PIMA COUNTY NEIGHBORHOOD REINVESTMENT PROGRAM
2009-2010 Annual Report

PIMA COUNTY
Community Development & Neighborhood Conservation Department
A mother warily pushes a baby stroller along a busy road... Under the blazing summer sun, a grandfather limits his grandchildren to fifteen minutes at their favorite playground... A night shift worker makes her way through the dark streets of her neighborhood to reach the bus stop... Teenagers climb over a security fence to ride their skateboards in the parking lot... A homeowner reluctantly lists his home for sale after learning that his local government has no funds to replace the deteriorating sidewalks and streets....

Ideas for Neighborhood Reinvestment projects originate with neighborhood residents who face daily obstacles as they go to work, walk their children to school, seek recreation and exercise opportunities, and struggle with crumbling infrastructure.

The strength of the Pima County Neighborhood Reinvestment Program is its grass roots component. Community residents organize for the purpose of obtaining NR funding for infrastructure improvements, develop neighborhood consensus for a specific project, prepare a written proposal, and make a presentation to the Neighborhood Reinvestment citizen oversight committee.

During the five years that the 2004 NR program has been functioning, neighborhood participants include:

- Parents with school age children demanding safer routes to schools and libraries (A Mountain sidewalks, Rose pedestrian bridge, Midtown sidewalks, Marana Vista sidewalks and lighting)
- Senior citizens looking for exercise opportunities (Kino Coalition park, 29th Street Coalition walking path, Avondale street lighting)
- Children seeking accessible recreational facilities (Wakefield skate park, South Tucson Youth playgrounds, Ajo skate park, Rillito nature park, Barrio Anita basketball court shade structure, Picture Rocks skate park)
- Homeowners seeking to preserve the history and improve the aesthetics of their community (Barrio Viejo, Rincon Heights, Barrio San Antonio, Arivaca, Dunbar Spring)
- Growing communities requiring public facilities (Flowing Wells health clinic, Santa Catalina community center, Continental pediatric health clinic, Amado community building, Catalina social service and health center).

As Neighborhood Reinvestment Program staff and neighborhood representatives develop their project concept, they explore additional funding sources and community partners to maximize the scope and impact of the project. Partners have included governmental jurisdictions, nonprofit organizations, civic groups, faith based organizations, school districts, and small businesses. A total of $14.6 million has been leveraged from these diverse sources to supplement the $25 million from 1997 and 2004 Neighborhood Reinvestment bond programs.

Post-construction surveys of community residents in the targeted neighborhoods establish that the Neighborhood Reinvestment Program has achieved its goals of citizen empowerment, enhanced public health and safety, prevention of crime, and stabilization of Pima County stressed communities.

A mother confidently pushes her child’s stroller on the newly installed sidewalks of her neighborhood, greeting senior citizens out for their morning exercise... Under a shaded ramada, a grandfather lays out a picnic lunch for his grandchildren, who are enjoying the shaded play structure of their local park... A night shift worker walks down the brightly lighted street to her bus stop, waving at her neighbors who sit on their lawns watching their block’s evening activity... Teenagers carry their skateboards to the local skate park for a day of runs and jumps... A homeowner compliments his neighbor on his yard cleanup and newly planted flower bed, which edges the recently installed sidewalk and pedestrian safety improvements...
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MEMORANDUM
To: Chuck Huckelberry, Pima County Administrator
CC: Hank Atha, Deputy County Administrator for Community & Economic Development
From: Margaret Kish, Community Development & Neighborhood Conservation Department Director

The Community Development and Neighborhood Conservation Department oversees two specific programs that manage General Obligation bond funded community projects. These bond funded programs differ significantly from other County bond projects, which include detailed information specific to each project when the bond proposals were developed.

Neighborhood Reinvestment and Affordable Housing programs utilize their designated bond funding for specific community based projects under the oversight of a citizen-appointed body. Specific projects are recommended by the citizen committees to the Board of Supervisors for final approval.

To date, fifty-two projects have been approved by the Board for funding through the 2004 Neighborhood Reinvestment Bonds, and thirty-one projects have been completed, with the remaining projects in various phases of development, design, and construction. The entire $20 million in bonds now has been obligated by the Board of Supervisors.

Of the 21 incomplete projects, seven are in design, seven are under construction, three are in development, and four have pending intergovernmental agreements. The pending projects have an average funding allocation of $421,700. Fifteen of the unfinished projects have matching funds from Community Development Block Grants, Highway User Revenue Funds, City of Tucson Back to Basics, Arizona State Transportation Enhancement grants, PRO Neighborhoods, nonprofit private fundraising, and neighborhood association contributions.

Eleven of the 21 unfinished projects are expected to complete construction by the end of FY2010/2011. Cost savings from completed projects equals $733,154. At least one additional project proposal will be submitted to the Neighborhood Reinvestment Oversight Committee and the Board of Supervisors during FY2010/2011.

Each year, an annual report is presented to the County Administrator regarding the status of the bond funded programs and the specific projects that are pending, in process and completed. This annual report focuses on the status of the 1997 and 2004 Neighborhood Reinvestment bond projects.
2010 ANNUAL REPORT TO THE COUNTY ADMINISTRATOR
PIMA COUNTY NEIGHBORHOOD REINVESTMENT PROGRAM

Overview

The Neighborhood Reinvestment Program has been in existence since the 1997 Pima County bond election established General Obligation Bond funding for construction of small scale capital improvement projects to be selected through a neighborhood consensus process. The 1997 bond election provided $5 million for projects, and the 2004 Pima County Bond election established a fund of $20 million.

Since May, 2005, the Neighborhood Reinvestment Oversight Committee has been meeting on a regular basis to review proposals with neighborhood residents presenting their project in detail and to discuss the benefits that will be realized with Neighborhood Reinvestment funds. The Committee makes recommendations to the Board of Supervisors who have the authority to approve all projects. To date, 52 projects have been approved with 100% of the $20,000,000 obligated by the Board of Supervisors. These projects represent urban, suburban, and rural areas throughout Pima County.

The rationale behind the Neighborhood Reinvestment Program, the methodology, results, neighborhood feedback, and future prospects are discussed below.

Mission and Purpose

The movement of Pima County residents to suburbs and exurbs has had a major impact on both urban and rural communities. This population migration has contributed to deterioration of the urban core neighborhoods, as limited public funds are stretched to pay for infrastructure in the new residential communities. Growth on the suburban fringe and rural areas of Pima County creates stress for these communities, as new development burdens roads, schools, parks, and law enforcement.

In response to the burgeoning infrastructure needs in Pima County, the electorate approved Neighborhood Reinvestment bond questions in 1997 and 2004. The dual functions of the Neighborhood Reinvestment Program are to fill gaps created by diminishing government dollars and to empower residents of the stressed neighborhoods.
Methodology

The unique Neighborhood Reinvestment funding allocation procedure originates at the grass roots, as residents themselves determine what capital improvement projects will be constructed. With the assistance of Neighborhood Reinvestment Program staff, neighborhoods select a project, obtain a cost estimate, and prepare a written proposal to submit to the Neighborhood Reinvestment Oversight Committee. After presentations by neighborhood representatives and site visits, the Committee forwards its recommendation to the Board of Supervisors.

Should the Board approve the project, an intergovernmental agreement is executed between the County and the constructing jurisdiction. If the County will construct the project, a Memorandum of Understanding is executed between the Community Development Department and the constructing County department, usually Transportation, Parks, or Facilities Management.

Neighborhood Reinvestment Oversight Committee

The Neighborhood Reinvestment Oversight Committee is composed of five volunteer members, each appointed by one of the Pima County Supervisors. The Committee has been meeting up to 10 times per year since the 2004 Neighborhood Reinvestment Bond Program was implemented in 2005.

The Committee’s primary responsibility is to review and make a recommendation concerning each proposal submitted by a community seeking Neighborhood Reinvestment bond funds for an infrastructure project. The Committee appoints a site visit subcommittee which meets with residents and NR staff in the neighborhood where the project would be constructed. The subcommittee presents its report to the full committee at its next meeting, and after discussion, a vote is taken to recommend approval or rejection to the Board of Supervisors.

In the course of assessing proposals, the Committee determines the eligibility of the neighborhood as a stressed area; the sufficiency of the group’s consensus process; collaboration with other neighborhoods, jurisdictions, and organizations; and steps taken to identify matching funds for the project. These criteria were established by the 2004 bond implementation ordinance.

In addition to screening and making recommendations of funding proposals, the Oversight Committee reviews the NR program, its process and procedures, and makes suggestions for enhancing effectiveness of the program.
The five current Oversight Committee members are:

- District 1 - Al Skorupski, Chair
- District 2 - Felipe Lundin
- District 3 - Tony Bruno
- District 4 - Corey Knox
- District 5 - Elvia Lopez, Vice Chair

All members are proactive citizens, contributing in multiple ways to the vitality and enhancement of Pima County. Every member has invested hundreds of uncompensated hours in support of the Neighborhood Reinvestment mission to revitalize Pima County’s stressed communities.

**Results**

Using this process, forty-one 1997 Neighborhood Reinvestment Bond projects were approved by the Pima County Board of Supervisors. Forty projects have been completed and the remaining one is expected to be finished before the end of FY2010/11. The entire $5 million in 1997 bonds has been allocated.

The 2004 Neighborhood Reinvestment Oversight Committee held their first meeting in May, 2005, with the first project recommended to the Board Of Supervisors in July, 2005. Since that time, fifty-two 2004 Neighborhood Reinvestment projects have been approved by the Board, and thirty-one projects have been completed, with the remaining twenty-one projects in various phases of development, design, and construction.

Sixteen of the pending projects are being constructed by the City of Tucson, with four being constructed by Pima County, and one by a school district.

Twenty-one projects were finished during FY2005/06 through FY2008/09 and fifteen in FY2009/10. Eight projects are to be completed in FY2010/11, four in FY2011/12, and four projects in FY2012/13.

Neighborhood Reinvestment projects include traffic mitigation devices, street lights, park improvements, sidewalks, walking paths, pedestrian bridges, sports facilities, and community buildings. In recent proposals, neighborhoods have included rainwater reclamation and other “green” features in their project proposals, reflecting the developing community value of sustainable infrastructure.
Unlike the 1997 Neighborhood Reinvestment Bonds, the 2004 funding can be utilized in all Supervisorial Districts, including the suburban and rural areas of Pima County. Ten rural projects have been approved so far: Amado (community building), Marana Vista (public safety enhancements), Robles Junction (recreation fields), Santa Catalina (community center), Catalina (community building), Ajo (skate park), Arivaca (park improvements), Catalina II (public health clinic), Continental (pediatric health clinic), and Picture Rocks (youth recreational facility).

Neighborhood Reinvestment produces needed capital projects, but it also provides the neighborhoods with organizational tools to work on other pertinent issues. Residents learn to identify resources, use conflict resolution, collaborate, compromise, and build consensus. Most neighborhoods succeed in creating project proposals; all benefit from the process.

As residents prepare their proposal, they acquire a sense of control over their neighborhood’s future and recognition that the larger community respects their contribution. Empowered people are more likely to participate in their communities by voting, addressing issues that affect their families, and otherwise becoming an involved citizenry.

Neighborhood Feedback

The neighborhoods with completed capital improvement projects have expressed satisfaction with the projects and with the Neighborhood Reinvestment process. In 2009/10 post-construction surveys, the top five benefits cited by neighborhoods were, in order:

- Encouraged walking, exercise or outdoor activities
- Improved Appearance of Neighborhood
- Promoted Community Pride
- Promoted Stronger Community
- Increased The Feeling of Safety and Security

The survey responses establish that the Neighborhood Reinvestment Program continues to fulfill its purpose of reinvigorating stressed neighborhoods by installing needed infrastructure and developing a process for residents to accomplish collective goals. Comments from neighborhood residents:

“Our young people had the experience of working with community leaders and achieving a significant outcome, which was a very important goal of Citizens for Picture Rocks.” Karen Zopf – Picture Rocks President

“The process gave a better sense of community within the neighborhood. We developed bonds with some of the surrounding neighborhoods as well. The process gave us amenities within our area that would not have happened without this funding.” Tori Stypula – El Cortez President
“Hedrick Acres NA has received many compliments on the Navajo Wash improvements and the area is now bringing in new neighbors to work and recreate there. Work parties meet every month to keep the area looking good, and the Hedrick Acres NA street sign was entered into an art exhibition hosted by Dinnerware Gallery entitled ‘Pollos del Pueblo.’”
Linda Drew – Hedrick Acres Secretary

The Future

Several major challenges remain for the Neighborhood Reinvestment Program:

1. Limited Funding. With the $20 million from the 2004 bonds fully allocated, the only remaining funds for neighborhood projects will be the cost savings from completed projects, which will not be adequate for more than one or two more additional projects. Unless Pima County voters support additional funding in a new bond election, the Neighborhood Reinvestment Program will come to an end when the last approved project is completed in about three years. Every neighborhood with a completed project has informed the program that it has additional serious infrastructure needs, and every month there are new inquiries from Pima County neighborhoods and communities seeking information about NR funding. These neighborhoods have been told that no new applications are being accepted and none will be until and unless additional bond funds are approved.

The limited funding challenge will continue. For a future Pima County bond election, the Neighborhood Reinvestment Oversight Committee has formally recommended to the Bond Advisory Committee that it include:

- Pima County Neighborhood Reinvestment funding in the amount of $30 million,
- City of South Tucson NR funding of $1 million, and
- Town of Marana funding of $750,000.

The Pima County Bond Advisory Committee has tentatively discussed November 2011 as the date they will recommend for the next bond election. They have also made a preliminary recommendation of $30 million for the next Neighborhood Reinvestment bond program.

Neighborhoods continue to be encouraged to seek supplemental funding from public and private sources. However, funding sources that had previously been available to neighborhoods within the City limits, such as Back to Basics funding, have been scaled back or defunded, creating more demand on the County bond funds. To date, 1997 and 2004 projects have leveraged a total of $15.7 million from other sources.
2. Neighborhood Stress Evaluation. The Neighborhood Reinvestment bond program is designed to benefit stressed neighborhoods and communities. Neighborhood Reinvestment staff, Oversight Committee, and the Board of Supervisors determine the stress level of a neighborhood by reference to the Pima County Composite Stress Index maps, which were developed using data from 2000 United States Census information. Because this information is now ten years old and because relevant stress factors like criminal activity and surrounding growth were not included in the mapping process, the maps are incomplete sources in determining the stress level of many communities.

Accurate neighborhood stress evaluation has been addressed by updating old data and including unrecognized stress factors in the written project proposals and neighborhood presentations to the Neighborhood Reinvestment Oversight Committee, which makes recommendations to the Board of Supervisors. The Committee has recommended that, for future Neighborhood Reinvestment bond programs, Pima County contract with qualified consultants to research and update the Composite Stress Maps. Staff has undertaken preliminary steps to identify alternative models and has contacted an appropriate consultant, but no additional steps have been taken pending a decision on future bond funding.
3. Foreclosed and abandoned properties.

During FY2009/10, Neighborhood Reinvestment staff expanded their involvement in Pima County communities in a variety of ways beyond development of Neighborhood Reinvestment projects, including:

- Neighborhood Reinvestment staff collaborated with Community Development Block Grant and Pima County Faith Based Initiatives staff to provide leadership development and resource networking in the communities of Rillito and Robles Junction.
- NR staff assisted the Neighborhood Stabilization Program with identifying appropriate neighborhoods for revitalization funding (from the American Recovery and Reinvestment Act).
- Neighborhood Reinvestment staff partnered with the Home Repair and Weatherization Program to plan and implement outreach to unserved and underserved areas in unincorporated Pima County, in order to effectively target federal stimulus funding.

Conclusion

The Neighborhood Reinvestment Program has benefited all portions of Pima County. All five Supervisory Districts are represented on a citizen oversight committee. The Program funds infrastructure improvements in older urban neighborhoods and enhances the public spaces of growing suburban and rural communities. Neighborhood Reinvestment projects have provided recreational opportunities, improved public safety, community gathering spaces, and pride of place to the families, youth, elderly, and disabled residents of Pima County.

Every neighborhood with a completed project has reported strong satisfaction with the Neighborhood Reinvestment process and resulting project. In these communities the Neighborhood Reinvestment Program has achieved its goals of physical revitalization of stressed communities and empowerment of residents.

There are at least 35 identified stressed communities in Pima County which have not yet applied for Neighborhood Reinvestment funding, and all neighborhoods with 1997 or 2004 Neighborhood Reinvestment Bond projects have informed the Program they wish to develop second applications for additional infrastructure projects. Rural communities and seriously stressed urban neighborhoods constitute the majority of these potential applicants and are the most lacking in functional infrastructure.

Because Pima County’s stressed communities continue to need infrastructure improvements and because government continues to have stringent budget limitations, Neighborhood Reinvestment Bond funding is a vital program for filling the gaps and improving the quality of life for all Pima County residents.
<table>
<thead>
<tr>
<th>PROJECT</th>
<th>FUNDING</th>
<th>LOCATION</th>
<th>TYPE OF IMPROVEMENTS</th>
<th>COMPLETION DATE</th>
<th>SCOPE &amp; DIRECT BENEFITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Freedom Park</td>
<td>$300,000</td>
<td>District 2 - Ward 3</td>
<td>Sidewalks, Streetlights</td>
<td>June 2012</td>
<td>-</td>
</tr>
<tr>
<td>Amphi</td>
<td>$350,000</td>
<td>District 3 - Ward 11</td>
<td></td>
<td>December 2008</td>
<td>-</td>
</tr>
<tr>
<td>Avondale</td>
<td>$325,000</td>
<td>District 3 - Ward 6</td>
<td></td>
<td>January 2011</td>
<td>-</td>
</tr>
<tr>
<td>Oryx Recreation Center</td>
<td>$195,000</td>
<td>District 5 - Ward 1</td>
<td></td>
<td>May 2010</td>
<td>-</td>
</tr>
<tr>
<td>Barrio Centro</td>
<td>$603,000</td>
<td>Barrio Centro, District 2 - Ward 1</td>
<td></td>
<td>September 2010</td>
<td>-</td>
</tr>
<tr>
<td>Barrio Hollywood</td>
<td>$272,000</td>
<td>Barrio Hollywood, District 3 - Ward 1</td>
<td></td>
<td>December 2010</td>
<td>-</td>
</tr>
<tr>
<td>Barrio Viejo</td>
<td>$400,000</td>
<td>Barrio Viejo, District 5 - Ward 6</td>
<td></td>
<td>March 2010</td>
<td>-</td>
</tr>
<tr>
<td>Garden in Arizona</td>
<td>$500,000</td>
<td>District 3 - Ward 1</td>
<td></td>
<td>November 2010</td>
<td>-</td>
</tr>
<tr>
<td>Rosarito</td>
<td>$300,000</td>
<td>Unincorporated District 3</td>
<td></td>
<td>October 2010</td>
<td>-</td>
</tr>
<tr>
<td>Dunbar</td>
<td>$144,000</td>
<td>District 3 - Ward 1</td>
<td></td>
<td>December 2010</td>
<td>-</td>
</tr>
<tr>
<td>El Conde</td>
<td>$100,000</td>
<td>District 3 - Ward 1</td>
<td></td>
<td>October 2009</td>
<td>-</td>
</tr>
<tr>
<td>Eliza</td>
<td>$348,000</td>
<td>Barrio Centro, District 2 - Ward 1</td>
<td></td>
<td>December 2010</td>
<td>-</td>
</tr>
<tr>
<td>Highland Village</td>
<td>$500,000</td>
<td>District 1 - Ward 5</td>
<td></td>
<td>December 2009</td>
<td>-</td>
</tr>
<tr>
<td>Jefferson Park</td>
<td>$802,240</td>
<td>District 5 - Ward 6</td>
<td></td>
<td>December 2009</td>
<td>-</td>
</tr>
<tr>
<td>John Kern</td>
<td>$300,000</td>
<td>District 1 - Ward 3</td>
<td></td>
<td>November 2009</td>
<td>-</td>
</tr>
<tr>
<td>McCarthey</td>
<td>$500,000</td>
<td>District 3 - Ward 1</td>
<td></td>
<td>January 2011</td>
<td>-</td>
</tr>
<tr>
<td>Mesilla</td>
<td>$500,000</td>
<td>District 1 - Ward 3</td>
<td></td>
<td>February 2010</td>
<td>-</td>
</tr>
</tbody>
</table>

- The installation of 5-foot sidewalks along 21 north streets throughout the neighborhood will provide additional safety measures, make residents more visible to motorists, and deter any potential criminal activity.
- Enhancements will allow for the creation of safer streets for youth, families, disabled and elderly pedestrians, and automobile drivers, and the overall stabilization of the neighborhood.
<table>
<thead>
<tr>
<th>PROJECT</th>
<th>FUNDING</th>
<th>LOCATION</th>
<th>TYPE OF IMPROVEMENTS</th>
<th>COMPLETION DATE</th>
<th>SCOPE &amp; DIRECT BENEFITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Menifee Park</td>
<td>$498,075</td>
<td>Menifee Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>December 2010</td>
<td>Pediatric safety improvements in the form of a traffic circle, 4 speed humps, 6 street chokers, 3 bump-outs, and 6 neighborhood entry medians to alert drivers to sensitive pedestrian areas. Park improvements to include a ramada, seat walls, picnic tables, a group barbeque grill, shade areas for the park's existing playground and public pool, and a paved plaza with additional seat walls, benches and shade trees to be located at the corner of Grand Avenue and Paseo Street. The improvements will make neighborhood safer for youth, families and elderly living in this highly stressed area.</td>
</tr>
<tr>
<td>Midtown</td>
<td>$435,500</td>
<td>Midtown Garden District 3 - Ward 6</td>
<td>✓</td>
<td>August 2010</td>
<td>Construction of sidewalks that will connect the recently updated ADA ramps and incorporate public art. Work is to be completed by the construction of the sidewalks. The project addresses critical elements of need for pedestrians: understanding navigation infrastructure and ramp compliance with the Americans with Disabilities Act. The project also creates safer streets for youth, family, disabled and elder pedestrians, automobile drivers, and park visitors.</td>
</tr>
<tr>
<td>Miracle Manor I</td>
<td>$230,301</td>
<td>Miracle Manor Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>May 2009</td>
<td>Installation of children's swing-sets, multi-purpose game court with basketball hoops, a walking park, picnic tables, ramadas, and barbecue grills to provide neighborhood residents a park with enhanced natural and community spaces.</td>
</tr>
<tr>
<td>Myers II</td>
<td>$500,000</td>
<td>Myers Neighborhood District 2 - Ward 3</td>
<td>✓</td>
<td>March 2009</td>
<td>Installation of street lighting throughout the neighborhood. The aim is to improve pedestrian safety and encourage a safer and more enjoyable neighborhood for all residents.</td>
</tr>
<tr>
<td>Northwest Park</td>
<td></td>
<td>North West Neighborhood District 3 - Ward 3</td>
<td>✓</td>
<td>December 2010</td>
<td>Pedestrian safety improvements (including sidewalks and street lighting) that will support and complement the existing police departments, create safer streets for youth, family, disabled and elderly pedestrians, automobile drivers, and overall stabilization of the neighborhood.</td>
</tr>
<tr>
<td>South Park</td>
<td></td>
<td>South Park Neighborhood District 3 - Ward 6</td>
<td>✓</td>
<td>March 2010</td>
<td>The improvements will include sidewalks, street improvements, traffic lights, and pedestrian safety improvements in the form of chicanes along Elm Street and 5th Avenue. These improvements will make the neighborhood safer for youth, families and elderly living in the wider community.</td>
</tr>
<tr>
<td>Pueblo Gardens</td>
<td>$138,000</td>
<td>Pueblo Gardens Elementary Schools District 3 - Ward 3</td>
<td>✓</td>
<td>February 2009</td>
<td>The installation of playgrounds, including picnic tables and benches, will provide a safe and enjoyable environment for students and their families. The improvements will also include the addition of water harvesting features and sidewalk improvements.</td>
</tr>
<tr>
<td>Rincon Heights</td>
<td></td>
<td>Rincon Heights Streets District 5 - Ward 3</td>
<td>✓</td>
<td>December 2010</td>
<td>The construction of a pedestrian bridge over Rodeo Wash, connecting the western part of neighborhood with CE Rose Elementary School and Linear Park will result in increased safety for pedestrians accessing these areas and traversing to and from each location.</td>
</tr>
<tr>
<td>South Tucson</td>
<td></td>
<td>South Tucson Neighborhood District 5 - Ward 6</td>
<td>✓</td>
<td>February 2009</td>
<td>The installation of pedestrian safety improvements (including sidewalks and street lighting) that will support and complement the existing police departments, create safer streets for youth, family, disabled and elderly pedestrians, automobile drivers, and overall stabilization of the neighborhood.</td>
</tr>
<tr>
<td>Toumey Park</td>
<td></td>
<td>Toumey Park Neighborhood District 5 - Ward 3</td>
<td>✓</td>
<td>December 2010</td>
<td>Pedestrian safety improvements in the form of a traffic circle, 4 speed humps, 6 street chokers, 3 bump-outs, and 6 neighborhood entry medians to alert drivers to sensitive pedestrian areas. Park improvements to include a ramada, seat walls, picnic tables, a group barbeque grill, shade areas for the park's existing playground and public pool, and a paved plaza with additional seat walls, benches and shade trees to be located at the corner of Grand Avenue and Paseo Street. The improvements will make neighborhood safer for youth, families and elderly living in this highly stressed area.</td>
</tr>
<tr>
<td>West University</td>
<td></td>
<td>West University Park Neighborhood District 3 - Ward 6</td>
<td>✓</td>
<td>December 2010</td>
<td>The construction of an integrated park that includes updating equipment for a walking path, a skateboard park and playground equipment at Calleita Park will create recreational opportunities and the overall enhancement of community identity and function.</td>
</tr>
</tbody>
</table>

All 2004 and Active 1997 Projects as of FY2009-2010
<table>
<thead>
<tr>
<th>PROJECT</th>
<th>FUNDING</th>
<th>LOCATION</th>
<th>TYPE OF IMPROVEMENTS</th>
<th>COMPLETION DATE</th>
<th>SCOPE &amp; DIRECT BENEFITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elvira</td>
<td>$150,000</td>
<td>Elvira Neighborhood District 2 - Ward 1</td>
<td>✓</td>
<td>September 2002</td>
<td>Installation of street lighting along West Elvira Road near Elvira Elementary School, which improves the quality of life and sense of place (community identity) for the residents of the area and makes neighborhoods safer for the youth, families, and elderly that live in the highest-stressed community.</td>
</tr>
<tr>
<td>Fairgrounds</td>
<td>$150,000</td>
<td>Fairgrounds Neighborhood District 2 - Ward 3</td>
<td>✓ ✓ ✓</td>
<td>October 2000</td>
<td>Create a new recreational park area where none previously existed for the youth and residents to enjoy and use for special occasions, with playground equipment, ramadas, and a small amphitheater/stage area. These improvements allow neighborhood residents to take an active role in determining their own priorities and engage, stabilize, and add real public value to an otherwise high-stressed neighborhood.</td>
</tr>
<tr>
<td>Silvercrest</td>
<td>$150,000</td>
<td>Silvercrest Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>March 2002</td>
<td>Installation of street lighting, curbing, and bus stop benches and shelters so as to promote the increased safety of neighborhood residents.</td>
</tr>
<tr>
<td>Parkway Terrace</td>
<td>$150,000</td>
<td>Parkway Terrace Neighborhood District 2 - Ward 3</td>
<td>✓</td>
<td>July 2000</td>
<td>Provide much-needed street lighting for the residents in the area in order to increase safety for youth, families and elderly who live in a high-stressed community.</td>
</tr>
<tr>
<td>South Tucson</td>
<td>$150,000</td>
<td>City of South Tucson Neighborhood District 2</td>
<td>✓ ✓ ✓</td>
<td>May 2007</td>
<td>Construction of mini-parks with ball court basketball courts, playground equipment, security walls and cameras, which provides youth and families of the City of South Tucson safe locations for local children to play - the nearest parks were across major arterial roads.</td>
</tr>
<tr>
<td>Amphi</td>
<td>$150,000</td>
<td>Amphi Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>June 2004</td>
<td>Expansion and improvements on existing park area through the provision of new playground and recreational equipment, which improves the quality of life and sense of place for the community as a whole.</td>
</tr>
<tr>
<td>Dunbar Spring</td>
<td>$18,800</td>
<td>Dunbar Spring Neighborhood District 3 - Ward 1</td>
<td>✓ ✓ ✓</td>
<td>January 2002</td>
<td>Installation of traffic circles in an effort to address the issue of vehicles traversing through the neighborhood at high speeds, which produces visible capital improvements for the neighborhood while enhancing pedestrian safety and residential identity.</td>
</tr>
<tr>
<td>Miracle Manor I</td>
<td>$150,000</td>
<td>Miracle Manor Neighborhood District 3 - Ward 3</td>
<td>✓ ✓ ✓</td>
<td>March 2001</td>
<td>Provision of new sidewalks where none previously existed for the improved health and increased safety of area pedestrians and neighborhood residents.</td>
</tr>
<tr>
<td>Balbo Heights</td>
<td>$118,832</td>
<td>Balbo Heights Neighborhood District 3 - Ward 3</td>
<td></td>
<td>May 2001</td>
<td>Improvements to the existing community center, installation of playground equipment, addition of lighting for existing basketball courts, and enhancement of basketball courts.</td>
</tr>
<tr>
<td>Miracle Manor II</td>
<td>$64,000</td>
<td>Miracle Manor Neighborhood District 3 - Ward 3</td>
<td>✓</td>
<td>March 2002</td>
<td>Provision of new sidewalks where none previously existed for the improved health and increased safety of area pedestrians and neighborhood residents.</td>
</tr>
<tr>
<td>Rose</td>
<td>$100,000</td>
<td>Rose Neighborhood District 3 - Ward 3</td>
<td>✓ ✓ ✓</td>
<td>October 2002</td>
<td>Creation of linear park adjacent to the Rillito Wash complete with ramadas, walking paths, landscaping, and drinking fountains, in order to improve the overall quality of life and community identity for the neighborhood.</td>
</tr>
<tr>
<td>Corbett</td>
<td>$75,000</td>
<td>Corbett Neighborhood District 3 - Ward 4</td>
<td>✓</td>
<td>December 2001</td>
<td>Addition of new sidewalks to create an area where the youth who walk to and from school can do so without having to in the street.</td>
</tr>
<tr>
<td>Myers</td>
<td>$150,000</td>
<td>Myers Neighborhood District 3 - Ward 5</td>
<td>✓ ✓ ✓</td>
<td>December 2000</td>
<td>Installation of sidewalks, curbs, and lighting; in order to create a safer walking area for the neighborhood residents, and to stabilize and add value to a stressed neighborhood.</td>
</tr>
<tr>
<td>City Parkside</td>
<td>$150,000</td>
<td>Julia Kern Neighborhood District 3 - Ward 5</td>
<td>✓ ✓ ✓</td>
<td>February 2009</td>
<td>Improvement of existing recreational facilities with the addition of basketball court and park lighting, a walking path for families and the elderly, water features, and picnic tables.</td>
</tr>
<tr>
<td>Wakefield</td>
<td>$115,000</td>
<td>Wakefield Neighborhood District 2 &amp; 3 - Ward 5</td>
<td>✓ ✓ ✓</td>
<td>March 2001</td>
<td>Installation of traffic circles throughout the neighborhood in an effort to reduce vehicle speeds and discourage motorists from using the neighborhood as an alternate route to nearby corridors with heavy traffic.</td>
</tr>
<tr>
<td>Bravo Park</td>
<td>$125,000</td>
<td>Bravo Park Lane Neighborhood District 2 - Ward 5</td>
<td>✓</td>
<td>June 2002</td>
<td>Creation of linear park adjacent to the Rillito Wash complete with ramadas, walking paths, landscaping, and drinking fountains, in order to improve the overall quality of life and community identity for the neighborhood.</td>
</tr>
<tr>
<td>Keeling</td>
<td>$150,000</td>
<td>Keeling Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>February 2001</td>
<td>Addition of ramadas, picnic tables, and benches to Iron Horse Park in an effort to enhance the viability of both the existing amenities and the neighborhood and community as a whole.</td>
</tr>
<tr>
<td>Iron Horse</td>
<td>$150,000</td>
<td>Iron Horse Neighborhood District 3 - Ward 6</td>
<td>✓</td>
<td>June 2003</td>
<td>Addition of ramadas, picnic tables, benches to Iron Horse Park in an effort to enhance the viability of both the existing amenities and the neighborhood and community as a whole.</td>
</tr>
<tr>
<td>El Rio Acres</td>
<td>$100,000</td>
<td>El Rio Acres Neighborhood District 3 - Ward 1</td>
<td>✓ ✓ ✓</td>
<td>August 2002</td>
<td>Construction of park improvements including new playground equipment with child-safe surfacing, a new ramada with drinking fountain, and resurfacing of existing basketball court, which provides recreational and fitness opportunities and the overall enhancement of community identity.</td>
</tr>
<tr>
<td>Barrio Blue Moon</td>
<td>$150,000</td>
<td>Barrio Blue Moon Neighborhood District 3 - Ward 1</td>
<td>✓</td>
<td>May 2003</td>
<td>Installation of ramadas, additional lighting, and landscaping at Esquire Park in order to provide safe recreational activities for neighborhood residents, as well as produce a sense of empowerment for those who reside in the neighborhood.</td>
</tr>
<tr>
<td>Western Hills</td>
<td>$100,000</td>
<td>Western Hills Neighborhood District 2 - Ward 3</td>
<td>✓ ✓ ✓</td>
<td>September 2003</td>
<td>To reduce high-speed traffic with the installation of speed humps throughout the neighborhood, create safe covered bus shelters for people to wait for public transportation, and assist in keeping people out of harms way with the addition of sidewalks where needed.</td>
</tr>
</tbody>
</table>
Addition of sidewalks, lighting, bus shelters and landscaping, to improve the quality of life by removing people from having to walk on the street to access bus stops, improve bus shelters to protect those waiting for public transportation from the elements, and to light the area so it is easier to commute down the sidewalks after dark.

Las Vistas

Putting in place sidewalks and curbs around the Southside Community School to assist in keeping the youth off the streets while waiting to be picked up or dropped off, and to remove the danger of traffic from the proximity of children and families.

Pueblo Gardens

Provides additional lighting to the walking path along the Campbell Avenue median which is used extensively by the community as a means for recreation and exercise.

La Pilita

Construction, enhancement, and conversion of the recreational facilities at La Pilita building which is recognized as an historic landmark. This project consists of improved walkways with lighting and improvements to the park area in an effort to increase safety and access for the students and families who frequent the senior center.

District 2 - Ward 5

Las Vistas Neighborhood District 2 - Ward 5

Public Safety

December 2003

January 2003

September 2003

February 2003

June 2006

December 2002

February 2009

October 2005

May 2006

February 2006

October 2004

December 2008

September 2014

May 2007

July 2007

October 2009

March 2009

July 2007

June 2009

December 2010

Design and construction of traffic circles including landscaping, speed humps, sidewalk access ramps, a perimeter pathway, playground equipment, irrigation system, and concrete benches at Mansfield Park. These improvements provide increased recreational opportunities for residents and enhancement of overall community stability and identity.

District 2 - Ward 3

Las Vistas Neighborhood District 2 - Ward 3

Public Safety

District 2 - Ward 5

Las Vistas Neighborhood District 2 - Ward 5

District 2 - Ward 5

Barrio Viejo District 2 - Ward 6

National Cities

District 2 - Ward 5

Las Vistas Neighborhood District 2 - Ward 5

West Ochoa

March 2004

El Cortez Heights

December 2009

District 5 - Ward 1

El Cortez Heights Neighborhood District 3 - Ward 1

West Ochoa Neighborhood District 2 - Ward 3

Marcel Park

District 2 - Ward 5

Las Vistas Neighborhood District 2 - Ward 3

District 2 - Ward 5

El Cortez Heights Neighborhood District 3 - Ward 1

West Ochoa Neighborhood District 2 - Ward 3

El Cortez Heights Neighborhood District 3 - Ward 3

El Cortez Heights Neighborhood District 3 - Ward 1

West Ochoa Neighborhood District 2 - Ward 3

El Cortez Heights Neighborhood District 3 - Ward 5

El Cortez Heights Neighborhood District 3 - Ward 1

Las Vistas Neighborhood District 2 - Ward 3

El Cortez Heights Neighborhood District 3 - Ward 3

Las Vistas Neighborhood District 2 - Ward 5

El Cortez Heights Neighborhood District 3 - Ward 1

Las Vistas Neighborhood District 2 - Ward 4

Wakefield Art

Districts 2 & 5 - Ward 5

District 5 - Ward 1

District 2 - Ward 5

Districts 2 & 5 - Ward 5

El Cortez Bridge

El Cortez Bridge

Wakefield Neighborhood District 3 - Ward 3

Brownsville

Santa Rita

Old Pascua

Pueblo Gardens Elementary

Santa Rita Park Neighborhood District 3 - Ward 3

Old Pascua/Adelanto Neighborhood District 3 - Ward 3

Sunset Villa

Barrio Kroger Lane District 3 - Ward 1

Sanctuary

District 2 - Ward 5

District 3 - Ward 3

District 2 - Ward 3

District 2 - Ward 5

District 2 - Ward 5

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District 2 - Ward 5
1997 NEIGHBORHOOD REINVESTMENT

Project Locations

1 Amphi            21 Las Vistas
2 Balboa Heights  22 Menlo Park
3 Barrio Blue Moon 23 Miracle Manor
4 Barrio Kroeger Lane  24 Miracle Manor II
5 Bravo Park       25 Myers
6 Bravo Park II    26 National Cities
7 Cavett Elementary 27 Old Pascua
8 Challenger Little League  28 Parkway Terrace
9 City Parkside    29 Pueblo Gardens
10 Corbett         30 Rose
11 Dunbar Spring   31 Santa Rita Park
12 El Cortez       32 Silvercroft
13 El Rio Acres    33 South Park
14 Elvira          34 South Tucson
15 Fairgrounds     35 Sunnyside
16 Iron Horse      36 Sunset Villa
17 Jefferson Park  37 Wakefield
18 Julian Wash     38 Wakefield Art
19 Keeling         39 Western Hills
20 La Pilita       40 West Ochoa

Project Locations (approximate)

Streets and Roads
2004 NEIGHBORHOOD REINVESTMENT
Project Locations (Urban Area)
1 29th Street Coalition    21 Midtown
2 ‘A’ Mountain            22 Miles
3 Alvernon Heights        23 Miracle Manor
4 Amphi                   (Milagro Park)
5 Avondale                24 Miracle Manor II
6 Barrio Anita            25 Myers
7 Barrio Centro           26 North Dodge
8 Barrio Hollywood        27 Northwest
9 Barrio San Antonio      28 Oak Flower
10 Barrio Viejo           29 Palo Verde
11 Dunbar Spring          30 Rillito-Tucson
12 El Cortez              31 Rincon Heights
13 Elvira                 32 Rose
14 Feldman’s              33 South Park
15 Hedrick Acres          (Quincie Douglas Pool)
16 Highland Vista         34 South Tucson
17 Jefferson Park         35 South Tucson Youth
18 Julia Keen              (Ochoa & Mission View)
19 Kino Coalition         36 Toumey Park
   (Hidalgo Park)         37 Wakefield
20 Menlo Park             38 West University

Project Locations (approximate)

Streets and Roads
Incorporated Boundaries
2004 NEIGHBORHOOD REINVESTMENT
Project Locations (Rural & Suburban Areas)

1 Ajo
2 Amado
3 Arivaca
4 Cardinal
5 Catalina
6 Catalina II
7 Continental
8 Flowing Wells
9 Flowing Wells II
10 Marana Vista
11 Midvale Park
12 Picture Rocks
13 Robles Junction
14 Santa Catalina

Incorporated Boundaries
Streets and Roads
County Line
### CURRENT 2004 NEIGHBORHOOD REINVESTMENT ALLOCATIONS (As of June 30, 2010)

<table>
<thead>
<tr>
<th>Supervisor District</th>
<th>BOS Approved Funding</th>
<th>Ceiling</th>
</tr>
</thead>
<tbody>
<tr>
<td>District 1</td>
<td>$530,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>District 2</td>
<td>$5,997,590</td>
<td>$6,700,000</td>
</tr>
<tr>
<td>District 3</td>
<td>$5,886,631</td>
<td>$5,700,000</td>
</tr>
<tr>
<td>District 4</td>
<td>$1,000,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>District 5</td>
<td>$6,658,911</td>
<td>$6,700,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$20,073,132</td>
<td>$20,100,000</td>
</tr>
</tbody>
</table>

### Anticipated Proposals June-July 2010

<table>
<thead>
<tr>
<th>Supervisor District</th>
<th>Community</th>
<th>Potential Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>District 2</td>
<td>5-Points Coalition</td>
<td>$496,880</td>
</tr>
</tbody>
</table>

### Cost Savings from Completed Projects

$733,154

---

ROSE
Pedestrian Bridge
Dedication Ceremony

KINO COALITION / HIDALGO PARK
Willie Blake Jr. Community Park
Dedication Ceremony
2004 NEIGHBORHOOD REINVESTMENT
Board-Approved Funding by Fiscal Year

FY 09/10: $1.4 Million
FY 08/09: $2.3 Million
FY 07/08: $4.5 Million
FY 06/07: $6.1 Million
FY 05/06: $6.3 Million

1997 & 2004 NEIGHBORHOOD REINVESTMENT
Total Projects by Geography

URBAN: 80
SUBURBAN: 4
RURAL: 9

2004 NEIGHBORHOOD REINVESTMENT
Allocation by Geography

URBAN: $15.86 Million
SUBURBAN
& RURAL: $4.14 Million

1997 NEIGHBORHOOD REINVESTMENT
Status of Projects

IN PROGRESS: 1
COMPLETED: 40
2004 NEIGHBORHOOD REINVESTMENT
Status of Projects

IN DEVELOPMENT: 7
COMPLETED: 31
IN DESIGN: 7
UNDER CONSTRUCTION: 7

1997 & 2004 NEIGHBORHOOD REINVESTMENT
Leveraged Projects by Source

CITY OF TUCSON: 57
OTHER JURISDICTIONS & SOURCES*: 17
NON-REINVESTMENT COUNTY FUNDING: 12
SCHOOL DISTRICTS: 10

*Other Sources of Funding include Federal Transportation Enhancement Grant, Weed and Seed Program, Arizona Department of Transportation, Drachman Institute, Tucson Improvement District, PRO Neighborhoods, Pima Association of Governments, and other Non-Profit Organizations.

1997 & 2004 NEIGHBORHOOD REINVESTMENT
Leveraged Funding Amounts by Source

CITY OF TUCSON: $12,126,000
U.S. DEPARTMENT OF TRANSPORTATION ENHANCEMENT GRANTS: $1,493,000
TUCSON NEIGHBORHOOD IMPROVEMENT DISTRICTS: $1,288,000
OTHER FUNDING*: $806,000

*Other Sources of Funding include the State of Arizona, the Pima Association of Governments, other Pima County Departments, the Town of Marana, PRO Neighborhoods, and other Organizations.
2004 NEIGHBORHOOD REINVESTMENT
Projects by Type of Improvements†

- STREET LIGHTS: 11
- SIDEWALKS: 9
- PUBLIC SAFETY ENHANCEMENTS**: 19
- GREEN PROJECTS***: 5
- PUBLIC AMENITIES*: 36

*Public Amenities include Playgrounds, Park Improvements, Recreational or Service Facilities, and Community or Health Care Buildings.

**Public Safety Enhancements include Bridges, Crosswalks, HAWK Lights, and Traffic Mitigation.

***Green Projects include Water Harvesting and other Environmentally Sustainable Efforts.

†NOTE: Some 2004 projects include multiple categories.

1997 NEIGHBORHOOD REINVESTMENT
Projects by Type of Improvements

- STREET LIGHTS: 4
- SIDEWALKS: 8
- PUBLIC SAFETY ENHANCEMENTS**: 10
- PUBLIC AMENITIES*: 19

*Public Amenities include Playgrounds, Park Improvements, Recreational or Service Facilities, and Community or Health Care Buildings.

**Public Safety Enhancements include Bridges, Crosswalks, HAWK Lights, and Traffic Mitigation.
Background

In May of 1997, Pima County Voters approved a general obligation bond package hence creating the Neighborhood Reinvestment Program. The bond implementation ordinance described the benefit of this program:

“Neighborhood organizations seeking to stabilize and improve their communities can leverage small scale, targeted capital improvements proposed under this program into anchors and focal points around which the residents can mobilize to make their neighborhoods safer for their children and themselves.”

In May of 2004, Pima County voters voted to continue the progress made by the Neighborhood Reinvestment Program and extend the program to cover all of Pima County. The bond ordinance emphasized that the program shall “continue to be neighborhood or community driven, with projects originating with residents acting in concert to achieve community goals.”

Forty-one (41) 1997 projects were approved by the Board of Supervisors, and all but one have been completed. The final project, Barrio Kroeger Lane, has been delayed due to unsuccessful attempts to identify supplemental funding. The neighborhood and Board of Supervisors have determined that a project with a smaller scope than originally planned is appropriate and construction is projected to complete during FY2010/2011.

To date, fifty-two (52) 2004 Neighborhood Reinvestment bond projects have been approved for funding by the Pima County Board of Supervisors, and 32 have been completed. The remaining 20 are in development, design, or construction phase.

The number of Pima County residents to date who have benefited directly from the completed 1997 and 2004 Neighborhood Reinvestment Projects is approximately 281,299. Through Fiscal Year 2009/10, bond funds totaling $16,607,652 have been reinvested in these communities through these neighborhood driven projects.

The information in this report was compiled from written surveys submitted to all neighborhood associations with completed 1997 and 2004 Neighborhood Reinvestment projects during FY2009/10. These projects are located throughout Pima County urban and rural communities, within some of the most stressed areas identified by the 2000 Census.

This year’s report includes results of two different surveys, the Post-Construction Survey and the First Year Survey. The Post-Construction Survey is a survey addressed to the neighborhood association leadership who sponsored the project proposal, and seeks feedback concerning the process and outcome of the Neighborhood Reinvestment project development and construction. The First Year Survey assesses how neighborhoods are utilizing the project, its impact on residents and the community, and any issues which have developed.

During FY2009/10, nine (9) Post-Construction surveys were submitted to leaders of neighborhoods with completed projects, with a return ratio of 78%.

Seven (7) One Year surveys were distributed to neighborhood residents via email or neighborhood meetings in FY2009/10. These had a return ratio of 86%.

Responses from the two surveys confirm that communities which have received Neighborhood Reinvestment bond funded projects strongly believe that the projects have had a positive impact on residents’ quality of life. As a result, most of these neighborhoods have requested additional funding for projects they have identified as
high priorities for the revitalization of their communities.

Key Findings

The most important issues identified by neighborhoods in their surveys:

- Safety Issues
- Beautification of Neighborhood
- Health
- Community Involvement
- Crime Issues

In order, neighborhoods ranked the following community benefits:

- Encouraged walking, exercise or outdoor activities
- Improved Appearance of Neighborhood
- Promoted Community Pride
- Promoted Stronger Community
- Increased The Feeling of Safety and Security

POST-CONSTRUCTION SURVEY SUMMARY, FY2009/2010

Top Reasons Neighborhoods Pursued Funding

<table>
<thead>
<tr>
<th>Reason</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>To Address Safety Concerns</td>
<td>100%</td>
</tr>
<tr>
<td>To Help Beautify the Neighborhood</td>
<td>71%</td>
</tr>
<tr>
<td>To Increase Community Involvement</td>
<td>71%</td>
</tr>
<tr>
<td>To Address Crime Issues</td>
<td>57%</td>
</tr>
<tr>
<td>Because of a Lack of Accessible Facilities</td>
<td>29%</td>
</tr>
<tr>
<td>Other</td>
<td>29%</td>
</tr>
</tbody>
</table>

Most Frequent Methods or Tools of Community Involvement Utilized in Developing Proposals

<table>
<thead>
<tr>
<th>Method</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neighborhood Surveys</td>
<td>100%</td>
</tr>
<tr>
<td>Open Meetings for Discussion and Voting</td>
<td>86%</td>
</tr>
<tr>
<td>Committee Development and Presentation</td>
<td>71%</td>
</tr>
<tr>
<td>High Crime Statistics</td>
<td>71%</td>
</tr>
<tr>
<td>Staff and Residential Input</td>
<td>86%</td>
</tr>
<tr>
<td>City and/or County Development and Presentation</td>
<td>57%</td>
</tr>
<tr>
<td>Other</td>
<td>14%</td>
</tr>
</tbody>
</table>

Other Types of Needed Projects Should Funding become Available

<table>
<thead>
<tr>
<th>Project</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Street Lighting</td>
<td>57%</td>
</tr>
<tr>
<td>Park Improvements</td>
<td>57%</td>
</tr>
<tr>
<td>Sidewalks</td>
<td>43%</td>
</tr>
<tr>
<td>Traffic Mitigation</td>
<td>43%</td>
</tr>
<tr>
<td>Landscaping</td>
<td>29%</td>
</tr>
<tr>
<td>Bus Shelters/Stops</td>
<td>29%</td>
</tr>
<tr>
<td>Community Gardens</td>
<td>29%</td>
</tr>
<tr>
<td>Other</td>
<td>29%</td>
</tr>
<tr>
<td><strong>PROJECT NAME</strong></td>
<td>ROSE PEDESTRIAN BRIDGE</td>
</tr>
<tr>
<td>------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td><strong>PROJECT NUMBER</strong></td>
<td>NR4007</td>
</tr>
<tr>
<td><strong>LOCATION</strong></td>
<td>West Columbia (west of 12th Ave, south of Ajo Way)</td>
</tr>
<tr>
<td><strong>DISTRICT</strong></td>
<td>5</td>
</tr>
</tbody>
</table>
| **FUNDING SOURCES** | Neighborhood Reinvestment 2004 Bonds $303,000  
Pima County Department of Transportation: $210,000 |
| **PROJECT BUDGET** | $513,000 |
| **TOTAL ACTUAL COST** | $308,818 |
| **DESIGN COST** | $205,669 |
| **CONSTRUCTION COST** | $103,149 |
| **MANAGING DEPARTMENT** | Pima County Department of Transportation |
| **DESIGN CONSULTANT** | Structural Grace Inc. |
| **GENERAL CONTRACTOR** | Ashton Contractors & Engineering |
| **COMPLETION DATE** | January 2010 |

**SUMMARY**

The project, located just west of C.E. Rose Elementary School on Columbia Street between 12th and 16th Avenues, sought to address safety concerns by replacing an older pedestrian bridge that crosses Rodeo Wash. The older bridge was over 30 years old; it was deteriorated, unsafe and did not meet ADA requirements. This project creates a safer crossing for all users – pedestrians, strollers, bicycles and wheelchairs. The improvements will improve the walkability of the neighborhood, which connects to the aforementioned elementary school, Pueblo High School and Rudy Garcia Linear Park. This project has helped to build community by bringing together neighbors and area stakeholders to plan, design and implement this project.
PROJECT NAME
HIGHLAND VISTA

PROJECT NUMBER
NR4018

LOCATION
5th Street (North), Broadway Blvd (South), Craycroft Rd (East), Rosemont Blvd (West)

DISTRICT
5

FUNDING SOURCES
Neighborhood Reinvestment 2004 Bonds $75,000
City of Tucson Back to Basics, Ward 6: $100,000

PROJECT BUDGET
$175,000

TOTAL ACTUAL COST
$168,203

DESIGN COST
$7,634

CONSTRUCTION COST
$160,568

MANAGING DEPARTMENT
City of Tucson Parks & Recreation Department

DESIGN CONSULTANT
Wheat Scharf Associates & Desert Archaeology

GENERAL CONTRACTOR
M. Anderson Construction Corp.

COMPLETION DATE
December 2009

SUMMARY
Highland Vista Neighborhood Reinvestment project included landscape modifications and materials for the south riparian area of the 20/30 Park, which is centrally located in the neighborhood. This involved landscaping the perimeter walking path and creating an educational riparian sensory garden using native Sonoran Desert vegetation. The project incorporates water harvesting techniques and principles that captures and stores rain water, maintaining the irrigation of the riparian landscaped area. The project provides recreational and exercise opportunities for neighborhood residents and remedies the area’s monsoon season storm water drainage problem.
<table>
<thead>
<tr>
<th><strong>PROJECT NAME</strong></th>
<th>MYERS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROJECT NUMBER</strong></td>
<td>NR4019</td>
</tr>
<tr>
<td><strong>LOCATION</strong></td>
<td>North – 22nd Street, South – Golf Links, East – Craycroft, West - Swan</td>
</tr>
<tr>
<td><strong>DISTRICT</strong></td>
<td>2</td>
</tr>
<tr>
<td><strong>FUNDING SOURCES</strong></td>
<td>Neighborhood Reinvestment 2004 Bonds</td>
</tr>
<tr>
<td><strong>PROJECT BUDGET</strong></td>
<td>$350,000</td>
</tr>
<tr>
<td><strong>TOTAL ACTUAL COST</strong></td>
<td>$243,460</td>
</tr>
<tr>
<td><strong>DESIGN COST</strong></td>
<td>None</td>
</tr>
<tr>
<td><strong>CONSTRUCTION COST</strong></td>
<td>$243,460</td>
</tr>
<tr>
<td><strong>MANAGING DEPARTMENT</strong></td>
<td>City of Tucson Department of Transportation</td>
</tr>
<tr>
<td><strong>DESIGN CONSULTANT</strong></td>
<td>Citywide Consultant Group Inc.</td>
</tr>
<tr>
<td><strong>GENERAL CONTRACTOR</strong></td>
<td>City of Tucson</td>
</tr>
<tr>
<td><strong>COMPLETION DATE</strong></td>
<td>July 2009</td>
</tr>
</tbody>
</table>

**SUMMARY**

This project consists of street lighting located in the southeastern portion of Myers Neighborhood. The neighborhood selected the project to help deter nighttime criminal activity. It was also developed to provide a safe pedestrian route for residents utilizing nearby Freedom Park during twilight and nighttime hours and for residents taking advantage of cooler evenings for exercise or socializing with neighbors. Lighting this portion of the neighborhood provides visibility 24 hours a day. A total of 23 lights were installed on Rosemont, Magnolia, Farwell, Cloverland, Beverly, Stern and Woodland Avenues, 30th Street and Ferry Drive. This project is an extension of a small street lighting project financed by 1997 bonds.
<table>
<thead>
<tr>
<th><strong>PROJECT NAME</strong></th>
<th>BARRIO ANITA</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROJECT NUMBER</strong></td>
<td>NR4022</td>
</tr>
<tr>
<td><strong>LOCATION</strong></td>
<td>NORTH: Mabel Street  SOUTH: St. Mary’s Rd  EAST: Granada to Southern Pacific Railroad  WEST: Interstate 10</td>
</tr>
<tr>
<td><strong>DISTRICT</strong></td>
<td>5</td>
</tr>
<tr>
<td><strong>FUNDING SOURCES</strong></td>
<td>Neighborhood Reinvestment 2004 Bonds $395,000  City of Tucson Community Development Block Grant: $196,400</td>
</tr>
<tr>
<td><strong>PROJECT BUDGET</strong></td>
<td>$591,400</td>
</tr>
<tr>
<td><strong>TOTAL ACTUAL COST</strong></td>
<td>$395,000</td>
</tr>
<tr>
<td><strong>DESIGN COST</strong></td>
<td>$10,000</td>
</tr>
<tr>
<td><strong>CONSTRUCTION COST</strong></td>
<td>$385,000</td>
</tr>
<tr>
<td><strong>MANAGING DEPARTMENT</strong></td>
<td>City of Tucson Parks &amp; Recreation Department</td>
</tr>
<tr>
<td><strong>DESIGN CONSULTANT</strong></td>
<td>Lizard Rock Designs, LLC</td>
</tr>
<tr>
<td><strong>GENERAL CONTRACTOR</strong></td>
<td>M. Anderson Construction Corp.</td>
</tr>
<tr>
<td><strong>COMPLETION DATE</strong></td>
<td>June 2010</td>
</tr>
</tbody>
</table>

**SUMMARY**

This project involved construction of a steel basketball court cover sized to protect a new regulation sized basketball/volleyball court, retractable standards, bleachers, and a concrete stage and viewing area to be placed at Oury Recreation Center in the neighborhood of Barrio Anita. The project creates recreational and fitness opportunities for neighborhood residents and enhancement of community stability and identity.
PROJECT NAME | BARRIO VIEJO
---|---
PROJECT NUMBER | NR4025
LOCATION | North – Cushing Street, South – 18th Street, East – Stone Avenue, West – Interstate 10
DISTRICT | 2
FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds $118,516
| City of Tucson Back to Basics, Ward 6: $75,000
| Greater Santa Rosa Neighborhood Association: $60,000
PROJECT BUDGET | $253,516
TOTAL ACTUAL COST | $253,516
DESIGN COST | $12,675
CONSTRUCTION COST | $215,490
MANAGING DEPARTMENT | City of Tucson Parks & Recreation Department
DESIGN CONSULTANT | Olsson Associates
GENERAL CONTRACTOR | KAZ Construction Inc.
COMPLETION DATE | March 2010

SUMMARY
This project consisted of the design and construction of a community park located on the corner of 18th and Convent. At this location, two young boys lost their lives in an accident caused by a drunk driver. A shrine was erected where their car came to a stop; it remains the focal point of the park. This project was selected by the neighborhood to provide a peaceful neighborhood location to sit and reflect. The parcel was and is an historic landmark. It was the home of the first Hispanic radio station in Pima County, housed the first Tucson blacksmith and was the location of numerous row homes. Four rose bushes and two desert willow trees enclose the shrine. There is a checkerboard table and a sunken seating area surrounded by four willow acacia shade trees. Approximately 40 wooly butterfly bushes and other flowering plants were placed throughout the pocket park. Ocotillos and prickly pear cactus adorn the northern section of the park. The neighborhood also requested the installation of four steel papel picados on a display wall with the intention of holding an annual Dia de Los Muertos at the site. The shrine is frequented by the family of the deceased children and by residents of the surrounding neighborhoods. The Lalo Garrero elder housing center is across the street from the park, and many of its residents spend afternoons enjoying the park. Two plaques have been installed which describe the history and culture of the area and site, and a third plaque relates the story of the memorial.
<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>AMPHI</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT NUMBER</td>
<td>NR4026</td>
</tr>
<tr>
<td>LOCATION</td>
<td>Amphi Neighborhood</td>
</tr>
<tr>
<td>DISTRICT</td>
<td>3</td>
</tr>
<tr>
<td>FUNDING SOURCES</td>
<td>Neighborhood Reinvestment 2004 Bonds City of Tucson Back to Basics</td>
</tr>
<tr>
<td>PROJECT BUDGET</td>
<td>$500,000</td>
</tr>
<tr>
<td>TOTAL ACTUAL COST</td>
<td>$415,615</td>
</tr>
<tr>
<td>DESIGN COST</td>
<td>$48,427</td>
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<tr>
<td>CONSTRUCTION COST</td>
<td>$367,188</td>
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<tr>
<td>MANAGING DEPARTMENT</td>
<td>Pima County Community Development &amp; Neighborhood Conservation Department</td>
</tr>
<tr>
<td>DESIGN CONSULTANT</td>
<td>Kittelson &amp; Associates</td>
</tr>
<tr>
<td>GENERAL CONTRACTOR</td>
<td>Hanmar Electric</td>
</tr>
<tr>
<td>COMPLETION DATE</td>
<td>December 2009</td>
</tr>
</tbody>
</table>

**SUMMARY**

The Amphi Neighborhood Reinvestment project consists of traffic mitigation features, 24 streetlights, and 1,500 square feet of sidewalks. With the installation of traffic slowing devices, street lights, and sidewalks in this high stress neighborhood, Amphi children, families, and senior citizens have a safer pedestrian environment as they walk to schools, retail centers, bus stops, and for exercise.
The Miracle Manor Neighborhood Jacinto Park Improvements include: multi-purpose game court with basketball hoop, walking/jogging path, ramada, 3 picnic tables, 2 outdoor grills, and installation of playground equipment. The park improvements offer residents a safe place for children to play and exercise opportunities for families and elderly citizens. The project also provides a community space for family functions and neighborhood meetings.
**PROJECT NAME** | NORTH DODGE  
---|---  
**PROJECT NUMBER** | NR4031  
**LOCATION** | North Dodge Neighborhood  
**DISTRICT** | 3  
**FUNDING SOURCES** | Neighborhood Reinvestment 2004 Bonds: $266,600  
City of Tucson Back to Basics: $211,031  
**PROJECT BUDGET** | $477,631  
**TOTAL ACTUAL COST** | $477,631  
**DESIGN COST** | $35,000  
**CONSTRUCTION COST** | $442,631  
**MANAGING DEPARTMENT** | City of Tucson Department of Transportation  
**DESIGN CONSULTANT** | Citywide Consultant Group Inc.  
**GENERAL CONTRACTOR** | Pavex Corporation  
**COMPLETION DATE** | November 2009  

**SUMMARY**  
With the North Dodge Neighborhood Reinvestment project, this neighborhood received 9,820 square feet of new sidewalks and concrete driveway aprons on Dodge, Monte Vista, and Blacklidge streets; 10 streetlights on North Dodge Boulevard; and landscaping and striping for bicycle lanes on Dodge between Glenn and Fort Lowell. The improvements will provide pedestrians, bicyclists, and drivers with a safer transportation corridor through the neighborhood and an attractive and safe entrance into the River Bend Parks area.
<table>
<thead>
<tr>
<th><strong>PROJECT NAME</strong></th>
<th>PALO VERDE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROJECT NUMBER</strong></td>
<td>NR4032</td>
</tr>
<tr>
<td><strong>LOCATION</strong></td>
<td>Grant Road (North), Speedway Blvd. (South), Alvernon Rd (East), Country Club (West)</td>
</tr>
<tr>
<td><strong>DISTRICT</strong></td>
<td>5</td>
</tr>
</tbody>
</table>
| **FUNDING SOURCES**  | Neighborhood Reinvestment 2004 Bonds: $318,650  
                        City of Tucson Back to Basics, Ward 6: $100,000 |
| **PROJECT BUDGET**   | $418,650                    |
| **TOTAL ACTUAL COST**| $418,650                    |
| **DESIGN COST**      | $100,000                    |
| **CONSTRUCTION COST**| $318,650                    |
| **MANAGING DEPARTMENT** | City of Tucson Department of Transportation |
| **DESIGN CONSULTANT** | City of Tucson Department of Transportation |
| **GENERAL CONTRACTOR** | P.A.C.E. Electric Construction |
| **COMPLETION DATE**  | March 2010                  |

**SUMMARY**
The Palo Verde Neighborhood Reinvestment project involved installation of 19 street lights on Palo Verde Boulevard between Grant Road and Speedway Boulevard, and on the north and east perimeters of Catalina High School campus. This lighting project illuminates heavily used pedestrian walkways, assisting students, families, disabled, and elderly residents as they travel to and from school, retail centers, bus stops, and their homes. Safe streets and sidewalks strengthen the stability and livability of the Palo Verde community.
<table>
<thead>
<tr>
<th><strong>PROJECT NAME</strong></th>
<th>CONTINENTAL HEALTH CLINIC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PROJECT NUMBER</strong></td>
<td>NR4035</td>
</tr>
<tr>
<td><strong>LOCATION</strong></td>
<td>Green Valley</td>
</tr>
<tr>
<td><strong>DISTRICT</strong></td>
<td>4</td>
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<tr>
<td><strong>FUNDING SOURCES</strong></td>
<td>Neighborhood Reinvestment 2004 Bonds United Community Health Centers</td>
</tr>
<tr>
<td><strong>PROJECT BUDGET</strong></td>
<td>$800,000</td>
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<tr>
<td><strong>TOTAL ACTUAL COST</strong></td>
<td>$760,000</td>
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<tr>
<td><strong>DESIGN COST</strong></td>
<td>$76,000</td>
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<tr>
<td><strong>CONSTRUCTION COST</strong></td>
<td>$684,000</td>
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<tr>
<td><strong>MANAGING DEPARTMENT</strong></td>
<td>Pima County Facilities Management Department</td>
</tr>
<tr>
<td><strong>DESIGN CONSULTANT</strong></td>
<td>BWS Architects</td>
</tr>
<tr>
<td><strong>GENERAL CONTRACTOR</strong></td>
<td>Division II Construction Co.</td>
</tr>
<tr>
<td><strong>COMPLETION DATE</strong></td>
<td>October 2009</td>
</tr>
</tbody>
</table>

**SUMMARY**

The Continental Community Neighborhood Reinvestment bond project involved the construction of a pediatric health care clinic, replacing a facility composed of several mobile units connected to a small, aging building. The new 3,600 square foot building will double the space now available for pediatric health care at the United Community Health Center in Continental. The new facility includes 9 exam rooms, a waiting room, a registration room, public restrooms, an employee restroom, and 3 health care provider offices. The new clinic will serve the growing pediatric population in Continental, Amado, Sahuarita, and the Greater Green Valley area.
<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>KINO COALITION / HIDALGO PARK</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT NUMBER</td>
<td>NR4036</td>
</tr>
<tr>
<td>LOCATION</td>
<td>3525 South Naco Vista, in the Western Hills Neighborhood</td>
</tr>
<tr>
<td>DISTRICT</td>
<td>2</td>
</tr>
</tbody>
</table>
| FUNDING SOURCES      | Neighborhood Reinvestment 2004 Bonds: $500,000  
Pima County Natural Resources, Parks & Recreation Bonds: $150,000 |
| PROJECT BUDGET       | $650,000                      |
| TOTAL ACTUAL COST    | $650,000                      |
| DESIGN COST          | $130,763                      |
| CONSTRUCTION COST    | $519,237                      |
| MANAGING DEPARTMENT  | Pima County Natural Resources, Parks & Recreation Department |
| DESIGN CONSULTANT    | WestLand Resources, Inc.      |
| GENERAL CONTRACTOR    | M. Anderson Construction Corp.|
| COMPLETION DATE      | December 2009                 |

**SUMMARY**

Construction of new park and recreational facilities at the vacant Ajo Retention Basin site for general public use which provide needed amenities for youth, individuals, elderly, and families of the surrounding neighborhoods in order to improve the quality of life for the local residential population.
The Picture Rocks BMX-Skate park was completed in August, 2009. The 8,000 square foot park is the first joint use bike/skate park in Pima County. It was designed with the input of local children and teens and the skater and biker community. Features include a stacked ledge, 20 foot spine, pump bump, a radio burm, ledge matrix, roller, and transition extension. Fourteen security cameras have been installed around the park to ensure safety of the children and security of the new facility. The park will provide a secure environment for Picture Rocks youth to ride and skate, in an area in Pima County which has limited recreational opportunities for youth.
PROJECT NAME | EL CORTEZ
PROJECT NUMBER | NR4044
LOCATION | Grant Rd. (North), Seneca Street (South), 1st Avenue (East), Avenida El Capitan (West)
DISTRICT | 5
FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds: $110,000
City of Tucson Parks & Recreation Department: $10,000
PROJECT BUDGET | $120,000
TOTAL ACTUAL COST | $118,268
DESIGN COST | $10,000
CONSTRUCTION COST | $108,268
MANAGING DEPARTMENT | City of Tucson Parks & Recreation Department
DESIGN CONSULTANT | Kevin McIlheny, City of Tucson Parks & Recreation Department
GENERAL CONTRACTOR | M. Anderson Construction Corp.
COMPLETION DATE | October 2009

SUMMARY
El Cortez Neighborhood Reinvestment project involved construction of a large playground shade structure, a small playground shade structure, swings and picnic table shade covers, all to be placed over existing playground equipment and picnic tables. These improvements facilitate year round use of park equipment by neighborhood children and families.
PIMA COUNTY
Board of Supervisors
RAMON VALADEZ Chair, District 2
ANN DAY District 1
SHARON BRONSON District 3
RAYMOND J. CARROLL District 4
RICHARD ELIAS District 5

PIMA COUNTY ADMINISTRATOR
C.H. Huckelberry

DEPUTY COUNTY ADMINISTRATOR FOR COMMUNITY & ECONOMIC DEVELOPMENT
Henry Atha

COMMUNITY DEVELOPMENT & NEIGHBORHOOD CONSERVATION
DEPARTMENT DIRECTOR
Margaret Kish

NEIGHBORHOOD REINVESTMENT PROGRAM MANAGER
Leslie Nixon

PIMA COUNTY
Community Development & Neighborhood Conservation Department
KINO SERVICE CENTER
2797 East Ajo Way
Tucson, AZ 85713
(520) 243-6777
www.pima.gov/ced/cdnc