

**Proposal Application**

**Attachment A Cover Sheet**

Legal name of the organization (or individual) submitting this application: <u>Community Bridges, Inc. (CBI)</u>	
Legal Status of applicant (e.g., non-profit corporation, government entity): <u>Non-Profit</u>	
Address of Organization: <u>1855 W. Baseline Rd. Mesa, Az 85202</u>	
Name and Title of contact person for this application: <u>Megan Lee, Director of Housing and Community Integration</u>	
Telephone number: <u>520-404-6017</u>	Fax number:
E-mail address: <u>mlee@cbridges.com</u>	
Indicate the amount of FEMA EFSP Phase CARES funds you are requesting for each service category. Phase CARES funding will be limited to the following categories. Total your requests at the bottom. ROUND REQUESTS TO THE NEAREST DOLLAR; REQUEST ONLY WHOLE DOLLAR AMOUNTS.	
Served Meals/Mass Feeding	\$
Other Food	\$
Mass Shelter	\$185,969
Other Shelter	\$
Rent/Mortgage Assistance*	\$
Utility Assistance*	\$
<b>Total Requested</b>	<b>\$185,969</b>
* PLEASE NOTE: ALL LOCAL PROVIDERS FOR EMERGENCY RENT/MORTGAGE AND UTILITY ASSISTANCE MUST UTILIZE PIMA COUNTY'S EMERGENCY SERVICES NETWORK (ESN) TO ENSURE NO DUPLICATION OF ASSISTANCE OCCURS.	
To the best of my knowledge and belief, all of the information in this application is true and correct. The document has been authorized by the governing body of the applicant and the applicant will comply with the attached assurances if funding is awarded.	
Typed name of Authorized Signature: <u>John F. Hogeboom</u>	
Authorized Signature: 	Date signed: <u>01/1/2020</u>

## Attachment B Application Form

### I. FEMA EFSP FUNDING HISTORY

<b>Phase CARES Request</b>	<b>\$ 185,969</b>
Phase 36 Received	\$ 0
Phase 35 Received	\$ 0

Note: FEMA funds are intended to be used to supplement or expand existing programs and services.

Describe how the organization intends to use these funds. Will the money requested in this proposal be used to support a service or program that was supported by FEMA funds in the past? If yes, describe below how services have been or will be expanded or supplemented.

CBI is in the process of planning to open a shelter that is located near our detox, inpatient, outpatient, housing and outreach programs allowing for CBI to provide a continuum of care. The population served are identified as homeless single male adults that are “high acuity,” meaning participants are either homeless or chronically homeless and have a disabling condition or multiple disabling conditions. The CBI shelter can serve up to 40 beds per day and planning an average stay of 30-60 days until health and housing stabilization has been achieved. A minimum number served per year 240 and maximum of 480 members. CBI provides participants stability through three meals a day, connection to our continuum of services and support services, and housing navigation services. CBI will assist member with obtaining income and permanent housing. Heavy case management focus from CBI Navigators to improve exit outcomes and have low return to recidivism rates. Navigators have vehicles to assist members in transport needs including housing search and obtaining documents. CBI would utilize the shelter to address the needs in the community during the COVID-19 pandemic response, but CBI is in the process of securing long-term funding to keep the shelter open long-term to focus on members that are high needs in the shelters. The model implemented in Pima County will mirror the bridge shelter model that has been successful in Maricopa because of intensive case management and focus on permanent housing as the outcome. CBI’s Bridge Shelter in Maricopa County has served 351 homeless males since inception on July 1, 2018 (n=69 for 2018 and n=223 for 2019 (as of 12/31/19)). For 2020, CBI has served 81 members. This project had an exit rate into permanent housing of 66% in 2019. For 2020, CBI is averaging a 70% exit rate into permanent housing.

As of 6/2/2020 CBI has secured 75% of the funding needed to open and operate the CBI shelter. The FEMA support would make the project viable to open and maintain the first year. CBI is actively seeking long-term funding to supplement the short-term COVID-19 response funding received.

### II. ORGANIZATION ELIGIBILITY CRITERIA

#### 1. Identify the status of the agency. (Select one)

- |                                     |                                           |
|-------------------------------------|-------------------------------------------|
| <input type="checkbox"/>            | Government Agency (public entity)         |
| <input checked="" type="checkbox"/> | Private Nonprofit (501(c)(3) or 501(c)(4) |
- If your agency has not previously received FEMA funds, **attach** the Federal tax exempt letter to your submission.

#### 2. Is the agency considered in good standing by the Arizona Corporation Commission?

Y	N
X	

#### 3. A. Accounting System: Describe the accounting system used by the organization to track grant-funded expenditures and revenues.

CBI's General Ledger Accountant reconciles the bank statement with the general ledger (Abila Accounting Software) each month. The General Ledger Accountant verifies that loans, leases, employee related

expenses, automobile and other reoccurring expenses have been paid. Accounts Payable and Payroll enter transactions into the accounting software. The General Ledger Accountant reviews all transactions for accuracy. The Regional Accountant verifies receivables and the General Ledger Accountant records revenue. The Financial Reporting Accountant monitors the balance sheets to ensure accuracy. The Financial Reporting Accountant and Regional Accountants compile monthly reports. Monthly Reports are provided to the management staff, Board of Directors and funding agencies. CBI is audited annually.

**B. Audit:** Does the organization conduct an independent annual audit? (Check one)

- Yes.** Indicate below the CPA firm that conducted the organization's most recent financial audit and the time period covered by the audit.
- If the agency has not received FEMA funding in the last 5 years, **attach** a copy of the organization's most recent audit to your submission.

HeinfeldMeech  
2019 Single Audit (attached)

- No.** The organization does not conduct an independent annual audit.
- Please **attach** FY2019-20 internal agency budget and year-to-date financial statements to your submission.

**4. Federal Employer Identification Number (FEIN)**

94-2880847

**5. How does your facility assure accessibility for people with physical disabilities?**

The shelter facility has ADA bathrooms and ADA egresses.

III. ORGANIZATION TARGET POPULATION

Please indicate the three primary target client populations served by your agency in the list below. Type "1," "2," and "3" to identify the top three client populations. If your agency targets no specific population, please select the "NT" code.

2	People with substance use disorder		Native Americans		Unaccompanied minors
	Domestic violence victims		People with AIDS/HIV		Veterans
	Elderly		Racial/Ethnic Minorities		NT (no target population)
	Families with children	1	Single men		Other targeted populations (specify below):
	Mentally disabled		Single women	3	Serious Mental Illness or Mental Illness

IV. NARRATIVE

Please answer the following questions. Limit answers to the space provided.

1. Give a brief explanation of your organization's ability to coordinate service delivery with other human service providers. Specifically identify the networks, coalitions and collaborative arrangements that your agency maintains.

CBI is an integrated behavioral healthcare agency with a focus on homelessness, mental health and substance use disorders. CBI is in contract with the three Medicaid (AHCCCS) funded health plans an CBI has an internal continuum of services including detoxification services, inpatient stabilization services, residential treatment, outpatient services, crisis mobile team, housing and outreach. CBI is currently working in collaboration with the City of Tucson, Pima County and El Rio managing the isolation hotel in Pima County serving members that are experiencing homelessness and have tested COVID-19 positive or symptomatic. In Pima County, CBI has formal partnerships with AHCCCS funded health plans, Banner Health, United Health Care and Arizona Complete Healthcare; Arizona Department of Housing, Pima County Sullivan Jackson, DES, Pima County Attorney’s Office and a collaboration with City of Tucson/Tucson Fire Department (TC3 collaboration). CBI has informal relationships with our diverse community partners including COPE, CODAC, La Frontera, Community Partners Integrated Healthcare, Marana Health Care, Community Health Associates, Tucson Medical Center, CRC, Sonora, Primavera, local shelters, food banks, animal services and McKinney Vento. Having successful relationships in the community are required to provide the best coordination of wrap around services for the members we serve.

2. Describe any changes in the magnitude of the current need and/or service demand experienced since January 27, 2020 as a result of the COVID-19 pandemic and subsequent closures, (for example, number of requests or types of clients).

The need for additional shelter space in Pima County has increased as our numbers of homeless and chronic homeless are not seeing rapid decreases in the Point in Time county. In response to COVID-19 the City of Tucson has funded three hotels with two hotels to serve those that are high risk vulnerable, the Viscount that is run by OPCS with 200 full units and the Hyatt run by CBI that has 25 full units. One hotel serves COVID-19 positives and patients under investigation that is run by CBI and has 115 units with current occupancy of 90. The Pima County Sullivan Jackson waitlist for the high-risk hotels has reached over 60 people. In addition, for the increased need of shelter beds, our community has had to decrease the number of intakes and people served at our existing shelters in response to social distancing.

3. Give a brief explanation of how your service(s) will be addressing a gap in existing services available to community members impacted by the pandemic.

There are multiple needs around these hotels with first need being the closure of the hotels in an unknown but assumed soon date. The second need is the ability to medically clear a member from the isolation hotel setting, quickly exit the member and enter them into a hotel/shelter setting until permanent housing is secured. CBI is preparing for the closures of the hotel plus the demand in the community for more high risk vulnerable adult shelter beds. After COVID-19 response the long-term gap that the CBI shelter will provide is our ability to efficiently and effectively provide the integrated behavioral healthcare continuum of services while stabilizing at the high risk vulnerable CBI shelter. Members that require more extensive medical, mental health and substance use stabilization along with shelter will be an appropriate referral for the CBI shelter.

4. Explain any anticipated funding cuts. Identify the funding source anticipated to be reduced and describe any alternative funding sources sought by the organization to make up for these cutbacks.

CBI is not responding to the CARES funding due to funding cutbacks. Our response is to the increased need of service providers to address high risk vulnerable and COVID-19 positive or patients under investigation. In order to open the CBI shelter the FEMA support is necessary to begin the first year of operation. CBI is in process of seeking additional supplemental funding to sustain our shelter long-term after the COVID-19 response period ends.

5. Define the geographical area to be served with requested FEMA EFSP CARES funds.

The shelter is located in City of Tucson and serve all Tucson wards throughout Pima County.

6. Briefly describe the target population for each service for which you are requesting FEMA EFSP CARES funds.

The CBI Shelter target population is single males experiencing homelessness, serious mental illness, mental illness and/or substance use.

7. Please discuss how your program collaborates with other local pandemic response efforts.

CBI is involved with the Tucson/Pima Coalition to End Homelessness (TPCH) and utilizes the Homeless Management Information System (HMIS) and participates in both the TPCH Coordinated Entry System and AzCH CES system.

V. BUDGET AND FINANCIAL/SERVICE INFORMATION

**Unit of Service/Request**

Complete the appropriate table for each category in which funding is requested.

<b>Error! Bookmark not defined.Shelter Category</b>					
	<b>Column A</b>	<b>Column B</b>	<b>Column C</b>	<b>Column D</b>	<b>Column E</b>
Shelter Category	FEMA Funds Requested	Per Diem	FEMA-Funded Total Nights	FEMA-Funded Number of Rural Clients	FEMA-Funded Number of Clients Served
Mass Shelter - <i>Direct Cost</i>	\$ 185,969	Not applicable	\$185,969	0	98
Mass Shelter - <i>Per Diem</i>	\$ 0	\$12.50	0	0	0
Other Shelter	\$ 0	Not applicable	0	0	0

<b>GUIDANCE: Shelter Category</b>	
Column A	State the amount of FEMA funds you are requesting.
Column B	In past years the local board has selected a \$12.50/night per diem rate. <b><i>This amount may change when the award is finalized.</i></b>
Column C	Indicate the total number of nights for mass shelter (Columns A ÷ B = C).
Column D	State the number of rural clients to be served with FEMA EFSP request.
Column E	Indicate the total number of clients to be served (include rural clients reported in Column D) with FEMA request.

<b>Food (Served Meals/Mass Feeding) Category</b>					
	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>
Food Category	FEMA Funds Requested	Meal Per Diem	FEMA-Funded Total Meals	FEMA-Funded Number of Rural Clients	FEMA-Funded Number of Clients Served
Served Meals - <i>Direct Cost</i>	\$0	0	0	0	0
Served Meals - <i>Per Diem</i>	\$0	\$2.00 per meal	0	0	0

<b>GUIDANCE: Food Category</b>	
Column A:	Indicate the amount of FEMA funds you are requesting.
Column B	In past years the local board has selected a \$2.00/meal per diem rate. <b><i>This amount may change when the award is finalized</i></b>
Column C	State the total number of meals served with FEMA funds (Columns A ÷ B = C).
Column D	Indicate the number of rural clients to be served with FEMA request.
Column E	State the total number of clients to be served (include rural clients reported in Column D) with FEMA request.

<b>Other Food Category</b>	
FEMA funds requested:	\$0
Indicate the number of rural clients to be served with FEMA request.	
Please use the space below to document how your request will be used. Give specifics (e.g., FEMA funds will buy approximately "X" number of food boxes to help "X" number of clients at "X" approximate cost per box).	

<b>Financial Assistance Category</b>				
*Note: All local providers for emergency rent/mortgage and utility assistance must utilize Pima County's Emergency Services Network (ESN) to ensure no duplication of assistance occurs.				
	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>
Financial Assistance Category	FEMA Funds Requested	Number of Households Served	Average Bill	Number of Rural Households Served
Rent/Mortgage	\$0	0	\$0	0
Utility	\$0	0	\$0	0

- GUIDANCE: Financial Assistance Category**
- Column A: Indicate the amount of FEMA funds you are requesting.
  - Column B: Indicate how many households (including rural households) are projected to be served with FEMA EFSP funds.
  - Column C: State the amount of the average bill expected to be paid (Columns A ÷ B = C).
  - Column D: Indicate how many rural households are projected to be served with this FEMA request.

### Program/Service Revenue & Expenditures

Complete tables A and B for each category in which FEMA EFSP funds are requested. Please reproduce this page if you are requesting funding in more than one service category.

<b>A. Program/Service Revenue</b>	
Provide budgeted revenues for this program year for each service for which FEMA EFSP Phase CARES funds are requested. At the bottom of the table, indicate the percent of the total program revenues that will be met with FEMA assistance.	
<b>Service Category:</b>	
Funding Sources	Amount
Federal Funds	\$0
State Funds	\$0
City of Tucson Funds	\$0
Pima County Funds	\$0
Arizona Health Care Cost Containment System	\$900,000
Pima Council on Aging	\$0
Title XX	\$0
United Way	\$0
Program Revenues/Client Fees	\$0
Foundation Grants	\$0
Fundraising/Donations	\$0
Other/In-Kind	\$119,866
FEMA EFSP Request	\$185,969
<b>Total Service Funding</b>	<b>\$1,205,835</b>
What percentage of your Program budget is the FEMA funding request?  <i>Example: Motel Voucher Program:</i> <u>\$8,000 FEMA FUNDING REQUEST</u> <u>\$2,000 PRIVATE FUNDS</u> \$10,000 = 80% of Program Budget	<b>15%</b>
What percentage of your overall Agency Budget is the FEMA funding request?  <i>Example:</i> <u>\$250,000 AGENCY BUDGET</u> <u>\$8,000 FEMA FUNDING REQUEST</u> = 3% of Overall Agency Budget	<b>1.4%</b>

<b>B. Program/Service Expenditures</b>	
Indicate budgeted expenditures for this program year for each service for which FEMA EFSP Phase CARES funds are requested. TOTAL AGENCY BUDGETS ARE NOT ACCEPTABLE.	
<b>Service Category:</b>	
<b>Line Item Budget Categories</b>	<b>Total Service Budget</b>
Personnel/Employee Related Expenses	\$0
Professional/Outside Services	\$0
Facilities/Occupancy	\$185,969
Travel	\$0
Other (Specify):	\$0
Other (Specify):	\$0
Other (Specify):	\$0
<b>Total Service Expenditures</b>	<b>\$185,969</b>

## Attachment C LRO Certification

### Local Recipient Organization (LRO) Certification Form

As a recipient of Emergency Food and Shelter National Board Program funds made available for FEMA EFSP Phase 37 and as the duly authorized representative of Community Bridges, Inc. (Organization Name), I certify that my organization

1. Is not debarred or suspended from receiving Federal funds,
2. Will not and will ensure employees, volunteers and other individuals associated with the program will not engage in any trafficking of persons during the period this award is in effect,
3. Will not and will ensure employees, volunteers and other individuals associated with the program will not use EFSP funds to support access to classified national security information,
4. Has the capability to provide emergency food and/or shelter services
5. Will use funds to supplement/extend existing resources and not to substitute or reimburse ongoing programs and services,
6. Is a nonprofit corporation or an agency of government,
7. Will not use EFSP funds as a cost-match for other Federal funds or programs,
8. Has an accounting system, and will pay all vendors by an approved method of payment,
9. Conducts an independent annual review if receiving \$25,000-\$49,999/ an independent annual audit if receiving \$50,000 or more in EFSP funds, and an OMB Circular A-133 if receiving \$500,000 or more in Federal funding,
10. Has not received an adverse or no opinion audit,
11. Understands that cash payments (including petty cash) are not eligible under EFSP,
12. Has provided a Federal Employer Identification Number (FEIN) to EFSP,
13. Has provided a Data Universal Number System (DUNS) number issued by Dun & Bradstreet (D&B) and required associated information to EFSP,
14. Practices nondiscrimination and will not refuse service to an applicant based on race, color, national origin, religion, sex, age, or disability,
15. Will not engage in religious proselytizing or religious counseling in any program receiving Federal funds,
16. Will not charge a fee to clients for EFSP funded services,
17. Will comply with the EFSP Responsibilities & Requirements Manual, particularly the Eligible and Ineligible Costs section, and will inform appropriate staff or volunteers of EFSP requirements,
18. Will provide all required reports to the Local Board in a timely manner; (i.e., Second Payment/Interim Request and Final Reports),
19. Will expend monies only on eligible costs and keep complete documentation (copies of canceled LRO checks -- front and back, invoices, receipts, etc.) on all expenditures for a minimum of three years after end-of-program date, and for compliance issues until resolved.
20. Will spend all funds and close-out the program by my jurisdiction's selected end-of-program date and return any unused funds to the National Board (\$5.00 or more; checks made payable to United Way Worldwide/Emergency Food and Shelter National Board Program, 701 North Fairfax Street, Suite 310, Alexandria, VA 22314),
21. Will provide complete, accurate documentation of expenses to the Local Board, if requested, following my jurisdiction's selected end-of-program date,
22. Will comply with the Office of Management and Budget Circular A-133 if expending \$500,000 or more in Federal funds,
23. Will comply with lobbying prohibition certification and disclosure of lobbying activities if receiving \$100,000 or more in EFSP funds, as applicable, and
24. Has no known ESFP compliance exceptions in this or any other jurisdiction.

Signature: \_\_\_\_\_

Name: John F. Hogeboom

Title: CEO and President

Date: 6/1/2020

LRO ID Number: \_\_\_\_\_

FEIN: 94-2880847

DUNS Number: 143328099

Address: 1855 W. Baseline Rd.

City, State, Zip Code: Mesa, Az 85202

Phone Number: 480-831-7566

Fax Number: \_\_\_\_\_

Email Address: \_\_\_\_\_

[jhogeboom@cbridges.com](mailto:jhogeboom@cbridges.com)



**IRS** Department of the Treasury  
Internal Revenue Service

P.O. Box 2508  
Cincinnati OH 45201

In reply refer to: 0248205661  
Mar. 11, 2014 LTR 4168C 0  
94-2880847 000000 00

00019262  
BODC: TE

COMMUNITY BRIDGES INC  
1855 W BASELINE RD STE 101  
MESA AZ 85202



014273

Employer Identification Number: 94-2880847  
Person to Contact: Ms. Johnson  
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your Feb. 28, 2014, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(3) of the Internal Revenue Code in a determination letter issued in July 1983.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

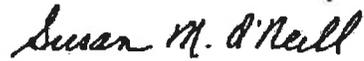
Please refer to our website [www.irs.gov/eo](http://www.irs.gov/eo) for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.

0248205661  
Mar. 11, 2014 LTR 4168C 0  
94-2880847 000000 00  
00019263

COMMUNITY BRIDGES INC  
1855 W BASELINE RD STE 101  
MESA AZ 85202

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,



Susan M. O'Neill, Department Mgr.  
Accounts Management Operations

014273.422730.48383.4404 1 AB 0.406 530



 COMMUNITY BRIDGES INC  
1855 W BASELINE RD STE 101  
MESA AZ 85202

014273

CUT OUT AND RETURN THE VOUCHER AT THE BOTTOM OF THIS PAGE IF YOU ARE MAKING A PAYMENT,  
EVEN IF YOU ALSO HAVE AN INQUIRY.

 The IRS address must appear in the window.

BODCD-TE

0248205661

Use for payments

Letter Number: LTR4168C  
Letter Date : 2014-03-11  
Tax Period : 000000

INTERNAL REVENUE SERVICE  
P.O. Box 2508  
Cincinnati OH 45201  




\*942880847\*

COMMUNITY BRIDGES INC  
1855 W BASELINE RD STE 101  
MESA AZ 85202

942880847 CR COMM 00 2 000000 670 0095000000

# 2019

## **COMMUNITY BRIDGES, INC.** **(Arizona Nonprofit Corporation)**

# **CBI**

**COMMUNITY BRIDGES, INC.**  
CELEBRATE BELIEVE INSPIRE

Financial statements and independent auditor's report  
For the years ended September 30, 2019 and 2018

**COMMUNITY BRIDGES, INC.  
YEAR ENDED SEPTEMBER 30, 2019 AND 2018  
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## INDEPENDENT AUDITOR'S REPORT

The Board of Directors  
Community Bridges, Inc.

### **Report on Financial Statements**

We have audited the accompanying consolidated financial statements of Community Bridges, Inc. which comprise the consolidated statements of financial position as of September 30, 2019 and 2018, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Community Bridges, Inc. as of September 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Change in Accounting Principle***

As described in Note 1, Community Bridges, Inc. implemented the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Update 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities* (Topic 958), for the years ended September 30, 2019 and 2018, which represents a change in accounting principle. Our opinion is not modified with respect to this matter.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 7, 2020, on our consideration of Community Bridges, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Community Bridges, Inc.'s internal control over financial reporting and compliance.

*Heinfeld Meech & Co. PC*

Heinfeld, Meech & Co., P.C.

Phoenix, Arizona

January 7, 2020

**Community Bridges, Inc.**  
**Consolidated Statements of Financial Position**  
**September 30, 2019 and 2018**

<b>Assets</b>	<b><u>2019</u></b>	<b><u>2018</u></b>
Current Assets		
Cash & Cash Equivalents	\$ 11,833,485	\$ 18,323,015
Accounts Receivable	8,476,298	1,613,122
Inventories	220,731	360,585
Prepaid Expenses	1,104,177	663,750
Deposits	296,262	289,471
Total Current Assets	<u>21,930,953</u>	<u>21,249,943</u>
Long-term Assets		
Property & Equipment	30,423,392	30,367,726
Accumulated Depreciation	(10,698,359)	(8,389,388)
Other Long-term Assets	315,009	266,364
Total Long-term Assets	<u>20,040,042</u>	<u>22,244,702</u>
<b>Total Assets</b>	<b><u>\$ 41,970,995</u></b>	<b><u>\$ 43,494,645</u></b>
<b>Liabilities</b>		
Current Liabilities		
Accounts Payable	\$ 2,868,870	\$ 5,237,126
Accounts Payable - RBHA's	13,500	558,587
Salaries Payable	4,350,763	3,556,597
Security Deposits Payable	30,206	33,276
Vacations Payable	670,411	616,243
Deferred Revenue	2,251,799	2,184,497
Deferred Rent	228,882	246,988
Lease Payable Short Term	898,040	1,231,003
Notes and Bonds Payable Short Term	684,803	541,564
Total Current Liabilities	<u>11,997,274</u>	<u>14,205,881</u>
Long-term Liabilities	<u>6,116,997</u>	<u>7,835,399</u>
<b>Total Liabilities</b>	<b><u>18,114,271</u></b>	<b><u>22,041,280</u></b>
<b>Net Assets</b>		
Without donor restrictions	23,856,724	21,453,365
With donor restrictions	-	-
Total Net Assets	<u>23,856,724</u>	<u>21,453,365</u>
<b>Total Liabilities and Net Assets</b>	<b><u>\$ 41,970,995</u></b>	<b><u>\$ 43,494,645</u></b>

**Community Bridges, Inc.**  
**Consolidated Statement of Activities**  
For the Year Ended September 30, 2019

	CRISIS	INPATIENT	OUTPATIENT	RESIDENTIAL	Stabilization and Recovery Units (SRU)	Grants/Other	Disregarded Entities	Properties	General & Administrative	Subtotal
RBHA Revenue	\$ 27,760,653	\$ 8,443,001	\$ 17,750,069	\$ 3,451,550	\$ 1,060,407	\$ -	\$ -	\$ -	\$ 1,391	\$ 58,467,071
RBHA Revenue SAPT	950,524	-	2,094,858	536,845	36,025	-	-	-	-	3,618,252
Grants - Federal	28	-	106	157	58	9,750,395	-	-	-	9,750,744
Grants - Other	35,680	-	35,680	-	-	1,943,508	-	-	-	2,014,868
Rental Income	-	-	-	-	-	-	-	2,537,751	-	2,537,751
Contributions	-	-	-	-	-	66,452	12,105	-	-	78,557
Donations In-Kind	59,876	47,691	35,074	32,427	30,560	-	-	-	-	205,628
Fee for Service	5,654,698	15,856,981	8,709,437	9,582,766	1,984,683	280,265	-	-	-	42,068,830
Other Income	59,412	1,203,711	398,628	823	-	-	56,495	132,803	1,260,533	3,112,405
Interest	-	-	-	-	-	-	-	2,135	61,969	64,104
Prior Year Revenue	1,055,131	-	131,888	171,932	138,598	-	-	-	-	1,497,549
Subtotal	35,576,002	25,551,384	29,155,740	13,776,500	3,250,331	12,040,620	68,600	2,672,689	1,323,893	123,415,759
Net Assets Released from Restriction										
Total Operating Revenue	35,576,002	25,551,384	29,155,740	13,776,500	3,250,331	12,040,620	68,600	2,672,689	1,323,893	123,415,759
Expenditures										
Direct	29,621,939	21,009,866	29,924,646	10,716,130	1,015,884	11,873,007	81,855	1,828,561	(306)	106,071,582
Indirect									14,940,818	14,940,818
Total Expenditures	29,621,939	21,009,866	29,924,646	10,716,130	1,015,884	11,873,007	81,855	1,828,561	14,940,512	121,012,400
Net Revenue over Expenditures	5,954,063	4,541,518	(768,906)	3,060,370	2,234,447	167,613	(13,255)	844,128	(13,616,619)	2,403,359
General & Administrative Allocations	4,766,819	2,993,535	3,997,110	1,466,039	131,335	1,585,980			(14,940,818)	-
Excess (Deficiency) of revenue over expenses	\$ 1,187,244	\$ 1,547,983	\$ (4,766,016)	\$ 1,594,331	\$ 2,103,112	\$ (1,418,367)	\$ (13,255)	\$ 844,128	\$ 1,324,199	\$ 2,403,359

	Without Donor Restrictions	With Donor Restrictions	Total Assets
Net Assets at Beginning of Year	21,453,365		21,453,365
Excess Revenue Over Expenses	2,403,359		2,403,359
Net Assets at End of Year	<b>\$ 23,856,724</b>	<b>\$ -</b>	<b>\$ 23,856,724</b>

The accompanying notes are an integral part of these consolidated financial statements.

Community Bridges, Inc.  
**Consolidated Statement of Activities**  
For the Year Ended September 30, 2018

	CRISIS	INPATIENT	OUTPATIENT	RESIDENTIAL	SRU	Grants/Other	Disregarded Entities	Properties	General & Administrative	Subtotal
RBHA Revenue	\$ 32,384,711	\$ 1,890,902	\$ 26,397,180	\$ 10,060,662	\$ 2,628,594	\$ 1,505	\$ -	\$ -	\$ -	\$ 73,363,554
RBHA Revenue SAPT	3,735,902	166,553	2,134,697	958,639	84,911	-	-	-	-	7,080,702
Grants - Federal	-	-	67,179	30,327	-	5,117,786	-	-	-	5,215,292
Grants - Other	-	-	1,343	-	-	2,978,762	-	-	-	2,980,105
Rental Income	-	-	-	8,528	-	560	-	2,571,955	-	2,581,043
Contributions	-	-	-	6,731	-	57,596	-	-	-	64,327
Donations In-Kind	206,818	16,878	4,228	32,256	35,844	-	-	-	-	296,024
Fee for Service	2,994,664	6,960,397	1,456,073	4,432,900	1,272,901	479,293	-	-	-	17,596,228
Other Income	39,814	8,183	18,672	63,454	2	75,716	380,415	93,892	14,531	694,679
Interest	-	-	-	-	-	-	177	1,722	54,208	56,107
Prior Year Revenue	1,387,128	455,775	564,890	470,945	-	33,895	45,147	-	-	2,957,780
Subtotal	40,749,037	9,498,688	30,644,262	16,064,442	4,022,252	8,745,113	425,739	2,667,569	68,739	112,885,841
Net Assets Released from Restriction										
Total Operating Revenue	40,749,037	9,498,688	30,644,262	16,064,442	4,022,252	8,745,113	425,739	2,667,569	68,739	112,885,841
Expenditures										
Direct	35,274,767	15,008,473	23,281,157	12,484,608	2,510,733	9,666,816	219,313	1,517,369		99,963,236
Indirect									11,438,630	11,438,630
Total Expenditures	35,274,767	15,008,473	23,281,157	12,484,608	2,510,733	9,666,816	219,313	1,517,369	11,438,630	111,401,866
Net Revenue over Expenditures	5,474,270	(5,509,785)	7,363,105	3,579,834	1,511,519	(921,703)	206,426	1,150,200	(11,369,891)	1,483,975
General & Administrative Allocations	4,556,190	1,938,537	3,007,061	1,612,548	324,293				(11,438,630)	(0)
Excess (Deficiency) of revenue over expenses	\$ 918,080	\$ (7,448,322)	\$ 4,356,044	\$ 1,967,286	\$ 1,187,226	\$ (921,703)	\$ 206,426	\$ 1,150,200	\$ 68,739	\$ 1,483,975

	Without Donor Restrictions	With Donor Restrictions	Total Assets
Net Assets at Beginning of Year	16,652,470	3,316,920	19,969,390
Reclassification of net assets	3,316,920	(3,316,920)	-
Excess Revenue Over Expenses	1,483,975		1,483,975
Net Assets at End of Year	\$ 21,453,365	\$ -	\$ 21,453,365

Community Bridges, Inc.  
**Consolidated Statement of Functional Expenses**  
For the Year Ended September 30, 2019

Expenditures	Stabilization and Recovery Units										Grand Total
	CRISIS	INPATIENT	OUTPATIENT	RESIDENTIAL	(SRU)	Grants/Other	Disregarded Entities	Properties	General & Administrative		
Salaries	\$ 20,425,672	\$ 13,084,002	\$ 18,743,258	\$ 6,764,324	\$ 690,451	\$ 5,639,406	\$ -	\$ 5,685	\$ 9,184,098	\$ 74,536,896	
ERE	2,688,116	1,694,092	2,605,193	984,888	95,260	855,811	(8)	1,284	1,126,199	10,050,835	
Professional Fees	3,580,141	2,796,004	3,933,596	298,511	13,135	454,374	48,281	48,463	2,533,179	13,705,684	
Insurance Prof Liability	45,680	49,978	142,064	42,844	2,397	4,303	-	45,267	95,031	427,564	
Interest	1,569	71,036	48,105	60,566	-	-	-	433,617	-	614,893	
Supplies Direct	1,010,547	1,226,705	754,918	735,159	72,306	372,510	27,452	425	470,235	4,670,257	
Supplies Office	34,486	17,085	27,242	17,223	1,217	26,289	-	-	23,767	147,309	
Equipment	103,967	86,155	122,216	65,908	8,414	29,325	-	1,647	247,830	665,461	
Occupancy	680,758	1,072,758	2,183,670	1,107,907	59,202	3,857,034	3,858	583,612	471,533	10,020,332	
Telephone	81,030	113,791	325,912	133,728	30,750	96,522	-	5,024	362,300	1,149,057	
Travel/Mileage	297,854	59,218	783,022	156,909	40,315	516,447	1,635	1,269	118,166	1,974,834	
Training & Conferences	34,078	15,740	36,923	8,984	1,837	18,281	-	-	172,965	288,808	
Depreciation	544,177	591,690	213,491	318,168	-	1,821	-	627,010	25,524	2,321,881	
Miscellaneous / Other	93,863	131,613	5,036	21,013	600	884	637	75,258	109,685	438,589	
<b>Total Operating Expenditures</b>	<b>29,621,939</b>	<b>21,009,866</b>	<b>29,924,646</b>	<b>10,716,130</b>	<b>1,015,884</b>	<b>11,873,007</b>	<b>81,855</b>	<b>1,828,561</b>	<b>14,940,512</b>	<b>121,012,400</b>	
Transfers to Foundation	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 29,621,939</b>	<b>\$ 21,009,866</b>	<b>\$ 29,924,646</b>	<b>\$ 10,716,130</b>	<b>\$ 1,015,884</b>	<b>\$ 11,873,007</b>	<b>\$ 81,855</b>	<b>\$ 1,828,561</b>	<b>\$ 14,940,512</b>	<b>\$ 121,012,400</b>	

Community Bridges, Inc.  
**Consolidated Statement of Functional Expenses**  
For the Year Ended September 30, 2018

Expenditures	CRISIS	INPATIENT	OUTPATIENT	RESIDENTIAL	Stabilization and Recovery Units (SRU)	Grants/Other	Disregarded Entities	Properties	General & Administrative	Grand Total
Salaries	\$ 21,425,110	\$ 8,340,938	\$ 12,801,116	\$ 7,004,410	\$ 1,521,875	\$ 4,356,012	\$ 56,882	\$ 909	\$ 7,188,366	\$ 62,695,618
ERE	4,016,979	1,603,375	2,711,270	1,421,449	315,002	934,336	38,384	130	1,264,090	12,305,015
Professional Fees	5,617,216	2,173,406	3,197,534	1,027,262	135,310	269,984	(602)	42,718	902,556	13,365,384
Insurance Prof Liability	107,400	60,127	77,351	23,528	4,340	1,589	(1,471)	72,829	28,717	374,410
Interest	3	40	57	118	135	-	-	308,964	5,430	314,747
Supplies Direct	1,404,221	876,516	732,838	904,954	154,417	390,022	118,692	822	737,591	5,320,073
Supplies Office	42,175	15,198	34,275	23,876	3,442	25,369	60	-	40,513	184,908
Equipment	178,916	233,125	239,336	168,783	16,179	22,562	(68)	3,085	388,086	1,250,004
Occupancy	1,053,788	862,003	2,266,521	1,115,162	149,063	3,107,149	(3,006)	546,646	530,989	9,628,315
Telephone	244,629	131,199	326,506	158,379	62,336	59,668	(378)	5,179	165,266	1,152,784
Travel/Mileage	355,118	110,959	693,941	286,286	107,620	411,898	83	-	163,846	2,129,751
Training & Conferences	97,672	34,413	64,238	29,683	8,500	22,514	(86)	-	116,449	373,383
Depreciation	488,383	308,222	10,465	80,441	8,566	3,495	(5,063)	535,979	61,607	1,492,095
Miscellaneous / Other	243,157	258,952	125,709	240,277	23,948	62,218	15,886	108	(154,876)	815,379
<b>Total Operating Expenditures</b>	<b>35,274,767</b>	<b>15,008,473</b>	<b>23,281,157</b>	<b>12,484,608</b>	<b>2,510,733</b>	<b>9,666,816</b>	<b>219,313</b>	<b>1,517,369</b>	<b>11,438,630</b>	<b>111,401,866</b>
Transfers to Foundation	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 35,274,767</b>	<b>\$ 15,008,473</b>	<b>\$ 23,281,157</b>	<b>\$ 12,484,608</b>	<b>\$ 2,510,733</b>	<b>\$ 9,666,816</b>	<b>\$ 219,313</b>	<b>\$ 1,517,369</b>	<b>\$ 11,438,630</b>	<b>\$ 111,401,866</b>

**Community Bridges, Inc.**  
**Consolidated Statements of Cash Flows**  
**For the Fiscal Years Ended September 30, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Cash Flows from Operating Activities</b>		
Net Income	\$ 2,403,359	\$ 1,483,975
Depreciation & Amortization	2,308,971	1,822,161
Accounts Receivable	(6,863,176)	1,329,623
Inventory	139,854	160,486
Prepaid Expenses	(440,427)	93,047
Deferred Revenue	67,302	(792,684)
Accounts Payable	(2,913,344)	294,191
Deposits Payable	(3,070)	(3,909)
Accrued Liabilities	848,334	1,651,000
Deferred Rent	(18,106)	91,079
Deposits	(6,791)	(44,144)
<b>Total Cash Flows from Operating Activities</b>	<u><b>(4,477,094)</b></u>	<u><b>6,084,825</b></u>
<b>Cash Flows from Investing Activities</b>		
Cash Payments Purchase of Assets	(55,666)	(4,888,740)
Cash Payments for Other Long-Term Assets	(48,645)	(120,242)
<b>Total Cash Flows from Investing Activities</b>	<u><b>(104,311)</b></u>	<u><b>(5,008,982)</b></u>
<b>Cash Flows from Financing Activities</b>		
Principal Payments on Long Term Debt	(3,494,827)	(305,515)
Principal Payments on Capital Leases	(1,283,298)	(31,877)
Proceeds from Capital Leases	-	2,788,431
Proceeds from Loan	2,870,000	-
<b>Total Cash Flows from Financing Activities</b>	<u><b>(1,908,125)</b></u>	<u><b>2,451,039</b></u>
<b>Net Increase (Decrease) in Cash and Equivalents</b>	<u><b>(6,489,530)</b></u>	<u><b>3,526,882</b></u>
Beginning Cash & Cash Equivalents	18,323,015	14,796,133
<b>Ending Cash &amp; Cash Equivalents</b>	<u><b>\$ 11,833,485</b></u>	<u><b>\$ 18,323,015</b></u>
 Supplemental disclosures of cash flow statements		
Cash paid during the year for interest expense	\$ 614,893	\$ 314,747
Cash paid during the year for income tax expense	\$ 91,912	\$ 914

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Activities**

Community Bridges, Inc. (CBI) was incorporated as a private non-profit, 501(c)(3) organization in 1982 and has a 37 year history of providing comprehensive, medically integrated behavioral health programs which include prevention, education, therapy, housing, medications, peer support, inspiration, hope and other supportive services using cutting edge, nationally recognized treatment models throughout Arizona. CBI is one of the largest statewide providers offering fully integrated medical and behavioral health care in 14 communities in Maricopa, Pinal, Gila, Yuma, Navajo, Apache and Cochise Counties by providing a continuum of care that begins with prevention and continues for individuals and families through treatment and recovery. During the past five years, CBI has transformed recovery of those we serve holistically and more effectively, by delivering direct physician and nurse practitioner services, both on site in Maricopa County, and through telemed to each of our service locations throughout Arizona. CBI operates 31 programs throughout Arizona that are all licensed by the Arizona Department of Health Services Division of Behavioral Health. Our prevention and clinical programs are accredited by the Commission on Accreditation of Rehabilitation Facilities (CARF).

**Principles of Consolidation**

These consolidated financial statements include the activities of CBI and the following entities (collectively referred to as CBI):

- Community Bridges Development Foundation – a private, nonprofit, 501(c)(3) organization established in 2004 for the purpose of providing support to CBI.
- A total of thirteen sole-member LLCs have been established to house the assets and/or operations at each site owned by CBI.
- CBI Benefits LLC – a sole-member LLC established to account for the assets related to benefit management of CBI.
- Inspired Ink LLC – a sole-member LLC established to account for assets related to goods sold to CBI.

All significant inter-organization balances and transactions have been eliminated in consolidation.

**Basis of Accounting**

The consolidated financial statements of CBI have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The consolidated financial statements of CBI have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to not-for-profit entities. The Financial Accounting Standards Board (FASB) is the accepted standard-setting body for establishing not-for-profit accounting and financial reporting principles. CBI has a September 30 fiscal year end to coordinate with the Arizona Department of Health Services (ADHS). CBI is required to report information regarding its financial position and activities according to two classes based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of CBI and changes therein are classified as follows:

*Net assets without donor restrictions* – Net assets that are not subject to donor-imposed stipulations.

*Net assets with donor restrictions* – Net assets subject to donor-imposed stipulations. Some donor restrictions are temporary in nature; those restrictions will be met either by actions of CBI and/or the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds must be maintained in perpetuity. CBI has no net assets with donor restrictions.

Donor-restricted contributions are reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets are reclassified to net assets without donor restrictions and reported in the Statement of Activities as net assets released from restrictions.

**Use of Estimates**

In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

**Cash and Cash Equivalents**

For purposes of the Statement of Cash Flows, CBI considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents. Cash and cash equivalents consist primarily of cash on hand, cash on deposit, and Certificates of Deposit with original maturities of two years or less. Certificates of Deposit with maturities of one year or less are priced using a yield-based matrix model and Certificates of Deposit with maturities beyond one year are priced using a market value pricing model. Both pricing models approximate fair value. At fiscal year end, cash and cash equivalents includes \$650,642 of Certificates of Deposit with remaining maturities of less than one year.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Concentrations of Credit and Market Risk**

Financial instruments that potentially expose CBI to concentrations of credit and market risk consist primarily of cash equivalents. CBI maintains its cash and cash equivalents in bank deposit accounts, which, for short periods of time, may exceed federally insured limits. At year end, the carrying amount of CBI's deposits was \$11,182,843 and the bank balance was \$12,342,242. At year end, \$11,592,242 of CBI's deposits were uninsured and uncollateralized. To minimize risk, cash accounts are maintained at high-quality financial institutions and credit exposure is limited to any one institution.

**Accounts Receivable**

Accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. The allowance is based off of an estimated collection rate of 66%.

**Inventories**

CBI maintains an inventory for uniforms, computer equipment and regular recurring procurement purchases. Inventory of uniforms is valued at average cost and inventory of computer equipment and recurring procurements are valued at actual cost.

**Property and Equipment**

All acquisitions of property and equipment with a cost in excess of \$5,000 and all expenses for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair market value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the respective assets, ranging from 3 to 40 years. Depreciation expense for the year ended September 30, 2019, and the year ended September 30, 2018 was \$2,321,881 and \$1,492,095, respectively.

CBI reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. Management does not believe impairment indicators are present.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Compensated Absences**

Employee paid time off (PTO) (i.e. vacation time) is accrued every pay period for all full time employees. PTO is vested during the first six years of employment. Upon termination, any unused accrued vacation time will be paid according to the vesting schedule. Accrued PTO is paid out based on years of service, no accrued PTO will be paid out in the first two years of employment, 10% will be paid out in the third year of employment, 20% in the fourth year, 30% in the fifth year and 40% in the sixth and consecutive years.

**Grant Revenue**

Grant revenue is comprised of contract revenue and fee for services revenue provided by local governmental and other granting agencies that have passed through awards to CBI. CBI recognizes grant revenue as earned when services are rendered or contractual obligations are met under the grant contract. Funding sources may, at their discretion, request reimbursement for expenses or return of funds, or both, as a result of noncompliance by CBI with the terms of the contract.

**Revenue Recognition**

Revenue is recognized when earned. Program service fees and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred, respectively.

**Donated Services and In-Kind Contributions**

Donations of property and equipment are recorded as contributions at fair value at the date of donation. Such donations are reported as increases in net assets without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as increases in net assets with donor restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, CBI reports expirations of donor restrictions when the donated or acquired assets are placed in service. CBI reclassifies net assets with donor restrictions to net assets without restrictions at that time.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Functional Allocation of Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities and in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of Allocation
Salaries and benefits	Time and effort
Professional fees	Full time equivalent
Supplies direct	Full time equivalent
Occupancy	Square footage
Travel/Mileage	Time and effort
Depreciation	Square footage

**Income Tax Status**

CBI and the Community Bridges Development Foundation are exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and similar State of Arizona tax provisions. However, income from certain activities not directly related to CBI’s tax-exempt purpose is subject to taxation as unrelated business income. In addition, both CBI and the Community Bridges Development Foundation qualify for the charitable contribution deduction under Section 170 and have been classified as an organization other than a private foundation. Both organization’s Form 990, *Return of Organization Exempt from Income Taxes* and *Form 990T, Exempt Organization Business Income Tax Return*, are generally subject to examination by the Internal Revenue Service for three years after the date filed.

For tax purposes, all of the LLCs are disregarded entities and are treated as a program of CBI.

CBI rents suites in their Pennington and Avondale buildings that incur unrelated business income tax. The income tax expense for unrelated business income for the year ended September 30, 2018 was \$34,823 and \$7,492 for Federal and State tax, respectively. The estimate of income tax expense for the year ended September 30, 2019 is \$31,243 for Federal tax and \$7,290 for Arizona tax.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Management has evaluated the tax positions taken or expected to be taken, if any, on its exempt organization filings, and the likelihood that upon examination those positions would be sustained. Based on the results of this evaluation, management believes there are no uncertain tax positions.

**New Accounting Pronouncement**

During the fiscal year, CBI adopted Accounting Standards Update (ASU) 2016-14, *Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities*. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. CBI has adjusted the presentation of these statements accordingly. The ASU has been applied retrospectively to all periods presented. As a result of the implementation, beginning net assets were reclassified.

**Date of Management’s Review**

In preparing these consolidated financial statements, CBI has evaluated events and transactions for potential recognition or disclosure through January 7, 2020, which is the date the consolidated financial statements were available to be issued.

**NOTE 2 – LIQUIDITY AND AVAILABILITY**

The following represents CBI’s financial assets at fiscal year end:

Financial assets at year end:	
Cash and cash equivalents	\$ 11,833,485
Accounts receivable	<u>8,476,298</u>
Financial assets available to meet general expenditures over the next twelve months	<u>\$ 20,309,783</u>

CBI regularly monitors liquidity required to meet its operating needs and other contractual commitments. CBI has two credit lines available to meet cash flow needs. The lines of credit are for \$3,000,000 and \$2,000,000, respectively, and are secured by buildings owned by CBI. The interest rate for both lines of credit is prime (5.00 percent at September 30, 2019) and the lines mature on April 1, 2020. No funds were borrowed under this agreement during the fiscal year.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 3 – PROPERTY AND EQUIPMENT**

Property and equipment include the following major classes of assets at September 30, 2019 and 2018:

	<u>2019</u>	<u>2018</u>
Land	\$ 3,934,686	\$ 3,934,686
Buildings	12,026,652	12,008,882
Building and leasehold improvements	11,741,900	11,724,560
Construction in progress	6,875	6,875
Vehicles	233,303	246,213
Furniture and equipment	2,479,977	2,446,510
	<u>30,423,393</u>	<u>30,367,726</u>
Less: Accumulated Depreciation	<u>(10,698,359)</u>	<u>(8,389,388)</u>
Total	<u>\$ 19,725,034</u>	<u>\$ 21,978,338</u>

**NOTE 4 – OPERATING LEASE COMMITMENTS**

CBI leases buildings, vehicles and office equipment under noncancelable operating leases with terms of three to four years. The following is a schedule by years of future minimum rental payments under the leases at year end:

	<u>Operating Leases – Vehicles and Equipment</u>	<u>Operating Leases – Buildings</u>
2020	\$ 712,088	\$ 1,954,140
2021	352,252	1,686,178
2022	35,846	1,277,072
2023	12,103	606,986
2024		299,980
Thereafter		707,373
Total lease payments	<u>\$ 1,112,289</u>	<u>\$ 6,531,729</u>

The total lease expense incurred for vehicles and equipment during the years ended September 30, 2019 and September 30, 2018 was \$1,487,782 and \$1,519,830, respectively. The total lease expense incurred for rent of buildings under operating leases was \$1,991,046 and \$1,574,661 respectively. CBI also leases certain buildings at no cost. The estimated value of the rent was \$205,420 and \$278,865 for fiscal years ending September 30, 2019 and 2018, respectively.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 5 – DEBT**

Debt outstanding consisted of the following:

Description	<b>2019</b>	<b>2018</b>
<b><u>Debt Obligation #1</u></b>	\$ 0	\$2,390,399
Industrial Development Authority of the County of Pinal, Series 2011, dated May 20, 2011. Monthly installments at 3.99% interest for 20 years. Payments began July 1, 2011.		
<b><u>Debt Obligation #2</u></b>	0	220,981
Wells Fargo 60 month 4.25% balloon loan dated February 5, 2014; 59 monthly payments of \$1,638.99 began April 1, 2014 and one final payment of \$218,570.77 due March 1, 2019.		
<b><u>Debt Obligation #3</u></b>	3,533,528	3,675,775
Wells Fargo 10 year 4.35% balloon loan dated March 30, 2016; 119 monthly payments of \$25,125.48 began May 1, 2016 and one final payment of \$2,448,860 due April 1, 2026.		
<b><u>Debt Obligation #4</u></b>	0	532,379
Wells Fargo 15 year note dated June 13, 2017. Monthly payments of \$4,352.60 at 4.60% interest beginning August 1, 2017.		
<b><u>Debt Obligation #5</u></b>	2,661,179	0
Wells Fargo 5 year loan dated March 8, 2019. Monthly payments of \$53,415.15 at 4.25% interest beginning May 1, 2019.		
Total long-term debt	6,194,707	6,819,534
Less: Current portion	(684,803)	(541,564)
Net long-term debt	\$5,509,904	\$6,277,970

The future scheduled maturities of long-term debt are as follows:

Year End:		
	2020	\$ 684,803
	2021	715,769
	2022	747,392
	2023	780,412
	2024	545,504
	Thereafter	2,720,827
Total		\$ 6,194,707

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 5 – DEBT**

**Debt Obligation #1:**

CBI entered into a financing agreement with Wells Fargo Bank, National Association where Wells Fargo Bank held a tax-exempt Bank Qualified Direct Placement Bond in the amount of \$4,000,000. The purpose of the loan was to refinance two existing taxable loans as well as provide the financing for the acquisition of a new facility. As part of the financing, CBI has executed a *Continuing Covenant Agreement* dated May 1, 2011 with Wells Fargo Bank, National Association relating to the \$4,000,000 Industrial Development Authority of the County of Pinal Health Facility Bonds (Community Bridges Projects) Series 2011 that describes CBI's obligations, representations and warranties, covenants, events of default and indemnifications. The Pennington building along with two other buildings (Casa Grande and East Valley/AZ Bridge to Recovery/Center for Hope) were originally on this note but the two other buildings were removed from the Bond in 2017. This agreement was refinanced as part of a \$2,870,000 promissory note dated March 8, 2019.

**Debt Obligation #2:**

A \$262,500 Promissory Note dated February 5, 2014 with Wells Fargo Bank was used to purchase an office building that serves as the headquarters for the Aspire program. The loan is collateralized by the building purchased.

**Debt Obligation #3:**

In March of 2016, a \$4,000,000 Wells Fargo Bank loan was signed to purchase a building used to service the West Valley programs. The loan is collateralized by the building purchased.

**Debt Obligation #4:**

In October of 2017, a balloon loan became due and was refinanced with a \$561,347 Wells Fargo note dated June 13, 2017. The note is collateralized by the Pennington building. This loan was refinanced as part of a \$2,870,000 promissory note dated March 8, 2019.

**Debt Obligation #5:**

A \$2,870,000 Promissory Note dated March 8, 2019 with Wells Fargo Bank was used to refinance the financing agreements as noted above. The note is collateralized by the Pennington building.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 6 – OBLIGATIONS UNDER CAPITAL LEASES**

CBI has acquired building and leasehold improvements under the provisions of long-term lease agreements classified as capital leases. The economic substance of the lease is that CBI is financing the acquisition of the assets through the lease, and, accordingly, it is recorded in the CBI's assets and liabilities.

The following is an analysis of the leased assets:

	2019	2018
Building and leasehold improvements	\$ 3,684,322	\$ 3,684,322
Less: Accumulated depreciation	(2,179,189)	(895,891)
Total	\$ 1,505,133	\$ 2,788,431

The following is a schedule by years of future minimum payments:

Year End:			
	2020	\$	898,040
	2021		607,093
	Total	\$	1,505,133

Amortization of assets held under capital leases is included with depreciation expense.

**NOTE 7 – COMMITMENTS AND CONTINGENCIES**

CBI is subject to certain loss contingencies, such as litigation, arising in the normal conduct of its activities. In the opinion of management, the liability, if any, for such contingencies will not have a material effect on CBI's financial position.

**NOTE 8 – EMPLOYEE BENEFIT PLANS**

Tax-deferred Annuity Plan

CBI has a tax-deferred annuity plan that qualifies under Section 401(k) of the Internal Revenue Code. CBI contributes 100% of the first 4% contributed by the employee to the Plan. Employees may make contributions to the plan up to the maximum amount allowed by the Internal Revenue Code if they wish. CBI has contributed \$1,109,458 and \$849,639 during the fiscal years 2019 and 2018, respectively.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019 AND 2018**

**NOTE 9 – RISK MANAGEMENT**

CBI maintains a self-insurance program for its employees' health care costs. CBI is liable for losses on claims up to \$150,000 per claim and \$5,743,560 in total for the year. CBI has third-party insurance coverage for any losses in excess of such amounts. Self-insurance costs are accrued based on claims reported as of the statement of financial position date as well as an estimated liability for claims incurred but not reported. The total accrued liability for self-insurance costs was \$1,394,508 and \$3,186,810 as of September 30, 2019 and 2018, respectively and is included in accounts payable on the statement of financial position.

**NOTE 10 – PROGRAM EXPANSION**

Grant / Description	Amount
<p><b><i>U.S. Department of Veterans Affairs (VAGPD)</i></b>  <i>Effective October 1, 2018</i>                      The U.S. Department of Veterans Affairs' VA Homeless Providers Grant and Per Diem program awarded a grant to CBI to provide 40 beds utilizing a Bridge transitional housing model.</p>	\$506,574
<p><b><i>Phoenix Union High School District (PHXHS)</i></b>  <i>Effective August 5, 2019</i>                      The Phoenix Union High School District (PUHSD) entered into a memorandum of understanding with CBI to provide support of multiple strategies as part of the High School Health and Wellness Programs. This support includes a variety of substance abuse education and prevention programs and activities for the students of PUHSD.</p>	\$231,795
<p><b><i>Pima County Attorney's Office (CMPST)</i></b>  <i>Effective March 1, 2019</i>                      The Pima County Attorney's Office (PCAO) contracted with CBI to provide staff, goods, and services for the specialty court programs in Pima County.</p>	\$150,000
<p><b><i>Maricopa County (SAM065)</i></b>  <i>Effective January 1, 2019</i>                      The Maricopa County Adult Probation department awarded funding to CBI to provide peer support (navigation) services as part of the Housing Outreach and Peer Engagement (HOPE) program.</p>	\$122,938

**SINGLE AUDIT SECTION**

**Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of  
Financial Statements Performed in Accordance with  
*Government Auditing Standards***

Independent Auditor's Report

The Board of Directors  
Community Bridges, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Community Bridges, Inc., which comprise the statement of financial position as of September 30, 2019, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements and have issued our report thereon dated January 7, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered Community Bridges, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of Community Bridges, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Community Bridges, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether Community Bridges, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Heinfeld Meech & Co. PC

Heinfeld, Meech & Co., P.C.  
Phoenix, Arizona  
January 7, 2020

**Report on Compliance for Each Major Federal Program;  
Report on Internal Control Over Compliance; and  
Report on Schedule of Expenditures of Federal Awards  
Required by the Uniform Guidance**

Independent Auditor's Report

The Board of Directors  
Community Bridges, Inc.

**Report on Compliance for Each Major Federal Program**

We have audited Community Bridges, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Community Bridges, Inc.'s major federal programs for the year ended September 30, 2019. Community Bridges, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Community Bridges, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Community Bridges, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Community Bridges, Inc.'s compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, Community Bridges, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2019.

### **Report on Internal Control Over Compliance**

Management of Community Bridges, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Community Bridges, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Community Bridges, Inc.'s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

### **Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

We have audited the consolidated financial statements of Community Bridges, Inc. as of and for the year ended September 30, 2019, and have issued our report thereon dated January 7, 2020, which contained an unmodified opinion on those consolidated financial statements. Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the consolidated financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

*Heinfeld Meech & Co. PC*

Heinfeld, Meech & Co., P.C.  
Phoenix, Arizona  
January 7, 2020

**COMMUNITY BRIDGES, INC.**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**Fiscal Period 10/1/2018 - 9/30/2019**

<i>Federal Awarding Agency/Program Title</i>	<i>Federal CFDA Number</i>	<i>Name of Funder Pass-Through Entity</i>	<i>Identifying Number Assigned By Funder Pass-Through Entity</i>	<i>Federal Expenditures</i>	<i>Federal Program Total</i>	<i>Cluster Name</i>	<i>Cluster Total</i>
<b>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>							
COMMUNITY DEVELOPMENT BLOCK GRANTS/ENTITLEMENT GRANTS	14.218	CITY OF MESA	19000033/19000032	\$174,472	\$964,842	CDBG - ENTITLEMENT GRANTS CLUSTER	\$964,842
COMMUNITY DEVELOPMENT BLOCK GRANTS/ENTITLEMENT GRANTS	14.218	CITY OF GLENDALE	C18-1023	\$52,271	\$964,842	CDBG - ENTITLEMENT GRANTS CLUSTER	\$964,842
COMMUNITY DEVELOPMENT BLOCK GRANTS/ENTITLEMENT GRANTS	14.218	CITY OF TEMPE	C2018-268	\$20,770	\$964,842	CDBG - ENTITLEMENT GRANTS CLUSTER	\$964,842
COMMUNITY DEVELOPMENT BLOCK GRANTS/ENTITLEMENT GRANTS	14.218	CITY OF PHOENIX	145543/145545	\$618,035	\$964,842	CDBG - ENTITLEMENT GRANTS CLUSTER	\$964,842
COMMUNITY DEVELOPMENT BLOCK GRANTS/ENTITLEMENT GRANTS	14.218	MARICOPA COUNTY ARIZONA DEPARTMENT OF ECONOMIC SECURITY	C-22-18-008-3-02/ 22-19-010-3-00	\$99,294	\$964,842	CDBG - ENTITLEMENT GRANTS CLUSTER	\$964,842
EMERGENCY SOLUTIONS GRANT PROGRAM	14.231	CITY OF MESA	E-18-DC-04-0001	\$145,337	\$297,993	N/A	\$0
EMERGENCY SOLUTIONS GRANT PROGRAM	14.231	MARICOPA COUNTY	19000033/19000032	\$15,285	\$297,993	N/A	\$0
EMERGENCY SOLUTIONS GRANT PROGRAM	14.231	PIMA COUNTY	C-22-18-008-3-02	\$58,839	\$297,993	N/A	\$0
EMERGENCY SOLUTIONS GRANT PROGRAM	14.231	CITY OF TUCSON	CT-CS-19-105	\$78,532	\$297,993	N/A	\$0
SHELTER PLUS CARE	14.238	CITY OF MESA	18610/18619	\$95,924	\$95,924	N/A	\$0
HOME INVESTMENT PARTNERSHIPS PROGRAM	14.239	MARICOPA COUNTY	16000038/18000025	\$90,580	\$90,580	N/A	\$0
CONTINUUM OF CARE PROGRAM	14.267	CITY OF MESA		\$2,370,468	\$2,509,172	N/A	\$0
CONTINUUM OF CARE PROGRAM	14.267	ARIZONA DEPARTMENT OF HOUSING	503-19	\$138,704	\$2,509,172	N/A	\$0
<b>TOTAL DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>				<u>\$3,958,511</u>			
<b>DEPARTMENT OF JUSTICE</b>							
JUVENILE JUSTICE AND DELINQUENCY PREVENTION_ALLOCATION TO STATES	16.540	STATE OF ARIZONA GOVERNOR'S OFFICE OF YOUTH, FAITH AND FAMILY	2018-JX-FX-0015	\$69,179	\$69,179	N/A	\$0
<b>TOTAL DEPARTMENT OF JUSTICE</b>				<u>\$69,179</u>			
<b>DEPARTMENT OF VETERANS AFFAIRS</b>							
VA HOMELESS PROVIDERS GRANT AND PER DIEM PROGRAM	64.024			\$427,618	\$427,618	N/A	\$0
VA SUPPORTIVE SERVICES FOR VETERAN FAMILIES PROGRAM	64.033			\$2,106,745	\$2,106,745	N/A	\$0
<b>TOTAL DEPARTMENT OF VETERANS AFFAIRS</b>				<u>\$2,534,363</u>			

**DEPARTMENT OF HEALTH AND HUMAN SERVICES**

PROJECTS FOR ASSISTANCE IN TRANSITION FROM HOMELESSNESS (PATH)	93.150	ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM	SM016003-18	\$653,608	\$653,608	N/A	\$0
SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES_PROJECTS OF REGIONAL AND NATIONAL SIGNIFICANCE	93.243	MARICOPA COUNTY	1H79TI081065-01	\$91,350	\$133,127	N/A	\$0
SUBSTANCE ABUSE AND MENTAL HEALTH SERVICES_PROJECTS OF REGIONAL AND NATIONAL SIGNIFICANCE	93.243	STEWARD HEALTH CHOICE ARIZONA	H79TI026754	\$41,777	\$133,127	N/A	\$0
TEMPORARY ASSISTANCE FOR NEEDY FAMILIES	93.558	PIMA COUNTY	CT-CS-19-105	\$114,431	\$114,431	TANF CLUSTER	\$114,431
OPIOID STR	93.788	MERCY CARE	N/A	\$922,944	\$1,343,074	N/A	\$0
OPIOID STR	93.788	STEWARD HEALTH CHOICE ARIZONA	TI18015	\$9,779	\$1,343,074	N/A	\$0
OPIOID STR	93.788	HEALTH NET OF ARIZONA, INC. DBA ARIZONA COMPLETE HEALTH	H79T1081709/TI080250	\$410,351	\$1,343,074	N/A	\$0
BLOCK GRANTS FOR PREVENTION AND TREATMENT OF SUBSTANCE ABUSE	93.959	MERCY CARE	N/A	\$1,607,272	\$3,704,671	N/A	\$0
BLOCK GRANTS FOR PREVENTION AND TREATMENT OF SUBSTANCE ABUSE	93.959	STEWARD HEALTH CHOICE ARIZONA	N/A	\$234,213	\$3,704,671	N/A	\$0
BLOCK GRANTS FOR PREVENTION AND TREATMENT OF SUBSTANCE ABUSE	93.959	HEALTH NET OF ARIZONA, INC. DBA ARIZONA COMPLETE HEALTH	N/A	\$1,828,867	\$3,704,671	N/A	\$0
BLOCK GRANTS FOR PREVENTION AND TREATMENT OF SUBSTANCE ABUSE	93.959	PHOENIX UNION HIGH SCHOOL DISTRICT	T1010004-16	\$34,319	\$3,704,671	N/A	\$0
<b>TOTAL DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>				<u>\$5,948,911</u>			
<b>TOTAL EXPENDITURE OF FEDERAL AWARDS</b>				<u>\$12,510,964</u>			

The accompanying Notes to the Schedule of Expenditures of Federal Awards are an integral part of the schedule.

**COMMUNITY BRIDGES, INC.**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**Fiscal Period 10/1/2018 - 9/30/2019**

**Significant Accounting Policies Used in Preparing the SEFA**

The accompanying Schedule of Expenditures of Federal Awards (Schedule) includes the federal grant activity of Community Bridges, Inc. under programs of the federal government for the year ended September 30, 2019. The information in the Schedule is presented in accordance with the requirements of the Uniform Guidance. Because the Schedule presents only a selected portion of the operations of the Organization, it is not intended to and does not present the financial position, changes in net position or cash flows of the Organization. Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the applicable Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Any negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

**10% De Minimis Cost Rate**

The auditee did not use the de minimis cost rate.

**Catalogue of Federal Domestic Assistance Numbers**

The program titles and CFDA numbers were obtained from the federal or pass-through grantor or the 2019 Catalog of Federal Domestic Assistance. When no CFDA number had been assigned to a program, the two-digit federal agency identifier, a period, and the federal contract number were used. When there was no federal contract number, the two-digit federal agency identifier, a period, and the word unknown were used.

**COMMUNITY BRIDGES, INC.  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED SEPTEMBER 30, 2019**

**Summary of Auditor's Results:**

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Significant deficiency(ies) identified: No
- Material weakness(es) identified: No

Noncompliance material to financial statements noted: No

Federal Awards

Internal control over major programs:

- Significant deficiency(ies) identified: No
- Material weakness(es) identified: No

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with §200.516 of Uniform Guidance: No

Identification of major programs:

<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
93.788	Opioid STR
93.959	Block Grants for Prevention and Treatment of Substance Abuse
14.218	CDBG – Entitlement Grants Cluster

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee: No

**Findings Related to Financial Statements Reported in Accordance with *Government Auditing Standards*: No**

**Findings and Questioned Costs Related to Federal Awards: No**

**Summary Schedule of Prior Audit Findings required to be reported: Yes**

January 7, 2020

To Whom It May Concern:

The accompanying Summary Schedule of Prior Audit Findings has been prepared as required by U.S. Office of Management and Budget Uniform Guidance. The status for each finding included in the prior year audit's Schedule of Findings and Questioned Costs has been provided.

Sincerely,



Ramon Dominguez  
Chief Financial Officer  
Community Bridges, Inc.

RD:jlz

**COMMUNITY BRIDGES, INC.  
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS  
YEAR ENDED SEPTEMBER 30, 2019**

**Status of Findings Related to Financial Statements Reported in Accordance with  
*Government Auditing Standards***

Finding Number: FS-2018-001  
Status: Fully corrected.

Finding Number: FS-2018-002  
Status: Fully corrected.

**Status of Findings and Questioned Costs Related to Federal Awards**

Finding Number: 2018-001

<u>Program Names/CFDA Titles:</u>	<u>CFDA Numbers:</u>
VA Supportive Services for Veteran Families Program	64.033
Continuum of Care Program	14.267
Block Grants for Prevention and Treatment of Substance Abuse	93.959

Status: Fully corrected.