MEMORANDUM

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: C.H. Huckelberry  
County Administrator

Re: Fiscal Year 2017/18 Pavement Rehabilitation and Repair Funding

Date: March 23, 2017

As you know, each year, we prepare a capital improvement program for Board of Supervisors consideration. This year’s tentative budget for the capital improvement program includes two areas relative to pavement preservation and repair.

Action Being Taken Now

The first is our typical funding associated with allocations for the collector and arterial road system. Last year, we were fortunate to budget and expend nearly $4.5 million for this effort. The Board recently awarded a microseal contract with a portion of this funding. As indicated in my April 21, 2016 memorandum/report to the Board regarding road repairs in unincorporated Pima County, I indicated the County would dedicate specific revenues for collector and arterial pavement preservation and repair.

In Section IV of the report (Attachment 2 to my April 21, 2016 memorandum), future options were discussed. The options continue to be increasing gas taxes and/or Highway User Revenues Funds (HURF) on a statewide basis. The Board has authorized this in our Legislative Agenda for the past three years. This call for statewide transportation funding has once again been ignored by much of the Legislature. However, and for the first time in many years, there has been significant discussion over road funding options. Senator Bob Worsley formed a statewide taskforce which worked throughout the fall and made a number of recommendations to the legislature emphasizing the critical need for road funding and ending the HURF diversions. Senator Worsley introduced bills to create an alternative means of funding DPS and for providing for the permanent elimination of the HURF shift. He also introduced a local gas tax option bill which made it all the way to the House Transportation Committee. House Transportation Chairman Noel Campbell has also shown very strong leadership and understanding of our transportation funding crisis passing a 10 cent increase in the gas tax out of his committee and working diligently to provide of a local gas tax option. However all of these efforts have been blocked by other legislative forces. Hence, any direct funding increase by legislative action is remote for this Legislative Year.
We will continue to examine options found in Section V of the report to help ourselves. I previously indicated any growth in HURF and/or Vehicle License Tax, as well as savings from reduced debt service and reversal of Legislative diversions of HURF to balance the State budget, would be used exclusively for arterial pavement repair, maintenance and preservation. We embarked on this process last year, and it will continue this year.

Growth in HURF has been modest but positive. Of the $3 million budgeted in the capital improvement program for arterial and collector highway pavement preservation, maintenance and repair, we can count on only $1 million in actual revenues. The balance comes from the Legislature renewing their efforts to restore a portion of HURF diversions. Last year, the County received $1.7 million because of the Legislature’s previous diversion reversal.

However, the Governor’s budget reinstates the portion of the HURF diversion that was restored last year to local governments. Such is a dangerous precedent. Our Legislative Agenda has been actively working to reverse this diversion and restore HURF for the purpose they were intended – to be spent on highways – not balancing the State’s budget. If the portion of HURF diversion restored last year continues, the amount budgeted in the capital improvement program, $3 million for arterial and collector pavement restoration, would be fully funded.

Recently Missed Legislative Opportunity

As mentioned earlier State Legislators, in particular, Senate Transportation Chairman Worsley, have pushed to have electric vehicles contribute to the highway system for the first time paying a more equitable registration fee. Currently alternative fueled vehicles pay nothing in road tax and virtually nothing in registration fees. When HURF was first established by the Legislature in 1974, electric vehicles did not exist. Today, electric vehicles are becoming a large percentage of the overall vehicle fleet mix; yet they pay absolutely nothing in gas tax to operate and maintain the highways in state, county as well as cities and towns.

Unfortunately, the bill is being held by Senate leadership even though it has the requisite votes to pass in the Senate. This particular bill would have fully restored the HURF diversion and would have benefited Pima County by more than doubling the funding we received for the partial HURF restorations. Holding on the failure of this bill is shortsighted and continues the basic tax inequity where electric vehicle users are using the highway system, basically for free; whereas those who operate vehicles that require gasoline or diesel are paying, in this case, a disproportionate share of the operating and maintenance cost of the highway system.
Long Term Plan

In my April 2016 report to the Board, I concluded a regional approach is likely the best; however, circumstances now dictate that such an approach is postponed for at least five years. The City of Tucson recently placed on the ballot questions to the voters to increase the sales tax by one-half percent, allocate the funds to infrastructure, and repair particularly roads and other critical public safety facilities. I do not disagree with the City’s decision to place this matter on the ballot, as their capital repair and replacement needs are well documented and justified.

However, the regional approach I suggested was a half-cent sales tax for pavement repair and rehabilitation distributed among the jurisdictions based on population. This proposal will have to wait. However, local road repair in the County’s unincorporated area cannot wait five years. Hence, I will be reviewing and finalizing a number of potential proposals to the Board to provide approximately $8 million per year in local highway repair, something that has not been available to the County in many years. Such would be a first step, and I anticipate finalizing such a plan to present to the Board by mid-May 2017.

I will keep the Board advised of any significant changes in legislative activities that would improve our chances of actually funding transportation needs for the first time in decades. Based on the legislative priorities of Pima County as well as the County Supervisors Association, the lack of transportation funding is our number one public policy issue.

CHH/anc

Attachment

c: Jan Lesher, Chief Deputy County Administrator
   Tom Burke, Deputy County Administrator for Administration
   Carmine DeBonis, Jr., Deputy County Administrator for Public Works
   Nanette Slusser, Assistant County Administrator for Public Works
   John Voorhees, Assistant County Administrator
   Ellen Wheeler, Assistant County Administrator
   Keith Dommer, Director, Finance and Risk Management
   Priscilla Cornelio, Director, Transportation Department
   Robert Johnson, Budget Manager, Finance and Risk Management
MEMORANDUM

Date: April 21, 2016

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

Re: County Transportation Road Repair Options

It is unfortunate Supervisor Ally Miller continues to criticize the County for road conditions in the unincorporated area, particularly in District 1 (see the Facebook posts in Attachment 1). It is clear from these posts that Supervisor Miller either does not understand transportation financing or has no knowledge of the voter’s preferences expressed in the 1997 transportation bond election. Her social media posts contain provably false information about the County’s transportation funding, and she appears to be purposefully misleading.

A significant amount of Highway User Revenue Funds (HURF) is being used to provide debt service payments for improved roadways throughout Pima County, mostly in District 1. The residents of District 1 enjoy all of these widened and improved roadways, including La Cholla Boulevard to La Cañada Drive and Orange Grove, Thornydale, Cortaro Farms and Magee Roads. In total, District 1 has received more improvements benefits from the 1997 transportation bond election than any other supervisorial district. Over 62 percent of these improvements have been made in District 1, even though District 1 comprises only approximately 20 percent of the population.

The monies now spent on HURF bond debt service will be dedicated to roadway maintenance in the future as this debt is repaid. I suspect the outcry from voters would be far larger today if we had not improved these roads as opposed to the concerns we are hearing now about road maintenance, primarily on local streets.

Today, I provided the attached report to the Green Valley Council (Attachment 2). It contains well-known and oft-stated facts regarding transportation finances in Pima County and the State of Arizona. The report also provides specific information about our future revenue sources that may be related to road repair in the future. While we will work our way out of the present road repair problem over the next 10 years, a much more efficient solution would, as I have suggested, be to have the Regional Transportation Authority have a limited 10-year half-cent sales tax devoted to road repair, with the proceeds divided among the jurisdictions based on population.

As I reported to the Board of Supervisors in my April 4, 2016 memorandum, the Arizona Society of Civil Engineers’ 2015 Report Card for Arizona’s Infrastructure graded the
condition of the State’s roads as “D+.” Eventually, the serious underfunding of transportation that has occurred in Arizona over the last 20 years will somehow need to be addressed.

CHH/anc

Attachments

c: John Bernal, Deputy County Administrator for Public Works
   Nanette Slusser, Assistant County Administrator for Public Works Policy
   Priscilla Cornelio, Transportation Director
Is everyone understanding it? When you use all of the HURF (gas tax) and VLT (Vehicle license tax) monies for salaries and overhead for DOT employees....You won't have any money left to repair the roads? HURF is distributed based on a formula and whining about Maricopa county with a much larger population than Pima isn't going to solve the problem. Stop funding spaceports. Stop buying land for soccer fields we can't afford. Stop adding benefits when we aren't funding core services. Enough with the blame game. Every other jurisdiction prioritizes roads as pretty darn important. Why isn't Pima County doing the same?

http://tucson.com/.../article_a8f3a518-0876-5f1a-9556-b3fbcf1...
Supervisor Ally Miller
April 5 at 6:19am ·

People are tired of the excuses. Marana and Oro Valley have kept their roads in good condition and dealt with the same "sweeps" as Pima County. It is time Pima County prioritizes ROADS!
http://www.kvoa.com/st.../31639330/n4t-investigators-bad-roads

Like · Comment · Share

监督管理 Ally Miller Pima County does have a 1/2 cent county wide sales tax. Taxpayers approved it in 2006. It is for RTA to build roads.
Like · Reply · 3 · April 5 at 6:22am
Despite our failing infrastructure and crumbling roads, County Administrator Huckelberry was the recipient of the Transportation Legacy Award at the 2016 Roads and Streets Conference. Great work by News 4 Tucson - KVOA on covering this story. If only this happened on April 1st.

How do you feel about our roads on the Northwest side? Comment below
Roads...Roads Roads!!! I've been talking roads. The current board of supervisors have failed the taxpayers for more than 20 years! Imagine if the taxpayers failed to pay their property taxes because they had other priorities. Roads should be the number 1 priority in 2017.
https://soundcloud.com/ed-ale.../ally-miller-pima-county-roads
N4T Investigators: Bad Roads

Tucson - Complaints about Pima County roads never end. Wendy Dewey lives in the Foothills and says,...

April 5 at 6:21am

Supervisor Ally Miller Now it is the state's fault.

April 5 at 6:21am

Supervisor Ally Miller Pima County has a 1/2 cent county wide sales tax. It is for roads. It was approved by voters in 2006.

April 5 at 6:23am · Edited
I. INTRODUCTION

This report summarizes the issues and potentially available actions to resolve the road repair funding dilemma in Pima County. It will highlight the County Highway User Revenue Funds (HURF) and Vehicle License Taxes (VLT) used to operate, maintain and build a transportation system in the unincorporated area of Pima County. Roadway and surface transportation responsibility in Arizona is divided between the State, counties, and cities and towns. Counties in Arizona are responsible only for the transportation system in the unincorporated area.

Pima County is unique among Arizona’s 15 counties, as we have the largest unincorporated area population in the State at 361,023, and therefore, the largest service demand. Our unincorporated population exceeds that of Maricopa County by 67,145.

II. HOW DID WE GET TO WHERE WE ARE?

There are four primary reasons why Pima County’s roads are in the condition they are in today.

1. Transportation revenues are not and have not been shared equitably within the State for years.

2. The Arizona Legislature has diverted highway funds for their own purposes, primarily to balance the State budget.

3. Transportation revenues have not been increased for 25 years while vehicle fuel efficiency has dramatically increased; meaning transportation revenues are stagnant and have actually declined dramatically in purchasing power for highway maintenance.

4. The County made a conscious decision in 1997 to invest in transportation capacity improvements to enhance regional mobility using HURF bonding.

Each of these factors is discussed below.

A. Transportation revenues are not growing or shared equitably.

Because Pima County has the largest unincorporated population of any county in Arizona, we have, by direct correlation, the highest need for transportation mobility investment of

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any county in Arizona. Yet, the State law that distributes State-collected revenues (HURF largely derived from gas taxes) to counties has been and continues to be based on antiquated distribution formulas and methodology. Previous to 1996, the distribution of HURF among counties was based totally on the proportion of origin of fuel sales in the county to origin of fuel sales in the State. Clearly, Maricopa County dominated all other counties in this distribution formula. Recognizing this formula was inequitable, the Arizona Legislature in 1996 modified the distribution formula to include a weighting factor for unincorporated population, since such has a direct correlation to transportation investment needs.\(^2\)

Figure 1 below shows the amount of HURF and Vehicle License Tax (VLT) received by Pima County from 1995 through 2015. The graph shows a significant increase in the distribution of HURF to Pima County following the implementation of the HURF Equity Legislation. While this was significantly beneficial to Pima County in the past, it is far from equitable today. Today, our highway revenues are less than they were 10 years ago.

Today, the per capita revenue from HURF varies widely among counties. Table 1 below shows Arizona’s 15 counties, their unincorporated populations and the value of their currently received HURF on a per capita basis for FY 2014/15.3

<table>
<thead>
<tr>
<th>County</th>
<th>County HURF Revenue Allocation</th>
<th>Unincorporated Population, 2010 Census</th>
<th>Per Capita HURF Revenue</th>
<th>Per Capita Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apache</td>
<td>$6,396,769.27</td>
<td>61,192</td>
<td>$104.54</td>
<td>14</td>
</tr>
<tr>
<td>Cochise</td>
<td>7,586,843.95</td>
<td>52,410</td>
<td>144.76</td>
<td>07</td>
</tr>
<tr>
<td>Coconino</td>
<td>9,040,356.54</td>
<td>53,567</td>
<td>168.77</td>
<td>04</td>
</tr>
<tr>
<td>Gila</td>
<td>3,529,256.10</td>
<td>25,602</td>
<td>137.85</td>
<td>08</td>
</tr>
<tr>
<td>Graham</td>
<td>2,293,193.03</td>
<td>20,402</td>
<td>112.40</td>
<td>12</td>
</tr>
<tr>
<td>Greenlee</td>
<td>880,475.57</td>
<td>4,430</td>
<td>198.75</td>
<td>03</td>
</tr>
<tr>
<td>La Paz</td>
<td>3,653,987.72</td>
<td>13,729</td>
<td>266.15</td>
<td>02</td>
</tr>
<tr>
<td>Maricopa</td>
<td>97,698,476.39</td>
<td>284,404</td>
<td>343.52</td>
<td>01</td>
</tr>
<tr>
<td>Mohave</td>
<td>11,543,436.75</td>
<td>75,230</td>
<td>153.44</td>
<td>06</td>
</tr>
<tr>
<td>Navajo</td>
<td>7,653,220.50</td>
<td>68,097</td>
<td>112.39</td>
<td>13</td>
</tr>
<tr>
<td>Pima</td>
<td>40,762,362.68</td>
<td>353,264</td>
<td>115.39</td>
<td>11</td>
</tr>
<tr>
<td>Pinal</td>
<td>18,291,170.86</td>
<td>187,517</td>
<td>97.54</td>
<td>15</td>
</tr>
<tr>
<td>Santa Cruz</td>
<td>3,216,374.35</td>
<td>25,670</td>
<td>125.30</td>
<td>10</td>
</tr>
<tr>
<td>Yavapai</td>
<td>10,918,936.01</td>
<td>83,782</td>
<td>130.33</td>
<td>09</td>
</tr>
<tr>
<td>Yuma</td>
<td>9,775,872.69</td>
<td>60,013</td>
<td>162.90</td>
<td>05</td>
</tr>
<tr>
<td><strong>Statewide Total</strong></td>
<td><strong>$233,240,732.41</strong></td>
<td><strong>1,369,309</strong></td>
<td><strong>$158.27</strong></td>
<td></td>
</tr>
</tbody>
</table>

Statewide Average Per Capita County HURF Revenue = $158.27.
Source for FY 2015 HURF = ADOT.

B. Legislative Use of HURF Funds for Purposes Not Related to Highways

The Arizona Legislature has also been diverting significant funds in the order of magnitude of now over $1.2 billion of HURF to balance their own budget.4 They have used the “notwithstanding” section of law to justify their diversion; something no city or town would be permitted to do. The Arizona Legislature has made a few feeble attempts to stop robbing the HURF Fund; but, apparently, it has no serious intention of doing so. Hence, city, towns and the State transportation department must continue to endure legally sanctioned diversion of HURF for purposes other than to maintain and construct highways in Arizona.

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3 Huckelberry, C.H. Memorandum to the Pima County Board of Supervisors, Equitable Allocation of Highway User Revenue Funds Among Counties, Page 1. February 17, 2016.
4 Pima Association of Governments.
Even though the current State budget appears to have a significant surplus,\(^5\) the Arizona Legislature has taken no action to stop the diversion of HURF monies, which would help the State, cities and counties meet the transportation needs and obligations of their communities. If the nearly $100 million in annual HURF diversions by the Legislature were stopped, our region would gain approximately $11.3 million per year in HURF revenue, and the County would gain $3.6 million per year.

C. Lack of revenue increases for 25 years and increasing vehicle fuel efficiency.

The primary source of revenue for transportation has been the gas tax; both state and federal. The state gas tax has not been increased in 25 years, and the federal gas tax has not been increased for 23 years. Both are roughly 18 cents per gallon. Due to population growth and inflation, per capita transportation revenues have decreased 54 percent.\(^6\)

In addition, over the same period vehicle fleet efficiency has increased significantly. Increasing vehicle fleet efficiency means fewer gallons of gasoline are purchased and tax receipts are lower. The average new light vehicle fleet fuel efficiency has increased from 19.84 miles per gallon to 23.64 miles per gallon, an increase of 20 percent. This means the same quantity (or less) fuel can be purchased, but wear and tear on the highway system increases by 20 percent without a corresponding increase in revenue to operate and maintain the highway system.

These factors combined results in the dollar of transportation revenues in 1991 now buying only approximately 51 cents worth of transportation improvements in 2016. If adjusted for both inflation and additional vehicle fuel efficiency, the value of a 1991 gas tax would be more than 70 percent less today.

D. Mobility investment of the 1997 HURF Bond Program.

In 1996 and 1997, the common theme heard most often from residents in the unincorporated area of Pima County was mobility, or the lack thereof. Former rural two-lane roadways were becoming clogged with suburban traffic congestion. Not a single concern was ever expressed over a lack of maintenance of the County highway system; it was always mobility and the need to widen and improve the County arterial and collector highways. Armed with increased revenue from the HURF resulting from the HURF Equity Legislation, the County asked the voters to approve $350 million in HURF bonds to improve the most critical roadway segments in Pima County. This resulted in a vast number of rural two-lane roadways being converted to four- and six-lane urban arterial streets at substantial cost and investment. Attachment 1 shows the resulting improved

\(^5\)Pitzl, Mary Jo. Arizona ends budget year with $266 million surplus.  
Accessed April 15, 2016.

\(^6\)Huckelberry, C.H. Memorandum to the Board of Supervisors, A Plan for Funding Street and Highway Repairs in Pima County. August 1, 2014.
arterial highway system in Pima County as a result of the 1997 HURF bond program. The five supervisorial district boundaries are also shown.

Table 2 below shows the supervisorial district beneficiaries of this HURF bond program investment.⁷

<table>
<thead>
<tr>
<th>District</th>
<th>Amount*</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1: Miller</td>
<td>$156,746,801</td>
<td>62.44</td>
</tr>
<tr>
<td>2: Valadez</td>
<td>33,259,241</td>
<td>13.25</td>
</tr>
<tr>
<td>3: Bronson</td>
<td>10,369,023</td>
<td>4.13</td>
</tr>
<tr>
<td>4: Carroll</td>
<td>27,427,653</td>
<td>10.93</td>
</tr>
<tr>
<td>5: Elías</td>
<td>23,234,605</td>
<td>9.25</td>
</tr>
<tr>
<td>Totals</td>
<td>$251,037,323</td>
<td>100.00</td>
</tr>
</tbody>
</table>

*These amounts do not include projects that cross multiple districts.

The 1997 HURF bond program has been a major success in providing needed and demanded mobility for the residents of unincorporated Pima County.

III. WHAT DOES THE 1997 HURF BOND PROGRAM HAVE TO DO WITH ROADWAY MAINTENANCE?

The answer is “everything.” County HURF monies that are spent on debt service, both principal and interest to retire bonds issued from the 1997 voter authorization, cannot be spent on maintenance or road repair. They must be spent as a first priority on repaying the bond holders who lent Pima County the money to make the roadway capacity improvements sorely needed in 1997. Therefore, these funds are not available for roadway repair or roadway maintenance. To date, the total principal and interest payments of HURF paid to repay bonds issued equals $254 million. Today, it is estimated the total cost to repair all local arterial and collector streets is approaching $300 million. Hence, the amount dedicated for principal and interest payments on bonds issued for highway capacity is 85 percent of this obligation; a substantial amount. Put another way, the interest payments alone on this debt equal $81 million; again, a substantial amount. Figure 2 below shows the 1997 HURF authorization debt service principal and interest payments by fiscal year until the present debt is retired, assuming no further bonds are issued.

⁷ Huckelberry, C.H. Memorandum to the Pima County Board of Supervisors, Additional Transportation Investment Information Requested by the Board of Supervisors at the Meeting of February 18, 2014, Page 5, Table 4. March 18, 2014.
Perhaps we should have opted for pay-as-you-go financing of our highway capacity improvements, but any elementary highway user cost/benefit analysis would clearly indicate the overall aggregate user benefits greatly outweigh – by a factor of 10 or more – the lost investment benefit from interest payments. Hence, the clear economic rationale to bond for capacity improvements.

IV. WHAT ARE OUR OPTIONS GOING FORWARD?

A number of options to resolve our transportation dilemma have been proposed, but none have been acted upon. The County legislative agenda has for three years called upon the Arizona Legislature to increase the statewide gas tax by 10 cents per gallon.\(^8\) The County

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legislative agenda over the same period has called for the Arizona Legislature to stop the diversion of HURF so that counties, cities and towns, as well as the State highway system, can use the diverted HURF money for roadway repair. Nothing has been acted upon by the Legislature.

Options have been discussed to increase the County property tax; however, the use of property taxes for road repair is fundamentally inequitable to 64 percent of the region’s population, since the County levies a property tax countywide but is only responsible for road maintenance in the unincorporated area.

The County has asked for a more equitable distribution of HURF revenues and has asked the Legislature to consider authorizing a 10-year, half-cent sales tax that would be administered by the Regional Transportation Authority for roadway repair.

The Legislature has not responded to a single proposal.

V. WHAT ARE OUR BEST OPTIONS FOR HELPING OURSELVES, ASSUMING THE STATE AND STATE LEGISLATURE WILL CONTINUE TO AVOID THE PROBLEM?

Since there is no effort or discussion in the Legislature to address transportation funding issues, even though Arizona is falling far behind adjacent states in economic competitiveness, I will remove from the list of options any revenue enhancements by the Arizona Legislature.

However, there is light at the end of the tunnel, but it is likely 10 years away. The “light” is defined as a substantial improvement in the pavement surface condition of all Pima County roadways: arterial, collector and local.

Table 3 below shows the existing debt service schedule over the next 10 years for the HURF bonds that remain outstanding. As these payments begin to decrease, the reduction can be dedicated to roadway maintenance. In addition, we believe there is a strong argument to be made that based on Arizona’s improving economy, HURF diversions should stop, and stop now. Eliminating the State HURF diversion would add another approximately $3.6 million each year to the funds available for road repair. In addition, it is likely HURF and VLT revenues will continue to increase modestly.
Table 3: HURF authorization 10-year debt service reduction.

<table>
<thead>
<tr>
<th>FY</th>
<th>Total Principal and Interest</th>
<th>Savings</th>
<th>Debt Service Reduction Available for Road Repair</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>17,900,000</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>2017</td>
<td>18,700,000</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>2018</td>
<td>18,700,000</td>
<td>0</td>
<td>0</td>
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<tr>
<td>2019</td>
<td>17,000,000</td>
<td>900,000</td>
<td>900,000</td>
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<tr>
<td>2020</td>
<td>17,000,000</td>
<td>900,000</td>
<td>1,800,000</td>
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<tr>
<td>2021</td>
<td>11,600,000</td>
<td>6,300,000</td>
<td>8,100,000</td>
</tr>
<tr>
<td>2022</td>
<td>11,700,000</td>
<td>6,200,000</td>
<td>14,300,000</td>
</tr>
<tr>
<td>2023</td>
<td>6,200,000</td>
<td>11,700,000</td>
<td>26,000,000</td>
</tr>
<tr>
<td>2024</td>
<td>6,300,000</td>
<td>11,600,000</td>
<td>37,600,000</td>
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<tr>
<td>2025</td>
<td>3,100,000</td>
<td>14,800,000</td>
<td>52,400,000</td>
</tr>
<tr>
<td>2026</td>
<td>3,100,000</td>
<td>14,800,000</td>
<td>67,200,000</td>
</tr>
</tbody>
</table>

Table 4 below shows the forecasted increase in HURF and VLT revenues due the County over the 2016 base year.

Table 4: Forecasted Increase in Pima County HURF and VLT Revenues Through FY 2026.

<table>
<thead>
<tr>
<th>FY</th>
<th>Projected HURF and VLT Transportation Revenue (millions)</th>
<th>Projected Funding Available Over 2016 Base Year (millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016 (base year)</td>
<td>$55.44</td>
<td>$ 0</td>
</tr>
<tr>
<td>2017</td>
<td>57.12</td>
<td>1.7</td>
</tr>
<tr>
<td>2018</td>
<td>57.80</td>
<td>4.1</td>
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<tr>
<td>2019</td>
<td>60.30</td>
<td>8.9</td>
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<tr>
<td>2020</td>
<td>63.00</td>
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<tr>
<td>2021</td>
<td>65.81</td>
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</tr>
<tr>
<td>2022</td>
<td>68.13</td>
<td>39.5</td>
</tr>
<tr>
<td>2023</td>
<td>71.10</td>
<td>55.2</td>
</tr>
<tr>
<td>2024</td>
<td>74.21</td>
<td>74.0</td>
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<td>2025</td>
<td>77.40</td>
<td>96.0</td>
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<tr>
<td>2026</td>
<td>80.73</td>
<td>121.3</td>
</tr>
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</table>

The increased revenues from declining debt service over the next 10 years could also be dedicated to roadway repair. Hence, as shown in Attachment 2, if 1) the reduced debt service payments on HURF bonds are dedicated to roadway repair for the next 10 years ($67.2 million); 2) the Legislature ceases their diversion of Pima County HURF ($36 million based on annual average of $3.6 million between FYs 2009 and 2014); and 3) growth in VLT and HURF receipts is dedicated to roadway repair for the next 10 years ($121.3 million), a total of $224.5 million could be made available for this purpose, meeting 75 percent of the County’s documented road maintenance and preservation needs.

The primary question is whether there will be $224.5 million available for pavement maintenance and preservation in the next 10 years. This assumption relies on no further debt issuances associated with the 1997 Bond Program. While this is certainly possible, the answer is probably not. The City has been delayed in decisions related to bonding improvements related to Broadway Boulevard and other corridors. Until those decisions are made the County bonds will not be released; hence, it is likely safe to assume that in the next few years, decisions will be made that will release these authorized bonds.

In addition, is it safe to assume the Legislature will immediately reverse their HURF diversions? Likely not, but it is also significantly likely, given the pressure they will be under to restore dedicated funding to transportation they have diverted for other purposes by transportation special interest and lobbying groups.

Finally, do I believe the Arizona Department of Transportation’s (ADOT’s) forecast regarding growth in HURF and VLT? Again, I am very skeptical, given the HURF and VLT over the last 10 years has actually decreased. However, I do realize we have been through the longest recession in our history. I find it improbable these revenues will increase to the amount forecasted by ADOT. On the other hand, I have seen significant recent increases in these distribution amounts simply because of economic activity.

Hence, the question: how real is $224.5 million of revenues for pavement repair and maintenance in the next 10 years? It is certainly possible, but not highly probable.

VI. A REGIONAL APPROACH IS LIKELY BEST

To immediately begin addressing our pavement repair problem, I also believe a half-cent sales tax proposal is worth pursuing at the legislative level, with such being a limited 10-year sales tax dedicated exclusively to roadway repair and distributed among the County jurisdictions based on population. Such a program would be administered by the successful Regional Transportation Authority building on the success of the 2006 voter-approved plan. This will raise the nearly $300 million needed to adequately repair Pima County’s roads and provide another $500 million to the City of Tucson, which would substantially resolve their road issues. This tax would allow the various transportation jurisdictions to repurpose and rededicate their transportation revenues to maintaining the
highway system. None of the proceeds from the sales tax could be utilized for engineering or administrative purposes, and all roadway maintenance projects would be completed through private contracting.

VII. SELF HELP

Self-help provides the option for road repairs of local streets will be largely paid for by residents. Today, in Green Valley, approximately 60 percent of the subdivisions maintain their own private roads through homeowners’ associations (HOAs). Thirty percent of the subdivisions have County roads but still have HOAs that assess annual dues. The remaining 10 percent have a combination of public and private roads. There is a marked difference in the dues paid by a homeowner where the County is obligated to maintain the roads versus where the HOA assumes maintenance responsibilities for their roadways.

The Green Valley Council provided a list of typical annual dues of a number of HOAs where the roads are maintained by the County and a number of HOAs, which means the HOA assumes this responsibility. From the information provided, the average HOA dues where residents are required to maintain their own roadways is $430 per year, as opposed to $30 per year where the County has assumed road maintenance responsibilities. This is a substantial annual difference.

The County also reviewed repair costs of 12 different subdivisions within Green Valley where the County has maintenance responsibility for local roadways; estimated the cost for complete repair, which ranges from extensive removal and replacement of pavement section to maintenance seal and resurfacing. The estimated annual cost to a homeowner based on amortizing the capital cost over a 10-year period is provided in Table 5 below.

<table>
<thead>
<tr>
<th>Route</th>
<th>Length</th>
<th>Width</th>
<th>Area [yd²]</th>
<th>Treatment and Condition Rating</th>
<th>Engineer’s Estimate</th>
<th>Aggregate Limited Net Assessed Value</th>
<th>Number of Parcels</th>
<th>Annual payment, 10-year amortization¹</th>
<th>Average tax increase on typical $150,000 home</th>
</tr>
</thead>
<tbody>
<tr>
<td>Green Valley Townhomes/Tucson</td>
<td>6,964</td>
<td>30</td>
<td>232,213</td>
<td>Failed</td>
<td>$324,987</td>
<td>$1,310,970</td>
<td>169</td>
<td>$39,480</td>
<td>452</td>
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<tr>
<td>Green Valley Unit No. 1</td>
<td>12,466</td>
<td>38</td>
<td>52,634</td>
<td>Poor²</td>
<td>263,171</td>
<td>3,360,055</td>
<td>266</td>
<td>31,968</td>
<td>143</td>
</tr>
<tr>
<td>Green Valley Country Club Estates Lots 1-14</td>
<td>13,200</td>
<td>38</td>
<td>55,733</td>
<td>Poor²</td>
<td>278,667</td>
<td>3,303,624</td>
<td>264</td>
<td>33,852</td>
<td>154</td>
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<tr>
<td>Green Valley Country Club Estates Lots 155-376, Blks 15-19</td>
<td>13,570</td>
<td>40</td>
<td>60,311</td>
<td>Poor²</td>
<td>301,556</td>
<td>2,514,657</td>
<td>229</td>
<td>36,636</td>
<td>219</td>
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<tr>
<td>Green Valley Country Club Vistas (1-229)</td>
<td>14,256</td>
<td>40</td>
<td>63,360</td>
<td>Poor²</td>
<td>316,800</td>
<td>2,859,080</td>
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<tr>
<td>Green Valley Country Club Vistas (230-482)</td>
<td>1,679</td>
<td>38</td>
<td>7,089</td>
<td>Poor²</td>
<td>35,446</td>
<td>1,866,089</td>
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<td>4,308</td>
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<tr>
<td>Green Valley Desert Hills No. 4 (1-224)</td>
<td>10,560</td>
<td>36</td>
<td>42,424</td>
<td>Poor²</td>
<td>211,200</td>
<td>1,929,679</td>
<td>233</td>
<td>25,656</td>
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</tr>
<tr>
<td>Green Valley Fairways (1-235)</td>
<td>11,616</td>
<td>36</td>
<td>46,464</td>
<td>Poor²</td>
<td>232,320</td>
<td>2,463,366</td>
<td>239</td>
<td>28,224</td>
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<tr>
<td>Green Valley Fairways No. 2 (236-474)</td>
<td>15,048</td>
<td>36</td>
<td>60,192</td>
<td>Poor²</td>
<td>300,960</td>
<td>2,599,284</td>
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<td>36,564</td>
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<td>Green Valley Fairways No. 3 (475-763)</td>
<td>17,561</td>
<td>38</td>
<td>74,146</td>
<td>Poor²</td>
<td>370,732</td>
<td>4,080,934</td>
<td>482</td>
<td>45,036</td>
<td>166</td>
</tr>
</tbody>
</table>

¹Assumes four percent interest on principal.
²For Poor (very cracked with tented joints) or Failed ratings, the traditional option is rehabilitation at $14 per square yard. This leaves the roads in new to good condition for about seven years.
³A crack/chip/fog seal will not improve the ride at $5 per square yard, but it will protect against potholes for eight to 10 years. Cracks will reflect through over time.
Unless there are new revenues provided, it is unlikely there will be significant public funds invested in local road repair in the next two to four years. In looking at the 12 subdivisions reviewed, the cost to substantially improve their roads would cost less, on an annual basis, than what it typically costs a member of an HOA that is responsible for their own private roads.

For homeowners who would like to finance road improvements for local public roads in their HOAs, several mechanisms are available and range from the traditional improvement district to a more contemporary community facilities district. The cost reflected in Table 5 above amortizes the initial capital over 10 years at an interest rate of four percent.

There are a number of options available to repair local roads. County public local roads will be repaired eventually, but our Department of Transportation has as their highest repair priority the arterial and collector roadway system.
1997 Bond Program HURF Transportation Bond Issue
December 31, 2015 Status Report

Under Development Projects
Completed or Under Construction
Future Projects
Retired

District 1
District 2
District 3
District 4
District 5
Options to increase road repair funding over 10 years

The increased revenues from declining debt service over the next 10 years could be dedicated to roadway repair. Hence, as shown here, if:

1. reduced debt service payments on HURF bonds are dedicated to roadway repair for the next 10 years ($67.2 million);
2. the Legislature ceases its diversion of Pima County HURF ($36 million based on annual average of $3.6 million between FYs 2009 and 2014); and
3. growth in HURF and VLT receipts is dedicated to roadway repair for the next 10 years ($121.3 million).

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