



MEMORANDUM

Date: August 29, 2012

To: The Honorable Chairman and Members
Pima County Board of Supervisors

From: C.H. Huckelberry
County Administrator

A handwritten signature in black ink, appearing to be "CHH", is written over the typed name "C.H. Huckelberry".

Re: **July 16, 2012 Public Records Request from the Southern Arizona Business Coalition Related to the Rosemont Copper Project**

Background

Various Pima County departments, including the County Administrator's office, received a public records request dated July 16, 2012 from the Southern Arizona Business Coalition (SABC) related to the Rosemont Copper Project (see letter attached). On July 30, 2012, I received an email from Rick Grinnell, Vice President of the SABC, amending the July 16 request. The amendment requested that all information be made available prior to copying and that it exclude data previously provided in response to a May 18, 2011 public records request by a group called AMIGOS (Arizona Mining and Industry Get Our Support).

Pima County has been accused by both the SABC and AMIGOS of spending hundreds of thousands of dollars to block the construction of the proposed Rosemont Copper Mine and in the process, stifle business growth. The allegation is wrong.

These proponents of the proposed mining project misinterpret Pima County's concerns about this mining proposal as an anti-business bias that will have a negative impact on the southern Arizona economy. Those sentiments ignore some very important facts about the responsibilities of government. As most business leaders know, it is not a government's role to assure the success of a business, any more than it is the role of a business to assure the success of a government. Our main responsibility is to assure the public's health, safety and welfare; and Rosemont's proposal has significant impacts in these areas.

Advocates of the mine are touting overblown expenditure amounts by making the mistake of tallying the amount eligible to be spent on contracts, instead of what has actually been spent. The amount spent to date is roughly \$190,000, which covers a five-year period. Nearly half of this amount was triggered by Rosemont's appeal of the air quality permit and subsequent lawsuit filed by Rosemont, which required Pima County to provide independent legal representation to the Pima County Air Quality Hearing Board (AQHB). The \$190,000 also includes approximately \$60,000 in costs that have been incurred as a direct result of

our role as a Cooperating Agency in the development of the Environmental Impact Statement (EIS) for this project, as per our intergovernmental agreement with the US Forest Service.

This memorandum addresses the SABC's records request, the information requested and our response to date.

Content of Request

The request was for all public records dated January 1, 2007 through July 16, 2012 relating to nine specific items. Items 1 through 4 and Item 8 requested documents showing the amount of time and costs incurred by staff or consultants relating to the Rosemont Copper Project. Item 5 was specific to consultants, and Item 6 was specific to staff. Item 7 was broader in that it requested all documents, not just time or cost related documents, associated with County staff meetings relating to the Rosemont Copper Project. Item 9 differed in that it included any documents related to a memorandum from me to the Board dated June 15, 2012 titled "Comparative Analysis of the Costs and Benefits between the Proposed Rosemont Copper Mine and other New Companies and Company Expansions in Pima County."

Responses to Date

Note that responses from several staff are still pending. Many of these staff were involved in legal proceedings; therefore, their records require review by the County Attorney's Office prior to being released to SABC.

- A. **Staff Time.** Only two departments track staff time spent reviewing or commenting on the Rosemont Copper Project on an hourly basis. Pima County's Cultural Resources Office has and continues to track staff time, and the source of revenue used to pay staff for those hours is the County's General Fund. Those timesheets were provided to SABC in response to the request. As required by County ordinance, Pima County's Department of Environmental Quality (PDEQ) tracked staff time spent reviewing Rosemont's application for an air quality permit as they are then required to invoice Rosemont for that time. That information was provided to SABC in response to the request. But PDEQ, like other County departments, did not track staff time spent reviewing and responding to requests from the US Forest Service to review data associated with the air quality impacts characterized in the Draft Environmental Impact Statement (DEIS).

Since all other departments do not track staff time in the manner requested by SABC, the remainder of our response to this portion of the records request was to provide the hourly rates of the staff listed and to provide staff's calendars for meetings involving the Rosemont project. We found, however, that if staff had updated their online

calendar application anytime since January 2007, any items on the calendar prior to the update were no longer on the calendar. We are unable to provide information that no longer exists.

Time spent by County Attorneys on legal cases involving Rosemont is subject to Attorney-Client Privilege and was not provided to SABC.

An August 22, 2012 article from an online website called the Arizona Daily Independent incorrectly stated that none of the Supervisors facing reelection have responded to the records request. This is false. All but one of the Board offices have responded to date. One of the Board offices only had records that were already provided as part of the AMIGOS records request; and, therefore, are not subject to the SABC request. One office had no records that met the request. Another office had one calendared Rosemont meeting. Supervisor Day's office, as was correctly noted in the article, provided the Comparative Analysis memorandum. This is consistent with what I expected. It is unlikely Board offices would have much information actually subject to the records request. Unless meetings concerning Rosemont were calendared, there would be nothing to provide. It would be duplicative and a waste of SABC time and money to review the same Comparative Analysis memorandum that may be in the records of each Supervisor.

Overall, we are unable to estimate the amount of staff time spent on the Rosemont Copper Project. However, it should be noted that staff's time spent on the Rosemont Copper Project is in addition to their regular workload. These are salaried employees who are paid the same with or without the Rosemont project obligations. Many of their hours spent reviewing Rosemont documents come as a direct result of Pima County's participation in the development of the EIS for the Rosemont project per our Intergovernmental Agreement with the US Forest Service or as part of their duties as regulators.

- B. Contracts. Table 1 shows the County has spent \$190,984 on contract related expenses associated with the Rosemont Copper Project. These contracts, and invoices paid through July 16, 2012, have been provided to the SABC. According to the Arizona Daily Independent article, a recent search of the County's website shows \$400,000 in outstanding contracts associated with Rosemont Copper issues. The article is mixing apples and oranges. Our records show the not to exceed amount for contracts the County has or had concerning the Rosemont Copper Project total \$354,000. However, this does not mean the County will ever incur expenses up to that amount. For example, the County had one Rosemont-related contract for which no expenses ever occurred. The contract has since expired so, no expenses will ever occur.

Table 1. County Contract Expenditures Associated with the Rosemont Project as of August 16, 2012

Purpose	Contractor	Expenses	Notes
Pima County Air Quality Hearing Board (AQHB) proceedings in response to Rosemont's appeal of permit decision and representation for AQHB in subsequent litigation by Rosemont	Squire, Sanders (Attorney for AQHB)	\$95,709	The County retained independent counsel for the AQHB as it would have been a conflict of interest for the County Attorney's Office to provide the representation. AQHB upheld the permit decision.
	Calabro Court Reporter	\$1,000	
	Securitas Security	\$356	
US Forest Service requested assistance from PDEQ in reviewing air quality modeling for Rosemont DEIS	Dr. Eric Betterton	\$13,650	These expenses were directly related to the County's participation as an invited Cooperating Agency in the NEPA review process lead by the US Forest Service.
Groundwater modeling and review of Rosemont's modeling for Rosemont DEIS	Dr. Tom Myers	\$46,522	
3-D terrain model of Rosemont's mine plan of operations compared to current landscape for educational purposes	Solid Terrain Modeling	\$12,168	US Forest Service requested Rosemont develop a 3-D model, but the model Rosemont developed was too small to provide meaningful visualization of the project and was not easily available to the public.
	Creative Plastics & Services, Inc.	\$1,728	
Expert witness for appeal of Aquifer Protection Permit (APP) issued by ADEQ	Dr. Tom Myers	\$4,312	County appealed the APP permit as it lacked sufficient conditions to prevent, detect and control groundwater pollution. The recent settlement submittal shows the County's actions were successful in strengthening designs for pollution detection wells.
Legal representation for County participation in Arizona Corporation Commission (ACC) line siting proceedings for Rosemont/TEP transmission line	Ridenour, Hinton & Lewis, LLC	\$15,539	It is common for other Arizona counties to intervene in line siting cases and retain expert legal representation. The revised and additional conditions in the final ACC order show the County's involvement resulted in ensuring line construction would not begin prematurely; additional protections for important natural and cultural resources; and additional protections for TEP customers/ratepayers.
TOTAL		\$190,984	

- C. Staff meetings. Any records that staff have regarding County staff meetings related to the Rosemont Copper Project have either been or will be provided to SABC.
- D. Comparative Analysis Memorandum. All documents associated with the research and drafting of this memorandum have been provided to SABC. All research and drafting was done by County staff. No expenses, other than internal staff time, were incurred as a result of this memorandum.

When materials are available for review, Mr. Grinnell of SABC and their attorney Scott McDonald have been contacted. It should be noted Mr. McDonald also represents Rosemont. Mr. Grinnell and Mr. McDonald came to my office on August 16, 2012 to review materials, decided to take some of the materials and leave others, and were charged the standard rate of 25 cents per hard copy page and \$10 per CD for the items they chose to take. The materials have been provided in three parts thus far. Part 1 cost \$60 and was paid under the name of Mr. McDonald as an attorney with the Office of Fennemore Craig, under the client name "Rosemont Copper." It appears Rosemont Copper may be paying the bills for this SABC records request. Part 2 cost \$10 and Part 3 cost \$4.25, both of which were paid in cash. Additional materials will be provided to SABC under a similar process as staff completes their records searches.

County's Role is to Protect the Public's Health, Safety and Welfare

Cognizant of our responsibility as a government, Pima County has used taxpayer dollars to:

- champion air quality;
- protect water resources from pollution and over pumping;
- preserve the safety of our roads for our southern Arizona residents and visitors; and
- protect the investment of our taxpayers in county-owned natural areas and roads.

The Board and staff have a long history of working closely with mining operators to ensure best practices. This is evidenced by the recent, unanimous support by the Board of Supervisors of Oracle Ridge Mine, which is taking significant steps toward conserving public lands and minimizing impacts on the groundwater and the natural landscape. In addition, in 2011, the Board approved changes to a complex land acquisition agreement to assist Freeport-McMoRan Sierrita Mine in pursuing the development of a new tailings pile to mitigate sulfate contamination concerns.

It is not a County responsibility to approve or reject the Rosemont project. Such is a task that falls to other government agencies. But in light of the unanswered questions about this project and the significant changes recently announced, it remains the County's obligation to protect taxpayers from adverse and costly impacts over the long run that could dwarf short-term benefits of the project.

It is our role to provide the necessary checks and balances to studies that may underestimate impacts and overestimate mitigation potential. We were formally invited by the US Forest Service to participate in the review process, in recognition of the fact that many County staff are considered experts in their fields.

Pima County remains committed to growing jobs; but it is also our obligation to protect the ones we already have, including those in astronomy and tourism, which alone contributes \$2 billion annually to our local economy.

Benefits from County's Participation

Table 1, right hand column, identifies some of the positive outcomes associated with the County's participation in the Rosemont Copper Project through external contractors. Staff's direct involvement in reviewing and commenting on the project has also resulted in outcomes that improve the project and improve the understanding of project impacts.

Air Quality

Poor air quality would not only impact the health of our residents; it could have far-reaching economic consequences. Open pit copper mining produces large amounts of waste material – in this case, up to 267,000 tons every day. Waste makes dust, and Pima County fears Rosemont has underestimated air pollution emissions. Air quality concerns are not unfounded. As one example, ASARCO in 2010 entered into a \$450,000 settlement with Pima County over blowing tailings dust in the Green Valley and Sahuarita areas.

Additionally, according to the September 2011 DEIS, mining operations are likely to lead to a four percent increase in nitrogen dioxide emissions, a precursor to ground level ozone pollution. This could cause Pima County to exceed allowable levels of ozone established by the federal government to protect health. If the County exceeds those standards, it may be forced to make a significant investment in expensive remediation initiatives, costing everyone in Pima County money.

Pima County's largest single expense to date on contracts was the \$96,000 triggered by Rosemont's appeal of the County's Control Officer's decision to deny the air permit. Pima County was obligated to retain independent legal counsel for the AQHB. The AQHB upheld the Control Officer's decision. These expenses also included the cost of independent counsel to represent the AQHB as a defendant in Superior Court when Rosemont challenged the AQHB's decision to uphold the Control Officer decision.

Pima County also spent \$13,650 in response to a request from the US Forest Service for assistance from PDEQ in reviewing Rosemont's air quality modeling. As a result of the review, several important concerns regarding the modeling were identified. This

information was provided to the US Forest Service and will assist them in their review of the information submitted by Rosemont as part of the EIS process.

Water Quantity

The project will use an estimated 5,000 acre feet per year of fresh water. Pima County has consulted experts in seeking a deeper understanding of the impact the mine will have on the amount of water available locally and in the region.

Groundwater would decrease as much as 70 feet next to the mine wellfield near Sahuarita, and more than 60 springs in the Santa Rita Mountains could be lost. And while Rosemont has pledged to recharge Central Arizona Project water, there is no requirement that the water must recharge the vicinity of the wells that supply the mine. Water recharged in Marana does not benefit the Santa Cruz Valley communities of Green Valley and Sahuarita.

The County also has an interest in protecting its significant investment in the area, particularly the Cienega Creek Natural Preserve, purchased in part with voter-approved bond funds and noted for its ecological significance as a riparian oasis that supports a vast array of animals, birds and plant species.

To date, Pima County's Regional Flood Control District (RFCD) has spent \$46,522 for independent groundwater modeling and review of Rosemont's groundwater modeling for the DEIS. In addition, the RFCD Director and staff have been actively involved in reviewing and commenting on the project. These costs and activities are directly related to the County and RFCD's participation as cooperating agencies in the NEPA review process led by the US Forest Service, as well as the fiduciary responsibility of the County and the RFCD with regard to water resources and voter-approved investments.

Specifically, these costs and activities have resulted in a better understanding of the impacts the proposed mine features will have on groundwater flows and availability. In addition, the County and RFCD's explicit concerns regarding the underflow drains that were approved as part of the APP permit, combined with similar concerns voiced by the US Environmental Protection Agency (EPA) and US Forest Service, may have led Rosemont's recent decision to modify the design to eliminate the underflow drains and replace them with more traditional above-ground diversion channels. This may permit more flow to Davidson Canyon and Cienega Creek and more recharge to areas of shallow groundwater.

Water Quality

Southern Arizona has heightened sensitivity about aquifer pollution, given this community has spent the past 25 years cleaning up contamination on the South Side stemming from

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the 1940s and 1950s when weapons-system manufacturers dumped chemicals that made their way into our drinking water supply.

It is indisputable that mines can lead to water pollution. As an example, elevated concentrations of sulfate have been identified down-gradient from the Freeport-McMoRan Sierrita Mine west of Green Valley, which has installed wells to intercept the contaminants before they enter the larger aquifer. In addition, a now often-cited 2006 study of hard rock mines permitted by state and federal agencies across the nation found that the far majority underestimated groundwater pollution impacts and therefore underfunded mitigation measures.

More recently, a documentary film has raised interesting questions about a mining firm with connections to officers in Rosemont's parent company and whether it walked away from an obligation to clean up pollution emanating from a gold mining operation in Italy.

Granted, Rosemont will be newer than the other area mines. Like all mines, Rosemont plans to monitor groundwater wells to track potential problems. The County, however, lacks confidence the project design is sufficient to prevent similar problems and wants to ensure taxpayers will not be left with cleanup costs long after the mine has closed. The County spent voter-approved funds to purchase property in and along Davidson Canyon, a portion of which was designated by the State as an Outstanding Waters of the State due to its high water quality.

The County has experts on staff, both in the RFCDD and the Regional Wastewater Reclamation Department, who reviewed the draft Rosemont Aquifer Protection Permit published by the Arizona Department of Environmental Quality (ADEQ). Those experts submitted detailed comments to ADEQ highlighting concerns that the permit, as drafted, lacked sufficient conditions to prevent, detect and control groundwater pollution. As a result of staff's comments, several changes were made by ADEQ to the draft permit before it was finally issued. Many of these changes strengthened ability to detect potential ground water pollution. Unfortunately, not all our comments were addressed, and it was determined in consultation with the Board that an appeal of the permit was necessary to address some of the more significant concerns that still remained. As a result of the County's appeal and subsequent settlement between the County, Rosemont and ADEQ, Rosemont has agreed to additional monitoring for Point of Compliance wells to allow for monitoring at deeper levels of the aquifer than was being required by ADEQ. The County and RFCDD's initial comments and subsequent appeal of two other issues raised also by the EPA and the Forest Service, may have also contributed to Rosemont's recent changes to the mine design, eliminating both the underflow drains and the heap leach facility.

Transmission Line Impacts

Transmission lines are a necessary part of maintaining our quality of life and continued economic development. However, Pima County has recently witnessed egregious activities conducted under the name of vegetation management and pole replacement. In addition, we are sensitive to any activities that may result in the expansion of coal-burning power facilities, which could cause our region to exceed allowable levels of ozone and resulting in the need for expensive remediation initiatives - the cost of which would be borne by everyone in Pima County. And finally our recent investments in energy efficiencies for County government facilities have made us more aware of utility rate structures in Arizona that impact both County taxpayers and utility rate payers.

These issues, as well as discussions with other Arizona counties who frequently intervene in transmission line siting proceedings, led us to actively comment and then intervene in the Rosemont/TEP transmission line siting proceedings. This is a specialized area of legal expertise; and it was necessary for the County to retain outside legal counsel to advise us as part of these proceedings. While the Line Siting Committee and ACC hearings were at times perplexing, the final ACC order shows the County's involvement resulted in some positive changes to the project. These included additional conditions that construction would not begin prematurely, natural and cultural resources would receive further protections, and TEP customers/ratepayers would not be saddled with costs that should rightly be borne by the mine.

Education and Information Sharing with the Public and Other Agencies

One of the most significant, yet difficult to measure, benefits that has resulted from Pima County's involvement in the Rosemont project, is our contribution to a better understanding of the project by the public and other public agencies. Pima County is a governmental agency responsible for many diverse subject matter areas that impact the daily lives of our residents. We are privileged to have so many employees who are considered experts in their fields.

The Rosemont Copper Project has made this even more apparent as members of the public and other governmental agencies have sought assistance from our staff in developing a better understanding of the project. This varies from the mine model, which has received countless kudos for assisting in the visualization of the project, to the hours spent sharing information with other agencies on project impacts and what impacts may unintentionally be left unaddressed between the various permitting agencies.

The support the Board of Supervisors and County department directors have shown in allowing staff to manage their existing workloads while also taking on additional requests to review the project, can only result in a better project overall, or a better understanding of why the impacts may just be too much for this region to accept.

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Summary

This is a complex proposal, with significant, long-term impacts to current and future generations. A healthy exchange of information is clearly warranted. Pima County seeks confidence that impact studies are based on the best available science and not merely to achieve a desired result. The County effort to seek out more comprehensive answers should not be read as an attempt to stymie the project but to ensure concerns are satisfactorily addressed as the project makes its way through federal regulatory channels.

CHH/mjk

Attachments

SOUTHERN ARIZONA
SABC
BUSINESS COALITION

P.O. Box 26945 Tucson, AZ. 85726

www.SoAzBC.com

July 16, 2012

Pima County Administrator's Office
130 West Congress Street, 10th Floor
Tucson, Arizona 85701

Pima County Information Technology
Department
150 W. Congress, 6th floor
Tucson, Arizona 85701

Pima County Office of Conservation Science and
Environmental Policy
201 North Stone Avenue, 6th Floor
Tucson, AZ 85701

Pima County Regional Flood Control District
97 East Congress, 3rd Floor
Tucson, AZ 85701

Pima County Development Services Department
201 North Stone Avenue, 1st Floor
Tucson, AZ 85701

Pima County Cultural Resources and
Historic Preservation Office
201 North Stone Avenue, 6th Floor
Tucson, AZ 85701

Pima County Department of Environmental
Quality
33 N. Stone Avenue, Suite 700
Tucson, AZ 85701

Pima County Regional Wastewater
Reclamation Department
201 North Stone Avenue, 8th Floor
Tucson, AZ 85701

Pima County Department of Transportation
201 N. Stone Avenue, 4th Floor
Tucson, AZ 85701

Pima County Natural Resources, Parks and
Recreation Department
3500 West River Road
Tucson, AZ 85741

Re: ***Public Records Request Re: Rosemont Copper Project***

To Whom It May Concern:

This letter serves as an official public records request in accordance with Ariz. Rev. Stat. § 39-121, *et. seq.* For purposes of this request, the term "public records" shall be defined as in Ariz. Rev. Stat. §§ 39-121.01(B) and 41-1350. This information is not being sought for commercial purposes.

We are requesting a copy of any and all public records in the control or custody of Pima County, the Pima County Administrator, the Pima County Office of Conservation Science and Environmental Policy, the Pima County Regional Flood Control District Offices, the Pima County Regional Wastewater Reclamation Department, the Pima County Development Services Department, the Pima County Cultural Resources & Historic Preservation Office, the Pima County Natural Resources, Parks and Recreation Department, the Pima County Department of Administration, the Pima County Department of Transportation and the Pima County Board of Supervisors, including their employees, representatives and consultants, regarding the Rosemont Copper Project.

This request includes any and all public records from January 1, 2007 to the present date relating to the subject matters set forth below.

1. Any and all documents, timesheets, salaries, projections, calendars, meeting notes, audits, expense reports, budgets, reports, communications, correspondence, emails or other electronic transmissions relating to the amount of time and hours worked on any matters relating to the Rosemont Copper Project by any of your employees, representatives and/or consultants, including any documents relating to (a) any hours and/or time relating to the Rosemont Copper Project billed to bond projects, (b) any hours and/or time relating to the Rosemont Copper Project billed to Administrative Time, (c) any hours and/or time relating to the Rosemont Copper Project billed to "CHH bucks," (d) any hours and/or time relating to the Rosemont Copper Project billed to department CIP projects, (e) any hours and/or time relating to the Rosemont Copper Project billed to non-CIP allocations from other County departments and (f) any non-billable time or expenses incurred relating to the Rosemont Copper Project.

2. Any and all documents, timesheets, salaries, projections, audits, expense reports, budgets, reports, communications, correspondence, emails or other electronic transmissions relating to the amount of time and hours worked on any matters relating to the Rosemont Copper Project by any of your employees, representatives and/or consultants, including but not limited to any legal proceedings, court actions, appeals, and/or administrative proceedings relating to the Rosemont Copper Project.

3. Any and all documents, timesheets, salaries, projections, audits, expense reports, budgets, reports, communications, invoices, payments, receipts, correspondence, emails or other electronic transmissions relating to any expenses, payments, cost allocations, billable or non-billable time allocations, and administrative time made by you relating to the Rosemont Copper Project, including any and all such documents relating to your employees, representatives and/or consultants.

4. Any and all documents relating to any expenses incurred and/or payments made by you relating to the Rosemont Copper Project, including any and all such documents relating to your employees, representatives and/or consultants. This request also includes any payments made and/or expenses incurred relating to any third parties relating to the Rosemont Copper Project, including Tucson Regional Economic Opportunities, , and/or any other parties.

5. Any and all documents relating to any expenses incurred and/or payments made by you to expert witnesses or consultants relating to the Rosemont Copper Project, including but

not limited any payments made by you to Tom Myers, David Chambers, Ann Maest, Eric Betterton, Solid Terrain Modeling, Van Wolf, and Ridenour Hienton & Lewis PLLC relating to the Rosemont Copper Project.

6. Any and all documents, timesheets, projections, calendars, meeting notes, audits, expense reports, budgets, reports, communications, correspondence, emails or other electronic transmissions relating to the amount of time and hours worked, labor allocations and/or cost allocations made by you relating to the Rosemont Copper Project for the following employees: C.H. Huckelberry, Julia Fonseca, Nicole Fyffe, Deseret Romero, Loy Neff, Richard Grimaldi, Greg Saxe, Simon Herbert, Neva Connolly, Mark Riesh, Eric Shepp, Mark Krieski, Kathleen Chavez, Sherry Ruther, Benjamin Goff, Evan Canfield, Akitso Kimoto, Frank Postillion, Ursula Kramer, Linda Mayro, Brian Powell, Kerry Baldwin, Robert Johnson, Steve Anderson, Chase Waddell, Diana Durazo, Tammy Jorde, David Benjes, Harlan Agnew, Mike Stofko, Suzanne Shields, Hank Atha, Jim Dubois, Richard Grimaldi, Craig Horn, Mike List, Jonathan Crow, Chris Poirier, Simon Herbert, Yves Khawam and any other employee of you.

7. Any and all documents pertaining to any and all County or County Department Staff meetings relating to the Rosemont Copper Project.

8. Any and all documents relating to the amount of time and labor expended, costs incurred and/or payments made by you relating to the Rosemont Copper Project, including any budget or cost projections for future years.

9. Any and all documents, payments, expenses, meeting notes, reports, memos, timesheets, projections, calendars, meeting notes, audits, expense reports, budgets, reports, communications, correspondence, emails or other electronic transmissions relating to any and all comparative analyses of the costs and benefits of the Rosemont Copper Project and other new businesses or company expansions in Pima County.

Please provide the requested documents in electronic or other format as quickly as possible or make them available for our review. We are a not-for-profit organization created to promote Arizona's growth and prosperity. If you have any questions, please do not hesitate to contact me.

Sincerely,

Bill Assenmachaer, President
Southern Arizona Business Coalition
Bill@SoAzBC.com
520.294.3126

Rick Grinnell, Vice President
Southern Arizona Business Coalition
Rick@SoAzBC.com
520.247.3268