



PIMA COUNTY NEIGHBORHOOD REINVESTMENT PROGRAM

2010 - 2011 Annual Report

COMMUNITY DEVELOPMENT &
NEIGHBORHOOD CONSERVATION
DEPARTMENT



**PIMA COUNTY NEIGHBORHOOD REINVESTMENT PROGRAM
2010-2011 Annual Report
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MEMORANDUM

To: Chuck Huckelberry, Pima County Administrator
 CC: Hank Atha, Deputy County Administrator for Community & Economic Development
 From: Margaret Kish, Community Development & Neighborhood Conservation Department Director

The Community Development and Neighborhood Conservation Department oversees two specific programs that manage General Obligation bond funded community projects. These bond funded programs differ significantly from other County bond projects, which include detailed information specific to each project when the bond proposals were developed.

Neighborhood Reinvestment and Affordable Housing programs utilize their designated bond funding for specific community based projects under the oversight of a citizen-appointed body. Specific projects are recommended by the citizen committees to the Board of Supervisors for final approval.

To date, fifty-four (54) projects have been approved by the Board for funding through the 2004 Neighborhood Reinvestment Bonds, and forty-one (41) projects have been completed, with the remaining projects in various phases of intergovernmental agreement approval, design, procurement, and construction. The entire \$20 million in bonds now has been obligated by the Board of Supervisors.

Of the thirteen 13 incomplete projects, three (3) are in the IGA

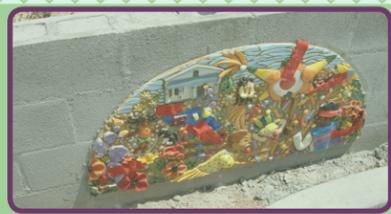
approval process, one (1) is in design, one (1) is in procurement, and eight (8) are under construction. The pending projects have an average funding allocation of \$472,348. Seven of the unfinished projects have matching funds from Community Development Block Grants, Highway User Revenue Funds, City of Tucson Back to Basics, Arizona State Transportation Enhancement grants, and neighborhood association contributions. The remaining six projects were developed after supplemental funding sources evaporated, primarily due to the economic recession and increasingly tight government budgets.

Total cost savings from the 41 completed projects was \$1,024,587. Two additional projects were submitted to and approved by the Neighborhood Reinvestment Oversight Committee and the Board of Supervisors with funding allocated from these funds.

Each year, an annual report is presented to the County Administrator regarding the status of the bond funded programs and the specific projects that are pending, in process and completed. This annual report focuses on the status of the 1997 and 2004 Neighborhood Reinvestment bond projects.

| 2004 NEIGHBORHOOD REINVESTMENT RECOMMENDED & ACTUAL ALLOCATIONS AS OF 06/30/11 Allocations recommended by County Administrator based upon high stress neighborhoods in each District | | | |
|---|----------------------|------------------------|-----------------|
| Supervisor District | BOS Approved Funding | Recommended Allocation | Difference |
| District 1 | \$ 530,000 | \$ 500,000 | \$ 30,000 over |
| District 2 | \$6,714,970 | \$ 6,700,000 | \$ 14,970 over |
| District 3 | \$5,886,631 | \$ 5,700,000 | \$ 186,631 over |
| District 4 | \$1,000,000 | \$ 500,000 | \$ 500,000 over |
| District 5 | \$6,658,911 | \$ 6,700,000 | \$ 41,089 under |
| TOTAL | \$20,790,512* | \$20,100,000 | |

*amount exceeds NR bond limit because allocations have been made with cost savings from completed projects



2010 ANNUAL REPORT TO THE COUNTY ADMINISTRATOR PIMA COUNTY NEIGHBORHOOD REINVESTMENT PROGRAM

Overview

The Neighborhood Reinvestment Program has been in existence since the 1997 Pima County bond election established General Obligation Bond funding for construction of small scale capital improvement projects to be selected through a neighborhood consensus process. The 1997 bond election provided \$5 million for projects, and the 2004 Pima County Bond election established a fund of \$20 million.

Since May, 2005, the Neighborhood Reinvestment Oversight Committee has been meeting on a regular basis to review proposals with neighborhood residents presenting their project in detail and to discuss the benefits that will be realized with Neighborhood Reinvestment funds. The Committee makes recommendations to the Board of Supervisors who have the authority to approve all projects. To date, 54 projects have been approved with 100% of the \$20,000,000 obligated by the Board of Supervisors. These projects represent urban, suburban, and rural areas throughout Pima County. The rationale behind the Neighborhood Reinvestment Program, the methodology, results, neighborhood feedback, and future prospects are discussed below.

Mission and Purpose

The movement of Pima County residents to suburbs and exurbs has had a major impact on both urban and rural communities. This population migration has contributed to deterioration of the urban core neighborhoods, as limited public funds are stretched to pay for infrastructure in the new residential communities. Growth on the suburban fringe and rural areas of Pima County creates stress for these communities, as new development burdens roads, schools, parks, and law enforcement. In response to the burgeoning infrastructure needs in Pima County, the electorate approved Neighborhood Reinvestment bond questions in 1997 and 2004. The dual functions of the Neighborhood Reinvestment Program are to fill gaps created by diminishing government dollars and to empower residents of the stressed neighborhoods.

Methodology

The unique Neighborhood Reinvestment funding allocation procedure originates at the grass roots, as residents themselves determine what capital improvement projects will be constructed. With the assistance of Neighborhood Reinvestment

Program staff, neighborhoods select a project, obtain a cost estimate, and prepare a written proposal to submit to the Neighborhood Reinvestment Oversight Committee. After presentations by neighborhood representatives and site visits, the Committee forwards its recommendation to the Board of Supervisors. Should the Board approve the project, an intergovernmental agreement is executed between the County and the constructing jurisdiction. If the County will construct the project, a Memorandum of Understanding is executed between the Community Development Department and the constructing County department, usually Transportation, Parks, or Facilities Management.

Neighborhood Reinvestment Oversight Committee

The Neighborhood Reinvestment Oversight Committee is composed of five volunteer members, each appointed by one of the Pima County Supervisors. The Committee has been meeting up to 10 times per year since the 2004 Neighborhood Reinvestment Bond Program was implemented in 2005. The Committee's primary responsibility is to review and make a recommendation concerning each proposal submitted by a community seeking Neighborhood Reinvestment bond funds for an infrastructure project. The Committee appoints a site visit subcommittee which meets with residents and NR staff in the neighborhood where the project would be constructed. The subcommittee presents its report to the full committee at its next meeting, and after discussion, a vote is taken to recommend approval or rejection to the Board of Supervisors. In the course of assessing proposals, the Committee determines the eligibility of the neighborhood as a stressed area; the sufficiency of the group's consensus process; collaboration with other neighborhoods, jurisdictions, and organizations; and steps taken to identify matching funds for the project. These criteria were established by the 2004 bond implementation ordinance.

In addition to screening and making recommendations of funding proposals, the Oversight Committee reviews the NR program, its process and procedures, and makes suggestions for enhancing effectiveness of the program. The five current Oversight Committee members are:

- District 1 - Al Skorupski, Chair
- District 2 - Felipe Lundin
- District 3 - Tony Bruno (resigned September 2011)
- District 4 - Corey Knox
- District 5 - Elvia Lopez, Vice Chair

All members are proactive citizens, contributing in multiple ways to the vitality and enhancement of Pima County. Every member has invested hundreds of uncompensated hours in support of the Neighborhood Reinvestment mission to revitalize Pima County's stressed communities.

Results

Using this process, forty-one 1997 Neighborhood Reinvestment Bond projects were approved by the Pima County Board of Supervisors. Forty projects have been completed and the remaining one is expected to be finished before the end of FY2010/11. The entire \$5 million in 1997 bonds has been allocated.

The 2004 Neighborhood Reinvestment Oversight Committee held their first meeting in May, 2005, with the first project recommended to the Board of Supervisors in July, 2005. Since that time, fifty-two 2004 Neighborhood Reinvestment projects have been approved by the Board, and thirty-one projects have been completed, with the remaining twenty-one projects in various phases of development, design, and construction.

Twelve of the pending projects are located in the City of Tucson, with one project in the City of South Tucson. Twenty-one projects were finished during FY2005/06 through FY2008/09, fifteen in FY2009/10, and eight projects in FY2010/11. Nine projects are expected to be completed in FY2011/12, and four in FY2012/13. Neighborhood Reinvestment projects include traffic mitigation devices, street lights, park improvements, sidewalks, walking paths, pedestrian bridges, sports facilities, and community buildings. In recent proposals, neighborhoods have included rainwater reclamation and other "green" features in their project proposals, reflecting the developing community value of sustainable infrastructure.

Unlike the 1997 Neighborhood Reinvestment Bonds, the 2004 funding can be utilized in all Supervisorial Districts, including the suburban and rural areas of Pima County. Ten rural projects have been approved so far: Amado (community building), Marana Vista (public safety enhancements), Robles Junction (recreation fields), Santa Catalina (community center), Catalina (community building), Ajo (skate park), Arivaca (park improvements), Catalina II (public health clinic), Continental (pediatric health clinic), and Picture Rocks (youth recreational facility). Neighborhood Reinvestment produces needed capital projects, but it also provides the neighborhoods with organizational tools to work on other pertinent issues. Residents learn to identify resources, use conflict resolution, collaborate, compromise, and build consensus. Most neighborhoods succeed in creating project proposals; all benefit from the process. As residents prepare their proposal, they acquire a sense of control over their neighborhood's future and

recognition that the larger community respects their contribution. Empowered people are more likely to participate in their communities by voting, addressing issues that affect their families, and otherwise becoming an involved citizenry.

Neighborhood Feedback

The neighborhoods with completed capital improvement projects have expressed satisfaction with the projects and with the Neighborhood Reinvestment process.

In 2010/11 post-construction surveys, the top five benefits cited by neighborhoods were, in order:

- The project encourages residents to walk, exercise or play outdoors
- The project improves the appearance of the neighborhood
- The project promotes a stronger sense of community pride
- The project increases awareness and recognition among neighbors
- The neighborhood has identified new community needs

The survey responses establish that the Neighborhood Reinvestment Program continues to fulfill its purpose of reinvigorating stressed neighborhoods by installing needed infrastructure and developing a process for residents to accomplish collective goals. Comments from neighborhood residents:



"The Neighborhood Reinvestment project on Grande has changed how people use the sidewalks in our neighborhood. It has taken us back to the old days when people "cruised up and down" Grande. We get more foot traffic to and from drive-in [Pat's] and people are interacting more; not just waving from their cars. The sidewalks have pedestrian feel safer too. I have noticed that the kids and teachers from the Arizona School for the Deaf and Blind are using Grande much, much more. It has made our neighborhood a much nicer place to live in."
-Charlie Hernandez,
Owner & Operator, Pat's Chili Dogs



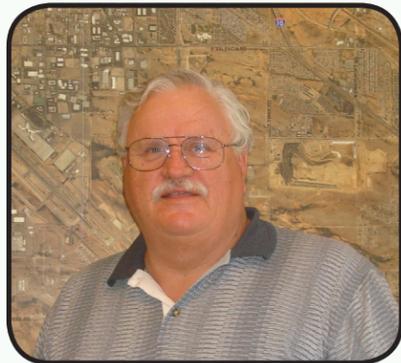
NEIGHBORHOOD REINVESTMENT OVERSIGHT COMMITTEE



“Successfully completing the grant seeking process energized my neighborhood to seek other grants, such as the half million dollar traffic enhancement grant we subsequently received. Residents were encouraged that improvement were being made, money spent on our neighborhood. Personally, going through this process, drove home to me that one person could make a huge impact on the larger world. It caused me to for the first time to become actively involved in my neighborhood.”
Meg Johnson – Garden District

“We cant thank you enough for you generosity in approving our grant request. Our low-income neighborhood is designated a “mid-to-high-risk” area – and our youths and adults now have a nice place to safely be outside, exercising, or recreating, or just relaxing together. For many of our residents, our park is an acknowledged luxury they appreciate – just stop by any afternoon or early evening and count the folks – it’s a joy to behold.”
Marsha Quinn – Miracle Manor

AL SKORUPSKI, Chair
District 1 - Appointed 2005



FELIPE LUNDIN
District 2 - Appointed 2006



TONY BRUNO
District 3 - Appointed 2009



COREY KNOX
District 4 - Appointed 2005



ELVIA LOPEZ, Vice Chair
District 5 - Appointed 2005



“Listening to the people from the neighborhoods documenting their struggles, their growth and their consensus building efforts cemented in me the worth of community and neighborhood development and the difference it can make in the growth and change in local neighborhoods. The committee has changed and evolved in its makeup over the y6ears, but the one constant thing has been the dedication of the committee members in their efforts to make their communities a better place to live.”

Al’s community involvement includes fundraising; capital campaigns; and board, staff, and volunteer development for nonprofit organizations, most recently as Executive Director of Catalina Community Services, where he spearheaded a \$1.2 million capital campgain for the recently completed Cataline Community Service Center.

“I really enjoy being a part of this board and appreciate all of the hard work that staff puts into a project. You really appreciate it whenever you pass by a school or a playground and you see the children playing and enjoying the playground equipment or the shade. Also whenever you pass by a park that was not there before staff and the Board of Supervisors got involved. You always receive a sense of satisfaction and pride in knowing that you had a small part in the completion of that particular project.”

Felipe, a naturalized U.S. citizen, born in Nogales, Sonora, Mexico, has served as a Justice of the Peace and was Director of the Pima County Department of Institutional Health, retiring after 21 years of service. He has served on the boards of directors of Kino Community Hospital, Pio Decimo, and Humane Borders, where he is President of the Board.

“The NR meetings always show me the best of our community: neighbors helping neighbors, government jurisdictions putting aside difference to support those neighborhoods, it is what our Country is about, it is truly a grassroots, bottom up program.”

Tony, a single father of three children, has resided in Amado, Arizona, for over 50 years. Tony is the Community Food Bank Government Resources Manager and was a member of the Sahuarita Unified School District governing board for eight years. He is board member/officer with Arizona Early Childhood Development and Health Southern Regional Council, Pima County Community Action Agency, United Community Health Centers, Tohono O’Odham Nation Food Distribution Program, and the Governor’s Committee on K-12 Education.

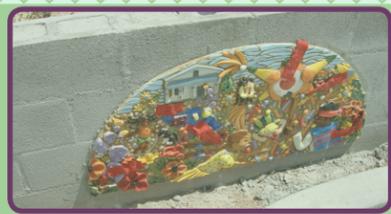
“Overtheyears of serving on NROC, I have come to know the community of Tucson in a deep and personal way. The level of commitment and creativity expressed through the projects developed by the neighborhoods of Tucson is inspiring and shows what this town is made off!”

Corey is a social science researcher at the University of Arizona and a part-time psychology instructor at Pima Community College. She has an interest and passion for community action research that combines understanding of documenting social issues and participatory community change. Her projects have included the Partners in Change Project, a collaborative project with Primavera Foundation that provided training to homeless women in civic involvement and public testimony. Originally from Wisconsin she made her way, via Alaska, to Tucson in 2001. Corey is the mother of two daughters, Iris (6) and Ella (4).

“The best thing about being on the Oversight Committee is being able to help communities. Some communities go unnoticed. Our projects help to lower the stress in their neighborhoods and give a ray of hope to these communities.”

Elvia Lopez, an appointee of Supervisor Richard Elías, represents District 5 on the Neighborhood Reinvestment Oversight Committee. Ms. Lopez has been involved in the Promotora del Barrio Program for the past 13 years. Promotoras are community members who serve as liaisons between their community and health and social service programs. Ms. Lopez also participated as an intern with Neighborhood Reinvestment through the Pima Community College Social Work Program. She has two children who keep her very busy.

Neighborhood Reinvestment Program MISSION STATEMENT:
To promote stability and revitalize stressed communities through the funding of small capital improvement projects selected through a community consensus process.



"Mendoza Park adds some open space to a neighborhood in the downtown area. It adds a sense of tranquility. People can go there to reflect, walk around and get a sense of the neighborhood."
-Daphne Green, Mendoza Park in Barrio Viejo



"The Neighborhood Reinvestment Program created a basis for strong community building of relations among our own residents. The crime rate significantly decreased not only because our neighborhood became more vigilant but also by the park being used by all residents who always have their eyes on the park."

"With the added amenities at the park it gives children and seniors a place to go even if the center is closed. It is a safe place for them to go and play on the playgrounds or exercise around the walking path. You see many families enjoying the park in the evening and weekend hours."
-Tori Stypula, El Cortez Neighborhood

"The process enabled the City and its residents to work together in an effort to achieve a common goal. Meeting with the residents one-on-one, helped bring forth a link between City staff, residents and the business community. Collaboration from the Pima County Neighborhood Reinvestment staff made the project run efficiently and helped facilitate a relationship for future projects in the City of South Tucson. The City of South Tucson is most grateful for the opportunity afforded through the Neighborhood Reinvestment Program. We feel that the two mini-parks are a worthwhile project to be enjoyed by our residents and future generation to come."
Enrique Serna – South Tucson

The Future

Several major challenges remain for the Neighborhood Reinvestment Program:

1. Limited Funding.

With the \$20 million from the 2004 bonds fully allocated, the only remaining funds for neighborhood projects will be the cost savings from completed projects, which is unlikely to be sufficient to fund any additional projects at this time. Until and unless Pima County voters support additional funding in a new bond election, the Neighborhood Reinvestment Program will come to an end when the last approved project is completed in two to three years. Every neighborhood with a completed project has informed the program that it has additional serious infrastructure needs, and every month there are new inquiries from Pima County neighborhoods and communities seeking information about NR funding. These neighborhoods have been told that no new applications are being accepted and none will be until additional bond funds are approved by Pima County residents.

The limited funding challenge will continue. For a future Pima County bond election, the Neighborhood Reinvestment Oversight Committee has formally recommended to the Bond Advisory Committee that it include:

- Pima County Neighborhood Reinvestment funding in the amount of \$30 million,
- City of South Tucson NR funding of \$1 million, and
- Town of Marana funding of \$750,000.

The Pima County Bond Advisory Committee has tentatively discussed November 2013 as the date they will recommend for the next bond election. They have also voted a preliminary recommendation of \$30 million for the next Neighborhood Reinvestment bond program. Neighborhoods continue to be encouraged to seek supplemental funding from public and private sources. However, funding sources previously available

to neighborhoods within the City limits, such as Back to Basics funding, have been scaled back or defunded, creating more demand on the County bond funds. To date, 1997 and 2004 projects have leveraged a total of \$15.7 million from other sources.

2. Neighborhood Stress Evaluation.

The Neighborhood Reinvestment bond program is designed to benefit stressed neighborhoods and communities. Neighborhood Reinvestment staff, Oversight Committee, and the Board of Supervisors determine the stress level of a neighborhood by reference to the Pima County Composite Stress Index maps, which were developed using data from 2000 United States Census information. Because this information is outdated and because relevant stress factors like criminal activity and residential and commercial growth were not included in the mapping process, the maps are incomplete sources in determining the stress level of many communities. Accurate neighborhood stress evaluation has been addressed by updating old data and including unrecognized stress factors in the written project proposals and neighborhood presentations to the Neighborhood Reinvestment Oversight Committee, which makes recommendations to the Board of Supervisors. The Committee has recommended that, for future Neighborhood Reinvestment bond programs, Pima County contract with qualified consultants to research and update the Composite Stress Maps. Staff has undertaken preliminary steps to identify alternative models and has contacted an appropriate consultant, but no additional steps have been taken pending a decision on future bond funding.

3. Neighborhood Reinvestment Outreach.

During FY2009/10, Neighborhood Reinvestment staff expanded their involvement in Pima County communities in a variety of ways beyond development of Neighborhood Reinvestment projects, including:

- Neighborhood Reinvestment staff continued collaboration with Community Development Block Grant and Pima County Faith Based Initiatives staff to provide leadership development and resource networking in the communities of Rillito and Robles Junction.

- NR staff assisted the Neighborhood Stabilization Program with identifying appropriate neighborhoods for revitalization funding (from the American Recovery and Reinvestment Act) and conducted door to door surveys in neighborhoods impacted by NSP investment.
- Neighborhood Reinvestment staff partnered with the Home Repair and Weatherization Program to plan and implement outreach to unserved and underserved areas in unincorporated Pima County, in order to effectively target federal stimulus funding.

Conclusion

The Neighborhood Reinvestment Program has benefited all portions of Pima County. All five Supervisorial Districts are represented on a citizen oversight committee. The Program funds infrastructure improvements in older urban neighborhoods and enhances the public spaces of growing suburban and rural communities. Neighborhood Reinvestment projects have provided recreational opportunities, improved public safety, community gathering spaces, and pride of place to the families, youth, elderly, and disabled residents of Pima County. Every neighborhood with a completed project has reported strong satisfaction with the Neighborhood Reinvestment process and resulting infrastructure project. In these communities the Neighborhood Reinvestment Program has achieved its goals of physical revitalization of stressed communities and empowerment of residents.

There are at least 35 identified stressed communities in Pima County which have not yet applied for Neighborhood Reinvestment funding, and all neighborhoods with 1997 or 2004 Neighborhood Reinvestment Bond projects have informed the Program they wish to develop second applications for additional improvements. Rural communities and highly stressed urban neighborhoods constitute the majority of these potential applicants and are the most lacking in functional infrastructure. Because Pima County's stressed communities continue to require infrastructure improvements and because government continues to have stringent budget limitations, Neighborhood Reinvestment Bond funding is a vital program for filling the gaps and improving the quality of life for all Pima County residents.



Barrio Viejo Pocket Park Dedication



PIMA COUNTY NEIGHBORHOOD REINVESTMENT

| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|-----------------------|-----------|---|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| 29th Street Coalition | \$500,000 | Freedom Park Districts 2 – Ward 5 | | | | ✓ | ✓ | |
| Amphi | \$500,000 | Amphi Neighborhood District 3– Ward 3 | ✓ | ✓ | | | | |
| Avondale | \$295,600 | Avondale Neighborhood District 5 – Ward 6 | | ✓ | | | | |
| Barrio Anita | \$395,000 | Oury Recreation Center District 5 – Ward 1 | | | | ✓ | | |
| Barrio Centro | \$463,690 | Barrio Centro District 2 – Ward 5 | | ✓ | | | | |
| Barrio Hollywood | \$497,080 | Barrio Hollywood District 5 – Ward 1 | ✓ | | | | | ✓ |
| Barrio Viejo | \$118,516 | Barrio Viejo District 2 – Ward 6 | | | | ✓ | | |
| Barrio San Antonio | \$486,244 | Barrio San Antonio District 2 – Ward 5 | ✓ | | ✓ | ✓ | | |
| Continental | \$500,000 | Continental Community Unincorporated District 3 | | | | | ✓ | |
| Dunbar Spring | \$464,826 | Dunbar Spring Neighborhood District 5 – Ward 1 | | | ✓ | | | |
| El Cortez | \$110,000 | El Cortez Neighborhood District 5 – Ward 3 | | | | ✓ | | |
| Elvira | \$448,140 | Elvira Neighborhood Districts 2 & 5 – Ward 1 | | ✓ | | | | |
| Five Points Coalition | \$496,880 | Gateway Pedestrian Safety | | | | | | ✓ |
| Highland Vista | \$ 75,000 | Highland Vista / Cinco Via District 5 – Ward 6 | | | | ✓ | | |
| Jefferson Park | \$402,240 | Jefferson Park Neighborhood District 5 – Ward 3 | ✓ | | ✓ | | | |

ALL 2004 AND ACTIVE 1997 PROJECTS AS OF FY 2010-2011

| COMPLETION DATE | SCOPE & DIRECT BENEFITIS |
|-----------------|---|
| December 2012 | The items in this proposal include a 3,600-foot long asphalt walkway around the perimeter of Freedom Park, with lighting, drinking fountains, fitness stations, and playground shade structures; in an effort to provide much needed recreational amenities while increasing safety for those who utilize the park. |
| December 2009 | The installation of 5-foot sidewalks and 21 streetlights throughout the neighborhood will provide established safety measures, make residents more visible to motorists and, also hopefully deter criminal activity. |
| April 2012 | Improvements will allow for the creation of safer streets for youth, family , disabled and elderly pedestrians, and automobile drivers, and the overall stabilization of the neighborhood.. |
| May 2010 | Create recreational and fitness opportunities for neighborhood residents and the enhancement of community stability and identity through the construction of a steel basketball court cover to protect a new regulation sized basketball/volleyball court, retractable standards, bleachers, and a concrete stage and viewing area. |
| March 2012 | Increased pedestrian safety and mobility, and the provision of additional recreational and exercise opportunities for individuals, children, elderly, and families will result in an effort to enhance the overall quality of life for the residents of the neighborhood and the larger community as a whole. The rainwater run-off/harvesting system will feed local native vegetation, and minimize the potentially hazardous effects of overcollection in the event of heavy rainfall or flash flooding. |
| December 2011 | The installation of ADA accessible sidewalks and pedestrian ramps, a HAWK light, and stamped asphalt and artwork to tie the project into other on-going neighborhood beautification efforts, will help make the neighborhood safer for youth, families, and elderly living in a high-stressed area, as well as produce visible capital improvements. |
| March 2010 | Construction of a new community park with a display wall of papel picados, rose bushes, chess board table, and ground coverings. This area is where two young brothers were killed by a drunk driver who ran a stop sign, and a memorial was placed on the spot where their care came to a stop. The neighborhood wanted to protect this shrine and to create an area where people who frequent the memorial have a place to reflect and enjoy the outdoors. |
| November 2011 | Construction of chicanes and concrete sidewalk, installation of water harvesting cisterns and street trees, and implementation of park improvements for the purposes of traffic mitigation, increased pedestrian safety, environmental sustainability, and providing improved recreational amenities in an effort to enhance the overall quality of life for the residents of the neighborhood and the larger community as a whole. |
| October 2009 | The construction of a 3,600 square – foot pediatric health clinic will provide improved and expanded pediatric health care services for residents of the Continental Community and Sounthern Pima County. |
| June 2012 | Creation of safer streets for all users – cars, bicycles, and pedestrians. Improvements will result in less cut-through traffic and slower traffic speeds, improve the walkability of the neighborhood and make bicycle riding safer, as well as build the community up by bringing together neighbors to help plan, design, and implement the traffic calming, water harvesting and public art projects together. |
| October 2009 | Construction of large and small playground shade structures, swing and picnic shade covers, all to be placed over existing playground equipment and picnic tables will provide increased recreational opportunities and the overall enhancement of community stability and identity. |
| December 2011 | Installation of streetlights for the purposes of increased pedestrian safety and mobility will provide additional recreational and exercise opportunities for residents, children, elderly, and families in a effort to enhance the overall quality of life for the citizens of the neighborhood and the larger community as a whole. |
| September 2012 | The construction of pedestrian safety improvements and souther gateway into downtown Tucson for the benefit of local residents, businesses, and the public at large. |
| December 2009 | The construction of park improvements, landscape modifications, water harvesting, and materials for the South Riparian Area of 20/30 Park will create fitness opportunities and the stabilization and enhancement of community identity. |
| December 2010 | The construction of sidewalks and traffic circles hopes to address important elements of need for pedestrians, as well as create safer streets for youth, family, disabled and elderly pedestrians and automobile drivers, and positively impact the overall stabilization of the neighborhood. |



PIMA COUNTY NEIGHBORHOOD REINVESTMENT

| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|-----------------------------|-----------|---|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| Julia Keen | \$500,000 | Julia Keen Neighborhood District 2 – Ward 5 | | ✓ | | | | |
| Kino Coalition Hidalgo Park | \$500,000 | Western Hills Neighborhood District 2 – Ward 5 | | | | ✓ | ✓ | |
| Kroeger Lane | \$150,000 | Barrio Kroeger Lane District 5 – Ward 1 | | | ✓ | ✓ | | |
| Menlo Park | \$498,975 | Menlo Park Neighborhood District 5 – Ward 1 | | | ✓ | ✓ | | ✓ |
| Midtown | \$455,500 | Midtown –Garden District District 5 – Ward 6 | ✓ | | | | | |
| Miracle Manor II | \$230,301 | Miracle Manor Neighborhood District 3 – Ward 3 | | | | ✓ | | |
| Myers | \$350,000 | Myers Neighborhood District 2 – Ward 5 | | ✓ | | | | |
| Northwest | \$498,975 | Northwest Neighborhood District 5 – Ward 3 | ✓ | ✓ | ✓ | | | ✓ |
| Palo Verde | \$318,650 | Palo Verde Neighborhood District 5 – Ward 6 | | ✓ | | | | |
| Picture Rocks | \$383,000 | Picture Rocks Community Unincorporated District 3 | | | | ✓ | | |
| Pueblo Gardens | \$138,000 | Pueblo Gardens Elementary District 2 – Ward 5 | | | | ✓ | ✓ | |
| Rincon Heights | \$500,000 | Rincon Heights Streets District 5– Ward 3 | | | ✓ | | | |
| Rose | \$303,000 | Rose Neighborhood District 5 – Ward 1 | | | | | | ✓ |
| Santa Rita Skate Park | \$197,000 | Santa Rita Neighborhood District 2 – Ward 5 | | | | ✓ | ✓ | |

All 2004 and Active 1997 Projects as of FY 2010-2011

| COMPLETION DATE | SCOPE & DIRECT BENEFITS |
|-----------------|--|
| February 2009 | Reduces crime by lighting some of the neighborhood, creating a more friendly atmosphere and having residents interact more with each other. |
| May 2010 | Construction of new park and recreational facilities at the vacant Ajo Retention Basin site for general public use that provide needed amenities for youth, individuals, elderly, and families of the surrounding neighborhoods in order to improve the quality of life for the local residential population. |
| June 2011 | Park improvements and a water harvesting project at Verdugo Park, and the addition of one street lamp on 18th Street and one traffic circle at the intersection of Kroger Lane and 19th Street will help create recreational opportunities and the enhancement of community stability and identity as well as to create safer streets for all users – cars, bicycles, and pedestrians. These improvements will result in less cut-through traffic and slower traffic speeds, and improve the waling ability of pedestirans and make bicycle riding safer. |
| December 2011 | Pedestrian safety improvements in the form of a traffic circle, 4 speed humps, 6 street chokers, 5 bump-outs, and 6 neighborhood entry medians to alert drivers to sensitive pedestrian areas. Park improvements are to include a ramada, seat-walls, picnic facilities, a group barbecue grill, shade areas for the park's existing playground and public pool, and a paved plaza with additional seat-walls, benches and shade trees to be located at the corner of Grande Avenue and Fresno Street. The improvements will make neighborhood safer for youth, families and elderly living in high-stressed area and produce visible capital improvements |
| August 2010 | Construction of sidewalks that will connect the recently updated ADA ramps and incorporate public art tile work into the construction of the sidewalk. The project addresses critical elements of need for pedestrians: substandard & nonexistent infrastructure, and ramps compliant with the Arizona with Disabilities Act. This project also creates safer streets for youth, family, disabled, and elderly pedestrians, automobile drivers, and the overall stabilization of the neighborhood |
| May 2009 | Installation of children's swing-sets, a multi-purpose game court with basketball hoop, a walking path, picnic tables, ramadas, and barbecue grills to provide neighborhood residents a park with enhanced recreational, exercise, and sports opportunities. |
| March 2009 | Installation of streetlighting throughout the northeastern portion of the neighborhood. This area is close to Freedom Park and a known area for illegal activity. Streetlights will reduce the amount of crime and illegal activity that has overflowed into this area of the neighborhood. |
| April 2011 | Installation of pedestrian safety improvements (including pedestrian and street lighting), traffic mitigation and abatement in the form of chicanes along Elm Street between 1st and 6th Avenues. A pedestrian corridor will use public easements along 5th Avenue to create a direct connection to Mansfield Park and a greenway along 5th Avenue. These improvements will make the neighborhood safer for youth, families and elderly living in a high-stressed area and produce visible capital improvements. |
| March 2010 | The construction of streetlights in a high pedestrian area will create safer streets for youth, family, disabled and elderly pedestrians and automobile drivers, and promote the stabilization of the neighborhood. |
| December 2009 | A BMX-Skate Park will consist of an 8,000 square-foot concrete floor and 8 above ground modualars for beginners to advance skill levels, with security cameras throughout. The entire community will benefit because the youth will have a safe venue for their sports, a productive outlet for their energies, and a healthful way to spend their free time. |
| May 2009 | This project consists of walking paths, a ramada, and awning that were placed where the students ingress and egress. It allows parents and students to have a place with shelter during the summer months and rainy season, so they do not have to walk in the mud and dirt in this area. |
| February 2009 | The installation of chicanes, medians, and water harvesting features on 9th & 10 Streets will result in increased safety for any pedestrians walking within the neighborhood in an area which has many non-residents walking and biking through to the University of Arizona campus.. |
| January 2010 | The installation of a pedestrian bridge over Rodeo Wash, connecting the western part of neighborhood with CE Rose Elementary School and Linear Park will result in increased safety for pedestrians accessing these areas and traversing to and from each location. |
| April 2009 | A 15,000 square-foot skate park facility will help keep kids off of the streets, and prevent them from frequenting government buildings and other private property where they were skating and damaging property, while also removing a blank area from the existing larger park. |

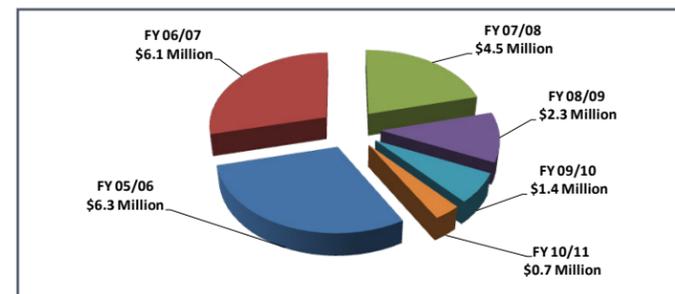


PIMA COUNTY NEIGHBORHOOD REINVESTMENT

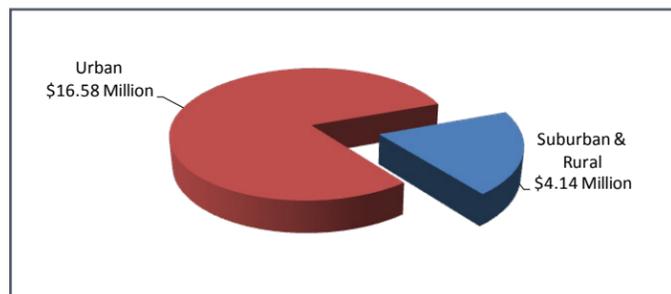
| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|------------------------------|-----------|--|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| South Tucson Garden & Market | \$220,500 | Community Garden and Farmers Market | | | | | ✓ | |
| South Tucson Youth | \$425,000 | Ochoa & Mission View Elementary Schools District 2 | | | | ✓ | ✓ | |
| Toumey Park | \$488,000 | Toumey Park Neighborhood District 2- Ward 6 | ✓ | | ✓ | ✓ | | ✓ |
| Wakefield | \$500,000 | St. John's Parish Districts 2 & 5 - Ward 5 | | | | ✓ | ✓ | |
| West University | \$476,190 | Catalina Park District 5 - Ward 6 | | | | ✓ | ✓ | |

All 2004 and Active 1997 Projects as of FY 2010-2011

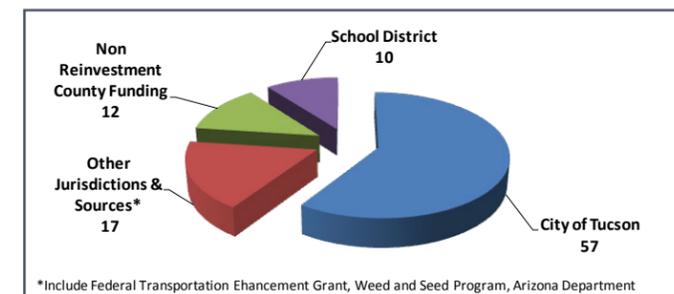
| COMPLETION DATE | SCOPE & DIRECT BENEFITS |
|-----------------|---|
| April 2011 | Acquisition of property for the purpose of developing a community garden and farmers market for the benefit of the residents of South Tucson. |
| November 2011 | The items in this proposal include the addition of covered and shaded playground structures, community gardens, stand-alone play structures, field improvements, and marquees at both school locations; for the provision of much-needed upgrades to recreational facilities access, and enhanced community identity and pride |
| December 2012 | Installation of traffic mitigation devices in the form of speedhumps, speed tables, and traffic circles for the purposes of increased pedestrian safety and mobility, and reducing the potential negative effects of high-speed and cut-through traffic throughout the neighborhood. In addition, placing sidewalks in areas which currently have none will also enhance and secure pedestrian safety and mobility. Finally, park improvements will provide additional recreational and exercise opportunities for individuals, children, elderly, and families. All improvements are being sought in an effort to enhance the overall quality of life for the residents of the neighborhood and the larger community as a whole. |
| June 2012 | Installation of a new at-grade skate park, ramada, asphalt walking path, lighting, fencing, drinking fountain, and picnic tables; to allow kids from the surrounding neighborhoods recreational access. It will also prevent any further damage to the school/church grounds as this is the location the kids have been using to this point. |
| June 2012 | The construction of an integrated play area that includes updating equipment for a wading pool, splash pad and playground equipment at Catalina Park will create recreational opportunities and the overall enhancement of community stability and identity.. |



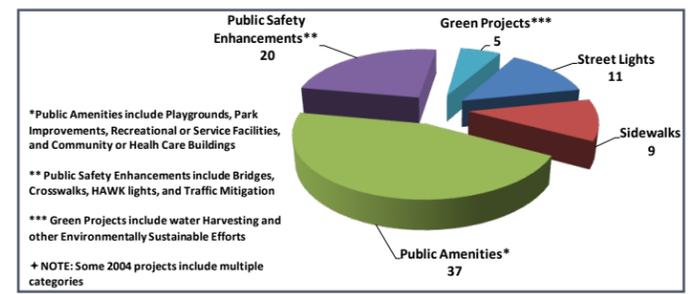
BOARD - APPROVED FUNDING BY FISCAL YEAR 2004 Neighborhood Reinvestment



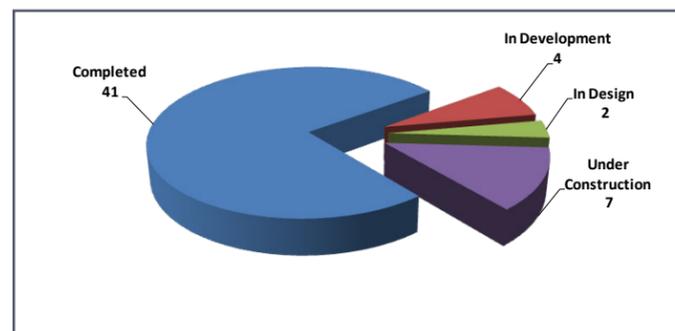
ALLOCATIONS BY GEOGRAPHY 2004 Neighborhood Reinvestment



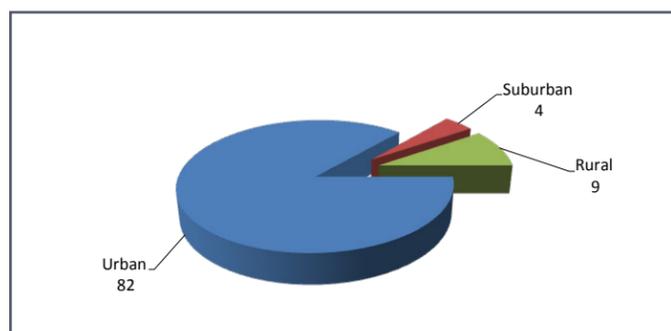
LEVERAGED PROJECTS BY SOURCE 1997 & 2004 Neighborhood Reinvestment



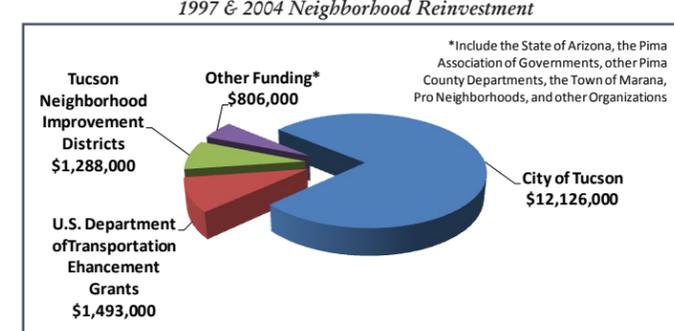
PROJECTS BY TYPE OF IMPROVEMENT 2004 Neighborhood Reinvestment



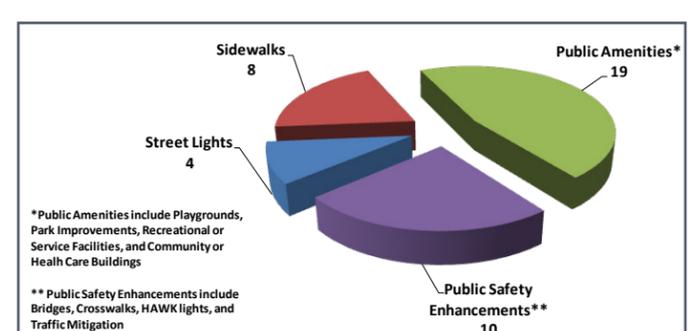
STATUS OF PROJECTS 2004 Neighborhood Reinvestment



TOTAL PROJECTS BY GEOGRAPHY 1997 & 2004 Neighborhood Reinvestment



LEVERAGED FUNDING AMOUNTS BY SOURCE 1997 & 2004 Neighborhood Reinvestment



PROJECTS BY TYPE OF IMPROVEMENT 1997 Neighborhood Reinvestment



PIMA COUNTY NEIGHBORHOOD REINVESTMENT

| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|------------------|-----------|--|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| Elvira | \$150,000 | Elvira Neighborhood Districts 2 & 5 – Ward 1 | | ✓ | | | | |
| Fairgrounds | \$150,000 | Fairgrounds Neighborhood District 2 – Ward 5 | | | | ✓ | ✓ | |
| Silvercroft | \$150,000 | Silvercroft Neighborhood District 5 – Ward 1 | | ✓ | | | | |
| Parkway Terrace | \$150,000 | Parkway Terrace Neighborhood District 2 – Ward 5 | | ✓ | | | | |
| South Tucson | \$150,000 | City of South Tucson District 2 | | | | ✓ | ✓ | |
| Amphi | \$150,000 | Amphi Neighborhood District 5 – Ward 3 | | | | ✓ | | |
| Dunbar/Spring | \$ 18,800 | Dunbar/Spring Neighborhood District 5 – Ward 1 | | | ✓ | | | |
| Miracle Manor I | \$150,000 | Miracle Manor Neighborhood District 5 – Ward 3 | ✓ | ✓ | | | | ✓ |
| Balboa Heights | \$133,832 | Balboa Heights Neighborhood District 5 – Ward 3 | | | | ✓ | | |
| Miracle Manor II | \$ 64,000 | Miracle Manor Neighborhood District 5 – Ward 3 | ✓ | | | | | |
| Rose | \$150,000 | Rose Neighborhood District 5 – Ward 1 | | | | ✓ | ✓ | |
| Corbet | \$ 75,000 | Corbet Neighborhood District 2– Ward 4 | ✓ | | | | | |
| Myers | \$150,000 | Myers Neighborhood District 2– Ward 5 | ✓ | ✓ | | | | ✓ |
| City Parkside | \$150,000 | Julia Keen Neighborhood Districts 2 – Ward 5 | | ✓ | | | | |
| Wakefield | \$115,000 | Wakefield Neighborhood Districts 2 & 5 – Ward 5 | | | ✓ | | | |

ALL 1997 PROJECTS

| COMPLETION DATE | SCOPE & DIRECT BENEFITS |
|-----------------|---|
| September 2002 | Installation of street lighting along West Elvira Road near Elvira Elementary School, which improves the quality of life and sense of place (community identity) for the residents of the area and makes neighborhoods safer for the youth, families, and elderly that live in the highest-stressed communities. |
| October 2000 | Create a new recreational park area where none previously existed for the youth and residents to enjoy and use for special occasions, with playground equipment, ramadas, and a small amphitheatre/stage area. These improvements allow neighborhood residents to take an active role in determining their own priorities and projects, stabilizes and adds real public value to an otherwise high-stressed neighborhood. |
| March 2002 | Installation of street lighting, curbing, paving and bus stop benches and shelters so as to promote the increased safety of neighborhood residents. |
| July 2000 | Provide much-needed street lighting for the residents in the area in order to increase safety for youth, families and elderly who live in a high-stressed community. |
| May 2007 | Construction of mini parks with half court basketball courts, playground equipment, security walls and cameras, which provides youth and families of the City of South Tucson safe locations for local children to play - the nearest parks were across major arterial roads. |
| June 2001 | Expansion and improvements on existing park area through the provision of new playground and recreational equipment, which improves the quality of life and sense of place for the community as a whole. |
| January 2002 | Installation of traffic circles in an effort to address the issue of vehicles traversing through the neighborhood at high speeds; which produces visible capital improvements for the neighborhood while enhancing pedestrian safety and residential identity. |
| March 2001 | Provision of new sidewalks where none previously existed for the improved health and increased safety of area pedestrians and neighborhood residents. |
| May 2001 | Improvements to the existing community center, installation of playground equipment, addition of lighting for existing basketball courts, and enhancement of ramada/picnic areas. |
| March 2002 | Provision of new sidewalks where none previously existed for the improved health and increased safety of area pedestrians and neighborhood residents. |
| October 2002 | Creation of linear park adjacent to the Rodeo Wash complete with ramadas, walking paths, landscaping, and drinking fountains; in order to improve the overall quality of life and community identity for the neighborhood. |
| December 2001 | Addition of new sidewalks to create an area where the youth who walk to and from school can do so without having to in the street. |
| December 2000 | Installation of sidewalks, curbs, and lighting; in order to create a safer walking area for the neighborhood residents, and to stabilize and add value to a stressed neighborhood. |
| February 2009 | Installation of 69 street lights placed within the community along every other corner, which helps reduce crime by lighting some of the neighborhood, creating a more friendly neighborhood and having residents interact more with each other. |
| March 2001 | Installation of traffic circles throughout the neighborhood in an effort to reduce vehicle speeds and discourage motorists from using the neighborhood as an alternative route to nearby corridors with heavy traffic. |



PIMA COUNTY NEIGHBORHOOD REINVESTMENT

| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|-------------------|-----------|--|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| Bravo Park | \$125,000 | Bravo Park Lane Neighborhood District 2 – Ward 5 | | | | ✓ | | |
| Keeling | \$150,000 | Keeling Neighborhood District 5 – Ward 3 | ✓ | | | | | |
| Iron Horse | \$150,000 | Iron Horse Neighborhood District 5 – Ward 6 | | | | ✓ | | |
| El Rio Acres | \$150,000 | El Rio Acres Neighborhood District 5 – Ward 1 | | | | ✓ | ✓ | |
| Barrio Blue Moon | \$150,000 | Barrio Blue Moon District 5 – Ward 3 | | | | ✓ | | |
| Western Hills | \$150,000 | Western Hills Neighborhood District 2 – Ward 5 | ✓ | | ✓ | | | ✓ |
| South Park | \$150,000 | South Park Neighborhood District 2 - Ward 5 | ✓ | ✓ | | | | ✓ |
| Las Vistas | \$ 84,000 | Las Vistas Neighborhood District 2 – Ward 5 | ✓ | | | | | ✓ |
| Pueblo Gardens | \$ 55,000 | Pueblo Gardens Neighborhood District 2 – Ward 5 | | | ✓ | | | |
| La Pilita | \$150,000 | Barrio Viejo District 2 – Ward 6 | | | | ✓ | ✓ | |
| National Cities | \$150,000 | National Cities Neighborhood District 5 – Ward 1 | | | ✓ | ✓ | | |
| El Cortez Heights | \$150,000 | El Cortez Heights Neighborhood District 5 – Ward 3 | | | ✓ | ✓ | ✓ | |
| West Ochoa | \$150,000 | West Ochoa Neighborhood District 2 – Ward 5 | | | | ✓ | | |
| Bravo Park II | \$ 25,000 | Bravo Park Lane Neighborhood District 2 – Ward 5 | | ✓ | ✓ | ✓ | | |
| Cavett | \$ 32,750 | Cavett Elementary School District 2 – Ward 5 | | | | ✓ | | |

All 1997 Projects

| COMPLETION DATE | SCOPE & DIRECT BENEFITS |
|-----------------|--|
| June 2002 | Improvement of existing recreational facilities with the addition of basketball court and pedestrian lighting, a walking path for families and the elderly, water fountains, and picnic tables. |
| February 2003 | Installation of sidewalks to supplement ease of access to a new neighborhood desert park. |
| June 2003 | Addition of ramadas, picnics tables, and benches to Iron Horse Park in an effort to enhance the viability of both the existing amenities and the neighborhood and community as a whole. |
| August 2002 | Construction of park improvements including new playground equipment with child-safe surfacing, a new ramada with drinking fountain, and resurfacing of existing basketball court; which provides recreational and fitness opportunities and the overall enhancement of community identity. |
| May 2003 | Installation of ramadas, additional lighting, and landscaping at Esquer Park in order to provide safe recreational activities for neighborhood residents, as well as produce a sense of empowerment for those who reside in the neighborhood. |
| September 2003 | To reduce high-speed traffic with the installation of speed humps throughout the neighborhood, create safe covered bus shelters for people to wait for public transportation, and assist in keeping people out of harms-way with the addition of sidewalks where needed. |
| December 2003 | Addition of sidewalks, lighting, bus shelters and landscaping; to improve the quality of life by removing people from having to walk on the street to access bus stops, improve bus shelters to protect those waiting for public transportation from the elements, and to light the area so it is easier to commute down the sidewalks after dark. |
| January 2003 | Putting in place sidewalks and curbs around the Southside Community School to assist in keeping the youth off the streets while waiting to be picked up or dropped off, and to remove the dangers of traffic from the proximity of children and families. |
| September 2003 | Provides additional lighting to the walking path along the Campbell Avenue median which is used extensively by the community as a means for recreation and exercise. |
| February 2005 | Construction, enhancement, and conversion of the recreational facilities at La Pilita building which is recognized as an historic landmark. This project consists of improved walkways with lighting and improvements to the park area in an effort to increase safety and access for the students and families who frequent the center. |
| June 2006 | Installation of water fountains, resurfacing of pedestrian bridge, speed bumps, and traffic circles; for the improvement of corridor and pedestrian safety and enhancement of park facilities. |
| December 2002 | Design and construction of traffic circles including landscaping, speed humps, sidewalk access ramps, a perimeter pathway, playground equipment, irrigation system, and concrete benches at Mansfield Park. These improvements provide increased recreational opportunities for residents and enhancement of overall community stability and identity. |
| February 2006 | Addition of playground equipment, security fencing, bike path, and picnic table at an existing pocket park, which provides the neighborhood a safe place once known for a high frequency of criminal activity. |
| October 2005 | To compliment a previous project with additional lighting and a neighborhood identification marker, as well as traffic mitigation in the form of speed humps to slow the traffic around Bravo Park in order to protect the families and youth who use the existing facilities. |
| May 2006 | Installation of playground equipment for the school children and the children of the neighborhood provides increased recreational and exercise access and opportunities for the youth and families who reside in the area. |



PIMA COUNTY NEIGHBORHOOD REINVESTMENT

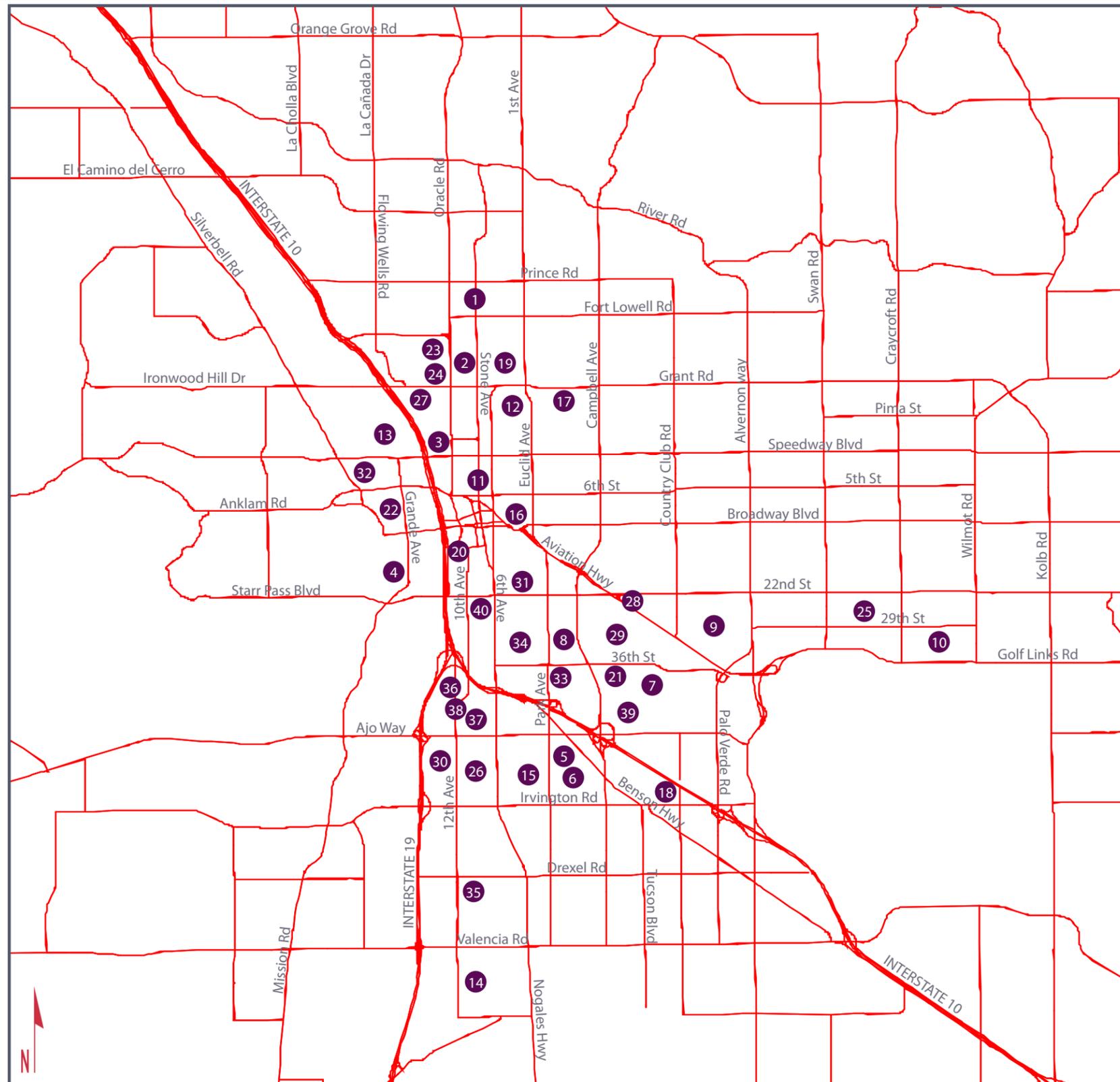
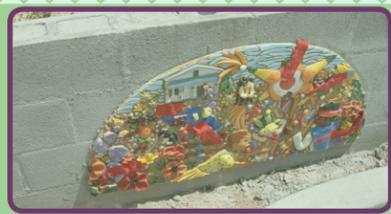
| PROJECT | FUNDING | LOCATION | TYPE OF IMPROVEMENTS | | | | | |
|----------------------------------|-----------|--|----------------------|--------------|--------------------|-------------------|----------------------------------|----------------------------|
| | | | Sidewalks | Streetlights | Traffic Mitigation | Park Improvements | Recreation or Service Facilities | Public Safety Enhancements |
| Julian Wash | \$ 64,000 | Julian Wash Neighborhood Unincorporated District 2 | | | ✓ | | | |
| Jefferson Park | \$ 5,000 | Jefferson Park Neighborhood District 5 – Ward 3 | ✓ | | | | | |
| Menlo Park | \$150,000 | Menlo Park Neighborhood District 5 – Ward 1 | | | ✓ | | | ✓ |
| Corbett Bridge | \$ 10,000 | Corbett Neighborhood District 2 – Ward 4 | | | | | | ✓ |
| Wakefield Art | \$ 35,000 | Wakefield Neighborhood Districts 2 & 5 – Ward 5 | | | | ✓ | ✓ | |
| Sunnyside | \$150,000 | Ochoa & Mission View Elemental Schools - District 2 | | | ✓ | ✓ | | |
| Pueblo Gardens Elementary | \$138,000 | Pueblo Gardens Elementary School District 2 – Ward 5 | | | | ✓ | ✓ | |
| Santa Rita | \$150,000 | Santa Rita Park Neighborhood District 2 – Ward 5 | | | | ✓ | ✓ | |
| Old Pascua | \$150,000 | Old Pascua / Adelanto Neighborhood District 5 – Ward 3 | ✓ | | ✓ | ✓ | ✓ | |
| Sunset Villa | \$150,000 | Sunset Villa Neighborhood Districts 2 & 5 – Ward 5 | ✓ | ✓ | | | | ✓ |
| Rancho Chukshon/ Kroeger Lane | \$150,000 | Barrio Kroeger Lane District 5 – Ward 1 | | | ✓ | ✓ | | |

All 1997 Projects

| COMPLETION DATE | SCOPE & DIRECT BENEFITS |
|-----------------|---|
| February 2006 | Placement of speed humps in an effort to improve safety and remove potentially harmful barriers by controlling the speed of traffic on the only entrance and exit corridor through the neighborhood. |
| October 2004 | Installation of new sidewalks, street lighting, curbing, paving, and bus stop benches and shelters to promote improved health and increased safety of neighborhood residents. |
| December 2006 | Installation of a HAWK light, speed humps, street bump-outs, and traffic circles; for the purposes of providing safer streets for youth, families and elderly pedestrians. |
| September 2004 | Replacement of an aging and dilapidated wash crossing in order to provide a safe and ADA accessible pedestrian bridge for use by the neighborhood residents. |
| May 2007 | Installation of artwork to complete neighborhood traffic improvements, which improves overall neighborhood quality of life and enhances community identity. |
| July 2007 | Installation of new park ramada, benches, pathways, peace garden, traffic circles, and speed humps/tables. These improvements beautify the park, improve the safety of streets, and enhance overall community identity. |
| October 2008 | This project consists of walking paths, a ramada, and awning that were placed where the students ingress and egress. It allows parents and students to have a place with shelter during the summer months and rainy season, so they do not have to walk in the mud and dirt in this area. |
| March 2009 | A 15,000 square-foot skate park facility will help keep kids off of the streets, and prevent them from frequenting government buildings and other private property where they were skating and damaging property, while also removing a blank area from the existing larger park. |
| July 2007 | Expansion of community recreation center, and installation of retaining wall, speed humps, traffic circles, and sidewalks, for the purposes of providing safer streets for resident pedestrians and drivers, increased recreational opportunities for residents, and enhanced overall community identity. |
| June 2009 | Construction of public safety improvements including sidewalks, traffic mitigation (speed humps and traffic circles), and public art; which addresses key elements of need for pedestrians: substandard & nonexistent infrastructure, and ramps compliant with the Americans with Disabilities Act. This project also creates safer streets for youth, family, disabled and elderly pedestrians and automobile drivers, and overall stabilization of the neighborhood. |
| June 2011 | Park improvements and a water-harvesting project at Verdugo Park, and the addition of one street hump on 18th Street and one traffic circle at the intersection of Kroeger Lane and 19th Street will help create recreational opportunities and the enhancement of community stability and identity as well as to create safer streets for all users – cars, bicycles, and pedestrians. These improvements will result in less cut-through traffic and slower traffic speeds, and improve the walking ability of pedestrians and make bicycle riding safer. |

TOP FIVE BENEFITS OF NR PROJECTS (according to neighborhood residents)

- Encourages residents to walk, exercise or play outdoors
- Improves the appearance of the neighborhood
- Promotes a stronger sense of community pride
- Strengthens relationships among neighbors
- Provides a process to prioritize community needs

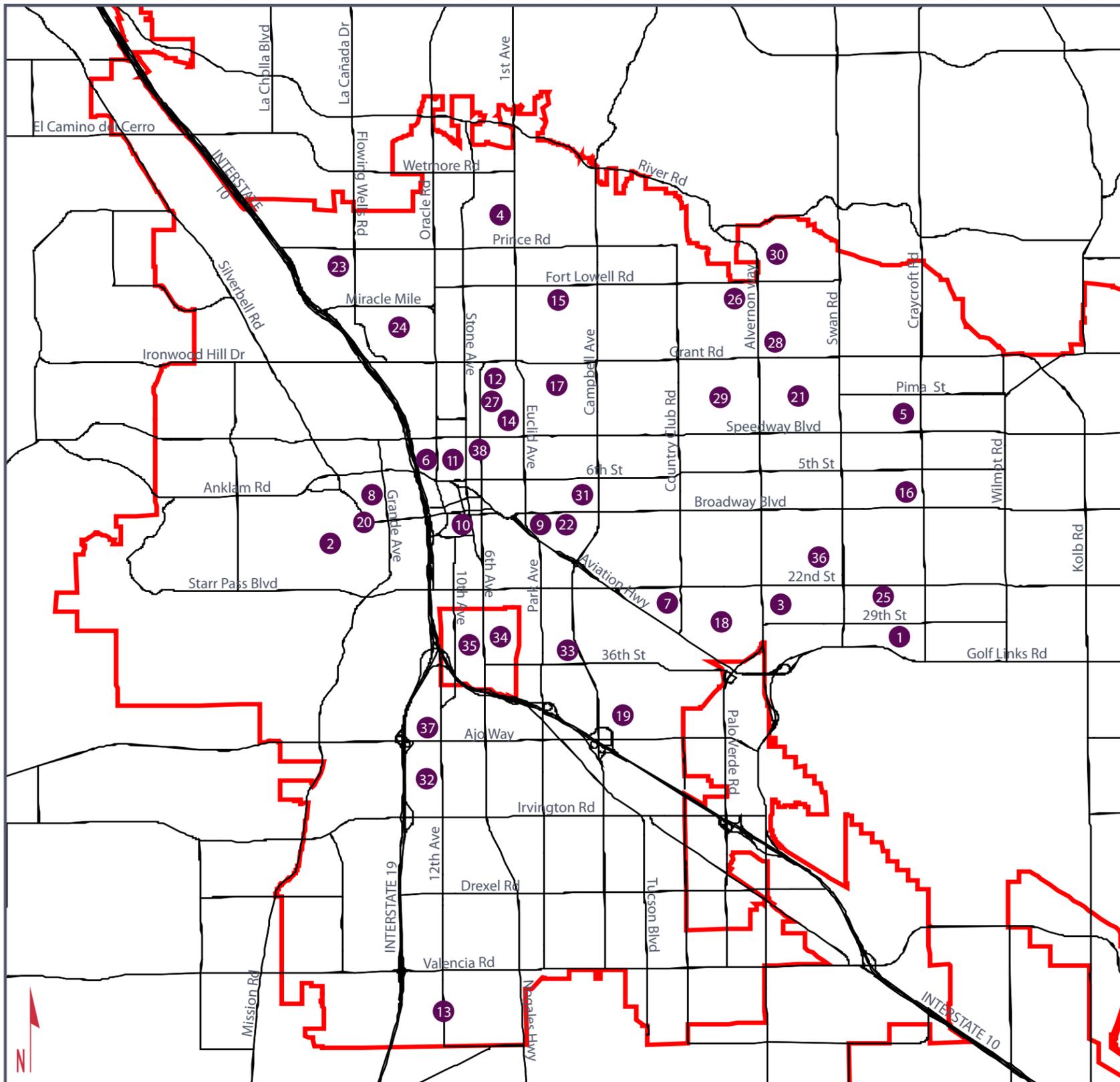
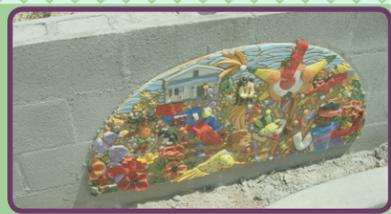


1997 NEIGHBORHOOD REINVESTMENT Project Locations

- | | |
|-----------------------------|---------------------------|
| 1. Amphi | 21. Las Vistas |
| 2. Balboa Heights | 22. Menlo Park |
| 3. Barrio Blue Moon | 23. Miracle Manor |
| 4. Barrio Kroeger Lane | 24. Miracle Manor II |
| 5. Bravo Park | 25. Myers |
| 6. Bravo Park II | 26. National Cities |
| 7. Cavett Elementary | 27. Old Pascua |
| 8. Challenger Little League | 28. Parkway Terrace |
| 9. City Parkside | 29. Pueblo Gardens |
| 10. Corbett | 30. Rose |
| 11. Dunbar Spring | 31. Santa Rita Park |
| 12. El Cortez | 32. Silvercroft |
| 13. El Rio Acres | 33. South Park |
| 14. Elvira | 34. South Tucson |
| 15. Fairgrounds | 35. Sunnyside |
| 16. Iron Horse | 36. Sunset Villa |
| 17. Jefferson Park | 37. Wakefield |
| 18. Julian Wash | 38. Wakefield Art Project |
| 19. Keeling | 39. Western Hills |
| 20. La Pilita | 40. West Ochoa |

1 Project Locations (approximate)

Street and Roads



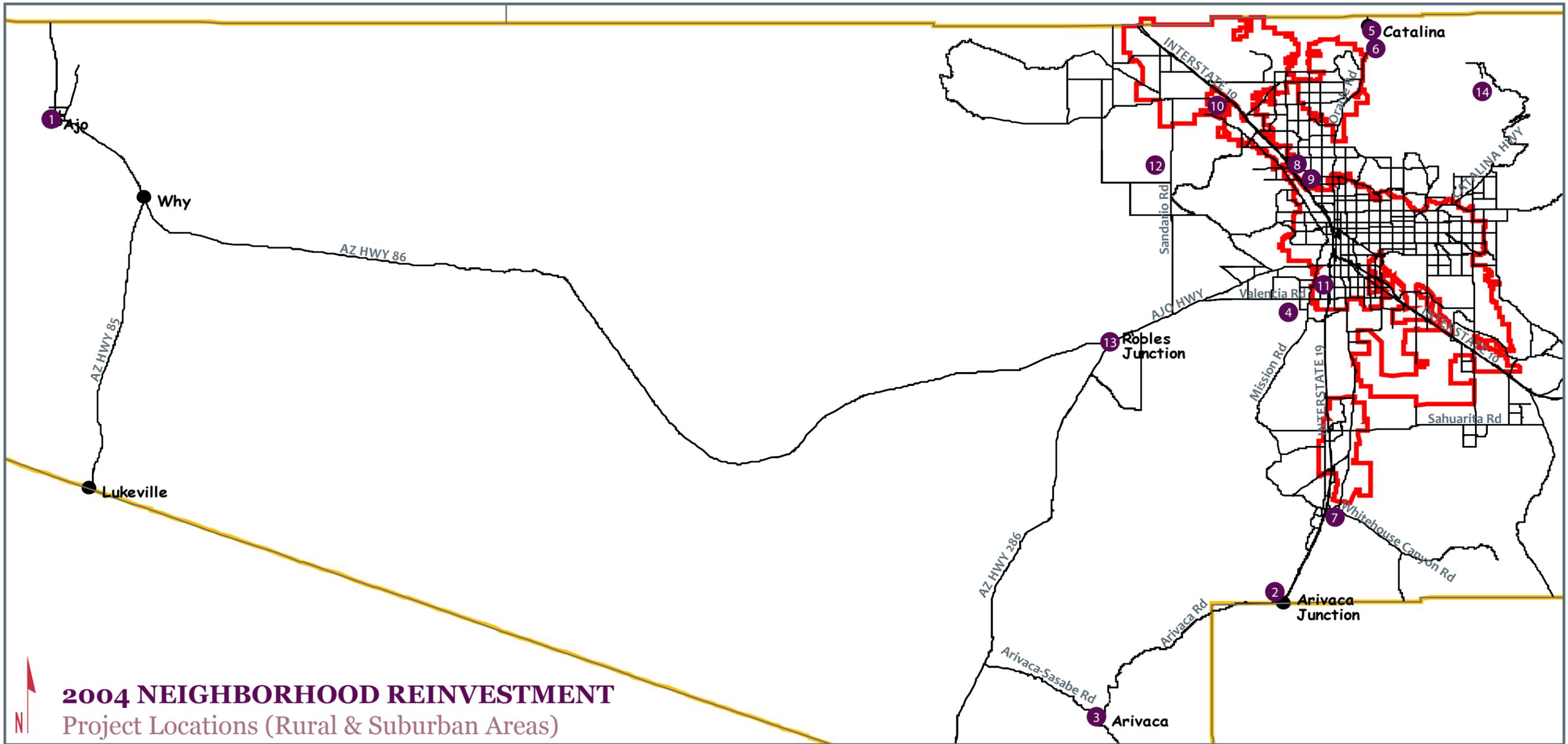
2004 NEIGHBORHOOD REINVESTMENT Project Locations (Urban Area)

- | | |
|-----------------------------------|---|
| 1. 29th Street Coalition | 20. Menlo Park |
| 2. 'A' Mountain | 21. Midtown |
| 3. Alvernon Heights | 22. Miles |
| 4. Amphi | 23. Miracle Manor (Milagro Park) |
| 5. Avondale | 24. Miracle Manor II |
| 6. Barrio Anita | 25. Myers |
| 7. Barrio Centro | 26. North Dodge |
| 8. Barrio Hollywood | 27. Northwest |
| 9. Barrio San Antonio | 28. Oak Flower |
| 10. Barrio Viejo | 29. Palo Verde |
| 11. Dunbar Spring | 30. Rilito - Tucson |
| 12. El Cortez | 31. Rincon Heights |
| 13. Elvira | 32. Rose |
| 14. Feldman's | 33. South Park (Quincie Douglas Pool) |
| 15. Hedrick Acres | 34. South Tucson |
| 16. Highland Vista | 35. South Tucson Youth (Ochoa & Mission View) |
| 17. Jefferson Park | 36. Toumey Park |
| 18. Julia Keen | 37. Wakefield |
| 19. Kino Coalition (Hidalgo Park) | 38. West University |

1 Project Locations (approximate)

Street and Roads

Incorporated Boundaries



2004 NEIGHBORHOOD REINVESTMENT
Project Locations (Rural & Suburban Areas)

- | | | | |
|-------------|------------------|---------------------|---------------------|
| 1. Ajo | 5. Catalina | 9. Flowing Wells II | 13. Robles Junction |
| 2. Amado | 6. Catalina II | 10. Marana Vista | 14. Santa Catalina |
| 3. Arivaca | 7. Continental | 11. Midvale Park | |
| 4. Cardinal | 8. Flowing Wells | 12. Picture Rocks | |

- Project Locations (approximate)
- Street and Roads
- Incorporated Boundaries
- County Line



COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--------------------------------------|
| PROJECT NAME | CATALINA COMMUNITY CENTER |
| PROJECT NUMBER | NR4025 |
| LOCATION | 3535 E. Hawser St. |
| DISTRICT | 1 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$750,000.00 |
| TOTAL ACTUAL COST | \$750,000.00 |
| DESIGN COST | \$0 |
| CONSTRUCTION COST | \$0 |
| MANAGING DEPARTMENT | Pima County Facilities |
| DESIGN CONSULTANT | N/A |
| GENERAL CONTRACTOR | M3 Construction |
| COMPLETION DATE | September 2010 |

SUMMARY

The community building serves as a health clinic and food bank for the residents in Catalina. The 5,000 sq. ft. building contains exam rooms, consulting rooms, laboratory, refrigeration room, and lobby. The food bank provides food pick up for the surrounding area of Catalina. Since the opening of the Catalina Community Services building, the clinic has seen a 25% increase in Catalina patients, and the food bank has seen a 20% increase in food requests.

COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--|
| PROJECT NAME | KROEGER LANE NEIGHBORHOOD PARKS PROJECT |
| PROJECT NUMBER | NR1612 |
| LOCATION | n. Simpson St s. 21 st St e. Julian Wash w.Santa Cruz River |
| DISTRICT | 5 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$212,000.00 |
| TOTAL ACTUAL COST | \$TBD |
| DESIGN COST | \$20,000.00 |
| CONSTRUCTION COST | \$192,000.00 |
| MANAGING DEPARTMENT | City of Tucson Parks and Recreation |
| DESIGN CONSULTANT | City of Tucson |
| GENERAL CONTRACTOR | Wheat Scharf Associates |
| COMPLETION DATE | June 2011 |

SUMMARY

The Verdugo park improvements include half basketball court, ramada-staging area, bbq grill, seat walls and water-harvesting. The project creates recreational opportunities, stabilization and enhancement of community identity and adds needed infrastructure in a high stressed underdeveloped area.



“Since the opening of the community building in Catalina, the distribution of health care and food services has increased tremendously and allows us to better serve the community.”
--Al Skorupski, past Executive Director of Catalina Community Services



“Parks play an important role in the quality of our lives and the residents of Barrio Kroeger Lane chose wisely to use Pima County Neighborhood Reinvestment money to upgrade Verdugo Park, making it an even nicer place for recreation and entertainment.”
District Five Supervisor Richard Elías.



COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--|
| PROJECT NAME | SOUTH TUCSON FARMERS MARKET LAND ACQUISITION |
| PROJECT NUMBER | NR4053 |
| LOCATION | 2205 S. 4 th Avenue |
| DISTRICT | 2 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$220,500.00 |
| TOTAL ACTUAL COST | \$220,500.00 |
| DESIGN COST | \$0 |
| CONSTRUCTION COST | \$0 |
| MANAGING DEPARTMENT | Pima County Real Property |
| DESIGN CONSULTANT | N/A |
| GENERAL CONTRACTOR | N/A |
| COMPLETION DATE | March 2011 |

SUMMARY

Property was purchased by Pima County to convert into a community farmers market and garden. The acquisition was made to prevent an increase of stress in a community which is already categorized a "high stress" neighborhood.

COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--------------------------------------|
| PROJECT NAME | ARIVACA PARK IMPROVEMENTS |
| PROJECT NUMBER | NR4033 |
| LOCATION | Arivaca |
| DISTRICT | 3 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$251,300.00 |
| TOTAL ACTUAL COST | \$251,300.00 |
| DESIGN COST | \$0 |
| CONSTRUCTION COST | \$0 |
| MANAGING DEPARTMENT | Natural Resources |
| DESIGN CONSULTANT | N/A |
| GENERAL CONTRACTOR | Durazo Construction |
| COMPLETION DATE | March 2011 |

SUMMARY

The project includes an accessible restroom, two covered ramadas approximately 16X16 sq. ft. with concrete floors, two picnic tables, 9,000 sq. ft. covered walking path, and resurfaced outdoor basketball court. With the park improvements the residents of Arivaca have a safe place to exercise and have outdoor gatherings.



*"The market will be a great place for me and my family to get fresh grown vegetables and spices, which will be a big improvement for our health."
Jose Moreno - S.T. Resident*



*"The park improvements have given the residents of Arivaca an area to congregate for special events and family outings."
Mary Kasulaitis- Arivaca Resident*



COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--|
| PROJECT NAME | JEFFERSON PARK |
| PROJECT NUMBER | NR4015 |
| LOCATION | n. Grant Rd, s. Lester St, e. Campbell Av, w. Euclid |
| DISTRICT | 5 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$402,240.00 |
| TOTAL ACTUAL COST | Final Invoices Pending |
| DESIGN COST | \$40,224.00 |
| CONSTRUCTION COST | \$309,752.00 |
| MANAGING DEPARTMENT | City of Tucson Transportation |
| DESIGN CONSULTANT | Gordley Desigh Group, Inc. |
| GENERAL CONTRACTOR | So. AZ Paving and Construction |
| COMPLETION DATE | November 2010 |

SUMMARY
 This project includes new sidewalks, driveway aprons, and ADA accessible ramps. The project addressed three elements of need for pedestrians: substandard and nonexistent infrastructure, ramps compliant with the Americans with Disabilities Act, and four traffic circles within the neighborhood boundaries to reduce speeding traffic. This project also created safer streets for youth, families, disabled and elderly pedestrians, automobile drivers, and stabilization of the neighborhood.

COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--|
| PROJECT NAME | MIDTOWN SIDEWALK PROJECT |
| PROJECT NUMBER | NR4029 |
| LOCATION | n. Grant Rd, s. Speedway Bl, e. Swan Rd, w. Alvernon |
| DISTRICT | 5 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$455,500.00 |
| TOTAL ACTUAL COST | Final Invoices pending |
| DESIGN COST | \$ |
| CONSTRUCTION COST | \$321,767.81 |
| MANAGING DEPARTMENT | City of Tucson Transportation |
| DESIGN CONSULTANT | |
| GENERAL CONTRACTOR | N.A.C Construction |
| COMPLETION DATE | November 2010 |

SUMMARY
 This project consists of new sidewalks and 60 ADA - compliant driveway aprons installed on the east and west sides of Columbus between Grant and Speedway. The project addressed three elements of need for pedestrians: substandard and nonexistent infrastructure , ramps compliant with the Americans with Disabilities Act. This project also created safer streets for youth, family, disabled and elderly pedestrians and automobile drivers, and stabilization of the neighborhood.



*“The pedestrian amenities that the Jefferson Park Neighborhood Association had installed with Pima County Neighborhood Reinvestment funds make walking in their historic area safer and easier, and give them, and their visitors, unique artwork to enjoy.”
 District Five Supervisor Richard Elías.*



*“Before the sidewalks were built, the busy street had mothers pushing strollers in the street walking their children to school, wheelchair bound residents in the bike lane and children walking on dirt right of way. It has provided our community with a more comfortable and attractive walking stretch.”
 Midtown/Garden District Resident*



COMPLETED PROJECT REPORT TABLE

| | |
|---------------------|--|
| PROJECT NAME | ROBLES JUNCTION/THREE POINTS: ALTA VALLEY SCHOOL DIST. RECREATION FACILITY |
| PROJECT NUMBER | NR4014 |
| LOCATION | 10105 S. Sasabe Rd |
| DISTRICT | 3 |
| FUNDING SOURCES | Neighborhood Reinvestment 2004 Bonds |
| PROJECT BUDGET | \$500,000.00 |
| TOTAL ACTUAL COST | \$500,000.00 |
| DESIGN COST | \$166,324.00 |
| CONSTRUCTION COST | \$319,761 |
| MANAGING DEPARTMENT | Pima County NRPR |
| DESIGN CONSULTANT | Westland Resuorces |
| GENERAL CONTRACTOR | Durazo Construction |
| COMPLETION DATE | December 2010 |
| SUMMARY | The project consists of construction of a soccer field, restroom stubouts, security lighting and fencing, a parking lot and utilities. The soccer field improvements provide recreational opportunities for Robles Junction youth and families, in a rural community which lacks such amenities. |



*"The soccer field gives the community and the school a place to exercise and bring residents together for social events."
Doug Roe - Robles Jct. Resident*

ANNUAL NEIGHBORHOOD SURVEY OF COMPLETED PROJECTS



Miracle Manor - \$203,331 Milagro Park Improvements



Myers - \$350,000 Pedestrian Street Lighting Improvements



Marana Vista - \$443,829 Street Lights/Sidewalk Improvements



Santa Catalina - \$500,000 Community Center

| SURVEY QUESTIONS | NEIGHBORHOOD ASSOCIATION RESPONSES | | | | | | | |
|--|------------------------------------|--|-------------------------------|-----------------------------------|--------------|------------------------------------|--------------------|---|
| | Miracle Manor | Myers | Marana Vista | Santa Catalina | South Tucson | A Mountain | Ajo | Julia Keen |
| Average years residents have lived in the neighborhood | 21.5 | 28.8 | 19 | 18 | 11 | 25 | 14 | 17 |
| Held Leadership position/Community organization | 100% Never | 42% Held Position 50% Never 8% No Answer | 5% Held Position 95% Never | 60% Held Position 40% Never | 100% Never | 63% Held Position 37% Never | 100% Held Position | 33% Held Position 47% Never 20% No Answer |
| Participated in developing Neighborhood Reinvestment Project | 11% yes 89% No | 42% yes 50% No 8% No Answer | 48% yes 52% No | 42% yes 50% No 8% No Answer | 100% No | 63% yes 37% No | 100% No | 33% yes 27% No 40% No Answer |
| Attended Neighborhood Meetings - Participated in Voting | 11% | 33% | 57% | 60% | 0% | 88% | 100% | 67% |
| Helped draft written proposal | 0% | 8% | 0% | 0% | 0% | 50% | 100% | 20% |
| Attended Neighborhood Reinvestment Oversight Meeting | 0% | 8% | 14% | 0% | 0% | 38% | 100% | 27% |
| Other | 0% | 0% | 0% | 0% | 0% | 25% | 0% | 0% |
| No Response | 67% | 26% | 29% | 20% | 100% | 0% | 0% | 6% |
| If they or family have used project | 44% Yes 44% No 12% No Answer | 25% Yes 50% No 25% No Answer | 100% Yes | 80% Yes 20% No Answer | 100% Yes | 75% Yes 13% No 12% No Answer | 100% Yes | 60% Yes 13% No 27% No Answer |
| If they felt the project improved the neighborhood | 67% Yes 22% No 11% No Answer | 67% Yes 33% No Answer | 100% Yes | 80% Yes 20% No Answer | 100% Yes | 88% Yes 12% No Answer | 100% Yes | 80% Yes 13% No 7% No Answer |



South Tucson - \$500,000, Community Pocket Parks



A Mountain - \$500,000, Street Lighting/Traffic Mitigation



Ajo - \$500,000, Youth Skate Park



Julia Keen - \$500,000, Street Lighting/Traffic Mitigation



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