

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Pima County Department Community Development and Neighborhood Conservation (CDNC) has made strides in carrying out strategic plan goals, such as providing decent, affordable rental and owner-occupied housing, addressing homelessness, conducting community and rural development, and supporting services to special needs populations. The program administration of Pima County's CDBG and ESG funds via the Annual Action Plan competitively provides funding to social and human service programs and small capital projects guided by the priorities outlined in the Consolidated Plan. The intent of this CAPER is to outline the expenditures, programs, projects, and accomplishments for the last quarter of program year [2016-2017](#) (July 1 through September 30, [2016-2017](#)) and the first 9 months of the federal fiscal year 2017 (October 1, [2016-2017](#) through June 30, [2017-2018](#)). Pima County CDNC staff is continuously uploading program/project accomplishments into IDIS as they are reported from Subrecipients via ZoomGrants. The figures detailed in the below tables are subject to change as subrecipients are in the process of submitting accomplishment reports to CDNC program staff.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

| Goal | Category | Source / Amount | Indicator | Unit of Measure | Expected – Strategic Plan | Actual – Strategic Plan | Percent Complete | Expected – Program Year | Actual – Program Year | Percent Complete | Comments |
|-----------------------------------|--|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-------------------------|-----------------------|------------------|----------|
| Acquisition Rehabilitation Resale | Affordable Housing | Affordable Housing Bonds: \$ / HOME funds through Tucson-Pima Consortium: \$ | Homeowner Housing Added | Household Housing Unit | 55 | 28 | 50.91% | | | | |
| Administration | Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ / ESG: \$ / Continuum of Care: \$ / FEMA Emergency Food & Shelter Program: \$ / HOME funds through Tucson-Pima Consortium: \$ | Other | Other | 5 | 5 | 100.00% | 1 | 1 | 100.00% | |

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| | | | | | | | | | | |
|--|--|--|---|---------------------|-------|-------|---------|-------|-------|---------|
| Beds for Homeless Individuals and Families | Homeless | CDBG: \$ | Overnight/Emergency Shelter/Transitional Housing Beds added | Beds | 20 | 18 | 90.00% | | | |
| Brownfields Remediation | Non-Housing Community Development | CDBG: \$ / EPA Brownfields: \$ | Brownfield acres remediated | Acre | 5 | 6 | 120.00% | | | |
| Commercial Structure Rehabilitation | Non-Housing Community Development | CDBG: \$ | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 0 | 0 | | 2 | 0 | 0.00% |
| Commercial Structure Rehabilitation | Non-Housing Community Development | CDBG: \$ | Facade treatment/business building rehabilitation | Business | 5 | 0 | 0.00% | | | |
| Commercial Structure Rehabilitation | Non-Housing Community Development | CDBG: \$ | Businesses assisted | Businesses Assisted | 0 | 0 | | 2 | 1 | 50.00% |
| Community Facilities and Infrastructure | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ / Neighborhood Reinvestment Bonds: \$ | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 50000 | 47949 | 95.90% | 50000 | 74594 | 149.19% |

| | | | | | | | | | | |
|---|--|--|--|---------------------|-----|---|-------|------|-----|--------|
| Community Facilities and Infrastructure | Non-Homeless Special Needs Non-Housing Community Development | CDBG: \$ / Neighborhood Reinvestment Bonds: \$ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 200 | 0 | 0.00% | 0 | 0 | |
| Demolition of Unsafe Vacant Structures | Non-Housing Community Development | CDBG: \$ | Buildings Demolished | Buildings | 20 | 0 | 0.00% | 2 | 1 | 50.00% |
| Emergency Shelter | Homeless | ESG: \$ / Continuum of Care: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 0 | 0 | | 1010 | 988 | 97.82% |

| | | | | | | | | | | |
|--|-------------------------------------|--|---|------------------------|------|------|---------|-----|-----|---------|
| Emergency Shelter | Homeless | ESG: \$ / Continuum of Care: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Homeless Person Overnight Shelter | Persons Assisted | 2000 | 556 | 27.80% | | | |
| Home Purchase Assistance | Affordable Housing | HOME funds through Tucson-Pima Consortium: \$ | Direct Financial Assistance to Homebuyers | Households Assisted | 100 | 55 | 55.00% | | | |
| Homelessness Prevention | Homeless | ESG: \$ / FEMA Emergency Food & Shelter Program: \$ | Homelessness Prevention | Persons Assisted | 300 | 1316 | 438.67% | 130 | 183 | 140.77% |
| Housing and Services for Special Populations | Homeless Non-Homeless Special Needs | HOPWA-C: \$ | HIV/AIDS Housing Operations | Household Housing Unit | 200 | 45 | 22.50% | 60 | 98 | 163.33% |

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|---------------------------|--|---|---|---------------------|-------|-------|--------|--------|--------|---------|
| Human and Public Services | Affordable Housing Non-Housing Community Development | CDBG: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 0 | 620 | | | | |
| Human and Public Services | Affordable Housing Non-Housing Community Development | CDBG: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 1000 | 0 | 0.00% | | | |
| Human and Public Services | Affordable Housing Non-Housing Community Development | CDBG: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 74000 | 12771 | 17.26% | 100000 | 136074 | 136.07% |

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|--|--|---|---|------------------------|------|-----|--------|-----|-----|--------|
| Human and Public Services | Affordable Housing Non-Housing Community Development | CDBG: \$ / FEMA Emergency Food & Shelter Program: \$ / Outside Agency Program: \$ | Public service activities for Low/Moderate Income Housing Benefit | Households Assisted | 0 | 0 | | | | |
| Outreach, Support Services and Case Management | Homeless | ESG: \$ / Continuum of Care: \$ / Outside Agency Program: \$ | Other | Other | 500 | 0 | 0.00% | 0 | 0 | |
| Owner Housing Development | Affordable Housing | Affordable Housing Bonds: \$ / HOME funds through Tucson-Pima Consortium: \$ | Homeowner Housing Added | Household Housing Unit | 50 | 0 | 0.00% | | | |
| Owner-occupied Housing Rehabilitation | Affordable Housing | CDBG: \$ / Housing Rehabilitation Program: \$ | Homeowner Housing Rehabilitated | Household Housing Unit | 1500 | 203 | 13.53% | 300 | 174 | 58.00% |

| | | | | | | | | | | |
|---------------------------------------|--|--|--|------------------------|------|-----|--------|-----|----|--------|
| Preservation of Expiring Rental Units | Affordable Housing Non-Homeless Special Needs | Affordable Housing Bonds: \$ / National Housing Trust Fund: \$ | Other | Other | 30 | 0 | 0.00% | | | |
| Rapid Rehousing/TBRA | Affordable Housing Homeless Non-Homeless Special Needs | ESG: \$ / Continuum of Care: \$ / HOME funds through Tucson-Pima Consortium: \$50000 | Tenant-based rental assistance / Rapid Rehousing | Households Assisted | 1200 | 138 | 11.50% | 203 | 91 | 44.83% |
| Rental Housing Development | Affordable Housing | Affordable Housing Bonds: \$ / HOME funds through Tucson-Pima Consortium: \$ / National Housing Trust Fund: \$ | Rental units constructed | Household Housing Unit | 100 | 24 | 24.00% | | | |

| | | | | | | | | | | |
|-------------------------------|--------------------|--|----------------------------|------------------------|----|---|-------|--|--|--|
| Rental Housing Rehabilitation | Affordable Housing | Affordable Housing Bonds: \$ / HOME funds through Tucson-Pima Consortium: \$ / National Housing Trust Fund: \$ | Rental units rehabilitated | Household Housing Unit | 95 | 4 | 4.21% | | | |
|-------------------------------|--------------------|--|----------------------------|------------------------|----|---|-------|--|--|--|

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

CDNC provided services to low- and moderate- income communities throughout Pima County. During each annual Citizen Participation Plan, Pima County makes it clear that it will prioritized available CDBG funds in unincorporated areas, in addition to, the City of South Tucson, the Town of Marana, the Town of Oro Valley, and the Town of Sahuarita per HUD Urban County Cooperative Agreements. In FY ~~16-17~~17-18, Pima County staff worked with local agencies and community groups to implement the goals of not only the Annual Action Plan, but also of the 5 Year Consolidated Plan. Pima County’s primary CDBG funded activity is Housing Rehabilitation followed by Public Service, Infrastructure, and Community Public Facilities. Pima County also sets aside CDBG funds to support Demolition, Brownfields, and Commercial facade activities that directly leverage other local, state and federal resources and revitalization initiatives identified in both the HUD Consolidated and *PimaProsper*s comprehensive plan.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

| | CDBG | ESG |
|---|------------|--------------|
| White | 768 | 795 |
| Black or African American | 55 | 199 |
| Asian | 4 | 11 |
| American Indian or American Native | 64 | 92 |
| Native Hawaiian or Other Pacific Islander | 0 | 17 |
| Total | 891 | 1,114 |
| Hispanic | 664 | 567 |
| Not Hispanic | 227 | 680 |

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Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

In summary, and when tabulating data from the auto-populated table above, Program Year [2016-2017](#) PR 23 CDBG Summary of Accomplishment reports, and ESG eCart Data, Pima County has assisted nearly [2,500 \(2,481\)](#) families/households with HUD entitlement grant funds.

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For CDBG, the data for the above referenced table was auto-populated when Pima County initiated the CAPER in IDIS. Pima believes this data correlates to accomplishments inputted into IDIS for non-housing LMC activities including Public Service and non-LMA public facilities/infrastructure activities. In addition to the nearly [600 families assisted](#), whom are primarily White and Hispanic, PR 23 CDBG Summary of Accomplishment reports generated for Program Year [2016-2017](#) indicates [476 households](#) were assisted with Housing activities with just under a majority, [45% or 173 of households](#), identifying as Hispanic, for a possible total of [1,367 families/households](#) assisted with CDBG for Program Year [2016-2017](#). The PR 23 [2016-2017](#) report has been attached in this CAPER which also indicates [63,586 person-individuals](#) were assisted with non-housing CDBG, most likely LMA, activities.

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For ESG, unlike CDBG data auto-populated from the CAPER and from Micro Strategy reports (PR-23), the ESG data is directly from eCART - Q12 accounting for total clients, not by family.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

| Source of Funds | Source | Resources Made Available | Amount Expended During Program Year |
|-----------------|--------|--------------------------|-------------------------------------|
| CDBG | CDBG | 2,746,437 | 2,675,171 |
| HOME | HOME | 692,968 | 133,768 |
| HOPWA | HOPWA | | |
| ESG | ESG | 456,111 | 231,976 |
| Other | Other | 5,619,659 | 4,761,515 |

Table 3 - Resources Made Available

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Narrative

CDNC funds numerous Subrecipients consisting primarily of nonprofit organizations, government entities, schools, and fire districts. Organizations and activities funded CDBG and ESG are selected annually through a competitive Community Planning Application process administered via the Pima County’s Citizen Participation Plan. Subrecipients funded ESG and CDBG home repair, public services and fair housing funds are award a firm one-year contract to provide services as outlined in their applications. Any unspent funds are recaptured and made available to either performing agencies within the same program year, or identified and made available as carry-over, “prior-year resources,” in the forthcoming Annual Action Plan. For eligible construction type community public facility and infrastructure activities, CDBG typically serves as gap funding, which have unique and varying timelines and contract start dates as agencies secure other resources. In other words, Subrecipient contracts for CDBG construction activities may be multi-year. For Program Year ~~2016~~2017, Pima County made available and added \$132,947 in recaptured funds from prior years, as identified during its Citizen Participation Plan, to its \$2,613,490 HUD allocation for a total of \$2,746,437 made available for eligible CDBG activities. Pima County adheres to HUD Remediation Plan policies to ensure construction projects are completed timely.

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Pima County is a participating jurisdiction with the City of Tucson for HOME Consortium funds identified in the table above, which are made available via an open and continuous application process for new construction projects. For ESG, two years of ~~entitlement~~entitlement funds are ~~reflected~~reflected. Finally, and most importantly, HUD entitlement funds provided to Pima County directly leverage \$5,619,659 programed and an estimated \$4,761,515 expended from other local, state, and federal resources the support CDBG, HOME, and ESG activities.

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Identify the geographic distribution and location of investments

| Target Area | Planned Percentage of Allocation | Actual Percentage of Allocation | Narrative Description |
|---|----------------------------------|---------------------------------|-----------------------|
| Ajo | 4 | 4 | |
| AMADO | 1 | 1 | |
| ARIVACA | 4 | 4 | |
| AVRA VALLEY | 0 | 0 | |
| CATALINA | 0 | 0 | |
| CITY OF SOUTH TUCSON | 9 | 9 | |
| Continental | 0 | 0 | |
| Countywide | 80 | 80 | |
| DREXEL HEIGHTS/VALENCIA WEST AREA | 1 | 1 | |
| Eligible Target Area | 21 | 21 | |
| FLOWING WELLS NEIGHBORHOOD REVITALIZATION STRATEGY AREA | 2 | 2 | |
| LITTLETOWN | 0 | 0 | |
| Rillito | 0 | 0 | |
| RILLITO | 0 | 0 | |
| ROBLES JUNCTION | 0 | 0 | |
| SAHUARITA | 2 | 2 | |
| SOUTH NOGALES | 0 | 0 | |
| TOWN OF MARANA | 5 | 5 | |

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Table 4 – Identify the geographic distribution and location of investments

Narrative

Unincorporated Pima County and incorporated jurisdictions outside the City of Tucson are eligible to apply for CDBG funds from Pima County. Some areas are eligible for designation as a Target Area, which supports the CDBG National Objective of providing benefit to low- and moderate-income persons on an area basis. Pima County has worked with communities not certified as Target Areas to identify methods that may be employed to support continued community improvements.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Pima County leverages a significant amount of financial resources and social service capacity through Affordable Housing Initiatives, the Pima County Housing Center and the Community and Rural Development programs primarily utilizing HUD entitlement funding. The Outside Agency and Neighborhood Reinvestment Programs employ a wide array of additional state, federal and local funding to fully leverage HUD funds. The Neighborhood Reinvestment bond also increased the funding limit from the original 1997 bond election (\$150,000 to \$500,000) with the reduced funding from other entities. With the 2004 bonds, the Neighborhood Reinvestment bonds were able to target rural areas that also had high levels of stress. Neighborhood Reinvestment bond funding also had matching funding from various sources. In 1997, Neighborhood Reinvestment leveraged matching funds of approximately 11 million, and in 2004, approximately \$8 million. Currently all 1997 Neighborhood Reinvestment bond funding (\$5 million) has been allocated by the Board of Supervisors and all 41 projects have been completed. Additionally, all bond funding (\$20 million) from 2004 Neighborhood Reinvestment bond funding has been allocated to 56 community projects.

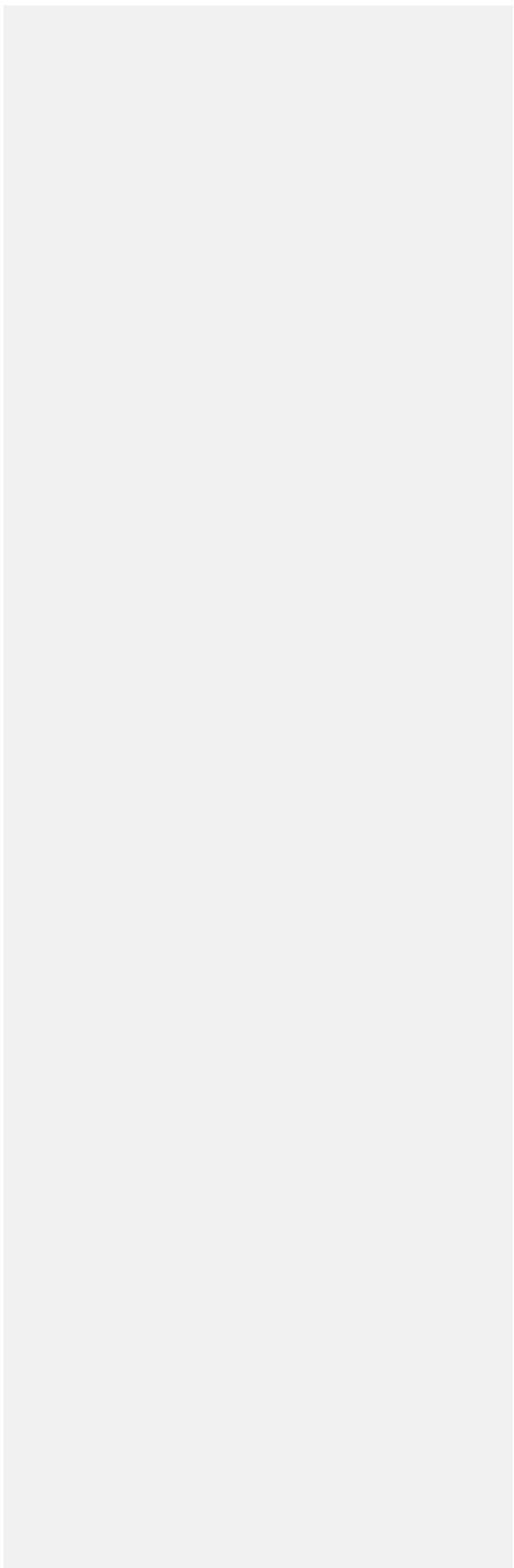
The Affordable Housing General Obligation Bond Program stimulates the local economy by creating construction jobs, increasing demand for local building materials and services, resulting in increased sales taxes. In addition, the new housing units provide an increase in the property tax base and help to create stability for the new occupants as well as for the community.

During the past fiscal year, the Affordable Housing Bond Program supported the several new rental projects serving single women transitioning from homelessness, large families transitioning to homeownership and seniors and veterans.

Projects receiving bond funds remain affordable for a period of 30 years as required by state statute and through the recording of affordability restrictions at the Pima County Recorder's Office. Another benefit of the program is the diversity and amount of outside sources invested locally. While the per unit leverage is noted in Table C, overall, the bond fund projects leveraged \$1,118,000 in HOME funds, \$19,600,000 in Low Income Housing Tax Credits (LIHTC), \$3,146,000 in private loans, over \$700,000 in local fees waived, \$522,000 in developer equity, and over \$90,000 in other grants.

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CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

| | One-Year Goal | Actual |
|--|---------------|-----------|
| Number of Homeless households to be provided affordable housing units | 0 | 0 |
| Number of Non-Homeless households to be provided affordable housing units | 0 | 28 |
| Number of Special-Needs households to be provided affordable housing units | 0 | 0 |
| Total | 0 | 28 |

Table 5 – Number of Households

Commented [JF17]: Update #s

| | One-Year Goal | Actual |
|--|---------------|----------|
| Number of households supported through Rental Assistance | 0 | 0 |
| Number of households supported through The Production of New Units | 109 | 0 |
| Number of households supported through Rehab of Existing Units | 4 | 0 |
| Number of households supported through Acquisition of Existing Units | 0 | 0 |
| Total | 113 | 0 |

Table 6 – Number of Households Supported

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Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Pima County primarily utilizes HOME funds and other non-CDBG resources to complete and conduct affordable housing activities. Pima County is a participating jurisdiction (PJ) with the City of Tucson for HOME funds with associated affordable housing goals and outcomes incorporated into the City of Tucson CAPER.

As such, affordable housing goals and outcomes reflected in this section may seem low since the CAPER and IDIS is only capturing CDBG, and possibly ESG, accomplishments and activities. Pima County primarily utilizes CDBG for Home Repair, Public Service, Demolition, Commercial Façade, Public Facilities, and Infrastructure projects. CDBG had not been prioritized in Pima County’s Consolidated Plan for TRBA, acquisition, or rehabilitation of existing units, as reflected in the above referenced tables.

Nonetheless, Pima County has utilized HOME and GO BOND funds to complete 139 affordable housing activities as reported in the City of Tucson CAPER listed below by (Affordable Housing Activity / [PY2016](#) [PY2017](#) Goal / [PY2016-PY2017](#)Outcomes):

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Commented [JF20]: Update totals

| | |
|-----------------------------------|-------|
| HOME Homebuyer Assistance: | 33/28 |
| Homeownership Development:(HOME): | 0/0 |
| Homeownership (GO BOND): | 12/0 |
| TBRA Pilot (HOME): | 3/0 |
| Rental Development (HOME): | 26/11 |
| Rental Development (GO Bonds): | 6/100 |

Pima County

continues to fund HOME downpayment assistance program, in addition to new or rehabilitated rental projects.

Discuss how these outcomes will impact future annual action plans.

Since CDBG is not primarily utilized for Affordable Housing goals and outcomes, there are no anticipated impacts to future annual plans.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

| Number of Households Served | CDBG Actual | HOME Actual |
|-----------------------------|-------------|-------------|
| Extremely Low-income | 4 | 0 |
| Low-income | 2 | 0 |
| Moderate-income | 0 | 0 |
| Total | 6 | 0 |

Table 7 – Number of Households Served

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Narrative Information

Again, the above reference numbers reflect households assisted with CDBG and ESG. However when incorporating HOME funds, as reported in the City of Tucson's CAPER, the number of households increases by 143 as listed below (Number of Households Served / HOME and Leveraged non-CDBG Actual):

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Commented [JF23]: Update #s

Extremely Low-income: 5
Low-income: 101
Moderate-income: 37
Total: 143

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Tucson Pima Collaboration to End Homelessness Continuum of Care is implementing its strategic plan by engaging community leaders, locating additional housing providers, focusing resources and efforts on the most vulnerable populations, securing funding, and implementing strategies to address chronic homelessness. Efforts to expand Rapid Rehousing have increased in Pima County. Two agencies serving Pima County residents in rural areas such as Green Valley and Marana, where emergency shelters don't exist, are providing Rapid Rehousing services with best practice models as shared by the National Alliance to End Homelessness.

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Local and national data were reviewed and discussed with key community stakeholders in a series of individual interviews following the 2016-2017 PIT count. These additional data sources, as well as local interviews support the interpretation of PIT count data and may shed light on populations not counted or otherwise invisible during the 2016-2017 data collection time frame. Moreover, this supplemental evaluation allows for review of barriers and opportunities that may exist in housing and other services necessary to improve outcomes in the Pima County effort to reduce homelessness.

Addressing the emergency shelter and transitional housing needs of homeless persons

ESG funded several nonprofit partners that run emergency shelters in FY 1617-1718. The beneficiaries were Primavera Foundation’s Casa Paloma and the Greyhound Family Emergency Shelter, and EMERGE’s emergency shelter. Each shelter addresses various populations, specifically single women, and single women with children, families and individuals living with domestic abuse. These agencies enter all their bed availability into HMIS, promoting the most efficient allocation of resources amongst the emergency shelter providers to meet client needs.

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Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

ESG is used in conjunction with SHP funding to provide employment training for homeless individuals. Other nonprofit partners, such as Primavera Foundation and Our Family Services, provide their own employment training to the homeless individuals receiving support services. In FY ~~1617-1718~~, ESG provided additional funds for homeless prevention programs, outreach, emergency vouchers, and rapid-rehousing services to help low-income individuals and families avoid becoming homeless.

Two local service organizations in Pima County, Primavera Foundation and Our Family Services, have taken steps to improve their response to family homelessness by developing a coordinated intake system via a Pathways Home grant. This system aims to quickly connect families to housing services available throughout Pima County and has been successful to the point that there are not enough resources to meet the community need.

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Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The ESG program in FY ~~1617-1718~~ increased the supply of permanent, supportive housing. ESG incorporates accessibility standards into rehabilitation and development guidelines on a regional basis. Support in-home services for the homebound, such as elderly and disabled persons were provided. CDNC staff worked cooperatively with workforce investment agencies, employers, and nonprofit agencies to provide job training and employment services for vulnerable populations. In addition, the program provided support additional social services for caregivers. The Research Housing First/Pathway to Housing program is a possible model for providing housing and mental health services. Any client receiving supportive services through ESG receive bus vouchers for free transportation services for childcare, medical appointments or employment opportunities. These services, as well as other ESG-funded activities has prioritized Housing First as a model for helping homeless persons transition to permanent housing and independent living, as well as preventing homelessness in vulnerable populations, such as youth, veterans, and chronically homeless.

Pima County is dedicated to ending homelessness for veterans, those who are chronically homeless and youth and families within the next few years. Service providers who serve these populations look forward to a coordinated entry system that is accessible, transparent and provides up-to-date information about community resources. A coordinated entry system shows promise in aiding service providers to address the essential needs of those who are most vulnerable and linking individuals to programs that will best address their current needs. Through continuous improvements to community-wide systems, innovative programming, and the continued hard work of our dedicated and experienced service professionals, Pima County will continue to make progress toward ending homelessness in this community.

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CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Pima County's Housing Rehabilitation programs helped maintain existing public housing and affordable housing for low and moderate-income families, plus addressed energy conservation issues. The program was successful in maintaining and repairing existing affordable housing stock, and benefitting owner-occupied homeowners. To receive CDBG funding, CDNC is required to comply with federal Fair Housing legislation, including developing an Analysis of Impediments of Fair Housing Choice. The AI addresses the following goals and priorities: Eliminate all forms of illegal housing discrimination, actively promote fair housing choice for all persons, provide opportunities for inclusive patterns of housing occupancy, actively promote housing that is accessible by all, particularly persons with disabilities, and foster compliance with the nondiscrimination provisions of the Fair Housing Act.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Pima County and the City of Tucson jointly funded a county-wide homebuyer down payment assistance program through their federal HUD HOME Investment Partnership Program (HOME Program). Eligible low-income homebuyers must complete a homebuyer education course in order to qualify for the down payment assistance, which is provided by local HUD, certified housing counselors.

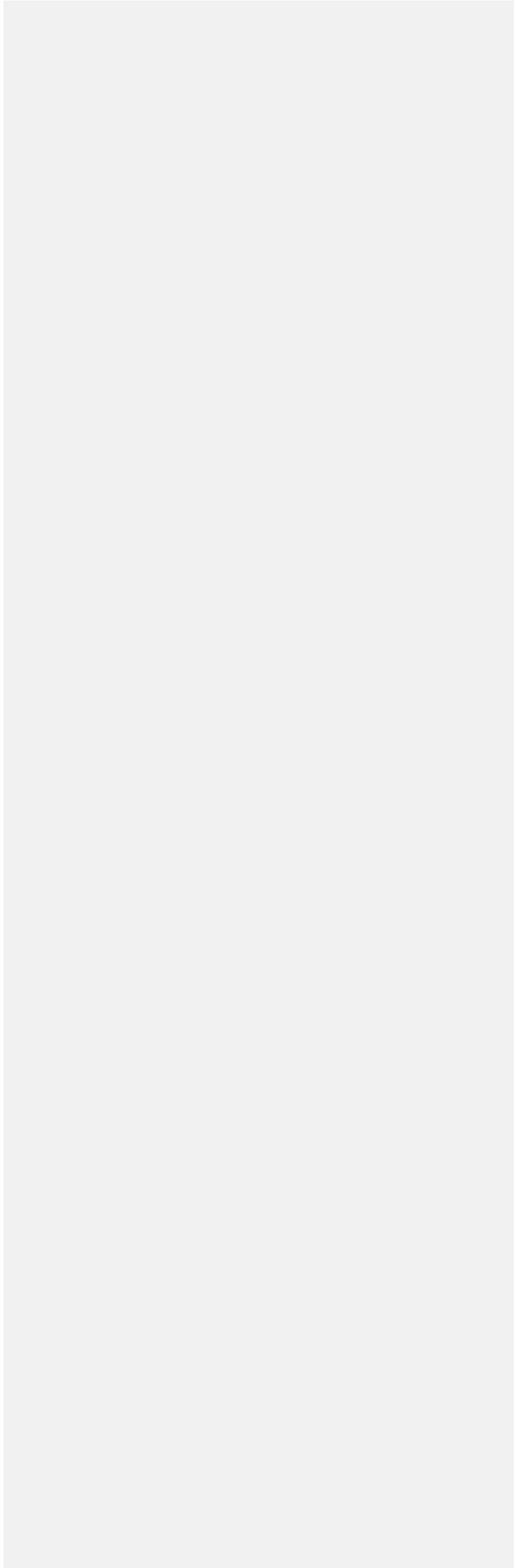
A major shift in rental housing occurred following the loss of homeownership through foreclosure for many Pima County residents. Rather than lease a traditional apartment, many renters are choosing single family dwellings. The increased presence of renters in homeowner subdivisions has created new challenges for the residents and homeowner associations that manage them. Renters unaccustomed to homeownership responsibilities need help in maintaining their homes. The [county's County's](#) housing center in partnership with local HUD approved housing counseling agencies is encouraging new types of education that will help renters and owners to live harmoniously.

The [county County](#) continues to support the Downpayment Assistance for first time homebuyers who are required to complete an eight-hour homebuyer education workshop provided by one of the local HUD approved housing counseling agencies. These agencies also provide post-purchase counseling. Homeowner stewardship programs are provided by the Pima County Community Land Trust (a local nonprofit, not a county agency) currently situated in the Pima County Housing Center. The land trust conducts stewardship workshops at the housing center.

Developers of affordable housing who request county gap funding for homeownership development projects are required to include homebuyer education by a local HUD approved housing counseling agency in their project design and implementation.

Actions taken to provide assistance to troubled PHAs

Fortunately, none of the PHA's in Pima County have been identified as troubled.



CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

As a requirement to receive CDBG funding, HUD's Fair Housing and Equal Opportunity Division (FHEO), requires entitlement jurisdictions such as Pima County to Affirmatively Further Fair Housing (AFFH) and comply with applicable federal Fair Housing legislation. Part of this requirement involves developing an Analysis of Impediments to Fair Housing Choice (AI) to guide Pima County's respective Consolidated Plan and policies. The AI addresses the following goals and priorities:

Eliminate all forms of illegal housing discrimination; actively promote fair housing choice for all persons; provide opportunities for inclusive patterns of housing occupancy regardless of race, color, religion, sex, familial status, disability, and national origin; actively promote housing that is structurally accessible to, and usable by, all persons, particularly persons with disabilities; and foster compliance with the nondiscrimination provisions of the Fair Housing Act.

In the last year, via Pima County's Comprehensive Plan, PimaProsper, staff has been working diligently to create infill incentive districts in the Community Development Target Areas of Flowing Wells, Dodge/Kleindale and along the Benson Highway corridor to provide both regulatory and financial relief to spur revitalization of existing land uses. In addition to supporting job producing small businesses, promoting the development of safe, decent and affordable housing in this areas is a community driven priority.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

All Pima County CDBG projects meet the national objectives of benefitting low- and moderate-income persons; preventing or eliminating slums or blight; and meeting urgent community needs.

Pima County highly values working with local communities and organizations in order for them to articulate their needs, issues and concerns. In the past years, these efforts to support and build agency capacity have been more important than ever as the County is under constant scrutiny for his programming and grant manage efforts fringe groups and the current political climate. CDNC has adopted a strategy to aggressively promote Pima County and the Department as an agency that can effectively manage grant funds, implement innovative programs and leverage resources. These aims are being pursued by the following strategies:

Pima County CDBG-funded demolition, brownfields and clearance, and commercial facade programs have been programmed to address fiscal barriers to revitalization and will be fully incorporated into Pima County's Infill Incentive District Initiatives.

Increased efforts continue to identify models for economic development in rural communities, utilizing a regional approach to education, skill development and capacity building for residents in at least three target areas.

Determine effectiveness of current contractual relationship with our participating jurisdiction partner and whether there is a fair distribution of funds from the state of Arizona to Pima County.

Seek representation on local, state, and national panels, commissions, and task force groups that address common problems and search for creative solutions.

Strategic efforts provide information to elected officials and administrators on the value of programs and the effectiveness of funding to develop the greatest community benefit.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Pima County's home repair program, including its home repair subrecipients and contractors, follow strict guidelines (i.e. the Lead Safe Housing Rule (LSHR)) when proposed rehabilitations take place on a pre-1978 housing structures, including applicable public facilities. Depending on the level of monetary assistance allocated to each project, Pima County ensured that, at minimum, residents and occupants of pre-1978 structures are provided a lead hazard information pamphlet and required to sign an acknowledgement form of potential lead based hazards. For more involved projects, Pima County aimed to identify and address lead hazards, including the completion of a lead hazard evaluation and

reduction, if hazards were identified during the evaluation. In recognizing the importance to reduce lead hazard exposure, especially for children under 6 years of age, Pima County, in partnership with several local non-profit community agencies and health providers, was successful in securing a \$1.6 million Lead-Based Paint and Lead Hazard Reduction Demonstration Grant Programs grant.

Commented [JF27]: Is this amount the same?

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The Affordable Housing General Obligation Bond Program stimulates the local economy by creating construction jobs, increasing demand for local building materials and services in addition to creating financial wealth for the occupants of new homeowners who become taxpayers giving back to the community. During the past year, Pima County HOME and General Obligation Bond Funds (G.O. Bond Funds) supported various housing types (ownership, rental and transitional) for very low, low and moderate-income individuals and families throughout unincorporated and incorporated Pima County. In addition, ESG funds have assisted numerous families with rapid rehousing and homeless prevention activities.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

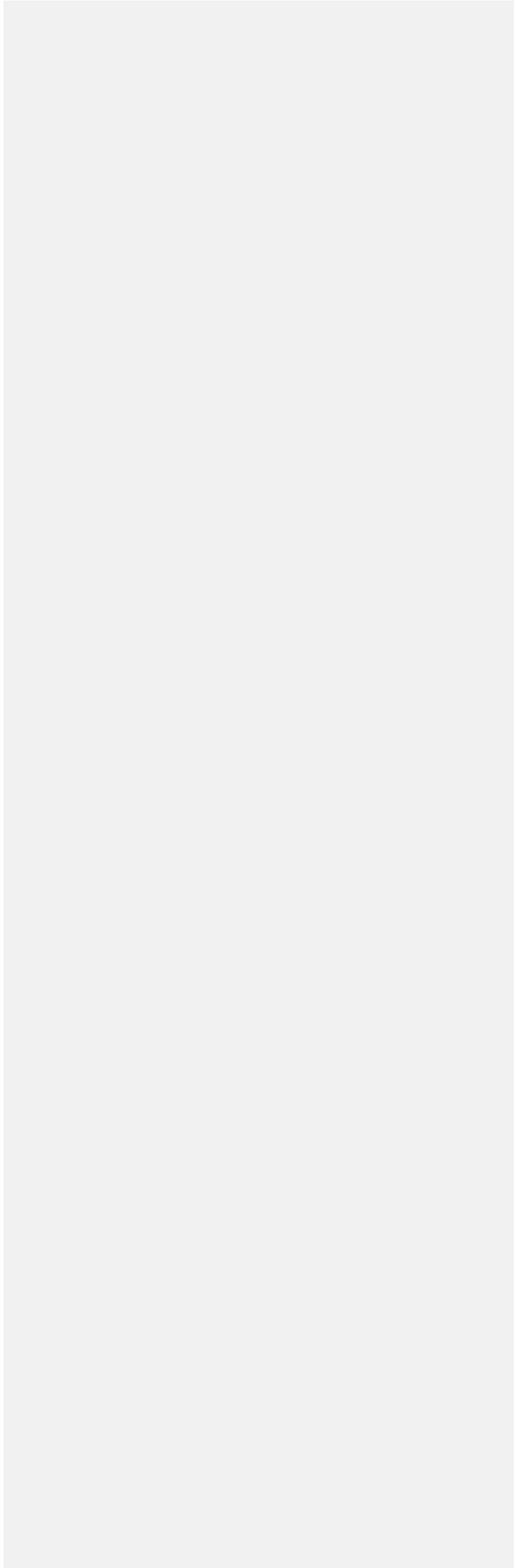
Pima County and the City of Tucson continue to maintain the HOME Consortium and collaborate on policies and procedures as well as other projects that include CDBG and Homeless/Special Populations. Pima County the City of Tucson have formed the CDBG Transitional/Shelter collaborative. This is a joint effort for the next five years to provide improvements to these housing units, and provide decent housing and suitable living environments for residents.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

As a result of the creation of the CDBG Transitional/Shelter collaborative, the agencies participating in this project have formed a steering committee with Habitat for Humanity Tucson as the lead agency to ensure that the improvements made are safe, green and healthy. Pima County staff participates in numerous meetings throughout the year in unincorporated communities, the Town of Sahuarita and the Town of Marana to address the needs of the community and provide technical assistance in the preparation. Staff attends other events throughout Pima County. Pima County provides subrecipients of HUD entitlement funding for two local jurisdictions, the City of South Tucson and the Town of Marana for eligible CDBG activities including home repair, clean up, graffiti abatement and youth programs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

|



CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring is the principal means by which CDNC assures compliance with federal requirements and ensures that performance goals are being met. Per 2 CFR 200, risk assessments are conducted for all awarded subrecipients which indicates the level of monitoring to be conducted. Staff monitoring of subrecipients is an ongoing process involving continuous communication and evaluation. Such a process involves frequent telephone conversations, written correspondence, analysis of quarterly reports and audits, and periodic meetings. While monitoring is only required on a yearly basis, CDNC staff keeps fully abreast of compliance with program requirements and the extent to which technical assistance is needed by the agencies, at times on a quarterly basis.

The output-outcome measurement system and database assists in quantifying the impact made by three grant programs: CDBG, ESG and OA. The system and database provided is in conjunction with the three primary HUD-defined outcomes: availability/accessibility, affordability and sustainability. Three objectives are used to achieve these outcomes: creating suitable living environments, providing decent affordable housing and creating economic opportunities. In addition, in collaboration with the HUD Regional Office, the Continuum of Care, Tucson Pima Collaboration to End Homelessness and the City of Tucson ESG nonprofit organizations provide client data through the Homeless Management Information System, as discussed prior. The HMIS reports provide outcomes-based reporting, including measures to reduce the number of homeless, recidivism into homelessness, chronic homelessness and measures as defined by HUD and TPCH.

Finally, it should also be noted the HUD Field staff had the opportunity in PY [2016-2017](#) to monitor Pima County.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The CDNC department complies with all public notice requirements for HUD-mandated plans and reports. The department is also committed to giving County residents a voice in funding and project design processes. This commitment ensures that local needs are addressed with CDNC funding and establishes trust with residents as they observe and help determine the use of taxpayer dollars. All programs have an established goal of citizen involvement and participation. Some of the programs have Board of Supervisors-appointed Commissions and Committees. Program staff works at the most locally defined level, with neighborhood organizations, citizen coalitions, nonprofit councils and advisory bodies. Program staff develop effective outreach to the rural areas, attend citizen meetings in unincorporated communities, participate with fire districts and school districts, nonprofits, service organizations and citizen groups. The County and HUD versions of the Annual Action Plan, Consolidated Plan, and CAPER are all submitted for 15-30 days of public comment, announced via an advertisement in the Daily Territorial, a local news source for announcements in Pima County. The Citizen Participation Plan is carried out annually with the ultimate goal of engaging the community in active participation to discuss their needs. These public sessions are also intended to inform the public of the County activities and allocated resources that will impact these communities. Public notices and advertisements announcing public meetings are published at a minimum of three weeks prior. Finally, Pima County works directly with its Communications Department to develop and distribute a “paper CAPER,” attached.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

At this time, Pima County CDNC does not anticipate any changes in program objectives.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

| | |
|---|------------------------|
| Recipient Name | PIMA COUNTY |
| Organizational DUNS Number | 033738662 |
| EIN/TIN Number | 866000543 |
| Identify the Field Office | SAN FRANCISCO |
| Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance | Tucson/Pima County CoC |

ESG Contact Name

| | |
|-------------|---------|
| Prefix | Mr |
| First Name | John |
| Middle Name | 0 |
| Last Name | Matheny |
| Suffix | Jr |

CAPER

Title Program Coordinator

ESG Contact Address

Street Address 1 2797 E Ajo Way
Street Address 2 0
City Tucson
State AZ
ZIP Code 85713-
Phone Number 5207248779
Extension 0
Fax Number 0
Email Address John.Matheny@pima.gov

ESG Secondary Contact

Prefix Mr
First Name Daniel
Last Name Tylutki
Suffix 0
Title Sr. Program Manager
Phone Number 5207246754
Extension 0
Email Address daniel.tylutki@pima.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2016
Program Year End Date 06/30/2017

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: PRIMAVERA FOUNDATION
City: Tucson
State: AZ
Zip Code: 85701, 2600
DUNS Number: 148847700
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 10000

Subrecipient or Contractor Name: PRIMAVERA FOUNDATION GREYHOUND SHELTER

City: Tucson

State: AZ

Zip Code: 85713, 3994

DUNS Number: 148847700

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 10000

Subrecipient or Contractor Name: TUCSON CENTER FOR WOMEN & CHILDREN DBA EMERGE

City: Tucson

State: AZ

Zip Code: 85716, 3426

DUNS Number: 842812067

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 48952

Subrecipient or Contractor Name: OUR FAMILY SERVICES, INC.

City: Tucson

State: AZ

Zip Code: 85716, 4012

DUNS Number: 148763402

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 20000

Subrecipient or Contractor Name: Green Valley Assistance Services

City: Green Valley

State: AZ

Zip Code: 85614, 1805

DUNS Number: 942783969

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 10000

Subrecipient or Contractor Name: PC COMM SVS/Community Action Agency

City: Tucson

State: AZ

Zip Code: 85713, 6223

DUNS Number: 033738662

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 50000

Subrecipient or Contractor Name: Pima County Sullivan Jackson

City: Tucson

State: AZ

Zip Code: 85713, 6223

DUNS Number: 033738662

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 20000

Subrecipient or Contractor Name: Interfaith Community Services

City: Tucson

State: AZ

Zip Code: 85741, 2502

DUNS Number: 809419398

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 46917

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

| Number of Persons in Households | Total |
|---------------------------------|------------|
| Adults | 96 |
| Children | 87 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 183 |

Table 16 – Household Information for Homeless Prevention Activities

Commented [JF28]: Update #s

4b. Complete for Rapid Re-Housing Activities

| Number of Persons in Households | Total |
|---------------------------------|-----------|
| Adults | 38 |
| Children | 53 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 91 |

Table 17 – Household Information for Rapid Re-Housing Activities

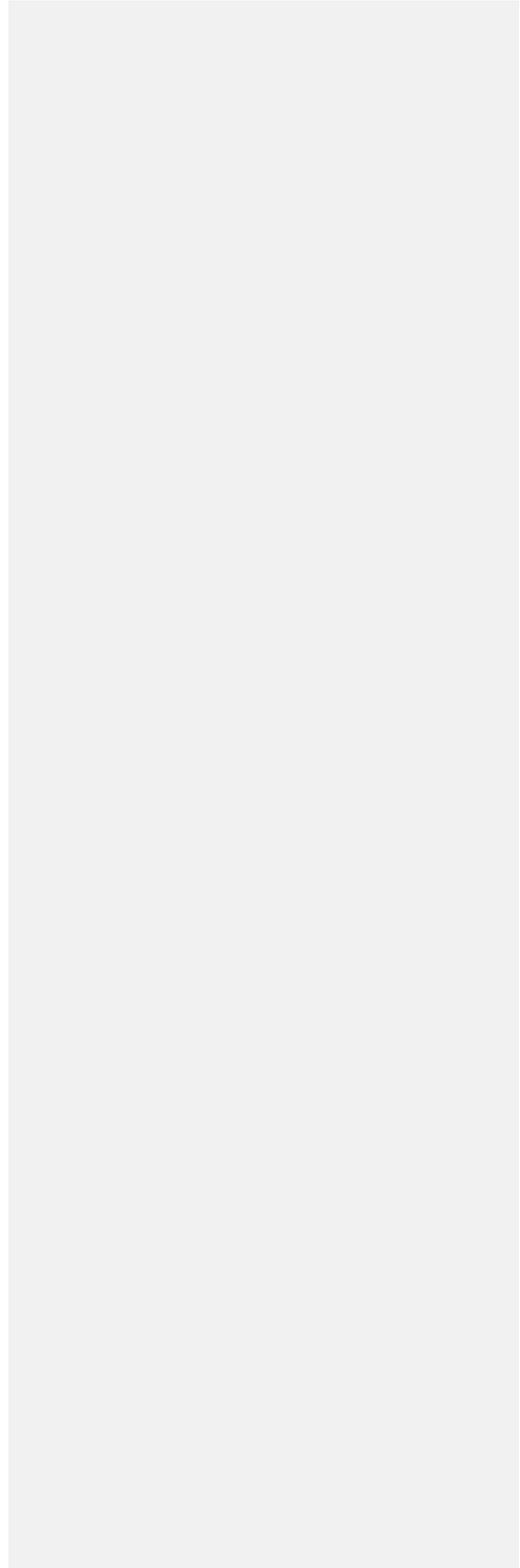
Commented [JF29]: Update #s

4c. Complete for Shelter

| Number of Persons in Households | Total |
|---------------------------------|------------|
| Adults | 495 |
| Children | 359 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 854 |

Table 18 – Shelter Information

Commented [JF30]: Update #s



4d. Street Outreach

| Number of Persons in Households | Total |
|---------------------------------|------------|
| Adults | 495 |
| Children | 493 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 988 |

Table 19 – Household Information for Street Outreach

Commented [JF31]: Update #s

4e. Totals for all Persons Served with ESG

| Number of Persons in Households | Total |
|---------------------------------|--------------|
| Adults | 629 |
| Children | 633 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 1,262 |

Table 20 – Household Information for Persons Served with ESG

Commented [JF32]: Update #s

5. Gender—Complete for All Activities

| | Total |
|--------------------------|------------|
| Male | 97 |
| Female | 532 |
| Transgender | 0 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 629 |

Table 21 – Gender Information

Commented [JF33]: Update #s

6. Age—Complete for All Activities

| | Total |
|--------------------------|--------------|
| Under 18 | 633 |
| 18-24 | 127 |
| 25 and over | 502 |
| Don't Know/Refused/Other | 0 |
| Missing Information | 0 |
| Total | 1,262 |

Table 22 – Age Information

Commented [JF34]: Update #s

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

| Subpopulation | Total | Total Persons Served – Prevention | Total Persons Served – RRH | Total Persons Served in Emergency Shelters |
|-----------------------------------|-------|-----------------------------------|----------------------------|--|
| Veterans | 109 | 0 | 0 | 109 |
| Victims of Domestic Violence | 386 | 2 | 38 | 346 |
| Elderly | 8 | 3 | 0 | 5 |
| HIV/AIDS | 4 | 0 | 0 | 4 |
| Chronically Homeless | 34 | 0 | 0 | 34 |
| Persons with Disabilities: | | | | |
| Severely Mentally Ill | 100 | 4 | 2 | 94 |
| Chronic Substance Abuse | 58 | 1 | 2 | 55 |
| Other Disability | 118 | 8 | 5 | 105 |
| Total (Unduplicated if possible) | 817 | 18 | 47 | 752 |

Table 23 – Special Population Served

Commented [JF35]: Update #s

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Commented [JF36]: Update #s ?

| | |
|--------------------------------------|-------|
| Number of New Units - Rehabbed | 0 |
| Number of New Units - Conversion | 0 |
| Total Number of bed-nights available | 0 |
| Total Number of bed-nights provided | 0 |
| Capacity Utilization | 0.00% |

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CDNC has not captured the above pieces of data for prior year CAPER's or other department reports. CDNC staff will amend this discrepancy in future data collection efforts for beds provided and their outcomes.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

| | Dollar Amount of Expenditures in Program Year | | |
|---|---|---------------|---------------|
| | 2014 | 2015 | 2016 |
| Expenditures for Rental Assistance | 0 | 24,111 | 53,579 |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 0 | 0 | 2,775 |
| Expenditures for Housing Relocation & Stabilization Services - Services | 0 | 6,000 | 17,396 |
| Expenditures for Homeless Prevention under Emergency Shelter Grants Program | 0 | 0 | 0 |
| Subtotal Homelessness Prevention | 0 | 30,111 | 73,750 |

Commented [JF37]: Accurate #s?

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

| | Dollar Amount of Expenditures in Program Year | | |
|---|---|---------------|---------------|
| | 2014 | 2015 | 2016 |
| Expenditures for Rental Assistance | 0 | 47 | 2,271 |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 0 | 12,348 | 2,000 |
| Expenditures for Housing Relocation & Stabilization Services - Services | 0 | 7,147 | 6,153 |
| Expenditures for Homeless Assistance under Emergency Shelter Grants Program | 0 | 0 | 0 |
| Subtotal Rapid Re-Housing | 0 | 19,542 | 10,424 |

Commented [JF38]: Accurate #s ?

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

| | Dollar Amount of Expenditures in Program Year | | |
|--------------------|---|--------|--------|
| | 2014 | 2015 | 2016 |
| Essential Services | 0 | 7,004 | 12,093 |
| Operations | 0 | 18,079 | 47,313 |
| Renovation | 0 | 0 | 0 |

Commented [JF39]: Accurate #s ?

| | | | |
|-----------------|----------|---------------|---------------|
| Major Rehab | 0 | 0 | 0 |
| Conversion | 0 | 0 | 0 |
| Subtotal | 0 | 25,083 | 59,406 |

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

| | Dollar Amount of Expenditures in Program Year | | |
|-----------------|---|-------|--------|
| | 2014 | 2015 | 2016 |
| Street Outreach | 0 | 2,077 | 0 |
| HMIS | 0 | 0 | 0 |
| Administration | 0 | 0 | 11,583 |

Table 28 - Other Grant Expenditures

Commented [JF40]: Accurate #s ?

11e. Total ESG Grant Funds

| Total ESG Funds Expended | 2014 | 2015 | 2016 |
|--------------------------|------|--------|---------|
| | 0 | 76,813 | 155,163 |

Table 29 - Total ESG Funds Expended

Commented [JF41]: Accurate #s ?

11f. Match Source

| | 2014 | 2015 | 2016 |
|---------------------------|----------|---------------|----------------|
| Other Non-ESG HUD Funds | 0 | 0 | 0 |
| Other Federal Funds | 0 | 0 | 30,869 |
| State Government | 0 | 0 | 17,550 |
| Local Government | 0 | 0 | 58,999 |
| Private Funds | 0 | 0 | 60,050 |
| Other | 0 | 29,223 | 0 |
| Fees | 0 | 0 | 0 |
| Program Income | 0 | 0 | 0 |
| Total Match Amount | 0 | 29,223 | 167,468 |

Commented [JF42]: Accurate #s ?

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

| Total Amount of Funds Expended on ESG Activities | 2014 | 2015 | 2016 |
|--|------|---------|---------|
| | 0 | 106,036 | 322,631 |

Commented [JF43]: Accurate #s ?

Table 31 - Total Amount of Funds Expended on ESG Activities