# Pima County Neighborhood Reinvestment Program

## 2012-2013 Annual Report

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MEMORANDUM

To: C.H. Huckelberry, Pima County Administrator

CC: Hank Atha, Deputy County Administrator for Community & Economic Development

From: Margaret Kish, Community Development & Neighborhood Conservation Department Director

The Community Development and Neighborhood Conservation Department oversees two specific programs that manage General Obligation bond funded community projects. These bond funded programs differ significantly from other County bond projects, which include detailed information specific to each project when the bond proposals were developed.

Neighborhood Reinvestment and Affordable Housing programs utilize their designated bond funding for specific community based projects under the oversight of a citizen-appointed body. Specific projects are recommended by the citizen committees to the Board of Supervisors for final approval.

Each year, an annual report is presented to the County Administrator regarding the status of the bond funded programs and the specific projects that are pending, in process and completed. This annual report focuses on the status of the 1997 and 2004 Neighborhood Reinvestment bond projects.

All forty-one (41) 1997 Neighborhood Reinvestment projects have been completed. To date, fifty-four (54) projects have been approved by the Board for funding through the 2004 Neighborhood Reinvestment Bonds, and fifty-one (51) projects have been completed. The entire $20 million in bonds has been obligated by the Board of Supervisors.

Of the three incomplete projects, two are under construction, and one is in design. The pending projects have an average funding allocation of $489,941. One of the unfinished projects has matching funds from the City of Tucson. The remaining two projects were developed after supplemental funding sources diminished, primarily due to the economic recession and increasingly tight government budgets.

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<td>TOTAL</td>
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</tbody>
</table>

*amount exceeds NR bond limit because allocations have been made with cost savings from completed projects
The Community Development and Neighborhood Conservation Department oversees two specific programs that manage General Obligation bond funded community projects. These bond funded programs differ significantly from other County bond projects, which include detailed information specific to each project when the bond proposals were developed.

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Of the three incomplete projects, two are in design and one is under construction. The pending projects have an average funding allocation of $494,960. The Five Points Coalition transportation project has matching funds from the Transportation Improvement Program, Regional Transportation Authority funds, and Federal Transportation Enhancement monies. The remaining two projects were developed after supplemental funding sources diminished, primarily due to the economic recession and increasingly tight government budgets.

Background

The Neighborhood Reinvestment Program has been in existence since the 1997 Pima County bond election established General Obligation Bond funding for construction of small scale capital improvement projects to be selected through a neighborhood consensus process. The 1997 bond election provided $5 million for projects, and the 2004 Pima County Bond election established a fund of $20 million.

Since May, 2005, the Neighborhood Reinvestment Oversight Committee has been meeting on a regular basis to review proposals with neighborhood residents presenting their project in detail and to discuss the benefits that will be realized with Neighborhood Reinvestment funds. The Committee makes recommendations to the Board of Supervisors who have the authority to approve all projects. To date, 54 projects have been approved with 100% of the $20,000,000 obligated by the Board of Supervisors. These projects represent urban, suburban, and rural areas throughout Pima County. The rationale behind the Neighborhood Reinvestment Program, the methodology, results, neighborhood feedback, and future prospects are discussed below.

Mission and Purpose

The movement of Pima County residents to suburbs and exurbs has had a major impact on both urban and rural communities. This population migration has contributed to deterioration of the urban core neighborhoods, as limited public funds are stretched to pay for infrastructure in the new residential communities. Growth on the suburban fringe and rural areas of Pima County creates stress for these communities, as new development burdens roads, schools, parks, and law enforcement. In response to the burgeoning infrastructure needs in Pima County, the electorate approved Neighborhood Reinvestment bond questions in 1997 and 2004. The dual functions of the Neighborhood Reinvestment Program are to fill gaps created by diminishing government dollars and to empower residents of the stressed neighborhoods.

Methodology

The unique Neighborhood Reinvestment funding allocation procedure originates at the grass roots, as residents themselves determine what capital improvement projects will be constructed. With the assistance of Neighborhood Reinvestment Program staff, neighborhoods select a project, obtain a cost estimate, and prepare a written proposal to submit to the Neighborhood Reinvestment Oversight Committee. After presentations by neighborhood representatives and site visits, the Committee forwards its recommendation to the Board of Supervisors. Should the Board approve the project, an intergovernmental agreement is executed between the County and the constructing jurisdiction. If the County will construct the project, a Memorandum of Understanding is executed between the Community Development Department and the constructing County department, usually Transportation, Parks, or Facilities Management.
**Neighborhood Reinvestment Oversight Committee**

The Neighborhood Reinvestment Oversight Committee is composed of five volunteer members appointed by the Pima County Supervisors. The Committee convened as many as ten times per year since the 2004 Neighborhood Reinvestment Bond Program was implemented in 2005.

The Committee’s primary responsibility is to review and make a recommendation concerning each proposal submitted by a community seeking Neighborhood Reinvestment bond funds for an infrastructure project. The Committee appoints a site visit subcommittee which meets with residents and NR staff in the neighborhood where the project would be constructed. The subcommittee presents its report to the full committee at its next meeting, and after discussion, a vote is taken to recommend approval or rejection to the Board of Supervisors. In the course of assessing proposals, the Committee determines the eligibility of the neighborhood as a stressed area; the sufficiency of the group’s consensus process; collaboration with other neighborhoods, jurisdictions, and organizations; and steps taken to identify matching funds for the project. These criteria were established by the 2004 bond implementation ordinance.

In addition to screening and making recommendations of funding proposals, the Oversight Committee reviews the NR program, its process and procedures, and makes suggestions for enhancing effectiveness of the program.

The current Oversight Committee members are:

- District 1 – [Vacant since December 31, 2012]
- District 2 - Felipe Lundin
- District 3 – Bennett Bernal, Chair
- District 4 - Corey Knox, Vice Chair
- District 5 - Elvia Lopez

The members are proactive participants, contributing in multiple ways to the vitality and enhancement of Pima County. Every member has invested hundreds of uncompensated hours in support of the Neighborhood Reinvestment mission to revitalize Pima County’s stressed communities.

**Results**

Using the process described above, forty-one 1997 Neighborhood Reinvestment Bond projects were approved by the Pima County Board of Supervisors. All projects have been completed.

The 2004 Neighborhood Reinvestment Oversight Committee held their first meeting in May, 2005, with the first project recommended to the Board Of Supervisors in July, 2005. Since that time, fifty-four 2004 Neighborhood Reinvestment projects have been approved by the Board, and fifty-one projects have been completed, with the remaining three projects in various phases of development, design, and construction. Thirty-three projects were finished during FY2005/06 through FY2009/10, eight projects in FY2010/11, eight in FY2011/12, and two in FY2012/13.

Neighborhood Reinvestment projects include traffic mitigation devices, street lights, park improvements, sidewalks, walking paths, pedestrian bridges, sports facilities, and community buildings. In recent proposals, neighborhoods have included rainwater reclamation and other “green” features in their project proposals, reflecting the developing community value of sustainable infrastructure.

Unlike the 1997 Neighborhood Reinvestment Bonds, the 2004 funding can be utilized in all Supervisorial Districts, including the suburban and rural areas of Pima County. Ten rural projects were approved by the Board: Amado (community building), Marana Vista (public safety enhancements), Robles Junction (recreational facility), Santa Catalina (community center), Catalina (community building), Ajo (skate park), Arivaca (park improvements), Catalina II (public health clinic), Continental (pediatric health clinic), and Picture Rocks (youth recreational facility).

Neighborhood Reinvestment produces needed capital projects, but it also provides the neighborhoods with organizational tools to work on other pertinent issues. Residents learn to identify resources, use conflict resolution, collaborate, compromise, and build consensus. Most neighborhoods succeed in creating project proposals, and all benefit from the process. As residents prepare their proposal, they acquire a sense of control over their neighborhood’s future and recognition that the larger community respects their contribution. Empowered people are more likely to participate in their communities by voting, addressing issues that affect their families, and otherwise becoming an involved citizenry.

**The Future**

Major challenges remain for the Neighborhood Reinvestment Program:

1. **Limited Funding.**

With the $20 million from the 2004 bonds fully allocated, the only remaining funds for neighborhood projects will be the cost savings from completed projects, which is unlikely to be sufficient to fund more than one or two small additional projects, at most. Until and unless Pima County voters support additional funding in a new bond
election, the Neighborhood Reinvestment Program will come to an end when the last approved project is completed, in FY2014/15. Every neighborhood with a completed project has informed the program that it has additional serious infrastructure needs, and every month there are new inquiries from Pima County neighborhoods and communities seeking information about NR funding. These neighborhoods have been told that no new proposals are being accepted and none will be until additional bond funds are approved by Pima County residents. For a future Pima County bond election, the Neighborhood Reinvestment Oversight Committee has formally recommended to the Bond Advisory Committee that it include:

- Pima County Neighborhood Reinvestment funding in the amount of $30 million,
- City of South Tucson NR funding of $1 million, and
- Town of Marana funding of $750,000.

The Pima County Bond Advisory Committee has made a preliminary recommendation of $30 million for the next Neighborhood Reinvestment bond program. The Committee decided in September 2013 that no bond election would be held in 2014.

Neighborhoods continue to be encouraged to seek supplemental funding from public and private sources. However, funding sources previously available to neighborhoods within the City limits, such as Back to Basics funding, have been scaled back or defunded, creating more demand on the County bond funds. To date, 1997 and 2004 projects have leveraged a total of $15.7 million from other sources.

2. Audit of 1997 and 2004 Projects

The construction of community infrastructure is only the first step in revitalizing Pima County neighborhoods. There must be follow-up in order to ensure that the projects continue to fulfill the neighborhood goals and are maintained in a safe and functional condition.

Forty-one 1997 projects and fifty-one 2004 projects have been constructed. Projects located in other jurisdictions have intergovernmental agreements in place which require that the projects be maintained and available for use to the public for a minimum twenty-five years. Neighborhood Reinvestment staff commenced a comprehensive review of all completed projects in 2012, including an inspection of each project component and consultation with the neighborhood association, the responsible jurisdiction, and elected officials representing the area.

Approximately six months after the Neighborhood Reinvestment project review process started, the Pima County Administrator directed Pima County staff to undertake an audit of all projects constructed with Pima County bond funding. As of the writing of this report, all 1997 and 2004 NR projects have been inspected, and project summaries are included in this Annual Report. Staff estimated that approximately 50% of the projects required some repair or maintenance by the beneficiary jurisdiction. NR Program Coordinators are working with community residents to ensure that the government entity responsible for the project schedules maintenance and/or repair of each project which needs attention.

3. Neighborhood Leadership Institute

While preparing and presenting their neighborhood reinvestment project proposals, many if not most of the community groups have requested assistance in organizing and developing their neighborhood associations. Because the program has moved into the design and construction phase of projects, staff has commenced a process to organize a neighborhood leadership institute.

The institute would address all aspects of organizing and operating a viable community group, including legal structure, resources, meeting protocol and procedure, organizational models, defining neighborhood boundaries, low-cost projects, mentoring system, social media skills, and working with elected officials and the media.

Staff has convened focus groups of neighborhood representatives to generate and prioritize topics for this initiative. The first session of the Neighborhood Leadership Institute is scheduled for January 25, 2014, at the Pima County Housing Center. Based upon input from the focus groups, the topics will be leadership skills; recruitment and retention of neighborhood association members; and development of a neighborhood resource manual.

4. Neighborhood Outreach

Since 2010, Neighborhood Reinvestment staff has expanded its involvement in Pima County communities in a variety of ways beyond development of Neighborhood Reinvestment projects, including:

- Collaboration with Community Development Block Grant and Pima County Faith Based Initiatives staff to provide leadership development and resource networking in the communities of Rillito and Robles Junction.
- Assisting the Neighborhood Stabilization Program with identifying appropriate neighborhoods for revitalization funding (from the American Recovery
and Reinvestment Act), and conducting door to door surveys in neighborhoods impacted by NSP investment.

- Partnering with the Home Repair and Weatherization Program to plan and implement outreach to unserved and underserved areas in unincorporated Pima County, in order to effectively target federal stimulus funding.
- Development of a social media site for neighborhoods to utilize as an information exchange.

Conclusion

The Neighborhood Reinvestment Program has benefited all portions of Pima County. All five Supervisory Districts are represented on a citizen oversight committee. The Program funds infrastructure improvements in older urban neighborhoods and enhances the public spaces of growing suburban and rural communities. Neighborhood Reinvestment projects have provided recreational opportunities, improved public safety, community gathering spaces, and pride of place to the families, youth, elderly, and disabled residents of Pima County.

Every neighborhood with a completed project has reported strong satisfaction with the Neighborhood Reinvestment process and the completed infrastructure project. In these communities the Neighborhood Reinvestment Program has achieved its goals of physical revitalization of stressed communities and empowerment of residents.

There are at least 35 identified stressed communities in Pima County which have not yet applied for Neighborhood Reinvestment funding, and all neighborhoods with 1997 or 2004 Neighborhood Reinvestment Bond projects have informed the program they wish to develop second applications for additional improvements. Rural communities and highly stressed urban neighborhoods constitute the majority of these potential applicants and are the most lacking in functional infrastructure.

Because Pima County’s stressed communities continue to require infrastructure improvements and because government continues to have stringent budget limitations, Neighborhood Reinvestment bond funding is a vital program for filling the gaps and improving the quality of life for all Pima County residents.

Neighborhood Reinvestment Program

MISSION STATEMENT:

To promote stability and revitalize stressed communities through the funding of small capital improvement projects selected through a community consensus process.
Dunbar Spring Neighborhood Traffic Calming, Water Harvesting and Street Beautification Project

“It’s great living in a neighborhood for over thirty years and seeing it continually improve. The traffic slowing and street water harvesting features are enhanced by the new public art. Thank you Pima County!”

- Elizabeth Upham

“The Pima County Neighborhood Reinvestment Program has provided a much needed infusion for grassroots support of our neighborhood. This program has helped to enhance, encourage, and empower our neighbors to create a safer, more cohesive neighborhood. The water harvesting, public art and night lights are great. Thank you for revitalizing our neighborhood.”

- Kaitlin Meadows

“The sheer number and coverage of improvements installed across the Dunbar/Spring neighborhood is impressive and aligned perfectly with our values due to an effective and inclusive process. Our neighborhood is very satisfied with our traffic calming and water harvesting features, which have had substantial and even national media coverage. These features along with creative, quality art have brought our neighborhood to the next level. Thanks.”

- Sky Jacobs

Wakefield Youth Skate Park

“It is very nice to have the park in our community! The park is beautiful and well maintained, and is being enjoyed tremendously by all the generations that live in the area, especially the skate park. The youth are excited to have one here in the South Side of Tucson. Our school children also, have a very nice place to have their recreation.”

- Msgr. Raúl P. Trevizo

“The Wakefield Park project is a great success. Last evening, I drove by the park and this is what I saw: a dozen or so people of all ages, some were jogging, some walking and some pushing strollers around the track. A soccer team was practicing on the inner field. As I turned my sights toward the St. John School Skateboard Park, I saw 12 or 15 skateboarders both youths and young adults going through their stunts. Our community needs to continue to expand parks such as the St. John Community Park. Parks make Tucson and Pima County a better place to live in and to raise a family. Thank God for Neighborhood Reinvestment.”

- Leonard E. Basurto
Pima County Interfaith Council
A Mountain Pedestrian Safety Improvements
2004 Neighborhood Reinvestment Bonds

Scope: The A Mountain Community Association requested and received funding from the Pima County Neighborhood Reinvestment Program for construction of sidewalks and speed humps.

Benefits: Provide increased pedestrian safety and mobility for additional recreational and exercise opportunities for residents, children, elderly and families in an effort to enhance the overall quality of life for the citizens of the neighborhood and the larger community as a whole. This project addressed the safety need for the pedestrians in the A-Mountain community with new infrastructure that provides for contiguous sidewalks that provides connectivity throughout the neighborhood.

Approved Bond Funding: $500,000.00

Project Outcome

Completion Year: 2008

Location: A Mountain Neighborhood (boundaries: Starr Pass Boulevard, 36st Street, Mission Road, La Cholla Boulevard)

Project Cost: $500,000.00

Ranking: Excellent condition

Performance Indicators: According to neighborhood residents, an increased sense of safety for neighborhood residents walking to and from bus stops, schools, places of worship, and for recreation and exercise.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation

Ajo Youth Skate Park Project
2004 Neighborhood Reinvestment Bonds

Scope: Installation of a youth skate park, consisting of a 23,000 square foot concrete floor with 12 modular skating obstacles ranging from beginners to advanced skill levels, including lighting and fencing around the skate park.

Benefits: Recreational and exercise opportunities for area youth in a community with few recreational options for children and teens.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2011

Location: Bud Walker Park, Ajo

Project Cost: $500,000

Ranking: Excellent condition

Performance Indicators: Approximately 7,000 uses per year

Operating and Maintenance Responsibilities: Pima County Natural Resources, Parks and Recreation Department is responsible for the operation and maintenance of the skate park facility.
Alvernon Heights Traffic Mitigation Project
2004 Neighborhood Reinvestment Bonds

Scope: Installation of 17 speed humps strategically placed throughout the neighborhood to slow the traffic flow.

Benefits: Pedestrian and traffic safety

Approved Bond Funding: $38,000

Project Outcome

Completion Year: 2007

Location: Alvernon Heights Neighborhood (boundaries: 26th St., Sylvane Dr., Columbus Blvd., Montezuma Ave.)

Project Cost: $38,000

Ranking: Good condition

Performance Indicators: According to neighborhood residents, increased safety for local pedestrians and drivers due to the slower traffic flow in the residential streets

Operating and maintenance responsibilities: City of Tucson Department of Transportation

Amado Community Building
2004 Neighborhood Reinvestment Bonds

Scope: Construction of a 3,300 square feet multipurpose community building

Benefits: Provides a facility for after school activities, adult education, youth and family services, and general community purposes.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2007

Location: 5000 West Arivaca Road, Amado

Project Cost: $500,000

Ranking: Excellent condition

Performance Indicators: Approximately 3,000 resident uses per year

Operating and Maintenance Responsibilities: Sahuarita Unified School District
Amphi Pedestrian Safety Project  
2004 Neighborhood Reinvestment Bonds

Scope: Installation of 24 street lights located on Navajo, Mohave, and Yavapai streets; 1,500 square feet of sidewalks on North First Avenue between Roger and Prince streets; four traffic circles on Navajo, Mohave, and Yavapai streets; and six speed tables on Los Altos and Pastime streets.

Benefits: Provides increased pedestrian safety and mobility for neighborhood children, elderly, families, and visitors during daylight and evening hours.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2009

Location: Amphi Neighborhood (boundaries: Roger, Fort Lowell, First Avenue, Oracle)

Project Cost: $415,615

Ranking: Excellent condition

Performance Indicators: According to residents, increased safety for residents walking to and from bus stops, schools, places of worship, retail establishments, and for recreation and exercise.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation

Arivaca Community Park Project  
2004 Neighborhood Reinvestment Bonds

Scope: Installation of an accessible restroom, two ramadas with concrete floors, 2 picnic tables, 9,000 sq. ft. walking path, and resurfaced outdoor basketball court.

Benefits: With the park improvements, the residents of Arivaca have an outdoor facility for family and group gatherings, community activities, sports, and exercise.

Approved Bond Funding: $251,300

Project Outcome

Completion Year: 2011

Location: Arivaca

Project Cost: $251,300

Ranking: Excellent condition

Performance Indicators: Approximately 3,000 individual uses per year

Operating and Maintenance Responsibilities: The Arivaca Family and Community Education Association is solely responsible for the operation and maintenance of the improvements
Barrio Anita Neighborhood Recreation Improvements
2004 Neighborhood Reinvestment Bonds

Scope: Barrio Anita Neighborhood Association requested and received funds for a steel basketball court cover sized to protect a new regulation-sized basketball/volleyball court, retractable standards, bleachers, and a concrete stage and viewing area.

Benefits: Provides additional recreation and exercise opportunities for neighborhood and community children, elderly, and families.

Approved Bond Funding: $395,000.00

Project Outcome

Completion Year: 2010

Location: Oury Recreation Center, Herrera-Quiroz Park, 600 W St. Mary's Road

Project Cost: $395,000.00

Performance Indicators: Increased recreation opportunities for Barrio Anita and community youth

Operating and Maintenance Responsibilities: City of Tucson Department of Parks and Recreation

Avondale Neighborhood Street Lights
2004 Neighborhood Reinvestment Bonds

Scope: Avondale Neighborhood received funding for 19 LED street lights installed at targeted intersections and alleys.

Benefits: Avondale is a highly pedestrian area. The lighting project provides safe mobility for youth, disabled citizens, active adults, senior citizens, bicyclists, and visitors during the evening hours and reduces easy opportunities for criminal activity.

Approved Bond Funding: $295,600.00

Project Outcome

Completion Year: 2012

Location: Avondale Neighborhood (boundaries: Speedway Blvd, Pima Street, Craycroft Rd, Rosemont Blvd)

Project Cost: $232,823.78

Ranking: Good condition

Performance Indicators: According to neighborhood residents, an increased sense of safety for neighborhood residents walking at night to and from bus stops, schools, and for recreation and exercise.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation

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2004 Neighborhood Reinvestment Bonds

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Approved Bond Funding: $395,000.00

Project Outcome

Completion Year: 2010

Location: Oury Recreation Center, Herrera-Quiroz Park, 600 W St. Mary's Road

Project Cost: $395,000.00

Performance Indicators: Increased recreation opportunities for Barrio Anita and community youth

Operating and Maintenance Responsibilities: City of Tucson Department of Parks and Recreation

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2004 Neighborhood Reinvestment Bonds

Scope: Avondale Neighborhood received funding for 19 LED street lights installed at targeted intersections and alleys.

Benefits: Avondale is a highly pedestrian area. The lighting project provides safe mobility for youth, disabled citizens, active adults, senior citizens, bicyclists, and visitors during the evening hours and reduces easy opportunities for criminal activity.

Approved Bond Funding: $295,600.00

Project Outcome

Completion Year: 2012

Location: Avondale Neighborhood (boundaries: Speedway Blvd, Pima Street, Craycroft Rd, Rosemont Blvd)

Project Cost: $232,823.78

Ranking: Good condition

Performance Indicators: According to neighborhood residents, an increased sense of safety for neighborhood residents walking at night to and from bus stops, schools, and for recreation and exercise.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation
Barrio Centro Lighting and Water Harvesting Project
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of 43 solar powered street-lights, water harvesting amenities, and public artwork.

**Benefits:** Street lights provide increased pedestrian safety and mobility and additional recreational and exercise opportunities for resident children, elderly and families. Water harvesting amenities provide drainage and irrigation in landscaped right-of-way spaces.

**Approved Bond Funding:** $463,690

**Project Outcome**

**Completion Year:** 2012

**Location:** Barrio Centro (boundaries: 22nd St., Aviation Hwy., Country Club Rd., Tucson Blvd.)

**Project Cost:** $492,840

**Ranking:** Excellent condition

**Performance Indicators:** Enhanced pedestrian safety and improved rainwater drainage and irrigation

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation.

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Barrio Hollywood – Cambio Grande Project
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of three marked crosswalks, one HAWK-light, twenty-eight ADA curb-access ramps, two upgraded bus pull-outs, benches, two drinking fountains, pedestrian-level lighting, and textured treatment of the center turn lane to alert drivers to the pedestrian friendly zone.

**Benefits:** Improvement of pedestrian safety and mobility for neighborhood residents and visitors, creating safer street crossings for all users, including those with sight impairments from the nearby Arizona School for the Deaf and Blind. The improvements will increase the walkability of the neighborhood, including connectivity to and from the aforementioned ASDB campus, Manzo Elementary School, and area businesses.

**Approved Bond Funding:** $497,080.00

**Project Outcome**

**Completion Year:** 2011

**Location:** Barrio Hollywood Neighborhood (boundaries are Speedway Blvd., St. Mary’s Road, Santa Cruz River, Silverbell Rd.) Improvements are located on Grande Avenue between St. Mary’s Road and Speedway Boulevard.

**Project Cost:** $1,217,098.00 (including leveraged funds: $467,000 in Federal Transportation Enhancement (TE:21) funds, $182,075.34 in Tucson Department of Transportation funds, $52,000 in Ward 1 Back 2 Basics funds and $18,942.80 in COT Mayor’s Back 2 Basics funds.)

**Ranking:** Excellent condition

**Performance Indicators:** According to neighborhood residents, there has been a notable increase in pedestrian activity along Grande Avenue between Speedway Boulevard and St. Mary’s Road.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation.
Barrio Viejo Community Park Project  
2004 Neighborhood Reinvestment Bonds

Scope: Construction of a neighborhood pocket park and shrine dedicated to two brothers who were killed by a drunk driver.

Benefits: Provides natural space, benches, and a neighborhood memorial for youth, elderly, and families residing in the surrounding community.

Approved Bond Funding: $118,516

Project Outcome

Completion Year: 2010

Location: 750 S. Convent Ave.

Project Cost: $253,516

Ranking: Excellent condition

Performance Indicators: The park is an attractive site for residents and visitors who wish to sit, stroll, or meditate in this green space memorial to the Mendoza children.

Operating and Maintenance Responsibilities: City of Tucson Parks and Recreation Department.

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Barrio San Antonio Neighborhood Project  
2004 Neighborhood Reinvestment Bonds

Scope: Construction of sidewalks; chicanes with water harvesting features; pedestrian crossings; Mission Linen mini-park with cisterns, tables and seating; street right of way landscaping; and shade structure and bike rack/park bench at San Antonio Park.

Benefits: Provides environmental, recreational, and pedestrian safety amenities for neighborhood residents, businesses, and students.

Approved Bond Funding: $486,244

Project Outcome

Completion Year: 2011

Location: Barrio San Antonio (boundaries: Arroyo Chico/Broadway Blvd., Aviation Hwy., Kino Parkway, Park Ave.)

Project Cost: $486,244

Ranking: Excellent condition

Performance Indicators: Increased residential usage of park and public areas; improved rainwater drainage and irrigation; and enhanced pedestrian and bicycle safety.

Operating and Maintenance Responsibilities: City of Tucson Parks and Recreation Department and Department of Transportation.
<table>
<thead>
<tr>
<th>Project</th>
<th>Description</th>
<th>Scope</th>
<th>Benefits</th>
<th>Approved Bond Funding</th>
<th>Project Outcome</th>
<th>Completion Year</th>
<th>Location</th>
<th>Project Cost</th>
<th>Ranking</th>
<th>Performance Indicators</th>
<th>Operating and Maintenance Responsibilities</th>
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<tr>
<td>Cardinal Neighborhood Traffic Mitigation Project</td>
<td>2004 Neighborhood Reinvestment Bonds</td>
<td>Installation of ten speed tables on three residential streets</td>
<td>This project improves pedestrian safety and mobility and addresses safety concerns identified by the neighborhood, specifically the security of children who live and play in the area. The project area includes a site where a neighborhood child was struck and killed by a speeding car.</td>
<td>$11,000.00</td>
<td>2010</td>
<td>Excellent condition</td>
<td>Cardinal Neighborhood (boundaries: Valencia Rd., Los Reales Rd., Westover Ave., Camino de la Tierra)</td>
<td>$7,550.00</td>
<td></td>
<td>According to neighborhood residents, there has been a notable decrease in speeding along these roadways and a reduction in automobile accidents. The neighborhood leadership has noted that this project was the impetus for the newly formed neighborhood association.</td>
<td>Pima County Department of Transportation</td>
</tr>
<tr>
<td>Catalina Community Building and Catalina Health Clinic Project</td>
<td>2004 Neighborhood Reinvestment Bonds</td>
<td>Construction of 5,000 square foot community services building, including offices for social services, health care, and food bank.</td>
<td>Provides central location for social services and health care for residents of Catalina community.</td>
<td>$500,000 (NR4024) and $30,000 (NR4034)</td>
<td>2010</td>
<td>Excellent condition</td>
<td>3535 E. Hawser St., Catalina</td>
<td>$750,000 (includes funding from non-profit organization and CDBG grant)</td>
<td></td>
<td>Since the opening of the Catalina Community Services building, the clinic has seen about a 25% increase in patients in Catalina. The Food Bank has seen a 20% increase in food requests.</td>
<td>Pima County Facilities Management Department</td>
</tr>
</tbody>
</table>
Continental Community Health Clinic
2004 Neighborhood Reinvestment Bonds

Scope: Construction of a pediatric health clinic facility for medically under-served communities. Benefits: Provides the clinic facility for a non-profit health provider to render pediatric medical and preventive health services to the communities of Continental, Amado, Sahuarita, and the Greater Green Valley area.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2009

Location: Continental

Project Cost: $760,000 (includes private funding from nonprofit health care organization)

Ranking: Excellent condition

Performance Indicators: Approximately 6,000 individual uses per year

Operating and Maintenance Responsibilities: United Community Health Centers, Inc.

Dunbar Spring Neighborhood Traffic Calming, Water Harvesting and Street Beautification Project
2004 Neighborhood Reinvestment Bonds

Scope: Construction of a pediatric health clinic facility for medically under-served communities. Benefits: Provides the clinic facility for a non-profit health provider to render pediatric medical and preventive health services to the communities of Continental, Amado, Sahuarita, and the Greater Green Valley area.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2009

Location: Continental

Project Cost: $760,000 (includes private funding from nonprofit health care organization)

Ranking: Excellent condition

Performance Indicators: Approximately 6,000 individual uses per year

Operating and Maintenance Responsibilities: United Community Health Centers, Inc.
### El Cortez Heights Park Improvements

**2004 Neighborhood Reinvestment Bonds**

**Scope:** Construction of two playground shade structures, a swing structure, and picnic table shade covers at the Northwest Center in Mansfield Park

**Benefits:** Provides shaded recreation and exercise opportunities for neighborhood children and families.

**Approved Bond Funding:** $110,000.00

**Project Outcome**

**Completion Year:** 2009

**Location:** Mansfield Park / Northwest Center 2160 N 6th Avenue

**Project Cost:** $110,000.00

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, the increased usage of the park has improved the quality of life in El Cortez Heights community and has mitigated the problems of homeless and illegal drug activity in the park.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Parks and Recreation

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### Elvira Neighborhood Street Lights

**2004 Neighborhood Reinvestment Bonds**

**Scope:** Installation of 47 street lights throughout the darkest areas of the Elvira Neighborhood, which had been adversely affected by traffic incidents and criminal activity.

**Benefits:** Provides increased pedestrian safety and mobility, and additional recreational and exercise opportunities for residents, children, elderly, and families.

**Approved Bond Funding:** $448,140

**Project Outcome**

**Completion Year:** 2011

**Location:** Elvira Neighborhood (boundaries: Valencia Road, Los Reales Road, Interstate 19, South Nogales Highway)

**Project Cost:** $263,863

**Ranking:** Excellent condition

**Performance Indicators:** According to neighborhood residents, an increased sense of safety for neighborhood residents walking to and from bus stops, schools, retail establishments, places of worship, and for recreation and exercise.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation
**Feldman’s Neighborhood Sidewalk Enhancement Project**

**2004 Neighborhood Reinvestment Bonds**

**Scope:** Installation of new sidewalks in the four major walkways of the neighborhood (First Avenue, Fourth Avenue, Drachman Street, and Helen Street). This includes infill where sidewalks were non-contiguous and construction of new sidewalks. The project scope also included ADA-compliant curb access ramps on all street corners in the neighborhood.

**Benefits:** This project improves pedestrian safety and mobility for residents and visitors. Construction of new concrete sidewalk, access ramps, and driveways provides greater neighborhood connectivity in a community widely used by pedestrians walking to and from the University of Arizona and area businesses.

**Approved Bond Funding:** $500,000.

**Project Outcome**

**Completion Year:** 2008

**Location:** Feldman’s Neighborhood (boundaries: Lee Street, Speedway Boulevard, Park Avenue, (W) Stone Avenue

**Project Cost:** $612,403.00 (including $112,406 City of Tucson HURF and Back to Basics funds)

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, there has been a notable increase in the use of sidewalks by families, and property improvements have been made by area homeowners. Residents also noted that crime rates (break-ins, larceny) have decreased, according to police liaison reports.

**Operating and Maintenance Responsibilities:**
City of Tucson Department of Transportation

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**Flowing Wells Health Clinic**

**2004 Neighborhood Reinvestment Bonds**

**Scope:** Construction of a health clinic facility for a medically under-served community.

**Benefits:** Provides the clinic facility for a non-profit health provider to render medical, dental, and preventive health services to the community of Flowing Wells.

**Approved Bond Funding:** $500,000

**Project Outcome**

**Completion Year:** 2008

**Location:** Ellie Towne Community Center, Flowing Wells

**Project Cost:** $500,000

**Ranking:** Excellent condition

**Performance Indicators:** 9,000 medical users and 1,000 dental users annually

**Operating and Maintenance Responsibilities:**
Pima County Natural Resources, Parks and Recreation
Flowing Wells Community Park Improvements
2004 Neighborhood Reinvestment Bonds

**Scope:** Flowing Wells District Park improvements, including enlargement of the parking lot, installation of ball field bleachers and snack bar, picnic tables, and lighting for volleyball courts.

**Benefits:** Enhancement of the District Park recreation facilities and improved safety and convenience for park users.

**Approved Bond Funding:** $455,475

**Project Outcome**

**Completion Year:** 2007

**Location:** 5510 North Shannon Road

**Project Cost:** $448,098

**Ranking:** Excellent condition

**Performance Indicators:** 9,000 users annually

**Operating and Maintenance Responsibilities:** Pima County Natural Resources, Parks and Recreation

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Hedrick Acres Pedestrian Safety Project
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of four speed humps on Euclid between Glenn and Blacklidge streets; 22 identifying neighborhood signs on the boundaries and within Hedrick Acres neighborhood; and pedestrian walkway and landscape improvements adjacent to Navajo Wash west of Mountain between Adelaide and Fort Lowell streets.

**Benefits:** Provides increased pedestrian safety and mobility and additional recreational and exercise opportunities for resident children, elderly and families.

**Approved Bond Funding:** $20,490

**Project Outcome**

**Completion Year:** 2008

**Location:** Hedrick Acres Neighborhood (boundaries: Fort Lowell, Glenn, Campbell, First Avenue)

**Project Cost:** $20,400

**Ranking:** Good condition

**Performance Indicators:** According to the neighborhood association, there is reduced traffic speed on residential streets and increased use of the pedestrian walkway.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation
Highland Vista Park Improvements
2004 Neighborhood Reinvestment Bonds

Scope: Landscape modification, water harvesting, and surface improvements for south riparian area of 20/30 Park in Highland Vista Neighborhood.

Benefits: The water harvesting improvements have reduced erosion, runoff, and sedimentation. Water is directed where it enhances existing and newly landscaped areas and will reduce pollutants flowing into washes. The goal is a “greener” community as well as improving the health, recreation and safety of the residents of Highland Vista Neighborhood.

Approved Bond Funding: $75,000.00

Project Outcome

Completion Year: 2009

Location: Highland Vista Neighborhood (boundaries: 5th Street, Broadway Boulevard, Craycroft Road, Rosemont Boulevard)

Project Cost: $75,000.00

Ranking: Good condition

Performance Indicators: According to neighborhood residents, this project created fitness opportunities and stabilization and enhancement of community identity.

Operating and Maintenance Responsibilities: City of Tucson Department of Parks and Recreation

Jefferson Park Pedestrian Safety Project
2004 Neighborhood Reinvestment Bonds

Scope: Six city blocks of sidewalks and ADA ramps constructed on Seneca and Hampton Streets between Mountain Avenue and Park Avenue. Four traffic circles installed at Mountain Avenue and Edison Street; Fremont Avenue and Edison Street; Lester Street and Highland Avenue; and Lester Street and Santa Rita Avenue.

Benefits: Six city blocks of contiguous sidewalks provide connectivity and increased pedestrian safety. The four traffic circles have reduced speeding and cut through traffic at the entry points of the neighborhood.

Approved Bond Funding: $402,240.00

Project Outcome

Completion Year: 2010

Location: Jefferson Park Neighborhood (boundaries: Grant Road, Lester Street, Campbell Avenue, Euclid Avenue)

Project Cost: $309,752.00

Ranking: Excellent condition

Performance Indicators: According to neighborhood residents, an increased sense of safety for neighborhood residents walking to and from bus stops, schools, and for recreation and exercise.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation
### Julia Keen Neighborhood Street Lights
**2004 Neighborhood Reinvestment Bonds**

**Scope:** Installation of 69 streetlights throughout the darkest areas of the Julia Keen Neighborhood, which had a high incid traffic accidents and criminal activity.

**Benefits:** Provide increased pedestrian safety and mobility and additional recreational and exercise opportunities for resident children, elderly and families.

**Approved Bond Funding:** $500,000

**Project Outcome**

**Completion Year:** 2009

**Location:** Julia Keen Neighborhood (boundaries: 22nd Street, Aviation Highway, Alvernon Way, Country Club Road)

**Project Cost:** $650,000 (including $150,000 City of Tucson funding)

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, the street lights have provided a safer environment in evening hours and a decrease in criminal activity.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation

### Kino Coalition/Willie Blake Jr. Community Park
**2004 Neighborhood Reinvestment Bonds**

**Scope:** Construction of first phase of neighborhood park and recreational facilities at the vacant Ajo Retention Basin site for general public use, including construction of soccer field, field lighting and utility infrastructure, unisex restroom and septic, and 30 vehicle spaces of gravel parking.

**Benefits:** Provide needed amenities for youth, individuals, elderly, and families of the surrounding neighborhoods in order to improve recreational and exercise opportunities.

**Approved Bond Funding:** $500,000

**Project Outcome**

**Completion Year:** 2009

**Location:** 3525 South Naco Vista

**Project Cost:** $650,000 (including $150,000 Pima County Parks bond funding)

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, the park has provided important recreation, sports, and exercise opportunities for neighbors of all ages and capacities.

**Operating and Maintenance Responsibilities:** Pima County Natural Resources, Parks and Recreation
### Marana Vista Sidewalk and Street Light Project
#### 2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of five foot wide sidewalks and 16 street lights.

**Benefits:** Provide safe environment for children awaiting school buses and walking to and from home and residents walking for recreation and exercise.

**Approved bond funding:** $463,829

**Project Outcome**

**Completion year:** 2008

**Location:** Marana Vista Neighborhood, Town of Marana (boundaries: Denny Street, West Greer Road, Sandario Road, unsubdivided property at eastern boundary)

**Project Cost:** $443,829

**Ranking:** Good condition

**Performance Indicators:** Improved pedestrian safety for children, families, and other residents, and improved neighborhood pride resulting in yard clean-ups and property improvements by homeowners.

**Operating and Maintenance Responsibilities:** Town of Marana

### Menlo Park Pedestrian Safety and Park Improvement Project
#### 2004 Neighborhood Reinvestment Bonds

**Scope:** Construction of median/entry islands with neighborhood signage, traffic circles, speed tables, ADA curb access ramps, xeriscaping and water harvesting chicanes, picnic ramadas, fabric shade ramadas over pool and playgrounds, internal park sidewalks, concrete decks and plazas, concrete retaining walls, wrought-iron signage, pool area fencing, landscape planting, irrigation and site furnishings.

**Benefits:** Enhancement of pedestrian safety and mobility for residents and visitors, support of the environmental sustainability goals of Pima County, and creation of an attractive entry way into Tucson’s downtown business and cultural sectors.

**Approved Bond Funding:** $498,975.00

**Project Outcome**

**Completion Year:** 2012

**Location:** Menlo Park Neighborhood (boundaries: St. Mary’s Road, 22nd Street/Starpass, Interstate 10, Silverbell Road)

**Project Cost:** $451,842.00 (including $30,000 in matching City of Tucson Back to Basics funds)

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, there has been a notable increase in the use of the park by families, accompanied by a marked decrease in criminal activity. Neighborhood leadership has noted an increase in attendance at post completion neighborhood association meetings.

**Operating and Maintenance Responsibilities:** City of Tucson Parks and Transportation departments
Midtown/Garden District Pedestrian Safety Project  
2004 Neighborhood Reinvestment Bonds

**Scope:** Construction of four foot wide sidewalks and sixty driveway aprons installed on the east and west sides of Columbus Boulevard between Speedway and Grant roads. Public art created by neighborhood children was incorporated into the construction of the sidewalk on the east side of Columbus from Wright School to Fairmount.

**Benefits:** Increased pedestrian safety and mobility and recreational and exercise opportunities for residents, children, elderly, families and visitors.

**Approved Bond Funding:** $455,500.00

**Project Outcome**

**Completion Year:** 2010

**Location:** Midtown/Garden District Neighborhood (boundaries: Grant Road, Speedway Boulevard, Swan Road, Alvernon Way)

**Project Cost:** $455,500.00

**Ranking:** Excellent condition

**Performance Indicators:** According to the neighborhood association, increased safety for residents walking to and from bus stops, schools, library, retail establishments, and for recreation and exercise.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation

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Midvale Park Street Lights  
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of eighty residential street lights and necessary infrastructure on Midvale Park Road (sixty-eight lights between Irvington and Valencia) and Oak Tree Road (twelve lights between Drexel and Valencia)

**Benefits:** This project improves pedestrian safety and mobility, encourages walking and bicycling and establishes lighted routes to important neighborhood destinations (e.g., Lowes/Walmart shopping center).

**Approved Bond Funding:** $398,000

**Project Outcome**

**Completion Year:** 2009

**Location:** Midvale Park Neighborhood (boundaries: Irvington Road, Valencia Road/Los Reales Road, I-19, Mission Road)

**Project Cost:** $745,839.00 (including $64,000 in matching City of Tucson Back to Basics funds and $285,732 City of Tucson Department of Transportation funds)

**Ranking:** Good condition

**Performance Indicators:** According to neighborhood residents, there has been a notable increase in the use of sidewalks in the evening by families and fewer automobile collisions on the previously unlighted streets.

**Operating and Maintenance Responsibilities:** City of Tucson Department of Transportation
Miles Neighborhood Playground Project  
2004 Neighborhood Reinvestment Bonds

**Scope:** Construction of asphalt walking path, lighting, benches for soccer and softball fields, bleachers and backstop, drinking fountain, fitness apparatuses, and landscaping on the grounds of the Miles Exploratory Learning Center, Tucson Unified School District.

**Benefits:** Provides park and recreation amenities for students and neighborhood youth, families and elderly residents.

**Approved Bond Funding:** $500,000

**Project Outcome**

**Completion Year:** 2009

**Location:** Miles Exploratory Learning Center, 1400 East Broadway

**Project Cost:** $500,000

**Ranking:** Good condition

**Performance Indicators:** According to the neighborhood association, there is increased use of the school playground facilities by residents after school hours and on weekends and vacation, including sports activities and use of the walking path and fitness apparatuses.

**Operating and Maintenance Responsibilities:** City of Tucson Parks and Recreation Department

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Miracle Manor Milagro Park Project  
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of accessible playground equipment in Jacobs Park.

**Benefits:** Provides safe, accessible recreation opportunities for Pima County children with and without disabilities.

**Approved Bond Funding:** $209,001

**Project Outcome**

**Completion Year:** 2006

**Location:** Jacobs Park, 3301 North Fairview, Tucson

**Project Cost:** $542,238 (including City of Tucson funds and private funding from Rotary Club)

**Ranking:** Fair condition

**Performance Indicators:** According to neighbors, both disabled and non-disabled children are frequent users of the accessible playground equipment, enhancing recreational opportunities for all area youth.

**Operating and Maintenance Responsibilities:** City of Tucson Parks Department
Miracle Manor-Jacinto Park Project
2004 Neighborhood Reinvestment Bonds

Scope: Installation of playground swing set, multipurpose games court with basketball hoop, walking/jogging path, ramada, picnic tables, and barbecue grills.

Benefits: Enhanced recreation and exercise opportunities at Jacinto Park for neighborhood residents and visitors

Approved Bond Funding: $203,331

Project Outcome

Completion Year: 2009

Location: Jacinto Park, 2601 N. 15th Avenue

Project Cost: $268,331 (including $65,000 City of Tucson funds)

Ranking: Good condition

Performance Indicators: According to neighborhood residents, increased exercise and recreational use of park by local youth and families.

Operating and Maintenance Responsibilities: City of Tucson Parks Department

Myers Neighborhood Street Lights
2004 Neighborhood Reinvestment Bonds

Scope: Installation of 23 street lights located throughout the neighborhood.

Benefits: Provide needed lighting to help reduce crime and to provide residents with safe access to transit stops and retail outlets during evening hours.

Approved Bond Funding: $350,000

Project Outcome

Completion Year: 2009

Location: Myers Neighborhood (boundaries: 22nd Street, Golf Links Road, Craycroft Road, Swan Road)

Project Cost: $350,000

Ranking: Excellent condition

Performance Indicators: According to residents, installation of the street lights has resulted in a decrease in criminal activity and a safer environment for pedestrians walking to and from bus stops, retail establishments, schools, and other neighborhood locations during evening hours.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation
North Dodge Transportation Safety Project
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of sidewalks and concrete drive-way aprons on Dodge, Monte Vista, and Black-lidge streets; 10 street lights on North Dodge Boulevard; and landscaping and striping for bicycle lanes on Dodge between Glenn and Fort Lowell.

**Benefits:** Provides pedestrians, bicyclists, and motorists with a safer transportation corridor through the neighborhood and an attractive and safe entrance into the River Bend Parks area.

**Approved Bond Funding:** $477,631

**Project Outcome**

**Completion Year:** 2009

**Location:** North Dodge Neighborhood (boundaries: Fort Lowell, Glenn, Alvernon, Palo Verde)

**Project Cost:** $442,631

**Ranking:** Excellent condition

**Performance Indicators:** According to residents, the impact of the project is a safer environment for pedestrians and bicyclists and an enhanced sense of pride in their neighborhood.

**Operating and Maintenance Responsibilities:**
City of Tucson Department of Transportation

Northwest Neighborhood Pedestrian Safety and Water Harvesting Project
2004 Neighborhood Reinvestment Bonds

**Scope:** Installation of a traffic mitigation project on Elm Street between 1st and 6th Avenues, including water harvesting chicanes on both sides of the street, with three chicanes per block. The secondary component of the project is a pedestrian greenway, which employs public easements along 5th Avenue, creating a direct connection to Mansfield Park and the Northwest Neighborhood Center.

**Benefits:** This project improves pedestrian safety and mobility for residents and visitors. The improvements have encouraged walking and bicycling and established important connections to popular destinations (Mansfield Park, the Grant Road shopping center). The COT recently completed work on the 4th Avenue Bike Boulevard, which connects to this project. The water harvesting features enhance the sustainability goals of Pima County and City of Tucson.

**Approved Bond Funding:** $457,850

**Project Outcome**

**Completion Year:** 2011

**Location:** Northwest Neighborhood (boundaries: Seneca Street, Lee Street, First Avenue, Sixth Avenue)

**Project Cost:** $422,382 (includes $30,257 City of Tucson funds)

**Ranking:** Excellent condition

**Performance Indicators:** The neighborhood leadership has noted that the greenway, the traffic circles and the chicanes all have increased bicyclist and pedestrian activity in their neighborhood.

**Operating and Maintenance Responsibilities:**
City of Tucson Department of Transportation
Oak Flower Neighborhood Street Lights
2004 Neighborhood Reinvestment Bonds

Scope: This project consisted of the installation of 63 streetlights throughout areas of the Oak Flower Neighborhood which have been adversely affected by traffic incidents and criminal activity.

Benefits: Provide increased pedestrian safety and mobility and recreational and exercise opportunities for neighbors, children, elderly, families, and visitors.

Approved Bond Funding: $496,760

Project Outcome

Completion Year: 2007

Location: Oak Flower Neighborhood (boundaries: Monte Vista, Grant Road, Columbus, Alvernon Way)

Project Cost: $459,778

Ranking: Good condition

Performance Indicators: According to the neighborhood association, the 63 street lights have provided a safe environment for residents walking to and from bus stops, stores, schools, places of worship, and agencies and have decreased the incidence of petty crime during nighttime hours.

Operating and Maintenance Responsibilities:
City of Tucson Department of Transportation

Palo Verde Street Lights
2004 Neighborhood Reinvestment Bonds

Scope: Installation of street lights on Palo Verde Boulevard between Grant Road and Speedway Boulevard, and on the north and east perimeters of Catalina High School.

Benefits: Provides safe evening movement for youth, disabled citizens, active adults, senior citizens, and bicyclists throughout the neighborhood.

Approved Bond Funding: $318,650.00

Project Outcome

Completion Year: 2010

Location: Palo Verde Neighborhood (boundaries: Grant Road, Speedway Boulevard, Alvernon Road, Country Club Road)

Project Cost: $318,650.00

Ranking: Good condition

Performance Indicators: According to the neighborhood association, the new street lights have enhanced safety for residents walking for exercise or to and from bus stops, schools, and local retail establishments.

Operating and Maintenance Responsibilities:
City of Tucson Department of Transportation
Picture Rocks Youth BMX/Skate Park
2004 Neighborhood Reinvestment Bonds

Scope: Installation of BMX/skate park and fourteen security cameras

Benefits: Provides recreation facility for community youth and visitors in a rural area with few recreation amenities.

Approved Bond Funding: $383,000

Project Outcome

Completion Year: 2009

Location: Picture Rocks Community Park

Project Cost: $383,000

Ranking: Excellent condition

Performance Indicators: Approximately 7,000 visits per year.

Operating and Maintenance Responsibilities: Pima County Natural Resources, Parks and Recreation Department

Rillito-Davidson School Nature Park
2004 Neighborhood Reinvestment Bonds

Scope: Installation of a natural resource park, fitness course, and ADA accessible playground.

Benefits: The school-based park provides recreational and exercise opportunities for neighborhood residents and outdoor classroom educational opportunities for Davidson School students.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2008

Location: Davidson Elementary School, 3950 E. Paradise Falls Dr.

Project Cost: $800,000 (including $300,000 City of Tucson funds)

Ranking: Excellent condition

Performance Indicators: According to neighborhood residents and school officials, the project is frequently used by residents and by students for exercise, recreation, and educational purposes.

Operating and Maintenance Responsibilities: City of Tucson Parks Department
**Rincon Heights Street Revitalization Project**  
*2004 Neighborhood Reinvestment Bonds*

**Scope:** Traffic mitigation project on Ninth and Tenth Streets between Campbell Avenue and Park Avenue, two wide residential streets with a high incidence of cut through traffic and speeding vehicles. The project consisted of fifty 4 foot long bump-outs, ten curb-access ramps, fifteen 30 foot-long water harvesting chicanes, two median islands at neighborhood entry and exit points, placement of 255 landscape boulders, 3225 linear feet of concrete curb, and thirty scuppers (opening in curb which allows water to drain).

**Benefits:** This project improves pedestrian safety and mobility for residents and visitors, enhancing quality of life for the neighborhood and the Pima County community. Water harvesting and landscape features support the environmental sustainability goals of Pima County.

**Approved Bond Funding:** $500,000.00

**Project Outcome**

**Completion Year:** 2009

**Location:** Rincon Heights Neighborhood  
(boundaries: Sixth Street, Broadway Boulevard, Campbell Avenue, Park Avenue)

**Project Cost:** $367,659.00 (including $52,000 in matching City of Tucson Back to Basics funds)

**Ranking:** Excellent condition

**Performance Indicators:** According to the neighborhood association, there has been a notable decrease in cut-through traffic on Ninth and Tenth Streets and increased resident pedestrian and bicycle traffic.

**Operating and Maintenance Responsibilities:**  
City of Tucson Department of Transportation

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**Robles Junction Recreation Project**  
*2004 Neighborhood Reinvestment Bonds*

**Scope:** Construction of a soccer field, restroom stubouts, security lighting/fencing, parking lot and utilities.

**Benefits:** The soccer field improvements provide recreational opportunities for Robles Junction youth and families in a rural community which lacks such amenities.

**Approved Bond Funding:** $500,000

**Project Outcome**

**Completion Year:** 2010

**Location:** 10105 S. Sasabe Road, Robles Junction

**Project Cost:** $500,000

**Ranking:** Good condition

**Performance Indicators:** According to residents, the project has provided needed recreational and exercise opportunities for students and community members.

**Operating and Maintenance:**  
Altar Valley School District
Rose Neighborhood Pedestrian Bridge Project
2004 Neighborhood Reinvestment Bonds

Scope: Installation of a pedestrian bridge spanning Rodeo Wash, west of C. E. Rose Elementary School. The existing bridge was dilapidated, unsafe and did not meet current ADA requirements. The project also included lighting modifications and associated electrical relocations in and around the bridge. The City of Tucson was responsible for the demolition and removal of the old bridge, and construction of a concrete bench, asphalt walkways and the associated ADA ramps.

Benefits: This project improves pedestrian safety and mobility for residents and visitors alike – enhancing the overall quality of life for the citizens of the neighborhood and the Pima County community. The new bridge addresses issues presented by the neighborhood, with their primary concern the safety of the neighborhood children who use the bridge to access the elementary school.

Approved Bond Funding: $303,000.00

Project Outcome

Completion Year: 2010

Location: Rose Neighborhood (boundaries: Ajo Way, Irvington Road, 12th Avenue, I-19)

Project Cost: $503,422.00 (including $200,422 in Pima County HURF funds)

Ranking: Excellent condition

Performance Indicators: According to neighborhood residents, since installation of the pedestrian bridge there has been a notable increase in residents’ use of the adjacent linear park and multi-use path. The neighborhood leadership has noted that the bridge is not just a place for residents to cross the wash safely, but also a popular place for photographers and bird watching.

Operating and Maintenance Responsibilities: City of Tucson Department of Transportation

Santa Catalina (Mount Lemmon) Community Building
2004 Neighborhood Reinvestment Bonds

Scope: Construction of Mount Lemmon multipurpose community building, including a visitors center and space for community meetings and gatherings.

Benefits: Visitors center provides information on Mount Lemmon history, environment, recreation, food, lodging, and other visitor services. The community center provides a site for residents meetings and gatherings and promotes revitalization of a community which was devastated by the Aspen Fire of 2003.

Approved Bond Funding: $500,000 (Neighborhood Reinvestment)

Project Outcome

Completion Year: 2007

Location: Summerhaven, Mount Lemmon

Project Cost: $1,500,000 (includes $1,000,000 Pima County bond funds designated for Mount Lemmon community building)

Ranking: Excellent condition

Performance Indicators: 3,500 users annually

Operating and Maintenance Responsibilities: Pima County Natural Resources, Parks and Recreation
South Park Water Slide
2004 Neighborhood Reinvestment Bonds

Scope: Installation of a water slide located at the Quincy Douglas Pool in the South Park Neighborhood.

Benefits: Provides a recreational structure for use by all ages at a pool designed to serve youth from the surrounding southside neighborhoods.

Approved Bond Funding: $180,000

Project Outcome

Completion Year: 2006

Location: Quincy Douglas Pool, 2420 S. Kino Parkway

Project Costs: $157,498

Ranking: Good condition

Performance Indicators: Installation of the pool slide structure has increased youth attendance and activity at the Quincy Douglas Pool, providing a safe and healthy recreation option for neighborhood children of all ages.

Operating and Maintenance Responsibilities: City of Tucson Parks and Recreation Department.

South Tucson Community Garden Market
2004 Neighborhood Reinvestment Bonds

Scope: Acquisition of property consisting of a closed restaurant, residence, and adjacent land, which was converted to a neighborhood facility for residents to learn preparation techniques of healthy foods as well as the cultivation of those foods, with an emphasis on preventing obesity.

Benefits: Provides an educational center for residents of South Tucson and the greater community to practice the art of healthy lifestyles through healthy cooking and eating.

Approved Bond Funding: $220,500

Project Outcome

Completion Year: 2011

Location: 2205 S. 4th Avenue, South Tucson

Project Costs: $220,500

Ranking: Good condition

Performance Indicators: Residents are learning how to improve their health through healthy eating and cooking practices. Courses are available for adults and youth in conjunction with the University of Arizona Cooperative Extension College of Agriculture and Life Sciences.

Operating and Maintenance Responsibilities: Pima County Facilities Management
South Tucson Youth Playground Project
2004 Neighborhood Reinvestment Bonds

Scope: Installation of covered and shaded playground structures, new stand-alone play structures, field improvements, and informational marquees at Ochoa and Mission View elementary schools, located in South Tucson. The improvements are for the benefit of school students during school hours and for the benefit of the local community during non-school hours.

Benefits: This project provides needed upgrades to youth recreational facilities for residents of South Tucson and students of South Tucson/TUSD elementary schools.

Approved Bond Funding: $425,000

Project Outcome

Completion Year: 2012

Location: Mission View School, 2600 South 8th Avenue, South Tucson
Ochoa School, 101 West 25th Street, South Tucson

Project Cost: $397,982

Ranking: Excellent condition

Performance Indicators: Maximum usage during school hours, average usage by neighborhood residents during non-school hours.

Operating and Maintenance Responsibilities: Tucson Unified School District

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South Tucson Community Parks
2004 Neighborhood Reinvestment Bonds

Scope: Installation of two (2) mini-parks with security cameras, playground equipment, half-court basketball court, and ramada with picnic benches, located in the City of South Tucson.

Benefits: Provide recreational facilities for youth and families within the community, enhancing the overall quality of life for the citizens of the neighborhood and the wider community.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2007

Location: 2020 S. Fifth Avenue and 2400 S. Second Avenue, South Tucson

Project Cost: $714,000 (including $214,000 South Tucson funds)

Ranking: Good condition

Performance Indicators: Approximately 3,000 visitors per year

Operating and Maintenance Responsibilities: City of South Tucson Public Works Department
Wakefield Youth Skate Park
2004 Neighborhood Reinvestment Bonds

Scope: Installation of a youth skate park on the grounds of St. John's Catholic Parish, in collaboration with Wakefield Neighborhood, Sunset Villa Neighborhood, St. John’s Parish, the Diocese of Tucson, and the City of Tucson.

Benefits: Recreation and exercise opportunities for neighborhood youth from the adjacent communities.

Approved Bond Funding: $500,000

Project Outcome

Completion Year: 2013

Location: 602 West Ajo Way

Project Cost: $504,000 (including $4,000 City of Tucson Back to Basics funds)

Ranking: Excellent condition

Performance indicators: According to neighborhood residents, there is maximum usage of the skate park by youth from local neighborhoods and the larger community.

Operating and Maintenance Responsibilities: City of Tucson Parks and Recreation Department

West University Park Improvements
2004 Neighborhood Reinvestment Bonds

Scope: Installation of park Improvements including construction of a splash pad, a covered play structure, accessible walkways, and plaza-area design elements that reflect the historic past of this park. The splash pad has been designed with a manual activation system to allow residents to turn on the water features as desired. This area is fenced with lockable gates that will be open during normal park hours. The existing wading pool will remain in place to serve as a reservoir for the splash pad only.

Benefits: Provides additional recreational and exercise opportunities for neighborhood children, elderly, and families.

Approved Bond Funding: $500,000.00

Project Outcome

Completion Year: 2012

Location: Catalina Park, 901 North Fourth Avenue.

Project Cost: $500,000.00

Ranking: Excellent condition

Performance Indicators: According to neighborhood residents, an increase in usage of the park has improved the quality of life in the West University Neighborhood and has mitigated the problem of illegal drug activity in the park.

Operating and Maintenance Responsibilities: City of Tucson Department of Parks and Recreation
1997 NEIGHBORHOOD REINVESTMENT - Project Locations

1. Amphi  
2. Balboa Heights  
3. Barrio Blue Moon  
4. Barrio Kroeger Lane  
5. Bravo Park  
6. Bravo Park II  
7. Cavett Elementary  
8. Challenger Little League  
9. City Parkside  
10. Corbet  
11. Dunbar Spring  
12. El Cortez  
13. El Río Acres  
14. Elvira  
15. Fairgrounds  
16. Iron Horse  
17. Jefferson Park  
18. Julian Wash  
19. Keeling  
20. La Pilita  
21. Las Vistas  
22. Menlo Park  
23. Miracle Manor  
24. Miracle Manor II  
25. Myers  
26. National Cities  
27. Old Pascua  
28. Parkway Terrace  
29. Pueblo Gardens  
30. Rose  
31. Santa Rita Park  
32. Silvercroft  
33. South Park  
34. South Tucson  
35. Sunnyside  
36. Sunset Villa  
37. Wakefield  
38. Wakefield Art Project  
39. Western Hills  
40. West Ochoa
2004 NEIGHBORHOOD REINVESTMENT - Project Locations (Urban Area)

1. 29th Street Coalition
2. “A” Mountain
3. Alvernon Heights
4. Amphi
5. Avondale
6. Barrio Anita
7. Barrio Centro
8. Barrio Hollywood
9. Barrio San Antonio
10. Barrio Viejo
11. Dunbar Spring
12. El Cortez
13. Elvira
14. Feldman’s
15. Hedrick Acres
16. Highland Vista
17. Jefferson Park
18. Julia Keen
19. Kino Coalition
20. Menlo Park
21. Midtown
22. Miles
23. Miracle Manor
24. Miracle Manor II
25. Myers
26. North Dodge
27. Northwest
28. Oak Flower
29. Palo Verde
30. Rillito-Tucson
31. Rincon Heights
32. Rose
33. South Park
34. South Tucson
35. South Tucson Youth
36. Toumey Park
37. Wakefield
38. West University
39. 5 Points Coalition
40. South Tucson (Lily’s)
2004 NEIGHBORHOOD REINVESTMENT - Project Locations (Rural & Suburban Areas)

1. Ajo  
2. Amado  
3. Arivaca  
4. Cardinal  
5. Catalina  
6. Catalina II  
7. Continental  
8. Flowing Wells  
9. Flowing Wells II  
10. Marana Vista  
11. Midvale Park  
12. Picture Rocks  
13. Robles Junction  
14. Santa Catalina

DATA CHARTS

2004 NR Board-Approved Funding By Fiscal Year
Projects By Type of Improvements

- Green Projects***
- Public Amenities*
- Public Safety Enhancements**
- Sidewalks
- Street Lights

* Public Amenities include Playgrounds, Park Improvements, Recreational or Service Facilities, and Community or Health Care Buildings
** Public Safety Enhancements include Bridges, Crosswalks, HAWK lights, and Traffic Mitigation
*** Green Projects include water Harvesting and other Environmentally Sustainable Efforts
+ NOTE: Some 2004 projects include multiple categories

1997 & 2004 NR Leveraged Projects By Source

- City of Tucson
- Other Jurisdictions & Sources*
- Non Reinvestment County Funding
- School District

*Include Federal Transportation Enhancement Grant, Weed and Seed Program, Arizona Department of Transportation, Drachman Institute, Tucson Improvement District, PRO Neighborhoods, Pima Association of Governments, and other Non-Profit Organizations.

1997 & 2004 Leveraged Funding By Source

- City of Tucson
- U.S. Department of Transportation Enhancement Grants
- Tucson Neighborhood Improvement Districts
- Other Funding*

*Include the State of Arizona, the Pima Association of Governments, other Pima County Departments, the Town of Marana, Pro Neighborhoods, and other Organizations