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# MEMORANDUM

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Date: August 9, 2016

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: C.H. Huckelberry  
County Administrator

A handwritten signature in black ink, appearing to read "CHH", is written over the printed name "C.H. Huckelberry".

Re: **Pima County's 2015-2017 Economic Development Plan Progress Report**

Enclosed are two summary reports related to the County's progress in implementing the 2015-2017 Economic Development Plan.

The first document summarizes the top 10 priority projects for 2016. The Plan has also been integrated into the County's 10-year Comprehensive Plan, Pima Prospers. Significant progress has been made to expand the tax base, increase export-based employment, improve the average regional wage, and advance other economic development program priorities of the County.

The second document reports on task descriptions contained within the Economic Development Plan and the status of implementation.

CHH/anc

#### Attachments

c: John Bernal, Deputy County Administrator for Public Works  
Tom Burke, Deputy County Administrator for Administration  
Jan Leshner, Deputy County Administrator for Community and Health Services  
Dr. John Moffatt, Director, Economic Development Office

## 2nd Quarterly Progress: June 30, 2016

Pima Prospers is Pima County's 10-year Comprehensive Plan that guides the County through delivery of services, economic development, future growth and conservation efforts. The four major chapters of Pima Prospers – Use of Land, Physical Infrastructure, Human Infrastructure and Economic Development – contain more than 700 implementation items created to achieve goals and guide policies. The Economic Development Plan 2015-2017 also includes short-term actions designed to assist in achieving the goals.

The Pima Prospers Steering Committee created an annual work plan of high priority projects and is tracking the progress on all implementation items. The teams and departments assigned these tasks report quarterly on their progress.

For a complete view of the plan and its implementation, please visit [www.pimaprospers.com](http://www.pimaprospers.com).

### Top 10 Priority Projects for 2016 (in Order)



#### 1. Aerospace, Defense and Technology Business and Research Park Lead: John Moffatt

Econ. Development Plan, 2015-2017, Ch. 1 Primary Job Center Development, and Pima Prospers 3.2(5-6) (c) and 6.1(2)(d),

**Key Actions:**

- Coordination efforts are underway for the final locations of parcel conveyance to accommodate the Raytheon entry control and badging facility.
- A development plan for a utility corridor along Old Vail Connection was coordinated with Union Pacific Railroad and other local utilities. Union Pacific is also reviewing plans that RWRD submitted for a siding and rail service to the Park.
- Installation on County property of a joint trench for utilities and communication conduit along the Aerospace Parkway providing utility access through the middle of the Park with potential for extension eastward onto TAA property.
- Construction of the World View manufacturing facility and the SpacePort Tucson launch pad has begun with completion expected by December 1, 2016.
- South Hughes Access Road was renamed Raytheon Parkway.
- Tucson Water is finalizing plans for a 5-acre water "finishing" plant along the west edge of the Park.



#### 2. Sonoran Corridor Lead: John Moffatt

Econ. Development Plan, 2015-2017, Ch. 2 Regional Infrastructure Investment for Job and 6.1(2)(c)

**Key Actions:**

- The Arizona Department of Transportation has issued a proposal for the Environmental Impact Statement (EIS) consultant. Proposals are due July 22. After selection of the consultant, initial scoping meetings for the EIS are planned in early 2017, with completion expected in three years. The scope of the study was expanded south to Duval Mine Road at the request of the Town of Sahuarita.
- Discussions with Union Pacific Railroad continue along with utility and infrastructure planning in the corridor.



#### 3. Trail System Expansion Lead: Steve Anderson

Trails Element 4.8(1-2)

**Key Actions:**

- A stakeholder and community meeting will be held in July to obtain input from interested user groups on how to improve the implementation of the existing Board-adopted Trails Master Plan to reflect current and anticipated future community needs and desires.



#### 4. Animal Spay and Neuter Programs Lead: Justin Gallick

Animal Care Element 5.7(1)(h)

**Key Actions:**

- Pima County continues to fund \$600,000 annually for spay and neuter service contracts with community partner agencies and by ensuring that the pets that leave our facility have been altered by our veterinary team. We also support the work of community partners like Altered Tails spay and neuter clinic, which recently opened a facility on the south side of Tucson. Asavet's (Santa Cruz vet clinic's nonprofit) also is up and running with a mobile spay and neuter van.



## 5. Homeless Reduction: Social Impact Bond Program

Lead: Margaret Kish

Housing / Community Design Element 3.5(5)

### Key Actions:

- In June 2016, Pima County was the sub-recipient of a \$1.3 million grant from HUD/DOJ awarded to the University of Utah Sorenson Impact Center. The grant will fund a feasibility study and program development of Pay for Success/Permanent Supportive Housing. The program will address permanent supportive housing for populations at risk from the mutually intensifying problems of homelessness, recidivism and behavioral health.



## 6. Workforce Development: Ending Poverty Now

Lead: Bonnie Bazata

Our People as an Economic Driver 6.4(1) and Econ. Development Plan, 2015-2017, Ch. 13 Role of Economic Development in Ending Poverty

### Key Actions:

- A request for proposal will be issued in August to study the economic impact of poverty in Pima County.
- A coordinated strategy with United Way will integrate selected community organizations into the Ending Poverty Now cluster and provide outreach for funding of this cluster by Pima County employees.
- Organization of a fall conference to develop collaborative strategies to fight poverty has begun.
- Working with partners to integrate Getting Ahead training (financial literacy) into GED programs.



## 7. Open Space Use Policies

Lead: Sherry Ruther

Open Space Element 3.3(1)(f)

### Key Actions:

- The Office of Sustainability and Conservation (OSC) has established three tiers of classification for county open space lands with identified protections for each tier. OSC also drafted legal documents to perpetually define allowable uses for two of the established open space tiers, which will be forwarded to the Board of Supervisors for formal approval.



## 8. Food Access Barriers and Challenges

Lead: Spencer Graves

Health Services Element 5.1(1)(c) and Food Access Element 5.8(1-2)

### Key Actions:

- The new food code the Board of Supervisors approved this year provides incentives through licensing fee discounts for food vendors to 1) disclose the total caloric value of menu items to consumers; 2) eliminate trans fats from menus; and 3) employ evidence-based, food-safety measures.
- The Consumer Health and Food Safety team has worked with the Tucson Coalition to Prevent Homelessness to teach best practices for food handling when providing meals for the homeless.
- We continue to work with school district and other partners to increase school garden programs.
- Finally, we continue to work with state and local partners to incorporate the use of Supplementary Nutrition Assistance Program in farmers' markets across the county.



## 9. Healthy Aging

Lead: Francisco Garcia

Health Services Element, Aging Healthy goal 5.1(9)

### Key Actions:

- Verified that there is no conflict between County and State land-use and zoning regulations regarding nursing and long term care facilities.
- The Pima County Health Department, in collaboration with Pima Council on Aging (PCOA), initiated discussions to identify and address problem areas such as affordable health and behavioral health care and understanding changes in the health care system.
- Development Services met with PCOA to identify barriers in zoning code to multigenerational housing.
- Sponsored the workbooks for the Pima Council on Aging's and the End of Life Care Coalition outreach efforts to print workbooks about choices for elder care and end of life decision-making.



## 10. Parks and Recreation Master Plan

Lead: Greg Hagen

Parks and Recreation Element 5.3(2)(a)

### Key Actions:

- As part of the Parks and Recreation Master Planning process, NRPR has used GIS mapping to take inventory of recreation infrastructure at urban parks. With the information gathered, a needs assessment program will be established.
- The Greater Outdoor Recreation multi-agency work group is meeting to look at regional recreation opportunities.

## Other Project Highlights of the Quarter



### Use of Land

#### 3.1(1)(b): Second Comp Plan Cycle:

- In July 2016, the Board of Supervisors approved a Zoning Code text amendment to add a second annual cycle for the Comprehensive Plan amendment applications. The action provides land owners an additional opportunity to request changes in land-use designation on their property in preparation for rezoning requests.

#### 3.1(3)(b): Industrial Zoned Lands:

- Industrial Zoned Lands: The Board of Supervisors approved County-initiated rezonings in the Davis-Monthan Air Force Base (DMAFB) Environs and Approach-Departure Corridor zones. Rezoning from residential to industrial zoning provides for compatible land uses that protects the DMAFB mission.
- Industrial rezonings include 75 acres of private land and 175 acres of Arizona State Trust Land. The Board approved the rezonings in early April 2016.



### Physical Infrastructure

#### 4.6(2-3) b Communications Network:

- Pima County has worked with the City of Tucson, University of Arizona, and TEP to explore ways to expand the amount of fiber optics available in the County and to see how to share infrastructure to rapidly expand fiber availability and reduce overall costs.

#### 4.3(1)(f) & 4.3(3)(a) - Energy Consumption:

- Metropolitan Energy Commission: Worked closely with MEC to advance a work plan and form subcommittees. Met with County Supervisors and City of Tucson Mayor and City Councilmembers to provide background on the TEP rate case and a detailed memo with recommendations to both.

#### 4.7(1-2) (c) - Green Building:

- Plant Materials Salvage and Selection for Pima County Projects: Administrative Procedure 51-3 has been approved to provide a consistent approach among County departments for compliance with plant-related regulations, and promoting the salvage and use of native plant species in county projects.

#### 4.1 (3)(f) Improve Traffic Safety:

- Pima County collaborated with the Arizona Game and Fish Department and Regional Transportation Authority to complete a vegetated, wildlife bridge across Oracle Road. The bridge provides a critical wildlife corridor between the Tortolita Mountains and the Catalina Mountains. The 150-foot-wide overpass spans all six lanes of Oracle Road to provide safe passage for wildlife and mitigate life threatening vehicle/wildlife accidents. The bridge has already proven to accomplish its desired goals and is being monitored to measure increasing use by the many wildlife species it accommodates. The wildlife bridge complements the nearby underpass that also allows wildlife to move freely under Oracle Road at a critical point on State Route 77.



### Human Infrastructure

**Congratulations!**

#### 5.1(7)g Health Department Accreditation

- The Pima County Health Department is one of the select few health departments across the nation to have achieved accreditation through the Public Health Accreditation Board. Only 134 health departments have been accredited to date. Only one other health department in Arizona carries the same accreditation.
- The designation means the Health Department has met national standards for high-quality public health services, leadership and accountability and stands out in the nation.
- Accreditation provides valuable and measurable feedback about Health Department performance and helps reassure the community that public funds are spent wisely in providing quality services. Accreditation also provides the framework for setting priorities for vital public health services.
- Earning accreditation also unlocks additional funding opportunities by demonstrating to potential funders that Pima County provides high-quality public health services.

# ATTACHMENT 2

## 2016 Second Quarter Update

Task Description	% Complete	Task Status	Actions
1.5 Complete construction of Aerospace Parkway to provide surface transportation access to the Park.	100%	Completed	Completed in December 2015.
1.8 Define boundaries for a 150-acre campus-style employment center at Interstate 10 and Sunset Road and develop an archaeological mitigation plan for the site.	100%	Completed	The Sunset Road concept plan has been completed and distributed to several real estate companies. Preliminary planning to bring water and other utilities to the site also has begun.
1.9 Complete planning and begin construction of the Sunset Road extension between I-10 and Silverbell Road.	100%	Completed	A Conceptual Site Plan was completed and provided to the Board of Supervisors. Archaeological mitigation was completed and roadway construction has begun.
1.15 Support Pinal County with its FAA application to widen, resurface and extend the runway at Pinal Airpark.	100%	Completed	Runway and taxiway was resurfaced with help from an ADOT Aviation Fund grant in FY 2016.
1.16 Make County property at Pinal Airpark available for proposed expansion, including airport employment lessees.	100%	Completed	Land was offered to Pinal Airpark, however, a tenant lease and rent dispute with Marana Aerospace Solutions (MAS) has blocked access until 2025 unless the MAS lease is terminated. Litigation on the matter is underway.
2.2 Establish as a County highway the proposed auxiliary interstate highway connection between I-10 and I-19.	100%	Completed	Route 410 added to City and County Major Streets and Routes Plan.
2.3 Work with the Regional Planning Agency to request the Arizona State Transportation Board include the auxiliary interstate between I-10 and I-19 as a state route in the State Highway System.	100%	Completed	State Transportation Board accepted Planning State Route 410, which was modified in April 2016 to reflect Sahuarita's additional study area request.
2.4 Request Congressional support for inclusion of the auxiliary interstate highway connecting I-10 and I-19 in the Federal Highway System as an auxiliary interstate highway and making the project eligible for federal transportation funding.	100%	Completed	"Sonoran Corridor" designated as a high priority, International Trade Corridor in Federal FAST Act of 2016
2.7 Complete Aerospace Parkway improvements in 2015.	100%	Completed	Completed in December 2015.
2.9 Complete the already authorized TIGER Grant to improve rail access to the Port of Tucson.	97%	Completed	Project is substantially completed and in use.
3.1 Relocate Hughes Access Road and secure buffers for Raytheon expansion.	100%	Completed	Final negotiations with the City of Tucson, TAA, Pima County and USAF for property exchanges are underway.
1.1 Support the proposed Environmental Impact Statement (EIS) for the planned second runway and initiate land exchanges between the USAF and the TAA to complete the Raytheon buffer.	20%	In Progress	A meeting was held on June 28, 2016 to discuss EIS Purpose and Need with Landrum and Brown - EIS Consultants. A map presented to relocate the Air Guard MSA entry was unsatisfactory to USAF and Raytheon as part of the land exchange. County and City plan to appeal based on FAA Regulation 910(c) to become Cooperating Agencies in the EIS.
1.4 Develop a conceptual plan for rail access from the Nogales line through the Aerospace Park.	50%	In Progress	Development plan coordinated with UPPR sales and management.
1.7 Finance and construct public utility systems for the Aerospace Park in 2016.	70%	In Progress	Joint utility trench with conduit for communications is under construction to serve the World View site.
1.14 Market for sale or lease for primary employment 97 E. Congress Street, 160 N. Stone Avenue, and the vacant land at 69 E. Broadway Boulevard and 332 S. Freeway.	50%	In Progress	97 East Congress, leased to Caterpillar, 160 North Stone sold; interest in others.
2.5 Initiate planning and design of an improvement connecting the Aerospace Parkway to I-10 at Rita Road along the Old Vail Alignment using \$30 million in General Obligation Bonds.	20%	In Progress	Bond funding was sought but the PAG Regional Council funding for ADOT/FHWA EIS started in summer of 2016.
2.6 Advocate for funding to improve SR 189 from the Mariposa POE to I-19.	25%	In Progress	The AZ State Transportation Board recently approved \$70 million for SR-189 in Nogales as a part of ADOT's new 5 year construction program. An appropriation in this year's state budget is aimed at moving up the start of construction to FY19. ADOT plans the selection of a recommended alternative and public hearing for summer 2016. But \$140 million may be needed for the full buildout of improvements.
2.11 Support and cooperate with Union Pacific Railroad to reroute the Nogales Line and make available the existing Nogales Line for future passenger rail to TIA, Raytheon and the Business and Research Park.	50%	In Progress	Development plan coordinated with UPPR sales and management.
3.2 Continue to actively support DMAFB, the A-10 mission and any future missions for the base.	60%	In Progress	A compatible use study was conducted with planning staff and identified other uses that could be incompatible with the mission of DMAFB. Mitigation of use planning for those properties has begun.
3.4 Actively pursue acquisition of leased properties within DMAFB and State Trust land to reduce operational land leasing costs of DMAFB. Five million dollars of County General Obligation bonds will be used for this purpose if approved by the voters.	50%	In Progress	Pima County was awarded a \$250K Military Installation Fund grant from the Arizona Department of Emergency Management and Military Affairs. The purpose of the grant is to purchase private property in the security arc at Davis-Monthan. The first property owner has agreed to sell. Negotiations continue with the remaining property owners.
3.5 Continue to actively support the Arizona Air National Guard and continuation and expansion of its domestic and international pilot training missions at TIA.	25%	In Progress	Incorporate AANG in Multi-Party Runway EIS. (See 1.1)
3.6 Support the Arizona Air National Guard main entrance relocation to improve safety and operation security of the facility. Set aside 50 acres of expanded Raytheon buffer for Arizona Air National Guard.	25%	In Progress	Incorporate AANG in Multi-Party Runway EIS. (See 1.1)
3.7 Support funding initiatives for UA and oppose further reductions in State funding for university and community college systems.	25%	In Progress	County Administrator wrote letter and county lobbyist engaged.

## 2016 Second Quarter Update

Task Description	% Complete	Task Status	Actions
3.8 Actively support capital investments in technology transfer activities at the UA related to primary employment growth, including capital financing of a public highway at the UA Tech Park with \$10 million in bond funding.	25%	In Progress	This item was added as a part of the bond package although other funding is being explored.
4.2 Cooperate with and assist the Port of Tucson in expanding their rail-to-rail and rail-to-truck intermodal operations as a true international inland port.	25%	In Progress	The construction from the 4.2 and tiger grant which is almost complete to extend rail capacity at the Port of Tucson.
4.3 Support and advocate with the Federal Highway Administration and the Arizona Department of Transportation for the designation of heavy haul freight routes from Mexican Ports of Entry to the Port of Tucson.	25%	In Progress	Meetings with PAG, ADOT, COT and SALEO have been held and local route designated.
4.8 Advocate for improved surface transportation connectivity to the Mariposa POE to improve international trade with Mexico.	40%	In Progress	Monthly discussions with Arizona State Transportation Board for improvements to SR-189.
5.1 Actively support increased state funding for all public education programs, particularly for the university and community college systems.	25%	In Progress	This item was a part of the County's legislative agenda.
5.2 Support private and public funding of higher education to minimize future increases in tuition and fees.	50%	In Progress	This item was a part of the County's legislative agenda.
6.1 Collaborate with Visit Tucson to maximize sports that can be staged at Kino Sports Complex or other Pima County facilities.	50%	In Progress	New Tucson Sports Director hired at Visit Tucson and has been working directly with Kino Sports Complex on various field usages. Planning for MLS Soccer in 2017 is underway.
6.3 Create a consolidated gateway for all of our region's unique resources. Promote a story of Tucson and the region that showcases its uniqueness and diversity and fosters a sense of pride and a sense of place in residents and visitors alike.	50%	In Progress	Since the Pima County bond package did not receive voter approval, this concept of building a new visitor center/cultural orientation center on the west side of downtown Tucson has been put on hold. Visit Tucson has been in discussion with Pima County about relocation of their visitor center and offices to the historic Pima County Courthouse currently located in the La Placita.
6.4 Increase Kino Sports Complex's offerings by creating a master plan on land adjoining the existing venues and constructing facilities that attract local, regional and national events.	75%	In Progress	The Planning Center continues to refine a conceptual master plan for the Kino Stadium Complex. The plan will include additional input from sports promoters and developers as it relates to the future uses and layout.
6.5 Complete The Loop trail and its connector trails and market it as a part of the region's substantial cycling infrastructure.	98%	In Progress	New linkages of The Loop will begin construction this fall. Additional segments, such as the Tanque Verde Greenway remain to be developed.
6.6 Provide cooperative marketing and outreach programs in support of Pima County leased properties and all of the unique attractions throughout Southern Arizona.	20%	In Progress	Working the Southern Arizona Aquatic Association and Visit Tucson on new website, attractions Passport and brochure.
6.7 Work with regional medical centers, wellness facilities, Pima County Health Department, physicians, Banner-UAMC and Visit Tucson, to develop and market incentive packages for those seeking medical care in our community.	25%	In Progress	Pima County has been working closely with Visit and the City of Tucson Mayor's Tucson Healthcare Partnership group for months to collect up to \$500,000 from key hospitals in the region to fund for the first two years of project. In addition, plans include hiring a project coordinator to work from the Visit Tucson office and open a concierge position in the Vamos a Tucson office in Hermosillo.
6.8 Continue to bring the Korean Baseball Organization and teams from Mexico's Pacific Coast League to play and train at Kino Sports Complex.	50%	In Progress	Kino Sports Complex and Tucson Sports are working directly with the Korean and Mexican baseball teams.
6.9 Work with Canadian American Business Council (CABC) and Visit Tucson to organize a Pima County familiarization tour for top Canadian business decision-makers to discuss expansion and relocation of Canadian companies to Southern Arizona.	50%	In Progress	Visit Tucson, in partnership with Arizona Office of Tourism, has a very aggressive international awareness program designed to encourage Canadians to visit Arizona and Southern Arizona.
6.10 Partner with the TAA and local business organizations to pursue nonstop flights from East Coast, Canada and Mexico to TIA.	50%	In Progress	New York flight confirmed and planned Mexico flight is nearly complete.
6.11 Work with Vamos a Tucson to identify business and tourism opportunities in Sonora and meet with appropriate officials at the Hermosillo center and in Tucson.	50%	In Progress	Staff continues to work closely with City of Tucson and Visit Tucson (and the Maricopa Association of Governments (MAG)) to grow relationships with newly elected officials in Sonora by attending several recent events like the Maquiladora Expo in Empalme, Sonora and the Arizona Mexico Commission Summit in Scottsdale. Additional travel is being planned currently.
7.3 Continue to encourage advanced mining and resource extraction technology to minimize the impact on air and water quality.	20%	In Progress	Attracted Caterpillar Mining Technology Division and continue to work with UA Tech Park on mining technology and attracting foreign investment.
7.4 Continue to pursue reclamation efforts of past mining activities and encourage relocation, stabilization and reforming of mine disposal sites and tailings disposals.	50%	In Progress	Staff are inventorying conditions at mine shafts on County-owned properties.
7.5 Promote use of renewable water supplies for all mining activities within Pima County.	50%	In Progress	Pima County has reviewed a letter of intent for a CAP recharge facility located on State Trust land in Green Valley. The facility would provide for recharge of imported CAP water to offset groundwater pumping by Rosemont Copper and other mines, who could provide funding.
8.2 Complete the County Economic Development web page to serve as a regional resource for the attraction of business and investment from Mexico.	75%	In Progress	Continue to meet and discuss changes while adding new links and content to website.
8.3 Continue to foster relationships on both sides of the border to increase border-crossing efficiency and to make Arizona POEs more competitive with quicker access and easier use.	50%	In Progress	
8.4 Continue to promote development of infrastructure that maximizes our unique geographic location at the crossroads of the north-south and east-west trade routes.	20%	In Progress	Brochures, speeches, engagement on proposed Interstate 11 and the Sonoran Corridor EIS process.
8.5 Continue lobbying the federal government to increase Customs staffing to expedite border crossing for trucks and trains.	20%	In Progress	Engaging Federal Representative on crossing and border issues important to the region.

## 2016 Second Quarter Update

Task Description	% Complete	Task Status	Actions
8.6 Continue our efforts with Sun Corridor, Inc. and PAG to assist the Maquiladora industry in Sonora, Mexico and developing reliable supply chains.	50%	In Progress	Sun Corridor was brought in on meetings with Nogales Port Authority and Maquiladoras and has encouraged local companies to attend supplier expo.
8.7 Continue to foster the County's positive relationship with the Consulate of Mexico in Tucson to help facilitate expansion of Mexican businesses in our region.	25%	In Progress	Staff continues to meet and attend events hosted by the Consulate of Mexico in Tucson related to economic development. These efforts will be on going.
8.8 Continue financial support of Visit Tucson and its efforts to encourage Mexican tourism in Pima County, including enhancing medical tourism through partnerships with our region's wellness community.	20%	In Progress	Medical tourism proposals are moving forward.
8.9 Maintain a regular County presence at the Visit Tucson office in Hermosillo, Mexico to encourage and facilitate Mexican companies doing business in Pima County.	25%	In Progress	Planning for additional travel opportunities to Sonora.
9.1 Quantify the economic impact of Canadian real estate investment in Pima County and develop a strategy to increase it.	50%	In Progress	Currently working with CABC to replicate a process utilized by MAG in Maricopa County to use assessor records and other data source to quantify the impact.
9.2 Coordinate directly with the Canadian Arizona Business Council to facilitate Canadian Foreign Direct Investment in Pima County, promote Pima County exports and enhance tourism.	50%	In Progress	Coordination efforts with CABC and Arizona Commerce Authority continue.
9.4 Conduct a comprehensive inventory of Canadian companies in Pima County to identify corporate expansion and retention opportunities and to identify supply chain needs that could lead to expanded economic development in the region.	50%	In Progress	Pima County has received initial data from MAG that identifies foreign companies operating in Pima County but more detailed data is required. Pima County continues to work with PAG and MAG to centralize the expected detailed data and establish the logistical operation that will allow for its maintenance and updating. Progress has been achieved in efforts to obtain detailed data from private sector sources that will allow for completion of the inventory.
9.5 Work with Visit Tucson and other interested parties to expand air service between Pima County and Canadian airports.	50%	In Progress	The Air Service Task force led by the Tucson Metro Chamber and other private sector entities has recently accomplished its first goal of obtaining direct flights to New York City. The task force is now working toward additional expansion of air service between TIA to Mexico and/or Canada. Pima County and Visit Tucson will continue to work with the task force and the CABC to expand Canadian air service.
9.7 Work with the Tucson Airport Authority to prioritize a direct flight to one of the key provinces in Canada.	50%	In Progress	
10.2 Promote local export opportunities through the Port of Guaymas as part of our Mexico efforts, as well as our overarching economic development strategy for East Asia.	50%	In Progress	Visited Guaymas and continue to track development of Port of Guaymas.
10.3 Support the extension of heavyweight transportation corridors throughout Arizona to make our state more competitive. Increase export capabilities for heavy objects and ocean containers from Asia passing through Southern Arizona to maquiladora manufacturers in Nogales.	40%	In Progress	Given multiple presentations to ASTB, ADOT, Customs, SALEO and PAG and established local heavyweight routes.
11.1 Facilitate the creation of a regional arts and cultural center in collaboration with TMA, an Art of the American West museum in the Old County Courthouse.	50%	In Progress	Voters rejected funding for this project. However, negotiations are underway with the Western National Parks Association, Visit Tucson and the University of Arizona Mining Museum for the establishment of a regional Visitor's Center located in the Old Courthouse. These uses, along with the January 8th Foundation, are included in an ongoing programming effort for the site.
11.2 Encourage new or expanded employment in the downtown by making available County-owned office buildings on Congress and on Stone, and the vacant property at Broadway and Scott Avenue and at S. Freeway Drive.	50%	In Progress	Caterpillar agreed to lease 97 E. Congress, and additional space in Bank of America building.
12.1 Partner with businesses and industry groups to develop specific targets and recommendations for career advancement pathways at all levels.	50%	In Progress	
12.2 Partner with Davis-Monthan Air Force Base, Fort Huachuca, PCC and local businesses on career expos for separating military personnel. Match veterans with local businesses, particularly technology and aerospace companies.	50%	In Progress	One Stop holds employer-specific hiring events at the Kino Veterans Center each week. The One Stop Veteran's team also participates in job fairs for vets, and participated in 10 in the quarter ended June 30, 2016. Entrepreneurial Training workshops for will be available to vets this fiscal year.
12.6 Partner with United Way of Tucson and Southern Arizona and other public and private community partners on the Cradle to Career initiative to improve education and workforce readiness.	50%	In Progress	Two management staff from One Stop are actively involved in the process.
12.7 Include support for full funding of JTED in the Pima County Legislative Agenda and advocate for full funding of JTED programs to support Pima County businesses.	50%	In Progress	County Administrator has written a letter and lobbying activity at Legislature is ongoing.
12.8 Include in the Pima County Legislative Agenda additional funding for education.	50%	In Progress	County Administrator has written a letter and lobbying activity at Legislature is ongoing.
13.1 Form a homegrown model as a template for County and community-based programs that share the goal of supporting economic sustainability for people living in poverty.	50%	In Progress	Received 80 percent of funding for 18 month MAMA pilot project serving young moms in poverty and their children and applying for additional funds to cover remaining costs.
13.2 Become an "Employer of Choice" by establishing Employee Resource Networks in County departments and bundling client services.	50%	In Progress	Developing pilot projects to bundle and deliver Pima County resources from Health Department, Library and One Stop using existing platforms. Human Resources is working with Addressing Poverty Work Group (APWG) to develop an employee loan program to assist employees through third-party lenders.

## 2016 Second Quarter Update

Task Description	% Complete	Task Status	Actions
13.3 Engage businesses through the Ending Poverty Now initiative to establish Employer Resource Networks.	50%	In Progress	Presented the concept and received initial approval. Met with procurement on next steps, which includes an RFP process for potential banking or credit union partners. One business has already signed on. Marketing materials are being developed.
13.4 Develop community consensus on public policies related to housing; food security; transportation; education, training and skills; parenting and childcare; healthcare; childhood development; income security; and asset protection.	20%	In Progress	Set date of Oct. 7 for a two-part presentation with focus on community leaders and strategies for partners on a community sustainability plan.
13.5 Partner with United Way of Tucson and Southern Arizona to align the County's Employee Combined Appeal Campaign with the initiative to address poverty and educate County employees about the poverty initiative.	65%	In Progress	County staff will work to determine the organizations to include in the End Poverty Now cluster and how to best describe this to County employees for the campaign.
13.6 Support faith-based partnerships as a means to fill gaps in providing essential service for low-income families and individuals.	25%	In Progress	Organizing a fall conference on poverty for the faith community in partnership with the Catholic Diocese of Tucson with a goal of supporting efforts in faith communities to reduce poverty.
13.7 Support partnerships between education and training programs and institutions and faith-based organizations to better serve job-seekers.	65%	In Progress	Submitted grant with Health Department to St. Luke's Innovation Project. Grant awards will be announced in April.
13.8 Encourage collaboration between faith-based organizations and the private sector on strategies to combat poverty.	50%	In Progress	Set date of Oct. 7 for a two part presentation with a.m. focused on community leaders and p.m. for a strategy meeting for partners on community sustainability plan.
13.9 Develop an objective, fact-based analysis of poverty and its geographic locations within the community.	25%	In Progress	Meeting with Brian Mayer, who headed Tucson's poverty commission, to look for collaboration opportunities. Impact study RFP is complete and will be sent out in August 2016.
14.3 Continue to make property tax reductions available to expanding or new primary employers of export-based employers as an economic incentive for expansion or relocation.	25%	In Progress	Regular support for FTZ designation for companies meeting criteria.
14.5 Continue with the development of the Pima Prospers Comprehensive Plan Update and ensure it is complementary to the 2015-2017 Economic Development Plan.	50%	In Progress	Finished aligning the tracking systems in Share Point to capture all action items of the Economic Development Plan. Refining the reports to reflect the action updates.
14.6 Pima County will work cooperatively with area jurisdictions on complementary economic development strategies, including employment retention and expansion; workforce development; infrastructure development; international trade; and tourism.	50%	In Progress	Pima County works closely with Pinal County, MAG, Cochise County, Santa Cruz, Port Authority, PAG-EVAC, Transportation Trade Corridor Alliance, State Freight Corridor Committee, Joint Planning Advisory Council, UA Global Alliance, Tucson Electric Power, WIB, Sun Corridor, Inc, Arizona Commerce Authority, Pima Community College, VisitTucson, Index Sonora (Maquiladoras Association), Customs and Border Protection, US and Mexico Consulate, Tohono O'odham Nation, San Xavier District, Pascua Yaqui Tribe and other regional Economic Development organizations. City of Tucson Economic Development staff participates in Pima County's bi-weekly Economic Development Team meetings.
14.7 The County will convene economic development coordination meetings with the jurisdictions, stakeholders and others who focus on economic development.	50%	In Progress	Pima County initiated and holds quarterly Regional Economic forums with all jurisdictions.
14.8 The County will advance economic development activities in coordination and consultation with Cochise, Pinal, Santa Cruz and Yuma Counties.	50%	In Progress	Pima County initiated and holds quarterly Regional Economic forums with all jurisdictions.
1.11 Plan a bioscience/biotechnology incubator in Oro Valley adjacent to Sanofi and Ventana Medical Systems using \$15 million in General Obligation bonds if approved by the voters.		Deferred	Dependent on Bond Funding.
1.13 Develop, with ABOR and Campus Research Corporation, an innovation center and educational building at The Bridges with \$20 million of General Obligation bonds.		Deferred	UA pursuing alternate financing after voters reject bond question.
2.10 Initiate development of a sanitary sewer inceptor system to serve the employment growth area south of Rita Road at I-10.		Deferred	Dependent on Bond Funding.
3.9 Provide \$20 million in bond funding to finance an innovation building at The Bridges to facilitate and incubate startup technology companies transferring research to practical applications.		Deferred	Dependent on Bond Funding.
6.12 Work to improve the existing Pima County tourist attractions through bond investments.		Deferred	County's tourism partners are seeking alternate funding sources for some of these projects and Economic Development and Tourism is working with Fairgrounds and CCMP to improve RV park and bathrooms.
6.13 Support legislation related to Pima County Sports and Tourism Authority, which will fund tourism-related economic development initiatives.		Deferred	The PCSTA is on hiatus, but some Visit Tucson funds have been used to research the types of sporting activities that the community needs and the potential of sporting tournaments.
14.2 Provide voters the chance to authorization bond plans that include projects and programs designed to boost economic development, create jobs and fund repair roads.		Deferred	Dependent on Bond Funding.