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# MEMORANDUM

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Date: April 16, 2019

To: The Honorable Chairman and Members  
Pima County Board of Supervisors

From: C.H. Huckelberry  
County Administrator 

Re: **Criminal Justice Reform Progress in Reducing Detention Bed Days with Appropriate Cost Savings**

Attached is a report from the Jail Population Review Committee (JPRC). This Committee consists of members from all of Pima County's criminal justice agencies. Modeled after successful committees in Lucas County (Toledo) Ohio and St. Louis County Missouri, the goals of the Pima County Jail Population Committee are to foster a just, equitable, efficient, and effective criminal justice system by:

1. Assessing the custody status of individuals in the Pima County Adult Detention Complex;
2. Identifying defendants who may be suitable for release on personal recognizance;
3. Identifying safe and effective release conditions for consideration by the court, and
4. Reducing the use of jail while mitigating failures to appear and protecting public safety.

Defendant/Detainees who may be eligible for review consideration include those who are:

- Charged with non-personal victim cases
- Screened with a Pretrial review flag
- Held on the 10th day in Jail
- Acknowledged to have changes in circumstance such as housing availability or are ready for community rehabilitation
- Probation violators – post disposition

Since the Committee launched in March 2019, the group has met every Thursday with consistent and committed department representation. Below is a membership roster of the Pima County Jail Population Committee:

- Eva Graham – Pima County Public Defender's Office
- Heather Mosher – Pima County Attorney's Office
- Cassandra Urias – Pima County Superior Court
- Domingo Corona – Director, Pima County Pretrial Services
- Michelle Moore – Deputy Director, Pima County Pretrial Services

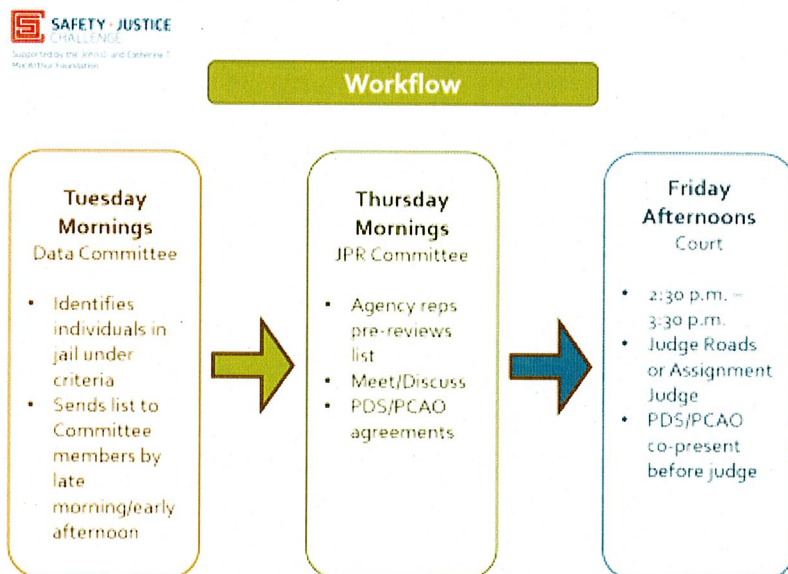
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- Maria Renteria – Pima County Adult Probation
- Wendy Petersen – Assistant County Administrator/Criminal Justice Reform Unit
- Terrance Cheung – Director of Justice Reform Initiatives/Criminal Justice Reform Unit
- Matt Pate – Housing First Program Manager/Criminal Justice Reform Unit
- Mayra Ramos – U-MATTER Program Manager/Criminal Justice Reform Unit
- Manny Mejias – Reentry Coordinator/Criminal Justice Reform Unit
- Lt. Robert Zuniga – Sheriff’s Department
- Mike Steber – Jail Population Coordinator/Sheriff’s Department

The below chart shows the general workflow for Pima County’s Jail Population Review Committee.



Although the initial agreement rate between the Public Defender and the County Attorney’s Office has been lower than expected, the Committee is confident that number will increase over time as the group establishes trusting relationships. The Jail Population Review Committees in both St. Louis and Lucas Counties had similar experiences early in their inception and now, a year in, they report successful and seamless meetings where agreements are reached and detainees are safely released from their jails.

Pima County’s continuing efforts to safely lower its jail population received a boost in March 2019 with the addition of Michael Steber as the new Jail Population Coordinator. Mr. Steber recently retired from the Pima County Sheriff’s Department (PCSD) after serving as a

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Corrections Officer for Pima County for over 20 years. PCSD created the new post to identify inmates who can be released safely while waiting for their court hearings.

As the Board of Supervisors recall, I funded a Jail Population Coordinator position for the sole purpose of examining the reason every individual is held in the Pima County and Adult Detention Complex (PCADC) and evaluate whether that individual should remain or be released while awaiting outcome of criminal charged disposition. While the position is funded under the Criminal Justice Reform Unit, the position is assigned to the Sheriff and reports to the Sheriff in the management structure.

The Jail Population Coordinator has been instrumental in bringing specific cases to the JPRC for review. To date, 40 individuals have been safely released from jail, either through Adult Probation's referrals to residential treatment facilities instead of incarceration; or released to Pretrial Enhanced Case Supervision for non-violent defendants observed with substance addiction or mental health conditions. Without the implementation of the jail reduction efforts, these individuals would have stayed in the PCADC at additional costs to the County. Instead, estimated savings as a result of deflecting the 40 individuals from jail total 1319<sup>1</sup> in reduced jail bed days or \$131,623.01<sup>2</sup> in costs.

CHH/anc

Attachment

- c: The Honorable Mark Napier, Pima County Sheriff  
Wendy Petersen, Assistant County Administrator for Justice and Law Enforcement  
Mike Steber, Jail Population Coordinator, Pima County Sheriff's Department

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<sup>1</sup> Length of days saved is based on the difference of 60 days from arraignment (The fastest the individual would have been released without paying their bond) and the actual day they were released.

<sup>2</sup> The cost savings utilizes this number charged at the current housing rate of \$99.79 per day.

**Total Inmate Days reduced**

1319 Days

Annual ADP reduction of:

**3.61**

**Total Cost Savings**

\$131,623.01

**Change in Recidivism rate**

Jail Population Reduction Strategies	Individuals Affected	Jail Days Reduced	Average prior recidivism	Average post recidivism	Cost savings
Modifying conditions of release (SCXX)	15	757	4.20		\$75,541.03
Releasing individuals to Residential Housing (Adult Probation)	25	562	2.44		\$56,081.98

Jail Population Review Committee Released Individuals  
Updated April 11, 2019

# Jail Population Reduction (Modifications of Conditions of Release Court)

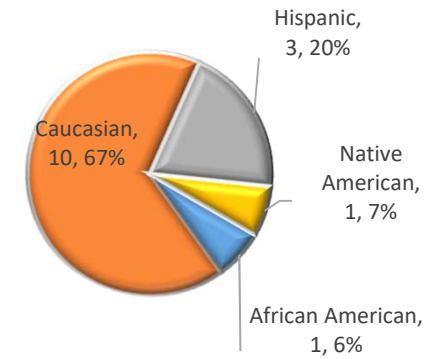
Involved: SCXX,PTS,PCAO,PCPD,PCLD,PCSO

## Overall Savings

Number of sentences modified	Average jail days reduced per individual*	Total jail days reduced*	Cost savings*
15	50.47	757	\$75,541.03

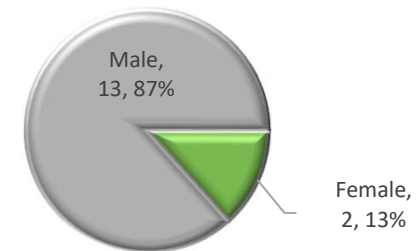
## Race

	Individuals	Reported on Monday	Any Contact with PTS	Homeless	Veteran	Mental Health	Avg bookings prior 12 months
African American	1			1			5.00
Caucasian	10	2	5	5	1		4.00
Hispanic	3	1	1				3.67
Native American	1	1	1				7.00
<b>Grand Total</b>	<b>15</b>	<b>4</b>	<b>7</b>	<b>6</b>	<b>1</b>		<b>4.20</b>



## Sex

	Individuals	Reported on Monday	Any Contact with PTS	Homeless	Veteran	Mental Health	Avg bookings prior 12 months
Female	2		1	1			2.50
Male	13	4	6	5	1		4.46
<b>Grand Total</b>	<b>15</b>	<b>4</b>	<b>7</b>	<b>6</b>	<b>1</b>		<b>4.20</b>



\* Jail days reduced and Cost savings are calculated from the date of release to 60 days past their arraignment (the fastest the individual would be released). This assumes the inmate was not able to bond out prior to this court date.

# Jail Population Reduction (Releases to Community Bedspace)

Involved: **APD**

## Overall Savings

Number of Individuals released to residential housing	Average jail days reduced per Individual	Total jail days reduced	Cost savings
25	22.48	562	\$56,081.98

## Race

	Individuals	Homeless	Veteran	Mental Health	Avg bookings prior 12 months
Native American	1				3.00
Caucasian	11	4			2.00
African American	2	1			4.50
Hispanic	11	5			2.45
<b>Grand Total</b>	<b>25</b>	<b>10</b>			<b>2.44</b>

## Sex

	Individuals	Homeless	Veteran	Mental Health	Avg bookings prior 12 months
Male	17	9			2.47
Female	8	1			2.38
<b>Grand Total</b>	<b>25</b>	<b>10</b>			<b>2.44</b>

\* Jail days reduced and Cost savings are calculated by the scheduled date of release minus the actual release date to Adult Probation.