1. Call to order

2. Roll Call – establish quorum

3. Chair’s Report (Blumenthal)
   A. Review of Small Business Commission videoconference meeting protocols
   B. Review 9/23/21 SBC meeting agenda

4. Call to the Public (Blumenthal)

5. Approval of Meeting Minutes (Blumenthal)
   A. May 20, 2021
   B. June 17, 2021
   C. August 19, 2021

6. Guest Dr. George W. Hammond, Research Professor & Economic and Business Research Center Director, University of Arizona: 30-minutes presentation & discussion/Q&A (Blumenthal)

7. Coordinator’s Report & Updates (Coordinator Patrick Cavanaugh)
   A. Introduction: Ms. Johanna Encinas, Economic Development Department staff
   B. Status of SBC in-person meetings
   C. Pima County progress against COVID-19 infections, vaccinations, and economic recovery
   D. Questions from the Commission
8. New Business

9. Unfinished Business
   A. Status of SBC-approved bylaws amendments relative to Board of Supervisors’ endorsement - Exhibit A-Restated SBC Bylaws (Blumenthal)
   B. Status of 2021 Small Business of the Year Awards Program

10. JTED Update (Goodman)
   A. Pima JTED Superintendent’s Business & Industry Advisory Council Meeting on 9/13/21

11. Commissioner Updates

12. Agenda items for next SBC meeting:
   a. Potential presenter (re: COVID-19): Dr. Marvin Slepian, University of Arizona Regents Professor of Medicine, Materials Science and Engineering, Medical Imaging, BIOS Institute, and Biomedical Engineering Clinical and Industrial Affairs
   b. Potential presenter: Chris Nanos, Sheriff, Pima County Sheriff’s Department
   c. Other topics suggested by Commissioners

13. Adjournment

Any person with a disability may request a reasonable accommodation by contacting Pima County Economic Development Deputy Director Patrick Cavanaugh at 724-3296. Requests should be made as early as possible to arrange the accommodation.