



MEMORANDUM

Date: April 3, 2018

To: The Honorable Chairman and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator 

Re: **Arizona Aerospace Foundation Annual Report 2017**

As the Board knows, the Arizona Aerospace Foundation (AAF) operates the Pima Air and Space Museum (PAASM) on behalf of Pima County through a nonprofit lease agreement. Attractions and Tourism Director Diane Frisch and Program Manager Catherine Strickland, attended the Annual Arizona Aerospace Foundation Meeting. Attached is the AAF Annual Report 2017 highlighting activities, number of annual visitors and revenues generated. All revenues generated is used to support operations of the AAF and PAASM, as well as, making appropriate necessary additions to the collection, and upgrades to improve the property leased from Pima County. Summarized as follows:

Pima Air and Space Museum

Visitors	199,305
Admission Revenue	\$2,282,977
Museum Store	\$1,040,379
Concessions	\$107,738
Tours	\$532,657
Contracted Events	\$275,632

Titan Missile Museum

Visitors	56,624
Admission Revenue	\$511,948
Museum Store	\$265,046

CHH/lab

Attachment

c: Jan Leshar, Chief Deputy County Administrator

ARIZONA

ARIZONA AEROSPACE FOUNDATION

ANNUAL
REPORT 2017



ON THE COVER

BOARD OF TRUSTEES 2017

Count Ferdinand von Galen
Chairman

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Vice Chairman

George E. Henderson
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Thomas Murphy
Secretary

TRUSTEES

Gary L. Abrams

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Lt. Gen. Robert B. Johnston,
USMC (Ret)

Patrick Pepper

Michael Rusing

Michael A. Stilb

John Tallichet

Maj. Gen. Russell L. Violet,
USAF (Ret)

John Wisner

Bert Zaccaria



Above: In Fiscal Year 2017, with the generous support of donors, we completed a cantilevered roof top of the aircraft wash rack at our restoration facility. This canopy is 240 feet wide and 50 feet deep, with a clear height of 50 feet! It also has a full light system, fire suppression system and an integrated fall protection system.

On the Cover: Our P-40 has been restored as serial number 41-25163 which was assigned to the 49th Fighter Group, 9th Fighter Squadron. The plane's regular pilot was Sidney S. Woods, who named it after his home state of Arizona, and had a rattlesnake painted on each side of the nose.

KEY STAFF

Scott Marchand
Executive Director

Wil Harri
Director of Finance and Operations

Meghan Marum
Director of Communications

Mark Renfro
Director of Human Resources and Volunteers

James Stemm
Director of Collections and Restoration

Yvonne C. Morris
Director, Titan Missile Museum

A MESSAGE FROM THE CHAIRMAN

COUNT FERDINAND VON GALEN, CHAIRMAN OF THE BOARD OF TRUSTEES

One of my enduring and enjoyable duties is to report on the financial wellbeing and the overall strength of the Arizona Aerospace Foundation at the conclusion of each fiscal year. A restrained and well managed budget continues to serve us well and I am again pleased to report that we finished Fiscal Year 2017 with a positive cash flow from operations for the tenth consecutive year. This continues to position us well for Fiscal Year 2018 and the ongoing future.

In Fiscal Year 2016 we began planning for a capital improvement project at PASM—the construction of a massive shade canopy for the Restoration Hangar. This was fully funded via donations and was completed in October 2017. The improvement will make it easier and safer for the staff and volunteers to work on large aircraft. The numbers are impressive on this building: the roof has a clear span height of 50 feet allowing all but the very tallest aircraft tails to fit underneath. It is also 240 feet wide by 150 feet deep – so almost a 2-acre roof! It also has an integrated mobile fall arrest system, LED area wash lights and fire sprinklers.

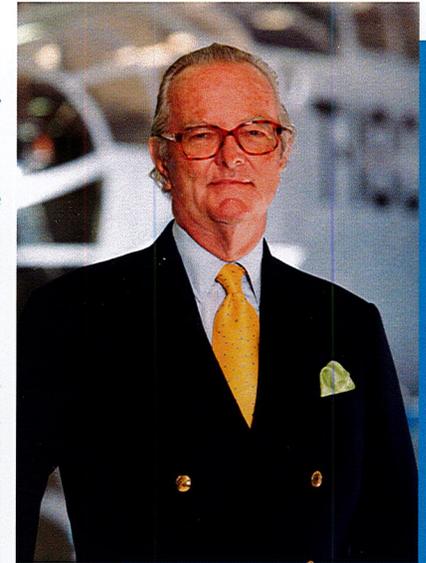
This past Fiscal Year was very notable for aircraft acquisitions for the museum. The arrival from England of our loan Supermarine Spitfire Mk XIVe; from Australia our Curtis P-40E Warhawk, a U.S. Navy SH-60 Seahawk; a U.S. Army Beech RC-12K; a U.S. Arizona Air National Guard F-16A; an RAF Harrier GR.5 and a Westland HMA8 Lynx to name a few of the acquisitions last year. We expect Fiscal Year 2018 to be just as significant.

Some of the many restorations we completed this past Fiscal Year, while working around the site construction,

were the Lockheed EC-121 'Warning Star', the McDonnell -Douglas F-4C 'Phantom II', the Grumman F-11 'Tiger', the Westland 'Gazelle' and the Nakajima Ki-115 'Tsurugi'.

At the Titan Missile Museum, we continued to do facilities upgrades to the lighting system. The missile silo was completely refurbished with high efficiency low UV and heat LED spotlighting that integrated to the existing silo spotlight fixtures. The improvement is dramatic. We will continue with ongoing site maintenance and upgrades to preserve this historic landmark for many years to come.

The Arizona Aerospace Foundation continues to be fortunate to have a dynamic and engaged group of Trustees serving on our Board as well as dedicated donors and public-sector supporters. Of course, it does not happen without the hard work and dedication of all of our Staff and Volunteers. Our visitor satisfaction remains outstanding and it is because of everyone who dedicates themselves to our success. We remain committed to continuing to improve the visitor experience at both of our museums and to do so while maintaining a balanced budget. Thank you to our members, donors and sponsors who support our efforts. I look forward to Fiscal Year 2018 and I hope you do as well.



FROM THE DESK OF THE EXECUTIVE DIRECTOR

SCOTT MARCHAND, EXECUTIVE DIRECTOR

OVERVIEW

In Fiscal Year 2017 the Foundation continued to build on our successes from the past nine years. Among many noteworthy achievements, this was the tenth consecutive year to end with a positive cash flow in operations. A summary of the revenues generated by both museums is below.

PIMA AIR & SPACE MUSEUM

Visitors:	199,305
Admission Revenue:	\$2,282,977
Museum Store:	\$1,040,379
Concessions:	\$107,738
Tours:	\$532,657
Contracted Events:	\$275,632

TITAN MISSILE MUSEUM

Visitors:	56,624
Admission Revenue:	\$511,948
Museum Store:	\$265,046

Combined Total Revenue improved over Fiscal Year 2016. This included a 8% increase in combined Admissions Revenue for the two museums over Fiscal Year 2016, 11.5% increase in combined Museum Store Revenue and a 10% increase in combined Membership Revenue. All of these positive increases

were achieved with PASM spending an additional \$200,000 from Operations on Collections and Restoration.

Attendance at PASM was record breaking for Fiscal Year 2017. We saw a 7% increase over Fiscal Year 2016, with nearly 200,000 visitors. TMM saw a modest increase over Fiscal Year 2016, with a 2% increase. This continues to be very encouraging as we know without our visitors we would not be where we are today.

Below is a recap of the work and achievements of the Pima Air & Space Museum and the Titan Missile Museum.

EXHIBITS

During the past fiscal year the Collections Department, with Dixon Studios, completed the installation of the PBY seascape diorama in Hangar 5. In addition, the first stage of the Hangar 5 exhibit on the history of World War II in the Pacific was implemented. This portion of the exhibit focuses on uniforms and equipment used by the major combat arms of both the Allies and the Japanese. The "Bing" exhibit of artifacts and information on the deployment of

the A-10 to Afghanistan was completed in Hangar 1.

COLLECTIONS

Throughout Fiscal Year 2017 the Collections Department also accepted and accessioned 39 new incoming collections. The staff and volunteers of the Collections Department also cataloged and entered 429 objects and 404 photographs into the museum's PastPerfect database and answered 420 outside research requests including 44 researchers who visited the archives.

RESTORATION

Once again Fiscal Year 2017 was a busy time for the Restoration Department. Aircraft that were restored in Fiscal Year 2017 included the Lockheed F-104D 'Starfighter', McDonnell Douglas F-4C, U.S. Army 90mm anti-aircraft gun, Westland 'Gazelle' helicopter, Grumman F-11 'Tiger', Lockheed EC-121T 'Warning Star', Nakajima Ki-115 'Tsurugi', and the NASA Mini-Sniffer drone.

EDUCATION

Our Education Department continued

to expand in Fiscal Year 2017 admitting nearly 30,000 school children free of charge. Many of these groups took self-guided tours but some children participated in docent led in depth educational tours led by our wonderful educational team. We also provided STEM educational experiences to 2,740 of our visitors during Soarin' Saturdays and Night Wings events. Our general visitors were able to experience 9 different lectures during the year as part of our Second Saturday Speakers Series. Lastly, as an active part of the Tucson community we connected with 9,345 people during outreach events throughout the year.

ADVERTISING

In Fiscal Year 2017 our Advertising Department continued to focus our physical advertising out of region as we look at diversifying and expanding our reach. Working with print publications like *FlyPast*, *Classis Wings* and *Where Magazine* we have been able to reach audiences all over the globe.

With support from our website developer

we have been able to maintain our Google Grant for non-profit advertising credit. We continue to reap the benefit of this grant and leverage our advertising dollars with keyword connections that drive visits to our website.

In this information age, the fine tuning of our website and mobile site is constant. We have seen the scales tip with more of our monthly visits now coming from mobile devices. We worked hard in Fiscal Year 2017 to expand our digital marketing efforts and increase our presence on our various social media platforms. Our guests expect to have information at their fingertips and it will continue to be our goal to make this as seamless as possible.

TITAN MISSILE MUSEUM

Fiscal Year 2017 was a very positive one for the Titan Missile Museum as well. For the third consecutive year the museum exceeded 55,000 annual visitors, with demand for the museum's specialized extended tours continuing to grow. Also contributing to the museum's growth was the significant media exposure

the museum received from the limited theatrical release and subsequent PBS television airing of the Robert Kenner film *Command and Control*. A substantial portion of the documentary was filmed at the museum and articles about the film in the *Hollywood Reporter*, *Variety*, the *New York Times* and *Popular Mechanics*, among others, exposed Titan to new markets and fans.

Finally, Phase 1 of the silo lighting maintenance project was completed with the installation of new emergency lighting units throughout the missile site, the replacement of the launch duct lights on level 7 with LEDs, and the installation of 3 long-throw spotlights to illuminate the re-entry vehicle and thrustmount.

In closing we'd like to thank all members, donors, board members, staff and volunteers whose commitment to our great museums and our visitors has contributed to where we are today. The future is bright for the Arizona Aerospace Foundation!

STATEMENT OF ACTIVITIES

ARIZONA AEROSPACE FOUNDATION

For the Years Ended October 31, 2017 and 2016

	<u>2017</u>	<u>2016</u>
CHANGE IN UNRESTRICTED NET ASSETS		
Revenue and support		
Contributions	\$ 2,941,620	\$ 1,208,382
Special Events	-	1,793
Admissions	2,794,925	2,576,254
Memberships	126,917	114,491
Contracted events	276,192	322,951
Program revenues	534,525	527,561
Museum stores	1,305,425	1,168,824
Restaurant	107,738	96,540
Investment loss	(3,902)	(5,600)
Other income	7,040	6,743
Total revenue and support	8,090,480	6,017,939
Net assets released from restrictions	1,576,758	447,916
Total unrestricted revenue and support	<u>9,667,238</u>	<u>6,465,855</u>
EXPENSES		
Functional expenses		
Program services	5,780,403	5,266,398
Management and general	871,977	850,322
Total functional expenses	6,652,380	6,116,720
Direct cost of special events	39,186	28,007
Total expenses	<u>6,691,566</u>	<u>6,144,727</u>
Non-operating activities		
Change in actuarial liability on gift annuities payable	600	2,555
CHANGE IN UNRESTRICTED NET ASSETS	<u>2,976,272</u>	<u>323,683</u>
CHANGE IN TEMPORARILY RESTRICTED NET ASSETS		
Revenue, support and reclassifications		
Contributions	996,299	231,701
Grants	700	6,000
Investment income	86	131
Net assets released from restrictions	(1,576,758)	(447,916)
Total temporarily restricted revenue and support	(579,673)	(210,084)
Non-operating activity		
Increase in value of remainder trusts	3,218	2,917
CHANGE IN TEMPORARILY RESTRICTED NET ASSETS	<u>(576,455)</u>	<u>(1,499)</u>
CHANGE IN PERMANENTLY RESTRICTED NET ASSETS		
Revenue, support and reclassifications		
Contributions	-	5,000
CHANGE IN PERMANENTLY RESTRICTED NET ASSETS	<u>-</u>	<u>5,000</u>
CHANGE IN NET ASSETS	2,399,817	121,516
NET ASSETS, BEGINNING OF YEAR	12,624,450	12,502,934
NET ASSETS, END OF YEAR	\$ 15,024,267	\$ 12,624,450

STATEMENT OF FINANCIAL POSITION

ARIZONA AEROSPACE FOUNDATION

October 31, 2017 and 2016

	ASSETS	
	<u>2017</u>	<u>2016</u>
ASSETS		
Cash and cash equivalents	\$ 1,930,889	\$ 1,197,352
Accounts receivable	79,439	62,913
Inventories – museum store	180,529	167,277
Bequests receivable	10,000	15,203
Investments	487,871	37,151
Beneficial interest in remainder trusts	63,207	66,425
Prepaid expenses	46,557	56,170
Unconditional promises to give, net	-	750,000
Property and equipment, net	12,695,146	10,810,146
Collections, net	<u>223,933</u>	<u>260,516</u>
Total assets	\$ 15,717,571	\$ 13,423,153
	LIABILITIES AND NET ASSETS	
LIABILITIES		
Accounts payable	\$ 104,990	\$ 250,780
Accrued expenses	199,985	188,812
Gift annuities payable	1,521	23,997
Notes Payable	226,761	330,114
Deferred revenue	10,047	5,000
Line of credit	<u>150,000</u>	-
Total liabilities	<u>693,304</u>	<u>798,703</u>
NET ASSETS		
Unrestricted	14,404,992	11,428,720
Temporarily restricted	508,134	1,084,589
Permanently restricted	<u>111,141</u>	<u>111,141</u>
Total net assets	<u>15,024,267</u>	<u>12,624,450</u>
Total liabilities and net assets	\$ 15,717,571	\$ 13,423,153

THANKS FOR ALL THAT YOU DO

The Foundation would like to acknowledge the efforts of its dedicated volunteer staff. In Fiscal Year 2017, volunteers at the Titan Missile Museum donated 13,515 hours of service giving tours and working in the museum store and archive. At the Pima Air & Space Museum, volunteers donated 70,417 hours giving tours, restoring aircraft, working as docents in the hangars, and working in administration and the archive. Thank you for your energy, time and talent!



"SPECIAL THANKS" TO PASM TEAM LEADERS AND TMM INSTRUCTORS

Craig Bennett
George Birch
Bob Brubaker
Randy Herberholz
Marge Humphrey
Rey Johnson
Fred Kemp
Marsha Kwolek

Ralph Laner
David Maclachlan
Kean McAdam
Tom McDonnell
Dwight Mears
Bill Nunn
Chuck Penson
Thomas Rehm

Tom Schart
Jan Scheunemann
William Sproull
Dave Steuck
Chuck Stump
Ken Warden
Tom Walton
Brad White

VOLUNTEER MILESTONES - 1,000 HOURS IN 2017



Will Williams
1,711



Craig Bennett
1,348



Don Cassidy
1,133



Bill McGuire
1,103



Tom Walton
1,000

VOLUNTEER HOURS

Foundation volunteers and their number of hours of service in FY2017.

900 - 999 HOURS
Don Snover
Timothy Cardella
David Reikofski

800 - 899 HOURS
John Mangold
Kenneth warden
Ben Fisher, Jr.
William Nunn

700 - 799 HOURS
Gary Thomas
Ralph Laner
Tom McDonnell
Earl McDonald

George Birch
Jerry McCafferty

600 - 699 HOURS

William Benway
Thomas Schart
Ralph Shaw
William Carpenter
George Kircher
Mary Ellen Conrado
Myron Marsh
Paul Thom
Robert Lovell
Patricia Johnson

500 - 599 HOURS

Wesly Frost
Thomas Demma
Don MacLean
James Stone
Richard Clift
Tom Bohan
Janet Scheunemann
Ken Graves
Pat Donovan
Curt Arseneau
Lewis Hawkins
James Luffman
Stephen Scherer
Bruce DeWald
James Perry
David Russell
Kate Reikofski

400 - 499 HOURS

Siebo Friesenborg
Steve Klafter
Fred Hudson
David Lacy
Michael Carreras
Dick McGinty

Andy Stephenson
Dwight Mears
Neil Helgath
Timothy Moore
Thomas Rehm
Richard Norris
John Bramley
Paul Foran
Andrew Miller
Norton Johnson
Lawrence Foley
James Otey
William Sproull
Fred McCormick
Bob Ratledge
Bruce Johnson
Bob Balck
Tom Campbell
Martin Keimon
Joel Berg
Jack Briggs

300 - 399 HOURS

Norman Goetz
William Hickey
Donald Hoffert
Bob Darcangelo
Chet Harvey
Don Campbell
Dale Sprotbery
Bob Reiersen
Paul Mombouquette
John Green
Theodore Schmidt
Dennis McCann
Maury Bois, Jr.
Robert Keogh
Randy Herberholz

John Eichelberg
Werner Lawson
Rick Herrier
Bill Beauvais
Paul Woodford
Ken Bottemiller
Rex Eaton
Richard Casey
Robert benson
Dennis Mart

200 - 299 HOURS

Richard Kness
Frederick Kemp
Chuck Mitchell
Roy Christiansen
David Steuck
Brad White
David Dobson
April Kness
Marsha Kwolek
Bill Smith
James Hoffmann
Terry Lingrel
Daniel Jarvis
Jerry Stiles
Joseph Petska
Harold Wermes
James Abbey
Phillip Rogers
Chuck Penson
Charles Schulz
Rob Kovar
Jim Kozick
Kirby Hanson
Everett Cormier
Von Kimbrell
John Gregory

John McGhee
Rick Felker
Charles Stump
Bart DallaMura
Randy Hoffman
James Kozick, Sr.
Bob Cleve
Robert Spackman
Ron Allen
Rod Farley
Lawrence Macon
Anne Stiles
Richard Wilder
Luke Coker
James Sprigg
William Preble
Bob Bassett
Ed Bowers
Howard Weatherhead
Phil Bommarito
Peter Laylin
Hayward Sumner
Robert Flemming
George Moak
Herbert Wolfe
Charles Merrick
Paula Larich
Jim Farlee
Jake Cartwright
Clark Wilson
Jim Hartigan
Bob Klopman
Tom Workinger
Bob Brubaker
Brett Stauffer
Bob Hewett
Steven Taylor
Jacqueline Woods
John Tournis

VOLUNTEER HOURS (CONTINUED)

100 - 199 HOURS

Mike Noreen
Patricia Howell
Connie Nicholson
Joyce Petska
Bernadette Bauer
Steve Slocum
Patricia Gillingham
John Miller
Bob Berger
Alex Valencia
John McGee
Margie Humphrey
Jerry Howell
Vincent Ferrari
Blake Harrison
Keith Robertson
Fred Denson
David Reed
Michael Clemens
Joseph Seibold
Ed Wheatly
Herb Bridgeman
Steve Hoffman
Catherine Langham
Lee Besse
John Sedlock
Jeffrey Thomas
George Moore
Scott Ellington
Bob Weber
Richard Benkoski
Larry Hougen
Jack Battaglia
Pete Lasho
Donald Langley
David Paul
Donals Kohls
Allen Shanahan

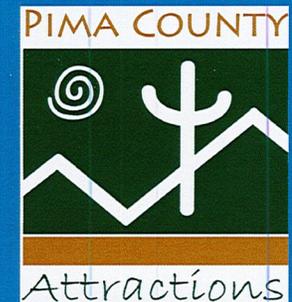
Donald Nathan
Christopher Langham
Fred Cushman
Richard Rogers
George Matais
Jack Matteo
Ralph Garcia
Larry Fieland
Robert Kurneta
Kean McAdam
Larry Knaff
Bill Williams
Tom Collins
Gerald Kohls
Bill Tatro
Johnnie Lake
Edward Lopez
Bill Kinney
David Casucci
Jean Michaud
David Hinkelman
Diana Clark
Connie Gardner
Bruce Perger
William Kreamer
Antone Gajeski
Rey Johnson
Charles Wacker
Donald Fleming
Brian Turner
Edward Fickes
Norman Wightman
Vernon Lathrop
Bill Scott
David Mack
John Catura

John Gieb
Rod Desborough
Fred Faust
Ashley Paige
Neal Ryan

1 - 99 HOURS

Paul Martin
Tom Klopfenstein
Christine Cormier
Matthew Jung
Sean Keel
Ronald Vandervort
Patricia Gregston
Mike Henningsen
Francis Marcoux
Jerry Collins
Mark Conrad
Roy Gregston
Gil Cordova
Doug Jenkins
Michael Millikin
John Sprenkle
Amy Yersavich
Macy Wynfield
Jacquie Thomas
Glenn Daniel
Floyd Dickerson
John Oty
Gerald Geise
Dennis Hull
Cliff West
Joseph Foster
Gerald Giordano
David Williams
Ronald Doughty
John Yedinak
James Zimmerman

Ron McPherson
Jason Makansi
Walter Marcus
Larry Clark
Steve Peachey
Keith Connolly
Adrian Van Loozenoord
Ed Carst
David Maclachlan
Stephen Albers
Kathleen Pfeiffer
Art Kidder, Jr.
Glenn Borkenhagen
Victor England
Arnold Yuen
Franziska Schaffelhofer
Raymond Trombino
Donald Severe
Martine Anderson
Jeffrey McCague
Daniel Smith
Ron Swanson
Richard Allison



THANK YOU
PIMA COUNTY

The Arizona Aerospace Foundation would like to thank Pima County for its support and for providing the leased properties for the Pima Air & Space Museum and the Titan Missile Museum.

KEY FOUNDATION MEMBERS

We would like to extend a special thank you to those members in Fiscal Year 2017 who purchased memberships at the Bronze lever or higher.

Mr. and Mrs. Bill Adams	Ms. Georgia Edwards	Mr. and Mrs. Terry Lorenzen	Col. Jim Skalicky, USAF (Ret)
Mr. and Mrs. James Allen	Mrs. and Mrs. Christopher Ercoli	Mr. and Mrs. Dennis Lucero	Mr. and Mrs. Edward Sliva
Mr. Craig Andersen	Mr. Christopher Evans	Mr. Dave Mack and Ms. Carol Sander	Mr. William Sobeck
Mr. Hector Andrade	Mr. and Mrs. Gregory A. Ferguson	Mr. and Mrs. Craig Manley	Mr. Anthony Sprague
Mr. and Mrs. David Ball	Mr. and Mrs. James Fritz	Mr. Charles Merrick	Mr. Marvin Starr
Ms. Sally Bearman	Mr. Ehud Gavron	Mr. and Mrs. Bruce Meyer	Mr. and Mrs. David Steele
Mr. David Becker	Mr. and Mrs. Stephan Gintz	Mr. Francis Molloy and Ms. Helen Bouchard	Mr. and Mrs. Thomas Stewart
Mr. and Mrs. Chris Bijsterveld	Mr. and Mrs. Carrol D. Gleason	Mr. Ralph C. Nardone and Dr. Jodie Peeler	Mr. and Mrs. Michael A. Stilb
Mr. and Mrs. Thomas Bliss	Mr. Charles Green	Mr. and Mrs. Norwood G. Nelson	Ms. Jennifer Suichies
Dr. Michael Block	Mr. and Mrs. John Green	Mr. Daniel Nix and Ms. Melissa Morales	Mr. Jeff Swensen
Mr. and Mrs. Matt Bonaima	Mr. and Mrs. Jon GreenLee	Mr. Ryan Norine	Mr. and Mrs. Pat Tipton
Mr. Kent Bowker	Mr. Douglas Guenther	Ms. Eileen O'Byrne-Hudson	Mr. Steve Tofel
Mr. and Mrs. Richard Bowman	Mr. Bruce Gura	Ms. Jameie Parker	Mr. and Mrs. Harry Vickers Toll
Mr. William Brandt	Mr. Jake Haglund	Mr. and Mrs. Danson Perin	Mr. Dennis Trepagnier
Mr. and Mrs. Archibald Brown	Mr. Joshua Hankins	Mr. and Mrs. David Perry	Mr. and Mrs. Tucker
Ms. Mary L. Brown	Mr. Colin Harley	Mr. Vincent Pike and Ms. Carol Acantara de Pike	Mr. and Mrs. Karl Tuxhorn
Mr. Noel Bufe and Ms. Mary Tyson	Col. Paul Harwood (Ret)	Lt.Col. Arthur Piper, USMC (Ret)	Mr. and Mrs. Sperry Van Langeveld
Mr. Darren Butts	Mr. and Mrs. George Henderson	Mr. Warren Popa	Mr. John Van Weeren
Mr. Kevin Calloway	Mr. Daniel Hepworth	Mr. and Mrs. Kenneth Potucek	Mr. and Mrs. Michael Vickroy
Mr. and Mrs. Wallace Carothers	Mr. and Mrs. Bill Homa	Mr. Doug Prall	Maj. Gen. and Mrs. Russell Violet, USAF (Ret)
Mr. Gordon Carr	Mr. Bryan Hooper	Mr. John Reiter	Mr. Donald Vis
Mr. and Mrs. R. Verne Casey	Mr. and Mrs. Darrell Hutchinson	Maj Gen. Graham Rider, USAF (Ret)	Mr. and Mrs. Peter Voevodsky
Mr. and Mrs. Michael Cavender	Mr. Jerry Iverson	Mr. David Robbers	Mr. and Mrs. James Ward
Mr. Unudjaye Chapele	Mr. and Mrs. Eric Johnson	Ms. Jennifer Rock	Mr. Warnock and Ms. Komechak
Major Richard Chatfield, USAF (Ret)	LtGen. and Mrs. Robert Johnston, USMC (Ret)	Mr. Tim Rodriguez	Mr. Colin West
Mr. John Cioffi	Mr. and Mrs. Chuck Joseph	Mr. and Mrs. Paul Ross	Mr. Ben Wentmore and Ms. Sarah Putinta
Mr. and Mrs. O.S. Buck Clippard	Mr. and Mrs. Richard Joyce	Mr. Robert H. Roth	Mr. Drew Wilds
Mr. and Mrs. Chuck Cole	Dr. David Knapp	Mr. Peter Saila	Mr. and Mrs. Jerry Winchester
Mr. Barney Confrey	Mr. and Mrs. Darin Knight	Mr. and Mrs. Steven Sanford	Amanda and Sandy Winters
Mr. and Mrs. Wes Cooksey	Ms. Kolapkar and Mr. Odhekar	Mr. and Mrs. Fred Schroder	Mr. and Mrs. John Wisner
Mr. John Cross	Mr. and Mrs. Dave Kubitsky	Mr. and Mrs. John Scott	Mr. and Mrs. Andrew Wittke
Mr. Dale P. Demonbreun	Mr. Calvin Lambert	Mr. and Mrs. John J. Shallue	Mr. and Mrs. Scott Wood
Mr. Donald Desfor and Ms. Carol Duong	Mr. Brian Larocque and Ms. Wendy Sen	Mr. and Mrs. Christ Sheppard	Mr. Jon Yeomans
Mr. and Mrs. Kenneth Dowdney	Mr. James Lasseter	Mr. and Mrs. Shetterly	Mr. Raul Yonagusuku and Ms. Cinthia Argomedo
Mr. and Mrs. Phillip Downward	Mr. and Mrs. Benjamin Lee	Brig. Gen. William Shields, USAF (Ret)	