



PIMA COUNTY

**SAFETY + JUSTICE
CHALLENGE**

Community Collaborative

March 6, 2017

2:00 p.m. – 4:00 p.m.

Abrams Public Health Center

Manny Mejias – Pima Prevention Partnership (Co-Chair)

Karla Avalos – City of Tucson, Office of the Mayor (Co-Chair)



Supported by the John D. and Catherine T.
MacArthur Foundation

Community Collaborative Agenda

Please remember to SIGN-IN

- Welcome/Self Introductions

Karla/Manny

Healthy snacks & light refreshments provided by:
Keith Jeffery, Director of Emergency Services
Primavera



PIMA COUNTY

**SAFETY + JUSTICE
CHALLENGE**

Overview

Terrance Cheung – Program Manager

Safety + Justice
Community
Collaborative

Steering
Committee

32 Members

Formerly Incarcerated/Family Members
Community Residents/Advocates
Service Providers
Justice System Stakeholders
Tribal Nation Representatives

Responsibilities

Meets quarterly
Reviews data results/Challenge updates
Provides strategic analysis
Assures integrity & credibility of process
Develops Community Outreach/Education activities
Commitment to leadership development
S + J Collaborative Ambassadors
Attendance at MacArthur Foundation All-Sites Conference
(2 members)

****Agreements made by consensus****

Staff

Terrance Cheung – Program Manager

The Challenge Network

Core Sites

Charleston County, SC
Harris County, TX
Lucas County, OH
Milwaukee County, WI
New Orleans, LA
Philadelphia, PA
Pima County, AZ
St. Louis County, MO
Spokane County, WA
The State of Connecticut



Partner Sites

Ada County, ID
Cook County, IL
Los Angeles County, CA
Mecklenburg County, NC
Mesa County, CO
Multnomah County, OR
New York, NY
Palm Beach County, FL
Pennington County, SD
Shelby County, TN

Pima County Grant Award



In April 2016, MacArthur Foundation awarded Pima County \$1.5 million over two years

Grant must be used to implement the plan in our application

Pima County's Goals

- Safely reduce County jail population from 2136 in 2014 to 1574 by 2019
 - A reduction in average daily population of 562 individuals*
 - Lowest number of inmates in 20 years
- Address economic and racial disparity in the criminal justice system
- Support creation of a robust behavioral health pretrial diversion program
- Educate and empower community members
- Use data and information to promote lasting system changes

**Reduction would save taxpayers an estimated \$2 million+ a year.*



Strategy 1

Pretrial Services

- Universal screening at Jail ✓
- Behavioral health screening and referral to treatment
- Enhanced pretrial supervision
- Telephonic release policy with the Tucson Police Dept.
- Bail reform

Strategy 2



Justice Court and City Court

- FTA warrant prevention
- FTA warrant resolution

Pima County Consolidated Justice Court

<u>WRC Performance Measures</u>	Sat. 06/11/16	Sat. 10/01/16	Eve. 10/11/16	Eve. 11/08/16	Eve. 12/6/16	Eve. 01/24/17	Sat. 02/11/17	Eve. 02/28/17	Total
Warrants Quashed	158	156	32	49	75	87	81	91	729
Driver's License Suspensions Lifted	109	156	80	75	41	29	21	34	545
Hearings Held	108	246	104	53	58	94	87	130	880
Customers Served at a Window	351	420	224	241	155	144	101	168	1804
Individuals Who Entered Building	634	962	304	458	362	253	253	549	3775

Strategy 2



Justice Court and City Court

- FTA warrant prevention
- FTA warrant resolution

Tucson City Court

<u>WRC Performance Measures</u>	<u>8/15</u>	<u>12/15</u>	<u>6/16</u>
Warrants Quashed	210	77	111
Other Issues	183	383	112
Total served	395	460	223
*Warrants quashed at M – Th Walk-In Warrant Court	Approx. 400 per month		



Strategy 2

Implement Automated court-date reminder system

Pima County Consolidated Justice Court

- Telephone ✓
- Texting ✓
- Emailing

Tucson City Court

- Telephone

Strategy 2



Calendar

Justice Court

March 28, 2017

Night Court

Justice Court &
Tucson City Court

April 8, 2017

Saturday
Warrant
Resolution

Justice Court

April 25, 2017

Night Court

Justice Court

May 23, 2017

Night Court

Strategy 3



Pima County Sheriff's Office and Jail Post trial (sentenced) population

- Expand Home Detention/Electronic Monitoring
 - Misdemeanors ✓
 - Non-violent felonies
- Probation
 - Reduce Use of automatic Probation Holds ✓
 - Expand Use of Summons in lieu of arrest warrants for technical violations ✓



Pima County Strategies Community Outreach & Engagement

- Establish a Community Collaborative ✓
- Creation of a Leadership Development Program (“Leadership Institute”) for returning men and women, families impacted by incarceration, and victims of violence
- Partner with University of Arizona to develop a qualitative research project with current (and former) defendants and inmates
- Organize a Conference – *“Decriminalizing Mental Illness”* (May 16 & 17, 2017)



PIMA COUNTY

**SAFETY + JUSTICE
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Jail Data

Amy Fish - Data Manager
Grants and Data Office

In Pima County January 2017

Total Arrested and Booked

2654 – Total Bookings

82.3% - Men 17.7% - Women

11.5%	African American	(4.1%	2015 US Census)
0.6%	Asian	(3.2%	2015 US Census)
37.5%	Caucasian	(52.9%	2015 US Census)
45.7%	Hispanic	(36.4%	2015 US Census)
4.69%	Native American	(4.3%	2015 US Census)

Estimated County Population 1,010,025

2636 – Total Released

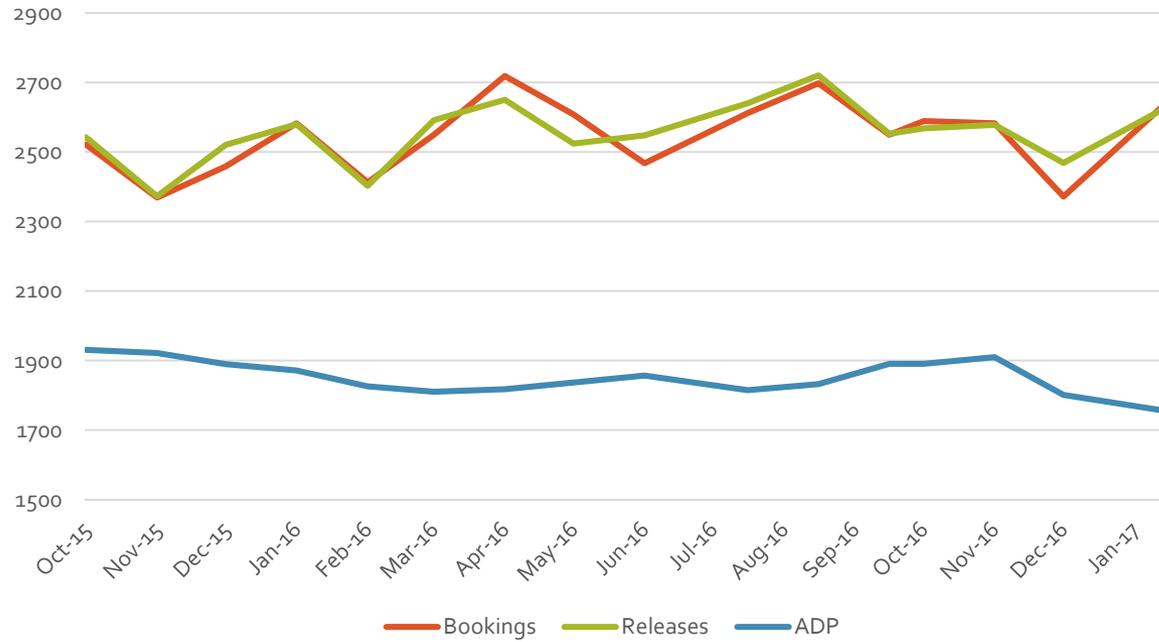
(Court Ordered, Bond Out, Time Served)

Average Daily Population

1753 – Pretrial & Sentenced

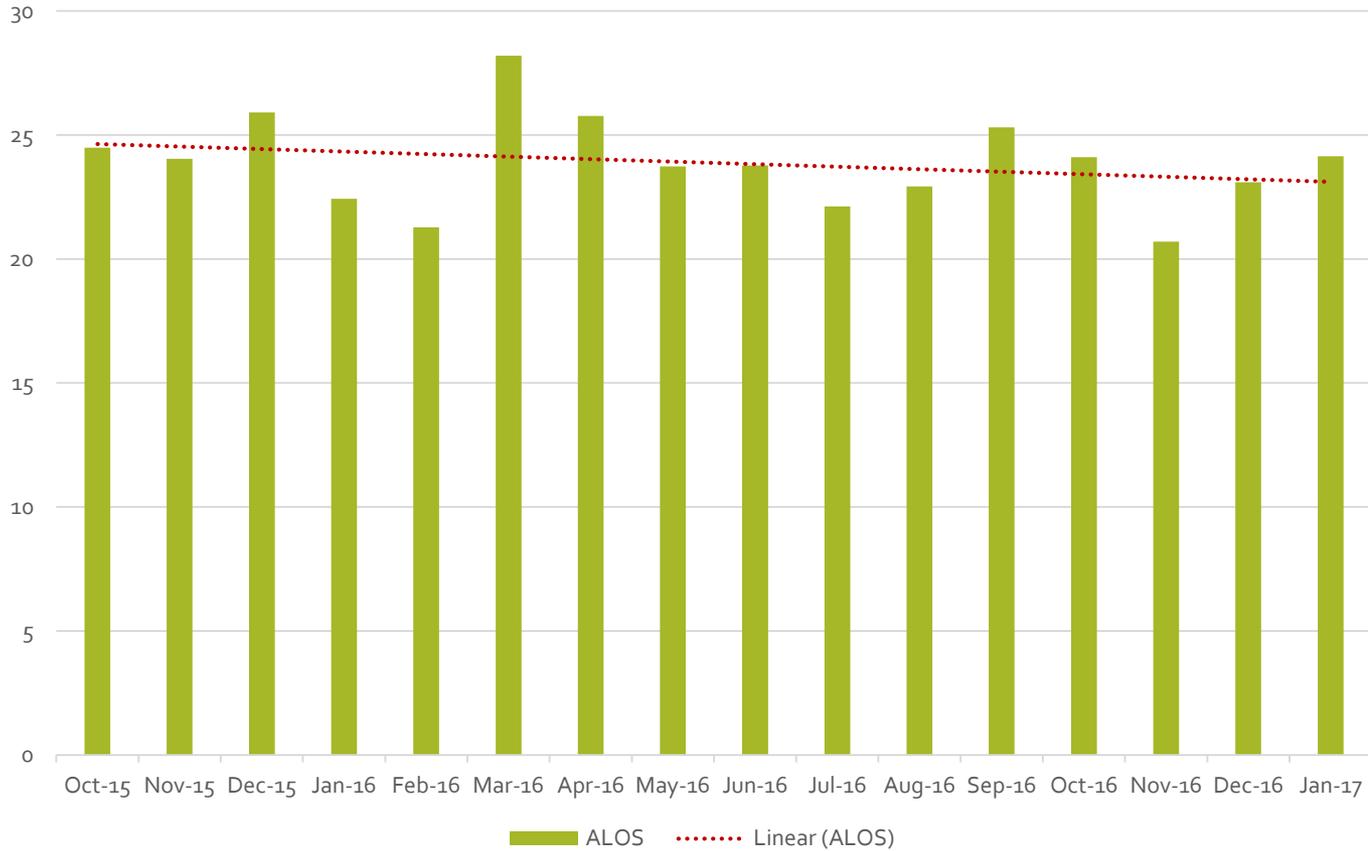


Pima County Jail Population October 2015-January 2017

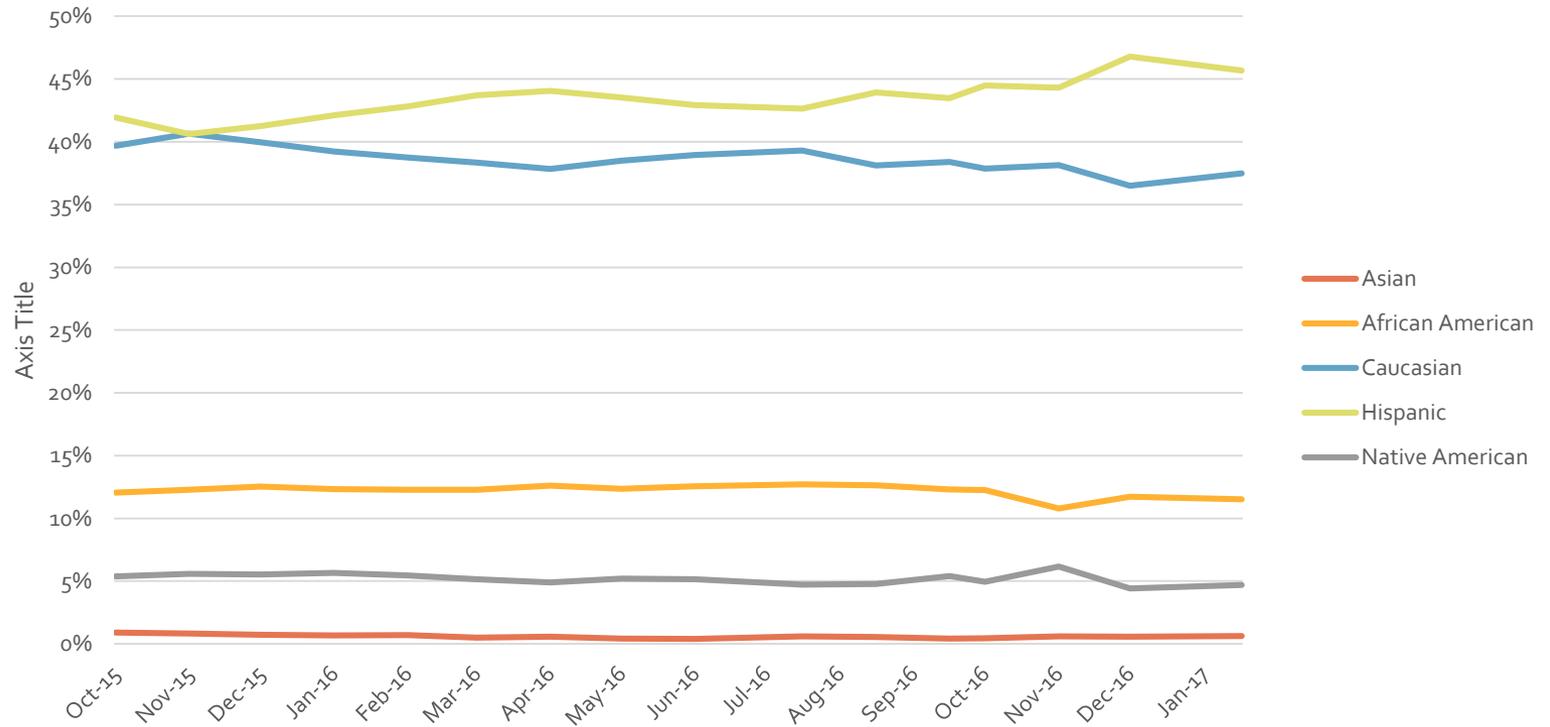


ADP = Average Daily Population
Bookings = Individuals brought into jail/booked

Average Length of Stay (ALOS) in Days for Individuals Released During the Month



Percent of Monthly ADP by Race/Ethnic Category





PIMA COUNTY

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**Mental Health/Behavioral Health
Presentation & Panel Discussion**

Manny Mejias – Co-Chair
Karla Avalos – Co-Chair



Mental Health/Behavioral Health Presentation & Panel Discussion

Danna Whiting

Presenter

Behavioral Health Administrator

Pima County



Mental Health/Behavioral Health Presentation & Panel Discussion

Amy Fish

Presenter

Data Manager – Grants and Data Office

Pima County



Mental Health/Behavioral Health Presentation & Panel Discussion

Identifying our Behavioral Health Strategy

Past initiatives +
Scarce data/anecdotal evidence +
Planning meetings +
Community meetings
=
Strategy developed to assist
individuals not previously addressed



Mental Health/Behavioral Health Presentation & Panel Discussion

Panel Discussion

Domingo Corona

Pima County Pretrial Services Director

Michele Keller

UA RISE Health and Wellness Center

Keith Jeffery

Primavera, Director of Emergency Services



PIMA COUNTY

**SAFETY + JUSTICE
CHALLENGE**

MacArthur Foundation Updates

Ellen Wheeler – Assistant County Administrator



PIMA COUNTY

**SAFETY + JUSTICE
CHALLENGE**

The W. Haywood Burns Institute
MacArthur Foundation Technical Advisors





The W. Haywood Burns Institute (BI)

Our Work

- The Burns Institute works to eliminate racial and ethnic disparity in the justice system by building a community-centered response to reducing justice system involvement for people of color.

Our Expertise

- Facilitate community and system stakeholders through a data-driven process aimed at creating community-based alternatives to secure detention.
- Experience in consulting with over 100 jurisdictions nationwide to reduce racial and ethnic disparities in the justice system.



What are “Racial and Ethnic Disparities?”

- 1. Over-representation of people of color in the justice system**
 - A comparison of percentages or rates of involvement for people of color vs. white people
- 2. Disparate treatment of people of color**
 - Different treatment for similar behavior
- 3. Unnecessary entry into the justice system and/or deeper penetration into the justice system**
 - System involvement for socio-economic factors (i.e. inability to pay bail)



BI Strategy for Reducing Racial and Ethnic Disparities

1. Identify Disparities

- Identify whether and to what extent racial and ethnic disparities exist

2. Identify, Analyze and Strategize around a “Target Population”

- Identify target population to focus the work
- “Dig deeper” into target population to learn more about policy, practice, procedures, and/or other factors contributing to disparities
- Develop strategies
- Pilot or adopt policy change

3. Measure Progress

- Monitor effectiveness of policy change
- Document changes in disparities

Ongoing process



Safety and Justice Challenge: BI Technical assistance

Three Focus Areas:

1. Data Capacity and Utilization

- a. How comprehensive are local information systems?
- b. Is data disaggregated by race/ethnicity?
- c. Is data used to inform reform goals?

2. Collaboration and Governance Structure

- a. What is the purpose of the local justice collaborative?
- b. What is the composition of the collaborative?
- c. What is the decision-making process?



Safety and Justice Challenge: BI Technical assistance

Three Focus Areas:

3. Community Engagement

- a. What role does community play in the local reform effort?
- b. Is the community represented in any of the collaborative discussions?
- c. Does the local justice system formally partner with community-based organizations to serve system-involved individuals?



What does the Diagnostic Entail?

- Engagement of local collaborative(s)
- Individual Interview with key justice and system stakeholders
- Administration of a stakeholder survey
- Review of local data and other relevant documents
- Written memo of findings and recommendations
- Core site led discussion to review recommendations



Calendar



Next Steps

- Administer Stakeholder Survey March 8th-15th
- Draft brief memo with BI findings and recommendations
- Core site led discussion about recommendations



Contact Information

W. Haywood Burns Institute

475 14th Street, Suite 800

Oakland, California 94612

www.burnsinstitute.org

(415) 321-4100

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gperalta@burnsinstitute.org

Carolina Almarante-Terrero, Policy Associate, Ext. 102

cterrero@burnsinstitute.org



QUALITATIVE RESEARCH

Southwest Institute for Research on Women
(SIROW)

University of Arizona

Rosi Andrade, Ph.D. – U of A



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Overall Scope of Work

Design interview protocol, conduct 50 qualitative structured interviews with Pima County Jail inmates and/or those previously incarcerated in the Jail, transcribe and code interviews, conduct qualitative data analysis, and report on the findings.

Qualitative Study Purpose

Seeks to ...

- understand the viewpoint of the **target population** (i.e. individuals who are or have been incarcerated)
- add a component of **community perspective** to the project
- provide a more **in-depth view of our activities** for each strategy (e.g. screening interviews during pretrial, weekend/night warrant court resolution, etc.)

Qualitative Study Methods

How will UA/SIROW (Dr. Andrade) gain this unique perspective?

- **Recruitment** of individuals who were or are incarcerated at Pima County Jail
- **Screening** of potential participants using inclusion and exclusion criteria to obtain a sample (n=50) who is representative of Pima County detainees in terms of:
 - Gender (about 75% male)
 - Race/ethnicity
 - A range of Length of Stay (LoS) in the system
- Conducting **semi-structured interviews** with a focus on individual experience
- **Follow-up questions** to explore issues of interest to interviewees, following a study design called Participatory Action Research



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UA Qualitative Research

A graphic of a red ribbon banner with the word 'Calendar' written in white. Below the banner is a yellow pencil with a red eraser, positioned as if drawing a red circle on a white calendar page. The calendar page shows numbers 1, 15, and 20.

Calendar

Timeline

May 2017 to May 2018, from a completed contract to reporting of findings.



PIMA COUNTY

**SAFETY + JUSTICE
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Leadership Institute
Program Outline

Terrance Cheung – Program Manager



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Leadership Institute

Purpose

The purpose of the Pima County Safety + Justice Leadership Institute is to inspire a lifetime of community involvement and advocacy by developing and supporting the leadership skills of our returning men and women to empower our future leaders to learn about social change movements, racial justice, human rights, collective impact, personal growth, and to change how the community thinks about incarceration.

Contract Amount

- \$40,000 over two-years
- \$20,000 a year

- Fiscal Year 2016 – 2017; 1 \$20,000 grants
- Fiscal Year 2017 – 2018; 1 \$20,000 grants



(Contract amount amended at 2/16/17 Steering Committee Meeting due to shortened timeline)

Participants



- Leadership Institute participants are highly motivated individuals with a strong commitment to making a real difference in their community.
- Program participants must include some or all of the following:
 - 1) Have been arrested or incarcerated;
 - 2) Be a family member impacted by incarceration, or
 - 3) Be a survivor of violence.



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Leadership Institute

Program Criteria

- The Pima County *Safety + Justice Challenge* understands that there are various ways to support the development of our emerging leaders who are returning home from incarceration.
- Programs may include strategies and focus areas such as:
 - Employment Readiness
 - Art
 - Policy
 - Food Security
 - Healthy Lifestyle
 - Community Development
 - Racial & Social Justice
 - Environmental Stewardship
 - Family Reunification
 - Restorative Justice



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Leadership Institute

Selection Committee – 6 Members

- 2 – Community Collaborative
- 1 – Pima County Grants & Data Office
- 2 – Safety + Justice Team
- 1 – Community Service Provider

Voting done by consensus





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Leadership Institute

Calendar



Timeline

March 3, 2017	RFP Release Date
March 13, 2017	Non-mandatory telephonic conference
<u>March 31, 2017</u>	<u>Proposal Deadline</u>
April, 2017	Selection Committee Meets
May 1, 2017	Contract award announced

www.pima.gov/safetyandjustice



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Leadership Institute

Action Required by Collaborative

- Adopt proposal and timeline as recommended





PIMA COUNTY

WEBSITE UPDATE

Terrance Cheung – Program Manager



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Website Update

www.pima.gov/safetyandjustice

Community Collaborative

In the News

Resources

Stats

Photos

Presentations

Follow us on [Facebook](#) , [Twitter](#)  and [Flickr](#) .

The Community Collaborative is made up of justice system partners and community representatives who meet regularly to review data and propose adjustments to the strategies of the Pima County Safety and Justice Challenge.

[Learn more](#) about the Pima County Safety and Justice Community Collaborative.



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Website Update

www.pima.gov/safetyandjustice

Safety and Justice Challenge Community Collaborative

Request for Proposal Now Available!

The Pima County Safety and Justice Challenge: Leadership Institute
Request for Proposal - Deadline to submit applications is Friday March 31, 2017 at 4:30 p.m. MST

Download
Application
Here!

Pima County's Safety and Justice Challenge has formed a Community Collaborative to help implement the reforms developed as part of a \$1.5 million grant award.



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Website Update



www.pima.gov/safetyandjustice

The screenshot displays the 'Upcoming Events' page on the website. It features a navigation bar with 'Biographies', 'Agendas', and 'Calendar' tabs. The main content area is titled 'Upcoming Events' and is hosted by Pima County Safety and Justice Challenge. It lists two types of court events: 'Warrant Resolution Night Court' and 'Warrant Resolution Weekend Court'. The Night Court event is held on Tuesday nights from April to December, while the Weekend Court is held on Saturdays in April. The location for both is the Pima County Consolidated Justice Court in Tucson, Arizona. A sidebar on the left shows 'Biographies' and 'Agendas' sections with dates like 'March 6, 2017', 'December 5, 2017', and 'September 1, 2017'. A partial view of another page on the right shows the text 'safety in the'.

Warrant Resolution Night Court				
Dates:	Tuesday night(s)	April 25, 2017 February 28, 2017 March 28, 2017	July 11, 2017 August 15, 2017 September 12, 2017	October 10, 2017 November 28, 2017 December 19, 2017
Time:	4:00 p.m. - 7:00 p.m. MST			
Location:	Pima County Consolidated Justice Court 240 North Stone Avenue Tucson, Arizona 85701			
Website:	www.jp.pima.gov			

Warrant Resolution Weekend Court	
Date:	Saturday April 8, 2017
Time:	8:00 a.m. - 12:00 p.m. MST
Location:	Pima County Consolidated Justice Court



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Website Update

Action Required by Collaborative

- Approve website format & layout.





MACARTHUR FOUNDATION

All Sites Meeting

Karla Avalos – Co-Chair
Manny Mejias – Co-Chair



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All Sites Meeting

MacArthur Foundation All Sites Meeting

- Date:** Sunday, May 7 – Tuesday, May 9, 2017
- Location:** Denver Grand Hyatt
- Attendees:** Two members of the Collaborative
- Focus:** Individuals who have experience (personal or professional) in behavioral health/mental health

Recommendation by Steering Committee

Recommendation for selection:

- Self select by submitting a letter of interest by email to SJC Admin Team (not more than 1 page)
- Collaborative member should have personal or professional experience with the behavioral health system.
- 1 community member/1 public agency member.



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All Sites Meeting

Calendar



Recommendation by Steering Committee

Timeline:

- Deadline for submissions 3/20
- Selection Committee:
 - Co-Chairs
 - Grants and Data Office
- Decision revealed at 4/3 Collaborative lunch



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All Sites Meeting

Action Required by Collaborative

- Approve recommendation by Steering Committee





PIMA COUNTY

DECRIMINALIZING MENTAL ILLNESS

Conference Update

Terrance Cheung – Program Manager



Decriminalizing Mental Illness Conference

May 16-17, 2017 @ DoubleTree by Hilton



- Two-day summit to help justice system decision-makers, first responders, and the public:
 - Understand the need to end the criminalization of mental illness;
 - Learn about the necessary elements and resources of a robust mental health diversion program as an alternative to incarceration.
- **www.pima.gov/safetyandjustice**
- **Tuesday/Wednesday; May 16 & 17, 2017**
- **DoubleTree on Alvernon**

Total Registered: 108
Capacity: 250

Tucson	61
Nogales	9
Prescott	6
Holbrook	5
Sierra Vista	4
Bisbee	4
Florence	2
Sells	2
Camp Verde	2
Yuma	2
Clifton	2
Douglas	1
South Tucson	1
Dewey	1
Saint David	1
St. Johns	1
Sedona	1
Cottonwood	1
Mesa	1
Prescott Valley	1



Save the Date!

May 16 & 17, 2017

Pima County Safety and Justice Challenge

Decriminalizing Mental Illness Conference

A two-day summit to help decision makers in the justice system and the public learn about alternative resources available to help individuals with mental health and substance abuse disorders stay out of jail.

**Doubletree by Hilton Hotel
Tucson Reid Park**
445 S. Alvernon Way
Tucson, AZ 85711

Free & Open to the Public
For more information email
Terrance.Cheung@pima.gov
or call Pima County Safety
and Justice at 520-724-8770



Working Agenda – Day 1 (Morning)

8 a

Hot breakfast

Introduction by Judge Kyle Bryson

Welcome by Chief Justice Scott Bales

Hon. Stephen Leifman

Break

Panel Discussion

Hank Steadman/Cindy

Schwartz/Leifman

(facilitator – Assistant Co. Admin. for Cochise County, Ed Gilligan) confirmed

Lunch

-more-

Barbara LaWall

Working Agenda – Day 1 (Afternoon)

Sheriff Napier/Chief Magnus

(Role of law enforcement in deflection and/or diversion)

Pretrial Services/Specialty Caseload

Cenpatico

(Discuss BH environment in So. AZ)

Break

-more-

Working Agenda – Day 1 (Afternoon - Workgroups)

Workgroups

Workgroup 1 Nuts of Bolts of creating a diversion Program
(Court personnel)
(Hank Steadman – PRA Facilitator)

Workgroup 2 Law Enforcement & Diversion (MHST/CIT)
Panel Discussion with TPD/SD/Cenpatico/Fire
Response
(Kate Lawson – CA Facilitator)

Workgroup 3 Data Driven Justice/Data Dashboard
Panel Discussion with Amy Fish
(Sarah Davis – BH Facilitator)

###

No host reception – light snacks offered

Working Agenda – Day 2

Experiences from the Community

8a

Continental Breakfast

Justin Volpe – Miami/Dade Peer Navigator
(Personal Story)

Panel Discussion

Sally Hueston/Manny Mejias/ + 1 more
(Justin Volpe - Facilitator)

Danna Whiting introduces Margie Balfour

Margie Balfour

###

NAMI /Clarke Romans ends conference



PIMA COUNTY

COMMUNITY COLLABORATIVE

Calendar

Manny Mejias – Co-Chair

Karla Avalos – Co-Chair



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Meeting Schedule

A graphic of a red ribbon with the word 'Calendar' written in white, positioned above a yellow pencil that is drawing a red circle on a white calendar page. The calendar page shows numbers 1, 15, and 20.

Calendar

Steering Committee

- 2nd Thursdays of the meeting month at 3:30 p.m.
- Pima County Housing Center – 801 W. Congress Street

April 20

August 17

May 18

November 16

Community Collaborative

- 1st Mondays of the meeting month at 2:00 p.m.
- Abrams Health Center??
- June 5 – Racial & Ethnic Disparities (RED) – scheduled after ISLG data report
- **September 4 – Pretrial Services**
(Reschedule due to Labor Day)

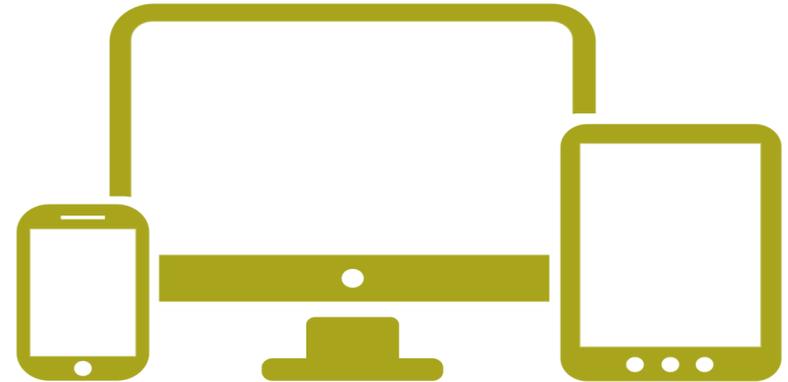
Open Forum



Meeting Adjourned



Follow us



- Website
www.pima.gov/safetyandjustice



- Facebook
www.facebook.com/PCSafetyJustice



- Twitter – Pima Safety + Justice
[@PCSafetyJustice](https://twitter.com/PCSafetyJustice)



- Flickr
www.flickr.com/photos/pimacounty/collections

Safety & Justice Community Collaborative

* = Steering Committee Member ** = Committee Chair

Public Agency

Karla Avalos**

Matt Pate

Jason Winsky

Hon. Tony Riojas*

Amelia

Craig-Cramer

Danna Whiting

Lori Lefferts

Lt. Scott Lowing

Domingo Corona*

Ron Overholt

Micci Tilton

Yvette Tucker

Alfred L. Urbina, Esq.*

To be Announced

Tucson Mayor

Jonathan Rothschild

Tucson Councilmember

Richard Fimbres

Tucson Police Department

Tucson City Court

Pima County Attorney's
Office

Pima County Behavioral
Health

Pima County
Public Defense Services

Pima County
Sheriff's Department

**Pima Pretrial Services,
Superior Court**

Pima Superior Court

Pima County

Consolidated Justice Courts

Regional Behavioral
Health Authority -

Cenpatico

Pascua Yaqui Tribe

Tohono O'odham Nation

Community

Lyle Daychild*

Thea Dixon

Anna

Harper-Guerrero*

Sally Hueston

Genevieve James

Keith Jeffery

Michele Keller*

Hon. Michael Lex

Chad Marchand

Manny Mejias**

Kona Morrison

Guenevere

Nelson-Melby

Hon. Charles Pyle*

Celia Robidoux

Grady Scott

Andrew Silverman

Rudy Trinidad

Gerald Williams

**American Friends Service
Committee**

Community Partners, Inc.

Emerge!

HOPE, Inc.

Marana Health Care

Counseling and Wellness Ctr.

Primavera

**UA RISE Health & Wellness
Center**

Retired City Court Judge

UA Center for Climate

Adaptation Science and
Solutions

**Pima Prevention
Partnership**

Kolbe Society

Advisory Board Member

NAACP

Retired Federal Judge

Arizona Serve of

Prescott College

Interdenominational

Minister's Alliance

UA Rogers College of Law

Community Bridges, Inc.

Contact Information

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Terrance Cheung

Program Manager

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