



MEMORANDUM

Date: March 13, 2017

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator *CHH*

Re: **2017 Pima Prospers Implementation Work Plan and Economic Development Plan Update through 2018**

The Board of Supervisors adopted Pima County's Comprehensive Plan Update on May 19, 2015 with over 700 implementation items. Rather than placing the plan on a shelf and waiting for the next required planning cycle in 10 years, we have used the plan as an active guideline for a wide range of activities throughout the County as reflected in the attached update, which features highlights of the 2016 activities and priorities for 2017.

The Economic Development Plan 2015-2017 and the Update through 2018 adopted by the Board on November 22, 2016 constitute key implementation components of the Economic Development chapter of the Comprehensive Plan. The progress and accomplishments on economic development plan items are reflected in the progress report, along with a summary of other priority projects from the key areas of the comprehensive plan regarding land use, physical infrastructure, and human infrastructure.

The Pima Prospers Steering Committee will continue to guide, monitor action items, and provide the Board with regular reports regarding accomplishments and updated plans.

CHH/anc

Attachment

c: Pima Prospers Steering Committee:
Jan Leshar, Chief Deputy County Administrator
Tom Burke, Deputy County Administrator for Administration
Carmine DeBonis Jr., Deputy County Administrator for Public Works
Dr. John Moffatt, Economic Development Director
Francisco Garcia, Assistant County Administrator
Ursula Nelson, Director, Environmental Quality
Carla Blackwell, Director, Development Services
Mark Holden, Principal Planner, Development Services



MEMORANDUM

DATE: March 3, 2017

FROM: Tom Burke, 
Deputy County Administrator,
Administration

TO: C.H. Huckelberry,
County Administrator


Carmine DeBonis, Jr.,
Deputy County Administrator,
Public Works


Jan Leshet,
Deputy County Administrator,
Community and Health Services

Re: **Pima Prospers Work Plan (Plan) - Highlights and Priorities for 2017**

The Pima Prospers Steering Committee monitors the progress of Plan implementation and guides project priorities on an annual basis. This oversight ensures alignment with the goals and policies outlined in Pima Prospers and enactment of the *Economic Development Plan - Update Through 2018*. Below is a list of identified priorities for 2017 and highlights of the past year.

2016 Pima Prospers Highlights:

- Pima County received a grant of \$1.3 million to create a program (Social Impact Bond) to address homelessness and recidivism. A feasibility study is underway.
- Pima County Animal Care Center continued to expand spay and neuter programs and currently has a new facility under construction.
- U.S. Fish and Wildlife approved the Multi-Species Conservation Plan and granted a Section 10 permit. Coverage under the permit has begun.
- Improved conformity with the Plan by instituting a second Comprehensive Plan amendment cycle to facilitate land use changes throughout the year.
- Facilitated multi-generational housing by allowing secondary dwellings, kitchens in guesthouses and second kitchens in residences through code changes.
- Facilitated amendment of ARS 11-254.06, County Infill Incentive Districts, to aid in redevelopment of areas of our community.
- Adoption of stormwater harvesting guidelines for water conservation in landscaping and adoption of Low Impact Development (LID) guidelines for neighborhoods and developments.
- Updated the Drought Management Plan to respond to current drought conditions.
- Removed the 30-foot Major Streets and Scenic Routes (MSSR) setback to allow more usable land and create more walkable development.
- Updated MSSR to reflect a realistic transportation network of the region.

- Updated the Subdivision and Development Street Standards to incorporate complete streets concepts.
- Achieved Health Department national accreditation from the Public Health Accreditation Board.

2016 Highlights of Priority Projects from the *Economic Development Plan - Update Through 2018*

- **Aerospace Research Campus:** Completed the Aerospace Parkway in 2015 and located two tenants to the Campus. Another two lanes of parkway are in design planning.
- **Sunset Commerce Center:** The 150-acre primary employment campus west of I-10 and south of the Sunset Road extension was master planned, and an archeological mitigation plan was created for site development. Completed planning and construction of the extension of Sunset Road between I-10 and Silverbell Road.
- **Pinal Airpark:** Supported Pinal County in its funding application with the Federal Aviation Administration (FAA) to widen, resurface and extend the runway serving its airport and provide any County property necessary for improving the runway facilities at Pinal Airpark.
- **Sonoran Corridor:** Established the corridor as:
 - A County highway.
 - An auxiliary interstate highway to be included as a State route by the Arizona State Transportation Board in the State Highway System.
 - An auxiliary interstate highway was included in the Federal Highway System through Congressional action related to authorizing surface transportation funding in the United States.
- **Port of Tucson:** Completed the authorized TIGER Grant to improve rail access to the Port of Tucson.
- **Raytheon:** Relocated Hughes Access Road and secured buffers for Raytheon expansion.
- **Downtown Properties:** Leased 97 E. Congress to Caterpillar and offered additional properties as part of the Rio Nuevo partnership to attract other primary employers.
- **Davis Monthan Air Force Base:** Rezoned additional properties from residential to industrial for compatible uses in the military environs zone and obtained grant funds for additional acquisitions within the base fence line.
- **End Poverty Now Initiatives:** Advanced development of an Employer Resource Network and programs to create financial independence and conducted community forums on poverty and United Way programs.

2017 Pima Prospers Priority Projects

- **Integrated Infrastructure Plan:** Development of an integrated infrastructure plan will incorporate key facility needs for departments for the next 20 to 25 years including identification of the five-year planned projects for roads, drainage, sewers, parks, buildings, etc.
- **Master Plan for the Southeast Regional Park and Employment Site:** Development of a concept plan for County-owned lands around the Pima County Fairgrounds to facilitate export-based employment and support public recreation.
- **Housing and Community Design Element:** Address substandard housing issues including eliminating negative impacts of pre-1976 mobile homes, expanding the role of the Housing Commission and working with stakeholders on affordable housing initiatives.

- **Redevelopment and Revitalization Element:** Appoint a Revitalization Task Force to facilitate revitalization efforts and identify existing conditions, barriers and opportunities to attract redevelopment and reuse of vacant or distressed properties.
- **Public Buildings and Facilities Element (Sustainability Action Plan Items):** Integrating green building review elements into the Capital Improvement Plan (CIP) Gate Process and considering use of performance contracts to finance facility modernization efforts, and improve energy and water efficiencies.

2017 Continuation of Previously Initiated Priorities

- **Parks and Recreation Element:** Creation of a parks and recreation strategic master plan, identifying funding sources for operations and maintenance and integration with other County initiatives in Public Health.
- **Kino South Expansion Master Plan:** Develop a request for proposals to expand and enhance Kino Sports Complex offerings on land adjoining the existing venues that attract regional and national events while serving local users.
- **Healthy Aging:** Work with the Pima Council on Aging to continue identifying implementation measures for enhancing community health.
- **Food Access Element:** Identify and reduce regulatory barriers to processing and distribution of healthy food, and work to enhance access to health foods.
- **Tucson Airport:** Coordinate with Tucson Airport Authority on matters relating to site improvements and land use to attract economic development opportunities to Tucson International Airport and Ryan Airfield.

As you can see, many valuable efforts are underway and planned. Pima Prospers activities, along with actions from the Economic Development Plan, involve over 800 items that County departments are advancing. Some of the efforts are operational in nature and others are long-term endeavors. The Pima Prospers Steering Committee meets regularly to monitor progress and facilitate advancement on priority projects. You will receive periodic updates as work continues. Enhanced website presence and graphical illustrations of plan progress and outcomes are in development with the Communications Office to keep County personnel and the public updated.

If you find the 2017 Pima Prospers Work Plan is acceptable, please indicate your approval for distribution to County departments.

Approved / Not Approved



C.H. Huckelberry, County Administrator



Date