MEMORANDUM

Date: Revised May 23, 2017

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: Jan Lesher, Chief
Deputy County Administrator

Re: **May 17, 2017 Budget Hearing Summary**

During the absence of the County Administrator, I am continuing his practice of providing the Board of Supervisors a summary memorandum regarding issues or questions raised during budget hearings. The following is a summary of the departmental budgets reviewed at the May 17, 2017 Budget Hearing.

Summaries by Object and Differences with Explanations

Attachment 1 contains summaries by object for each of the departments or agencies where increases, decreases or significant variances in year-to-year budget comparisons are provided. They all have some explanation associated with significant variances, which should assist the Board's review of the summary reports.

Attachment 1 is compiled in accordance with the appearance of the budget presentations.

Department/Agency Presentation Materials

Attachment 2 includes the presentation materials provided by each of the eight departments below that presented to the Board of Supervisors on May 17, 2017.

1. Capital Projects Fund

   At one time, 480 projects were identified as capital improvement projects. There are currently 154 projects being developed with a budget of $170 million. It is anticipated this will decrease to $64 million in the next three to four years.

   Staff responded to questions noting that a $2.179 million grant was received from the Arizona Department of Transportation for SpacePort Tucson. Staff also reported that $200,000 has been budgeted for the design of improvements on Thornydale Road between Cortaro Farms and Sumter Drive in Fiscal Year (FY) 2017/18. The remainder of the $4.77 million allocated for the project will be spent by the end of FY 2019/20.

Of the Highway User Revenue Fund (HURF) bonds authorized by the 1997 bond election, a total of $73,375,000 remains authorized but unspent.

2. Regional Wastewater Reclamation

The proposed budget was developed prior to the approval of a fee increase, which is documented in a footnote to the budget. Department Director Jackson Jenkins noted that the Department pays water companies to distribute the County's sewer bills, and a 320 percent increase is proposed by the water utilities in the new fiscal year, which is not included in the current budget. It is hoped the County can negotiate lower rates early in the fiscal year.

It was noted the budget included $49,257,735 in proposed capital expenditures. Attachment 1 contains a list of the 46 projects for which funding is requested in the next fiscal year. In addition to these 46 projects, another 34 projects, or 80 projects, comprise the Five-year Capital Improvement Project Plan.

3. Development Services

There were no unanswered budget questions raised.

4. Natural Resources, Parks and Recreation

An inventory of ranch lands indicating acquisition date, total acreage, County acreage and lease dates is contained in Attachment 2. The cost to the County is being developed by staff and will be provided to the Board of Supervisors when finalized.

5. Office of Sustainability and Conservation

Attachment 2 includes responses to the following questions:

A. Please provide an inventory of open space lands, including the cost of acquisition. What is the total amount the County has in open space land?

B. Please provide an inventory of all ranches and include the amount of acquisition, acreage, income generated and cost to maintain.

C. What is the full cost of implementation and oversight related to the MSCP Section 10 Permit? Staff, required reports, etc.

6. Regional Flood Control District

   There were no unanswered budget questions raised.

7. Transportation

   A question was raised about the remaining unsold amount of 1997 HURF bonds. There is $73,375,000 remaining in HURF bonds from the 1997 authorization.

8. Environmental Quality

   Other Professional Services is proposed to increase from $2,915 to $314,133. In response to a question, Director Ursula Nelson indicated the increase was to accommodate projected expenses related to a grant from the Arizona Department of Environmental Quality (ADEQ).

   Subsequent to development of the budget, the County's Department of Environmental Quality learned it did not receive the ADEQ grant. Following the Budget Hearing, Ms. Nelson met with representatives of Grants Finance, and an appropriate adjustment will be made to the budget to address the modification.

JKL/mjk

Attachments

c: Tom Burke, Deputy County Administrator for Administration
Keith Dommer, Director, Finance and Risk Management
Robert Johnson, Budget Manager, Finance and Risk Management

ATTACHMENT 1

SUMMARY BY OBJECT

Department: Capital Projects

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							Projects are budgeted at 5567, actuals are accounted for in specific object codes
5400	Salaries & Wages	(2,324)	-	-	-	-	
5424	Interdepartmental Salaries - Charged in/Debit	332,835	-	232,969	-	-	
5426	Interdepartmental Fringe - Charged in/Debit	114,476	-	86,345	-	-	
5428	Labor Distribution Fringe Charged in/Debit	867,343	-	525,901	-	-	
5430	Labor Distribution Salaries Charged in/Debit	2,296,540	-	1,359,560	-	-	
	Personnel Services Total	**3,608,870**	**-**	**2,204,775**	**-**	**-**	
5000	Office Supplies	245	-	21,343	-	-	
5001	Software Under $5M	32,700	-	-	-	-	
5002	Computer Equipment less than $1,000	30,886	-	-	-	-	
5003	Food Supplies	754	-	227	-	-	
5007	Fuel & Oil	19	-	30	-	-	
5010	Repair & Maintenance Supplies	283,433	-	120,261	-	-	
5013	Janitorial Supplies	19,136	-	1,340	-	-	
5014	Clothing, Uniforms, and Safety Apparel	3,065	-	757	-	-	
5015	Promotional Items	981	-	-	-	-	
5016	Arts & Crafts	13,480	-	-	-	-	
5017	Cameras, Film & Equipment	8,492	-	-	-	-	
5018	Other Operation Supplies	13,655	-	52,987	-	-	
5020	Tools & Equipment Under $1,000	387,031	-	434,678	-	-	
5021	Furniture Under $1,000	207,191	-	443,731	-	-	
5022	Signage Supplies & Services	56,420	-	10,116	-	-	
5023	Vandalism Repairs	527	-	-	-	-	
5112	Archaeological Historic Preservation Services	1,234,935	-	535,991	-	-	
5113	Architectural Services	2,082,072	-	1,033,563	-	-	
5114	Engineering Services	17,028,818	-	4,423,800	-	-	
5115	Construction Management Services	7,952,131	-	2,322,029	-	-	
5116	Telecommunication Services	42,833	-	299,845	-	-	
5118	Process Service	35	-	-	-	-	
5120	Public Art Program Management Services	18,400	-	3,100	-	-	
5121	Accounting and Auditing Services	-	-	(319)	-	-	

SUMMARY BY OBJECT

Department: Capital Projects

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5122	Title Fees and Services	46,551	-	37,386	-	-	
5142	Postage & Freight	13,853	-	4,267	-	-	
5143	Printing & Microfilming	13,487	-	11,024	-	-	
5145	Security	2,392	-	609	-	-	
5146	Moving and Storage Fees	30,307	-	5,758	-	-	
5147	Leases & Rental - Real Estate - Internal	18,192	-	802	-	-	
5148	Leases & Rental - Real Estate - External	746	-	-	-	-	
5149	R&M-Machinery & Equipment Services	1,688,436	-	1,053	-	-	
5150	R&M Building Services	2,388,670	-	2,619,237	-	-	
5151	R&M Grounds and Landscaping	4,486,506	-	1,870,962	-	-	
5152	Other Professional Services	6,039,827	-	3,196,767	-	-	
5157	Data Processing	20	-	-	-	-	
5158	Environmental Studies	71,314	-	-	-	-	
5162	Advertising	5,948	-	12,591	-	-	
5164	Jury Pay	706	-	-	-	-	
5167	Leases & Rental - Other Mchnry Telecomm etc	252	-	12,698	-	-	
5203	Interdepartmental Supplies & Services - Charged In/Debit	186,264	-	111,054	-	-	
5205	Departmental Overhead - Charged In/Debit	1,394,683	-	864,021	-	-	
5300	Telephone & Internet	213,677	-	-	-	-	
5301	Electricity	291,614	-	1,535,689	-	-	
5302	Water & Sewer	1,193	-	14,361	-	-	
5304	Waste Disposal and Recycling	4,740	-	-	-	-	
5305	Mileage Reimbursement	545	-	112	-	-	
5307	Regulatory Permitting Fees	248,342	-	270,977	-	-	
5312	Other Miscellaneous Charges	113,273	-	591,099	-	-	
5314	Payments To Governments	6,144	-	3,338	-	-	
5329	Interest Expense - Pooled Investments	-	-	10,571	-	-	
5500	Fixed Equipment - Non-Capital	81	-	-	-	-	
5503	Furniture - Non-Capital	55,790	-	23,845	-	-	
5504	Office Machines & Computers - Non-Capital	5,949	-	-	-	-	
5506	Kitchen & Laundry Equipment - Non-Capital	-	-	1,962	-	-	
5508	Other Machines & Equipment - Non-Capital	3,120	-	-	-	-	
	Operating Expenses Total	**46,749,861**	**-**	**20,903,662**	**-**	**-**	

SUMMARY BY OBJECT

Department: Capital Projects

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5550	Land	2,199,261	-	591,718	-	-	
5551	Land Improvements - Capital	273,548	-	184,731	-	-	
5552	Right of Way & Easements	185,731	-	399,804	-	-	
5553	Buildings	155,037	-	-	-	-	
5554	Infrastructure	31,500	-	45,632	-	-	
5555	Fixed Equipment - Capital	45,824	-	842	-	-	
5556	Motor Vehicles - Capital	-	-	24,913	-	-	
5560	Office Machines & Computers - Capital	21,608	-	-	-	-	
5564	Other Machines & Equipment - Capital	1,576,188	-	267,714	-	-	
5567	Construction Projects	15,625,529	105,479,169	13,871,248	118,962,465	13,483,296	Based on budgets developed for specific projects; for multi-year projects includes only expenses planned for the budget fiscal year
	Capital Equipment > $5,000 Total	**20,114,226**	**105,479,169**	**15,386,602**	**118,962,465**	**13,483,296**	
	EXPENDITURE OBJECTS TOTAL	**70,472,957**	**105,479,169**	**38,495,039**	**118,962,465**	**13,483,296**	
REVENUE OBJECTS							
4111	State Revenue	8,881,399	6,778,242	3,830,737	13,703,476	6,925,234	Based on State contributions to specific projects
4122	City Revenue Other Operating	2,511,199	2,623,876	1,530,717	1,000,000	(1,623,876)	Based on Regional Transportation Authority contributions to specific transportation improvement projects
4132	RTA - Sales Tax-At-Grade Railroad Safety/Bridge Deficiencies	2,074,682	48,133	153,970	-	(48,133)	Based on Regional Transportation Authority contributions to specific transportation improvement projects
4133	RTA - Sales Tax-Elderly & Pedestrian Safety Improvements	494,387	-	15,978	-	-	
4134	RTA - Sales Tax-Greenways, Pathways, Bikeways & Sidewalks	568,557	1,314,665	485,022	347,503	(967,162)	Based on Regional Transportation Authority contributions to specific transportation improvement projects
4135	RTA - Sales Tax-Intersection Safety & Capacity Improvements	629,346	993,618	1,035,001	-	(993,618)	Based on Regional Transportation Authority contributions to specific transportation improvement projects
4136	RTA - Sales Tax-Roadway Element	12,089,983	15,677,100	6,219,025	1,273,534	(14,403,566)	Based on Regional Transportation Authority contributions to specific transportation improvement projects
	Intergovernmental Total	**27,249,553**	**27,435,634**	**13,270,450**	**16,324,513**	**(11,111,121)**	

SUMMARY BY OBJECT

Department: Capital Projects

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4219	Impact Fees	3,988,016	3,186,670	3,195,419	3,552,000	365,330	Based on anticipated activity in the 14 specific benefit areas
	Charges for Services Total	**3,988,016**	**3,186,670**	**3,195,419**	**3,552,000**	**365,330**	
4405	Interest Operating	447,682	210,653	266,635	266,796	56,143	Based on prior years
4407	Interest Revenue Pooled Investments Operating	246,813	55,785	210,650	98,837	43,052	Based on prior years
4409	Market Adjustments Operating	117,413	16,638	(179,964)	16,638	-	
	Investment Earnings Total	**811,908**	**283,076**	**297,321**	**382,271**	**99,195**	
4402	Donations	20,000	-	-	-	-	
4404	Other Misc. Revenue Operating	867,055	217,209	195,543	305,313	88,104	Based on miscellaneous revenues to specific projects
4415	Late Fees and Interest Charges on Overdue Receivable	1	-	-	-	-	
4416	Utility Relocation	2,944	-	583,703	-	-	
	Miscellaneous Revenue Total	**890,000**	**217,209**	**779,246**	**305,313**	**88,104**	
	REVENUE OBJECTS TOTAL	**32,939,477**	**31,122,589**	**17,542,436**	**20,564,097**	**(10,558,492)**	

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2017/2018

Project	FY 2017/18
Transportation	
Broadway Blvd. Euclid to Campbell RTA17	10,000,000
Cortaro Farms Road Camino de Oeste to Thornydale	9,668,476
Local Roads - Pavement Repair & Rehabilitation	8,000,000
Valencia Road Wade Road to Ajo Highway	5,288,962
Aerospace Parkway Nogales Hwy to Vicinity of World View Entry	4,005,000
South Houghton Road Capacity and Drainage Improvements	3,250,000
Arterial/Collector - Pavement Repair & Rehabilitation	3,000,000
Houghton Road I-10 to Golf Links Road	2,750,000
Kolb Road Sabino Road to Sunrise Drive	2,012,500
Colossal Cave Road Success Drive & Ruthrauff Culvert	1,399,055
La Cholla Blvd. Overton Road to Tangerine	1,000,000
Wilmot Road North of Sahuarita Road	949,039
Sign Panel Replacement	865,000
Bopp Road Sarasota Boulevard at Kinney Road Improvements	603,000
Durable Pavement Marking Upgrade Project	530,000
HSIP Matching Federal Safety Funds	500,000
Sunset Road Silverbell Road to I-10 to River Road	427,089
Tanque Verde Road at Tanque Verde Loop Road	383,000
Annual HAWK Installation Program	350,000
Pantano Riverpath: Craycroft to Glenn	350,000
Rillito Riverpath & Camino de la Tierra Bicycle & Pedestrian	310,000
El Paso Southwest Greenway	295,003
Kinney Road Improvements	295,000
Intelligent Transport System Signals Coord & Cab Upgrade	250,000
Guard Rail Program	240,000
Speedway Blvd. Painted Hills Road to Camino Del Oeste	240,000
Benson Highway at Drexel Road Intersection Improvements	219,000
Thornydale Road Cortaro Farms Road to Sumter Drive	200,000
Ina Road Sidewalks Shannon Road to La Cholla Blvd.	194,367
Curtis Road Traffic Safety Improvements	175,158
Craycroft Road Improvements	158,000
White Pistor	150,000
Systematic Bike and Pedestrian Crossing Improvement Plan	130,000
Benson Highway at Columbus Blvd. Intersection Improvements	113,000
South Camino De La Tierra - Highway Drive-Curtis Road Pave	103,000
Square Tube Breakaway Sign Posts	100,000
Cactus Forest Drive & Old Spanish Trail, Left Turn Lane	70,350
King Canyon Trailhead Parking	28,000
Old Vail Middle School Safe Route to School	19,356
La Canada River Road to Ina Road	10,000
Summit View Elementary Safe Routes to School	5,000
Valencia Road Mark Road to Wade Road	5,000
Alvernon Hughes Access Bike Lanes	2,500
Transportation Total	58,643,855

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2017/2018

Project	FY 2017/18
Facilities Management	
New Pima Animal Care Center	13,600,244
Old Courthouse - Core & Shell	6,856,000
Old Court House Renovations & Tenant Improvements	5,531,000
Flowing Wells Branch Library Addition	2,770,000
Administration East Bldg 10th and 11th Floors, Demolition and Abatement	1,650,000
Legal Services Building Chiller and Pump Replacement	1,600,000
Southeast Library - UA Tech Park	1,400,000
Banner UA Medical Center Improvements	1,200,000
110/130/150 W Congress Building Exterior Facade Upgrades	1,040,000
Legal Services Building Improvements	1,000,000
Utility Tunnel Expansion Joint & Transformer Replacement	553,778
Legal Services Building Lighting Retrofit	500,000
Sam Lena-South Tucson Library Remodel	390,000
Superior Courts Restroom	360,000
Silverbell Archaeology Project	331,000
Juvenile Courts Cooling Towers Replacement	325,000
Public Works Energy Management System	300,000
Repave Non-Park Facility Parking Lots	300,000
Superior Courts Common Area Flooring Replacement	200,000
220 N. Stone PC Print Shop Tenant Improvements	167,887
Linda Avenue House Restoration	20,000
Facilities Management Total	40,094,909
Regional Flood Control District	
Pantano Wash Ft. Lowell Park to Tanque Verde Road	2,680,000
Santa Cruz River Maintenance	2,464,113
El Corazon de los Tres Rios Del Norte	2,010,000
Roger Road & I-10 Drainage Improvement	1,774,470
Tohono O'Odham Nation Drainage	893,511
Floodprone Land Acquisition Program	500,000
Riparian Mitigation Project	500,000
Canoa Ranch Restoration	400,000
Catalina Ridge Drainage Channel Improvements	350,000
Green Valley Drainage Way 6 Repairs	350,000
Ruthrauff, Gardner Lane UPRR Culvert	340,000
Airport Wash - El Vado Wash Drainage Improvements	200,000
Rillito River Maintenance Projects	200,000
Property Rights Assessments for Rillito River	150,003
Santa Cruz River Living River Management Plan	150,000
Property Rights Assessments for Santa Cruz River	100,000
Continental Ranch Bank Protection	100,000
Tres Rios del Norte USACOE Study	50,000
Regional Flood Control District Total	13,212,097

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2017/2018

Project	FY 2017/18
Community Development & Neighborhood Conservation	
TMM Family Services Senior-Veteran Rental Housing	872,500
The Ontario Rental Housing Project	645,000
The Marist on Cathedral Square	483,991
5 Points Business Coalition	309,447
Santa Cruz Pedestrian Safety Improvements	217,788
Country Club-Glenn Treat Avenue Improvements	141,300
Sunnyside Airport Wash Walking Path	100,500
Naylor-Changemaker Sidewalks & Improvements	100,000
City of South Tucson Land Acquisition	100,000
The Sonora Rehab Project	65,500
Midvale Park - Oak Tree Drive Lighting	50,000
Elvira Neighborhood Solar Lighting System	40,000
St. John's/Sunset Villa Park Restroom	30,000
Menlo Park Exercise Stations	15,000
Barrios Santa Rosa & Viejo Shade Structures & Basketball	5,000
Community Development & Neighborhood Conservation Total	3,176,026
Natural Resources, Parks & Recreation	
Sports Park Upgrades 2017	751,000
Manzanita Splash Pad	539,000
Historic Jelks House and Stable Restoration	175,000
SE Community Park	100,000
Natural Resources, Parks & Recreation	1,565,000
Office of Sustainability and Conservation	
Anza Trail - Llano Grande Campsite	1,018,820
Sunset Campus Archaeology	250,000
Anza Trail - Los Morteros Campsite	31,656
Office of Sustainability and Conservation Total	1,300,476
Environmental Quality	
Environmental Remediation - El Camino del Cerro Landfill	538,102
Environmental Quality Total	538,102
Information Technology	
Library Network Lifecycle	262,000
Information Technology Total	262,000
Open Spaces	
Open Space Davis Monthan MIF Grant	170,000
Open Spaces Total	170,000
Parking Garages	
El Presidio Parking Garage Lighting Retrofit	165,000
Legal Services Building Garage ADA & Lighting Upgrades	73,761
Parking Garages Total	238,761
Fleet Services	
Houghton Road Fuel Island	1,520,000
Ajo Way Fuel Island	151,500
Building 12 Demolition and Electric Services Improvements	150,000
Fleet Services Total	1,821,500

SUMMARY OF ACTIVE CAPITAL IMPROVEMENT PROJECTS
Fiscal Year 2017/2018

Project	FY 2017/18
Regional Wastewater Reclamation	
Minor Rehabilitation Projects fiscal year 2017/18	9,995,000
SE Interceptor Augmentation	6,867,213
CRRPS Facility Modifications	5,456,100
Tres Rios WRF Nutrient Recovery Project	3,925,000
Old Nogales Interceptor Aug - New Aerospace Corridor Sewer	2,467,326
Tres Rios Sludge Holding Tank	2,410,000
System-wide Rehabilitation Program (formerly Tres Rios WRF)	2,000,000
Sewer Manhole Rehabilitation #8	1,599,000
ADOT West Ruthrauff Road & I-10 Sewer Modifications	1,100,000
Avra Valley WRF New Influent Emergency Overflow Basin	879,754
Tres Rios WRF Additional Sludge Screens (2)	855,000
System-Wide Conveyance Rehabilitation Program	820,000
Speedway Boulevard Area Capacity Augmentation Alignment Study	773,000
ADOT West Ajo Way & I-19 Sewer Modifications	649,067
SCADA WAN Infrastructure Upgrade	646,539
SCADA Emergency Operations Center	630,000
State Prison Pump Station Rehabilitation fiscal year 2013/14	600,000
Northwest Outfall Siphon at the Santa Cruz River Rehabilitation	537,347
Silverado Pump Station Rehabilitation	514,000
Broadway Boulevard Augmentation North Chantilly to North Craycroft	508,000
Tres Rios WRF Headworks Odor Control Improvements	500,000
Ina Road Existing Plant SCADA Upgrades	500,000
Twin Peaks - Blue Bonnet Road Gravity Sewer	456,000
Tres Rios WRF - Headworks Fine Screen Replacement	430,000
Green Valley WRF - Future Development Plan FY13/14	400,000
Principal Pump Station	393,861
North Rillito Interceptor Rehabilitation	364,000
Pima County Fairgrounds Connection to Existing Conveyance System	347,000
North Rillito Interceptor Rehabilitation-Campbell to 1st	283,000
ADOT Ina Road & I-10 Sewer Modifications	280,241
Green Valley WRF - Disk Filter Cover & Crane	280,000
Green Valley WRF - Grit Removal System Replacement & Upgrade	250,000
City of Tucson DOT Downtown Links Phases 2 & 3	238,000
Prince Road Sewer Replacement - Oracle Road West	210,000
Corona de Tucson WRF - Air Distribution System Upgrade	200,000
Grant Road Corridor Improvement Sewer Utility	186,000
Tres Rios WRF - Bldg 9, Expand Laboratory Floor Space	180,000
ADOT SR86 Valencia Road to Kinney Road	156,870
City of Tucson DOT Houghton Road Broadway Blvd. Intersection Improvement	154,000
Sewer Utility Minor Modification Projects 2017/2018	100,000
Tres Rios WRF - Bldg 84, 13.8 KV Emergency Generator Connection	60,000
Sabino Creek Pump Station	34,417
City of Tucson DOT 22nd Street I-10 to Tucson Blvd. Sewer Utility	15,000
Minor Rehabilitation Projects fiscal year 2016/17	5,000
Sewer Manhole Rehabilitation #7	1,000
System Wide Treatment Rehabilitation & Enhancement	1,000
Regional Wastewater Reclamation Total	49,257,735
Total Capital Improvement Projects	**170,280,461**
Less: Parking Garages	**(238,761)**
Less: Fleet Services	**(1,821,500)**
Less: Regional Wastewater Reclamation	**(49,257,735)**
Total FY 2017/18 Recommended Capital Projects Fund	**118,962,465**

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	20,702,868	22,836,694	14,134,591	22,881,781	45,087	Due to approved salary increases
5401	Overtime	878,590	888,079	592,270	1,033,292	145,213	Due to vacancies
5402	On Call Pay	135,727	151,605	89,200	156,347	4,742	
5403	Shift Differential	41,818	67,352	27,163	66,120	(1,232)	
5404	Temporary Help	11,695	51,544	8,947	52,572	1,028	
5406	Holiday Worked Pay	137,717	159,802	113,791	175,706	15,904	Due to approved salary increases
5407	Special Assignment Pay	18,951	19,207	11,164	18,584	(623)	
5408	Vacancy Saving	-	-	-	1,247	1,247	
5409	Social Security & Medicare	1,641,419	1,689,433	1,103,382	1,752,751	63,318	Due to approved salary increases
5410	Unemployment Insurance	22,943	17,225	11,661	16,029	(1,196)	
5411	Health Insurance Premiums	3,302,660	4,071,555	2,681,843	3,236,464	(835,091)	HSA now budgeted in 5457; premium decrease of $144,944
5412	Workers Compensation	556,072	532,954	356,093	570,461	37,507	Due to approved salary increases
5413	Life Insurance	13,589	15,334	9,649	15,453	119	
5415	Employer Paid Subsidy	4,640	4,900	2,907	5,490	590	
5416	Arizona State Retirement	2,549,114	2,520,519	1,711,427	2,631,946	111,427	Due to approved salary increases
5422	Dental Insurance Premiums	46,923	50,330	34,224	51,454	1,124	
5423	Interdepartmental Salaries - Charged out/Credit	(3,694)	-	-	-	-	
5424	Interdepartmental Salaries - Charged in/Debit	588,688	730,220	479,011	750,559	20,339	Due to MOUs, such as CHH, DSD, SUS, Water Policy, and allocation for Premium Accela Services
5425	Interdepartmental Fringe - Charged out/Credit	(3,881)	-	(1,792)	-	-	
5426	Interdepartmental Fringe - Charged in/Debit	133,328	146,449	113,504	219,811	73,362	Due to MOUs, such as CHH, DSD, SUS, Water Policy, and allocation for Premium Accela Services
5427	Labor Distribution Fringe Charged out/Credit	(184,496)	(187,754)	(169,140)	(304,860)	(117,106)	Due to fringe charged to CIP
5428	Labor Distribution Fringe Charged in/Debit	12,544	319,871	322	290,010	(29,861)	Anticipated internal payroll charge outs of special pay
5429	Labor Distribution Salaries Charged out/Credit	(572,067)	(938,769)	(524,041)	(1,007,087)	(68,318)	Due to salaries charged to CIP
5430	Labor Distribution Salaries Charged in/Debit	37,640	-	871	-	-	
5431	Budgeted Benefits	-	151,105	-	-	(151,105)	Used in FY16/17 for benefits due to approved salary increases
5435	Parking Subsidy	620	1,300	604	1,040	(260)	
5439	Paid Parental Leave	-	-	7,760	-	-	
5440	Sick Payout	149,672	170,907	33,712	-	(170,907)	Not budgeting this year, to be covered by vacancy savings

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5441	Vacation Payout	115,825	157,749	59,005	-	(157,749)	Not budgeting this year, to be covered by vacancy savings
5457	HSA Contribution - Employer	-	-	-	609,001	609,001	Previously budgeted in 5411
	Personnel Services Total	**30,338,905**	**33,627,611**	**20,888,128**	**33,224,171**	**(403,440)**	
5000	Office Supplies	125,076	159,018	66,380	155,926	(3,092)	
5001	Software Under $5M	254,272	38,356	47,432	55,666	17,310	Due to increased need for supplies
5002	Computer Equipment less than $1,000	23,261	12,980	9,396	17,849	4,869	
5003	Food Supplies	29,863	31,443	19,466	28,373	(3,070)	
5004	Food Preparations Supplies	3,103	4,904	2,948	3,420	(1,484)	
5006	Medical & Lab Supplies	287,445	265,272	172,377	365,603	100,331	Due to supplies for the additional Research & Development unit
5007	Fuel & Oil	34,730	54,826	34,350	49,006	(5,820)	
5008	Books, Subscriptions & Videos	29,732	19,296	9,933	18,770	(526)	
5010	Repair & Maintenance Supplies	2,223,317	1,666,536	1,223,323	1,700,066	33,530	Due to increased need for supplies
5012	Chemicals	3,560,467	4,360,093	2,076,036	4,416,404	56,311	Due to increased need for chemicals
5013	Janitorial Supplies	69,821	90,132	37,547	73,284	(16,848)	Due to decreased need for supplies
5014	Clothing, Uniforms, and Safety Apparel	120,444	107,284	68,976	110,558	3,274	
5015	Promotional Items	5,173	6,500	1,897	6,500	-	
5017	Cameras, Film & Equipment	6,004	2,500	2,773	5,397	2,897	
5018	Other Operation Supplies	2,944	2,000	1,702	3,165	1,165	
5020	Tools & Equipment Under $1,000	232,041	211,230	168,076	283,922	72,692	Due to previously budgeting ISCO sensors for Flow Monitoring in Memo asset object
5021	Furniture Under $1,000	19,333	1,000	3,103	3,375	2,375	
5022	Signage Supplies & Services	11,124	20,100	1,399	12,595	(7,505)	
5103	Lawyers	-	25,000	-	25,000	-	
5106	Transcription Services	-	-	1,149	-	-	
5114	Engineering Services	197,355	230,000	65,389	270,000	40,000	Due to increased need in Planning & Engineering and in Conveyance
5115	Construction Management Services	350	-	-	-	-	
5116	Telecommunication Services	499	-	25,700	-	-	
5117	Information Technology Services	147,573	72,000	9,736	60,000	(12,000)	Due to decreased need
5118	Process Service	-	-	35	-	-	
5121	Accounting and Auditing Services	21,695	7,500	16,819	20,800	13,300	Due to contract for auditing services for financial statements
5122	Title Fees and Services	35,510	-	-	-	-	
5125	Software Maintenance and Support	364,092	516,166	392,231	522,183	6,017	
5127	Laboratory & X-ray Services	34,748	55,600	23,262	34,672	(20,928)	Due to decreased need
5138	In State Training	72,499	87,820	43,647	101,696	13,876	Due to increased training
5139	Out of State Training	908	8,500	6,899	8,500	-	

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5140	In State Travel	3,468	6,600	2,417	8,280	1,680	
5141	Out of State Travel	6,235	19,992	8,881	27,692	7,700	
5142	Postage & Freight	25,079	38,427	16,926	34,139	(4,288)	
5143	Printing & Microfilming	28,160	69,750	12,544	67,250	(2,500)	
5144	Towing Services	420	4,350	1,584	7,875	3,525	
5145	Security	180,525	128,000	103,623	175,000	47,000	Due to increased need for site security
5146	Moving and Storage Fees	366	-	-	-	-	
5147	Leases & Rental - Real Estate - Internal	239,902	416,278	205,417	313,555	(102,723)	Equipment leases now budgeted in 5167
5148	Leases & Rental - Real Estate - External	338,552	337,968	-	-	(337,968)	Equipment leases now budgeted in 5167
5149	R&M-Machinery & Equipment Services	1,868,348	1,990,657	1,107,856	2,236,291	245,634	Due to increase for OdoTech contract and fall protection for Avra Valley SRF
5150	R&M Building Services	2,465,868	3,674,195	1,220,632	3,657,846	(16,349)	Due to decreased need
5151	R&M Grounds and Landscaping	169,785	245,450	129,508	246,500	1,050	
5152	Other Professional Services	10,699,765	11,236,508	6,509,554	10,642,744	(593,764)	Due to decrease in CCTV contract for Conveyance
5154	Appraisal Services	1,950	-	-	-	-	
5159	Lobbying Services	64,300	40,000	21,845	50,000	10,000	Due to budgeting based on two prior years
5160	Banking Credit Card Fees and Charges	109,589	78,000	66,210	95,000	17,000	Due to increasing numbers of permits paid by contractors by credit cards
5161	Printing Costs for Promotional Items	578	-	75	-	-	
5162	Advertising	48,096	44,262	35,764	41,362	(2,900)	
5163	Laundry & Linen Services	127,344	125,443	69,817	131,223	5,780	
5165	Payments to Bond Escrow Agent	-	-	1	-	-	
5167	Leases & Rental - Other Mchnry Telecomm etc	25,884	31,165	202,799	394,207	363,042	Previously budgeted in 5147 and 5148; net decrease of $77,649
5202	Departmental Overhead - Charged Out/Credit	(529,046)	(930,697)	(569,391)	(1,206,035)	(275,338)	Due to increased RWRD personnel charges to CIP
5203	Interdepartmental Supplies & Services - Charged In/Debit	32,074	36,700	32,719	45,299	8,599	
5205	Departmental Overhead - Charged In/Debit	67,000	156,819	73,621	113,813	(43,006)	Due to decrease in overhead
5206	County Administrative Overhead	6,917,268	6,601,046	4,400,696	4,727,754	(1,873,292)	Due to decrease in County Admin overhead
5208	PWA Overhead Expense	1,212,972	1,200,533	800,352	1,251,820	51,287	Due to decrease in PWA overhead, will be expended from 5206
5300	Telephone & Internet	775,881	856,506	513,848	11,650	(844,856)	Now budgeted in 5359, 5360, 5361, and 5362; net increase of $104,887
5301	Electricity	5,453,327	5,567,850	3,248,991	5,837,432	269,582	Due to increased need at Tres Rios
5302	Water & Sewer	455,991	463,008	113,597	479,868	16,860	Due to increased need
5303	Natural Gas	76,050	98,200	37,818	91,200	(7,000)	
5304	Waste Disposal and Recycling	1,622,893	1,638,760	942,693	1,589,054	(49,706)	Due to decreased need
5305	Mileage Reimbursement	954	5,700	398	5,000	(700)	

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5306	Motor Pool Charges	1,955,620	2,200,363	1,331,934	2,183,324	(17,039)	Due to new fleet rates
5307	Regulatory Permitting Fees	177,908	191,500	101,154	186,500	(5,000)	
5309	Dues and Memberships	158,872	106,220	139,759	156,600	50,380	Due to memberships in professional organizations, including certification and licensure: National Assoc of Clean Water (NACWA) of $32,390, Water Environment Research Foundation (WERF) of $27,646, WEF/AZ Water of $30,000, WaterISAC Pro of $2,999, So. AZ Water Users Assoc of $6,200, WESTCAS of $3,000, AZ Water Assoc of $1,300, Assoc of Training & Development of $90, Planning & Engineering of $3,000 for Arizona Department of Environmental Quality (ADEQ), Geographic Information System (GIS), Planning Institute (PI), American Society for Public Administration (ASPA), and Professional Engineers (PE licenses, etc.)
5312	Other Miscellaneous Charges	15,018	20,080	7,261	18,540	(1,540)	
5314	Payments To Governments	54,840	55,000	55,006	55,000	-	
5315	Payments To Agencies	7,500	-	7,500	15,000	15,000	Due to participation in Green Valley Council
5318	General Liability Insurance Premiums	1,002,324	827,347	551,568	954,379	127,032	Environmental Allocation previously in 5321
5319	Property Damage Insurance Premiums	612,168	372,138	248,096	559,640	187,502	Due to increase in premiums for properties
5321	Other Insurance Premiums	102,504	102,224	68,152	-	(102,224)	Now budgeted in 5318
5341	Bad Debt Expense AP05 (Finance Only)	499,590	381,000	-	381,000	-	
5350	Radio	122,904	122,618	91,066	124,968	2,350	
5351	Computer Hardware - ISF Charges	849,360	770,048	513,368	839,405	69,357	Due to increase of ISF allocations charges
5352	Server and Storage - ISF Charges	612,044	1,159,115	772,744	1,144,506	(14,609)	Due to decrease of ISF allocations charges
5353	Software - ISF Charges	187,839	255,619	170,416	225,296	(30,323)	Due to decrease of ISF allocations charges
5355	Solar Energy	248,436	392,000	253,818	430,000	38,000	Due to the lab expansion at the Water Campus
5359	Telephone Provider Charges - External	-	-	-	38,210	38,210	Previously budgeted in 5300
5360	Internet Charges - External	-	-	-	25,043	25,043	Previously budgeted in 5300
5361	Mobile Devices - External	-	-	-	140,126	140,126	Previously budgeted in 5300
5362	ISF- IT Port Charges	-	-	-	746,364	746,364	Previously budgeted in 5300
5500	Fixed Equipment - Non-Capital	12,329	27,000	(29)	21,000	(6,000)	
5503	Furniture - Non-Capital	1,832	8,000	-	-	(8,000)	
5504	Office Machines & Computers - Non-Capital	6,003	17,000	-	6,094	(10,906)	Due to decreased need
5507	Medical & Laboratory Equipment - Non-Capital	37,168	3,000	33,292	8,000	5,000	
5508	Other Machines & Equipment - Non-Capital	249,221	8,800	88,723	55,500	46,700	Due to increased need
5509	Telecommunication Equipment - Non-Capital	15,925	-	-	16,000	16,000	Due to increased need
5510	Easements Under $100,000	-	-	1,000	35,000	35,000	Previously budgeted in 5552

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5652	Inventory Clearing	(99,011)	115,000	100,215	120,000	5,000	
5653	Damaged/Obsolete Inventory	114,142	40,000	5,896	40,000	-	
5654	Inventory Adjustment	(12,476)	-	10,492	-	-	
	Operating Expenses Total	**47,335,017**	**49,411,598**	**28,394,207**	**47,954,044**	**(1,457,554)**	
5551	Land Improvements - Capital	103,477	68,000	-	158,000	90,000	Due to increased need
5552	Right of Way & Easements	-	20,000	-	-	(20,000)	Now budgeted in 5510
5553	Buildings	34,108	39,000	-	105,000	66,000	Due to increased need
5555	Fixed Equipment - Capital	162,337	904,148	118,676	570,288	(333,860)	Due to decreased need
5556	Motor Vehicles - Capital	715,273	168,000	27,917	749,881	581,881	Due to increased need
5559	Furniture - Capital	-	-	5,073	-	-	
5560	Office Machines & Computers - Capital	26,126	18,000	34,736	36,495	18,495	Due to increased need
5563	Medical & Laboratory Equipment - Capital	104,149	241,500	21,939	147,500	(94,000)	Due to decreased need
5564	Other Machines & Equipment - Capital	524,981	65,950	35,804	453,195	387,245	Due to increased need
5650	Gain (Loss) Sale CA	1,546,425	-	20,851	-	-	
	Capital Equipment > $5,000 Total	**3,216,876**	**1,524,598**	**264,996**	**2,220,359**	**695,761**	
5591	Land - Contra	-	(88,000)	-	(158,000)	(70,000)	Contra to 5551
5592	Buildings & Other - Contra	(46,156)	(39,000)	-	(105,000)	(66,000)	Contra to 5553
5593	Sewage Conveyance - Contra	-	(69,950)	-	(1,103,864)	(1,033,914)	Contra to 5555/5563/5564
5594	Equipment & Machinery - Contra	(1,624,295)	(1,159,648)	(152,690)	(787,495)	372,153	Contra to 5556/5560/5564
5595	Fleet Vehicle - Contra	-	(168,000)	(16,150)	(66,000)	102,000	Contra to 5556/5564
	Contra Expense Total	**(1,670,451)**	**(1,524,598)**	**(168,840)**	**(2,220,359)**	**(695,761)**	
5602	Bond Note Interest - Bond Note Expense	28,280,784	27,811,418	17,401,676	26,345,338	(1,466,080)	Due bond schedules and requirements
5604	Fiscal Charges - Bond Note Expense	260,011	236,416	155,996	209,083	(27,333)	Due bond schedules and requirements
5605	Amortized Debt Discount Expense	(7,255,031)	(6,458,908)	(7,931,270)	-	6,458,908	Due bond schedules and requirements
5608	Amortized Debt Premium	-	-	-	(11,515,541)	(11,515,541)	Due bond schedules and requirements
5609	Debt issuance Cost - Bond Note Expense	-	330,000	1,627,026	414,000	84,000	Due bond schedules and requirements
	Debt Service Total	**21,285,764**	**21,918,926**	**11,253,428**	**15,452,880**	**(6,466,046)**	

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5323	Depreciation Expense	51,376,520	51,413,463	35,151,180	54,909,208	3,495,745	Due to depreciation schedule
	Depreciation Total	**51,376,520**	**51,413,463**	**35,151,180**	**54,909,208**	**3,495,745**	
	EXPENDITURE OBJECTS TOTAL	**151,882,631**	**156,371,598**	**95,783,099**	**151,540,303**	**(4,831,295)**	
REVENUE OBJECTS							
4250	License & Permits	22,101	20,000	10,000	20,000	-	
	Licenses & Permits Total	**22,101**	**20,000**	**10,000**	**20,000**	**-**	
4111	State Revenue	34,389	-	-	-	-	
	Intergovernmental Total	**34,389**	**-**	**-**	**-**	**-**	
4200	General Government Fees	135,540	120,000	77,608	120,000	-	
4237	Sanitation Fees	357,857	310,000	188,088	310,000	-	
4238	Sewer User Fees	156,597,360	158,174,599	102,086,191	155,372,135	(2,802,464)	Due to declining water use, per 5-year financial projections
4247	Interdepartmental Revenue	11,575	20,000	-	18,000	(2,000)	
4300	Connection Fees Nonparticipation	10,724,137	11,572,094	7,473,464	10,958,844	(613,250)	Due to declining water use, per 5-year financial projections
	Charges for Services Total	**167,826,469**	**170,196,693**	**109,825,351**	**166,778,979**	**(3,417,714)**	
4313	Other Fines	8,219	5,000	4,100	8,000	3,000	
	Fines & Forfeits Total	**8,219**	**5,000**	**4,100**	**8,000**	**3,000**	
4405	Interest Operating	3,861	-	-	-	-	
4406	Interest Non Operating	281,128	201,000	235,291	240,000	39,000	Due to budgeting based on two prior years
4408	Interest Revenue Pooled Investments Non Operating	871,347	530,000	543,022	720,000	190,000	Due to budgeting based on two prior years
4413	Market Adjustments Non Operating	111,379	50,000	(186,109)	50,000	-	
	Investment Earnings Total	**1,267,715**	**781,000**	**592,204**	**1,010,000**	**229,000**	

SUMMARY BY OBJECT

Department: Regional Wastewater Reclamation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4400	Rent and Royalties	119,304	934	149,573	172,885	171,951	Due to rents from U of A Lab at WEST Center of $155,351 (previously budgeted in 4412), Mt Lemmon Water Domestic Water of $9,900, and El Paso & Southwestern Greenway of $6,700
4404	Other Misc. Revenue Operating	3,858	-	-	-	-	
4412	Other Misc. Revenue Non Operating	484,277	553,670	164,042	50,000	(503,670)	Due to CH2M Hill reimbursements as ebate against the expense instead of revenue, and to U of A WEST revenue now budgeted in 4400
4414	NSF Check Charge Revenue Source	-	-	25	-	-	
4415	Late Fees and Interest Charges on Overdue Receivable	280	250	85	250	-	
	Miscellaneous Revenue Total	**607,719**	**554,854**	**313,725**	**223,135**	**(331,719)**	
4500	Proceeds Sale of Land	-	-	312,840	-	-	
4501	Proceeds Sale Other Fixed Assets	(100)	-	(12,767)	-	-	
4502	Cash Proceeds - Sale of Capital Assets	-	-	159,091	-	-	
	Gain or Loss on Disposal of Assets Total	**(100)**	**-**	**459,164**	**-**	**-**	
	REVENUE OBJECTS TOTAL	**169,766,512**	**171,557,547**	**111,204,544**	**168,040,114**	**(3,517,433)**	

SUMMARY BY OBJECT

Department: Development Services

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	3,385,831	3,650,341	2,179,155	3,595,200	(55,141)	FY17 Salary increase and position transfered from TR for ROW permitting to be paid for by TR via MOU
5401	Overtime	8,235	-	2,486	9,300	9,300	
5406	Holiday Worked Pay	97	-	-	-	-	
5409	Social Security & Medicare	263,533	268,806	159,275	274,197	5,391	FY17 Salary increase and position transfered from TR for ROW permitting to be paid for by TR via MOU
5410	Unemployment Insurance	3,687	2,751	1,700	2,511	(240)	
5411	Health Insurance Premiums	417,823	481,438	304,330	367,842	(113,596)	New object code defined for HSA activities
5412	Workers Compensation	42,240	31,915	19,294	33,797	1,882	
5413	Life Insurance	1,841	1,938	1,191	1,902	(36)	
5415	Employer Paid Subsidy	1,225	1,596	817	1,350	(246)	
5416	Arizona State Retirement	403,719	395,537	250,726	413,449	17,912	FY17 Salary increase and position transfered from TR for ROW permitting to be paid for by TR via MOU
5422	Dental Insurance Premiums	8,131	8,358	5,769	8,407	49	
5423	Interdepartmental Salaries - Charged out/Credit	(164,816)	(163,348)	(122,407)	(260,113)	(96,765)	Increase due to review of actual work done for other departments which showed increase in volume of activities
5424	Interdepartmental Salaries - Charged in/Debit	325,455	338,724	178,276	474,523	135,799	
5425	Interdepartmental Fringe - Charged out/Credit	(48,259)	(47,063)	(39,565)	(81,084)	(34,021)	Increase due to review of actual work done for other departments which showed increase in volume of activities
5426	Interdepartmental Fringe - Charged in/Debit	9,744	9,056	8,579	46,670	37,614	
5428	Labor Distribution Fringe Charged in/Debit	(1)	-	-	-	-	
5431	Budgeted Benefits	-	25,420	-	-	(25,420)	Not budgeted by DSD -- Central Budget adjustment for FY17 salary increase
5435	Parking Subsidy	466	-	209	260	260	
5440	Sick Payout	73,628	-	6,415	-	-	
5441	Vacation Payout	24,951	-	6,332	-	-	
5454	NPL Related Pension Expense	(69,859)	-	-	-	-	
5457	HSA Contribution - Employer	-	-	-	74,000	74,000	New process: new object code for HSA activities was 5411
	Personnel Services Total	**4,687,671**	**5,005,469**	**2,962,582**	**4,962,211**	**(43,258)**	
5000	Office Supplies	4,493	8,800	2,597	8,000	(800)	
5001	Software Under $5M	1,147	-	9,443	-	-	

SUMMARY BY OBJECT

Department: Development Services

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5003	Food Supplies	-	1,200	-	-	(1,200)	
5008	Books, Subscriptions & Videos	9,222	5,350	338	23,350	18,000	Purchase of code books and related materials for adoption of latest building codes
5010	Repair & Maintenance Supplies	677	-	-	-	-	
5017	Cameras, Film & Equipment	1,190	-	-	-	-	
5020	Tools & Equipment Under $1,000	35	-	-	-	-	
5021	Furniture Under $1,000	-	2,200	-	-	(2,200)	
5022	Signage Supplies & Services	-	2,000	-	-	(2,000)	
5104	Expert Witness & Interpreters	210	500	-	500	-	
5121	Accounting and Auditing Services	10,000	15,000	10,200	14,300	(700)	
5125	Software Maintenance and Support	4,590	19,100	22,652	23,300	4,200	
5138	In State Training	6,208	38,160	4,612	32,960	(5,200)	
5139	Out of State Training	-	-	1,199	-	-	
5141	Out of State Travel	-	-	2,058	-	-	
5142	Postage & Freight	8,571	9,000	4,134	6,000	(3,000)	
5143	Printing & Microfilming	769	6,000	1,306	9,000	3,000	
5147	Leases & Rental - Real Estate - Internal	258,250	10,800	165,001	247,489	236,689	Change in object code definition and usage for facility rent
5148	Leases & Rental - Real Estate - External	232	247,490	59	-	(247,490)	Change in object code definition and usage for facility rent
5149	R&M-Machinery & Equipment Services	6,834	4,000	1,631	3,000	(1,000)	
5150	R&M Building Services	-	40,000	-	-	(40,000)	Office reconfiguration to be done by end of FY17
5152	Other Professional Services	23,903	46,761	9,477	24,000	(22,761)	Reduced anticipated expenditures based on itemization of actuals for FY17
5157	Data Processing	6	-	-	-	-	
5160	Banking Credit Card Fees and Charges	97,551	100,000	60,865	115,199	15,199	Increase in fees based on increase in anticipated revenue and percentage of payment received via credit card
5162	Advertising	4,820	4,000	1,668	6,500	2,500	
5167	Leases & Rental - Other Mchnry Telecomm etc	-	-	4,481	9,931	9,931	
5202	Departmental Overhead - Charged Out/Credit	(169,473)	(217,081)	(127,064)	(270,949)	(53,868)	Increase due to increase in OH % charged out and review of actual work done for other departments
5203	Interdepartmental Supplies & Services - Charged In/Debit	335	-	50	8,839	8,839	
5205	Departmental Overhead - Charged In/Debit	10,598	10,876	8,077	4,804	(6,072)	
5206	County Administrative Overhead	903,012	662,144	441,424	714,343	52,199	Change in process, PWA Allocation now included in County Administrative Overhead allocation
5208	PWA Overhead Expense	181,215	280,899	187,272	270,841	(10,058)	Change in process, PWA Allocation now included in County Administrative Overhead allocation
5300	Telephone & Internet	62,313	64,944	43,515	-	(64,944)	New object codes defined for port and mobile device charges

SUMMARY BY OBJECT

Department: Development Services

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5306	Motor Pool Charges	137,724	159,744	95,258	160,586	842	
5307	Regulatory Permitting Fees	100	-	75	-	-	
5309	Dues and Memberships	7,404	7,830	3,819	3,050	(4,780)	
5312	Other Miscellaneous Charges	11,584	9,900	6,117	10,760	860	
5314	Payments To Governments	106	-	-	-	-	
5315	Payments To Agencies	3,750	-	3,750	11,250	11,250	Green Valley Contract not budgeted in previous year
5318	General Liability Insurance Premiums	69,996	44,073	26,208	45,584	1,511	
5319	Property Damage Insurance Premiums	-	-	3,176	-	-	
5321	Other Insurance Premiums	50	-	-	-	-	
5341	Bad Debt Expense AP05 (Finance Only)	13,924	-	6,766	11,640	11,640	Bad Debt expense not budgeted in previous year in error
5351	Computer Hardware - ISF Charges	105,084	128,988	85,992	152,405	23,417	Computer Hardware costs based on 1/10/2017 ITD workbook: 94 units @ $1,621 ea/annually
5352	Server and Storage - ISF Charges	195,106	173,396	115,592	203,095	29,699	Computer Server and Storage costs based on 1/10/2017 ITD workbook: 94 units @ $2,161 ea/annually
5353	Software - ISF Charges	30,941	42,679	28,448	36,078	(6,601)	
5361	Mobile Devices - External	-	-	-	24,816	24,816	New process: new object code for mobile devices was O.C. 5300
5362	ISF- IT Port Charges	-	-	-	45,288	45,288	New process: new object code for ports was O.C. 5300
	Operating Expenses Total	**2,002,477**	**1,928,753**	**1,230,196**	**1,955,959**	**27,206**	
	EXPENDITURE OBJECTS TOTAL	**6,690,148**	**6,934,222**	**4,192,778**	**6,918,170**	**(16,052)**	
REVENUE OBJECTS							
4250	License & Permits	5,556,981	6,890,071	4,490,462	6,923,532	33,461	Revenue estimate based on FY16/17 YTD actuals through November 2017 straightlined for full year, using a 43/57% semi-annual split; plus a 2% fee increase
	Licenses & Permits Total	**5,556,981**	**6,890,071**	**4,490,462**	**6,923,532**	**33,461**	
4200	General Government Fees	654,924	678,232	539,387	796,443	118,211	Revenue estimate based on FY16/17 YTD actuals through November 2017 straightlined for full year, using a 43/57% semi-annual split; plus a 2% fee increase
	Charges for Services Total	**654,924**	**678,232**	**539,387**	**796,443**	**118,211**	
4408	Interest Revenue Pooled Investments Non Operating	14,507	15,000	9,033	15,000	-	

SUMMARY BY OBJECT

Department: Development Services

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
	Investment Earnings Total	**14,507**	**15,000**	**9,033**	**15,000**	**-**	
4404	Other Misc. Revenue Operating	-	-	-	-	-	
4412	Other Misc. Revenue Non Operating	40,748	5,000	19,726	23,100	18,100	Revenue estimate based on FY16/17 YTD actuals through November 2017 straightlined for full year, using a 43/57% semi-annual split; plus a 2% fee increase
4414	NSF Check Charge Revenue Source	100	-	25	-	-	
4415	Late Fees and Interest Charges on Overdue Receivable	6,967	-	216	-	-	
	Miscellaneous Revenue Total	**47,815**	**5,000**	**19,967**	**23,100**	**18,100**	
	REVENUE OBJECTS TOTAL	**6,274,227**	**7,588,303**	**5,058,849**	**7,758,075**	**169,772**	

SUMMARY BY OBJECT

Department: Natural Resources Parks and Recreation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	7,795,462	8,619,083	5,403,363	8,777,898	158,815	Due to two new staff in 2017/18
5401	Overtime	34,146	6,000	21,319	-	(6,000)	
5402	On Call Pay	11,712	6,522	8,384	-	(6,522)	
5403	Shift Differential	-	500	-	-	(500)	
5404	Temporary Help	1,744,873	1,736,931	1,072,902	1,814,040	77,109	Due to additional temporary staff needed on the linear park system
5406	Holiday Worked Pay	23,224	11,400	22,868	2,000	(9,400)	
5409	Social Security & Medicare	713,048	764,219	485,762	809,067	44,848	Due to increased staff
5410	Unemployment Insurance	9,871	7,800	5,103	7,396	(404)	
5411	Health Insurance Premiums	1,387,891	1,697,989	1,232,445	1,478,123	(219,866)	Due to increased staff
5412	Workers Compensation	299,816	344,183	229,006	388,412	44,229	Due to increased staff
5413	Life Insurance	6,133	6,745	4,422	6,780	35	
5415	Employer Paid Subsidy	642	756	540	1,080	324	
5416	Arizona State Retirement	949,098	917,236	635,761	1,050,272	133,036	Due to increased staff
5422	Dental Insurance Premiums	18,095	18,932	14,181	20,775	1,843	
5423	Interdepartmental Salaries - Charged out/Credit	(1,479,004)	(1,408,422)	(969,435)	(1,669,686)	(261,264)	Estimating additional work on the linear park system due to additional segments received from the City of Tucson
5424	Interdepartmental Salaries - Charged in/Debit	45,825	64,550	28,517	18,250	(46,300)	Less charges from Real Property
5425	Interdepartmental Fringe - Charged out/Credit	(540,187)	(465,719)	(393,485)	(560,497)	(94,778)	Increased due to additonal linear park responsibilities
5426	Interdepartmental Fringe - Charged in/Debit	18,125	250	13,853	4,350	4,100	
5427	Labor Distribution Fringe Charged out/Credit	(358,199)	(179,720)	(236,204)	(153,485)	26,235	Correctly budgeted intermittent employees in respecitve work units
5428	Labor Distribution Fringe Charged in/Debit	346,273	223,657	227,863	217,848	(5,809)	
5429	Labor Distribution Salaries Charged out/Credit	(1,771,756)	(514,135)	(819,792)	(460,227)	53,908	Correctly budgeted intermittent employees in respective work units
5430	Labor Distribution Salaries Charged in/Debit	1,741,643	436,782	798,482	503,242	66,460	Correctly budgeting for work performed by Special Project Trade division to internal divisions
5431	Budgeted Benefits	-	67,321	-	-	(67,321)	
5439	Paid Parental Leave	-	-	2,139	-	-	
5440	Sick Payout	47,174	-	37,215	-	-	
5441	Vacation Payout	32,463	-	47,807	-	-	
5457	HSA Contribution - Employer	-	-	-	292,500	292,500	

SUMMARY BY OBJECT

Department: Natural Resources Parks and Recreation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
	Personnel Services Total	**11,076,368**	**12,362,860**	**7,873,016**	**12,548,138**	**185,278**	
5000	Office Supplies	54,308	50,753	31,008	50,715	(38)	
5001	Software Under $5M	6,121	-	11,288	-	-	
5002	Computer Equipment less than $1,000	967	-	-	-	-	
5003	Food Supplies	29,211	28,000	13,991	27,000	(1,000)	
5004	Food Preparations Supplies	84	400	80	400	-	
5005	Drugs & Pharmaceuticals	-	1,000	-	1,000	-	
5007	Fuel & Oil	3,062	4,452	1,248	6,350	1,898	
5008	Books, Subscriptions & Videos	882	2,180	928	1,800	(380)	
5010	Repair & Maintenance Supplies	709,119	956,695	527,212	874,365	(82,330)	Funds used to offset 2016/17 staff pay increases
5012	Chemicals	115,208	123,150	82,975	123,410	260	
5013	Janitorial Supplies	101,819	84,838	55,037	83,135	(1,703)	
5014	Clothing, Uniforms, and Safety Apparel	63,069	60,760	35,343	59,297	(1,463)	
5015	Promotional Items	341	-	-	-	-	
5016	Arts & Crafts	38,444	49,150	8,818	50,550	1,400	
5017	Cameras, Film & Equipment	5,442	-	939	-	-	
5018	Other Operation Supplies	78,546	15,700	24,802	18,100	2,400	
5019	Animal Control Supplies (food & other)	187	3,000	9	3,000	-	
5020	Tools & Equipment Under $1,000	81,771	62,719	59,134	68,385	5,666	
5021	Furniture Under $1,000	1,244	-	4,877	-	-	
5022	Signage Supplies & Services	64,284	15,500	36,161	28,700	13,200	Updating all urban park signage
5023	Vandalism Repairs	4,922	7,000	1,446	2,700	(4,300)	
5103	Lawyers	37	-	-	-	-	
5112	Archaeological Historic Preservation Services	28,064	-	3,400	-	-	
5113	Architectural Services	24,350	-	-	-	-	
5114	Engineering Services	3,258	-	1,990	-	-	
5123	Cultural Historical Services	8	-	-	-	-	
5125	Software Maintenance and Support	1,676	-	30	-	-	
5127	Laboratory & X-ray Services	7,505	5,450	1,120	8,300	2,850	
5138	In State Training	18,758	10,750	13,515	12,043	1,293	
5139	Out of State Training	-	4,000	178	-	(4,000)	
5140	In State Travel	2,703	-	2,424	-	-	
5141	Out of State Travel	-	-	586	-	-	
5142	Postage & Freight	1,284	6,300	1,717	3,200	(3,100)	
5143	Printing & Microfilming	13,826	36,119	9,566	15,500	(20,619)	Reduced recreation brochure size
5145	Security	9,799	11,980	4,890	5,550	(6,430)	
5147	Leases & Rental - Real Estate - Internal	97,059	55,990	12,796	120,010	64,020	Anticipate increased need for rental equipment

SUMMARY BY OBJECT

Department: Natural Resources Parks and Recreation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5148	Leases & Rental - Real Estate - External	5,250	23,300	1,750	3,500	(19,800)	Correctly budgets for Arivaca Community Center lease payments
5149	R&M-Machinery & Equipment Services	162,193	142,546	73,409	94,850	(47,696)	Anticipate less repairs as we procure replacement equipment for aging mowing equipment
5150	R&M Building Services	518,680	750,288	119,815	670,797	(79,491)	Reduced due to two new positions department is funding in 2017/18
5151	R&M Grounds and Landscaping	496,920	13,400	346,211	21,800	8,400	
5152	Other Professional Services	123,870	140,740	58,160	232,800	92,060	
5154	Appraisal Services	-	-	3,500	-	-	
5156	Investigative Services	1,662	5,000	744	5,000	-	
5160	Banking Credit Card Fees and Charges	4,454	1,000	2,381	1,500	500	
5161	Printing Costs for Promotional Items	-	500	-	500	-	
5162	Advertising	12,937	1,200	6,366	1,800	600	
5167	Leases & Rental - Other Mchnry Telecomm etc	1,284	-	2,645	-	-	
5200	Interdepartmental Supplies & Services - Charged Out/Credit	(249,224)	(230,445)	(147,269)	(415,435)	(184,990)	Estimating slightly less work to be charged out to requesting departments
5202	Departmental Overhead - Charged Out/Credit	(575,026)	(573,104)	(348,989)	(552,002)	21,102	Estimating slighly less work to be charged to reqeusting departments
5203	Interdepartmental Supplies & Services - Charged In/Debit	192,085	21,150	117,765	190,525	169,375	Correctly budgeting for mileage charge-outs by Speical Project Trade division
5204	Intradepartmental Supplies & Services - Charged In/Debit	-	191,050	-	-	(191,050)	Moved to 5203
5205	Departmental Overhead - Charged In/Debit	1,161	-	-	-	-	
5300	Telephone & Internet	256,291	230,533	173,091	-	(230,533)	Moved phone amounts to new object codes
5301	Electricity	750,171	743,475	469,154	780,225	36,750	Assuming new Esmond Station park facility as well as Pantano River Park restroom/parking lot from City of Tucson
5302	Water & Sewer	891,709	816,100	643,551	860,600	44,500	Assuming new Esmond station park facility in addition to additional river park segments from the City of Tucson
5303	Natural Gas	25,370	29,350	11,889	30,100	750	
5304	Waste Disposal and Recycling	75,612	77,970	52,543	80,299	2,329	
5305	Mileage Reimbursement	4,256	1,700	1,695	2,600	900	
5306	Motor Pool Charges	739,695	691,147	507,989	729,446	38,299	Increase due to one additional vehicle
5307	Regulatory Permitting Fees	3,990	2,160	3,110	2,060	(100)	
5309	Dues and Memberships	16,013	6,600	20,049	8,600	2,000	
5312	Other Miscellaneous Charges	11,364	3,000	1,981	3,000	-	

SUMMARY BY OBJECT

Department: Natural Resources Parks and Recreation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5314	Payments To Governments	9,260	-	1,014	-	-	
5315	Payments To Agencies	40,000	-	20,000	90,000	90,000	Correctly budgeting Tucson Clean and Beautiful Contract payment
5328	Other Interest Charges	45	-	-	-	-	
5338	Job Training & Training Supplies	22,729	-	-	-	-	
5341	Bad Debt Expense AP05 (Finance Only)	45	-	-	-	-	
5351	Computer Hardware - ISF Charges	131,676	226,046	150,696	180,444	(45,602)	Computers used decreased from FY17 to FY18
5352	Server and Storage - ISF Charges	85,504	110,687	73,792	125,867	15,180	With new responsibility of tracking County owned open space, storage usage is anticipated to increase Computers used decreased from FY17 to FY18
5353	Software - ISF Charges	40,043	75,823	50,552	54,501	(21,322)	Computers used decreased from FY17 to FY18
5359	Telephone Provider Charges - External	-	-	-	40,010	40,010	
5360	Internet Charges - External	-	-	-	44,404	44,404	
5361	Mobile Devices - External	-	-	-	118,036	118,036	
5362	ISF- IT Port Charges	-	-	-	77,308	77,308	
5500	Fixed Equipment - Non-Capital	3,141	-	-	-	-	
5504	Office Machines & Computers - Non-Capital	12,709	-	-	-	-	
5508	Other Machines & Equipment - Non-Capital	54,273	21,600	62,584	12,000	(9,600)	Estimating less recreation equipment replacement needs (diving boards, etc.)
	Operating Expenses Total	**5,437,500**	**5,118,702**	**3,427,686**	**5,058,645**	**(60,057)**	
5551	Land Improvements - Capital	82,648	-	-	-	-	
5556	Motor Vehicles - Capital	(2,631)	-	-	-	-	
5564	Other Machines & Equipment - Capital	101,070	50,000	72,780	-	(50,000)	Eliminating one time capital needs
	Capital Equipment > $5,000 Total	**181,087**	**50,000**	**72,780**	**-**	**(50,000)**	
	EXPENDITURE OBJECTS TOTAL	**16,694,955**	**17,531,562**	**11,373,482**	**17,606,783**	**75,221**	
REVENUE OBJECTS							
4250	License & Permits	6,740	600	2,240	600	-	
	Licenses & Permits Total	**6,740**	**600**	**2,240**	**600**	**-**	

SUMMARY BY OBJECT

Department: Natural Resources Parks and Recreation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4239	Culture & Recreation Fees	127,556	89,950	88,384	95,450	5,500	
4248	Facility Fees	859,037	733,400	544,366	702,350	(31,050)	Estimated less revenue due to uncertainty of Mike Jacob Sports Park operation
	Charges for Services Total	**986,593**	**823,350**	**632,750**	**797,800**	**(25,550)**	
4405	Interest Operating	190	-	-	-	-	
4407	Interest Revenue Pooled Investments Operating	388	-	460	-	-	
	Investment Earnings Total	**578**	**-**	**460**	**-**	**-**	
4400	Rent and Royalties	126,123	103,100	77,470	116,350	13,250	Increase due to new cell tower revenue at Denny Dunn park
4404	Other Misc. Revenue Operating	99,709	62,500	163,829	74,800	12,300	Increase due to revenue from public/private partnerships
4414	NSF Check Charge Revenue Source	75	-	-	-	-	
4415	Late Fees and Interest Charges on Overdue Receivable	125	-	75	-	-	
	Miscellaneous Revenue Total	**226,032**	**165,600**	**241,374**	**191,150**	**25,550**	
4501	Proceeds Sale Other Fixed Assets	1,574	-	-	-	-	
	Gain or Loss on Disposal of Assets Total	**1,574**	**-**	**-**	**-**	**-**	
	REVENUE OBJECTS TOTAL	**1,221,517**	**989,550**	**876,824**	**989,550**	**-**	

SUMMARY BY OBJECT

Department: Office of Sustainability and Conservation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	879,646	1,168,554	750,197	1,217,047	48,493	Includes new PCN adding 1 FTE for MSCP Section 10 Permit compliance monitoring activities
5409	Social Security & Medicare	66,019	86,712	56,020	93,105	6,393	
5410	Unemployment Insurance	908	884	591	851	(33)	
5411	Health Insurance Premiums	102,480	143,606	96,109	116,496	(27,110)	Changes in health benefits premiums and move of HSA activities to new object code
5412	Workers Compensation	2,050	2,723	1,832	3,165	442	
5413	Life Insurance	427	541	383	612	71	
5415	Employer Paid Subsidy	214	252	55	270	18	
5416	Arizona State Retirement	101,516	130,292	87,015	139,961	9,669	
5422	Dental Insurance Premiums	2,299	2,661	1,747	2,520	(141)	
5423	Interdepartmental Salaries - Charged out/Credit	(34,688)	(102,378)	(59,365)	(204,061)	(101,683)	Includes MOUs from RFCD and RWRD to partially reimburse for Water Policy Team
5424	Interdepartmental Salaries - Charged in/Debit	2,639	-	46	-	-	
5425	Interdepartmental Fringe - Charged out/Credit	(13,162)	(33,222)	(17,345)	(66,395)	(33,173)	Includes MOUs from RFCD and RWRD to partially reimburse for Water Policy Team
5426	Interdepartmental Fringe - Charged in/Debit	1,019	-	(97)	-	-	
5427	Labor Distribution Fringe Charged out/Credit	(127,109)	(28,122)	(106,386)	(168,733)	(140,611)	ADP process, used estimates based on current year actuals
5428	Labor Distribution Fringe Charged in/Debit	126,140	28,122	103,930	168,733	140,611	ADP process, used estimates based on current year actuals
5429	Labor Distribution Salaries Charged out/Credit	(422,447)	(83,878)	(324,830)	(521,750)	(437,872)	ADP process, used estimates based on current year actuals
5430	Labor Distribution Salaries Charged in/Debit	418,721	83,878	318,011	521,750	437,872	ADP process, used estimates based on current year actuals
5431	Budgeted Benefits	-	6,534	-	-	(6,534)	
5439	Paid Parental Leave	-	-	7,763	-	-	
5441	Vacation Payout	8,549	-	4,442	-	-	
5457	HSA Contribution - Employer	-	-	-	24,000	24,000	New O.C. created for HSA activities
	Personnel Services Total	**1,115,221**	**1,407,159**	**920,118**	**1,327,571**	**(79,588)**	

SUMMARY BY OBJECT

Department: Office of Sustainability and Conservation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5000	Office Supplies	1,051	3,000	590	6,080	3,080	
5001	Software Under $5M	7,072	500	1,897	7,020	6,520	
5002	Computer Equipment less than $1,000	55	-	215	-	-	
5008	Books, Subscriptions & Videos	2,780	3,000	-	3,000	-	
5010	Repair & Maintenance Supplies	34	500	-	500	-	
5014	Clothing, Uniforms, and Safety Apparel	432	-	-	500	500	
5018	Other Operation Supplies	34	-	46	-	-	
5020	Tools & Equipment Under $1,000	1,188	-	43	4,680	4,680	
5112	Archaeological Historic Preservation Services	6,158	15,000	7,813	100,000	85,000	Consultant services for field/archival work, site management, unanticipated discoveries and Mission Gardens contract
5122	Title Fees and Services	290	-	-	-	-	
5125	Software Maintenance and Support	480	-	1,824	-	-	
5138	In State Training	830	2,600	455	4,400	1,800	
5139	Out of State Training	191	-	-	-	-	
5140	In State Travel	-	500	-	1,250	750	
5142	Postage & Freight	141	600	77	540	(60)	
5143	Printing & Microfilming	1,922	2,400	576	10,000	7,600	
5147	Leases & Rental - Real Estate - Internal	623	-	-	-	-	
5148	Leases & Rental - Real Estate - External	415	-	-	-	-	
5149	R&M-Machinery & Equipment Services	5,566	5,000	2,217	7,000	2,000	
5150	R&M Building Services	-	2,052	-	4,000	1,948	
5152	Other Professional Services	-	-	-	15,157	15,157	To obtain external assistance in conducting Sustainable Action Plan for County Operations (SAPCO) and Pima Prospers activities
5158	Environmental Studies	16,750	30,000	773	109,186	79,186	Includes additional studies of vegetation and animal life to support monitoring of MSCP per Section 10 permit requirements
5162	Advertising	160	-	32	300	300	
5200	Interdepartmental Supplies & Services - Charged Out/Credit	-	-	-	(79,356)	(79,356)	
5202	Departmental Overhead - Charged Out/Credit	(27,870)	(14,400)	(16,462)	-	14,400	Process change: SUS no longer charging overhead in bill outs because they are included in the PWA Allocation
5203	Interdepartmental Supplies & Services - Charged In/Debit	95	-	4	(9,284)	(9,284)	
5205	Departmental Overhead - Charged In/Debit	1,312	-	-	-	-	
5300	Telephone & Internet	8,786	8,160	5,853	-	(8,160)	

SUMMARY BY OBJECT

Department: Office of Sustainability and Conservation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5306	Motor Pool Charges	5,052	14,716	6,170	25,116	10,400	Includes FS assigned vehicle charges for new MSCP Section 10 Permit team
5309	Dues and Memberships	-	250	318	-	(250)	
5312	Other Miscellaneous Charges	350	-	490	1,680	1,680	
5351	Computer Hardware - ISF Charges	11,736	25,376	15,224	24,349	(1,027)	
5352	Server and Storage - ISF Charges	48,236	34,526	20,720	42,289	7,763	
5353	Software - ISF Charges	5,096	8,577	5,144	6,909	(1,668)	
5361	Mobile Devices - External	-	-	-	2,344	2,344	
5362	ISF- IT Port Charges	-	-	-	10,656	10,656	New O.C. created for Port charges
5503	Furniture - Non-Capital	-	-	-	4,000	4,000	
5508	Other Machines & Equipment - Non-Capital	3,505	-	-	-	-	
	Operating Expenses Total	**102,470**	**142,357**	**54,019**	**302,316**	**159,959**	
	EXPENDITURE OBJECTS TOTAL	**1,217,691**	**1,549,516**	**974,137**	**1,629,887**	**80,371**	
REVENUE OBJECTS							
4400	Rent and Royalties	130	250	-	250	-	
4404	Other Misc. Revenue Operating	1	-	18	-	-	
	Miscellaneous Revenue Total	**131**	**250**	**18**	**250**	**-**	
	REVENUE OBJECTS TOTAL	**131**	**250**	**18**	**250**	**-**	

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	3,613,525	3,955,661	2,516,551	4,004,716	49,055	New PCN
5401	Overtime	57	-	2	-	-	
5403	Shift Differential	-	750	-	750	-	
5404	Temporary Help	22,145	59,406	20,944	67,351	7,945	Increase in minimum wage for Summer Youth
5405	Election Pay	-	-	200	-	-	
5406	Holiday Worked Pay	157	-	-	-	-	
5407	Special Assignment Pay	105	4,500	-	-	(4,500)	
5409	Social Security & Medicare	274,334	296,938	183,192	310,599	13,661	New PCN
5410	Unemployment Insurance	3,884	3,041	1,969	2,847	(194)	
5411	Health Insurance Premiums	462,035	555,161	382,607	451,474	(103,687)	Employer Health Savings Account contributions moved to Object Code 5457
5412	Workers Compensation	85,151	70,243	41,136	73,442	3,199	
5413	Life Insurance	1,743	1,972	1,260	1,937	(35)	
5415	Employer Paid Subsidy	2,893	3,864	2,074	3,870	6	
5416	Arizona State Retirement	421,019	444,003	289,237	457,987	13,984	New PCN
5422	Dental Insurance Premiums	5,841	6,022	4,525	6,720	698	
5423	Interdepartmental Salaries - Charged out/Credit	(560)	-	-	-	-	
5424	Interdepartmental Salaries - Charged in/Debit	1,675,084	1,546,837	1,067,620	2,182,363	635,526	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5425	Interdepartmental Fringe - Charged out/Credit	(1,159)	-	(1,114)	-	-	
5426	Interdepartmental Fringe - Charged in/Debit	554,723	493,683	396,105	830,779	337,096	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5427	Labor Distribution Fringe Charged out/Credit	(4,073)	-	(484)	-	-	
5429	Labor Distribution Salaries Charged out/Credit	(10,651)	-	(1,486)	-	-	
5431	Budgeted Benefits	-	21,492	-	-	(21,492)	Benefit increase for prior fiscal year salary increase
5435	Parking Subsidy	562	720	346	-	(720)	
5440	Sick Payout	69,095	-	-	-	-	
5441	Vacation Payout	48,326	-	-	-	-	
5457	HSA Contribution - Employer	-	-	-	84,000	84,000	Employer Health Savings Account contributions moved from Object Code 5411
	Personnel Services Total	**7,224,236**	**7,464,293**	**4,904,684**	**8,478,835**	**1,014,542**	

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5000	Office Supplies	21,018	31,100	16,932	31,050	(50)	
5001	Software Under $5M	95,189	12,935	48,224	12,935	-	
5002	Computer Equipment less than $1,000	3,033	4,600	8,772	4,930	330	
5003	Food Supplies	1,062	1,500	1,043	1,500	-	
5004	Food Preparations Supplies	-	-	3	-	-	
5007	Fuel & Oil	747	1,500	-	-	(1,500)	
5008	Books, Subscriptions & Videos	54	2,400	-	2,400	-	
5010	Repair & Maintenance Supplies	205,806	162,000	101,803	159,538	(2,462)	
5012	Chemicals	22,619	20,000	13,998	24,728	4,728	
5013	Janitorial Supplies	21,284	21,500	15,330	28,716	7,216	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5014	Clothing, Uniforms, and Safety Apparel	8,961	7,500	6,023	10,489	2,989	
5017	Cameras, Film & Equipment	275	9,000	-	2,750	(6,250)	Estimate based on expenditures for previous two fiscal years.
5018	Other Operation Supplies	47	1,500	8	-	(1,500)	
5020	Tools & Equipment Under $1,000	45,598	86,600	23,786	58,100	(28,500)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5021	Furniture Under $1,000	-	-	643	-	-	
5022	Signage Supplies & Services	15,690	14,000	10,882	6,101	(7,899)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5023	Vandalism Repairs	1,691	2,600	1,322	680	(1,920)	
5112	Archaeological Historic Preservation Services	16,959	-	-	-	-	
5114	Engineering Services	281,076	817,049	45,611	560,000	(257,049)	Job Order Contract costs for Engineering (Object Code 5114), R&M Grounds and Landscaping (Object Code 5151) and Other Professional Services (Object Code 5152) vary each fiscal year.
5118	Process Service	638	-	1,144	-	-	
5121	Accounting and Auditing Services	-	500	-	500	-	
5125	Software Maintenance and Support	123,960	138,250	51,138	95,550	(42,700)	Decrease in Workview software maintenance
5127	Laboratory & X-ray Services	4,517	8,000	2,347	8,000	-	
5138	In State Training	6,026	8,000	7,330	8,000	-	
5139	Out of State Training	1,100	22,000	-	22,000	-	
5140	In State Travel	2,014	4,000	1,606	4,000	-	
5141	Out of State Travel	1,844	-	203	4,000	4,000	
5142	Postage & Freight	7,865	10,000	9,565	10,000	-	
5143	Printing & Microfilming	6,423	10,000	15,390	10,000	-	
5145	Security	32,926	600	170	763	163	
5146	Moving and Storage Fees	225	-	-	-	-	

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5147	Leases & Rental - Real Estate - Internal	277,033	15,200	122,276	216,831	201,631	Reclassification plus increase in Public Works Building rent
5148	Leases & Rental - Real Estate - External	2,126	173,617	-	-	(173,617)	Moved to Object Code 5147
5149	R&M-Machinery & Equipment Services	59,289	138,500	28,559	93,580	(44,920)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5150	R&M Building Services	74,409	208,645	12,560	90,000	(118,645)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5151	R&M Grounds and Landscaping	1,119,963	1,404,500	631,264	1,593,616	189,116	Job Order Contract costs for Engineering (Object Code 5114), R&M Grounds and Landscaping (Object Code 5151) and Other Professional Services (Object Code 5152) vary each fiscal year.
5152	Other Professional Services	759,204	968,400	296,561	861,613	(106,787)	Job Order Contract costs for Engineering (Object Code 5114), R&M Grounds and Landscaping (Object Code 5151) and Other Professional Services (Object Code 5152) vary each fiscal year.
5159	Lobbying Services	53,088	65,000	17,000	65,000	-	
5160	Banking Credit Card Fees and Charges	8	-	226	150	150	
5162	Advertising	10,412	10,000	5,269	10,000	-	
5163	Laundry & Linen Services	228	450	-	450	-	
5167	Leases & Rental - Other Mchnry Telecomm etc	1,892	10,000	1,317	10,000	-	
5202	Departmental Overhead - Charged Out/Credit	(1)	-	-	-	-	
5203	Interdepartmental Supplies & Services - Charged In/Debit	95,305	108,660	53,352	124,324	15,664	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5205	Departmental Overhead - Charged In/Debit	654,230	603,986	388,713	614,977	10,991	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5206	County Administrative Overhead	1,713,864	1,985,940	1,323,960	1,411,146	(574,794)	Public Works Administrative Overhead less decrease in County Administrative Overhead
5208	PWA Overhead Expense	759,480	421,104	280,736	681,554	260,450	Public Works Administration Overhead included in County Administrative Overhead Object Code 5206
5300	Telephone & Internet	54,562	80,888	40,364	-	(80,888)	Moved to Object Codes 5359, 5361, 5362
5301	Electricity	29,576	35,500	22,943	33,394	(2,106)	
5302	Water & Sewer	99,540	230,150	80,980	124,565	(105,585)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
5303	Natural Gas	-	600	-	600	-	
5304	Waste Disposal and Recycling	22,695	41,300	12,866	42,920	1,620	
5306	Motor Pool Charges	181,343	210,000	168,887	239,873	29,873	Increase in Pima County Natural Resources, Parks and Recreation (NRPR) transfers

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5307	Regulatory Permitting Fees	2,520	7,500	2,500	3,000	(4,500)	
5309	Dues and Memberships	10,009	10,000	8,115	10,000	-	
5312	Other Miscellaneous Charges	10,353	25,840	5,391	25,840	-	
5314	Payments To Governments	937	-	87	-	-	
5315	Payments To Agencies	3,950	30,266	3,750	37,766	7,500	Green Valley Council General Services Annual Contract Allocation
5318	General Liability Insurance Premiums	76,944	69,382	46,256	78,392	9,010	Increase in Pima County FY 2017-2018 Risk Allocation
5319	Property Damage Insurance Premiums	288	14,047	9,368	5,581	(8,466)	Decrease in Pima County FY 2017-2018 Risk Allocation
5321	Other Insurance Premiums	3,062	3,195	2,128	-	(3,195)	
5351	Computer Hardware - ISF Charges	65,376	129,129	86,088	112,652	(16,477)	
5352	Server and Storage - ISF Charges	108,517	148,415	98,944	152,522	4,107	Increase in Pima County Information Technology Department Internal Service Fund charges
5353	Software - ISF Charges	28,394	40,863	27,240	26,867	(13,996)	Decrease in Pima County Information Technology Department Internal Service Fund charges
5359	Telephone Provider Charges - External	-	-	-	500	500	
5361	Mobile Devices - External	-	-	-	42,346	42,346	Moved from Object Code 5300
5362	ISF- IT Port Charges	-	-	-	35,076	35,076	Moved from Object Code 5300
5504	Office Machines & Computers - Non-Capital	-	3,525	2,147	4,000	475	
5508	Other Machines & Equipment - Non-Capital	32,793	16,000	14,242	64,078	48,078	ALERT System maintenance
	Operating Expenses Total	**7,240,036**	**8,607,736**	**4,177,362**	**7,879,943**	**(727,793)**	
5556	Motor Vehicles - Capital	2,631	-	-	-	-	
5560	Office Machines & Computers - Capital	-	-	46,604	-	-	
5564	Other Machines & Equipment - Capital	109,309	400,000	118,126	190,000	(210,000)	Decrease in Pima County Natural Resources, Parks and Recreation (NRPR) transfers
	Capital Equipment > $5,000 Total	**111,940**	**400,000**	**164,730**	**190,000**	**(210,000)**	
	EXPENDITURE OBJECTS TOTAL	**14,576,212**	**16,472,029**	**9,246,776**	**16,548,778**	**76,749**	
REVENUE OBJECTS							
4000	Real Property Taxes Current	20,995,034	22,744,097	13,835,508	23,769,931	1,025,834	Current year forecasts for revenue codes 4000 and 4004 are based on FY 2016/17 adopted tax rates. For each fund, adoption of a different tax rate for FY 2017/18 will cause the forecast for these two revenue codes to change.
4001	Real PropertyTaxes PY Collections	41,007	637,000	87	700	(636,300)	Moved to RSC 4014,4015,& 4016

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4012	Real PropertyTaxes PY - Tax .012	(12,333)	-	-	-	-	
4013	Real PropertyTaxes PY - Tax .013	(14,287)	-	(7,716)	-	-	
4014	Real PropertyTaxes PY - Tax .014	453,384	-	(11,345)	(1,800)	(1,800)	Moved from RSC 4001
4015	Real PropertyTaxes PY - Tax .015	-	-	410,648	(9,000)	(9,000)	Moved from RSC 4001
4016	Real PropertyTaxes PY - Tax .016	-	-	-	582,000	582,000	Moved from RSC 4001
	Property Taxes Total	**21,462,805**	**23,381,097**	**14,227,182**	**24,341,831**	**960,734**	
4250	License & Permits	615	1,100	615	1,100	-	
	Licenses & Permits Total	**615**	**1,100**	**615**	**1,100**	**-**	
4103	Federal Payments In Lieu of Tax	2,096	1,980	-	1,980	-	
4111	State Revenue	269,657	-	-	-	-	
4116	State Revenue Payments In Lieu of Tax	-	70	-	70	-	
4121	City Revenue Payments In Lieu of Tax	4,144	2,920	-	2,920	-	
4124	Other Local Governments Other	40,342	45,000	32,589	45,000	-	
	Intergovernmental Total	**316,239**	**49,970**	**32,589**	**49,970**	**-**	
4200	General Government Fees	57,383	70,000	24,344	70,000	-	
	Charges for Services Total	**57,383**	**70,000**	**24,344**	**70,000**	**-**	
4313	Other Fines	50	-	-	-	-	
	Fines & Forfeits Total	**50**	**-**	**-**	**-**	**-**	
4407	Interest Revenue Pooled Investments Operating	47,837	19,767	37,176	45,000	25,233	Increase in interest earned due to increasing Fund balance.
	Investment Earnings Total	**47,837**	**19,767**	**37,176**	**45,000**	**25,233**	

SUMMARY BY OBJECT

Department: Regional Flood Control District

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4400	Rent and Royalties	71,318	55,000	62,336	70,000	15,000	Estimate based on rental income for previous two fiscal years.
4404	Other Misc. Revenue Operating	1,718	3,520	21,511	4,150	630	
4414	NSF Check Charge Revenue Source	25	25	-	25	-	
4415	Late Fees and Interest Charges on Overdue Receivable	300	300	1,953	300	-	
	Miscellaneous Revenue Total	**73,361**	**58,845**	**85,800**	**74,475**	**15,630**	
	REVENUE OBJECTS TOTAL	**21,958,290**	**23,580,779**	**14,407,706**	**24,582,376**	**1,001,597**	

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	12,174,490	13,327,854	8,496,804	13,460,779	132,925	Increase in salaries as a result of changes due to FLSA requirements implemented beginning in September 2016.
5401	Overtime	281,347	401,930	231,933	443,480	41,550	Increase in Overtime based on FLSA changes.
5402	On Call Pay	149,679	176,968	115,146	187,688	10,720	Increase in On Call based on FLSA changes.
5403	Shift Differential	1,762	7,900	1,400	4,500	(3,400)	
5404	Temporary Help	125,879	146,936	47,191	219,365	72,429	Anticipate more Temp help due to FLSA changes.
5405	Election Pay	260	-	-	-	-	
5406	Holiday Worked Pay	13,951	28,198	9,471	22,748	(5,450)	
5407	Special Assignment Pay	17,036	12,707	10,901	16,936	4,229	
5409	Social Security & Medicare	947,775	994,056	652,553	1,073,325	79,269	Increase in social security and fica as a result of increased salaries due to FLSA changes.
5410	Unemployment Insurance	13,280	10,139	6,926	9,559	(580)	
5411	Health Insurance Premiums	2,091,875	2,578,124	1,729,238	2,125,440	(452,684)	Changes in health benefits premiums and new object code 5457 for HSA benefits.
5412	Workers Compensation	539,615	476,557	348,975	537,800	61,243	Increase in Worker's Comp as a result of FLSA changes.
5413	Life Insurance	8,304	9,384	5,938	9,481	97	
5415	Employer Paid Subsidy	2,151	2,499	1,561	3,150	651	
5416	Arizona State Retirement	1,461,483	1,440,626	1,015,998	1,552,477	111,851	Increase in AZ retirement as a result of increased salaries due to FLSA changes.
5422	Dental Insurance Premiums	34,038	36,330	25,635	39,032	2,702	
5423	Interdepartmental Salaries - Charged out/Credit	(49,119)	(31,176)	(27,557)	(83,688)	(52,512)	Increase in Interdept. Salaries Charged Out based on straightline actual at 6 mos. in FY17.
5424	Interdepartmental Salaries - Charged in/Debit	569,457	576,591	327,247	622,010	45,419	Increase due to increase in MOUs with DSD and PCA.
5425	Interdepartmental Fringe - Charged out/Credit	(22,849)	(9,100)	(13,066)	(32,866)	(23,766)	
5426	Interdepartmental Fringe - Charged in/Debit	73,057	88,261	51,098	89,569	1,308	
5427	Labor Distribution Fringe Charged out/Credit	(1,689,632)	(1,911,475)	(1,211,174)	(1,308,164)	603,311	
5428	Labor Distribution Fringe Charged in/Debit	988,368	948,990	794,468	828,172	(120,818)	
5429	Labor Distribution Salaries Charged out/Credit	(3,918,146)	(4,618,548)	(2,661,466)	(3,804,643)	813,905	
5430	Labor Distribution Salaries Charged in/Debit	2,069,801	2,309,800	1,582,587	2,303,000	(6,800)	
5431	Budgeted Benefits	-	90,663	-	-	(90,663)	
5435	Parking Subsidy	252	260	63	-	(260)	
5439	Paid Parental Leave	-	-	8,393	-	-	

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5440	Sick Payout	117,994	-	15,452	-	-	
5441	Vacation Payout	65,460	-	13,646	-	-	
5457	HSA Contribution - Employer	-	-	-	399,000	399,000	
	Personnel Services Total	**16,067,568**	**17,094,474**	**11,579,361**	**18,718,150**	**1,623,676**	
5000	Office Supplies	25,123	31,875	17,012	35,850	3,975	
5001	Software Under $5M	6,793	17,575	6,765	818,015	800,440	Increase represents purchase of new software for data management. Per IT Access database currently used will no longer be supported.
5002	Computer Equipment less than $1,000	1,490	8,750	1,110	9,082	332	
5003	Food Supplies	4,060	4,329	1,214	2,700	(1,629)	
5004	Food Preparations Supplies	-	-	67	-	-	
5006	Medical & Lab Supplies	3,308	8,425	406	8,425	-	
5007	Fuel & Oil	1,945	7,500	-	7,575	75	
5008	Books, Subscriptions & Videos	4,919	21,775	7,140	22,775	1,000	
5010	Repair & Maintenance Supplies	2,152,555	2,309,160	1,189,438	2,159,007	(150,153)	Anticipate less emphasis on Repair and Maintenance supplies to allow for more pavement preservation supplies.
5012	Chemicals	12,903	11,625	6,284	10,825	(800)	
5013	Janitorial Supplies	11,221	20,150	6,410	18,150	(2,000)	
5014	Clothing, Uniforms, and Safety Apparel	60,496	55,080	19,584	73,150	18,070	Increase due mostly to Operations Warehouse now fully staffed.
5015	Promotional Items	5,583	3,500	469	3,500	-	
5017	Cameras, Film & Equipment	881	2,350	253	2,850	500	
5018	Other Operation Supplies	81,555	76,950	37,282	71,100	(5,850)	
5020	Tools & Equipment Under $1,000	71,755	73,675	31,585	71,775	(1,900)	
5021	Furniture Under $1,000	4,989	1,000	-	4,000	3,000	
5022	Signage Supplies & Services	5,309	400	5,296	1,800	1,400	
5114	Engineering Services	233,355	53,187	34,534	44,000	(9,187)	
5116	Telecommunication Services	629	-	284	-	-	
5120	Public Art Program Management Services	300	91,625	4,050	91,625	-	
5121	Accounting and Auditing Services	11,580	15,000	-	15,000	-	
5122	Title Fees and Services	-	200	1,333	200	-	
5125	Software Maintenance and Support	67,632	118,700	55,938	122,600	3,900	
5138	In State Training	30,297	13,205	18,738	24,520	11,315	Anticipate attendance at increased amounts of In State trainings to keep current on regulations and certifications.
5139	Out of State Training	201	9,750	670	-	(9,750)	
5140	In State Travel	1,637	8,000	2,297	6,000	(2,000)	
5141	Out of State Travel	109	750	404	750	-	

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5142	Postage & Freight	15,834	15,448	4,218	15,118	(330)	
5143	Printing & Microfilming	9,391	22,920	6,407	17,750	(5,170)	
5145	Security	48,311	50,000	52,298	50,000	-	
5146	Moving and Storage Fees	111	-	226	500	500	
5147	Leases & Rental - Real Estate - Internal	295,739	905,050	143,627	211,421	(693,629)	Decrease in Leases and Rental as change in object code for heavy equipment rentals. Only internal County rent remains in this object.
5148	Leases & Rental - Real Estate - External	840,675	213,677	109,199	6,000	(207,677)	Change in object code for internal County rent. Now at 5147.
5149	R&M-Machinery & Equipment Services	646,437	778,350	454,380	685,600	(92,750)	Previously ongoing maintenance costs for wireless communications systems for remote monitoring and control of traffic signals was budgeted in here. This cost is now paid by PAG and therefore the budget was reduced.
5150	R&M Building Services	324,122	282,338	124,502	272,338	(10,000)	Monies for construction of new restroom were included in FY17 budget.
5151	R&M Grounds and Landscaping	2,657,757	3,119,118	1,619,045	2,750,209	(368,909)	Did not budget any pavement preservation monies in FY17, were hoping for bond to pass. Bonds did not pass therefore budgeting for this in FY 2018.
5152	Other Professional Services	49,261	125,085	50,675	125,372	287	
5157	Data Processing	-	-	2,995	-	-	
5159	Lobbying Services	45,767	55,000	14,912	55,000	-	
5160	Banking Credit Card Fees and Charges	75,173	74,100	43,129	80,972	6,872	
5161	Printing Costs for Promotional Items	-	500	-	500	-	
5162	Advertising	4,389	7,050	1,657	7,200	150	
5163	Laundry & Linen Services	9,307	37,450	26,617	50,500	13,050	No budget in unit 1494 in FY17 and $9K was budgeted in this unit in FY18.
5167	Leases & Rental - Other Mchnry Telecomm etc	8,494	-	471,662	773,350	773,350	
5200	Interdepartmental Supplies & Services - Charged Out/Credit	(3,203,779)	(2,193,859)	(1,960,389)	(2,157,588)	36,271	Decrease due to diminishing CIP projects.
5202	Departmental Overhead - Charged Out/Credit	(1,192,548)	(1,653,880)	(813,045)	(1,122,249)	531,631	Decrease in Interdept. Overhead Charged Out due to diminishing CIP projects.
5203	Interdepartmental Supplies & Services - Charged In/Debit	3,011,731	1,954,317	1,869,661	1,955,383	1,066	
5205	Departmental Overhead - Charged In/Debit	56,485	94,716	48,130	186,336	91,620	FY18 DSD MOU overhead is $93K. Overhead for DSD MOU was not budgeted in this object in FY17.
5206	County Administrative Overhead	2,710,641	2,984,667	1,989,776	2,247,294	(737,373)	Change in process, PWA Allocation now included in County Administrative Overhead allocation.

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5208	PWA Overhead Expense	794,316	661,473	440,984	1,066,107	404,634	Change in process, PWA Allocation now included in County Administrative Overhead allocation.
5300	Telephone & Internet	231,308	256,052	156,427	-	(256,052)	Change in process; new objects created for ports, cell phones, outside internet, outside telephone.
5301	Electricity	477,500	582,172	320,129	570,000	(12,172)	Anticipate usual increase in electricity costs.
5302	Water & Sewer	157,331	182,300	110,003	165,200	(17,100)	Anticipate usual increase in water and sewer costs.
5303	Natural Gas	11,966	11,550	6,514	11,550	-	
5304	Waste Disposal and Recycling	22,258	76,625	42,450	61,125	(15,500)	Anticipate usual increase in waste disposal and recycling costs.
5305	Mileage Reimbursement	2,581	2,700	2,052	5,400	2,700	
5306	Motor Pool Charges	3,366,556	3,426,330	2,154,053	3,532,762	106,432	Increased based on Fleet's schedule for FY18.
5307	Regulatory Permitting Fees	2,998	1,650	1,000	1,650	-	
5309	Dues and Memberships	27,453	28,898	10,052	27,523	(1,375)	
5312	Other Miscellaneous Charges	36,660	43,650	8,726	44,270	620	
5315	Payments To Agencies	6,106,149	6,379,801	4,691,202	6,582,301	202,500	Increase due to new added budget for Ajo Airport work as requested by department.
5318	General Liability Insurance Premiums	1,660,632	1,225,895	817,264	1,293,636	67,741	Increase in General Liability-Self Insurance based on FY 2017-18 schedule from Risk Management.
5319	Property Damage Insurance Premiums	5,784	33,821	22,544	5,956	(27,865)	Decrease in Property-Self Insurance based on FY 2017-18 schedule from Risk Management.
5321	Other Insurance Premiums	29,964	30,447	20,096	8,643	(21,804)	Decrease based on Risk Mgmt. schedule for FY18.
5338	Job Training & Training Supplies	4,053	-	-	-	-	
5339	Job Support Services & Supplies	-	1,500	-	1,500	-	
5341	Bad Debt Expense AP05 (Finance Only)	7,825	10,600	2,108	2,000	(8,600)	
5350	Radio	108,948	132,972	76,149	132,972	-	
5351	Computer Hardware - ISF Charges	279,900	315,607	210,408	318,049	2,442	
5352	Server and Storage - ISF Charges	284,208	166,217	110,808	234,025	67,808	Increase for FY 2017-18 ITD Internal Service Fund for leased servers & storage.
5353	Software - ISF Charges	77,172	103,065	68,712	82,903	(20,162)	Decrease in standard computer software in FY 2017-18.
5359	Telephone Provider Charges - External	-	-	-	36,915	36,915	
5360	Internet Charges - External	-	-	-	3,500	3,500	
5361	Mobile Devices - External	-	-	-	116,035	116,035	
5362	ISF- IT Port Charges	-	-	-	112,332	112,332	
5500	Fixed Equipment - Non-Capital	-	-	1,293	-	-	
5503	Furniture - Non-Capital	2,646	-	3,679	-	-	
5504	Office Machines & Computers - Non-Capital	3,245	13,568	-	6,000	(7,568)	
5508	Other Machines & Equipment - Non-Capital	19,668	60,635	2,902	34,288	(26,347)	
5509	Telecommunication Equipment - Non-Capital	-	-	2,059	-	-	

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5652	Inventory Clearing	13,475	-	13,431	-	-	
	Operating Expenses Total	**22,948,519**	**23,584,111**	**15,003,290**	**24,292,922**	**708,811**	
5555	Fixed Equipment - Capital	-	15,000	-	15,000	-	
5559	Furniture - Capital	-	-	-	10,000	10,000	
5560	Office Machines & Computers - Capital	16,259	-	-	9,500	9,500	
5564	Other Machines & Equipment - Capital	766,076	699,800	(61)	448,000	(251,800)	
	Capital Equipment > $5,000 Total	**782,335**	**714,800**	**(61)**	**482,500**	**(232,300)**	
	EXPENDITURE OBJECTS TOTAL	**39,798,422**	**41,393,385**	**26,582,590**	**43,493,572**	**2,100,187**	
REVENUE OBJECTS							
4250	License & Permits	1,178,163	1,152,500	812,202	1,151,200	(1,300)	
	Licenses & Permits Total	**1,178,163**	**1,152,500**	**812,202**	**1,151,200**	**(1,300)**	
4100	Federal Revenue Operating	-	189,114	-	183,000	(6,114)	
4103	Federal Payments In Lieu of Tax	185,809	-	-	-	-	
4111	State Revenue	152,311	-	72,927	3,000	3,000	
4115	State Revenue Highway User Fees	42,543,064	45,250,000	25,816,137	45,679,000	429,000	HURF estimates based on the PAG estimate of Statewide HURF contributions and trend allocation to Pima County. Approximately 1% increase for FY 2017-18.
4117	State Revenue Vehicle License Tax	13,462,680	13,200,000	8,688,991	14,586,000	1,386,000	VLT estimates based on VLT trend for recent years and prior year actuals.
	Intergovernmental Total	**56,343,864**	**58,639,114**	**34,578,055**	**60,451,000**	**1,811,886**	
4200	General Government Fees	29,308	42,850	18,470	2,650	(40,200)	Budgeted less as $40K for Hayhook anticipated in FY 2017.
4218	Highways & Street Fees	13,055	137,000	-	137,000	-	
4219	Impact Fees	54,975	65,000	35,025	65,000	-	
	Charges for Services Total	**97,338**	**244,850**	**53,495**	**204,650**	**(40,200)**	

SUMMARY BY OBJECT

Department: Transportation

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
4407	Interest Revenue Pooled Investments Operating	37,954	25,000	26,540	-	(25,000)	Anticipate less revenue earned due to lower cash balances.
	Investment Earnings Total	**37,954**	**25,000**	**26,540**	**-**	**(25,000)**	
4400	Rent and Royalties	88,604	135,494	59,944	115,000	(20,494)	Budget based on straightline actuals at period 6.
4404	Other Misc. Revenue Operating	229,200	149,188	257,681	91,200	(57,988)	Anticipate fewer damage billings.
4414	NSF Check Charge Revenue Source	-	-	50	-	-	
4415	Late Fees and Interest Charges on Overdue Receivable	856	1,750	1,213	1,550	(200)	
	Miscellaneous Revenue Total	**318,660**	**286,432**	**318,888**	**207,750**	**(78,682)**	
4500	Proceeds Sale of Land	87,670	-	205,758	-	-	
	Gain or Loss on Disposal of Assets Total	**87,670**	**-**	**205,758**	**-**	**-**	
	REVENUE OBJECTS TOTAL	**58,063,649**	**60,347,896**	**35,994,938**	**62,014,600**	**1,666,704**	

SUMMARY BY OBJECT

Department: Environmental Quality

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	1,714,187	1,889,943	1,170,232	1,887,853	(2,090)	
5401	Overtime	903	9,000	376	1,000	(8,000)	
5409	Social Security & Medicare	125,945	139,713	85,789	144,237	4,524	
5410	Unemployment Insurance	1,740	1,429	909	1,320	(109)	
5411	Health Insurance Premiums	202,664	252,164	173,191	209,863	(42,301)	HAS Employer Contribution moved to object 5457.
5412	Workers Compensation	34,727	28,134	17,039	30,643	2,509	
5413	Life Insurance	921	1,020	674	1,054	34	
5415	Employer Paid Subsidy	1,365	1,848	958	1,890	42	
5416	Arizona State Retirement	196,356	210,507	134,596	217,103	6,596	
5422	Dental Insurance Premiums	3,158	3,395	2,271	3,444	49	
5423	Interdepartmental Salaries - Charged out/Credit	(170,093)	(187,718)	(125,728)	(185,285)	2,433	
5424	Interdepartmental Salaries - Charged in/Debit	108,361	107,110	64,005	138,153	31,043	
5425	Interdepartmental Fringe - Charged out/Credit	(48,990)	(58,155)	(37,438)	(56,963)	1,192	
5426	Interdepartmental Fringe - Charged in/Debit	13,559	15,744	12,034	18,112	2,368	
5427	Labor Distribution Fringe Charged out/Credit	(196,470)	(203,169)	(152,809)	(212,614)	(9,445)	
5428	Labor Distribution Fringe Charged in/Debit	190,914	211,046	132,457	219,884	8,838	
5429	Labor Distribution Salaries Charged out/Credit	(589,898)	(545,773)	(412,815)	(578,666)	(32,893)	Increase in amount of intradepartment charges out per Labor Distribution schedule.
5430	Labor Distribution Salaries Charged in/Debit	574,418	601,169	360,935	600,974	(195)	
5431	Budgeted Benefits	-	10,942	-	-	(10,942)	No FY18 allocation.
5440	Sick Payout	-	32,912	14,013	34,553	1,641	
5441	Vacation Payout	-	19,101	8,894	18,406	(695)	
5457	HSA Contribution - Employer	-	-	-	44,000	44,000	New object. Previously budgeted in object 5411.
	Personnel Services Total	**2,163,767**	**2,540,362**	**1,449,583**	**2,538,961**	**(1,401)**	
5000	Office Supplies	6,137	9,347	4,282	9,328	(19)	
5001	Software Under $5M	314	9,020	7,257	5,155	(3,865)	
5002	Computer Equipment less than $1,000	4,991	565	42	700	135	
5006	Medical & Lab Supplies	1,138	13,925	161	5,804	(8,121)	
5008	Books, Subscriptions & Videos	2,017	1,853	1,071	2,478	625	

SUMMARY BY OBJECT

Department: Environmental Quality

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5010	Repair & Maintenance Supplies	198	5,641	7,234	1,644	(3,997)	
5013	Janitorial Supplies	-	39	-	-	(39)	
5014	Clothing, Uniforms, and Safety Apparel	876	1,363	52	1,879	516	
5015	Promotional Items	-	-	2,724	3,000	3,000	
5017	Cameras, Film & Equipment	-	56	8,570	-	(56)	
5018	Other Operation Supplies	351	3,464	95	554	(2,910)	
5020	Tools & Equipment Under $1,000	2,319	3,088	534	189	(2,899)	
5021	Furniture Under $1,000	6,633	-	-	-	-	
5121	Accounting and Auditing Services	468	627	-	468	(159)	
5125	Software Maintenance and Support	378	836	2,877	3,000	2,164	
5127	Laboratory & X-ray Services	45	389	-	45	(344)	
5138	In State Training	7,487	11,876	3,072	4,548	(7,328)	
5139	Out of State Training	2,226	300	-	2,226	1,926	
5140	In State Travel	1,111	1,940	1,124	3,252	1,312	
5141	Out of State Travel	2,361	7,519	821	4,325	(3,194)	
5142	Postage & Freight	2,172	2,125	806	1,835	(290)	
5143	Printing & Microfilming	3,036	4,466	201	1,995	(2,471)	
5145	Security	2,017	-	-	-	-	
5147	Leases & Rental - Real Estate - Internal	98,322	1,638	67,824	101,736	100,098	Due to PY budget in 5148.
5148	Leases & Rental - Real Estate - External	-	101,736	-	-	(101,736)	Due to PY budget in 5148.
5149	R&M-Machinery & Equipment Services	14,357	13,820	1,917	14,682	862	
5150	R&M Building Services	7,419	1,000	17,856	31,465	30,465	Due to anticipated allocation for contract work, office an dsecurity buildouts.
5152	Other Professional Services	7,732	27,991	719	33,804	5,813	
5159	Lobbying Services	4,037	7,500	1,045	7,500	-	
5160	Banking Credit Card Fees and Charges	16,186	13,233	11,564	25,541	12,308	Increase of point of sale credit card charges for DEQ permit payments.
5162	Advertising	21,980	18,306	8,194	21,980	3,674	
5167	Leases & Rental - Other Mchnry Telecomm etc	-	-	1,130	1,773	1,773	
5200	Interdepartmental Supplies & Services - Charged Out/Credit	(38,107)	(60,250)	(22,862)	(52,642)	7,608	
5201	Intradepartmental Supplies & Services - Charged Out/Credit	-	(7,440)	-	(4,824)	2,616	
5202	Departmental Overhead - Charged Out/Credit	(272,722)	(234,990)	(147,746)	(241,971)	(6,981)	
5203	Interdepartmental Supplies & Services - Charged In/Debit	3,367	26,219	1,408	946	(25,273)	No additional sampling of Lead/Beryllium or Storm Water sampling.
5204	Intradepartmental Supplies & Services - Charged In/Debit	-	-	-	4,824	4,824	

SUMMARY BY OBJECT

Department: Environmental Quality

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5205	Departmental Overhead - Charged In/Debit	43,439	38,446	25,751	48,519	10,073	Increase of charges in from DSD MOU.
5206	County Administrative Overhead	432,636	409,338	272,888	317,928	(91,410)	Reduction of DE County Overhead allocation.
5208	PWA Overhead Expense	12,494	13,397	8,944	24,307	10,910	Public Works overhead included in County Admin OH 5206 for FY18.
5300	Telephone & Internet	53,480	56,359	39,697	-	(56,359)	Allocations moved to new objects 5360-5362 for FY18.
5301	Electricity	15,085	12,600	8,290	16,600	4,000	
5304	Waste Disposal and Recycling	15	-	-	-	-	
5305	Mileage Reimbursement	113	200	34	320	120	
5306	Motor Pool Charges	102,610	128,973	80,896	137,904	8,931	
5307	Regulatory Permitting Fees	10,000	10,600	10,000	10,000	(600)	
5309	Dues and Memberships	1,295	-	487	620	620	
5312	Other Miscellaneous Charges	10,626	10,090	5,374	12,961	2,871	
5314	Payments To Governments	350	-	350	-	-	
5315	Payments To Agencies	5,627	11,250	5,627	11,250	-	
5318	General Liability Insurance Premiums	31,560	26,799	17,864	55,868	29,069	Increase in DE Self Insurance Rate allocation.
5319	Property Damage Insurance Premiums	7,236	5,764	3,848	2,218	(3,546)	
5341	Bad Debt Expense AP05 (Finance Only)	330	-	-	-	-	
5351	Computer Hardware - ISF Charges	41,076	74,513	49,680	77,104	2,591	
5352	Server and Storage - ISF Charges	-	-	-	139,230	139,230	Addition of server storage to EQ. Prior year budgeted in GF.
5353	Software - ISF Charges	17,837	24,064	16,048	20,342	(3,722)	
5359	Telephone Provider Charges - External	-	-	-	7,290	7,290	
5361	Mobile Devices - External	-	-	-	28,046	28,046	Prior year budgeted in 5300. 5361 is new object code.
5362	ISF- IT Port Charges	-	-	-	30,636	30,636	Increase in port count by one (1) port previously budgeted in object 5300.
5507	Medical & Laboratory Equipment - Non-Capital	-	10,000	-	-	(10,000)	Reduction of sampling meters allocation to FC.
5508	Other Machines & Equipment - Non-Capital	(1)	-	6,088	-	-	
	Operating Expenses Total	**694,654**	**819,595**	**533,838**	**938,382**	**118,787**	
5563	Medical & Laboratory Equipment - Capital	42,573	-	-	23,314	23,314	Purchase of replacement Monitoring Equipment.
5564	Other Machines & Equipment - Capital	44,932	-	-	-	-	
	Capital Equipment > $5,000 Total	**87,505**	**-**	**-**	**23,314**	**23,314**	

SUMMARY BY OBJECT

Department: Environmental Quality

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
	EXPENDITURE OBJECTS TOTAL	**2,945,926**	**3,359,957**	**1,983,421**	**3,500,657**	**140,700**	
REVENUE OBJECTS							
4250	License & Permits	2,216,142	2,148,110	1,925,125	2,192,857	44,747	Budgeted increase of revenue based on four year average.
	Licenses & Permits Total	**2,216,142**	**2,148,110**	**1,925,125**	**2,192,857**	**44,747**	
4200	General Government Fees	500	-	-	-	-	
	Charges for Services Total	**500**	**-**	**-**	**-**	**-**	
4313	Other Fines	-	-	4,244	-	-	
	Fines & Forfeits Total	**-**	**-**	**4,244**	**-**	**-**	
4407	Interest Revenue Pooled Investments Operating	19,212	13,370	12,793	19,210	5,840	
	Investment Earnings Total	**19,212**	**13,370**	**12,793**	**19,210**	**5,840**	
4404	Other Misc. Revenue Operating	21,087	29,660	18,916	29,680	20	
4414	NSF Check Charge Revenue Source	-	-	26	-	-	
4415	Late Fees and Interest Charges on Overdue Receivable	950	500	1,026	600	100	
	Miscellaneous Revenue Total	**22,037**	**30,160**	**19,968**	**30,280**	**120**	
	REVENUE OBJECTS TOTAL	**2,257,891**	**2,191,640**	**1,962,130**	**2,242,347**	**50,707**	

SUMMARY BY OBJECT

Department: Solid Waste Management General Fund

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	219,545	224,557	148,907	225,518	961	
5409	Social Security & Medicare	16,246	16,726	10,974	17,252	526	
5410	Unemployment Insurance	225	170	115	158	(12)	
5411	Health Insurance Premiums	23,243	28,383	17,876	20,390	(7,993)	
5412	Workers Compensation	2,487	1,870	1,265	2,063	193	
5413	Life Insurance	97	102	70	102	-	
5416	Arizona State Retirement	25,283	25,100	17,096	25,935	835	
5422	Dental Insurance Premiums	507	532	362	532	-	
5424	Interdepartmental Salaries - Charged in/Debit	16,644	19,500	3,088	16,645	(2,855)	
5426	Interdepartmental Fringe - Charged in/Debit	2,537	2,550	1,303	2,538	(12)	
5427	Labor Distribution Fringe Charged out/Credit	(8,185)	(1,072)	(711)	(1,120)	(48)	
5429	Labor Distribution Salaries Charged out/Credit	(23,162)	(5,459)	(3,642)	(5,731)	(272)	
5431	Budgeted Benefits	-	1,150	-	-	(1,150)	
5440	Sick Payout	-	-	-	2,689	2,689	
5441	Vacation Payout	-	-	-	1,579	1,579	
5457	HSA Contribution - Employer	-	-	-	4,000	4,000	
	Personnel Services Total	**275,467**	**314,109**	**196,703**	**312,550**	**(1,559)**	
5000	Office Supplies	390	500	306	500	-	
5003	Food Supplies	7	100	-	-	(100)	
5004	Food Preparations Supplies	22	-	-	-	-	
5006	Medical & Lab Supplies	-	1,000	-	-	(1,000)	
5008	Books, Subscriptions & Videos	117	-	-	117	117	
5010	Repair & Maintenance Supplies	4,207	10,000	1,221	4,205	(5,795)	
5012	Chemicals	-	500	-	-	(500)	
5013	Janitorial Supplies	144	300	-	144	(156)	
5014	Clothing, Uniforms, and Safety Apparel	55	-	-	55	55	
5018	Other Operation Supplies	8	-	-	-	-	
5022	Signage Supplies & Services	23	-	-	-	-	
5121	Accounting and Auditing Services	5,904	3,500	-	5,904	2,404	
5125	Software Maintenance and Support	2,246	2,500	900	2,246	(254)	
5127	Laboratory & X-ray Services	8,956	15,000	5,479	9,000	(6,000)	
5138	In State Training	630	600	421	630	30	
5142	Postage & Freight	230	100	-	230	130	

SUMMARY BY OBJECT

Department: Solid Waste Management General Fund

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5143	Printing & Microfilming	3,872	-	-	3,872	3,872	
5146	Moving and Storage Fees	125	-	-	-	-	
5147	Leases & Rental - Real Estate - Internal	1,855	5,000	-	-	(5,000)	
5148	Leases & Rental - Real Estate - External	10,380	7,300	4,197	7,300	-	
5149	R&M-Machinery & Equipment Services	4,719	2,500	10,452	6,600	4,100	
5150	R&M Building Services	378	5,500	230	1,927	(3,573)	
5151	R&M Grounds and Landscaping	4,973	136,200	-	131,246	(4,954)	
5152	Other Professional Services	753,148	774,387	508,080	774,387	-	
5162	Advertising	-	500	-	500	-	
5167	Leases & Rental - Other Mchnry Telecomm etc	252	-	1,267	8,481	8,481	
5200	Interdepartmental Supplies & Services - Charged Out/Credit	50	-	-	-	-	
5202	Departmental Overhead - Charged Out/Credit	(33,422)	(9,424)	-	-	9,424	
5203	Interdepartmental Supplies & Services - Charged In/Debit	3,035	4,240	1,603	3,037	(1,203)	
5300	Telephone & Internet	14,573	16,000	9,801	-	(16,000)	Allocations moved to new objects 5360-5362.
5301	Electricity	2,476	2,000	2,329	3,000	1,000	
5303	Natural Gas	684	560	422	720	160	
5304	Waste Disposal and Recycling	492	500	288	500	-	
5306	Motor Pool Charges	16,511	19,812	12,138	21,432	1,620	
5307	Regulatory Permitting Fees	24,862	32,650	14,393	32,650	-	
5309	Dues and Memberships	1,690	845	-	845	-	
5312	Other Miscellaneous Charges	840	840	495	840	-	
5351	Computer Hardware - ISF Charges	4,188	7,029	4,688	4,364	(2,665)	
5352	Server and Storage - ISF Charges	88,743	78,193	52,128	7,881	(70,312)	Reduction from budgeting EQ Ops B147 Server/Storage under Special Revenue.
5353	Software - ISF Charges	1,820	2,270	1,512	1,151	(1,119)	
5360	Internet Charges - External	-	-	-	10,260	10,260	Internet charges previously budgeted in object 5300.
5361	Mobile Devices - External	-	-	-	2,486	2,486	
5362	ISF- IT Port Charges	-	-	-	2,220	2,220	
	Operating Expenses Total	**929,183**	**1,121,002**	**632,350**	**1,048,730**	**(72,272)**	
	EXPENDITURE OBJECTS TOTAL	**1,204,650**	**1,435,111**	**829,053**	**1,361,280**	**(73,831)**	
REVENUE OBJECTS							
4404	Other Misc. Revenue Operating	12,719	-	25	-	-	

SUMMARY BY OBJECT

Department: Solid Waste Management General Fund

Object Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
Miscellaneous Revenue Total	12,719	-	25	-	-	
REVENUE OBJECTS TOTAL	12,719	-	25	-	-	

SUMMARY BY OBJECT

Department: Public Works Administration

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS							
5400	Salaries & Wages	1,918,038	2,151,534	1,298,157	2,214,267	62,733	Three vacancies expected to be filled in FY17 at lower salary level than original incumbents
5401	Overtime	3	-	55	350	350	
5409	Social Security & Medicare	135,534	152,532	92,570	163,552	11,020	
5410	Unemployment Insurance	1,967	1,612	1,038	1,539	(73)	
5411	Health Insurance Premiums	212,634	239,258	164,453	216,627	(22,631)	Changes in health benefits premiums and new object code 5457 for HSA activities
5412	Workers Compensation	10,031	8,860	5,712	9,924	1,064	
5413	Life Insurance	828	986	584	1,020	34	
5415	Employer Paid Subsidy	1,062	504	730	1,260	756	
5416	Arizona State Retirement	219,023	229,625	149,136	253,285	23,660	
5422	Dental Insurance Premiums	3,942	4,095	2,664	4,144	49	
5423	Interdepartmental Salaries - Charged out/Credit	(336,364)	(195,858)	(217,418)	(349,000)	(153,142)	PMO billable programs reducing as bond money is used and a new model in use to determine charge outs to other departments
5424	Interdepartmental Salaries - Charged in/Debit	20,176	-	2,774	-	-	
5425	Interdepartmental Fringe - Charged out/Credit	(124,497)	(60,411)	(79,352)	(175,000)	(114,589)	PMO billable programs reducing as bond money is used and a new model in use to determine charge outs to other departments
5426	Interdepartmental Fringe - Charged in/Debit	5,202	-	1,245	-	-	
5427	Labor Distribution Fringe Charged out/Credit	(88,735)	(81,078)	(30,658)	(49,568)	31,510	ADP process, used estimates based on current year actuals
5428	Labor Distribution Fringe Charged in/Debit	89,215	80,943	30,659	49,568	(31,375)	ADP process, used estimates based on current year actuals
5429	Labor Distribution Salaries Charged out/Credit	(290,080)	(272,865)	(102,808)	(165,996)	106,869	ADP process, used estimates based on current year actuals
5430	Labor Distribution Salaries Charged in/Debit	291,423	272,097	102,808	165,996	(106,101)	ADP process, used estimates based on current year actuals
5431	Budgeted Benefits	-	8,951	-	-	(8,951)	
5440	Sick Payout	17,195	15,640	38,055	-	(15,640)	No retirements anticipated for FY18

SUMMARY BY OBJECT

Department: Public Works Administration

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5441	Vacation Payout	7,822	39,978	8,422	-	(39,978)	No retirements anticipated for FY18
5457	HSA Contribution - Employer	-	-	-	45,000	45,000	New O.C. created for HSA activities
	Personnel Services Total	**2,094,419**	**2,596,403**	**1,468,826**	**2,386,968**	**(209,435)**	
5000	Office Supplies	7,295	14,050	2,772	14,540	490	
5001	Software Under $5M	-	11,750	459	9,108	(2,642)	
5002	Computer Equipment less than $1,000	161	3,500	-	5,000	1,500	
5003	Food Supplies	508	250	76	500	250	
5008	Books, Subscriptions & Videos	9,240	13,600	10,241	17,720	4,120	
5010	Repair & Maintenance Supplies	317	-	104	-	-	
5015	Promotional Items	-	100	-	400	300	
5021	Furniture Under $1,000	5,890	11,211	850	13,000	1,789	
5122	Title Fees and Services	290	1,000	1,800	10,000	9,000	
5125	Software Maintenance and Support	23,000	8,250	-	20,850	12,600	Training for IT Staff to become able to support and maintain Flex software
5138	In State Training	8,823	16,900	8,437	26,569	9,669	
5139	Out of State Training	625	5,600	-	22,000	16,400	Training for professional staff not available locally: IRWA and Negotiation
5140	In State Travel	2,295	3,400	1,242	7,000	3,600	
5141	Out of State Travel	3,070	5,500	118	14,000	8,500	
5142	Postage & Freight	313	1,300	-	1,600	300	
5143	Printing & Microfilming	773	5,700	181	3,700	(2,000)	
5146	Moving and Storage Fees	106	-	100	-	-	
5147	Leases & Rental - Real Estate - Internal	8,180	2,000	(1)	-	(2,000)	
5148	Leases & Rental - Real Estate - External	-	12,100	-	-	(12,100)	General fund department, rent charges not appropriate
5149	R&M-Machinery & Equipment Services	5,946	14,500	1,097	12,068	(2,432)	
5150	R&M Building Services	-	5,000	-	7,485	2,485	
5151	R&M Grounds and Landscaping	60	-	-	-	-	
5152	Other Professional Services	57,016	123,623	12,279	105,782	(17,841)	Consulting services for Public Works departments to support benchmarking efforts, public art inventory activities, infrastructure assessment and planning efforts, and preliminary cultural resources review for economic development properties, TPAC no longer budgeted here as is now direct charged to various programs, and IGA with City of Tucson to increase need to involve other professional services to support, will be offset by reimbursements from City

SUMMARY BY OBJECT

Department: Public Works Administration

Object	Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
5154	Appraisal Services	1,190	14,500	-	23,000	8,500	IGA with City of Tucson to increase need for appraisal services to support, will be offset by reimbursements from City
5162	Advertising	2,767	3,400	1,180	6,500	3,100	
5167	Leases & Rental - Other Mchnry Telecomm etc	-	-	490	3,500	3,500	
5201	Intradepartmental Supplies & Services - Charged Out/Credit	-	(75,000)	-	-	75,000	TPAC no longer budgeted here as is now direct charged to various programs
5202	Departmental Overhead - Charged Out/Credit	(242,645)	(115,106)	(52,463)	-	115,106	Process change: PMO and RPS no longer charging overhead in bill outs because they are included in the PWA Allocation
5203	Interdepartmental Supplies & Services - Charged In/Debit	13	1,430	32	-	(1,430)	
5205	Departmental Overhead - Charged In/Debit	18,264	-	484	-	-	
5300	Telephone & Internet	24,679	28,044	16,244	-	(28,044)	Process change: two new O.C. created for port and mobile phone charges
5305	Mileage Reimbursement	-	100	-	100	-	
5306	Motor Pool Charges	33,250	42,855	23,071	31,321	(11,534)	Returned one vehicle to Motor Pool in FY17, do not plan to replace
5309	Dues and Memberships	13,747	22,350	9,299	23,601	1,251	
5312	Other Miscellaneous Charges	1,730	2,200	1,498	3,420	1,220	
5321	Other Insurance Premiums	-	200	-	-	(200)	
5351	Computer Hardware - ISF Charges	29,592	51,556	33,416	39,159	(12,397)	
5352	Server and Storage - ISF Charges	21,620	61,735	40,016	82,165	20,430	PW-RPS is heavily reliant on server and storage space to retain necessary real estate activity documentation
5353	Software - ISF Charges	11,285	16,342	10,592	10,746	(5,596)	
5361	Mobile Devices - External	-	-	-	5,376	5,376	
5362	ISF- IT Port Charges	-	-	-	19,536	19,536	New O.C. created for Port charges
5503	Furniture - Non-Capital	-	7,000	-	15,000	8,000	Upgrading to ergonomic furniture in FY18
5504	Office Machines & Computers - Non-Capital	-	6,600	-	-	(6,600)	
	Operating Expenses Total	**49,400**	**327,540**	**123,614**	**554,746**	**227,206**	

SUMMARY BY OBJECT

Department: Public Works Administration

Object Name	2015/2016 Actual	2016/2017 Adopted	Actuals Thru Feb 28 2017	2017/2018 Recommended	Increase / Decrease	Explanation
EXPENDITURE OBJECTS TOTAL	2,143,819	2,923,943	1,592,440	2,941,714	17,771	

ATTACHMENT 2

Capital Projects Fund FY17/18

Pima County's Capital Fund includes all capital projects for all departments and service areas except those classified as Enterprise Funds. The Enterprise Fund areas include the Regional Wastewater Reclamation Department, Fleet Services, Facilities Garages, and Telecommunications. Despite the different accounting classifications, all capital projects are managed in a similar fashion using the Pima County Project Delivery Process. All projects receive the same oversight and require the same reporting.

Capital Improvement Plan and Capital Projects Fund	**FY 2016/2017 Budgets**	**FY 2017/2018 Budgets**	**Difference**
Transportation	$50,896,922	$58,643,855	$7,746,933
Facilities Management	31,441,543	40,094,909	8,653,366
Sheriff's Department	300,000	0	-300,000
Regional Flood Control District	15,632,511	13,212,097	-2,420,414
Parks and Recreation	1,037,929	1,735,000	697,071
Information Technology	750,000	262,000	-488,000
Community Development	3,614,498	3,176,026	-438,472
Environmental Quality	1,280,615	538,102	-742,513
Office of Sustainability and Conservation	525,151	1,300,476	775,325
Total Capital Projects Fund	**$105,479,169**	**$118,962,465**	**$13,483,296**
Wastewater Reclamation Budget	$46,733,324	$49,257,735	2,524,411
Fleet Services Budget	3,291,009	1,821,500	-1,469,509
Facilities – Garages	354,882	238,761	-116,121
Telecommunications Budget	1,575,000	0	-1,575,000
Total Capital Improvement Plan	**$51,954,215**	**$51,317,996**	**($636,219)**
Total Combined Capital Improvement Plan and Capital Projects Fund	**$157,433,384**	**$170,280,461**	**$12,847,077**

Capital Projects Fund FY17/18

The 2017/2018 budget includes a total of 154 projects. Projects are delivered by the originating department or the Project Management Office.

The Pima County's Capital Improvement (CIP) Program continues to decline from its high of $480 million in 2012/2013 to approximately $170 million for 2017/2018. The decline can be attributed to the completion of the County's single, largest capital investment to date, the Regional Optimization Master Plan that improved the outdated facilities at Roger Road and Ina Roads, and the majority of the voter-approved bond programs.

The County's CIP Program is in a rapid decline due to the lack of capital funding. The projected FY 2021/2022 CIP budget is $64 million. The infrastructure departments are currently working on an Integrated Infrastructure Plan, which identifies the future capital investment needed to maintain the current and proposed County assets. This information will be available in the fall of 2017.

The CIP Program is funded from a variety of sources. These include:

- General Obligation Bonds
- RWRD Obligations
- Operating transfers
- HURF Revenue Bonds
- State Revenue
- Impact Fees
- Flood Control Tax Levy
- Certificates of Participation
- Intra-Fund Transfers Grant Funds
- Regional Transportation Authority (RTA) Sales Tax, City Operating Revenue and Other Miscellaneous Revenue

Regional Wastewater Reclamation Department Fiscal Year 2017/18

Requested Department expenditures, revenues, and operating transfers:

	FY 16/17 BUDGET	FY 17/18 BUDGET	PERCENT CHANGE
Personnel	*$ 33,627,611*	*$ 33,224,171*	*(1) %*
Supplies and Services	*$ 49,411,598*	*$ 47,954,044*	*(3) %*
Capital Equipment >$5,000	*$ 1,524,598*	*$ 2,220,359*	*46 %*
Debt Service (Interest Only)	*$ 21,918,926*	*$ 15,452,880*	*(29) %*
Contra Assets	*($ 1,524,598)*	*($ 2,220,359)*	*(46) %*
Depreciation	*$ 51,413,463*	*$ 54,909,208*	*7 %*
Operating Expenditures	**$156,371,598**	**$151,540,303**	**(3) %**
Operating Revenues[1]	**$171,557,547**	**$168,040,114**	**(2) %**
Operating Transfers	**$24,725,270**	**$23,982,776**	**(3) %**
Total FTEs	**457**	**457**	**0 %**

- **The *Personnel Services* budget reflects a $403,440 decrease from last fiscal year.**
  - RWRD did not budget for sick and vacation payouts, with the anticipation that vacancy savings will cover the cost of all retirement and termination payouts for FY 2017/18.

- **The *Supplies and Services* budget reflects a $1,457,554 decrease from last fiscal year.**
  - Reduced Administrative Overhead costs accounts for the *Supplies and Services* decrease ($1,873,292).

- ***Operating Capital* and *Capital* budgets are projected to increase a total of $695,761.**
  - *One (1) Combo Truck*: The existing combo truck is reaching the end of its life cycle and is out of warranty. If it becomes unusable, the scheduled maintenance of the sanitary sewer collection system will be compromised and potentially result in unexpected Sewer System Overflows (SSOs). A new unit will not only operate more efficiently, but will also prevent workers' compensation claims by minimizing the need to manually clean sanitary sewer reaches, manholes, catch basins, and pump station wet wells.

  - *Three (3) Rodder Units:* The existing units are reaching the end of their life cycles and are out of warranty. If the existing equipment becomes unusable, the scheduled maintenance of the sanitary sewer collection system will be compromised and potentially result in unexpected SSOs. New units will not only operate more efficiently but also reduce costly overtime.

  - *One (1) Forklift*: The addition of a new forklift will improve Division efficiency and provide adequate/safe load capacity when distributing/stocking supplies. The one existing forklift does not have sufficient capacity, and moving the forklift from one property to another is inefficient, time consuming, and accelerates wear and tear of the vehicle.

[1] A Board-approved 3% increase for user and connection fees will be included in the tentative budget, for a total projected revenue of $172,471,432.

Major programs and related services provided by the Department:

- **Treatment Operations:** Operate and maintain water reclamation facilities to treat sanitary sewage including associated biosolid facilities. Implement, in partnership with the Compliance and Regulatory Affairs Office (CRAO), the Environmental Protection Agency (EPA) mandated industrial pretreatment program through permitting, inspection, sampling, and enforcement. Conduct investigations and studies on treatment related issues and concerns.

- **Conveyance System:** Provide required services to repair, rehabilitate, and construct sanitary sewage collection, conveyance, treatment, disposal or reuse, and odor control facilities in compliance with federal, state, and local regulatory requirements. Maintain Best Management Practices to ensure that the highest operating standards in the quality of service, environmental protection, and occupational health and safety are continually met. Provide project planning, management, oversight, coordination, and required construction services for the Department's Capital Improvement Program.

- **Planning & Engineering:** Provide engineering review, inspection, and connection of sewerage and sewer service elements for new wastewater customers and manage sewerage design standards. Develop and maintain a regional long-range facility plan and provide project planning services and inspection for the department Capital Improvement Program. Provide conveyance capacity information from metering and hydraulic modeling and evaluate the availability of sewer capacity to serve new development. Develop GIS tools and maintain connection records and maps of the public sewer system.

- **Administration and Compliance and Regulatory Affairs Office:** Supervise, monitor, and direct Department operations, annual budget planning, strategic planning, and process improvement planning. Coordinate community services, facility security, quality control, sustainability/energy management, and employee services functions for the Department. Operate a state-licensed laboratory to test samples for regulatory compliance. Collect samples and prepare requisite reports and submittals in accordance with federal and state permit requirements. Administer regulatory compliance and permitting programs including inspection of industrial sites requiring wastewater control. Conduct operational and technical training programs and activities.

Major costs of providing programs and related services by the Department; distinguish mandated from discretionary services.

PROGRAM	MANDATE	COST
Treatment Operations	AZPDES AZ0024121; AZ0024937; AZ0020001; AZ0025291; AZ0022250; and AZ0026107. APP P100640; P100642; P100644; Type 2.05 GP; #20061111; P100629; P100630; P103617; Type I GP; Type I GP; P100635; and P100655; Reuse R105345; R105498; R100629; R511460; R105667; R100635; R511386; and R511386. Industrial Stormwater AZMSG-2010; AZMSG-2010; AZMSG-2010; AZMSG-2010; and AZMSG – 2010. Air Quality ATO # 3301; GP #300; GP # 301; ATO # 3302; GP #300; ATO # 891; GP #300; Class I #1903; GP #301; and GP #300. Dam No. 10.19 and No. 10.15. Hazardous Waste CESQG and CESQG. COE GP #27. ADWR Recharge #73-211284; 71-211284; and #71-563876. USFS SAN0139.	**$35,979,305**
Conveyance System	Capacity, Management, Operations, and Maintenance (CMOM) Plan; AAC R18-9-C305; AZPDES Permit; Aquifer Protection Permit.	**$15,027,260**
Planning & Engineering	Pima County Code 13.20; Arizona's Underground Facilities Law – ARS Title 40, Article 6.3 Underground Facilities	**$6,768,711**
Administration and Compliance and Regulatory Affairs Office	US EPA 40 CFR, Part 136 Clean Water Act Methods; US EPA 40 CFR, Part 503 Biosolids Rule; US EPA 40 CFR, Part 403 Pretreatment Regulations; Arizona Department of Health Services Environmental Laboratory Licensure Rules A.A.C. R9-14-609. et. seq. Arizona Revised Statutes (A.R.S.) Title 49, The Environment (covers all permits, AZPDES, APP, Air, etc.); and Pima County Code Title 13.	**$25,623,298**
		$83,398,574

Significant changes in the requested FY 2017/18 budget versus the FY 2016/17 adopted budget:

- None

Major budget issues the Department is facing in FY 2017/18:

- On April 18th, the Board approved a 3% increase in user fees and a 3% increase in connection fees. This is less than the recommendation from the Finance and Risk Management Department which consisted of a 4% user fee increase in each of three consecutive years (2017, 2018, and 2019).

- The Fund Impact is currently estimated at ($7,482,965) in the recommended budget and will be a reduction to the fund, or cash balance. The tentative budget will include the Board-approved 3% increase to user and connection fees, which will lessen the fund impact to ($3,091,647); however it is still a negative impact.

- Wastewater flows continue to decrease, an average 2% each year since 2006/07. This will be a continuing factor in revenue projections going forward. The Department is currently evaluating rate structure alternatives in an effort to address revenue stability while maintaining sensitivities to conservation and efficiency.

- For Fiscal Year 2017/18, three of the four sewer billing contracts are increasing up to 32%. This is an unexpected cost for the Department and discussions are currently underway with the Department, Pima County Finance and Risk Management, and the water companies (Tucson Water, Oro Valley, and Metro Water).

Any requests for supplemental funding over and above the base budget amount:

- None

Various issues related to FY2017/18 budgets administered by the Department:

Main Operating Budget

- RWRD's requested budgets reflect careful and difficult decisions in an effort to limit expenditure growth.
- It is RWRD's intent to fulfill budgeted performance commitments without exceeding budget targets.
- RWRD's goal is to achieve between 97 percent and 100 percent of our budget target.
- RWRD believes this budget authorization allows us to achieve all levels of service required.

Special Program Budgets

- None

Grants Program Budgets

- $40,000 Water Innovation Challenge

Capital Improvement Program Budgets

- 80 Projects proposed with a Budget of $ $49,257,735
    - 19 Projects scheduled to be under design or construction in FY 17/18
    - 26 Projects scheduled to close in FY 17/18
    - 35 Project scheduled to start beyond FY 17/18

Internal Service Fund Budgets

- None

Development Services FY17/18

Requested Operating Department Expenditures, Revenues and Operating Transfer

DEVELOPMENT SERVICES FUND 5004	FY16/17 BUDGET	FY17/18 BUDGET	$ CHANGE	PERCENT CHANGE
Operating Expenditures	$ 6,934,222	$ 6,918,170	$ (16,052)	-0.2%
Operating Revenues	$ 7,588,303	$ 7,758,075	$ 169,772	2.2%
Operating Transfers	$ (515,955)	$ (767,735)	$ 251,780	32.8%
FTE	58.00	56.00	(2.00)	-4%

Operating Revenues are budgeted to reflect the 2% annual fee increase and a slight increase of .2% to reflect continued modest improvement in overall economic conditions.

Operating Expenditures have decreased a modest .2% primarily due to savings in personnel. As noted above, the department has reduced total FTEs by 2 (4%).

Operating Transfers are increasing from $515,955 to $767,735, as the department continues to pay back the General Fund for support during the recession. The repayment in FY16/17 was $500,000, which leaves a balance of $4,560,526 and the expected annual repayment for FY17/18 and beyond is $750,000 until the support is paid back.

Major Programs and Related Services Provided by the Department

DSD Major Programs and Initiatives	Services/Contributions to Economic Development
Building and Site Permitting	Ensure conformity of buildings, subdivision plats, and site construction plans with adopted codes.
Planning	Ensure conformity of land use with adopted policies and codes.

Development Services FY17/18

Major Costs of Providing Programs and Related Services by the Department

MANDATE	PROGRAM	COST	REVENUE
ARS Title 11: Chapter 2: Board of Supervisors; Article 9: Building Permits; Chapter 6: County Planning and Zoning; Chapter 8: Development Fees; and, Chapter 9, Protected Development Rights. Pima County Code: title 15: Buildings and Construction; and, Title 18: Zoning	Building Inspection	$ 928,546	
	Building and Site Permitting	$ 2,925,173	$ 7,438,844
	Planning	$ 1,788,399	$ 291,663
	Code Enforcement	$ 773,583	$ 11,614

Note: Building Inspection revenue is a part of the building and site permitting revenues. Code enforcement has judgments, interest and fines.

Significant Changes in the Requested FY2017/18 Budget versus the FY2016/17 Adopted Budget

- Total Personnel expenses have decreased $43,258 from FY16/17.
  - Three PCNs were removed from DSD due to efficiencies.
  - One PCN was transferred in from Transportation to enable movement of the Right of Way Permitting function to DSD.
  - Net effect is a decrease in two FTEs for DSD resulting in overall cost savings.

- Operating expenses have increased $27,206 from FY 16/17. Notable changes to this year's budgeted expenditures include:
  - $52,199 - 8% increase in Administrative Overhead from FY16/17
  - ($10,058) - 4% decrease in Public Works Administration Overhead from FY16/17
  - $46,515 - 14% increase in ITD charges

- Changes to object codes for leases and rentals occurred after FY17 budget adoption. Building rent in the Adopted FY17 budget was in object code 5148. The actual expense is now charged to object code 5147. Building rent remains unchanged from FY17 at $247,489 and is included in object code 5147 for the Recommended FY18 budget. Copier leases of $10,800 were in object code 5147 in the Adopted FY17 budget.

Development Services FY17/18

Major Budget Issues the Department is Facing in FY2017/18

- Revenues: Building permitting revenue makes up 89% of DSD revenues with site development constituting 8% and planning revenues 3. Maintaining enough revenue to sustain the department will be the greatest challenge. Permitting revenues are comprised of 74% single family permits, 25% commercial permits and 1% multifamily permits. For 16/17, DSD is projected to surpass the budgeted revenues by approximately $144,000. In 15/16 DSD generated less revenue than budgeted.

- Housing Market: Although home permitting volume for the region has increased 15% over last year, in unincorporated Pima County, new single-family permits have fallen slightly behind last year to date (July through May 15th); 638 new homes compared to 612 for this year. Currently Pima County's market share for new homes is 25% of the market. Historically it has been around 40%.

- Major planned developments such as Rocking K with 3,600 units and Pomegranate, with 2600 units will impact volume in the future when they begin lot improvements. Other developments in the southwest, Star Valley and Diablo Village and the southeast (Rancho del Lago) will provide additional lot inventory.

- Notable large projects permitted this year include the Northwest Hospital expansion ($147,000 fee), assisted living facility ($393,000 fee) and apartment buildings phased in over the year.

- Development Services is pursuing new revenue streams such as passport processing and expanded plan review services for the City of Tucson. Currently DSD reviews around 10 City plans a month. Development Services reviewed the Raytheon expansion plans and is expected to review the Caterpillar project.

- A comparison of permit activity through May is provided below.

Development Services FY17/18

Volume Activity from 7/1/2016 to 5/15/2017		**Volume Activity from 7/1/2015 to 5/15/2016**	
Projects Approved		**Projects Approved**	
Final Plat	9	Final Plat	6
Rezoning	10	Rezoning	7
Tentative Plat	10	Tentative Plat	5
Variance and Modifications	12	Variance and Modifications	27
Permits Issued by Subtype		**Permits Issued by Subtype**	
Commercial Building Addition/Alteration/TI	198	Commercial Building Addition/Alteration/TI	301
Commercial Building New	24	Commercial Building New	15
Manufactured Home New	31	Manufactured Home New	37
Manufactured Home Replacement	114	Manufactured Home Replacement	112
Multi-Family Residence Addition/Alteration	31	Multi-Family Residence Alteration	34
Multi-Family Residence New Building	4	Multi-Family Residence New Building	1
Residential Pool/Spa	308	Residential Pool/Spa	332
Single Family Residence Addition/Alteration	975	Single Family Residence Addition/Alteration	876
Single Family Residence New	612	Single Family Residence New	638

Any Requests for Supplemental Funding Over and Above the Base Budget Amount

No supplemental funding requests have been submitted for the Development Services Department.

Natural Resources, Parks & Recreation Department FY17/18

Requested operating department expenditures, revenues and operating transfers:

	FY 16/17 BUDGET	FY 17/18 BUDGET	PERCENT CHANGE
GENERAL FUND			
Operating Expenditures	$17,531,562	$17,606,783	0.4%
Operating Revenues	$989,550	$989,550	0%
Operating Transfers	$100,185	$71,442	-29%
FTEs	273	275.4	2.4
SPECIAL REVENUE FUND			
Operating Expenditures	$3,900,904	$2,438,780	-37.50%
Operating Revenues	$863,761	$94,000	-89%
Operating Transfers In/(Out)	($860,289)	($393,878)	-54%
FTEs	3	3	0
GRANTS FUND			
Operating Expenditures	$377,000	$382,000	0.01%
Operating Revenues	$359,500	$340,000	-0.05%
Operating Transfers In/(Out)	($17,500)	($42,000)	140%
FTEs	0	0	0
TOTAL NRPR FTEs	276	278.4	2.4

The NRPR general fund expenditure budget increased $75,221 from FY17 to FY18. This is due to annualization of the 2016/17 Board approved pay adjustments. This increase represents 0.4%.

The NRPR Special Revenue Fund budget decreased by $1,462,124 from FY17 to FY18 due to acquisition of the 276-acre Frick property that occurred in the current fiscal year. In addition, debt service has been budgeted in FY 2017/18 in the amount of $566,667 for repayment of Frick acquisition from Starr Pass environmental enhancement fund.

Total Department FTE increased by 2.4 from FY16/17 to FY17/18. We are hiring a Trails Program Coordinator for our Trails division; a Trades Maintenance Specialist for the linear park system to manage additional Loop segments and a part time Volunteer Coordinator to oversee and manage our large cadre of volunteers.

Natural Resources, Parks & Recreation Department FY17/18

Major programs and related services provided by the department:

- Environmental Education Programs
  Outcome: Environmental Education creates environmentally aware citizenry that make responsible decisions and respect our unique desert environment.

- Natural Resource Parks (i.e. Tucson Mountain Park, Agua Caliente Park, Colossal Cave MP, Tortolita MP)
  Outcome: Natural Resource Parks provide open space recreation areas highly valued by the citizens, enhance the health and wellness of the community and support ecotourism.

- Open Space Lands Management
  Outcome: Open Space lands are required to implement the Multi-Species Conservation Plan, which protects sensitive plants and animals and provides diverse outdoor recreation opportunities.

- Urban Parks
  - Fields (Soccer, Football, Softball, Baseball, Multi-use) for tournament and youth league use
  - Playgrounds, Ramadas, Special Events
  - Dog Parks

  Outcome: Pima County's urban park system was developed through voter-approved bonds. Prior to receiving bond funds, each urban park underwent a master planning effort that included numerous public meetings to garner public input. It is Pima County's responsibility to maintain and operate these amenities so that the public may enjoy them for years to come. Social, health and wellness benefits of a robust park system cannot be overstated.

- Trails
  - World class hiking, biking, equestrian, running, walking trails
    Outcome: New and better trails, volunteer opportunities, and trail events for the thousands of non-motorized trail users of Pima County and visitors from all over the world.
  - The Loop – monitoring, maintenance and management.
    Outcome: Bringing the country's best recreational corridor and commuter route to bicyclists, walkers, hikers and equestrians and providing a terrific opportunity for health and wellness activities. Reported significant financial benefit in addition to local wellness benefit.

- Recreation
  - Aquatics (Pools, Splash Pad, Swim Lessons)
    Outcome: Our aquatics program provides water safety education, swim lessons, and provides a low impact activity that provides many physical and mental health benefits.
  - Shooting Sports (Rifle and Pistol Range, Trap and Skeet, Archery)

Outcome: NRPR's shooting sports program provides a positive experience for novice/experienced shooters, promotes safe and ethical use of firearms and helps foster involvement of the entire family with the goal of strengthening families through the participation in lifelong recreational activities.

- Community Center Programs(Leisure Classes, After School Programs)
  Outcome: Community Centers offer countless benefits to residents. They serve as an affordable place for people to exercise, enjoy nature, and spend time with their family and friends.

- Special Projects and Support Services
  - Native Plant Nursery
    Outcome: Department operates a native plant nursery whereby plants are either salvaged or propagated and then used to landscape Pima County projects such as parks, roadway medians, river parks, detention basins, etc.
  - Facility Signage
    Outcome: Provides skilled trades to all areas of the department. Also performs special projects such as creation/erection of facility signage or other small construction projects.
  - Information Management
    Outcome: Department is striving to improve its information management to provide the public with complete, accurate and reliable information. Additionally, this program improves departmental organizational efficiency.
  - Historic Hacienda de la Canoa
    Outcome: Department is slowly (due to limited funding) continuing its rehabilitation efforts and is providing tours to educate the public about this historic ranch.

Major costs of providing programs and related services by the department:

PROGRAM	COST	REVENUE
Natural Resources	$2,725,946	$170,500
Urban Parks	$6,471,206	$295,050
Recreation	$4,449,979	$524,000
Trails	$178,432	$0
Special Projects & Support Services	$3,781,220	$0

Significant changes in the requested FY2017/18 budget versus the FY 2016/17 adopted budget:

No significant changes in the general fund budget. Increase of $75,221 represents 0.4%.

NRPR Special Revenue fund expenditures decreased by 37.5% due to Frick acquisition in current fiscal year.

Natural Resources, Parks & Recreation Department FY17/18

FTE's increased by 2.4 staff to include additional staff for Loop maintenance, trails coordinator and volunteer coordinator.

No significant changes in the NRPR Grant budget.

Major budget issues the department is facing in FY2017/2018:

Unfunded supplemental budget request may lead to program and/or service reductions.

Any requests for supplemental funding over and above the base budget amount:

Supplemental Package B requested $134,649 to address increased motor pool costs and minimum wage costs. Recent correspondence from County Administrator reduced the amount of the proposed motor pool increase thereby reducing the unmet portion of our supplemental package request to $62,289.

Various issues related to FY2017/2018 budgets administered by the Department:

Main Operating Budget

- NRPR does not foresee any issues with providing existing programs/services within our existing budget. However, failure to fund the supplemental budget request may affect programs/services.

Special Program Budgets:

- None

Grants Program Budgets:

- None

Capital Improvement Program Budgets

- None

Internal Service Fund Budget

- None

OSC/ NRPR Summary for 5/17/2017 BOS Budget Hearing

Office of Sustainability & Conservation:

1. **Please provide an inventory of open space lands including the cost of acquisition. What is the total amount the County has in open space land?**

A list of open space lands acquired with 1997 and 2004 bonds is provided below, but other large open space tracts like Tucson Mt. Park were acquired as early as the 1920s and are not shown here.

Pima County Conservation Acquisition Bond Programs List of Properties

1997 – On May 20, 1997, Pima county voters approved funding in the amount of $27.9 million for the acquisition of properties for conservation. To date, 27 properties have been purchased, totaling 7,200 acres.

2004 – On May 18, 2004, voters approved $164.3 million in bond funds for conservation purposes. To date, 50 properties have been acquired, totaling 45,300 acres in fee lands and 127,000 acres of grazing leases. Approximately $7 million remains in this program.

1997 and 2004 Bond Acquisitions

Property (Location)	Acres	Grazing Lease Acres	Acquisition Cost	Acquisition Date
A-7 Ranch (San Pedro Valley Reserve)	6,829	34,195	$2,041,933	Sep-04
Akers/Dailey (Cienega Valley-Emprire Ranch Reserve)	158		$1,222,720	Oct-99
Alpher (Cienega Valley-Emprire Ranch Reserve)	147		$514,412	Feb-00
Amadon (Cienega Valley-Emprire Ranch Reserve)	39		$122,257	Dec-06
Baker (Cienega Valley-Emprire Ranch Reserve)	155		$226,342	Oct-04
Bar V Ranch (Cienega Valley-Emprire Ranch Reserve)	1,763	12,674	$8,189,228*	Feb-05
Baxter (Tucson Mountains Reserve)	33		$274,472	Mar-99
Bee (Northern Altar Valley Reserve)	120		$60,873	Feb-05
Belvedere (Tucson Mountains Reserve)	72		$615,972	Jan-06
Berard (Tucson Mountains Reserve)	7		$81,792	Aug-05
Bradley (Cienega Valley-Empire Ranch Reserve)	40		$266,036	Oct-99
Buckelew Farms (Northern Altar Valley Reserve)	505	2,200	$5,080,467	Oct-06
Canoa Ranch (Upper Santa Cruz-Southern Altar Valley Reserve)	4,700		$6,150,000*	May-01
Canoa Ranch II (Upper Santa Cruz-Southern Altar Valley Reserve)	33		$1,801,106	Aug-05
Canoa Ranch Phase III (Upper Santa Cruz-Southern Altar Valley Reserve)	52		$1,200,581	Dec-06
Carpenter Ranch (Tortolita Reserve)	200		$520,011	Apr-99
Carpenter Ranch Phase II (Tortolita Reserve)	360		$1,180,036	Aug-05
Cates (Cienega Valley-Emprire Ranch Reserve)	39		$132,957	May-06
Chess (Cienega Valley-Emprire Ranch Reserve)	37		$124,865	Feb-07
Clyne Ranch (Cienega Valley-Empire Ranch Reserve	880		$4,979,434	Jan-10
Cochie Canyon (Tortolita Reserve)	290		$2,901,044	Jun-08
Continental Ranch Development LLC (Wildlife Corridor)	15		$750,448	Jul-07
Cortaro and Hartman (Tortolita Reserve)	50		$1,175,000*	Aug-09
Des Rochers (Tucson Mountains Reserve)	19		$294,028	Oct-06
Diamond Bell Ranch (Northern Altar Valley Reserve)	191	30,702	$897,730	Mar-08
Diocese of Tucson (Tucson Mountains Reserve)	216		$636,462	Jun-98
Dos Picos (Tucson Mountains Reserve)	60		$1,425,677	Nov-09
Doucette (Agua Caliente Wash)	21		$569,608	Dec-04
Drewes (Agua Caliente Wash)	11		$388,000	Mar-98
Empirita (Cienega Valley-Emprire Ranch Reserve)	2746		$10,835,000	Aug-09
Firkins (Tucson Mountains Reserve)	1.4		$30,987	Mar-06
Habitat for Humanity (Tucson Mountains Reserve)	80		$1,102,832*	Jul-08
Heater (Tucson Mountains Reserve)	50		$991,743	Sep-05
Hiett (Tucson Mountains Reserve)	25		$721,863	Sep-05
Holsclaw (Tucson Mountains Reserve)	10		$159,969	Jun-99
Hyntington (Tucson Mountains Reserve)	3.6		$72,163	Jan-06
Jacobs Trust (Tucson Mountains Reserve)	80		$601,336	Mar-04

Joshua Tree II (Tucson Mountains Reserve)	40		$130,389	May-00
King 98 Ranch (Northern Altar Valley Reserve)	1,034	3,096	$2,102,921	Mar-05
Knez (Cienega Valley-Emprire Ranch Reserve)	80		$240,967	Aug-06
L & F International (Tucson Mountains Reserve)	294		$2,589,225	Jun-99
Las Lomas 1 & 2 (Tucson Mountain Park)	50		$748,400	Jun-99
Leef (Tortolita Reserve)	80		$280,000	Mar-98
Lefkovitz/Lakia (Tucson Mountains Reserve)	115		$275,825	Jul-01
Linda Vista/Patrick (Tortolita Reserve)	9.1		$451,561	Feb-07
Madera Highlands (Upper Santa Cruz-Southern Altar Valley Reserve)	366		$385,733	Aug-05
Marley Ranch Phase I (Upper Santa Cruz-Southern Altar Valley Reserve)	6,337		$20,006,112	Apr-09
Matesich (Tucson Mountains Reserve)	4		$85,586	Nov-05
Mission and 33rd Street (Tucson Mountains Reserve)	9		$191,896	Sep-10
Mordka (Northern Altar Valley)	40		$20,265	Feb-05
Nunez (Cienega Valley-Emprire Ranch Reserve)	19		$68,502	May-06
Orach (Tucson Mountains Reserve)	3		$60,620	May-01
Pacheco (Tucson Mountains Reserve)	20		$241,010	Dec-05
Perper/Rollings (Tucson Mountains Reserve)	746		$5,975,258	Feb-00
Poteet (Cienega Valley-Emprire Ranch Reserve)	83		$275,820	Aug-05
Rancho Seco (Upper Santa Cruz-Southern Altar Valley Reserve)	9,574	27,361	$18,503,948	May-05
Reid (Tortolita Reserve)	4		$316,920	Mar-07
Route 606 (Tucson Mountains Reserve)	22		$241,134	Oct-06
Ruddick (Agua Caliente Wash)	13		$369,993	Sep-00
Saguaro Cliffs (Tucson Mountains Reserve)	155		$1,548,244	Nov-98
Sands Ranch (Cienega Valley-Emprire Ranch Reserve)	5,040		$21,015,503	Dec-08
Selective Marketing (Tucson Mountains Reserve)	10		$92,372	Oct-05
Serr (Tucson Mountains Reserve)	10		$94,776	Dec-05
Six Bar Ranch (San Pedro Valley Reserve)	3,292	9,000	$11,525,322	Aug-06
Sopori Ranch Phase (Upper Santa Cruz-Southern Altar Valley Reserve)	4,135	10,480	$18,602,695	Jan-09
South Wilmot LLC (Pima Pineapple Cactus Mitigation Bank)	36		$112,690	Jul-06
Sweetwater (Tucson Mountains Reserve)	695		$11,733,653	Jun-04
Tang (Tortolita Reserve)	40		$2,377,079	Jul-07
Tanque Verde & Houghton LLC (Agua Caliente Wash)	77		$1,558,137	Sep-10
Terra Rancho Grande (Agua Caliente Wash)	72		$1,376,628	Jan-10
Treehouse Realty (Wildlife Corridor)	13		$922,742	Apr-10
Tumamoc Hill	277		$2,350,000*	Feb-09
Valenica Site	67		$940,000*	Mar-10
Walden (Cienega Valley-Emprire Ranch Reserve)	477		$1,400,000*	Sep-04
Habitat at 36th and Kino	20		$750,376	Nov-11
Tortolita Mountain Park Expansion	1,416		$3,997,020	Mar-13
Painted Hills	286		$8,500,000	Sep-14
M Diamond	624	7,800	$400,000*	

**Acquisition cost includes non-bond funding and/or donation.*

The County controls and manages a total of approximately 230,000 acres of open space; roughly 100,000 acres in fee, including about 50,000 ranch acres in fee, and about 143,000 acres held through state and federal grazing leases. Acquisition of these open space acres (including grazing leases to continue ranching use) executes direction from the public expressed in the 1997 and 2004 bond elections.

2. **Please provide an inventory of all ranches and include the amount of acquisition, acreage, income generated, and cost to maintain.**

Pima County has acquired 16 ranches, 14 of which continue to operate as working ranches (See Table 1). County ranches total over 192,000 acres with approximately 49,600 acres owned in fee; the balance of nearly 143,000 acres controlled via state and federal grazing leases. However, the impetus for engaging in ranch conservation extends back to the very foundation of the Sonoran Desert Conservation Plan.

In an October 21, 1998 memo to the Board of Supervisors, the County Administrator presented the Sonoran Desert Conservation Plan (SDCP) as a response to the Board's discussions on"… urban growth issues and the need to balance economic, environmental, and human interests." The SDCP contains 6 elements: 1) ranch conservation, 2) historic and cultural preservation, 3) riparian restoration, 4) mountain parks, 5) habitat, biological and ecological corridor conservation, and 6) critical and sensitive habitat preservation.

Ranch conservation is a focal point because ranches are critical in defining our metropolitan urban area, represent unique facets of our Western culture and heritage, and maintain a rural economy. Minutes from the October 27, 1998, Board of Supervisors meeting reflect a unanimous (5-0) vote approving the SDCP. In subsequent implementation of the Ranch Conservation Element, the County has almost exclusively relied on 2004 Bond dollars to acquire ranches via lease and fee. In most cases, the County uses Ranch Management Agreements that allow the same family to operate the ranch, which usually means that the same family that owned the ranch for many generations stays on the ranch. Ranch Management Agreements are an effective means of promoting the continuation of active ranches and provide a fiscally efficient strategy for the County in managing these lands.

Table 1. Ranches acquired with Open Space Bonds comprise the majority of County MSCP mitigation lands.

Ranch*	Acquisition Cost	Acquisition Date	County Fee Acres**	ASLD Lease Acres**	BLM Grazing Lease acres	Working Ranch (Y/N)	Ranch Mgmt Agreement
A-7	$ 2,041,933	9/15/2004	6,829	34,195	30	Y	Y
Bar V Ranch	$ 7,689,228	2/17/2005	1,763	12,674	0	Y	N
King 98 Ranch	$ 2,102,921	3/18/2005	1,034	3,096	0	Y	Y
Rancho Seco	$ 18,503,948	5/19/2005	9,574	21,662	5,899	Y	Y
Carpenter Ranch	$ 1,700,047	1999; 8/29/2005	560	0	0	N	N
Six Bar Ranch	$ 11,525,322	8/23/2006	3,292	9,000	0	Y	Y
Buckelew Farm	$ 5,080,467	10/13/2006	1,013	1,971	191	Y	Y
Diamond Bell Ranch	$ 897,730	3/14/2008	191	29,904	764	Y	Y
Sands Ranch	$ 21,015,503	12/30/2008	5,040	0	0	Y	Y
Sopori Ranch	$ 18,602,695	1/2/2009	4,135	10,480	0	Y	Y
Marley Ranch	$ 18,006,112	4/30/2009	6,337	0	0	Y	Y
Empirita Ranch	$ 10,839,500	8/14/2009	2,700	0	0	Y	Y
Clyne Ranch	$ 4,900,000	1/8/2010	880	0	0	Y	Y
Canoa Ranch	$ 10,800,000	2001, 2005, 2006	4,800	0	0	N	N
Old Hayhook Ranch	$ 1,409,786	2005	839	0	5,146	Y	Y
M-Diamond Ranch	$ 400,000	2012	624	7,798	0	Y	N
TOTAL Costs	**$ 135,515,192**						
TOTAL Ranch Acres			**49,611**	**130,780**	**12,030**		

** All acquired with voter-approved 1997 and 2004 bond funds with $500,000 from a Federal Scenic Transportation grant for Bar V; $352,989 US Fish & Wildlife Service grant for Old Hayhook; Flood Prone lands funds for part of Buckelew Farm; and some properties include donations.*

*** Designated as MSCP Section 10 Permit Mitigation Lands with partial credit for ASLD lands.*

Pima County received its Section 10 Permit of the Endangered Species Act in July 2016, which provides "insurance" coverage through the implementation of the Multi-species Conservation Plan. County ranches have also taken on added importance, as these ranchlands comprise the majority of the County's MSCP mitigation lands. If the County were unable to rely on our ranches for MSCP mitigation, we would

lose at least 85% of our capacity to mitigate for the 36,000 acres of development impacts allowed under the MSCP. The County would either have to find another way to replace that lost mitigation capacity, or be forced to similarly reduce the number of development acres we cover under the MSCP.

3. **What is the full cost of implementation and oversight related to the MSCP Section 10? Staff, required reports, etc.**

Open space management and MSCP ecological monitoring of mitigation lands are two complementary components of preserving the conservation values of these open space lands while allowing public access, recreation, hunting and ranching to continue.

- "**Open Space Management"** actions are largely handled by the County Natural Resource Parks & Recreation and are necessary to manage these open space lands for the public's benefit. Some of these tasks include the following:

  - Inventory existing buildings, trails, roads, fencing, water features, utilities, and other infrastructure.
  - Inspect and maintain infrastructure to ensure public access and safety.
  - Work with ranchers and manage ranch management agreements to ensure compliance.
  - Conduct range and forage conditions and usage.
  - Maintain, repair, improve, and add water systems to more evenly distribute livestock grazing use.
  - Ensure that the public in natural areas and trails is observing park rules.
  - Identify and assess levels of use and impacts from recreational and other permitted uses of County conservation lands, as well as illegal use, law enforcement activity, and fire.

Costs for NRPR to manage these open space lands during the current fiscal year FY16-17 are $370,000 with an average cost of about $1.61 per acre. Revenues, with minor exceptions from cattle sales, are not part of the Ranch Management Program. Estimated costs for Open Space Management for FY17-18 are $620,000 or $2.69 per acre.

- **"MSCP Section 10 Permit Implementation**" is largely handled by Sustainability & Conservation and include the following tasks to meet the terms of the Permit.

  - Providing Section 10 Permit coverage for County capital Improvement projects and private development projects, including the private sector development Certificate of Coverage Program.

  - Compliance monitoring to ensure that development impacts are appropriately mitigated and in compliance with the terms of the U.S. Fish and Wildlife Service Section 10 Incidental Take Permit

  - Ecological monitoring and field collection of scientific data on different animal and plant species, soils, and natural conditions to document and analyze ecological health of mitigation lands, species population trends, and habitat conditions.

  - Required reports include annual, biennial, and decadal reports to the US Fish & Wildlife Service and provide a public record to disclose actions relating to covered development impacts, mitigation provided, ecological monitoring results, management and conservation measures, and compliance monitoring issues.

Costs for OSC to implement these MSCP tasks during the current fiscal year FY16-17 are about $375,000 with an average cost of $1.63 per acre, which is about 64 % of staff time and costs related to MSCP efforts. Estimated costs for MSCP Implementation for FY17-18 are approximately $458,000 or $1.99 per acre.

- **Combined estimated costs for Pima County to manage open space and implement the MSCP in FY17-18 is $1,078,000 or $4.68 per acre.**

It is instructive to understand the level of effort and costs associated with Pima County's commitments relative to other Habitat Conservation Plan (HCP) permittees. Table 2 shows a number of large-scale HCPs—primarily located in the western United States— to compare the scope of their management and monitoring commitments and associated costs.

Table 2. Comparative MSCP Implementation and Open Space Management Costs of other multi-species conservation plans, including estimated costs for Pima County in FY 2017-18 (in red).

Program	Open Space Acres Under Management	MSCP Implementation Cost		Open Space Management Cost	
		Per Year	Per acre/year	Per Year	Per acre/year
Balcones Canyonlands (TX) MSCP	30,000	$1,100,000	$37.00/ac	$1,100,000	$37.00/ac
City of San Diego (CA) Open Space Management	24,000	NA	NA	$9,600,000	$400.00/ac
Clark County (NV) MSHCP	NA	UNK	UNK	UNK	UNK
Coachella Valley (CA) MSHCP	60,000	$1,000,000	$17.00/ac	$650,000	$11.00/ac
East Contra Costa County (CA) HCP	25,000	$700,000	$28.00/ac	$1,900,000	$76.00/ac
Lower Colorado River (AZ, CA, NV) MSCP	8,100	$5,000,000	NA	$500,000	$62.00/ac
Orange County (CA)	18,000	$380,000	$21.00/ac	$626,000	$35.00/ac
Pima County	230,000	$458,000	$1.99/ac	$620,000	$2.69/ac
San Diego County (CA)	18,000	$1,000,000	$56.00/ac	$3,700,000	$206.00/ac
Santa Clara County (CA)	46,000	$600,000	$13.00/ac	$1,900,000	$41.00/ac
Western Riverside (CA)	27,000	$1,200,000	$44.00/ac	$878,000	$33.00/ac
Average Costs (excluding Pima County)	28,456	$1,372,000	$31.00/ac	$2,317,000	$100.00/ac

Of all of the HCPs reviewed, Pima County has the largest conservation land program. Average annual monitoring costs vary widely among HCPs, from a low of $380,000 per year (Orange County) to a high of almost $5,000,000 per year (Lower Colorado River). Pima County's average monitoring costs for the first 5 years year of operation are scheduled to be approximately $458,000. When these cost figures are compared against a common currency—in this case acres—the picture changes considerably. Here, Pima County's monitoring commitment will have the lowest annual cost per acre ($1.99) while the highest is San Diego County ($56). The average annual, per acre cost for monitoring ($31) is over 15 times what Pima County has pledged.

Annual management costs range from $500,000 (Lower Colorado River) to $9,600,000 (San Diego Open Space Management Program). When factoring in the number of acres, the average annual cost per acre ranges from $2.69 (Pima County) to $400 (San Diego Open Space Management Program), and averages $100 per acre among programs. The median annual cost (i.e., the middle observation, which does not take into account the highest and lowest figures) is $41 per acre.

Regional Flood Control District FY 2017/18

Requested operating department expenditures, revenues and operating transfers:

	FY 16/17 BUDGET	FY 17/18 BUDGET	PERCENT
REGIONAL FLOOD CONTROL SERVICES FUND 2005			
Operating Expenditures	$16,472,029	$16,548,778	0.5
Operating Revenues[1]	$23,580,779	$24,582,376	4.2
Operating Transfers (Out)[2]	$ 7,172,860	$ 8,404,443	17.2
FTEs	58	59.2	2.1
CANOA RANCH IN-LIEU FEE SPECIAL REVENUE FUND 6002			
Operating Expenditures	$ 967,900	$ 840,500	-13.2
Operating Revenues	$ 1,000,000	$ 1,000,000	.0
Operating Transfers (Out)[3]	$ 0.0	$ 400,000	+100
REGIONAL FLOOD CONTROL DISTRICT GRANTS FUND 2042			
Operating Expenditures	$ 212,501	$ 107,500	-49.4
Operating Revenues	$ 190,000	$ 0.0	-100
Operating Transfers (In)[4]	$ 22,501	$ 107,500	377.8
TOTAL FTE's	58	59.2	2.1

[1]Based on secondary property tax rate of $0.3335 per $100 assessed value.

[2]Regional Flood Control District Services – Operating Transfers (Out) consist of: $8,000,000 for Capital Improvements Program, $189,602 for the Stadium District for maintenance of the KINO detention basin and environmental restoration project, $107,500 for Grants, $77,341 for Debt Services for PimaCore COPs 2010, $20,000 for Tucson Clean & Beautiful and $10,000 for Special for Native Plant Nursery.

[3]Canoa Ranch In-Lieu Fee Special Revenue – Operating Transfers (Out) are for Capital Improvement Program (CIP) projects, $400,000.

[4]Regional Flood Control District Grants – (EPA Region 9 Wetland Program Development) – Operating Transfer (In) is the matching grant portion transferred from Flood Control Fund 2005.

Major programs and related services provided by the department:

Regional Flood Control District (RFCD) services provides for:

- Floodplain management to meet federal and state requirements;
- Flood control improvements to protect the public health safety and welfare;
- The maintenance of over $330,000,000 in flood control infrastructure including over 100 miles of bank stabilization on the major watercourses;
- The operation of Pima County's flood warning system and coordination with Emergency Management and other flood response agencies; and
- The enforcement of riparian habitat regulations and implementation of environmental restoration projects.

RFCD Major Programs and Initiatives	Services/Contributions to Economic Development
Floodplain Management	Pima County residents can purchase low cost insurance, receive disaster relief and secure real estate loans.
Flood Control Improvements	Minimize future damage to public infrastructure and the need for rescue and relief.
Flood Control Infrastructure and Bank Stabilization on Major Watercourses	Ensure the flood control improvements meet the flow capacity required for major floods and are structurally sound.
Operation Of Flood Warning System and Coordinates with Emergency Management And Other Flood Response Agencies	Provides timely data to potential first responders and assist the National Weather Service in providing real-time flood warning information to the public.
Enforcement of Riparian Habitat Regulations and Implement Environmental Restoration Projects	Support Pima County's Sonoran Desert Conservation Plan and federal programs under the Endangered Species Act and Clean Water Act.

Major costs of providing programs and related services by the department:

PROGRAM	MANDATE	COST	TRANSFERS	REVENUE
Flood Control: Maintenance off flood control infrastructure, operation of flood warning system, enforcement of floodplain management and riparian habitat regulations.	Management and enforcement of the Federal Flood Insurance Program by local communities under the Code of Federal Registry 44, Section 59-78. Administration and management of the county flood control district, a special taxing agency, as established under Arizona Revised Statute (ARS), Title 48, Chapter 21, Article 1, Sections 48-3601 through 3628 and 3641 through 3650.	$16,548,778	$8,404,443 (Out)	$24,582,376
Canoa Ranch In-Lieu Fee: Cooperation with the US Army Corps of Engineers to provide compensatory mitigation for compliance with Section 404 of the Clean Water Act.	Provisions of the federal Clean Water Act including Section 404 for protection of waters, and natural and water resources, ARS 48-3621 duties of flood control districts to cooperate with state and federal agencies to preserve floodplain and provide ecosystem restoration.	$ 840,500	$ 400,000 (Out)	$ 1,000,000
Grants: EPA Region 9 Wetlands for Clean Water Act Program for the study of the Santa Cruz River.	Provisions of the federal Clean Water Act for protection of waters, and natural and water resources, ARS 48-3621 duties of flood control districts to cooperate with state and federal agencies to preserve floodplain and provide ecosystem restoration.	$ 107,500	$ 107,500 (In)	$ 0
TOTAL		**$17,496,778**	***$8,804,443**	**$25,582,376**

*Transfer Out from Flood Control Fund 2005 of (-$107,500) goes as a transfer into the Grants Fund 2042 as +$107,500.

Significant changes in the requested FY 2017/18 budget versus the FY 2016/17 adopted budget:

1. FY 2017/18 has a 1.20 FTEs Increase from FY 2016/17 (1 FTE – Program Coordinator, 0.10 FTE – Youth Crew Leader And 0.10 FTE – Youth Worker)

2. FY 2017/18 Budget Increased by $76,749 or 0.47% from FY 2016/17

   - $1,014,542 – Wage increase is partially offset by changes to the Employee Medical Deductions and the Interdepartmental Charged-In from other Pima County Departments.

   - ($727,793) – Operational Expenditures Decreased Primarily for:

     - Engineering Services ($257,049)
     - R&M Machinery and Equipment Services ($118,645)
     - Other Professional Services ($106,787)
     - Water/Sewer ($105,585)
     - Overhead ($139,727)

     - Capital Equipment Decreased ($210,000)

Major budget issues the department is facing in FY 2017/18:

- RFCD does not anticipate any difficulties regarding either revenues or reimbursements.
- No discretional area services exist, floodplain management is a federal and state requirement and the state mandates each county provide flood control as well as floodplain management.
- RFCD expects to achieve all services.

Any requests for supplemental funding over and above the base budget amount:

No supplemental funding requests have been submitted for RFCD Services, Canoa Ranch In-Lieu Fee Special Revenue or RFCD Grants.

Various issues related to FY 2017/18 budgets administered by the Department

Main Operating Budget

The RFCD consistently meets or exceeds mandates, works to meet grant-related service metrics, and provides public services to as many economically vulnerable Pima County residents as possible, and will continue to do so in FY 2017/18

The RFCD has worked to better manage its budget and resources, finishing each year under budget (inclusive of FY 2016/17).

Special Program Budgets

Special Program Budgets are indicated above and on Page 1.

Grants Program Budgets

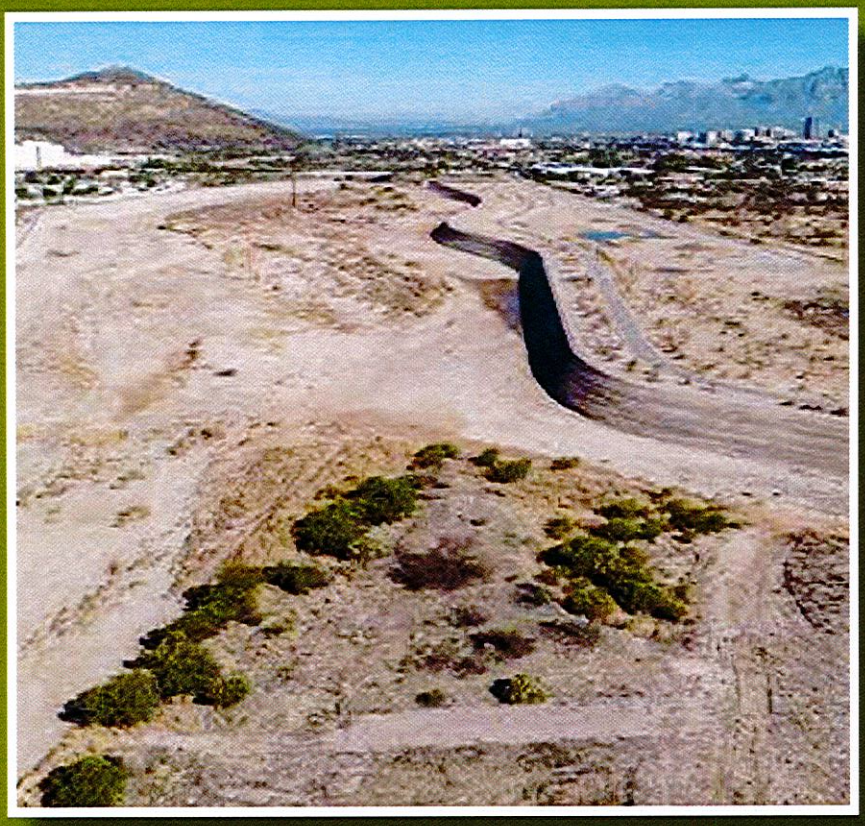
Grants Program Budgets are indicated above and on Page 1.

None

Capital Improvement Program Budgets

Operating transfer with a total of $8,400,000 for Capital Improvement Program (CIP) from Fund 2005 and 6002. Recommended CIP budget expenditures is $13,212,097. Capital improvements for control of flood hazards including erosion and watershed management. Specific roles and responsibilities of county flood control districts are specified in ARS 48-3603 and include providing flood control capital improvements and watercourse planning.

PROJECT	COST
Pantano Wash: Fort Lowell Park to Tanque Verde Road	$ 2,680,000
Santa Cruz River Maintenance	$ 2,464,113
El Corazón de los Tres Rios del Norte	$ 2,010,000
Roger Road and I-10 Drainage Improvements	$ 1,774,470
Tohono O'odham Nation Drainage	$ 893,511
Floodprone Land Acquisition Program	$ 500,000
Riparian Mitigation Project	$ 500,000
Canoa Ranch Restoration	$ 400,000
Catalina Ridge Drainage Channel Improvements	$ 350,000
Green Valley Drainageway #6 Repairs	$ 350,000
Ruthrauff/Gardner Lane UPRR Culvert	$ 340,000
Airport Wash – El Vado Wash Drainage Improvements	$ 200,000
Rillito River Maintenance	$ 200,000
Rillito River Property Right Assessments	$ 150,003
Santa Cruz Living River Management Plan	$ 150,000
Santa Cruz River Property Rights Assessment	$ 100,000
Continental Ranch Bank Protection	$ 100,000
Tres Rio del Norte US Army Corps of Engineers Study	$ 50,000
TOTAL	**$13,212,097**



Regional Flood Control District

Pima County, Arizona

OVERVIEW of the DISTRICT

To comply with federal law, the state of Arizona passed the Floodplain Management Act of 1973. This act authorized Arizona counties to adopt rules and regulations concerning management of floodplain areas. The Arizona State Legislature subsequently authorized flood control districts to levy taxes on real property to finance operating expenses. The Board organized the District on June 5, 1978. The District became operational on July 1, 1978.

Provisions of state legislation also allow incorporated cities and towns within Pima County to undertake their own floodplain management duties and regulatory functions. In Pima County, the incorporated areas of the City of Tucson, the Town of Oro Valley, the Town of Marana, and the Town of Sahuarita have elected to assume floodplain management duties in their respective jurisdictions. The District is responsible for floodplain management activities for the remainder of unincorporated Pima County (with the exception of national forests, parks, monuments, and Indian Nations) and the City of South Tucson.

Mission

The District is a regional agency whose mission is to protect the health, safety, and welfare of Pima County residents by providing comprehensive flood protection programs and floodplain management services. These services emphasize fiscal responsibility, protection of natural resources, and a balanced multi-objective approach to managing regional watercourses, floodplains and stormwater resources.

Vision

The District will continue to be a leader in providing quality flood protection and floodplain management services within Pima County.

PIMA COUNTY
FLOOD CONTROL

Goals and Objectives

The goals and objectives of the District represent both flood control and resource protection. The District's approach varies from traditional flood control approaches because of its multi-benefit public philosophy. The District recognizes that it is necessary and desirable to maintain a balanced relationship between human communities and the land and resources that sustain them. To that end, the following policy goals and objectives have been adopted by the Board of Supervisors as part of the District's Floodplain and Erosion Hazard Management Ordinance (Ordinance):

- Minimize flood and erosion damages.
- Meet or exceed state and federal requirements relating to floodplain management.
- Establish minimum flood protection elevations and damage protection requirements for structures and other types of development.
- Regulate encroachment and building development within areas subject to flooding or erosion.
- Encourage the most effective expenditures of public money for flood control projects.
- Minimize damage to public facilities, utilities and streets located in regulatory floodplain and erosion hazard areas.
- Help maintain a stable tax base by providing for the protection of regulatory flood and erosion hazard areas.
- Inform the public when property is in a regulatory floodplain or erosion hazard area.
- Encourage the preservation of natural washes and enhancement of the riverine environment.
- Emphasize overall watershed management.
- Protect, preserve and enhance groundwater recharge.

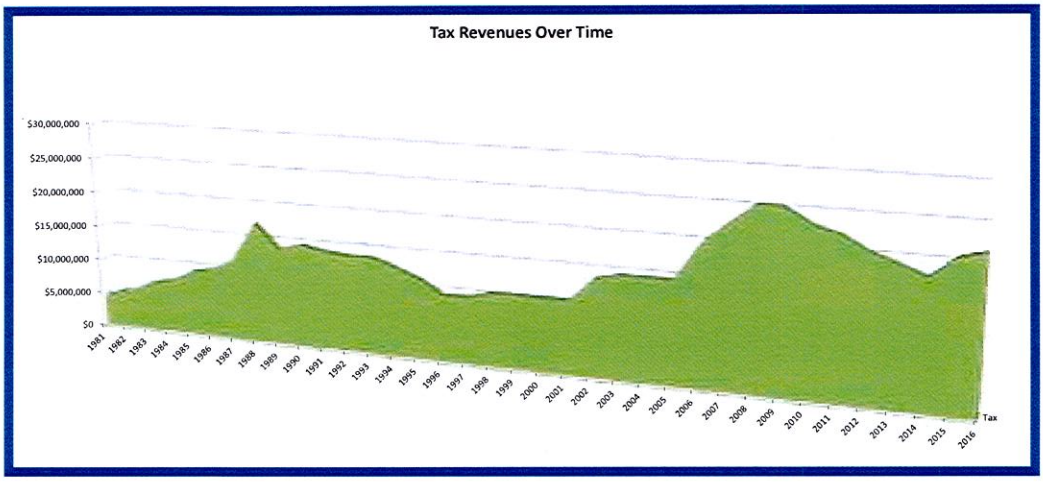
Financial Overview

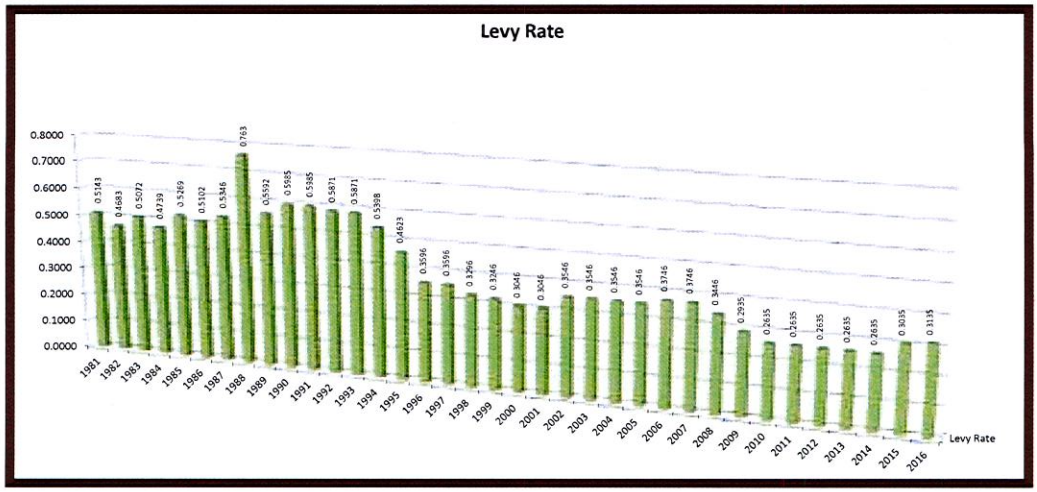
Revenues

Although the District receives assistance from state and federal agencies to construct major capital facilities, 98% of the District's funding was generated from the property tax levy this year. General Obligation Bond sales are authorized by the electorate. Information on the District's tax levy rate is shown in the table to the left.

Expenditures

The table on Page 19 provides information on CIP expenditures for projects completed during FY 2015/16. The remainder of the District 16 expenditures go toward debt service and operating expenses, which include funds allocated for maintenance of flood control structures, floodplain management, planning and administration activities.





Department of Transportation FY17/18

❖ Requested Operating Department Expenditures, Revenues and Operating Transfers

	FY 16/17 Adopted Budget	FY 17/18 Requested Budget	Percent Change
Operating Expenditures	$41,393,385	$43,493,572	+5.07
Operating Transfers Out	$24,513,108	$19,815,991	-19.16
Operating Revenues	$60,347,896	$62,014,600	+2.76
Operating Transfers In	$121,799	$121,799	0.0
FTE's	286	286	0.0

❖ Significant Changes in the Requested FY2017/18 Budget versus the FY2016/17 Adopted Budget

- Budget Revenues (Requested): Increased $2.1 M (Includes both HURF and VLT, projected based on historical models provided by Pima Association of Governments).
- Transfers Out decreased 19% due to reduction of $4.7 M transferred out for Pavement Preservation.
- Overall, expenditures increased by $2.1 M; significant changes include $1.6 M for personnel services related to Fair Labor Standards wage increases and decreased inter- and intra- departmental reimbursements; and $800,000 for a planned Department of Transportation Technology Application Upgrade to replace legacy systems.
- No change in FTE's.

Department of Transportation FY17/18

❖ Major Programs and Related Services Provided by the Department and their Contribution to Pima County Economic Development

Major Programs & Services	Contribution

• Roads
  • Capital Improvement Program
  • Roadway Maintenance
  • Roadway Design (Design Std's, Public Art, Native Plant Salvage Prog.)
  • Adopt-A-Roadway
  • Graffiti Abatement
  • Neighborhood Traffic Management Program
• Traffic Engineering (Roadway Signing, Striping, Traffic Signals, Counts, Crash Statistics, Ordinances)
	Transportation systems provide the backbone for all economic activity.
	• Improved access to employment sites, hospitals, schools, and markets; improved comfort, speed, and safety; and lower vehicle operating costs
	• Supports job & business to expansion
	• Allows businesses to manage & transport goods more efficiently and at lower costs
	• Consumers benefit from lower priced goods

• Bicycles and Pedestrian Program and Public Transit	These services are crucial in ensuring accessibility for all individuals.

• Transportation Planning
  • Major Streets and Scenic Routes Plan
  • Studies and Reports
  • Public Involvement
	These services are vital in planning sustainable developments and assure that important local/regional needs are meet.

• Documents and Maps (Maps and Records)	Engineering information is available to the public and agencies.
• Airports	Operation of the Ajo Airport
• Permits and Fees (Roadway Impacts, Right of Way Use, Special Events, Oversize/weight Vehicle Permit)	Control of Right-of-Way

Department of Transportation FY17/18

❖ Major Costs of Providing Programs and Related Services by the Department

Program	Cost (millions)	
1997 HURF Bonds: Voter approved $350 M in bonds to fund 57 DOT projects. HURF revenues are used to repay debt.	$19.6	Mandated
Roadway Maintenance: General maintenance of the county's transportation systems that includes pothole repair, crack sealing and overlays, vegetation maintenance and storm response. (Does not include pavement preservation program for repair and resurfacing of degraded roads.)	$15.3	Mandated
Traffic Engineering: Roadway signs, signals, striping, traffic studies, bike & pedestrian, and safety systems.	$ 6.8	Mandated
Transit: Public transportation services (Sun Tran and Sun Van) in the unincorporated county.	$ 6.6	Mandated
Administrative Support: Overall Department and various transportation-related projects & programs, including Information Technology systems, Summer Student Program; Mapping & Records; Graffiti Abatement & Community Relations.	$10.2	Mandated & Discretionary
Engineering and Planning: Planning & design services on county roads and bridges.	$ 1.8	Mandated
Field Engineering: Construction inspection and public right-of-way compliance services.	$ 2.6	Mandated
Mandates: ARS-11-251.29, ARS-11-561, ARS-11-562, ARS-11-806.01E, ARS-11-821C.2, ORD No. 1997-80 (The referenced mandates are representative of those which regulate the County Transportation Programs.)		

Department of Transportation FY17/18

❖ Major Budget Issues the Department is Facing in FY2017/18

Highway User Revenue Funds (HURF)/Vehicle License Tax (VLT)

- Revenues are do not cover all department operational needs.
- Arizona's gas tax has not increased since 1991.
- Motor vehicles continue to become more fuel-efficient and cause further reductions in revenue.
- Arizona State Legislature HURF sweeps have hurt revenues in the past ten years and continue to threaten future years.
- $250 M is needed to fix the approximately 60% of existing paved roads in failed condition.

Capital Improvement Program (CIP)

- Facing major reductions in available funds with completion of RTA projects
- Future HURF/VLT monies available for the CIP are expected to be minimal.
- PAG Regional Funds for fiscal years 2020 thru FY2026 (seven years) will be dedicated to RTA needs. This represents a reduction of approximately $12 M to $14 M annually.
- Many of the County RTA funded projects are completed; therefore, future RTA funds will be reduced.
- 20% of 1997 HURF Bond projects remain to be completed. Remaining projects are mainly in the City of Tucson.

1997 HURF Bond Program

- Debt Service is approximately $20 M per year, nearly 33% of total department HURF/VLT revenues.
- To limit increases in annual debt service, the sale of future '97 bonds will be spread out to extend beyond FY 2020.
- All but three of the 57 projects identified in the ordinance have been completed or are underway.

❖ Any Requests for Supplemental Funding Over and Above the Base Budget Amount

No supplemental funding requests have been submitted.

Requested operating department expenditures, revenues and operating transfers:

	FY16/17 BUDGET	FY 17/18 BUDGET	PERCENT CHANGE
ENVIRONMENTAL QUALITY FUND 2043			
Operating Expenditures	$3,359,957	*$3,500,657	+4.2
Operating Revenues	$2,191,640	$2,242,347	+2.3
Operating Transfers	$680,470	**$707,060	+3.9
FTEs	31	31	0.0
ENVIRONMENTAL QUALITY GRANTS FUND 2042			
Operating Expenditures	$819,446	***$1,289,360	+57.3
Operating Revenues	$819,446	***$1,289,124	+57.3
Operating Transfers	-	-	0.0
FTEs	8	8	0.0
TIRE FUND 2048			
Operating Expenditures	$1,308,000	$1,308,000	0.0
Operating Revenues	$1,108,000	$1,108,000	0.0
Operating Transfers	-	-	0.0
FTEs	-	-	0.0
SOLID WASTE FUND 1000			
Operating Expenditures	$1,435,111	****$1,361,280	-5.1
Operating Revenues	-	-	0.0
Operating Transfers	-	-	0.0
FTEs	3	3	0.0
TOTAL ENVIRONMENTAL QUALITY FTEs	42	42	0.0

*Environmental Quality Fund increased by $140,700 due primarily to increase in ITD/ISF allocation, insurance, repair maintenance buildings and credit card fees with a partial offset of overhead expenses.
**The General Fund Subsidies include the Wildcat Dumping Program of $250,515 and the Air Monitoring Program of $456,545. Subsidies increased for port charges, ITD/ISF allocation and insurance expenses.
***The Grant Fund increased by $469,914 due to the anticipated award of the V2R2 Program, which is no longer planned and will not be needed.
****The Solid Waste Fund decreased by $73,831 due to adjustments to port charges, ITD/ISF and benefits partially offset by an increase in salary adjustments.

Major programs and related services provided by the department:

- EQ Special Revenue Fund supports 18 units within five programs - G037-Administration; G038-Air; G039-Communications and Outreach; G040-Enforcement; and G041-Water and Waste.

Preserve and protect the environment of Pima County for the long-term benefit of residents' health, welfare, safety, and quality of life. Identify and respond to environmental issues by providing services including monitoring, enforcement, information, and education for the protection of water, air, and land from pollutants.

- EQ Grants Special Revenue Fund supports three units within two programs - G038-Air; G039-Communications and Outreach.

  Obtain grant funding for mandated and necessary services in the Environmental Quality Department. Administer grant programs and services in accordance with grant guidelines.

- Tire Program Management Special Revenue Fund supports one program – G183-Tire Recycling Program.

  Oversee contract for the planning, management and operation of the Tire Recycling Program.

- Solid Waste General Fund supports one program – G272-Solid Waste Management.

  The County owns four landfills: Ina Road, Tangerine, Sahuarita and Ajo. The County also owns transfer stations at Sahuarita, Ryan Field and Catalina as well as rural collection centers at Arivaca and Sasabe. These facilities are operated by the county's solid waste contractor, Tucson Recycling and Waste Services, under supervision by the County. Tasks include plan, manage, and perform solid waste operations, compliance, closure, temporary closure, and remediation activities. Comply with all environmental requirements. Remediation includes investigation, design, and construction for remedial activities associated with historic waste sites.

- Department expects to meet its goals of public health and the environmental protection.

- Mandates: Recycling and Waste Reduction; Title 49, Chapter 3: Air Quality, Article 1: General Provisions, 49-402: State and County Control; Article 3: County Air Pollution Control; and Pima County Code Title 7: Environmental Quality; Title 13: Public Services; Title 17: Air Quality Control; and ARS 49-107: Local Delegation of State Authority. Federal Regulations in Clean Air Act. SW General Fund - ARS 49-701-49-881, administrative rules R18-13-201 through R18-13-2703, 40 CFR 258.1 through 258.75, Appendix I, Appendix II to Part 258 and ARS 49 Chapter 3.

Significant changes in the requested FY2017/18 budget versus the FY 2016/17 adopted budget:

Environmental Quality Special Revenue Funds

- Requested expenditures are up $501,986 primarily due to the Voluntary Vehicle Repair Grant Program; however, funding will not be necessary, as Arizona Department of Environmental Quality will be administering the program.

- The Wildcat Dumping Program budget increased $5,000 to $250,500; funding coming from the General Fund. Subsidies increased for port charges, ITD/ISF allocation and insurance expenses.

- The budget includes $1,094,322 for Interdepartmental Charges from County Overhead, Development Services, PC Attorney's Office, Lobbyists, Ports, ITD Leasing, Rent, Motor Pool, and Self Insurance. This reflects an increase of $124,173 from FY16/17.

- The Tire Fund requested budget includes $1,113,025 for payments to CRM of America to operate the Waste Tire Collection Facility and the transport and recycling of the waste tires. This allocation includes a 5% inflator for possible FY18 increase. The FY17 increase was 4.71% over prior year.

Environmental Quality General Fund

- Requested expenditures are down $73,831 mainly due to ITD ISF charges for Server and Storage being budgeting in Environmental Quality Operations fund vs. the General Fund.

- TRWS has proposed modifications of the currently approved fee ordinance beginning July 1, 2017. The proposal consists of the elimination of planned facility entry fees increases.

Major budget issues the department is facing in FY 2017/18:

- **Anticipated difficulties with revenues/reimbursements**

  There are no anticipated difficulties with revenues or reimbursements.

  Overall, Permit Fee revenues are budgeted to remain stable, with a slight increase based on the FY 16/17 projected totals.

  The Division's Federal and State grant funding for air quality monitoring plus pollution control activities are budgeted at $1,289,360, relatively stable compared to current funding levels.

- **Identification of discretionary service areas and associated costs**

  The FY 17/18 budget includes a vacation and sick payout contingency of $53,000, which is approximately 50% of all retirement eligible costs.

All discretionary spending categories (Supplies, Printing, and Travel) have been reduced to reflect minimum expenditure to meet minimum programmatic needs.

- **Ability to achieve expected service delivery with proposed budget**

  PDEQ expects to meet its goals of public health and the environmental protection.

Any requests for supplemental funding over and above the base budget amount:

No supplemental funding requested have been submitted for Department of Environmental Quality.