, and federal departments and agencies. Develop and maintain an asset management program containing a complete inventory of all district flood control and related infrastructure including real property, bank protection, drainage ways, easements, and other flood conveyance structures. Develop plans for the operation and maintenance of the real property including coordination with other County departments and local, state, and federal agencies.

Program Goals and Objectives

- Establish data management procedures that provide support to the various programs within the District including data sources as well as geographic information data sources
- Provide inspection and maintenance of flood control improvements that embody sound maintenance principles in a cost effective manner

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Total assets inventoried	5,800	6,000	6,100
District property inventoried in geographical information system (GIS) database	100%	100%	100%
Infrastructure assets inventoried in GIS database	92%	95%	100%
Infrastructure inventory inspected annually	66%	66%	66%
Subdivision Release of Assurance inspections completed within 10 days of request	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	1,430,478	1,740,873	1,735,420
Operating Expenses	999,958	903,280	1,485,062
Total Program Expenditures	2,430,436	2,644,153	3,220,482
<u>Program Funding by Source</u>			
Revenues			
Miscellaneous Revenue	767	-	-
Operating Revenue Sub-Total	767	-	-
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	2,429,669	2,644,153	3,220,482
Other Funding Sources	-	-	-
Total Program Funding	2,430,436	2,644,153	3,220,482
<u>Program Staffing FTEs</u>	14.3	12.0	11.0

Program Summary

Department: Regional Flood Control District

Program: Regulatory

Function

Protect the health, safety, and welfare of Pima County residents by providing comprehensive compliance plans and customer service programs through a balanced, fiscally responsible, multi-objective approach to managing local and regional watercourses, floodplains, and riparian resources.

Description of Services

Ensure compliance with floodplain management regulations as required by federal and state laws and local mandates governing floodplains. Implement a regulatory permitting and compliance program to provide information and outreach services that explain floodplain requirements. Review applications, plans, and engineering studies for conformance with standards and requirements, and issue permits if acceptable. Perform site investigations in order to verify that improvements were constructed in compliance with the Floodplain and Erosion Hazard Management Ordinance. Initiate enforcement activities for construction not in compliance. Conduct hydrologic and hydraulic studies. Interface with other governmental agencies, instill public awareness, and respond to flood events. Provide comprehensive planning and review of flood control infrastructure constructed by private development.

Program Goals and Objectives

- Meet or exceed federal and state requirements for floodplain management including those mandated for participation in the National Flood Insurance Program
- Ensure that development activities in flood hazard areas are in compliance with federal and state laws and the Floodplain Management Ordinance
- Provide floodplain management plans that embody sound engineering principles and preserve natural resources
- Provide consistent and comprehensive information regarding flood and erosion hazards, and impacts to riparian areas in order to assist in creating awareness of the issues, and promote development with the least impact within these areas

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Outreach events held to inform residents about flood hazards	10	10	12
Certified Floodplain Managers	17	17	17
Flood Hazard Information Sheets completed	1,698	1,800	2,000
Floodplain Use Permit applications initially reviewed within 15 business days	75%	75%	80%
Complaints responded to within 10 business days	83%	80%	100%
Completed Elevation Certificates returned	88%	90%	90%

	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
<u>Program Expenditures by Object</u>			
Personnel Services	1,248,235	1,217,857	1,181,546
Operating Expenses	33,069	-	-
Total Program Expenditures	<u>1,281,304</u>	<u>1,217,857</u>	<u>1,181,546</u>

	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
<u>Program Funding by Source</u>			
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	1,281,304	1,217,857	1,181,546
Other Funding Sources	-	-	-
Total Program Funding	<u>1,281,304</u>	<u>1,217,857</u>	<u>1,181,546</u>

<u>Program Staffing FTEs</u>	18.0	18.0	17.0
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Program Summary

Department: Regional Flood Control District

Program: Riparian Protection

Function

Enhance floodplain characteristics and ecosystem functions by preserving, protecting, and restoring the natural resources within Pima County including those activities mandated by federal, state, and local regulations. Fulfill the mission set forth by the Pima County Board of Directors in the Sonoran Desert Conservation Plan (SDCP) as it pertains to riparian and water resource protection.

Description of Services

Manage and administer the riparian protection elements of the SDCP and the Floodplain and Erosion Hazard Management Ordinance (Floodplain Ordinance) through coordination, review, and enforcement of land use improvement plans for both private and public development. Develop, regulate, and enforce riparian measures that serve to preserve and protect valued ecosystem habitat. Oversee the planning, designing, constructing, and maintaining of riparian habitat ecosystem restoration projects. Evaluate and make recommendations on properties for flood-prone, riparian habitat, and open space acquisition. Manage Regional Flood Control District (RFCD) property including unique high value riparian preserves. Participate with other County departments, governmental and nongovernmental entities on riparian area needs, availability, and conservation. Identify concerns surrounding water usage and availability and develop policies that help address these issues. Coordinate with other agencies on the planning, design, construction, operation and maintenance of groundwater recharge projects associated with flood control projects. Review and comment on possible water resource impacts of a proposed development. Determine water needs for existing riparian habitat areas and RFCD ecosystem restoration projects. Maintain, operate, and expand the Automated Local Evaluation in Real Time (ALERT) system to ensure rainfall and stream flow is accurately measured and assessed in real-time. Monitor rainfall and stream flow runoff to determine potential flooding and coordinate with appropriate emergency response agencies during significant events. Provide timely storm related information and system analyses to County personnel and other emergency response agencies.

Program Goals and Objectives

- Support and ensure compliance with the Floodplain Ordinance and the SDCP as it applies to floodplains, riparian habitat, and RFCD property
- Manage RFCD property in a manner that protects and enhances natural resources
- Plan, design, construct, and maintain cost effective high valued riparian habitat ecosystem restoration projects
- Maintain and operate an integrated flood threat recognition and emergency response system in cooperation with federal, state and local agencies

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Riparian habitat mitigation plan permits inspected annually for regulatory compliance based on the total number of permits issued during the past 5 years	8%	10%	10%
Non-functional ALERT field sensor sites repaired or replaced within two weeks, weather, hardware, and access permitting	98%	95%	100%

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	1,219,983	1,228,915	1,282,479
Operating Expenses	510,842	143,000	204,845
Total Program Expenditures	1,730,825	1,371,915	1,487,324

Program Funding by Source

Revenues	FY 2011/2012	FY 2012/2013	FY 2013/2014
Intergovernmental	-	-	87,475
Grant Revenue Sub-Total	-	-	87,475

Program Summary

Department: Regional Flood Control District

Program: Riparian Protection

Revenues			
Licenses & Permits	18,086	-	-
Miscellaneous Revenue	20,286	75,000	-
Operating Revenue Sub-Total	38,372	75,000	-
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	1,692,453	1,296,915	1,399,849
Other Funding Sources	-	-	-
Total Program Funding	1,730,825	1,371,915	1,487,324
<u>Program Staffing FTEs</u>	9.0	10.0	10.0

Regional Wastewater Reclamation

Expenditures: 216,251,348

FTEs 494.8

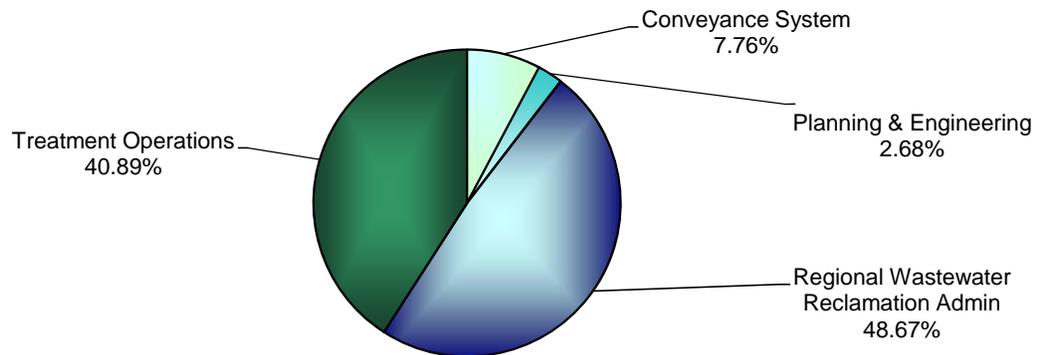
Revenues: 182,932,350

Function Statement: Protect the public health, safety, and the environment by providing quality service, environmental stewardship, and renewable resources.

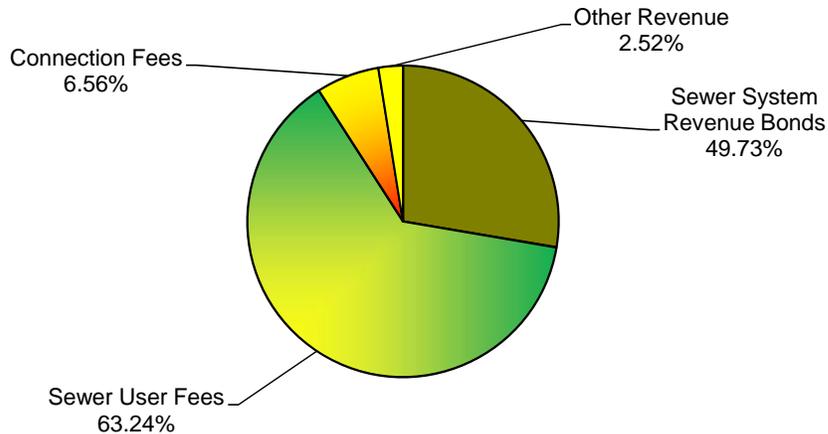
Mandates: ARS Title 11, Chapter 2: Board of Supervisors, 11-264: Authority to operate a sewage system; liens; sewage system fees; Title 14, Chapter 14: Sanitary Districts; and Pima County Code Title 7: Environmental Quality, 7.21: Liquid Waste

Note: This presentation does not include approximately \$113 million of capital projects for the fiscal year 2013/2014 listed in the Capital Improvement Program but the Sources of Funding will include revenue and other funding sources for those capital projects.

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Regional Wastewater Reclamation

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Expenditures by Program</u>			
Administration	49,032,179	110,990,370	105,245,279
Conveyance System	12,059,059	13,163,334	16,783,465
Planning & Engineering	9,660,495	9,603,441	5,790,553
Treatment Operations	47,607,512	31,867,273	88,432,051
Total Expenditures	118,359,245	165,624,418	216,251,348
<u>Funding by Source</u>			
Revenues			
Administration	154,621,960	181,919,681	182,932,350
Conveyance System	3,472,782	-	-
Planning & Engineering	1,221	-	-
Treatment Operations	(4,016)	-	-
Total Revenues	158,091,947	181,919,681	182,932,350
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(656,303)	(31,868,906)	(36,827,737)
Fund Balance Decrease/(Increase)	(39,076,399)	(164,426,357)	146,735
Other Funding Sources	-	180,000,000	70,000,000
Total Program Funding	118,359,245	165,624,418	216,251,348
<u>Staffing (FTEs) by Program</u>			
Conveyance System	108.0	108.0	116.0
Planning & Engineering	91.7	96.8	72.0
Regional Wastewater Reclamation Admin	97.1	103.7	109.8
Treatment Operations	215.0	198.0	197.0
Total Staffing (FTEs)	511.8	506.5	494.8

Program Summary

Department: Regional Wastewater Reclamation

Program: Administration

Function

Direct department operations and planning. Coordinate administrative support services for the department. Provide technical and regulatory compliance services for wastewater treatment facilities. Provide wastewater planning, engineering and Capital Improvement Program (CIP) project delivery services for ROMP CIP.

Description of Services

Supervise, monitor, direct department operations, annual budget planning, strategic planning, and process improvement planning. Coordinate community, security, quality, and employee services for the department. Assist with the development of the department's financial plan and rate increase proposals, identify and secure alternative funding sources (grants or system development funds), and recommend funding needed from bond sales to ensure capital project construction is not compromised and the Regional Optimization Master Plan (ROMP) compliance schedule is met. Prepare annual operations and maintenance budget and provide supporting justification. Operate a state licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Administer regulatory compliance and permitting programs including inspection of industrial sites requiring wastewater control. Conduct operational and technical training programs and activities. Approve administrative appeals, claims and other financial transactions. Provide project planning, project management, program oversight/coordination, and construction management services for the department's ROMP (Regional Optimization Master Plan) CIP.

Program Goals and Objectives

- Coordinate administrative and departmental employee services
- Meet federal and state permit reporting requirements for wastewater treatment facilities
- Obtain 24,000 quality assured regulatory compliance samples for the environmental laboratory
- Develop, initiate, manage, and complete ROMP CIP projects efficiently
- Complete projects within 20% of budget

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Regulatory compliance samples obtained	23,883	24,876	25,015
Permit reporting requirements met	100%	100%	100%

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	9,623,541	9,701,403	10,911,401
Operating Expenses	2,983,804	11,225,311	13,451,307
Capital Equipment > \$5,000	(442,266)	102,000	28,000
Debt Service	18,864,048	59,655,820	62,657,098
Contra Assets	(364,869)	(102,000)	(28,000)
Depreciation	18,367,921	30,407,836	18,225,473
Total Program Expenditures	<u>49,032,179</u>	<u>110,990,370</u>	<u>105,245,279</u>

<u>Program Funding by Source</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Licenses & Permits	12,631	18,600	16,000
Fines & Forfeits	495,456	24,262	22,000
Miscellaneous Revenue	112,668	1,122,656	80,000
Investment Earnings	816,339	1,449,066	850,000
Gain or Loss on Disposal of Assets	(5,927)	-	-
Capital Contributions	(901,755)	7,045,000	5,000,000
Charges for Services	154,092,548	172,260,097	176,964,350
Other Revenue Total	<u>154,621,960</u>	<u>181,919,681</u>	<u>182,932,350</u>

Program Summary

Department: **Regional Wastewater Reclamation**

Program: **Administration**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(43,469)	(31,612,706)	(36,298,157)
Fund Balance Decrease/(Increase)	(105,546,312)	(219,316,605)	(111,388,914)
Other Funding Sources	-	180,000,000	70,000,000
Total Program Funding	<u><u>49,032,179</u></u>	<u><u>110,990,370</u></u>	<u><u>105,245,279</u></u>

<u>Program Staffing FTEs</u>	97.1	103.7	109.8
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Program Summary

Department: Regional Wastewater Reclamation

Program: Conveyance System

Function

Provide the community with an environmentally sound, effective, and efficient sanitary sewage conveyance system.

Description of Services

Provide required services to repair, rehabilitate, and/or construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements. Maintain Best Management Practices to ensure the highest operating standards in the quality of service, environmental protection, and occupational health and safety are continually met. Pursuant to the department's Capacity Management Operations and Maintenance (CMOM) Plan, maintain a comprehensive, proactive, preventive maintenance program for approximately 3,500 miles of public gravity sanitary sewers and 29 public wastewater pumping systems throughout the 420 square mile public sewerage service area of eastern Pima County. Provide project planning, management, oversight/coordination, and required construction services for the department's CIP and Rehabilitation Programs.

Program Goals and Objectives

- Operate the sanitary sewage conveyance system (gravity and pumping systems) effectively, efficiently, and in compliance with federal and state mandates and regulations
 - Continue to increase the production footage for preventative maintenance program for sewer lines
 - Operate and maintain three in-house Closed Circuit Televising (CCTV) units and administration of \$2.0 million CCTV service contract until CMOM goals are obtained
- Respond efficiently and effectively to customer service requests
- Maintain an effective vector control program utilizing in-house and contract services by providing treatment applications to at least 50% of the conveyance system manholes annually
- Maintain an effective and efficient Odor Abatement Program to significantly minimize system wide odors (treatment facilities and conveyance system) through continuous improvement of odor control technologies, thereby reducing the number of odor complaints
- Develop, initiate, manage, and complete CIP conveyance projects efficiently and within 20% of budget
- Provide public sewage conveyance facilities (gravity and pumping) that are reliable and adequate to minimize the unintended/unauthorized releases of sewage to the environment (sanitary sewer overflow)
 - Reduce sanitary sewer overflows

Program Performance Measures

	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Sanitary sewer overflows	66	60	55
Feet of sewer system receiving preventative maintenance	11,959,000	11,806,080	12,000,000
Odor complaint phone calls	385	362	350
Information requests provided in the same day	100%	100%	100%
Projects completed within 20% of budget	78%	80%	100%

Program Expenditures by Object

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	6,496,677	6,567,657	6,951,688
Operating Expenses	4,820,375	6,595,677	8,882,984
Capital Equipment > \$5,000	174,892	364,745	208,586
Contra Assets	-	(364,745)	(208,586)
Depreciation	567,115	-	948,793
Total Program Expenditures	12,059,059	13,163,334	16,783,465

Program Summary

Department: Regional Wastewater Reclamation

Program: Conveyance System

Program Funding by Source

Revenues			
Miscellaneous Revenue	409	-	-
Capital Contributions	3,472,373	-	-
Other Revenue Total	3,472,782	-	-
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	(211,200)	-
Fund Balance Decrease/(Increase)	8,586,277	13,374,534	16,783,465
Other Funding Sources	-	-	-
Total Program Funding	12,059,059	13,163,334	16,783,465
<hr/>			
<u>Program Staffing FTEs</u>	108.0	108.0	116.0

Program Summary

Department: Regional Wastewater Reclamation

Program: Planning & Engineering

Function

Provide wastewater development review, engineering services, short and long range planning, and GIS mapping services.

Description of Services

Provide engineering review, inspection, and connection of sewerage and sewer service elements for new wastewater customers and manage the sewerage design standards they must comply with. Develop and maintain a regional long-range facility plan and provide project planning services and inspection for the department's Capital Improvement Program. Provide conveyance capacity information from metering and hydraulic modelling and evaluate the availability of sewer capacity to serve new development. Develop GIS tools and maintain connection records and maps of the public sewer system.

Program Goals and Objectives

- Meet or exceed 11-1605 licensing time frames for all applicable permits
- Provide on a maximum of 23 days the reviews for sewer utility plans
- Advance the use of electronic tools to improve the review process

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Average number of days to complete a substantive review for capacity allocation requests	30	28	15
Average number of business days to complete administrative and substantive reviews of preliminary sewer layout plans as measured by regulatory compliance	30	25	20
Average number of business days to complete administrative and substantive reviews of sewer improvement plans as measure by regulatory compliance	30	25	20
Average number of days for sewer utility plan reviews completed within established timeframe	19	18	17
Average number of days for electronic reviews completed for connecting to existing infrastructure per regulatory compliance	n/a	n/a	10

<u>Program Expenditures by Object</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Personnel Services	6,760,458	6,597,147	4,307,670
Operating Expenses	2,732,714	3,006,294	1,387,016
Capital Equipment > \$5,000	22,825	25,000	-
Contra Assets	-	(25,000)	-
Depreciation	144,498	-	95,867
Total Program Expenditures	9,660,495	9,603,441	5,790,553

Program Funding by Source

<u>Revenues</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
Miscellaneous Revenue	1,221	-	-
Other Revenue Total	1,221	-	-

Program Summary

Department: **Regional Wastewater Reclamation**

Program: **Planning & Engineering**

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(612,834)	-	(529,580)
Fund Balance Decrease/(Increase)	10,272,108	9,603,441	6,320,133
Other Funding Sources	-	-	-
Total Program Funding	9,660,495	9,603,441	5,790,553

<u>Program Staffing FTEs</u>	91.7	96.8	72.0
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Program Summary

Department: Regional Wastewater Reclamation

Program: Treatment Operations

Function

Protect the public health and the environment through the operation and maintenance of wastewater treatment facilities that comply with federal and state laws.

Description of Services

Operate and maintain wastewater treatment facilities to treat over 24 billion gallons of sanitary sewage annually including associated biosolid facilities. Implement in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

Program Goals and Objectives

- Generate and maximize utilization of renewable resources including biogas
- Treat over 24 billion gallons of sanitary sewage annually in compliance with federal and state laws
- Exceed the mandated biochemical oxygen demand removal rate of 93%
- Effectively operate the treatment facilities to ensure that permit limits are met
 - Prevent pass through, interference, and upset at the Publicly Owned Treatment Works (POTW)
 - Meet all regulatory compliance and reporting requirements for treatment and disposal of biosolids

Program Performance Measures	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Cubic feet of methane converted to energy	193,465,009	275,148,000	200,000,000
Billion gallons of wastewater treated annually	23	24	24
Reportable environmental exceedences	13	21	14
Biochemical oxygen demand removal rate	97%	97%	98%

Program Expenditures by Object	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	12,593,052	12,325,709	12,425,859
Operating Expenses	17,134,094	17,204,147	18,779,913
Capital Equipment > \$5,000	654,769	1,815,998	31,510,574
Contra Assets	-	(1,815,998)	(2,045,468)
Depreciation	17,225,597	2,337,417	27,761,173
Total Program Expenditures	47,607,512	31,867,273	88,432,051

Program Funding by Source	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Miscellaneous Revenue	2,198	-	-
Gain or Loss on Disposal of Assets	(6,214)	-	-
Other Revenue Total	(4,016)	-	-
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	(45,000)	-
Fund Balance Decrease/(Increase)	47,611,528	31,912,273	88,432,051
Other Funding Sources	-	-	-
Total Program Funding	47,607,512	31,867,273	88,432,051

Program Staffing FTEs	215.0	198.0	197.0
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Transportation

Expenditures: 41,031,419

FTEs 306.5

Revenues: 66,909,971

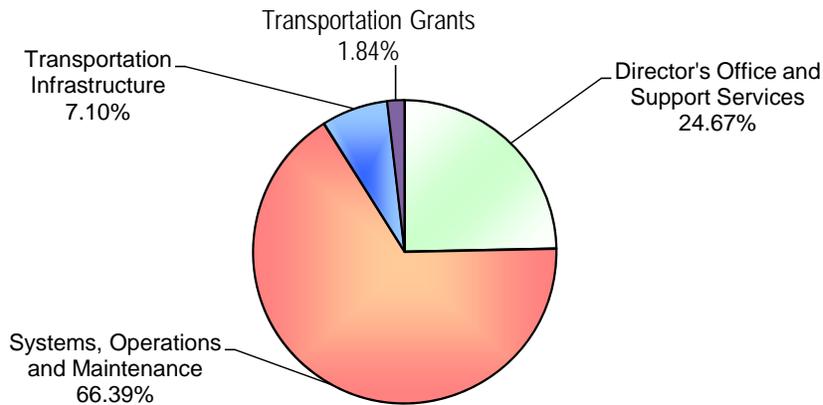
Function Statement:

Provide for the safe and efficient movement of people and goods. Maintain and rehabilitate Pima County's street and highway system. Review and regulate new land development relative to regional transportation plan considerations. Plan, design, and implement all transportation capital construction projects. Install, upgrade, and improve traffic control devices to enhance or sustain traffic flow and motorist safety. Provide alternate modes of transportation. Develop, integrate, and maintain an automated mapping/facilities management/geographic information system. Continue implementation and development of the records modernization program.

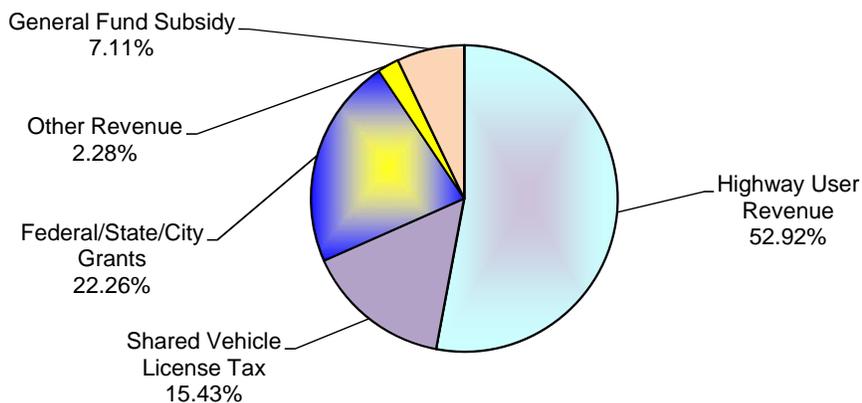
Mandates:

ARS Title 28, Chapter 19: County Highways; and Pima County Code Title 10: Traffic and Highways

Expenditures by Program



Sources of All Funding



Department Summary by Program

Department: Transportation

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Expenditures by Program</u>			
Support Services Group	8,387,036	10,552,936	10,120,481
System Ops and Maintenance	23,159,404	24,970,277	27,245,156
Transportation - Infrastructure	1,788,324	2,511,723	2,911,630
Transportation Grants	315,806	884,000	754,152
Total Expenditures	33,650,570	38,918,936	41,031,419
<u>Funding by Source</u>			
Revenues			
Support Services Group	45,601,339	47,288,138	49,595,627
System Ops and Maintenance	446,543	144,500	156,450
Transportation - Infrastructure	1,116,165	1,099,119	1,124,800
Transportation Grants	841,507	16,667,128	16,033,094
Total Revenues	48,005,554	65,198,885	66,909,971
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(19,714,972)	(31,025,566)	(45,300,931)
Fund Balance Decrease/(Increase)	5,379,154	4,745,617	19,422,379
Other Funding Sources	-	-	-
Total Program Funding	33,650,570	38,918,936	41,031,419
<u>Staffing (FTEs) by Program</u>			
Support Services Group	26.2	28.2	28.3
System Ops and Maintenance	172.0	173.0	182.7
Transportation - Infrastructure	96.5	96.5	95.5
Total Staffing (FTEs)	294.7	297.7	306.5

Program Summary

Department: **Transportation**

Program: **Support Services Group**

Function

Provide leadership and support to the department in the areas of strategic planning and capital programming, administration, intergovernmental relations, environmental compliance, finance, real property, and technical services.

Description of Services

Provide direction and leadership to organize, manage, and administer the activities of the department management and staff. Implement departmental procedures consistent with County ordinances, policies, and directives. Serve as a liaison between the department, County Administrator, Board of Supervisors, and taxpayers. Manage public education and the community relations activities of the department. Act as the primary liaison with the community, government agencies, neighborhood organizations, and special interest groups. Ensure intergovernmental document quality, coordination, department review, and comment on key state and federal legislation. Provide training and consultation on process improvement, planning, and organizational development. Ensure appropriate compliance of the department activities with federal, state, and local government requirements and regulations on environmental issues. Provide research, investigation, data collection, and advisory and defense support of departmental tort related claims and lawsuits. Provide Capital Improvement Plan (CIP) administrative management services including documentation of CIP project expenditures and project progress, development of reimbursement requests from federal, state, and local agencies, and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - Provide financial data for the County's CIP within four weeks of obtaining monthly actual expenditures
 - Continue the development and implementation of a strategic plan ensuring alignment with the policies, ordinances, and directives of the Board of Supervisors, the County Administrator and the Deputy County Administrator for Public Works
 - Plan, schedule, and lead all department planning and Quality Council sessions
 - Develop and retain a high performing workforce
 - Provide consistent technical and personal development skills training and coaching within the divisions throughout the year
 - Meet customer requests by completing acquisitions and giving possession of property to customers for facility development
 - Track the number of appraisals and acquisitions per year
 - Provide premier customer service by promptly responding to all constituent inquiries, concerns, and requests from the Board of Supervisors, the County Administrator, and the Deputy County Administrator for Public Works
 - Track and respond to each inquiry, concern, or request received within 24 hours of receipt
-

Program Performance Measures	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Constituent inquiries and concerns received	7,114	7,000	7,100
Technical assistance and/or environmental documents reviewed annually	373	350	300
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	95%	95%	100%
Introduced bills having an impact on the department that receive divisional review and are reported in writing to the Chief Deputy County Administrator	100%	100%	100%
Monthly financial data updates provided to the County's CIP unit within 4 weeks of obtaining the monthly actual expenditures	100%	100%	100%

Program Summary

Department: **Transportation**

Program: **Support Services Group**

	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
<u>Program Expenditures by Object</u>			
Personnel Services	4,491,482	4,808,131	4,272,951
Operating Expenses	3,846,199	5,744,805	5,847,530
Capital Equipment > \$5,000	49,355	-	-
Total Program Expenditures	8,387,036	10,552,936	10,120,481
<u>Program Funding by Source</u>			
Intergovernmental	44,889,756	46,964,305	49,233,840
Licenses & Permits	25,318	35,000	35,000
Miscellaneous Revenue	177,466	143,833	181,287
Investment Earnings	123,421	120,000	120,000
Gain or Loss on Disposal of Assets	330,120	-	-
Charges for Services	55,258	25,000	25,500
Operating Revenue Sub-Total	45,601,339	47,288,138	49,595,627
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(22,159,145)	(17,449,963)	(26,021,409)
Fund Balance Decrease/(Increase)	(15,055,158)	(19,285,239)	(13,453,737)
Other Funding Sources	-	-	-
Total Program Funding	8,387,036	10,552,936	10,120,481
<hr/>			
<u>Program Staffing FTEs</u>	26.2	28.2	28.3

Program Summary

Department: Transportation

Program: System Operations and Maintenance

Function

Operate and maintain a safe and efficient transportation system including roadway infrastructure, traffic control systems, bicycle and pedestrian facilities, Ajo airport, transit services, and engineering information management services.

Description of Services

Perform routine pavement maintenance to ensure safe driving surfaces for vehicles. Perform road grading, shoulder grading and repair, pothole patching, street sweeping, vegetation management, storm cleanup, snow and ice control, emergency response, and other incidental support functions. Provide roadway surface treatments to enhance, preserve, and improve the existing infrastructure. Provide drainage maintenance services under assignment from the Flood Control District. Install and maintain active traffic control systems (signing, striping, signals, and street lighting) to safely and efficiently control and monitor the traffic flow of vehicle drivers, pedestrians, and bicyclists. Respond to citizen traffic concerns with appropriate studies. Perform planning and design reviews for new roadway projects related to the County's roadway network; partner with residents to minimize traffic impacts in neighborhoods; and actively participate in the regional Intelligent Transportation System (ITS) led by the Pima Association of Governments (PAG). Establish necessary safety projects; develop scope and program priority of projects; and send to Infrastructure Group to contract out projects for design and construction. Administer Pima County impact fee program. Identify and implement bikeway and pedestrian projects; administer the county Safe Routes to School Program; and provide bicycle safety classes. Provide transportation review for proposed re-zonings and comprehensive plan amendments. Maintain the County's Major Streets and Scenic Routes Plan and provide long range transportation planning. Manage design and construction of projects using funding and priorities from the Department DOT-57 program, the PAG Regional Transportation Authority (RTA) program, and traffic and impact fees. Provide rural public transit and special needs services in Pima County. Identify, implement, and integrate automated systems and tools to facilitate department mandated functions. Provide Engineering Information Management services, data conversion and storage, along with related services and support to Pima County departments. Maintain a records modernization program.

Program Goals and Objectives

- Investigate, study, and respond to inquiries from internal and external customers in a timely manner regarding the safe and efficient traffic flow on the Pima County roadway network
 - Investigate citizen requests and take action to deliver appropriate services within eight weeks
 - Investigate Board of Supervisor (BOS) requests and take action to deliver appropriate services within four weeks
- Reduce stops and delays to drivers on Pima County arterial roadways in the County and across jurisdictional boundaries
- Make Pima County roads safer to walk, bicycle, and drive on
 - Reduce three year rolling average fatal crashes on Pima County roadway system each year
 - Coordinate engineering and enforcement functions through monthly meetings with Sheriff's Operations Bureau
 - Provide annual update to Safety Management System report by August 31 of each year
- Provide for the safe and efficient movement of people, goods, and services by performing routine roadway and bridge maintenance
 - Perform at least 65 percent of required routine maintenance such as road grading, shoulder grading, and street sweeping on regular established cycle times
 - Perform at least 16,000 sign item actions each year
 - Perform at least 800 sign maintenance service calls each year
- Preserve, improve, and extend the useful life of roadway facilities in such a manner that the facility is maintained in a condition as near as originally constructed as possible
 - Increase preventive surface treatments of roadway facilities every year
- Provide safe and reliable public transit in unincorporated Pima County
- Provide up-to-date, accurate engineering management information
 - Apply GIS data updates utilizing automated processes and modern spatial data technology within a month after logging data into the GIS project tracking system
 - Improve the accuracy and information content of GIS data layers through the integration of GPS and digital imagery by establishing and maintaining open relationship with GIS data providers within the region

Program Summary

Department: **Transportation**
Program: **System Operations and Maintenance**

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
RTA and grant funding secured for bicycle/pedestrian facilities and safety programs	\$3,000,000	\$2,750,000	\$2,750,000
Signal maintenance service calls performed	882	900	1,000
Sign item actions performed	15,803	16,000	16,000
Routine roadway maintenance activities performed by established cycle times	59%	60%	64%
Safety Management System report updated by August 31	75%	100%	100%
Citizen requests investigated within eight weeks	75%	75%	75%
BOS requests investigated within four weeks	70%	60%	75%
Engineering and enforcement coordination meetings with Sheriff's Office Bureau conducted	100%	100%	100%

<u>Program Expenditures by Object</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Personnel Services	9,251,522	9,790,422	10,592,878
Operating Expenses	13,785,833	14,624,855	15,154,278
Capital Equipment > \$5,000	122,049	555,000	1,498,000
Total Program Expenditures	23,159,404	24,970,277	27,245,156

<u>Program Funding by Source</u>	FY 2011/2012 Actual	FY 2012/2013 Adopted	FY 2013/2014 Adopted
Intergovernmental	291,264	-	-
Licenses & Permits	2,570	2,000	2,800
Miscellaneous Revenue	111,849	120,850	113,000
Investment Earnings	43	-	-
Charges for Services	40,817	21,650	40,650
Operating Revenue Sub-Total	446,543	144,500	156,450

General Fund Support	-	-	-
Net Operating Transfers In/(Out)	2,780,064	-	5,000,000
Fund Balance Decrease/(Increase)	19,932,797	24,825,777	22,088,706
Other Funding Sources	-	-	-
Total Program Funding	23,159,404	24,970,277	27,245,156

<u>Program Staffing FTEs</u>	172.0	173.0	182.7
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Program Summary

Department: Transportation

Program: Transportation - Infrastructure

Function

Plan, design, and construct transportation projects including bicycle, pedestrian and transit facilities in a cost-effective manner to provide for the safe and efficient transportation of people and goods.

Description of Services

Provide management, technical, and administrative support as well as coordination of services within the transportation systems division. Provide for the development of short and long range plans for the County roadway system in concert with other regional planning agencies; the programming of capital improvements on both a five-year and longer term time horizon; and allocating funding sources for projects including application for funds from regional and state sources. Provide right-of-way and roadway management functions and reporting required under various federal and state rules. Perform development review functions as the Department of Transportation interface for Development Services Department and other privately funded infrastructure components. Manage the planning and design of transportation projects including roadways, bridges, and roadway related drainage improvements. Prepare reports, plans, specifications, estimates and bid documents for transportation construction projects. Provide technical review of all local, County, and state projects that impact the County transportation system. Inspect, inventory, and maintain records on all bridge crossings. Perform land survey, construction inspection, material testing, and contract administration on department and other capital improvement construction projects. Perform inspection and material testing on all utility and private construction work in the public right-of-way. Attend capital improvement cash flow meetings. Prepare annual capital improvement budget.

Program Goals and Objectives

- Deliver the CIP as scheduled and budgeted in the 5-year plan
 - Complete at least 65% of the projects whose actual design completion dates are within 90 days of the adopted schedules
 - Complete at least 75% of the projects whose actual construction completion dates are within 90 days of the adopted schedule
 - Complete at least 85% of the survey requests by the proposed due date as agreed upon by both parties
 - Resolve right-of-way encroachments successfully prior to legal action
- Ensure federal and regional transportation funds are equitably allocated to projects in Pima County
- Manage, in a cost effective manner, the planning, design, and construction of the CIP 5-year plan
 - Manage at least 85% of the planned program expenditures to meet the fiscal year program adopted budget
 - Manage at least 55% of the large projects (>\$3 million) whose actual expenditures meet at least 85% of the adopted budget
- Minimize the number of negative findings from certification acceptance inspections and other quality audits
 - Achieve scores of 3 or greater for independent assurance samples
 - Ensure certification acceptance inspections and other audits result in no negative findings
- Ensure that Transportation Infrastructure's operating and capital improvements budgets meet approved and planned work objectives by quarterly monitoring of revenues and expenditures to meet approved budget and service goals
- Ensure financial stability for capital improvements by providing regular financial forecasts, aggressively seeking alternative funding, and implementing project management strategies
- Provide leadership and direction to the Transportation Infrastructure Management Team to provide for annual work plans and long range plans to meet goals for finance, process improvement, innovation and learning, and customer service

<u>Program Performance Measures</u>	FY 2011/2012 Actual	FY 2012/2013 Estimated	FY 2013/2014 Planned
Negative findings from certification acceptance inspections and other audits	0	0	0
Planned program expenditures meeting fiscal year program adopted budget	77%	100%	85%
Large projects (>\$3 million) whose actual expenditures meet at least 85% of adopted budget	47%	67%	55%
Projects whose actual design completion dates are within 90 days of completion date as of FY start	55%	67%	65%

Program Summary

Department: Transportation

Program: Transportation - Infrastructure

Projects whose actual construction completion dates are within 90 days of completion date as of FY start	50%	64%	75%
Survey requests completed by proposed due date as agreed upon by both parties	98%	95%	90%
Independent assurance samples that achieve scores of 3 or greater	89%	90%	90%
Right-of-way encroachments successfully resolved prior to legal action	100%	100%	100%

	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
<u>Program Expenditures by Object</u>			
Personnel Services	2,749,008	2,709,844	2,994,419
Operating Expenses	(1,036,807)	(282,121)	(82,789)
Capital Equipment > \$5,000	76,123	84,000	-
Total Program Expenditures	<u>1,788,324</u>	<u>2,511,723</u>	<u>2,911,630</u>
<u>Program Funding by Source</u>			
Licenses & Permits	1,068,882	1,055,569	1,073,000
Miscellaneous Revenue	3,545	-	7,000
Charges for Services	43,738	43,550	44,800
Operating Revenue Sub-Total	<u>1,116,165</u>	<u>1,099,119</u>	<u>1,124,800</u>
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	-	-	-
Fund Balance Decrease/(Increase)	672,159	1,412,604	1,786,830
Other Funding Sources	-	-	-
Total Program Funding	<u>1,788,324</u>	<u>2,511,723</u>	<u>2,911,630</u>
<u>Program Staffing FTEs</u>	96.5	96.5	95.5

Program Summary

Department: Transportation

Program: Transportation Grants

Function

Protects the interests of the Transportation Department by affording centralized coordination of all grant financial activity.

Description of Services

Ensure intergovernmental financial document quality, coordination, department review, and ensure compliance with State and Federal regulations. Provide Capital Improvement Plan (CIP) and Safe Routes to School programs financial services including documentation of project expenditures and project progress; development of reimbursement requests from federal, state, and local agencies; and compilation of audit files/audit capable documentation.

Program Goals and Objectives

- Develop and operate the department within the approved current fiscal year budget
 - Provide financial reimbursements for the County's Transportation grants within four weeks of submission of invoices
- Ensure Transportation grants are in compliance with Federal and State Regulations
 - Ensure grants are in compliance and ready for single audit throughout the year
- Provide premier customer service by promptly responding to all program constituents' inquiries and concerns
 - Respond to each inquiry, concern, or request received with 24 hours of receipt

<u>Program Performance Measures</u>	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Estimated</u>	<u>FY 2013/2014 Planned</u>
Prepare reimbursements for the County's Safe Routes Program and CIP unit within 4 weeks of month-end	n/a	100%	100%
Constituent inquiries and concerns responded to or resolved within 24 hours of receipt	n/a	100%	100%
Insure CIP and Federal Highway Administration(FHWA) grant projects are compliant with Federal and grantor regulations	n/a	yes	yes

	<u>FY 2011/2012 Actual</u>	<u>FY 2012/2013 Adopted</u>	<u>FY 2013/2014 Adopted</u>
<u>Program Expenditures by Object</u>			
Personnel Services	60,176	-	66,302
Operating Expenses	255,630	884,000	687,850
Total Program Expenditures	315,806	884,000	754,152
<u>Program Funding by Source</u>			
Revenues			
Intergovernmental	841,507	16,643,302	16,033,094
Miscellaneous Revenue	-	23,826	-
Grant Revenue Sub-Total	841,507	16,667,128	16,033,094
General Fund Support	-	-	-
Net Operating Transfers In/(Out)	(335,891)	(13,575,603)	(24,279,522)
Fund Balance Decrease/(Increase)	(189,810)	(2,207,525)	9,000,580
Other Funding Sources	-	-	-
Total Program Funding	315,806	884,000	754,152

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