Date: May 6, 2021

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: C.H. Huckelberry  
County Administrator

Re: Annual Living Wage Compliance Report

Please see the attached report from Procurement Director Terri Spencer regarding this subject.

The memorandum highlights the activities associated with compliance of County contractors with our living wage compliance requirements. As you will see, these reports are diminishing over time as the state’s minimum wage as well as the minimum wage of local jurisdictions continues to be increased.

CHH/anc

Attachment

c: Jan Lesher, Chief Deputy County Administrator  
Carmine DeBonis, Jr., Deputy County Administrator for Public Works  
Francisco García, MD, MPH, Deputy County Administrator & Chief Medical Officer, Health and Community Services  
Terri Spencer, Director, Procurement Department
Date: April 30, 2021

To: C.H. Huckelberry, County Administrator
Thru: Jan Lesher, Deputy County Administrator
From: Terri Spencer, Procurement Director

Re: 2020 Annual Living Wage Compliance Report

Pursuant to Section 11.38.080 of the Pima County Procurement Code, the County Procurement Director shall file an annual compliance report with the County Administrator and the Board of Supervisors. The attached annual compliance report shows the utilization of specific services procured for the County that must meet Living Wage requirements. This report applies to contracts entered into or renewed in calendar year 2020. Resource information for this report was compiled from Advantage, OnBase and Living Wage Database reports. There were a total of 26 Living Wage contracts active during calendar year 2020. Thirteen (13) of the twenty-six (26) Living Wage eligible contracts were subject to payroll reporting. The other thirteen (13) contracts were not subject to payroll reporting because wages paid to all employees exceeded the required Living Wage.

Effective January 1, 2020, the Living Wage required rate increased from $12.78 per hour to $13.12 per hour. For companies that provided benefits, the rate of $11.37 per hour plus $244.40 monthly company-paid health benefits increased to $12.00 per hour plus $194.13 monthly company-paid health benefits. These changes represent a 2.64% increase from 2019.

Attachment
1) **Information is limited to contracts eligible for covered services as defined in Living Wage Code Chapter 11.38**

Service categories for solicitations resulting in contracts over the formal bid threshold ($100K):

- Facility and building maintenance
- Refuse collection and recycling
- Temporary employee service
- Janitorial and custodial
- Landscape maintenance and weed control
- Pest control
- Security
- Moving services

2) **Data gathered for relational comparison**

Total dollar and percentages of:

- Living Wage Contracts
- Covered service categories for all open Living Wage Contracts
- Payroll reporting statistics of active contracts subject to payroll reporting requirement

3) **Informational base from which data has been collected**

- Advantage tracks amendments and renewals
- Living Wage Database compiles data into resource documents and records
- OnBase, Pima County contract repository
- On site audit reviews of eligible employees, subcontract labor and employer
- Payroll records to monitor compliance by the contractors

4) **Reports provided**

- Graphs to summarize relational dollar and percentage comparisons

5) **Conclusion**

- All Living Wage Contracts are in compliance.
LIVING WAGE CONTRACTS

Closed New Renewal Total
$ Amount $135,000.00 $300,000.00 $11,775,962.00 $12,210,962.00
% 1.10% 2.46% 96.44% 100.00%
# of Contracts 1 2 22 25

LIVING WAGE CONTRACTS CLOSED Between 1/1/20 and 12/31/20

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Contract $ Amt</th>
<th>Reason Discontinued</th>
</tr>
</thead>
<tbody>
<tr>
<td>Janitorial</td>
<td>$ 135,000.00</td>
<td>Vendor Discontinued</td>
</tr>
<tr>
<td>Total Discontinued Contracts $Amt</td>
<td>$ 135,000.00</td>
<td></td>
</tr>
</tbody>
</table>
### COVERED SERVICES

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security</td>
<td>$3,900,000</td>
<td>31.42%</td>
</tr>
<tr>
<td>Custodial/Cleaning Services</td>
<td>$3,890,000</td>
<td>31.34%</td>
</tr>
<tr>
<td>Landscape</td>
<td>$2,590,000</td>
<td>20.87%</td>
</tr>
<tr>
<td>Facility/Building Maintenance</td>
<td>$673,400</td>
<td>5.43%</td>
</tr>
<tr>
<td>Refuse/Recycle</td>
<td>$582,925</td>
<td>4.70%</td>
</tr>
<tr>
<td>Pest Control</td>
<td>$390,562</td>
<td>3.15%</td>
</tr>
<tr>
<td>Temp Employee Service</td>
<td>$225,000</td>
<td>1.81%</td>
</tr>
<tr>
<td>Moving Service</td>
<td>$160,000</td>
<td>1.29%</td>
</tr>
</tbody>
</table>
PAYROLL REPORTING & AUDITING

Section 11.38.070 of the Living Wage Code requires the contractor to submit basic records of payroll within seven (7) days from the end of each pay period. Of the twenty-four (24) contracts subject to reporting, thirteen (13) were granted full release after a payroll audit was conducted confirming that all employees working for the vendors earned a wage which was equal to or greater than the current Living Wage at the time of report. Eleven (11) contracts were subject to Living Wage payroll reporting and found to be in compliance with the Living Wage Code requirement upon completion of the standard audit process. Releases are reevaluated with each contract renewal. All Living Wage contracts were in compliance.

<table>
<thead>
<tr>
<th>Breakdown of Living Wage Contracts Eligible for Payroll Reporting Requirement</th>
</tr>
</thead>
<tbody>
<tr>
<td>▐ 11 Standard PR Reporting</td>
</tr>
<tr>
<td>▐ 13 Released from PR Reporting</td>
</tr>
</tbody>
</table>
LIVING WAGE 2020 ANNUAL COMPLIANCE REPORT
Calendar Year 2020

PAYROLL STATISTICS OF THE 11 REPORTING VENDORS

The gross employee earnings and Living Wage earnings figures compiled from 344 payrolls submitted by vendors and then tracked and audited by County for accuracy and compliance.

The average employee rate for non-county work is approximately $12.00 /hr. Vendors were required to pay employees working on Pima County contracts at least $13.12.

The average vendor paid a base labor burden (FICA/Medicare/Workers Comp) of approximately 15.53%.

338 employees were affected with a wage increase as a result of the Living Wage. Living Wage employees average 23.45% of total employees with these contractors.

<table>
<thead>
<tr>
<th>Contract $Amt</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Payroll Paid at Living Wage Rate</td>
<td>$6,747,063.33</td>
</tr>
<tr>
<td>Payroll Without Living Wage</td>
<td>$6,228,992.20</td>
</tr>
<tr>
<td>Increase in Vendor Payroll</td>
<td>$518,071.13</td>
</tr>
</tbody>
</table>