

**NOTICE/AGENDA OF PUBLIC MEETING
PIMA COUNTY WIRELESS INTEGRATED NETWORK
EXECUTIVE COMMITTEE MEETING
THURSDAY, JULY 21, 2016**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the PIMA COUNTY WIRELESS INTEGRATED NETWORK EXECUTIVE COMMITTEE and to the general public that the Executive Committee will hold a meeting on **Thursday, July 21, 2016 beginning at 9:00 AM** at the Pima Emergency Communications Operations Center (PECOC), 3434 E. 22nd Street, Tucson, AZ.

The Pima Communications & Operations Center endeavors to ensure all persons with disabilities accessibility to meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Nicole Burdette at (520) 724-9320. Requests should be made as early as possible to allow time to arrange the accommodation.

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| I. CALL TO ORDER AND ROLL CALL | Chairman |
| II. APPROVAL OF MINUTE SUMMARY
Review, discussion, and approval of Minute Summary from the June 23, 2016 Executive Committee Meeting. | Chairman
Motion |
| III. EXECUTIVE DIRECTOR'S REPORT
The Executive Director will brief the members on the following topics:
A. PCWIN Budget – Special Revenue Fund
The Committee will be briefed on Period 12 of the FY 15/16 Budget.
B. PCWIN Network Health Report
The Committee will be briefed on the Network Health Report.
C. OWG & TWG Reports
The Committee will be briefed on any pertinent activities of the Operational and Technical Working Groups. | John Voorhees
Information &
Direction to Staff |
| IV. PCWIN STATUS UPDATE
The PCWIN Wireless Network Manager will provide the Committee with an update on pertinent activities. | Rick Brown
Information &
Direction to Staff |
| V. MEMBER & PARTICIPANT ACQUISITION
The Committee will consider approval of the application from the Bureau of Alcohol, Tobacco, Firearms and Explosives for membership as a Public Safety Service Participant. | John Voorhees
Motion |
| VI. PCWIN BUSINESS PLAN
The Executive Director will submit the revised PCWIN Business Plan to the Committee for review and approval. | John Voorhees
Motion |

VII. NETWORK BACKHAUL UPGRADE

Anthony Casella
Information

Mr. Anthony Casella will provide the Committee a brief overview of the plan to upgrade the network backhaul.

VIII. PCWIN SITE SECURITY CAMERA PROJECT UPDATE

Anthony Casella
Information

Mr. Anthony Casella will provide the Committee an update on the site security camera project.

IX. AGENDA ITEMS FOR FUTURE BOARD OF DIRECTORS MEETINGS

Committee
**Information &
Direction to Staff**

The Committee will discuss and consider agenda items for the August 25, 2016 Board of Directors meeting.

X. NEW BUSINESS

Committee
**Information &
Direction to Staff**

The Committee will discuss and consider agenda items for future meetings.

XI. CALL TO THE PUBLIC

Committee
Direction to Staff

Those wishing to address the Committee need not request permission in advance. Action taken as a result of public comment will be limited to directing staff to study the matter or rescheduling the matter for further consideration and decision at a later date.

XII. DATE-TIME-LOCATION OF NEXT EXECUTIVE COMMITTEE MEETING(S)

Committee
Discussion

The next Executive Committee Meeting is September 22, 2016. The meeting will begin at 9:00 a.m., and held at the Pima Emergency Communications Operations Center, 3434 E. 22nd Street, Tucson, AZ, Conference Room 308.

XIII. ADJOURNMENT

Motion

A copy of the agenda background material provided to the Executive Committee is available for public inspection at the PCWIN Administrative Office, Pima Emergency Communications & Operations Center, and (520) 724-9320.

**PIMA COUNTY WIRELESS INTEGRATED NETWORK
(PCWIN)
EXECUTIVE COMMITTEE**

Pima Emergency Communications Operations Center
3434 E. 22nd Street
June 23, 2016

SUMMARY OF MEETING

Note: The following is a summary of what transpired at the June 23, 2016 Executive Committee Meeting.

I. CALL TO ORDER

Mr. Anthony Casella, PCWIN Executive Director 9:00 am

Roll Call: Nicole Burdette, PCWIN Administration

Members Present

Mr. Anthony Casella, Pima County ITD (Chair)
Assistant Chief Carla Johnson, City of Tucson Police (Vice Chair)
Chief Doug Chappell, Drexel Heights Fire District
Chief Karl Woolridge, Pima County Sheriff's Department
Greg McNeal on behalf of Howell Herring, City of Tucson
Joey Kosiorowski on behalf of Chief Chuck Wunder, Green Valley Fire District
Deputy Chief Larry Stevens on behalf of Chief Daniel Sharp, Oro Valley Police
John Voorhees, PCWIN Executive Director

Members Absent

Howell Herring, City of Tucson ITD
Chief Chuck Wunder, Green Valley Fire District
Chief Daniel Sharp, Oro Valley Police

Participating Attendees

Mr. Dietrich De Boer, ITD Wireless Services
Captain Fred Bair, Tucson Fire Department

II. APPROVAL OF MINUTE SUMMARY

Mr. Anthony Casella, Pima County ITD

Mr. Casella calls for comments on the April 21, 2016 Executive Committee Meeting Minute Summary and hears none.

Motion: Chief Chappell moves to approve the Minute Summary for the April 21, 2016. Motion is seconded by Chief Woolridge and carries unanimously.

III. EXECUTIVE DIRECTOR'S REPORT
Mr. John Voorhees, PCWIN Executive Directors

A. PCWIN BUDGET – SPECIAL REVENUE FUND

Mr. Voorhees advises Members that several financial documents have been provided: the Period 10 Forecast and Periods 10 and 11 Aging and Revenue Reports. Finance does not produce a Period 11 Forecast Report as they are in the process of closing out the fiscal year.

The Period 10 Forecast shows a \$202K surplus. The five-year plan has a forecasted \$181K surplus, therefore the budget is approximately \$20K ahead of the five-year forecast.

The budget is slightly underspent. The primary savings is in personnel which is the result of staff charging their time to the rebanding project.

Expenses are on track and the Aging and Revenue Reports indicate all Members are current on fees.

B. PCWIN Reorganization

Mr. Voorhees refers Members to the memorandum from Deputy County Administrator, Jan Leshner, on this subject. He explains that when he started with the County there was some discussion about the organizational structure of PCWIN and whether it was arranged correctly or efficiently. Because he was new to the County he was not comfortable making changes and opted to leave the organizational structure in place.

The decision to reorganize dovetails on another decision that he did advocate for and that was for PCWIN to become its own department. PCWIN has been a division under the Office of Emergency Management (OEM) since implementation, which provided the necessary administrative services and support (ex. human resources, finance). But now that PCWIN is well established, Mr. Voorhees felt it would be beneficial to the Board of Directors (BoD) to elevate PCWIN to a standalone department. The plan was to do that July 1 this year.

After more evaluation, it also looked beneficial to the BoD to address some of the staffing issues in PCWIN. As the Members are aware, the Special Revenue Fund (SRF) pays the salaries, benefits, and logistical support for 10 full-time Pima County Information Technology Department (PCITD) employees and this has created a difficult organizational chain. One example is the purchase approval process which needed to go through two separate paths for a decision. Mr. Voorhees realized that it would be most beneficial to the BoD if that process was simplified.

After many discussions, it was decided to realign certain employees under PCWIN. There are 12 full-time employees in Wireless Services (all PCITD employees) that work on the PCWIN system: eight work on the fixed radio equipment, two work on subscriber units (radio maintenance) and two work on the network backhaul. All will be reorganized under PCWIN except the two employees that work on the network backhaul.

The two employees that work on the PCWIN network backhaul will stay in PCITD because the network backhaul is part of the broader Pima County network. Their salaries and benefits will continue to be paid by the SRF in FY 16/17; however, in FY 17/18 they will report solely to PCITD and PCWIN will be a customer and pay for their services.

Additionally, the Subscriber Services fund will also move under PCWIN. This is the fund that subscribers pay into to have their radios maintained. Details on this fund will be reported to the Executive Committee and BoD in similar fashion as the SRF.

Discussion and Comments:

Mr. Casella adds that the discussion on whether PCWIN should be a separate entity or be a part of another department has been on-going for some time. He believes this reorganization will be cleaner and clearer.

Mr. Voorhees adds that he is trying to keep the reorganization cost neutral and doesn't anticipate additional expenses. However, in FY17/18 there will be an additional expense for services received from the Network Operations Center (NOC), which the SRF is not currently paying for. This is not related to the reorganization.

Chief Johnson asks Mr. Voorhees if he is just advising of this change or if there will be a vote. Mr. Voorhees replies that this is information only because it is an internal change and should not affect PCWIN.

Chief Johnson asks who will be negatively affected. Mr. Voorhees responds that PCITD will lose 10 of their position control numbers. Mr. Casella adds that employees will be going to a smaller department which reduces their flexibility and limits the chance for promotions.

Chief Johnson expresses concern about Mr. Voorhees remaining neutral in PCWIN matters. She explains that Mr. Voorhees is perceived by the member agencies as being a neutral party in PCWIN, but with the reorganization he will be more firmly aligned with Pima County and its structure, and may lose the perception of neutrality.

Mr. Voorhees assures Chief Johnson that moving personnel to PCWIN will make staff a more cohesive body working for the BoD and will remove the divided loyalties.

Mr. Voorhees, addressing the Members, states that he would like to know if that perception is prevalent, and if there are any concerns about the lack of objectivity. He encourages Members to bring any such concerns to his attention.

C. PCWIN Network Health Report

April:

- Busies – 13, all at Haystack.
- Network Performance – some frame error and microwave issues at Confidence Peak. Staff has replaced some parts and continues to monitor. The site is still experiencing problems but end-users are not affected.
- Work orders remain consistent.

Mr. Voorhees is tracking the max use of network as it slowly increases. System usage started at 20-30% and is now approaching 40%.

Mr. Casella reminds Members that monsoons may cause some microwave path fade but this should not affect services because of the redundancy in the system.

Mr. Voorhees adds that preventive maintenance is complete and staff will visit the sites again after the monsoons.

May:

- Busies – 9 at Golder and 11 at Haystack
- Backhaul:
 - Frame error issues at Confidence Peak
 - An issue at PTSA related to a power cycle problem that caused a few sites to momentarily go into site trunking. This did not affect end-users.
- Work orders remain steady.

D. OPERATIONS WORKING GROUP (OWG) & TECHNICAL WORKING GROUP (TWG) REPORTS
Mr. Dietrich De Boer, Pima County Wireless Services, TWG Member
Captain Fred Bair, Tucson Fire Department, OWG Chair

OWG Update – Captain Fred Bair, Chairman

Captain Bair provides a brief overview of the OWG May and June meetings:

- Membership applications for Tucson Airport Authority, Tucson Water and LifeNet were reviewed and approved.
- Pending applications for Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) and Border Patrol were discussed.
- APX 6000XE cracked radio cases will be replaced by Creative Communications in Phoenix. It may be 2 - 4 weeks before Creative Communications has sufficient inventory to start the replacement process.
- Interoperability Subcommittee has started meeting again and will reach out to agencies outside of PCWIN.

Discussion and Comments:

Mr. Voorhees elaborates on the pending membership applications. ATF is currently an interoperability participant but wishes to become a paying member. Border Patrol is applying to become an interoperability participant.

Captain Bair asks Mr. Voorhees about the status of the Intergovernmental Agreement with Davis Monthan Air Force Base. Mr. Voorhees replies that the agreement is in the final stages of approval.

Mr. Voorhees asks Mr. Campbell if he would like to provide more detail about the Interoperability Subcommittee. Mr. Campbell reports that the Tactical Interoperability Communications Plan (TICP) will be the initial focus.

The TICP, in its current form, is only a resource guide and does not include an actual plan for interoperability. The Subcommittee will revise the plan to be an all-encompassing plan to include all public safety agencies wishing to participate. The subcommittee will likely expand outside of PCWIN and become its own entity.

Mr. Campbell states that if anyone is interested, or knows someone who may be interested, to please contact him.

TWG Update – Mr. Dietrich De Boer, Member

Mr. De Boer provides a brief overview of the TWG May and June meetings:

- APX 6000XE cracked radio cases: there is no start date; however Wireless Services continue to work with City of Tucson Comm Maintenance to develop a process for sending the radios in.
- Encryption Management Policy was discussed. To better meet the policy requirements, Wireless Services will hold a workshop on June 29, 2016 to discuss the policies and provide hands-on training.
- Measures of Success Report was reviewed.
- ATF application was reviewed. The application is pending more information and will be reviewed again before going to the OWG.

IV. PCWIN STATUS UPDATE
Mr. Dietrich De Boer, Pima County Wireless Services

- Infrastructure rebanding is tentatively scheduled for December 2016.
- North Simulcast coverage testing will begin in August 2016.
- Second touch is tentatively scheduled for December – July 2017 pending infrastructure rebanding.
- Sprint will return in July or August to monitor Keystone and possibly Childs to determine if Mexico is using specific frequencies.
- Tower and microwave preventive maintenance is complete.
- Preventive maintenance on Simulcast A and B is scheduled for July 2016.
- Beacon Hill: all three sites were broken into, but PCWIN equipment was not damaged. Breakers were removed from the Crown Castle side of the building and Simply Bits had \$1,100 in damage. Pima County Facilities Management is installing strike plates on the doors for added security.

Discussion and Comments:

Mr. Casella states that replacement of the cracked cases has taken too long. He insists that Motorola provide an email in the next couple of days confirming a start date.

Mr. Voorhees points out that the plan to replace the cases has changed several times which has added to the delay.

Mr. Paul Punske, Creative Communications, states that the cases are a new three-piece design and it has taken some extra time to establish the supply chain and build sufficient inventory. He agrees that it has taken too long, but adds that Motorola is committed to replacing all the XE cases.

Mr. Casella reiterates that Motorola needs to confirm a date.

Mr. Voorhees adds that rebanding has been delayed because Mexico did not have the staff for the rebanding project. They are now hiring staff and will soon have confirmed dates.

V. PCWIN SECURITY CAMERAS UPDATE
Mr. Anthony Casella, Pima County ITD

Mr. Casella reports that installation of the security cameras has not progressed. Pima County Facilities Management is doing the installation in order to keep costs down. However, they have a personnel shortage, which will significantly delay the project. Mr. Casella will be meeting with the facilities director to discuss further, but a contractor may need to be hired to finish the project.

VI. AGENDA ITEMS FOR FUTURE BOARD OF DIRECTORS MEETINGS
Committee Members

Discuss the concept on network backhaul upgrade.

VII. NEW BUSINESS
Mr. Anthony Casella, Pima County ITD

Provide an update on the network backhaul upgrade.

VIII. CALL TO THE PUBLIC
Mr. Anthony Casella, Pima County ITD

Mr. Casella asks if anyone in the audience would like to address the Committee. No one appears.

IX. DATE-TIME-LOCATION OF NEXT EXECUTIVE COMMITTEE MEETING

The next Executive Committee meeting is scheduled for Thursday, July 21, 2016. Meeting will convene at 9:00 a.m. at the Pima Emergency Operations Center, 3434 E. 22nd Street, Tucson, Conference Room 308.

X. ADJOURNMENT

Mr. Casella asks for a motion to adjourn. Chief Chappell moves to adjourn the meeting. Motion is seconded by Chief Johnson and carries unanimously. 9:46am

DRAFT

REVENUE / RECEIVABLE REPORT
FISCAL YEAR 2015-2016
as of June 30, 2016

EXTERNAL ACCOUNTS									
	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	AJO AMBULANCE	PCWIN Membership Fees- 1st Quarter (July - September 2015) 43 units @ \$33.00 each	05/18/15	\$ 4,257.00	07/08/15	\$ 4,257.00	07/01/15	1st	\$ -
Membership	AJO AMBULANCE	PCWIN Membership Fees- 2nd Quarter (Oct- Dec 2015) 43 units @ \$33.00 each	08/15/15	\$ 4,257.00	09/28/15	\$ 4,257.00	10/01/15	2nd	\$ -
Membership	AJO AMBULANCE	PCWIN Membership Fees- 3rd Quarter (Jan- Mar 2016) 43 units @ \$33.00 each	11/16/15	\$ 4,257.00	12/07/15	\$ 4,257.00	01/01/16	3rd	\$ -
Membership	AJO AMBULANCE	PCWIN Membership Fees- 4th Quarter (Apr- Jun 2016) 43 units @ \$33.00 each	02/17/16	\$ 4,257.00	03/14/16	\$ 4,257.00	04/01/16	4th	\$ -
Membership	AVRA VALLEY FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 4 units @ \$33.00 each	05/18/15	\$ 396.00	07/07/15	\$ 396.00	07/01/15	1st	\$ -
Membership	AVRA VALLEY FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct- Dec 2015) 4 units @ \$33.00 each	08/15/15	\$ 396.00	09/18/15	\$ 396.00	10/01/15	2nd	\$ -
Membership	AVRA VALLEY FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 4 units @ \$33.00 each"	11/16/15	\$ 396.00	12/08/15	\$ 396.00	01/01/16	3rd	\$ -
Membership	AVRA VALLEY FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr- Jun 2016) 4 units @ \$33.00 each"	02/17/16	\$ 396.00	03/03/16	\$ 396.00	04/01/16	4th	\$ -
Membership	CITY OF TUCSON-Police	PCWIN Membership Fees- Police 1st Quarter (July - September 2015) 2024 units @ \$33.00 each	05/18/15	\$ 200,376.00	07/08/15	\$ 200,376.00	07/01/15	1st	\$ -
Membership	CITY OF TUCSON-Police	PCWIN Membership Fees-Police 2nd Quarter (Oct - Dec 2015) 2014 unit @ \$33.00 each	08/15/15	\$ 199,386.00	09/28/15	\$ 199,386.00	10/01/15	2nd	\$ -
Membership	CITY OF TUCSON-Police	PCWIN Membership Fees-Police 3rd Quarter (Jan - Mar 2016) 2016 unit @ \$33.00 each	11/16/15	\$ 199,584.00	12/14/15	\$ 199,584.00	01/01/16	3rd	\$ -
Membership	CITY OF TUCSON-Police	PCWIN Membership Fees-Police 4th Quarter (Apr - Jun 2016) 2026 unit @ \$33.00 each	02/17/16	\$ 200,574.00	04/13/16	\$ 200,574.00	04/01/16	4th	\$ -
Membership	CITY OF TUCSON-Fire	PCWIN Membership Fees-Fire 1st Quarter (July - Sept 2015) 545 units @ \$33.00 each	05/15/15	\$ 53,955.00	07/08/15	\$ 53,955.00	07/11/15	1st	\$ -
Membership	CITY OF TUCSON-Fire	PCWIN Membership Fees-Fire 2nd Quarter (Oct - Dec 2015) 546 units @ \$33.00 each	08/15/15	\$ 54,054.00	09/28/15	\$ 54,054.00	10/01/15	2nd	\$ -
Membership	CITY OF TUCSON-Fire	PCWIN Membership Fees-Fire 3rd Quarter (Jan - Mar 2016) 546 units @ \$33.00 each	11/16/15	\$ 54,054.00	12/14/15	\$ 54,054.00	01/01/16	3rd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	CITY OF TUCSON-Fire	PCWIN Membership Fees-Fire 4th Quarter (Apr - Jun 2016) 546 units @ \$33.00 each	02/17/16	\$ 54,054.00	04/13/16	\$ 54,054.00	04/01/16	4th	\$ -
Membership	CITY OF SOUTH TUCSON-Police	PCWIN Membership Fees- Police 1st Quarter (July - September 2015) 65 units @ \$33.00 each	05/18/15	\$ 6,435.00	08/25/15	\$ 6,435.00	07/01/15	1st	\$ -
Membership	CITY OF SOUTH TUCSON-Police	PCWIN Membership Fees- Police 2nd Quarter (Oct - Dec 2015) 65 units @ \$33.00 each	08/15/15	\$ 6,435.00	10/20/15	\$ 6,435.00	10/01/15	2nd	\$ -
Membership	CITY OF SOUTH TUCSON-Police	PCWIN Membership Fees- Police 3rd Quarter (Jan - Mar 2016) 65 units @ \$33.00 each	11/16/15	\$ 6,435.00	01/26/16	\$ 6,435.00	01/01/16	3rd	\$ -
Membership	CITY OF SOUTH TUCSON-Police	PCWIN Membership Fees- Police 4th Quarter (Apr - Jun 2016) 65 units @ \$33.00 each	02/17/16	\$ 6,435.00	04/08/16	\$ 6,435.00	04/01/16	4th	\$ -
Membership	CITY OF SOUTH TUCSON-Fire	PCWIN Membership Fees- 1st Quarter (July - September 2015) 20 units @ \$33.00 each	05/18/15	\$ 1,980.00	08/25/15	\$ 1,980.00	07/01/15	1st	\$ -
Membership	CITY OF SOUTH TUCSON-Fire	PCWIN Membership Fees- Fire 2nd Quarter (Oct - Dec 2015) 20 units @ \$33.00 each	08/15/15	\$ 1,980.00	10/20/15	\$ 1,980.00	10/01/15	2nd	\$ -
Membership	CITY OF SOUTH TUCSON-Fire	PCWIN Membership Fees- Fire 3rd Quarter (Jan - Mar 2016) 20 units @ \$33.00 each	11/16/15	\$ 1,980.00	01/26/16	\$ 1,980.00	01/01/16	3rd	\$ -
Membership	CITY OF SOUTH TUCSON-Fire	PCWIN Membership Fees- Fire 4th Quarter (Apr - Jun 2016) 20 units @ \$33.00 each	02/17/16	\$ 1,980.00	04/08/16	\$ 1,980.00	04/01/16	4th	\$ -
Membership	CORONA DE TUCSON FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 31 units @ \$33.00 each	05/18/15	\$ 3,069.00	07/09/15	\$ 3,069.00	07/01/15	1st	\$ -
Membership	CORONA DE TUCSON FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 31 units @ \$33.00 each	08/15/15	\$ 3,069.00	09/09/15	\$ 3,069.00	10/01/15	2nd	\$ -
Membership	CORONA DE TUCSON FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 31 units @ \$33.00 each	11/16/15	\$ 3,069.00	12/04/15	\$ 3,069.00	01/01/16	3rd	\$ -
Membership	CORONA DE TUCSON FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 31 units @ \$33.00 each	02/17/16	\$ 3,069.00	03/31/16	\$ 3,069.00	04/01/16	4th	\$ -
Membership	DREXEL HEIGHTS FIRE DEPARTMENT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 89 units @ \$33.00 each	05/18/15	\$ 8,811.00	07/07/15	\$ 8,811.00	07/01/15	1st	\$ -
Membership	DREXEL HEIGHTS FIRE DEPARTMENT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 89 units @ \$33.00 each	08/15/15	\$ 8,811.00	08/31/15	\$ 8,811.00	10/01/15	2nd	\$ -
Membership	DREXEL HEIGHTS FIRE DEPARTMENT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 89 units @ \$33.00 each	11/16/15	\$ 8,811.00	12/08/15	\$ 8,811.00	01/01/16	3rd	\$ -
Membership	DREXEL HEIGHTS FIRE DEPARTMENT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 89 units @ \$33.00 each	02/17/16	\$ 8,811.00	02/26/16	\$ 8,811.00	04/01/16	4th	\$ -
Membership	GOLDER RANCH FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 31 units @ \$33.00 each	05/18/15	\$ 3,069.00	07/16/15	\$ 3,069.00	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	GOLDER RANCH FIRE DISTRICT	PCWIN Membership Fees 2nd Quarter (Oct - Dec 2015) 31 units @ \$33.00 each	08/15/15	\$ 3,069.00	09/08/15	\$ 3,069.00	10/01/15	2nd	\$ -
Membership	GOLDER RANCH FIRE DISTRICT	PCWIN Membership Fees 3rd Quarter (Jan - Mar 2016) 31 units @ \$33.00 each	11/16/15	\$ 3,069.00	12/22/15	\$ 3,069.00	01/01/16	3rd	\$ -
Membership	GOLDER RANCH FIRE DISTRICT	PCWIN Membership Fees 4th Quarter (Apr - Jun 2016) 93 units @ \$33.00 each	02/16/16	\$ 9,207.00	03/15/16	\$ 9,207.00	04/01/16	4th	\$ -
Membership	GREEN VALLEY FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 98 units @ \$33.00 each	05/18/15	\$ 10,692.00	07/01/15	\$ 10,692.00	07/01/15	1st	\$ -
Membership	GREEN VALLEY FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 108 units @ \$33.00 each	08/15/15	\$ 10,692.00	08/31/15	\$ 10,692.00	10/01/15	2nd	\$ -
Membership	GREEN VALLEY FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 108 units @ \$33.00 each	11/16/15	\$ 10,692.00	12/07/15	\$ 10,692.00	01/01/16	3rd	\$ -
Membership	GREEN VALLEY FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 108 units @ \$33.00 each	02/17/16	\$ 10,692.00	02/26/16	\$ 10,692.00	04/01/16	4th	\$ -
Membership	GREEN VALLEY FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) adjusted 108 units to 107 units	05/26/16	\$ (99.00)	05/26/16			4th	\$ (99.00)
Membership	MOUNTAIN VISTA FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 33 units @ \$33.00 each	05/18/15	\$ 3,267.00	07/07/15	\$ 3,267.00	07/01/15	1st	\$ -
Membership	MOUNTAIN VISTA FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 33 units @ \$33.00 each	08/15/15	\$ 3,267.00	08/25/15	\$ 3,267.00	10/01/15	2nd	\$ -
Membership	MOUNTAIN VISTA FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 33 units @ \$33.00 each	11/16/15	\$ 3,267.00	12/07/15	\$ 3,267.00	01/01/16	3rd	\$ -
Membership	MOUNTAIN VISTA FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 33 units @ \$33.00 each	02/17/16	\$ 3,267.00	02/26/16	\$ 3,267.00	04/01/16	4th	\$ -
Membership	NORTHWEST FIRE/RESCUE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 64 units @ \$33.00 each	05/18/15	\$ 6,336.00	07/08/15	\$ 6,336.00	07/01/15	1st	\$ -
Membership	NORTHWEST FIRE/RESCUE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 64 unit @ \$33.00 each	08/15/15	\$ 6,336.00	07/08/15	\$ 6,336.00	10/01/15	2nd	\$ -
Membership	NORTHWEST FIRE/RESCUE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 64 unit @ \$33.00 each	11/16/15	\$ 6,336.00	12/30/15	\$ 6,336.00	01/01/16	3rd	\$ -
Membership	NORTHWEST FIRE/RESCUE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 110 unit @ \$33.00 each	02/16/16	\$ 10,890.00	03/31/16	\$ 10,890.00	04/01/16	4th	\$ -
Membership	NORTHWEST MEDICAL CENTER LLC	PCWIN Membership Fees- 1st Quarter (July - September 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	07/01/15	\$ 99.00	07/01/15	1st	\$ -
Membership	NORTHWEST MEDICAL CENTER LLC	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	08/31/15	\$ 99.00	10/01/15	2nd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	NORTHWEST MEDICAL CENTER LLC	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	12/28/15	\$ 99.00	01/01/16	3rd	\$ -
Membership	NORTHWEST MEDICAL CENTER LLC	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/16/16	\$ 99.00	03/07/16	\$ 99.00	04/01/16	4th	\$ -
Membership	NORTHWEST MEDICAL CENTER LLC	PCWIN Membership Fees-Vail 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/17/16	\$ 99.00	03/29/16	\$ 99.00	04/01/16	4th	\$ -
Membership	ORO VALLEY HOSPITAL	PCWIN Membership Fees- 1st Quarter (July - September 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	07/07/15	\$ 99.00	07/01/15	1st	\$ -
Membership	ORO VALLEY HOSPITAL	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	09/08/15	\$ 99.00	10/01/15	2nd	\$ -
Membership	ORO VALLEY HOSPITAL	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	12/28/15	\$ 99.00	01/01/16	3rd	\$ -
Membership	ORO VALLEY HOSPITAL	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/16/16	\$ 99.00	03/10/16	\$ 99.00	04/01/16	4th	\$ -
Membership	PASCUA PUEBLO FIRE DEPARTMENT	PCWIN Membership Fees- 1st Quarter (Jul -Sept 2015) 25 units @ \$33.00 each	05/18/15	\$ 2,475.00	07/01/15	\$ 2,475.00	07/01/15	1st	\$ -
Membership	PASCUA PUEBLO FIRE DEPARTMENT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 25 units @ \$33.00 each	08/15/15	\$ 2,475.00	10/26/15	\$ 2,475.00	10/01/15	2nd	\$ -
Membership	PASCUA PUEBLO FIRE DEPARTMENT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 29 units @ \$33.00 each	11/16/15	\$ 2,871.00	12/04/15	\$ 2,871.00	01/01/16	3rd	\$ -
Membership	PASCUA PUEBLO FIRE DEPARTMENT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 29 units @ \$33.00 each	02/16/16	\$ 2,871.00	03/08/16	\$ 2,871.00	04/01/16	4th	\$ -
Membership	PASCUA YAQUI POLICE DEPARTMENT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 80 units @ \$33.00 each	05/18/15	\$ 7,920.00	07/02/15	\$ 7,920.00	07/01/15	1st	\$ -
Membership	PASCUA YAQUI POLICE DEPARTMENT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 80 units @ \$33.00 each	08/15/15	\$ 7,920.00	10/26/15	\$ 7,920.00	10/01/15	2nd	\$ -
Membership	PASCUA YAQUI POLICE DEPARTMENT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 87 units @ \$33.00 each	11/16/15	\$ 8,613.00	01/19/16	\$ 8,613.00	01/01/16	3rd	\$ -
Membership	PASCUA YAQUI POLICE DEPARTMENT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 89 units @ \$33.00 each	02/16/16	\$ 8,811.00	03/08/16	\$ 8,811.00	04/01/16	4th	\$ -
Membership	PICTURE ROCKS FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (Jul - Sept 2015) 2 units @ \$33.00 each	05/18/15	\$ 198.00	07/06/15	\$ 198.00	07/01/15	1st	\$ -
Membership	PICTURE ROCKS FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 2 units @ \$33.00 each	08/15/15	\$ 198.00	10/05/15	\$ 198.00	10/01/15	2nd	\$ -
Membership	PICTURE ROCKS FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 2 units @ \$33.00 each	11/16/15	\$ 198.00	12/01/15	\$ 198.00	01/01/16	3rd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	PICTURE ROCKS FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 2 units @ \$33.00 each	02/17/16	\$ 198.00	03/07/16	\$ 198.00	04/01/16	4th	\$ -
Membership	PIMA COUNTY COMMUNITY COLLEGE	PCWIN Membership Fees- 1st Quarter (July - September 2015) 91 units @ \$33.00 each	05/18/15	\$ 9,009.00	07/02/15	\$ 9,009.00	07/01/15	1st	\$ -
Membership	PIMA COUNTY COMMUNITY COLLEGE	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 91 units @ \$33.00 each PO #B1610609	08/15/15	\$ 9,009.00	11/10/15	\$ 9,009.00	10/01/15	2nd	\$ -
Membership	PIMA COUNTY COMMUNITY COLLEGE	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 91 units @ \$33.00 each PO #B1610609	11/16/15	\$ 9,009.00	12/04/15	\$ 9,009.00	01/01/16	3rd	\$ -
Membership	PIMA COUNTY COMMUNITY COLLEGE	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 91 units @ \$33.00 each PO #B1610609	02/17/16	\$ 9,009.00	03/09/16	\$ 9,009.00	04/01/16	4th	\$ -
Membership	RINCON VALLEY FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 35 units @ \$33.00 each	05/18/15	\$ 3,465.00	07/02/15	\$ 3,465.00	07/01/15	1st	\$ -
Membership	RINCON VALLEY FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 35 units @ \$33.00 each	08/15/15	\$ 3,465.00	08/31/15	\$ 3,465.00	10/01/15	2nd	\$ -
Membership	RINCON VALLEY FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 35 units @ \$33.00 each	11/16/15	\$ 3,465.00	11/30/15	\$ 3,465.00	01/01/16	3rd	\$ -
Membership	RINCON VALLEY FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 35 units @ \$33.00 each	02/17/16	\$ 3,465.00	02/22/16	\$ 3,465.00	04/01/16	4th	\$ -
Membership	RURAL METRO FIRE DEPT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 142 units @ \$33.00 each	05/18/15	\$ 14,058.00	07/09/15	\$ 14,058.00	07/01/15	1st	\$ -
Membership	RURAL METRO FIRE DEPT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 143 units @ \$33.00 each	08/15/15	\$ 14,157.00	09/28/15	\$ 14,157.00	10/01/15	2nd	\$ -
Membership	RURAL METRO FIRE DEPT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 153 units @ \$33.00 each	11/16/15	\$ 15,147.00	12/04/15	\$ 15,147.00	01/01/16	3rd	\$ -
Membership	RURAL METRO FIRE DEPT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 160 units @ \$33.00 each	02/17/16	\$ 15,840.00	03/10/16	\$ 15,840.00	04/01/16	4th	\$ -
Membership	SABINO VISTA FIRE DISTRICT	PCWIN Membership Fees- Sabino Vista Fire District 1st Quarter (Jul- Sept 2015) 5 units @ \$33.00	05/18/15	\$ 495.00	07/07/15	\$ 495.00	07/01/15	1st	\$ -
Membership	SABINO VISTA FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 5 units @ \$33.00 each	08/15/15	\$ 495.00	10/05/15	\$ 495.00	10/01/15	2nd	\$ -
Membership	SABINO VISTA FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 5 units @ \$33.00 each	11/16/15	\$ 495.00	12/28/15	\$ 495.00	01/01/16	3rd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	SABINO VISTA FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 5 units @ \$33.00 each	02/17/16	\$ 495.00	04/04/16	\$ 495.00	04/01/16	4th	\$ -
Membership	ST. JOSEPH'S HOSPITAL	PCWIN Membership Fees- 1st Quarter (July - September 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	07/07/15	\$ 99.00	07/01/15	1st	\$ -
Membership	ST. JOSEPH'S HOSPITAL	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	09/14/15	\$ 99.00	10/01/15	2nd	\$ -
Membership	ST. JOSEPH'S HOSPITAL	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	02/22/16	\$ 99.00	01/01/16	3rd	\$ -
Membership	ST. JOSEPH'S HOSPITAL	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/17/16	\$ 99.00	03/07/16	\$ 99.00	04/01/16	4th	\$ -
Membership	ST. MARY'S HOSPITAL	PCWIN Membership Fees- 1st Quarter (July - September 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	07/07/15	\$ 99.00	07/01/15	1st	\$ -
Membership	ST. MARY'S HOSPITAL	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	09/10/15	\$ 99.00	10/01/15	2nd	\$ -
Membership	ST. MARY'S HOSPITAL	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	12/07/15	\$ 99.00	01/01/16	3rd	\$ -
Membership	ST. MARY'S HOSPITAL	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/17/16	\$ 99.00	03/07/16	\$ 99.00	04/01/16	4th	\$ -
Membership	Tanque Verde Valley Fire District	PCWIN Membership Fees- 1st Quarter (July - September 2015) 5 units @ \$33.00 each	05/18/15	\$ 495.00	07/02/15	\$ 495.00	07/01/15	1st	\$ -
Membership	Tanque Verde Valley Fire District	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 5 units @ \$33.00 each	08/15/15	\$ 495.00	09/14/15	\$ 495.00	10/01/15	2nd	\$ -
Membership	Tanque Verde Valley Fire District	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 5 units @ \$33.00 each	11/16/15	\$ 495.00	11/18/15	\$ 495.00	01/01/16	3rd	\$ -
Membership	Tanque Verde Valley Fire District	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 5 units @ \$33.00 each	02/17/16	\$ 495.00	02/17/16	\$ 495.00	04/01/16	4th	\$ -
Membership	THREE POINTS FIRE DISTRICT	PCWIN Membership Fees- 1st Quarter (July - September 2015) 3 units @ \$33.00 each	05/18/15	\$ 297.00	07/07/15	\$ 297.00	07/01/15	1st	\$ -
Membership	THREE POINTS FIRE DISTRICT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 3 units @ \$33.00 each	08/15/15	\$ 297.00	09/21/15	\$ 297.00	10/01/15	2nd	\$ -
Membership	THREE POINTS FIRE DISTRICT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 3 units @ \$33.00 each	11/16/15	\$ 297.00	11/30/15	\$ 297.00	01/01/16	3rd	\$ -
Membership	THREE POINTS FIRE DISTRICT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 3 units @ \$33.00 each	02/17/16	\$ 297.00	03/03/16	\$ 297.00	04/01/16	4th	\$ -
Membership	THE UNIVERSITY OF ARIZONA	PCWIN Membership Fees- 1st Quarter (July - September 2015) 4 units @ \$33.00 each	05/18/15	\$ 396.00	07/01/15	\$ 396.00	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	THE UNIVERSITY OF ARIZONA	PCWIN Membership Fees- Risk Management 2nd Quarter (Oct - Dec 2015) 4 units @ \$33.00 each	08/15/15	\$ 396.00	09/08/15	\$ 396.00	10/01/15	2nd	\$ -
Membership	THE UNIVERSITY OF ARIZONA	PCWIN Membership Fees- Risk Management 3rd Quarter (Jan - Mar 2016) 4 units @ \$33.00 each	11/16/15	\$ 396.00	12/04/15	\$ 396.00	01/01/16	3rd	\$ -
Membership	THE UNIVERSITY OF ARIZONA	PCWIN Membership Fees- Risk Management 4th Quarter (Apr - Jun 2016) 4 units @ \$33.00 each	02/17/16	\$ 396.00	03/31/16	\$ 396.00	04/01/16	4th	\$ -
Membership	TOWN OF ORO VALLEY	PCWIN Membership Fees- 1st Quarter (July - September 2015) 237 units @ \$33.00 each	05/18/15	\$ 23,463.00	07/02/15	\$ 23,463.00	07/01/15	1st	\$ -
Membership	TOWN OF ORO VALLEY	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 237 units @ \$33.00 each	08/15/15	\$ 23,463.00	09/09/15	\$ 23,463.00	10/01/15	2nd	\$ -
Membership	TOWN OF ORO VALLEY	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 237 units @ \$33.00 each	11/16/15	\$ 23,463.00	11/30/15	\$ 23,463.00	01/01/16	3rd	\$ -
Membership	TOWN OF ORO VALLEY	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 237 units @ \$33.00 each	02/16/16	\$ 23,463.00	03/08/16	\$ 23,463.00	04/01/16	4th	\$ -
Membership	TOWN OF SAHUARITA	PCWIN Membership Fees- 1st Quarter (July - September 2015) 112 units @ \$33.00 each	05/18/15	\$ 11,088.00	07/28/15	\$ 11,088.00	07/01/15	1st	\$ -
Membership	TOWN OF SAHUARITA	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 112 units @ \$33.00 each	08/15/15	\$ 11,088.00	09/30/15	\$ 11,088.00	10/01/15	2nd	\$ -
Membership	TOWN OF SAHUARITA	PCWIN Membership Fees- 2nd Qrt (10/15 -12/15)5units @ \$33.00 each-radios not incld on inv RE16*0919	09/01/15	\$ 495.00	11/25/15	\$ 495.00	10/16/15	2nd	\$ -
Membership	TOWN OF SAHUARITA	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 117 units @ \$33.00 each	11/16/15	\$ 11,583.00	12/29/15	\$ 11,583.00	01/01/16	3rd	\$ -
Membership	TOWN OF SAHUARITA	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 117 units @ \$33.00 each	02/17/16	\$ 11,583.00	03/30/16	\$ 11,583.00	04/01/16	4th	\$ -
Membership	TUCSON COUNTRY CLUB ESTATES FIRE DISTRICT	PCWIN Membership Fees-1st Quarter (Jul - Sept 2015) 5 Units @ \$33.00 unit	05/18/15	\$ 495.00	07/01/15	\$ 495.00	07/01/15	1st	\$ -
Membership	TUCSON COUNTRY CLUB ESTATES FIRE DISTRICT	PCWIN Membership Fees-2nd Quarter (Oct- Dec 2015) 5 Units @ \$33.00 unit	08/15/15	\$ 495.00	08/28/15	\$ 495.00	10/01/15	2nd	\$ -
Membership	TUCSON COUNTRY CLUB ESTATES FIRE DISTRICT	PCWIN Membership Fees-3rd Quarter (Jan- Mar 2016) 5 Units @ \$33.00 unit	11/16/15	\$ 495.00	11/23/15	\$ 495.00	01/01/16	3rd	\$ -
Membership	TUCSON COUNTRY CLUB ESTATES FIRE DISTRICT	PCWIN Membership Fees-4th Quarter (Apr - Jun 2016) 5 Units @ \$33.00 unit	02/17/16	\$ 495.00	02/24/16	\$ 495.00	04/01/16	4th	\$ -
Membership	TUCSON MEDICAL CENTER	PCWIN Membership Fees- 1st Quarter (July - September 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	09/08/15	\$ 99.00	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	TUCSON MEDICAL CENTER	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	10/29/15	\$ 99.00	10/01/15	2nd	\$ -
Membership	TUCSON MEDICAL CENTER	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	12/07/15	\$ 99.00	01/01/16	3rd	\$ -
Membership	TUCSON MEDICAL CENTER	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/17/16	\$ 99.00	03/10/16	\$ 99.00	04/01/16	4th	\$ -
Membership	UNIVERSITY MEDICAL CENTER- University Campus	PCWIN Membership Fees-University Campus 1st Quarter (July - September 2015) 3 unit @ \$33.00 each	05/18/15	\$ 297.00	08/17/15	\$ 297.00	07/01/15	1st	\$ -
Membership	UNIVERSITY MEDICAL CENTER- University Campus	PCWIN Membership Fees- University Campus 2nd Quarter (Oct - Dec 2015) 3 units @ \$33.00 each	08/15/15	\$ 297.00	10/09/15	\$ 297.00	10/01/15	2nd	\$ -
Membership	UNIVERSITY MEDICAL CENTER- University Campus	PCWIN Membership Fees- University Campus 3rd Quarter (Jan - Mar 2016) 3 units @ \$33.00 each	11/16/15	\$ 297.00	12/23/15	\$ 297.00	01/01/16	3rd	\$ -
Membership	UNIVERSITY MEDICAL CENTER- University Campus	PCWIN Membership Fees- University Campus 4th Quarter (Apr - Jun 2016) 3 units @ \$33.00 each	02/17/16	\$ 297.00	06/10/16	\$ 297.00	04/01/16	4th	\$ -
Membership	UNIVERSITY MEDICAL CENTER- University Campus	PCWIN Membership Fees- University Campus-4th Quarter (Apr - Jun 2016) Added late fees	05/25/16	\$ 4.39		\$ -	04/01/16	4th	\$ 4.39
Membership	UNIVERSITY MEDICAL CENTER-South Campus	PCWIN Membership Fees- South Campus 1st Quarter (July - Sept 2015) 1 unit @ \$33.00 each	05/18/15	\$ 99.00	09/08/15	\$ 99.00	07/01/15	1st	\$ -
Membership	UNIVERSITY MEDICAL CENTER-South Campus	PCWIN Membership Fees- South Campus 2nd Quarter (Oct - Dec 2015) 1 unit @ \$33.00 each	08/15/15	\$ 99.00	09/08/15	\$ 99.00	10/01/15	2nd	\$ -
Membership	UNIVERSITY MEDICAL CENTER-South Campus	PCWIN Membership Fees- South Campus 3rd Quarter (Jan - Mar 2016) 1 unit @ \$33.00 each	11/16/15	\$ 99.00	01/04/16	\$ 99.00	01/01/16	3rd	\$ -
Membership	UNIVERSITY MEDICAL CENTER-South Campus	PCWIN Membership Fees- South Campus 4th Quarter (Apr - Jun 2016) 1 unit @ \$33.00 each	02/17/16	\$ 99.00	04/18/16	\$ 99.00	04/01/16	4th	\$ -
Membership	UNIVERSITY MEDICAL CENTER- Emergency Medical Services	PCWIN Membership Fees-Emergency Medical Services 4th Quarter (Apr - Jun 2016) 2 unit @ \$33.00 each	02/19/16	\$ 198.00	06/10/16	\$ 198.00	04/01/16	4th	\$ -
Membership	UNIVERSITY MEDICAL CENTER- Emergency Medical Services	PCWIN Membership Fees-Emergency Medical Services 4th Quarter (Apr - Jun 2016) Added late fees	06/08/16	\$ 2.93		\$ -	04/01/16	4th	\$ 2.93
Membership	UNIVERSITY OF ARIZONA POLICE DEPARTMENT	PCWIN Membership Fees- 1st Quarter (Jul - Sept 2015) 162 units @ \$33.00 each	05/18/15	\$ 16,038.00	07/10/15	\$ 16,038.00	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	UNIVERSITY OF ARIZONA POLICE DEPARTMENT	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 162 units @ \$33.00 each	08/15/15	\$ 16,038.00	09/28/15	\$ 16,038.00	10/01/15	2nd	\$ -
Membership	UNIVERSITY OF ARIZONA POLICE DEPARTMENT	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 162 units @ \$33.00 each	11/16/15	\$ 16,038.00	12/11/15	\$ 16,038.00	01/01/16	3rd	\$ -
Membership	UNIVERSITY OF ARIZONA POLICE DEPARTMENT	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 163 units @ \$33.00 each	02/17/16	\$ 16,137.00	03/08/16	\$ 16,137.00	04/01/16	4th	\$ -
		Sub-Total		\$ 1,590,244.32		\$ 1,590,336.00			\$ (91.68)
PIMA COUNTY									
Membership	Constables	PCWIN Membership Fees- Constables 1st Quarter(Jul- Sept 2015) 17 units	07/01/15	\$ 1,683.00	07/01/15	\$ 1,683.00	07/01/15	1st	\$ -
Membership	Constables	PCWIN Membership Fees- Constables 2nd Quarter(Oct - Dec 2015) 17 units	10/01/15	\$ 1,683.00	10/01/15	\$ 1,683.00	10/01/15	2nd	\$ -
Membership	Constables	PCWIN Membership Fees- Constables 3rd Quarter(Jan - Mar 2016) 17 units	01/01/16	\$ 1,683.00	01/01/16	\$ 1,683.00	01/01/16	3rd	\$ -
Membership	Constables	PCWIN Membership Fees- Constables 4th QuarterApr - Jun 2016) 17 units	04/01/16	\$ 1,683.00	01/01/16	\$ 1,683.00	01/01/16	3rd	\$ -
Membership	Fleet Services	PCWIN Membership Fees- Fleet Service 1st Quarter(July - Sept 2015) 18 units	07/01/15	\$ 1,782.00	07/01/15	\$ 1,782.00	07/01/15	1st	\$ -
Membership	Fleet Services	PCWIN Membership Fees- Fleet Service 2nd Quarter(Oct- Dec 2015) 18 units	10/01/15	\$ 1,782.00	10/01/15	\$ 1,782.00	10/01/15	2nd	\$ -
Membership	Fleet Services	PCWIN Membership Fees- Fleet Service 3rd Quarter(Jan- Mar 2016) 18 units	01/01/16	\$ 1,782.00	01/01/16	\$ 1,782.00	01/01/16	3rd	\$ -
Membership	Fleet Services	PCWIN Membership Fees- Fleet Service 4th Quarter (Apr-Jun 2016) 18 units	04/01/16	\$ 1,782.00	04/01/16	\$ 1,782.00	04/01/16	4th	\$ -
Membership	Justice Courts-Tucson	PCWIN Membership Fees- Justice Courts 1st Quarter(July - Sept 2015) 13 units	07/01/15	\$ 1,287.00	07/01/15	\$ 1,287.00	07/01/15	1st	\$ -
Membership	Justice Courts-Tucson	PCWIN Membership Fees- Justice Courts 2nd Quarter(Oct - Dec 2015) 13 units	10/01/15	\$ 1,287.00	10/01/15	\$ 1,287.00	10/01/15	2nd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Justice Courts-Tucson	PCWIN Membership Fees- Justice Courts 3rd Quarter(Jan - Mar 2016) 13 units	01/01/16	\$ 1,287.00	01/01/16	\$ 1,287.00	01/01/16	3rd	\$ -
Membership	Justice Courts-Tucson	PCWIN Membership Fees- Justice Courts 4th Quarter (Apr - Jun 2016) 13 units	04/01/16	\$ 1,287.00	04/01/16	\$ 1,287.00	04/01/16	4th	\$ -
Membership	Pima County Adult Probation	PCWIN Membership Fees- Adult Probation 1st Quarter(July - Sept 2015) 165 Units	07/01/15	\$ 16,335.00	07/01/15	\$ 16,335.00	07/01/15	1st	\$ -
Membership	Pima County Adult Probation	PCWIN Membership Fees- Adult Probation 2nd Quarter(Oct-Dec 2015) 165 Units	10/01/15	\$ 16,335.00	10/01/15	\$ 16,335.00	10/01/15	2nd	\$ -
Membership	Pima County Adult Probation	PCWIN Membership Fees- Adult Probation 3rd Quarter(Jan-Mar 2016) 165 Units	01/01/16	\$ 16,335.00	01/01/16	\$ 16,335.00	01/01/16	3rd	\$ -
Membership	Pima County Adult Probation	PCWIN Membership Fees- Adult Probation 4th Quarter (Apr - Jun 2016) 165 Units	04/01/16	\$ 16,335.00	04/01/16	\$ 16,335.00	04/01/16	4th	\$ -
Membership	Pima County Animal Care	PCWIN Membership Fees- Animal Care 1st Quarter(July - Sept 2015) 35 Units	07/01/15	\$ 3,465.00	07/01/15	\$ 3,465.00	07/01/15	1st	\$ -
Membership	Pima County Animal Care	PCWIN Membership Fees- Animal Care 2nd Quarter(Oct - Dec 2015) 35 Units	10/01/15	\$ 3,465.00	10/01/15	\$ 3,465.00	10/01/15	2nd	\$ -
Membership	Pima County Animal Care	PCWIN Membership Fees- Animal Care 3rd Quarter(Jan - Mar 2016) 35 Units	01/01/16	\$ 3,465.00	01/01/16	\$ 3,465.00	01/01/16	3rd	\$ -
Membership	Pima County Animal Care	PCWIN Membership Fees- Animal Care 4th Quarter (Apr - Jun 2016) 35 Units	04/01/16	\$ 3,465.00	04/01/16	\$ 3,465.00	04/01/16	4th	\$ -
Membership	Pima County Attorney's Office	PCWIN Membership Fees- Attorney's Office 1st Quarter(July - Sept 2015) 60 Units	07/01/15	\$ 5,940.00	07/01/15	\$ 5,940.00	07/01/15	1st	\$ -
Membership	Pima County Attorney's Office	PCWIN Membership Fees- Attorney's Office 2nd Quarter(Oct - Dec 2015) 60 Units	10/01/15	\$ 5,940.00	10/01/15	\$ 5,940.00	10/01/15	2nd	\$ -
Membership	Pima County Attorney's Office	PCWIN Membership Fees- Attorney's Office 3rd Quarter(Jan - Mar 2016) 60 Units	01/01/16	\$ 5,940.00	01/01/16	\$ 5,940.00	01/01/16	3rd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Pima County Attorney's Office	PCWIN Membership Fees- Attorney's Office 4th Quarter (Apr - Jun 2016) 60 Units	04/01/16	\$ 5,940.00	04/01/16	\$ 5,940.00	04/01/16	4th	\$ -
Membership	Pima County Building Security	PCWIN Membership Fees- Building Security 1st Quarter(July - Sept 2015) 20 Units	07/01/15	\$ 1,980.00	07/01/15	\$ 1,980.00	07/01/15	1st	\$ -
Membership	Pima County Building Security	PCWIN Membership Fees- Building Security 2nd Quarter(Oct - Dec 2015) 20 Units	10/01/15	\$ 1,980.00	10/01/15	\$ 1,980.00	10/01/15	2nd	\$ -
Membership	Pima County Building Security	PCWIN Membership Fees- Building Security 3rd Quarter(Jan - Mar 2016) 20 Units	01/01/16	\$ 1,980.00	01/01/16	\$ 1,980.00	01/01/16	3rd	\$ -
Membership	Pima County Building Security	PCWIN Membership Fees- Building Security 4th Quarter (Apr - Jun 2016) 20 Units	04/01/16	\$ 1,980.00	04/01/16	\$ 1,980.00	04/01/16	4th	\$ -
Membership	Pima County Department of Transportation	PCWIN Membership Fees- Dept of Transportation 1st Quarter(July - Sept 2015) 216 Units	07/01/15	\$ 21,384.00	07/01/15	\$ 21,384.00	07/01/15	1st	\$ -
Membership	Pima County Department of Transportation	PCWIN Membership Fees- Dept of Transportation 2nd Quarter(Oct - Dec 2015) 216 Units	10/01/15	\$ 21,384.00	10/01/15	\$ 21,384.00	10/01/15	2nd	\$ -
Membership	Pima County Department of Transportation	PCWIN Membership Fees- Dept of Transportation 3rd Quarter (Jan - Mar 2016) 216 Units	01/01/16	\$ 21,384.00	01/01/16	\$ 21,384.00	01/01/16	3rd	\$ -
Membership	Pima County Department of Transportation	PCWIN Membership Fees- Dept of Transportation 4th Quarter (Apr - Jun 2016) 216 Units	04/01/16	\$ 21,384.00	04/01/16	\$ 21,384.00	04/01/16	4th	\$ -
Membership	Pima County Health Department	PCWIN Membership Fees- Health Departments 1st Quarter(July - Sept 2015) 30 Units	07/01/15	\$ 2,970.00	07/01/15	\$ 2,970.00	07/01/15	1st	\$ -
Membership	Pima County Health Department	PCWIN Membership Fees- Health Departments 2nd Quarter(Oct - Dec 2015) 30 Units	10/01/15	\$ 2,970.00	10/01/15	\$ 2,970.00	10/01/15	2nd	\$ -
Membership	Pima County Health Department	PCWIN Membership Fees- Health Departments 3rd Quarter (Jan - Mar 2016) 30 Units	01/01/16	\$ 2,970.00	01/01/16	\$ 2,970.00	01/01/16	3rd	\$ -
Membership	Pima County Health Department	PCWIN Membership Fees- Health Departments 4th Quarter (Apr -Jun 2016) 30 Units	04/01/16	\$ 2,970.00	04/01/16	\$ 2,970.00	04/01/16	4th	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Pima County Justice Courts	PCWIN Membership Fees- Justice Courts 1st Quarter(July - Sept 2015) 2 Units	07/01/15	\$ 198.00	07/01/15	\$ 198.00	07/01/15	1st	\$ -
Membership	Pima County Justice Courts	PCWIN Membership Fees- Justice Courts 2nd Quarter(Oct - Dec 2015) 2 Units	10/01/15	\$ 198.00	10/01/15	\$ 198.00	10/01/15	2nd	\$ -
Membership	Pima County Justice Courts	PCWIN Membership Fees- Justice Courts 3rd Quarter(Jan - Mar 2016) 2 Units	01/01/16	\$ 198.00	01/01/16	\$ 198.00	01/01/16	3rd	\$ -
Membership	Pima County Justice Courts	PCWIN Membership Fees- Justice Courts 4th Quarter (Apr - Jun 2016) 2 Units	04/01/16	\$ 198.00	04/01/16	\$ 198.00	04/01/16	4th	\$ -
Membership	Pima County Juvenile Court Center	PCWIN Membership Fees- Juvenile Court 1st Quarter(Jul - Sept 2015) 252 unit	07/01/15	\$ 24,948.00	07/01/15	\$ 24,948.00	07/01/15	1st	\$ -
Membership	Pima County Juvenile Court Center	PCWIN Membership Fees- Juvenile Court 2nd Quarter(Oct - Dec 2015) 252 unit	10/01/15	\$ 24,948.00	10/01/15	\$ 24,948.00	10/01/15	2nd	\$ -
Membership	Pima County Juvenile Court Center	PCWIN Membership Fees- Juvenile Court 3rd Quarter (Jan - Mar 2016) 252 unit	01/01/16	\$ 24,948.00	01/01/16	\$ 24,948.00	01/01/16	3rd	\$ -
Membership	Pima County Juvenile Court Center	PCWIN Membership Fees- Juvenile Court 4th Quarter (Apr - Jun 2016) 252 unit	04/01/16	\$ 24,948.00	04/01/16	\$ 24,948.00	04/01/16	4th	\$ -
Membership	Pima County Office of Emergency Management	PCWIN Membership Fees Pima County OEM 1st Quarter (Jul - Sept 2015) 43 units	07/01/15	\$ 4,257.00	07/01/15	\$ 4,257.00	07/01/15	1st	\$ -
Membership	Pima County Office of Emergency Management	PCWIN Membership Fees Pima County OEM 2nd Quarter (Oct - Dec 2015) 43 units	10/01/15	\$ 4,257.00	10/01/15	\$ 4,257.00	10/01/15	2nd	\$ -
Membership	Pima County Office of Emergency Management	PCWIN Membership Fees Pima County OEM 3rd Quarter (Jan - MarDec 2016) 43 units	01/01/16	\$ 4,257.00	01/01/16	\$ 4,257.00	01/01/16	3rd	\$ -
Membership	Pima County Office of Emergency Management	PCWIN Membership Fees Pima County OEM 4th Quarter (Apr - Jun 2016) 43 units	04/01/16	\$ 4,257.00	04/01/16	\$ 4,257.00	04/01/16	4th	\$ -
Membership	Pima County Office of the Medical Examiner	PCWIN Membership Fees- 1st Quarter (July - September 2015) 6 units	07/01/15	\$ 594.00	07/01/15	\$ 594.00	07/01/15	1st	\$ -
Membership	Pima County Office of the Medical Examiner	PCWIN Membership Fees- 2nd Quarter (Oct - Dec 2015) 6 units	10/01/15	\$ 594.00	10/01/15	\$ 594.00	10/01/15	2nd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Pima County Office of the Medical Examiner	PCWIN Membership Fees- 3rd Quarter (Jan - Mar 2016) 6 units	01/01/16	\$ 594.00	01/01/16	\$ 594.00	01/01/16	3rd	\$ -
Membership	Pima County Office of the Medical Examiner	PCWIN Membership Fees- 4th Quarter (Apr - Jun 2016) 6 units	04/01/16	\$ 594.00	04/01/16	\$ 594.00	04/01/16	4th	\$ -
Membership	Pima County Sheriff's Department	PCWIN Membership Fees- Pima County Sheriff's Dept 1st Quarter (Jul - Sept 2015) 1913 units	07/01/15	\$ 189,387.00	07/01/15	\$ 189,387.00	07/01/15	1st	\$ -
Membership	Pima County Sheriff's Department	PCWIN Membership Fees- Pima County Sheriff's Dept 2nd Quarter (Oct - Dec 2015) 1913 units	10/01/15	\$ 189,387.00	10/01/15	\$ 189,387.00	10/01/15	2nd	\$ -
Membership	Pima County Sheriff's Department	PCWIN Membership Fees- Pima County Sheriff's Dept 3rd Quarter (Jan - Mar 2016) 1913 units	01/01/16	\$ 189,387.00	01/01/16	\$ 189,387.00	01/01/16	3rd	\$ -
Membership	Pima County Sheriff's Department	PCWIN Membership Fees- Pima County Sheriff's Dept 4th Quarter (Apr - Jun 2016) 1918 units	04/01/16	\$ 189,882.00	04/01/16	\$ 189,882.00	04/01/16	4th	\$ -
Membership	Pima County Superior Courts	PCWIN Membership Fees- Superior Courts 1st Quarter(July - Sept 2015) 3 units	07/01/15	\$ 297.00	07/01/15	\$ 297.00	07/01/15	1st	\$ -
Membership	Pima County Superior Courts	PCWIN Membership Fees- Superior Courts 2nd Quarter (Oct - Dec 2015) 3 units	10/01/15	\$ 297.00	10/01/15	\$ 297.00	10/01/15	2nd	\$ -
Membership	Pima County Superior Courts	PCWIN Membership Fees- Superior Courts 3rd Quarter (Jan - Mar 2016) 3 units	01/01/16	\$ 297.00	01/01/16	\$ 297.00	01/01/16	3rd	\$ -
Membership	Pima County Superior Courts	PCWIN Membership Fees- Superior Courts 4th Quarter (Apr - Jun 2016) 3 units	04/01/16	\$ 297.00	04/01/16	\$ 297.00	04/01/16	4th	\$ -
Membership	Pima County Waste Water Management	PCWIN Membership Fees- Waste Water Treatment - GV 1st Quarter(July - Sept 2015) 248 units	07/01/15	\$ 24,552.00	07/01/15	\$ 24,552.00	07/01/15	1st	\$ -
Membership	Pima County Waste Water Management	PCWIN Membership Fees- Waste Water Treatment - GV 2nd Quarter (Oct - Dec 2015) 248 units	10/01/15	\$ 24,552.00	10/01/15	\$ 24,552.00	10/01/15	2nd	\$ -
Membership	Pima County Waste Water Management	PCWIN Membership Fees- Waste Water Treatment - GV 3rd Quarter (Jan - Mar 2016) 248 units	01/01/16	\$ 24,552.00	01/01/16	\$ 24,552.00	01/01/16	3rd	\$ -
Membership	Pima County Waste Water Management	PCWIN Membership Fees- Waste Water Treatment - GV 4th Quarter (Apr - Jun 2016) 248 units	04/01/16	\$ 24,552.00	04/01/16	\$ 24,552.00	04/01/16	4th	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Superintendent of Schools	PCWIN Membership Fees- Superintendent of Schools 1st Quarter(July - Sept 2015) 5 units	07/01/15	\$ 495.00	07/01/15	\$ 495.00	07/01/15	1st	\$ -
Membership	Superintendent of Schools	PCWIN Membership Fees- Superintendent of Schools 2nd Quarter (Oct - Dec 2015) 5 units	10/01/15	\$ 495.00	10/01/15	\$ 495.00	10/01/15	2nd	\$ -
Membership	Superintendent of Schools	PCWIN Membership Fees- Superintendent of Schools 3rd Quarter (Jan - Mar 2016) 5 units	01/01/16	\$ 495.00	01/01/16	\$ 495.00	01/01/16	3rd	\$ -
Membership	Superintendent of Schools	PCWIN Membership Fees- Superintendent of Schools 4th Quarter (Apr - Jun 2016) 5 units	04/01/16	\$ 495.00	04/01/16	\$ 495.00	04/01/16	4th	\$ -
Sub-Total				\$ 1,206,711.00		\$ 1,206,711.00			\$ -

SPONSORED AGENCIES

Membership	Ajo Gibson Fire Department	PCWIN Membership Fees- Ajo/Gibson Volunteer Fire Dept 1st Quarter(July - Sept 2015) 20 Units	07/01/15	\$ 1,980.00	07/01/15	\$ 1,980.00	07/01/15	1st	\$ -
Membership	Ajo Gibson Fire Department	PCWIN Membership Fees- Ajo/Gibson Volunteer Fire Dept 2nd Quarter(Oct - Dec 2015) 20 Units	10/01/15	\$ 1,980.00	10/01/15	\$ 1,980.00	10/01/15	2nd	\$ -
Membership	Ajo Gibson Fire Department	PCWIN Membership Fees- Ajo/Gibson Volunteer Fire Dept 3rd Quarter (Jan - Mar 2016) 20 Units	01/01/16	\$ 1,980.00	01/01/16	\$ 1,980.00	01/01/16	3rd	\$ -
Membership	Ajo Gibson Fire Department	PCWIN Membership Fees- Ajo/Gibson Volunteer Fire Dept 4th Quarter (Apr - Jun 2016) 21 Units	04/01/16	\$ 2,079.00	04/01/16	\$ 2,079.00	04/01/16	4th	\$ -
Membership	Arivaca Fire Department	PCWIN Membership Fees- Arivaca Fire Department 1st Quarter(July - Sept 2015) 27 Units	07/01/15	\$ 2,673.00	07/01/15	\$ 2,673.00	07/01/15	1st	\$ -
Membership	Arivaca Fire Department	PCWIN Membership Fees- Arivaca Fire Department 2nd Quarter(Oct - Dec 2015) 27 Units	10/01/15	\$ 2,673.00	10/01/15	\$ 2,673.00	07/01/15	2nd	\$ -
Membership	Arivaca Fire Department	PCWIN Membership Fees- Arivaca Fire Department 3rd Quarter (Jan - Mar 2016) 27 Units	01/01/16	\$ 2,673.00	01/01/16	\$ 2,673.00	01/01/16	3rd	\$ -
Membership	Arivaca Fire Department	PCWIN Membership Fees- Arivaca Fire Department 4th Quarter (Apr - Jun 2016) 27 Units	04/01/16	\$ 2,673.00	04/01/16	\$ 2,673.00	04/01/16	4th	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Elephant Head Fire Department	PCWIN Membership Fees- Elephant Head Volunteer FD 1st Quarter(July - Sept 2015) 20 Units	07/01/15	\$ 1,980.00	07/01/15	\$ 1,980.00	07/01/15	1st	\$ -
Membership	Elephant Head Fire Department	PCWIN Membership Fees- Elephant Head Volunteer FD 2nd Quarter (Oct - Dec 2015) 19 Units	10/01/15	\$ 1,881.00	10/01/15	\$ 1,881.00	10/01/15	2nd	\$ -
Membership	Elephant Head Fire Department	PCWIN Membership Fees- Elephant Head Volunteer FD 3rd Quarter (Jan - Mar 2016) 26 Units	01/01/16	\$ 2,574.00	01/01/16	\$ 2,574.00	01/01/16	3rd	\$ -
Membership	Elephant Head Fire Department	PCWIN Membership Fees- Elephant Head Volunteer FD 4th Quarter (Apr - Jun 2016) 27 Units	04/01/16	\$ 2,673.00	04/01/16	\$ 2,673.00	04/01/16	4th	\$ -
Membership	Helmet Peak Fire Department	PCWIN Membership Fees- Helmet Peak Fire Department 1st Quarter(July - Sept 2015) 24 Units	07/01/15	\$ 2,376.00	07/01/15	\$ 2,376.00	07/01/15	1st	\$ -
Membership	Helmet Peak Fire Department	PCWIN Membership Fees- Helmet Peak Fire Department 2nd Quarter (Oct - Dec 2015) 24 Units	10/01/15	\$ 2,376.00	10/01/15	\$ 2,376.00	10/01/15	2nd	\$ -
Membership	Helmet Peak Fire Department	PCWIN Membership Fees- Helmet Peak Fire Department 3rd Quarter (Jan - Mar 2016) 24 Units	01/01/16	\$ 2,376.00	01/01/16	\$ 2,376.00	01/01/16	3rd	\$ -
Membership	Helmet Peak Fire Department	PCWIN Membership Fees- Helmet Peak Fire Department 4th Quarter (Apr - Jun 2016) 25 Units	04/01/16	\$ 2,475.00	04/01/16	\$ 2,475.00	04/01/16	4th	\$ -
Membership	Mt. Lemmon Fire Department	PCWIN Membership Fees Mt. Lemmon Fire Department 1st Quarter(Jul - Sept 2015) 24 Units	07/01/15	\$ 2,376.00	07/01/15	\$ 2,376.00	07/01/15	1st	\$ -
Membership	Mt. Lemmon Fire Department	PCWIN Membership Fees Mt. Lemmon Fire Department 2nd Quarter (Oct - Dec 2015) 24 Units	10/01/15	\$ 2,376.00	10/01/15	\$ 2,376.00	10/01/15	2nd	\$ -
Membership	Mt. Lemmon Fire Department	PCWIN Membership Fees Mt. Lemmon Fire Department 3rd Quarter (Jan - Mar 2016) 24 Units	01/01/16	\$ 2,376.00	01/01/16	\$ 2,376.00	01/01/16	3rd	\$ -
Membership	Mt. Lemmon Fire Department	PCWIN Membership Fees Mt. Lemmon Fire Department 4th Quarter (Apr -Jun 2016) 25 Units	04/01/16	\$ 2,475.00	04/01/16	\$ 2,475.00	04/01/16	4th	\$ -
Membership	Why Fire Department	PCWIN Membership Fees Why Fire Department 1st Quarter(July - Sept 2015) 18 Units	07/01/15	\$ 1,782.00	07/01/15	\$ 1,782.00	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Membership	Why Fire Department	PCWIN Membership Fees Why Fire Department 2nd Quarter (Oct - Dec 2015) 18 Units	10/01/15	\$ 1,782.00	10/01/15	\$ 1,782.00	10/01/15	2nd	\$ -
Membership	Why Fire Department	PCWIN Membership Fees Why Fire Department 3rd Quarter (Jan - Mar 2016) 18 Units	01/01/16	\$ 1,782.00	01/01/16	\$ 1,782.00	01/01/16	3rd	\$ -
Membership	Why Fire Department	PCWIN Membership Fees Why Fire Department 4th Quarter (Apr - Jun 2016) 19 Units	04/01/16	\$ 1,881.00	04/01/16	\$ 1,881.00	04/01/16	4th	\$ -
		Sub-Total		\$ 54,252.00		\$ 54,252.00			\$ -
LEASE AGEEMENTS									
Lease Agreements	CITY OF TUCSON	Wireless Communications Facilities License Agreement (Swan Communication Site) July - Sept 2015	06/17/15	\$ 3,216.90	07/10/15	\$ 3,216.90	07/01/15	1st	\$ -
Lease Agreements	CITY OF TUCSON	Wireless Communications Facilities License Agreement (Swan Communication Site) Oct - 2015	08/27/15	\$ 1,072.30	08/31/15	\$ 1,072.30	10/01/15	2nd	\$ -
Lease Agreements	CITY OF TUCSON	Wireless Communications Facilities License Agreement (Swan Communication Site) Nov 2015 to Jun 2016	11/04/15	\$ 9,007.30	11/23/15	\$ 9,007.30	11/05/15	2nd	\$ -
Lease Agreements	CITY OF TUCSON	Wireless Communications Facilities License Agreement (Swan Communication Site) Jul 2016 to Oct 2016	11/04/15	\$ 4,503.68	11/23/15	\$ 4,503.68	11/05/15	FY 2016-17	\$ -
Lease Agreements	GOLDER RANCH DRIVE	July through Sept License 1/2 Rent for the Tower located at 3885, E Golder Ranch Drive	06/16/15	\$ 1,523.48	07/16/15	\$ 1,523.48	07/01/15	1st	\$ -
Lease Agreements	GOLDER RANCH DRIVE	Oct through Dec License 1/2 Rent for the Tower located at 3885, E Golder Ranch Drive	08/27/15	\$ 1,523.48	10/14/15	\$ 1,523.48	10/01/15	2nd	\$ -
Lease Agreements	GOLDER RANCH DRIVE	Jan through Mar License 1/2 Rent for the Tower located at 3885, E Golder Ranch Drive	12/15/15	\$ 1,574.26	01/07/16	\$ 1,574.26	01/01/16	3rd	\$ -
Lease Agreements	GOLDER RANCH DRIVE	Apr through Jun License 1/2 Rent for the Tower located at 3885, E Golder Ranch Drive	03/23/16	\$ 1,599.65	03/23/16	\$ 1,599.65	03/24/16	4th	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department July 2015	06/15/15	\$ 2,420.00	07/01/15	\$ 2,420.00	07/01/15	1st	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department August 2015	07/28/15	\$ 2,420.00	07/28/15	\$ 2,420.00	08/01/15	1st	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Modification to reflect 1% annual increase added to July & Aug invoice	08/01/15	\$ 18.29	09/08/15	\$ 18.29	07/01/15	1st	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Sept 2015	09/03/15	\$ 2,441.00	09/15/15	\$ 2,441.00	09/03/15	1st	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Oct 2015	09/15/15	\$ 2,441.00	10/07/15	\$ 2,441.00	10/01/15	2nd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Nov 2015	10/09/15	\$ 2,441.00	10/27/15	\$ 2,441.00	11/01/15	2nd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Dec 2015	11/10/15	\$ 2,521.65	12/08/15	\$ 2,521.65	12/01/15	2nd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Jan 2016	12/15/15	\$ 2,541.00	12/29/15	\$ 2,541.00	01/01/16	3rd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Feb 2016	01/19/16	\$ 2,541.00	02/01/16	\$ 2,541.00	02/01/16	3rd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Mar 2016	02/04/16	\$ 2,541.00	02/29/16	\$ 2,541.00	03/01/16	3rd	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department Apr 2016	03/22/16	\$ 2,541.00	03/22/16	\$ 2,541.00	03/23/16	4th	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department May 2016	04/08/16	\$ 2,541.00	04/29/16	\$ 2,541.00	05/01/16	4th	\$ -
Lease Agreements	NEW CINGULAR WIRELESS PCS LLC	Cell Site # PHNXAZT936 Cell Site Name:RINCON VALLEY Fire Department June 2016	05/05/16	\$ 2,541.00	05/31/16	\$ 2,541.00	06/01/16	4th	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T July 2015 lease agreement Site: PHNXAZT948	06/15/15	\$ 1,326.13	07/14/15	\$ 1,326.13	07/01/15	1st	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T August 2015 lease agreement Site: PHNXAZT948	07/10/15	\$ 1,326.13	08/31/15	\$ 1,326.13	08/01/15	1st	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Sept 2015 lease agreement Site: PHNXAZT948	08/21/15	\$ 1,326.13	09/09/15	\$ 1,326.13	09/01/15	1st	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Oct 2015 lease agreement Site: PHNXAZT948	09/15/15	\$ 1,365.92	10/06/15	\$ 1,365.92	10/01/15	2nd	\$ -

	Legal Name	Description	Billed Date	Billed Amount	Collected Date	Collected Amount	Due Date	QTR	Outstanding
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Nov 2015 lease agreement Site: PHNXAZT948	10/09/15	\$ 1,365.92	11/03/15	\$ 1,365.92	11/01/15	2nd	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Dec 2015 lease agreement Site: PHNXAZT948	11/09/15	\$ 1,365.92	12/15/15	\$ 1,365.92	12/01/15	2nd	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Jan 2016 lease agreement Site: PHNXAZT948	12/15/15	\$ 1,365.92	01/12/16	\$ 1,365.92	01/01/16	3rd	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Feb 2016 lease agreement Site: PHNXAZT948	01/20/16	\$ 1,365.92	02/08/16	\$ 1,365.92	02/01/16	3rd	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Mar 2016 lease agreement Site: PHNXAZT948	02/04/16	\$ 1,365.92	03/08/16	\$ 1,365.92	03/01/16	3rd	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T Apr 2016 lease agreement Site: PHNXAZT948	03/22/16	\$ 1,365.92	04/18/16	\$ 1,365.92	03/23/16	4th	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T May 2016 lease agreement Site: PHNXAZT948	04/07/16	\$ 1,365.92	05/16/16	\$ 1,365.92	05/01/16	4th	\$ -
Lease Agreements	TOWN OF ORO VALLEY	OVPD/AT&T June 2016 lease agreement Site: PHNXAZT948	05/05/16	\$ 1,365.92	06/13/16	\$ 1,365.92	06/01/16	4th	\$ -
		Sub-Total		\$ 70,241.66		\$ 70,241.66			\$ -

External Accounts	\$ 1,590,244.32	\$ 1,590,336.00	\$ (91.68)
Pima County Departments	\$ 1,206,711.00	\$ 1,206,711.00	\$ -
Sponsored Agencies	\$ 54,252.00	\$ 54,252.00	\$ -
Leased Agencies	\$ 70,241.66	\$ 70,241.66	\$ -
Grand Total	\$ 2,921,448.98	\$ 2,921,540.66	\$ (91.68)

DEPARTMENT INFORMATION PACKET

Office of Emergency Management

FUND 2101

BUREAU B242

Period 12 Ending June 30, 2016

Office of Emergency Management

FUND 2101

BUREAU B242

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Office of Emergency Management
 Monthly Financial Summary
 B242 OEM Radio System SRF - Fund 2101
 B265 IT Radio System - Fixed Network Equipment (Personnel Only) - Fund 2101
 FOR PERIOD ENDING June 30, 2016

	FY15/16 YTD	FY15/16 Adopted Budget	FY15/16 Revised Budget	Period 10 Forecast	Variance (Revised vs. Forecast)
Revenue	\$ 2,958,748	\$ 2,847,427	\$ 2,847,427	\$ 2,967,636	\$ 120,209
Expenditures					
Personnel Services*	995,574	1,165,551	1,165,551	989,434	176,117
Operating Expenditures	1,515,644	1,894,825	1,894,825	1,775,796	119,029
Capital Equipment	-	-	-	-	-
Total Expenditures	2,511,218	3,060,376	3,060,376	2,765,230	295,146
Operating Transfers In					
Operating Transfers In	-	-	-	-	-
Total Operating Transfers In	-	-	-	-	-
Operating Transfers Out					
Operating Transfers Out	-	-	-	-	-
Total Operating Transfers Out	-	-	-	-	-
Net Fund Impact	447,530	(212,949)	(212,949)	202,406	415,355

*Personnel Services is a combination of B242 and B265.

Office of Emergency Management
 Monthly Budget to Actual Summary
 B242 OEM Radio System SRF - Fund 2101
 FOR PERIOD ENDING June 30, 2016

Expenditures by Unit	FY15/16 YTD	FY15/16 Adopted Budget	FY15/16 Revised Budget	% of Budget Spent	Target	Budget less YTD Actuals
<u>Unit 0876 - Radio System</u>						
Personnel Services	\$ 234,778	\$ 278,248	\$ 278,248	84%	100%	\$ 43,470
Operating Expenditures	1,515,644	1,894,825	1,894,825	80%	100%	379,181
Capital Equipment >\$5,000	-	-	-	0%	0%	-
Unit 0876 Total	1,750,422	2,173,073	2,173,073	81%	100%	422,651
<u>Unit 2330 - Fixed Network Equipment - Radio System</u>						
Personnel Services	760,796	887,303	887,303	86%	100%	126,507
Operating Expenditures	-	-	-	0%	0%	-
Capital Equipment >\$5,000	-	-	-	0%	0%	-
Unit 2330 Total	760,796	887,303	887,303	86%	100%	126,507
<u>Office of Emergency Management Fund 2101</u>						
Personnel Services	995,574	1,165,551	1,165,551	85%	100%	169,977
Operating Expenditures	1,515,644	1,894,825	1,894,825	80%	100%	379,181
Capital Equipment >\$5,000	-	-	-	0%	0%	-
Office of Emergency Management Department Total	\$2,511,218	\$ 3,060,376	\$ 3,060,376	82%	100%	\$ 549,158

Office of Emergency Management
 Monthly Bureau Revenue Forecast
 B242 OEM Radio System SRF - Fund 2101
 FOR PERIOD ENDING June 30, 2016

Revenue Source Code - Name	FY14/15 Actuals	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	March	April	May	June	FY15/16 YTD	Encumbrances	FY15/16 YTD Obligations	FY15/16 Adopted Budget	FY15/16 Revised Budget	Period 10 Forecast	Variance (Revised vs. Forecast)	Comments
4200 - General Government Fees	\$ 1,490,136	\$406,593	\$392,634	\$ 495	\$ 13,068	\$381,348	\$ (381,348)	\$409,167	\$408,375	\$ (144,243)	\$158,499	\$ 31,368	\$ -	\$1,675,956	\$ -	\$ -	\$1,591,920	\$ 1,591,920	\$1,684,728	\$ 92,808	
4247 - Interdepartmental Revenue	1,120,185	301,554	-	-	301,554	-	-	301,554	-	-	302,049	-	-	1,206,711	-	-	1,189,188	1,189,188	1,206,216	17,028	
4400 - Rent and Royalties	55,481	12,251	6,174	6,254	3,810	15,056	(11,159)	16,124	3,907	2,129	7,285	3,907	-	65,738	-	-	63,916	63,916	65,738	1,822	
4401 - Sales Tax Collect- Rental Prop	(0)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4404 - Other Misc Revenue - Operating	196	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4407 - Int. Rev-Pooled Inv. - Operating	5,963	-	-	1,853	854	511	873	948	424	1,896	856	1,063	1,057	10,336	-	-	2,403	2,403	10,954	8,551	
4415 - Late Fees and Interest Charges on Overdue Receivable	660	-	-	-	-	-	-	-	-	-	-	7	-	7	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 2,672,622	\$720,398	\$398,808	\$ 8,603	\$319,286	\$396,916	\$ (391,634)	\$727,794	\$412,706	\$ (140,218)	\$468,688	\$ 36,345	\$ 1,057	\$2,958,748	\$ -	\$ -	\$2,847,427	\$ 2,847,427	\$2,967,636	\$ 120,209	
4702 - Transfer-in from General Fund	1,248	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING TRANSFERS IN	1,248	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES AND OPERATING TRANSFERS IN	\$ 2,673,870	\$720,398	\$398,808	\$ 8,603	\$319,286	\$396,916	\$ (391,634)	\$727,794	\$412,706	\$ (140,218)	\$468,688	\$ 36,345	\$ 1,057	\$2,958,748	\$ -	\$ -	\$2,847,427	\$ 2,847,427	\$2,967,636	\$ 120,209	

Office of Emergency Management
 Monthly Bureau Expenditure Forecast
 B242 OEM Radio System SRF - Fund 2101
 FOR PERIOD ENDING June 30, 2016

Object Codes	FY14/15 Actuals	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	March	April	May	June	FY15/16 YTD	FY15/16 Straightline Projection	Encumbrances	FY15/16 YTD Obligations	FY15/16 Adopted Budget	FY15/16 Revised Budget	Variance (Revised vs. YTD)	Period 10 Forecast	Variance (Revised vs. Forecast)	Comments
TOTAL OPERATING EXPENDITURES	730,379	53,809	36,462	80,214	49,494	55,162	869,196	37,160	143,467	38,058	31,516	42,526	78,580	1,515,644	1,515,644	310,343	1,825,987	1,894,825	1,894,825	379,181	1,775,796	119,029	
Capital Equipment >\$5,000																							
SUB TOTAL EXPENDITURES	\$ 937,125	\$ 75,630	\$ 58,721	\$ 98,912	\$ 69,804	\$ 73,141	\$ 888,759	\$ 57,772	\$ 160,931	\$ 57,473	\$ 50,452	\$ 62,575	\$ 96,253	\$ 1,750,422	\$ 1,750,422	\$ 310,343	\$ 2,060,765	\$2,173,073	\$2,173,073	\$ 422,651	\$2,012,682	\$ 160,391	
Transfers Out																							
Contra Assets																							
Depreciation																							
TOTAL EXPENDITURES AND OPERATING TRANSFERS OUT	\$ 937,125	\$ 75,630	\$ 58,721	\$ 98,912	\$ 69,804	\$ 73,141	\$ 888,759	\$ 57,772	\$ 160,931	\$ 57,473	\$ 50,452	\$ 62,575	\$ 96,253	\$ 1,750,422	\$ 1,750,422	\$ 310,343	\$ 2,060,765	\$2,173,073	\$2,173,073	\$ 422,651	\$2,012,682	\$ 160,391	

Information Technology
 Monthly Bureau Expenditure Forecast
 B265 Radio System - Fixed Network Equipment
 FOR PERIOD ENDING June 30, 2016

Object Codes	FY14/15 Actuals	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	March	April	May	June	FY15/16 YTD	FY15/16 Straightline Projection	FY15/16 YTD Obligations	FY15/16 Adopted Budget	FY15/16 Revised Budget	Period 10 Forecast	Variance (Revised vs. Forecast)	Comments
Personnel Services																					
5400 - Salaries & Wages	\$ 615,954	\$ 57,690	\$ 52,910	\$ 55,048	\$ 48,133	\$ 47,632	\$ 52,168	\$ 47,959	\$ 47,906	\$ 52,469	\$ 53,079	\$ 55,877	\$ 55,877	\$ 626,749	\$ 626,749	\$ 626,749	\$ 670,835	\$ 670,835	\$ 617,993	\$ 52,842	
5409 - Social Security & Medicare	45,517	4,308	3,952	4,645	3,385	3,566	3,941	3,609	3,622	3,966	4,007	4,218	4,236	47,456	47,456	47,456	51,319	51,319	46,802	4,517	
5410 - Unemployment Insurance	860	57	54	63	46	49	53	49	49	54	54	57	57	642	642	642	685	685	633	52	
5411 - Health Insurance Premiums	71,506	10,215	4,762	7,501	4,488	5,047	5,526	10,048	5,047	5,528	5,694	5,996	2,190	72,041	72,041	72,041	84,671	84,671	76,625	8,046	
5412 - Workers Compensation	1,345	133	122	141	104	110	120	110	110	121	122	129	129	1,450	1,450	1,450	1,543	1,543	1,432	111	
5413 - Life Insurance	538	27	26	28	25	24	27	24	24	27	30	28	10	301	301	301	640	640	315	325	
5414 - Employer Paid Benefit Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	36	36	-	36	
5416 - Arizona State Retirement	70,696	6,649	6,069	6,314	5,521	5,463	5,984	5,501	5,495	6,018	6,088	6,409	6,409	71,920	71,920	71,920	76,945	76,945	70,922	6,023	
5422 - Dental Insurance Premiums	527	45	41	49	42	41	45	41	41	45	62	66	24	543	543	543	629	629	544	85	
5423 - Interdepartmental Salaries - Charged out	49,381	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5424 - Interdepartmental Salaries - Charged in	514	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5425 - Interdepartmental Fringe - Charged out	16,279	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5426 - Interdepartmental Fringe - Charged in	101	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5427 - Intra departmental Fringe - Charged out	(20,673)	(1,381)	(2,427)	(2,335)	(3,170)	(2,169)	(1,771)	(12)	(406)	(37)	(26)	237	(135)	(13,632)	(13,632)	(13,632)	-	-	(14,200)	14,200	
5428 - Intra departmental Fringe - Charged in	11,826	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5429 - Intra departmental Salaries - Charged out	(60,865)	(4,932)	(9,386)	(8,899)	(11,803)	(8,557)	(5,718)	(41)	(1,193)	(123)	(70)	864	(398)	(50,255)	(50,255)	(50,255)	-	-	(52,100)	52,100	
5430 - Intra departmental Salaries - Charged in	35,986	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5441 - Vacation Payout	1,809	-	-	6,448	(2,866)	-	-	-	-	-	-	-	-	3,582	3,582	3,582	-	-	3,582	(3,582)	
TOTAL PERSONNEL SERVICES	841,301	72,811	56,123	69,003	43,905	51,206	60,374	67,288	60,697	68,067	69,040	73,882	68,399	760,796	760,796	760,796	887,303	887,303	752,548	134,755	
SUB TOTAL EXPENDITURES	\$ 841,301	\$ 72,811	\$ 56,123	\$ 69,003	\$ 43,905	\$ 51,206	\$ 60,374	\$ 67,288	\$ 60,697	\$ 68,067	\$ 69,040	\$ 73,882	\$ 68,399	\$ 760,796	\$ 760,796	\$ 760,796	\$ 887,303	\$ 887,303	\$ 752,548	\$ 134,755	
Contra Assets																					
Depreciation																					
Transfers Out																					
TOTAL EXPENDITURES AND OPERATING TRANSFERS OUT	\$ 841,301	\$ 72,811	\$ 56,123	\$ 69,003	\$ 43,905	\$ 51,206	\$ 60,374	\$ 67,288	\$ 60,697	\$ 68,067	\$ 69,040	\$ 73,882	\$ 68,399	\$ 760,796	\$ 760,796	\$ 760,796	\$ 887,303	\$ 887,303	\$ 752,548	\$ 134,755	

Customer Aging as of 6/30/2016

Report ID

PIMA COUNTY

Fund: 2101
Department: OEM
OEM's Radio System Special Revenue

COVER PAGE

Office of Emergency Management & Homeland Security

UNIVERSITY MEDICAL CENTER

Invoice Number	Due Date	Total Outstanding	0 to 30 Days	31 to 60 Days	61 to 90 Days	Over 90 Days	Over 1 Year
16000000000000004624	05/25/2016	\$4.39	\$4.39	\$0.00	\$0.00	\$0.00	\$0.00
16000000000000004739	05/25/2016	\$2.93	\$2.93	\$0.00	\$0.00	\$0.00	\$0.00
Customer Total:		\$7.32	\$7.32	\$0.00	\$0.00	\$0.00	\$0.00

GREEN VALLEY FIRE DISTRICT

Invoice Number	Due Date	Total Outstanding	0 to 30 Days	31 to 60 Days	61 to 90 Days	Over 90 Days	Over 1 Year
16000000000000006654	07/10/2016	(\$99.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dept Total: OEM - Office of Emergency Management & Homeland Security		(\$91.68)	\$7.32	\$0.00	\$0.00	\$0.00	\$0.00
Fund Total: 2101 - OEM's Radio System Special Revenue		(\$91.68)	\$7.32	\$0.00	\$0.00	\$0.00	\$0.00
Report Grand Total:		(\$91.68)	\$7.32	\$0.00	\$0.00	\$0.00	\$0.00

June Emergencies by Talkgroup



Agency	# of Emergencies	Talkgroup
AAI	1	Ajo Ambul
DHF	5	Emergency dhf
SAF	4	Dispatch
OVP	1	OV1
PSD	13	Jail 1
PSD	6	Jail 2
PSD	2	Jail 3
PSD	5	Jail4
PSD	2	JudSec 1
PSD	2	JudSec 2
PSD	1	TAG
PSD	1	Training 2
PSD	1	Training 4
PYP	2	Jail 1
TFD	38	A1 Emergency
TPD	1	Event 1
TPD	1	AllTPDXtlk
TPD	1	ODE Patrol
TPD	2	ODM Patrol
TPD	5	ODS Patrol
TPD	4	ODW Patrol
UAPD	2	Emergency uap
	100	Total

Total by agency	
AAI	1
OVP	1
PSD	33
PYP	2
SAF	4
TFD	38
TPD	14
UAP	2
VECC	5



as of 7/18/2016

Site	# Buses	% Buses	# Voice calls	% Channel usage	Max Channel Usage with Date	Comments
Simulcast A	0	0.000%	838,587	26%	36% 6/3/16	
Simulcast B	0	0.000%	504,355	20%	24% 6/3/16	
North Simulcast	0	0.000%	195,753	33%	46% 6/3/16	
Golder	0	0.000%	141,715	33%	41% 6/1/16	
Arivaca	0	0.000%	12,678	26%	30% 6/1/16	
Bigelow	0	0.000%	19,737	35%	39% 6/3/16	
Confidence	1	0.001%	97,584	30%	33% 6/4/16	
Haystack	18	0.036%	50,098	36%	40% 6/2/16	
Childs	0	0.000%	17,645	29%	44% 6/3/16	
Keystone	1	0.000%	216,685	32%	45% 6/3/16	
Total	20	0.000%	2,094,837	30%	N/A	



as of 7/18/2016

	PCWIN Wireless Services		City of Tucson Comm Maintenance	
		Coments		Coments
Open CommShop Workorders	7	Number of Work Orders open at end of June	8	
Closed/Resolved CommSHOP Workorders	284	Number of Work Orders closed in month of June	193	
Number of Workorders Awaiting Invoice from Motorola	20	Number of workorders awaiting Motorola invoice		
Average Workorder Completion Time (In Days)	3.07	Avg Workorder turnaround time without workorders awaiting Motorola Invoice	1	
Number of Lost/Stolen Radios Since Go-Live	40	34 radios have been listed as lost/stolen	4	4 radios have been listed as lost/stolen
Number of Lost/Stolen Radios Recovered Since Go-Live	19	15 lost/stolen radios have been recovered	1	1 radio has been recovered
Number of CommShop Workorders by Supported Agency	See Attached Report			

New Member Application



PCWIN Form 301-A

PCWIN is a public safety/public service digital trunked radio network and cooperative. While it is our intent to accommodate the voice radio needs of as many organizations as possible, a deliberate discovery and planning process is required to ensure a prospective member's participation meets the needs and intent of PCWIN. Please fill out the following application with as much detail as possible. This information will be used to determine the best level of participation for your agency and whether any fees will be assessed.

Applicant's Use:

Organization Name

Organization Address

Point of Contact

POC Email Address

POC Phone Number

Organization Type

Will PCWIN be your primary means of communication?

Is your agency being sponsored by a PCWIN member?

Name of PCWIN Sponsoring Agency

If applicable, is the Sponsoring Agency providing radios for your use?

What level of participation do you anticipate on PCWIN

Daily

Weekly

Monthly

Will you use another agency's talkgroups to communicate on PCWIN?

Will you require the establishment of talkgroups for your agency's use?

Will any of those talkgroups require encryption?

If applicable, how many talkgroups will you require?

Clear Voice Recorded Encrypted

How many radios do you plan to use on the PCWIN Network?

Portables Mobiles Consoles

Have you coordinated for your agency's Emergency Alert function to be monitored by a PCWIN agency? (which one)

Are your agency's radios programmed to use Over The Air Programming/Rekeying?

OTAP OTAR

What make and model of radio equipment do you wish to program on the PCWIN network?
(currently only Motorola products are permitted to connect to PCWIN)

How many radio transmissions does your agency average per hour?

What is the average length of your agency's radio transmissions?

Will your agency be connected to another network with the same radios?

Briefly describe the network

Will your agency require the dispatch services of a PCWIN agency?

What date would your agency like to begin using PCWIN?

Please provide a brief statement of your agency's Concept of Operations on the PCWIN Network

Comments (Special Requirements)

Signature/Date

PCWIN Staff Use:

Network Impact

Expected Site Affiliations

Will the Applicant's
Concept of
Operations Require
Additional
Infrastructure?

Additional
Required
Infrastructure
Locations

Will there be special
equipment
requirements?

Explain

What are the applicant's
programming requirements?

Talkgroup Recording
OTAR
OTAP
Encryption
Talkgroup Creation

What PCWIN talkgroups will need to
be programmed?

Have the requested PCWIN
agencies given permission to
program the applicant's radios?

Which PCWIN Agencies have
granted talkgroup sharing
permission?

Fiscal Impact:

Does the Applicant offer any potential revenue? (explain)

Does the Applicant offer any potential cost savings? (explain)

What costs to PCWIN will the cooperative incur by permitting the Applicant's inclusion on the network?

What O&M burden will the Applicant be expected to pay? (Explain)

What additional fees is the Applicant expected to pay?

- Fleetmap Development Fee
- Radio Programming Fee
- Encryption Fee
- Coverage Remediation Fee
- Equipment Purchase Fee
- Maintenance Agreement Fee
- Annual PM through PCWIN Fee
- Advanced Application Research/Processing Fee

Total fees incurred with this application

Overall Recommendation:

What is the PCWIN staff's recommended level of participation for the Applicant?

(refer to page 14 of the Sept 12 PCWIN Business Plan for guidance)

Operations Working Group recommendation

Date

Technical Working Group recommendation

Date

What is the Applicant's recommended "Go-Live" date?

If applicable, what is the termination date of the Applicant's PCWIN network connection?

What is the Applicant's code plug?

Further Comments

Executive Director Signature / Date

Board of Directors approval date / comments

PCWIN Cooperative
Business Plan
August 2016



PCWIN Pima County Wireless
Integrated Network

...a better state of communication

DRAFT

Pima County Wireless Integrated Network
3434 East 22nd Street • Tucson, AZ 85713

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Executive Summary

PCWIN is a state-of-the-art digital trunked radio communications system designed to provide public safety grade radio communications throughout Pima County. The system is based on the Telecommunications Industry Association P25 standard for interoperable communications, supported by multiple public safety industry associations, and provides participating agencies and first responders with:

- Improved support for public safety operations with significant improvements, such as real-time, on-demand, automatic countywide communications that expands the service areas for all users;
- Enhanced in-building communication in major population centers, particularly within the City of Tucson to meet the demanding needs of firefighters and law enforcement;
- System capacity to support routine, peak and emergency traffic that relieves the overcrowding that previously existed;
- Interagency and interdisciplinary interoperable communications with other member agencies;
- Improved dispatch center communications with field subscriber units including increased coverage in hard-to-reach places;
- Options for interconnections with state and federal communication systems for interoperability with external public safety service providers;
- New subscriber unit equipment with expanded radio features for improved safety of first responders;
- Improved system reliability designed to survive weather or emergency conditions, through the use of redundant equipment, hardened facilities, and backup power; and,
- Cost effective system maintenance, radio programming, and support services.

PCWIN Project Background

In December 2003, public safety entities in Pima County joined in a collaborative effort to present a plan for a regional public safety communications system to the Pima County Board of Supervisors. The plan for the new system was subsequently approved by the voters and Pima County was authorized to issue bonds for the development, procurement, implementation, and management of the Pima County Wireless Integrated Network (PCWIN). The Bond Implementation Plan assigned responsibility for implementing the program to the PCWIN Executive Management Committee (EMC).

Now in its third year of operation the PCWIN radio system has delivered superb communication to Pima County's public safety professionals without fault or failure. PCWIN, as a Pima County bond project, has proven to be a success by every estimate.

The following business plan explains the construct of the Radio System's governance and financial structure.

PCWIN Cooperative Overview

The Cooperative organization consists of a Board of Directors, Executive Committee and an Executive Director. To ensure representation and opportunity for all participants, the Board of Directors is comprised of a representative from each Member, with each Member having one

(1) vote. Any Member can bring an item to the Board of Directors for consideration. Appendix C contains the current list of participating public safety agencies.

To manage the Cooperative functions the Board of Directors appoints a seven (7) member Executive Committee with representatives from Pima County, the City of Tucson, and other persons nominated by Member entities. This Committee reviews Cooperative activities and proposals, sets Board agendas, and manages Executive Director's activities. Finally, the Executive Director manages the administration of the Cooperative, including the establishment of working groups as necessary to address any issues affecting the Cooperative or its Membership.

Operations and maintenance activities, and any special projects, are funded through the establishment of an annual operating budget as approved by the Board of Directors. The Executive Director prepares budgets, five (5) year forecasts, and fund balance reports for presentation to the Executive Committee and the Board of Directors. Approved budgets are used to develop the rates or the Annual Membership Fees of the Cooperative.

Business Plan Purpose

The purpose of the PCWIN Cooperative Business Plan is to clearly communicate the business goals and objectives, cost projections, financial activities, and administrative items to the Membership and stakeholders of the PCWIN Cooperative. This document is consistent with and satisfies the philosophy, policy and objectives by which the PCWIN Project was envisioned and implemented. The PCWIN Cooperative Business Plan is intended to be a living document, the content of which will be revised annually by the Executive Director and submitted to the PCWIN Board of Directors for approval and adoption. This Business Plan (PCWIN Cooperative Business Plan August 2016) represents a recommended plan from the Executive Director to the PCWIN Cooperative Board of Directors as established by the PCWIN Intergovernmental Agreement (Intergovernmental Agreement to Operate, Maintain, Sustain, Improve and Finance the Pima County Wireless Integrated Network).

PCWIN Costs

PCWIN operates three fund accounts to support the operation and maintenance of the radio system and business cooperative. A Special Revenue Fund supports the daily expenses required to sustain the radio system and the employees that maintain it. An Infrastructure Replacement Fund has been established to fund the periodic, large-scale upgrades and maintenance necessary to keep the radio system viable for the expected life of the system. Finally, a Subscriber Services fund supports the maintenance of the portable and mobile radio units of the PCWIN participants.

Revenue is derived from three primary sources. Annual membership fees are collected from most participants on the radio system as a proportion of their participation on the network. Members and most participants are charged a monthly per radio subscriber rate to support the network. Additionally, revenue is garnered from special assessments to members and participants when necessary to support a specific endeavor. Finally, third-party rental revenue bolsters the PCWIN Special Revenue Fund and helps defray direct expense to the PCWIN Cooperative members and participants. The table below contains projected monthly subscriber fees for the next five years.

	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21
MONTHLY SUBSCRIBER RATE	\$33	\$34	\$35	\$37	\$38

Table 1: Projected Monthly Subscriber Unit Rates

Support Overview

Pima County is the designated Administrative and Network Managing Member for PCWIN. The County has ultimate responsibility for the management of the network and cooperative. PCWIN will function within the administrative framework of Pima County government as a standalone department. The PCWIN Executive Director, as a Pima County employee will work with the applicable functional areas of Pima County government to achieve the objectives of the PCWIN Board of Directors.

As Administrative Managing Member, Pima County will be responsible for conducting business on behalf of the membership, including day-to-day management of the Cooperative organization and finances.

PCWIN will be supported to specific service levels as defined by the Cooperative. The Network Managing Member, Pima County will be responsible for management and programming of the Network electronics, in collaboration with operations and technical working groups.

Maintenance Providers will provide technical support for the Network components and the subscriber units. The City of Tucson and Pima County are currently the only approved Maintenance Providers. The Board of Directors may authorize third parties to provide support for subscriber equipment.

PCWIN Cooperative

The Cooperative is formed for the purpose of using best efforts through cooperation and sharing of common resources, for the mutual benefit of all parties to operate, maintain, sustain, improve, and finance PCWIN. The governing principles defined in the PCWIN IGA set forth a structure that will promote participation of all member agencies in the decisions affecting their mission critical communications services of the Cooperative. Entities become members of the Cooperative by executing the PCWIN IGA which defines rights, roles and responsibilities of members related to operating, maintaining, sustaining, improving and financing the PCWIN.

This section contains an overview of the key concepts contained in the PCWIN IGA and the PCWIN Governance Document. Refer to those documents for further detail. Also, a PCWIN Governance Quick Reference Guide is shown in Figure 2.

PCWIN Board of Directors

The PCWIN Board of Directors is the overarching governing body responsible for setting strategic direction, policy formation, financial oversight, and the ongoing viability of the PCWIN Cooperative. Each Member organization of the PCWIN Cooperative will have a voting Representative on the Board of Directors. The Board of Directors is responsible for the following:

- To develop, sustain, and promote the vision and guiding principles of the Cooperative;
- Act on business and policy matters relevant to the Cooperative;
- To review and approve the annual PCWIN Cooperative Business Plan;
- To review and approve the annual PCWIN Operating Budget;
- Establish Capital Funds and Special Assessments on behalf of the Membership as required;
- To review and approve policy recommendations as appropriate;
- To appoint members of the Executive Committee;
- To establish the responsibilities of the Executive Director;
- To authorize and review an annual financial audit or review;
- To comply with all statutes and ordinances.

Voting

Voting rights are afforded to all PCWIN Cooperative Members through their Representative on the Board of Directors. Each Member organization will have one vote and the Board of Directors will utilize a numerical vote which will require a majority to carry a motion. If necessary, a weighted vote, based on subscriber unit count, will be utilized to decide business matters. Any matter requiring a weighted vote must also pass a numerical vote. Matters that cannot be resolved through the voting process will be subject to mediation.

PCWIN Executive Committee

The Executive Committee is a seven member committee that is appointed by the Board of Directors and serves in advisory capacity to the Board and the Executive Director. Members of the Executive Committee are executive level members of police, fire, technology, maintenance organizations, and an Indian Community or at-large member. The Executive Committee is responsible for:

- Advising the Board of Directors and the Executive Director on matters of relevance to the Cooperative;
- Reviewing all proposals, recommendations, financial reports, and system performance reports prior to submittal to the Board of Directors;
- Establishing Board of Directors meeting agendas;
- Vetting policies and procedures;
- Other duties as assigned by the Board of Directors.

PCWIN Executive Director

The PCWIN Executive Director is an at-will employee of Pima County and a non-voting member of the Board of Directors and of the Executive Committee. The primary responsibility of the Executive Director will be to ensure that the Cooperative's Guiding Principles of representation, participation, transparency, system sustainability, and equitable cost allocation are evident in all aspects of the Cooperative. The Director will serve as the Cooperative's liaison to the Maintenance Providers to ensure that Service Level Agreement (SLA) metrics are being met, to resolve service delivery complaints, mediate contract disputes with suppliers, and enforce operational policies approved by the Board of Directors. The Director is also the administrative head of the Pima County Wireless Integrated Network, Wireless Services division (one of two authorized maintenance providers for PCWIN). The Director will be the Cooperative's ambassador to the community and will represent the Cooperative's membership on all matters relative to PCWIN. The Director's office will be responsible for providing administrative support for the Board of Directors, the Executive Committee, and the Working Groups.

The PCWIN Executive Director is expected to be an executive level employee, capable of working with Elected Officials and County, City, and Indian Community Executives. The Executive Director will be expected to engender trust and build consensus among all parties. The primary responsibilities of the Executive Director are as follows:

- To oversee all administrative aspects of the Cooperative;
- To oversee financial transactions of the Cooperative;
- To actively pursue additional funding for the sustainability of PCWIN;
- To develop a public relations strategy and take an active role in public relations;
- To help educate the community, PCWIN users, and political leaders about issues of relevance to the Cooperative;
- To develop and secure appropriate intergovernmental agreements;
- To assemble the Operations Working Group and Technical Working Group and task each work group appropriately;
- To maintain an awareness of advances in technology, national trends, best practices relative to radio communications.
- Represent the interests of all members of the Cooperative; and
- Function as an advisor to the Board of Directors and Executive Committee

Managing Members

Managing Members are Member organizations that provide a service, or collection of services, to the Cooperative in lieu of a third party. The types of administrative and maintenance providers contemplated by the PCWIN Governance Document are as follows:

Administrative Managing Member - Pima County will serve as the Administrative Managing

Member for the Cooperative and will be responsible for conducting business on behalf of the

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membership, including day-to-day management of the Cooperative organization and finances. As the Administrative Managing Member, the County will be responsible for collection of all Annual Membership Fees, disbursement of funds as approved by the Board of Directors, financial reporting, entering into legal agreements on behalf of the Cooperative, and employing the Executive Director and administrative staff.

Network Managing Member - Pima County, with collaboration from the Operations and Technical Working groups, will function as the Network Managing Member and is responsible for management and programming of the Network electronics, coordination of the maintenance activities, and reporting of Network performance.

Maintenance Providers - The City of Tucson and Pima County will both function as Maintenance Providers. As such, both the City and County will retain their existing radio shop staffs and facilities. They will provide technical support to their respective portions of the system and will provide subscriber unit programming and maintenance services as assigned by the Cooperative.

Operations Working Group

Each Member organization of the Cooperative can appoint up to four (4) Representatives, one each from police, fire, and municipal user departments, to the Operations Working Group (OWG). One representative from each Communications Center operating on the Network can also be appointed to the OWG. The OWG will function in an advisory capacity to the Executive Director and is responsible for the following activities:

- To recommend to the Executive Director policies and procedures required for consistent, reliable, and coordinated use of PCWIN;
- To recommend to the Executive Director policies and procedures for the efficient and effective management of grants to support the PCWIN Network;
- To develop recommendations to the Executive Director regarding the planning of operational exercises and annual events utilizing PCWIN;
- To develop recommendations to the Executive Director for the purchase and use of equipment relative to PCWIN;
- To review applications for membership submitted by potential members for operational impact to PCWIN;
- To coordinate with and support the Technical Working Group as necessary.

Technical Working Group

Each Maintenance Provider authorized by the Board of Directors may have up to three (3) representatives from their respective technical support teams as members of the Technical Working Group (TWG). The TWG shall be responsible for addressing all technical, architectural and engineering issues and maintaining Board of Director approved policies and procedures for the technical operation and maintenance of the Network. The Technical Working Group is assembled by the Executive Director and has the following responsibilities:

- To evaluate and plan for new equipment and technologies;
- To evaluate system performance and configuration with applicable recommendations for improvement;
- To develop and maintain standards, procedures, and processes for equipment usage;
- To review reports for service providers regarding system performance;

- To review applications for membership submitted by potential members for technical impact to PCWIN; and
- To coordinate and support the Operations Working Group as necessary

Members and Participants

Members are defined as entities that execute and become a party to the PCWIN Intergovernmental Agreement to operate, maintain, sustain, improve, and finance the Cooperative. All city, town, state, federal, Indian community, fire district or other separately constituted public entity that provides public safety services are eligible for Membership. Members are represented on the Board of Directors and have voting rights. Those entities eligible for initial membership are as defined in the 2004 Bond Ordinance as participants in the PCWIN project.

One of the objectives of PCWIN is to expand the user base for improved interoperability and the operational benefits that result, and to help make the system as cost effective as possible to operate on behalf of all Members. Therefore, additional members may be admitted upon Board of Director's approval of their application for membership, and the subsequent execution of appropriate Cooperative agreements. Each applicant will undergo an evaluation to assess the potential operational and technical impact to the Cooperative.

Similarly, accommodations for improvement to interoperability for Public Safety Service and Emergency Medical Service Participants have been made as well. Participants are defined as non-member, non-voting agencies and organizations that are authorized by the Board of Directors to use PCWIN to provide public safety or emergency medical services. Participants will be required to execute an appropriate Intergovernmental Agreement or Memorandum of Understanding with the Cooperative. Consideration for participation by the Board of Directors will include assessing the benefits and impact to the Cooperative, with the highest priority to maintaining service for public safety entities.

A list of current members and participants, by category, can be found in Appendix B.

Cooperative Organization and Operational Associations

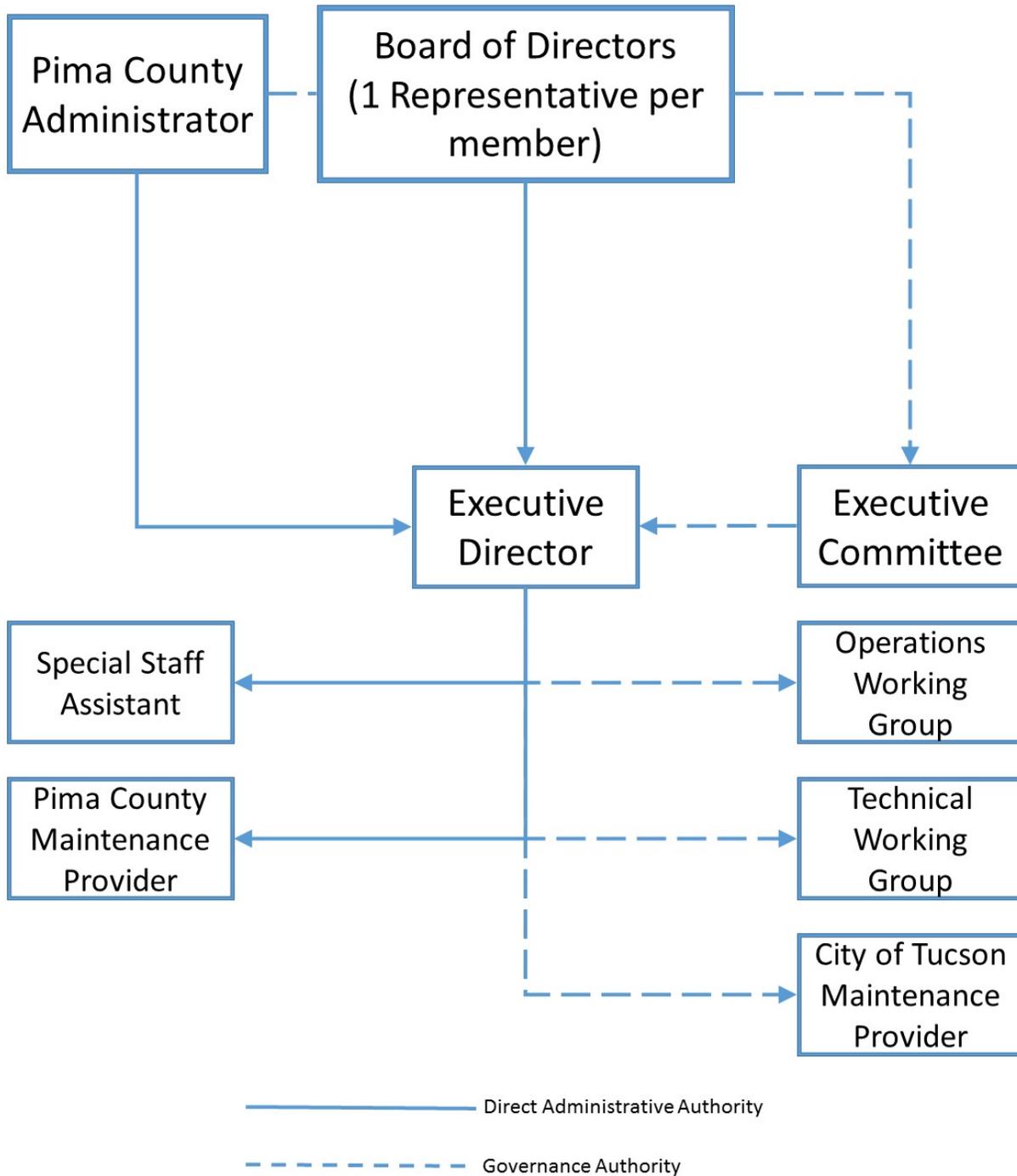


Figure 1: PCWIN Cooperative Structure

PCWIN Governance Quick Reference Guide

5/5/2016

Member/Participant Description	Committee Membership/Voting Rights				Fees
	Board of Directors	Executive Committee	Operations Work Group	Technical Work	
Member					Yes
Any city, town, county, state, federal, Indian nation, fire district or other separately constituted public entity that provides public safety services and becomes a party to the IGA.	1 Member 1 Representative 1 Provider 1 Vote technical Numerical vote based on majority of a quorum of Managing Weighted vote based on No majority of numerical vote and affirmative Decisions vote of members representing 80% of weighted votes of the members voting	1 City of Tus Rep 1 County Rep 1 Law Enf Rep 1 Fire Rep 1 Indian Community /At Large Rep 1 CIO 1 Network/Maint Managing Member Rep Representatives of a single member cannot form a majority	Up to 4 reps per member (1 for each type of user on the system - police, fire, public works, dispatch) Staff working group. No specific quorum or voting rights established. Decisions are by consensus.	Up to 3 reps per Maintenance from their staff. Working group is chaired by a member of the Network Member. Staff working group. specific quorum or voting rights established. are by consensus.	Member partners share O&M costs.
Participants					
Associate Participant	None	None	1 Rep per Associate		Yes
A non-member agency or organization sponsored by a Member who is authorized by the BOD to use the network to support an existing member's public safety mission.					Fees are paid by the sponsoring member. Sponsor may have arrangements to recover costs from the Associate.
Conditional Participant	None	None	None	None	No
A non-member agency or organization authorized by the BOD to temporarily use the network for special preplanned events, tactical situations or emergency circumstances.					Temporary authorization to use the network for mutual aid or interop only. Primary communications are provided by other means.
Emergency Medical Service Participant	None	None	1 Rep per EMS	N	Yes
A non-member EMS provider authorized by the BOD to use the network to provide EMS services.					Use of network is to support primary communications needs of the applicant.
Interoperability Participant	None	None	None	None	No
A non-member public safety services agency authorized by the BOD to use the network for mutual aid and/or interoperability purposes.					Intermittent use of network for mutual aid or interop only. Primary communications are provided by other
Public Safety Service Participant	None	None	1 Rep per Public Safety None Services Participant		Yes
A non-member law enforcement, fire, emergency management and disaster preparedness service provider authorized by the BOD to use the network for purposes of providing public safety services.					Use of network is to support primary communications needs of the applicant.
Open Meeting Law Applicability	Yes	Yes	No	No	

Figure 2: PCWIN Governance Quick Reference Guide

Radio System Overview

PCWIN offers improved radio service features, reliability and coverage. There remain varying levels of radio service throughout the county. Agencies are using trunked systems and conventional systems. PCWIN has been designed to not only improve radio service for participant agencies but also bridge the gap of interoperability between participants and non-participants. In short, the PCWIN radio system was designed to meet the demanding needs of the area's public safety agencies.

The PCWIN system is a P25 Phase II Digital 800 MHz system that incorporates simulcast and trunking technology. The system provides the participating agencies with the highest level of interoperability possible. Conventional channel gateways provide opportunity to interconnect the PCWIN radio system with other state and federal systems for interoperability. The trunked system is augmented by simplex channels and digital vehicular repeaters (DVRs) to meet the demanding communications requirements for fire ground and police tactical communications.

Coverage

PCWIN benefits all of the participating agencies by providing greatly improved radio service coverage. The PCWIN radio system provides countywide coverage for all participants. This significantly improves radio coverage for all agencies, and provides a mechanism for responders to communicate with their dispatch support and other responders when travelling outside their current service area.

The system is designed to provide reliable communications anywhere within the entire coverage area. Countywide portable coverage and mobile coverage was provided in accordance with industry accepted standards for delivered audio quality (DAQ), with the goal of providing coverage with minimum dead spots or areas with no radio coverage. The formal coverage testing results showed a DAQ of 3.4 or better for over 90% of the tested area. This means that over 90% of Pima County (and over 95% of the greater Tucson metropolitan area) radio transmissions are transmitted and received with virtually no anomalies. For more insight into this process an Executive Summary of PCWIN's coverage testing results can be made available upon request to the Executive Director's office.

Interoperability

Emergencies are rarely constrained to geographic or political boundaries. These incidences often require a multi-discipline, multi-agency response. PCWIN promotes interagency and interdisciplinary interoperability through participation of local, county, state and federal public safety agencies and other public safety service providers in the region. This gives the participants the ability to share information on demand, in real time, when needed, and as authorized. This helps improve coordination of public safety services, thus improving public safety services.

Redundancy

The PCWIN voice radio system is designed such that no single-point failure shall reduce the ability of the system to provide the required two-way radio communications under routine day-to-day operational conditions. Path diversification for network connections and redundant electronics throughout the system provide the necessary backup to ensure PCWIN remains highly reliable.

Capacity

The system is designed to relieve the overcrowding problems that existed previously. System design accommodates growth through the year 2026. The system is also designed with sufficient channels and talkgroups to allow agencies or departments with different functions to have their own channels or talkgroups, without interfering to other non-related groups or functions.

Maintenance

The technical support staffs of Pima County and the City of Tucson will collaborate to form a cohesive maintenance support organization for PCWIN. In the past, differing agencies have utilized a wide range of maintenance programs for their radio systems yielding varying levels of customer service. Now, PCWIN cooperative policies require a consistent level of service and response times throughout the county. Rather than the patchwork of diverse levels of service, there are now common maintenance objectives. Operating procedures will continue to be developed by the Cooperative and adopted by the Maintenance Providers which results in maintaining PCWIN with practices consistent with direction established by the Cooperative.

Pima County serves as the Network Managing Member responsible for the day-to-day operations and programming of PCWIN. The County and City of Tucson function as Maintenance Providers to maintain the system and optimize the performance and availability of the PCWIN network. Maintenance providers participate with the Cooperative's Technical and Operations Working Groups to ensure that services are coordinated to support Cooperative objectives.

PCWIN is maintained in accordance with service levels agreements (SLAs) defined in the Cooperative's policies and procedures. The SLAs define the level of network performance, support service, and infrastructure maintenance, with requirements for monthly performance reporting.

Radio Programming

Radios on PCWIN have their own software allowing them to be programmed with their own radio ID, talk groups, switch positions, emergency button settings, etc. The configuration of the radio's feature set determines the "personality" of the radio. PCWIN's maintenance organizations have employees trained and authorized to program radios.

PCWIN is also equipped with over-the-air programming (OTAP) capability. This feature is particularly valuable because it will permit a technician to reprogram a radio remotely without requiring the end user having to travel to a repair facility. This feature reduces the time and expense associated with radio programming or re-programming.

PCWIN Cooperative Goals – FY 16/17

Every effective organization must have organizational goals that reflect the priorities of the organization. For FY16/17 the Board of Directors proposes the following goals:

Category	Description	Owner	Suspense
Governance			
	Pursue a governance relationship with Town of Marana that will foster greater interoperability	Executive Director	June 30, 2017
	Pursue a statewide interoperability solution for members who traverse multiple regional radio systems	Executive Director	June 30, 2017
	Create a legal document for interoperability participants that expedites the inclusion of federal agencies onto PCWIN	Executive Director/Network Managing Member	November 1, 2016
Network			
	Develop internal change management process for City and County maintenance staffs	Network Managing Member	January 1, 2017
	Develop Common Operating Picture for network health monitoring	Network Managing Member	June 30, 2017
	Execute microwave maintenance contract	Pima County Information Technology Department (PCITD)	June 30, 2017
	Develop detailed plan to mitigate operational impact of Cisco end of life/end of support for PCWIN sub-systems	Network Managing Member/Technical Working Group/PCITD	June 30, 2017

Table 2: PCWIN Goals FY 16/17

Annual Operating & Maintenance Cost Projections

All PCWIN Members participate in the benefits of the system; therefore, it is appropriate that they also proportionately share the costs for the system. A forecast of the 5 Year Annual Operating and Maintenance costs associated with the PCWIN is contained in Appendix A. It should be noted that the Board of Directors and the Executive Director will continue to explore funding opportunities and improved methods to minimize the operations and maintenance costs associated with PCWIN.

The following assumptions have been applied to the financial forecast:

- Costs for operations and maintenance support are calculated on an annual basis and billed to the PCWIN participant agencies quarterly.
- Funding for future replacement of the PCWIN Network is not included in this 5 Year forecast or resulting Annual Membership Fees calculations.
- Annual budgeted expenses for PCWIN will vary, but the PCWIN Board of Directors will strive to minimize the changes in Annual Membership Fees to assist Members in forecasting budgetary requirements.
- The PCWIN Annual Budget is approved by the Board of Directors and expenses are apportioned to the Membership based on their pro-rata share of the subscriber unit count.
- When Members are authorized to add additional subscriber units to the Network, the Member participation ratio on which Annual Membership Fees are based shall be adjusted.
- Individual Members will be responsible for replacement costs for subscriber units bought by the County which are lost, stolen or damaged and not covered under warranty.
- Individual Members will be responsible for replacement of accessories such as battery chargers, carrying cases, and lapel microphones.
- Pima County will maintain master repair depot contracts with manufacturers for the benefit of the Members.

Projected Annual Membership Fees

Appendix A contains the current estimates of the 5-Year operations and maintenance expenses for the Cooperative. The estimate for the full yearly expenses are \$3,117,860 which yields an Annual Membership Fee of \$33/month (based on a subscriber unit count of 7,162).

APPENDIX A – FY 16/17 Budget with Five-Year Forecast

Appendix A

FY16-2017 BUDGET STATEMENT					
Organization: B242 & B265					
Fund: 2101					
PCWIN Special Revenue Fund					
	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
FULL TIME EQUIVALENT - FTE	12	12	12	12	12
REVENUES					
4200 - GEN GOV FEES	1,62	1,67	1,72	1,82	1,87
4247 - INTER DEPT REV	1,20	1,24	1,27	1,35	1,38
4400 - RENT & ROYALTIES	6	6	6	6	7
4404 - MISC REV OPR	-	-	-	-	-
4407 - INT POOL OPR	5,180	4,849	4,619	4,732	4,538
4415 - LATE INTRST FEE	-	-	-	-	-
4702 - TRFR IN GEN FND	-	-	-	-	-
TOTAL REVENUE	2,90	2,99	3,08	3,25	3,34
EXPENSES					
5000 - OFFICE SUPPLIES	5,000	5,000	5,000	5,000	5,000
5003 - FOOD SUPPLIES	500	500	500	500	500
5007 - FUEL & OIL	2,500	2,575	2,652	2,732	2,814
5008 - BKS SBSCPTN VDS	1,500	1,500	1,500	1,500	1,500
5010 - R & M SUPPLIES	12	13	14	15	17
5018 - OTH OPER SUP	5,000	5,000	5,000	5,000	5,000
5020 - TOOLS & EQ<1000	5,000	5,500	6,050	6,655	7,321
5021 - FURNITURE<1000	-	-	-	-	-
5121 - ACCNTG & AUDT	1	1	1	1	1
5125 - SFTWR MNT & SPP	3	3	3	3	3
5138 - TRAINING IN AZ	5,000	5,000	5,000	5,000	5,000
5139 - OUT AZ TRAINING	-	-	-	-	-
5140 - TRAVEL IN AZ	250	275	303	333	366
5141 - OUT AZ TRAVEL	5,000	5,000	5,000	5,000	5,000
5142 - POSTAGE & FRGHT	2,200	2,200	2,200	2,200	2,200
5143 - PRNTG & MICRFLM	1,000	1,000	1,000	1,000	1,000
5148 - RENT - REAL EST	11	11	11	11	11
ARI	2,400	2,400	2,400	2,400	2,400
BEACON -	1	1	1	1	1
BIG	1	1	1	1	1
CONFI	5,000	5,000	5,000	5,000	5,000
HAYS	2,400	2,400	2,400	2,400	2,400
KEYSTO	4,356	4,356	4,356	4,356	4,356
LEMM	4,356	4,356	4,356	4,356	4,356
MIL	2,400	2,400	2,400	2,400	2,400
PECOC -	1	1	1	1	1
RVFD - Rincon	1	1	1	1	1
MISSION ROAD -	3	3	3	3	3
5149 - R & M MACH & EQ	1,19	1,20	1,02	1,06	1,08
Motorola SUA II	68	68	69	69	70
Motorola LMR	12	12	12	12	13
NICE Audio	8	8	8	12	12
Consultation	2	2	2	2	2
Logicalis Microwave	1	1	1	1	1
Test	7,500	7,500	7,500	7,500	7,500
Facilities Site	4	4	4	4	4
Netclock	865	865	865	865	865
Toshiba Copier	1,178	1,178	1,178	1,178	1,178
CoT	2,587	2,587	2,587	2,587	2,587
CoT Sonet (IGA)	2	2	2	2	2
CoT Network	19	19	19	19	19
5152 - NON MED PRO SRV	-	-	-	-	-
5162 - ADVERTISING	1,000	1,000	1,000	1,000	1,000
5203 - INTER SPL SV DR	1	1	1	1	1
5206 - ADMIN OH	19	19	20	21	23
5300 - PHONE INTERNET	9	9	9	9	9
PCITD	1	1	1	1	1
Security Camera Port	3	3	3	3	3
Pima	2	2	2	2	2
Long Distance	-	-	-	-	-
Cell	1	1	1	1	1
5301 - ELECTRICITY	5	5	6	6	6
BEACON -	4,015				
BIG	1,584				
EAGLE	9,196				
KEYSTO	-				
LEMM	-				
RVFD - Rincon	8,844				
SWAN	1				
TUMAMOC - AZ	1				
5306 - MOTOR POOL CHG	5	6	6	6	6
5309 - DUES MEMBERSHPS	1,000	1,000	1,000	1,000	1,000
5312 - MISC CHARGES	840	840	840	840	840
5314 - PMTS TO GOV	-	-	-	-	-
5318 - GEN LIAB INS PR	1	1	1	1	1
5319 - PROPRTY DMG INS	140	144	149	153	158
5351 - ISFCOMPCHAR	1	1	2	2	2
5353 - ISFSOFTWARE	5,500	5,665	5,835	6,010	6,190
5504 - OFF MCH CMPT NC	1,000	500	500	500	500
5508 - OTH EQUIP NC	1,000	1,000	1,000	1,000	1,000

Subtotal Operating Expenses	1,96	2,00	2,04	2,12	2,17
PCWIN Admin					
5400 - SALARY & WAGES	155,381	158,489	161,659	164,892	168,190
5409 - FICA & MEDICARE	13,061	13,452	13,856	14,272	14,700
5410 - UNEMPLOYMENT	163	168	173	179	184
5411 - HLTH INS PREM	9,068	9,340	9,620	9,909	10,206
5412 - WORKERS COMP	368	379	391	402	414
5413 - LIFE INSURANCE	69	71	73	75	78
5416 - RETR AZ ST	18,356	18,907	19,474	20,058	20,660
5422 - DENTAL INS PREM	51	52	54	55	57
5423 - INTER SALARY CR					
5424 - INTER SALARY DR	4	4	5	5	5
5426 - INTER FRINGE DR	5	7	0	2	5
5428 - LDFRDR	,	,	,	,	,
5430 - LDSALDR	5	8	2	7	3
5431 - BUDGTD BENEFITS	4	1	1	2	5
5441 - VACTN PAYOUT	2	9	0	1	7
	17,252	18,114	19,020	19,971	20,969
Subtotal	25	26	27	28	29
Wireless Service					
5400 - SALARY & WAGES	670	684	697	711	726
5409 - FICA & MEDICARE	,83	252	937	896	,13
5410 - UNEMPLOYMENT	5	54	56	57	3
5411 - HLTH INS PREM	52	44	07	76	59
5412 - WORKERS COMP	,8	4	8	0	,4
5413 - LIFE INSURANCE	59	727	749	771	93
5414 - EMPLYR PD BENFT	706	89	92	95	794
5416 - RETR AZ ST	87	82	52	29	98
5422 - DENTAL INS PREM	,2	7	2	8	,1
5423 - INTER SALARY CR	11	1,637	1,686	1,737	57
5424 - INTER SALARY DR	1,589	679	699	720	1,789
5425 - INTER FRINGE CR	659	38	39	41	742
5426 - INTER FRINGE DR	37	81	84	86	42
5427 - LDFRCR	79	63	08	60	89
5428 - LDFRDR	,2	1	0	2	,2
5429 - LDSALCR	53	667	687	708	00
5430 - LDSALDR	648	-	-	-	729
5431 - BUDGTD BENEFITS	-	-	-	-	-
5441 - VACTN PAYOUT	-	-	-	-	-
	-	-	-	-	-
Subtotal	89	91	93	95	97
Subtotal Personnel Services	1,15	1,18	1,20	1,23	1,26
TOTAL EXPENSE	3,11	3,18	3,25	3,36	3,44
OPERATING INCOME / LOSS	(21)	(18)	(17)	(10)	(10)
FUND IMPACT					
BEGINNING FUND BALANCE	1,28	1,07	88	71	60
CHANGE IN RESERVE FOR INFRASTRUCTURE					
ENDING FUND BALANCE	1,07	88	71	60	50
REQUIRED OPERATIONAL FUND	38	39	40	42	43
PROJECTED ENDING FUND BALANCE AFTER RESERVE REQUIREMENT IS MET	68	48	30	18	7
UNRESERVED FUND BALANCE	5,5	0,1	0,5	2,2	1,4
Annual Fee Rate	33	34	35	37	38

Appendix B

MEMBERS	PUBLIC SAFETY PARTICIPANTS	INTEROPERABILITY PARTICIPANTS
Avra Valley Fire District	Ajo Ambulance	AZ Attorney General's Office
Corona de Tucson Fire District	Rural Metro Fire Department	162nd Fighter Wing (ANG)
City of Tucson		355th Fighter Wing
City of South Tucson	ASSOCIATE PARTICIPANTS	Bureau of Alcohol Tobacco Firearms Explosives
Drexel Heights Fire District	Ajo/Gibson Volunteer Fire Department	Cochise County Sheriff's Office
Golder Ranch Fire District	Arivaca Fire District	MAC Team (Nursewise)
Green Valley Fire District	Elephant Head Volunteer Fire Department	Sunnyside Unified School District
Northwest Fire District	Helmet Peak Fire District	United States Forest Service
Mountain Vista Fire District	Mt. Lemmon Fire District	National Park Service
Oro Valley Police Department	Why Fire District	Union Pacific Railroad Police Department
Pascua Yaqui Tribe		United States Marshal Service
Picture Rocks Fire District	EMERGENCY MEDICAL SERVICES PARTICIPANTS	
Pima College Department of Public Safety	Green Valley Hospital	
Pima County	Northwest Medical Center	
Rincon Valley Fire District	Oro Valley Hospital	
Sabino Vista Fire District	Saint Joseph's Hospital	
Sahuarita Police Department	Saint Mary's Hospital	
Tanque Verde Fire District	Southern Arizona VA Hospital	
Three Points Fire District	Tucson Medical Center	
Tucson Airport Authority	Banner University Medical Center - University Campus	
Tucson Country Club Estates Fire District	Banner University Medical Center - South Campus	
University of Arizona	University of Arizona EMS Team	

**NOTICE/AGENDA OF PUBLIC MEETING
PIMA COUNTY WIRELESS INTEGRATED NETWORK
BOARD OF DIRECTORS MEETING
August 25, 2016**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the **PIMA COUNTY WIRELESS INTEGRATED NETWORK (PCWIN) BOARD OF DIRECTORS** and to the general public that the Board of Directors will hold a meeting on **Thursday, August 25, 2016 beginning at 9:00 a.m.** The meeting will be held at the Pima Emergency Communications Operations Center (PECOC), 3434 E. 22nd Street, Tucson, Arizona.

The Pima Communications & Operations Center endeavors to ensure all persons with disabilities accessibility to meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Nicole Burdette at (520) 724-9320. Requests should be made as early as possible to allow time to arrange the accommodation.

- I. CALL TO ORDER AND ROLL CALL** Chairman
- II. APPROVAL OF MINUTE SUMMARY** Chairman
Motion
Review, discussion, and approval of the Minute Summary from the May 26, 2016 Board Meeting.
- III. EXECUTIVE DIRECTOR'S REPORT** John Voorhees
**Information &
Direction to Staff**
The Executive Director will brief the Board on the following topics:
- A. SPECIAL REVENUE FUND UPDATE**
Pima County Finance will brief the Board on the FY 15/16 Special Revenue Fund 4th quarter.
- B. PCWIN STATUS UPDATE**
The Board will be briefed on the progress of the working groups and pertinent network activities:
1. OWG Update
 2. TWG Update
 3. Network Update
- C. PCWIN REORGANIZATION**
The Board will be briefed on the PCWIN reorganization of personnel and tasks.
- IV. SITE SECURITY CAMERA PROJECT UPDATE** Anthony Casella
Information
The Board will be briefed on the progress of the site security camera project.
- V. PCWIN BUSINESS PLAN** John Voorhees
Motion
The Executive Director will submit the revised PCWIN Business Plan to the Board for review and approval.

VI. MEMBERSHIP AND PARTICIPANT UPDATE

The Executive Director will provide an overview and seek approval of the application from the Bureau of Alcohol, Tobacco, Firearms and Explosives for membership as a Public Safety Service Participant.

John Voorhees
Motion

VII. NEW BUSINESS – ITEMS FOR FUTURE BOD AGENDAS

Members may propose agenda items for future Board of Directors Meetings.

John Voorhees
Information

VIII. CALL TO THE PUBLIC

Those wishing to address the Board need not request permission in advance. Action taken as a result of public comment will be limited to directing staff to study the matter or rescheduling the matter for further consideration and decision at a later date.

John Voorhees
**Information &
Direction to Staff**

IX. DATE/TIME/LOCATION OF PROPOSED BOARD OF DIRECTORS MEETINGS

The next Board of Directors Meeting is tentatively scheduled for Thursday, November 17, 2016. The meeting will begin at 9:00 a.m., and held at the Pima Emergency Communications Operations Center, 3434 E. 22nd Street, Tucson, AZ, Conference Room 308.

Board
Information

X. ADJOURNMENT

A copy of the agenda background material provided to the Board of Directors is available for public inspection at the PCWIN Administrative Office, Pima Emergency Communications & Operations Center or call (520) 724-9320.

Board
Motion