Date: June 6, 2022

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: Jan Lesher  
County Administrator

Re: Additional Pay Increase Scenario

On Friday, District 2 requested another salary adjustment scenario to be added to the discussion for the June 7, 2022 Board of Supervisors meeting. The new scenario is:

- 7.5% ($52,000/year or less), 6.0% (between $52,001 and $75,000/year), 4.0% (between $75,001 and $95,680/year), 3.0% (between $95,681 and $150,000/year) and 1.0% ($150,001/year and above) for all eligible employees

The table below reflects the total cost of the new proposed scenario. This scenario would apply to all eligible County employees hired prior to July 1, 2022 and be implemented for the pay period ending July 16, 2022.

<table>
<thead>
<tr>
<th>Scenario</th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Enterprise Fund</th>
<th>Internal Service Fund</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.5% 6% 4% 3% 1%</td>
<td>$16,682,508</td>
<td>$6,006,898</td>
<td>$1,712,070</td>
<td>$560,664</td>
<td>$24,962,140</td>
</tr>
</tbody>
</table>

The assumption is that all of the Departments in a Special Revenue Fund, Enterprise Fund or Internal Service Funds will identify enough cuts to their budgets to absorb the entire increase.

For the General Fund, the Recommend Budget has already identified a portion of the funding, $7.5 Million. The General Fund Departments will need to identify additional cuts to absorb the increase. As you can see in the table below, the additional cost to the General Fund for this scenario is approximately $9.2 million before subtracting the two months of vacancy savings.
As stated in my prior memo, there are still more than 1,200 vacant PCNs in the various departments. While not all positions can be eliminated, the County should be able to find sufficient cuts to fund any of the scenarios the Board of Supervisors decide to approve.

Because identifying these cuts will take time, the Finance and Risk Management Department (Finance) has begun working with Departments to identify sufficient cuts to cover the various scenarios. The strategies continue to be as follows, in this order:

1. Assume no more than a 2 month vacancy savings
2. Eliminate full vacant positions. Departments will not be allowed to reduce the FTE value of vacant position.
3. Reduce other operational costs

<table>
<thead>
<tr>
<th>Scenario</th>
<th>Amount Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$9,152,548</td>
</tr>
<tr>
<td>Less Recommended Budget</td>
<td>(7,529,960)</td>
</tr>
<tr>
<td>Vacancy Savings - 2 Months</td>
<td>(5,054,756)</td>
</tr>
<tr>
<td>Amount Remaining</td>
<td>$4,097,792</td>
</tr>
</tbody>
</table>

JKL/mp

c: Carmine DeBonis, Jr., Deputy County Administrator for Public Works
Francisco García, MD, MPH, Deputy County Administrator & Chief Medical Officer, Health and Community Services
Ellen Moulton, Director, Analytics and Data Governance
Michelle Campagne, Director, Finance and Risk Management
Andy Welch, Deputy Director, Finance and Risk Management
Xavier Rendon, Budget Division Manager, Finance and Risk Management