



MEMORANDUM

Date: August 23, 2013

To: Hank Atha
Deputy County Administrator for
Community and Economic Development

From: C.H. Huckelberry
County Administrator

Tom Moulton, Director
Economic Development and Tourism

Re: **Colossal Cave Mountain Park**

On August 19, 2013, the Board of Supervisors continued until September 10, 2013 their discussion regarding Colossal Cave Mountain Park (CCMP) and appropriate performance audits of CCMP.

I would appreciate an itemized and detailed work plan for a performance audit as referenced in Supervisor Ray Carroll's August 19, 2013 memorandum. Please include the following in your performance audit work plan:

1. The history of CCMP from its inception to the present management agreement;
2. An inventory of the natural resources assets within the park and the County's actions to secure and expand the land base around CCMP, including bond projects related to open space acquisitions or any open space acquisition related to riparian connectivity between CCMP and surrounding riparian habitats;
3. The transportation improvements on Pistol Hill Road that were designed to reduce through traffic penetrating CCMP on Colossal Cave Road.
4. A full range of recreational opportunities that could be utilized at CCMP without exploiting or diminishing the natural resource base;
5. Economic productivity variables such as attendance measured in terms of surrounding influences or competitors, such as Kartchner Caverns.

The County has invested significant resources in CCMP in an attempt to make CCMP as successful as Tucson Mountain Park in the long term.

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Please develop recommendations for a performance audit committee, including outside individuals, with at least one representative from Visit Tucson, as they also have a vested interest in ensuring CCMP is a viable asset to attract tourism.

I would appreciate receiving the first draft performance audit work plan and committee recommendations by September 4, 2013.

CHH/dph

c: The Honorable Chairman and Members, Pima County Board of Supervisors
John Bernal, Deputy County Administrator for Public Works
Chris Cawein, Interim Director, Natural Resources, Parks and Recreation