



MEMORANDUM

Date: February 20, 2015

To: Chairman and Members
Pima County Bond Advisory Committee

From: C.H. Huckelberry
County Administrator 

Re: **Responses to Proposed Reductions in Bond Funding for Individual Projects**

At the last Bond Advisory Committee (BAC) meeting, there was discussion that the preliminary \$640.7 million bond package proposed by the Chairs and me, would be made available to jurisdictions, as well as project proponents and the public, in order to receive input on proposed bond funding cuts to individual projects. The City of Tucson's bond committee has held two meetings and it is my understanding that the Mayor and Council will consider their bond committee's recommendation at their next scheduled meeting on March 3rd, and the Mayor and Council's input will then be provided in advance of the County's BAC March 13 meeting.

I transmitted the preliminary recommendations to proponents of projects that were not considered city, town or County requests, as well as to the County's Parks and Recreation Commission and Conservation Acquisition Commission. Attached are the full responses.

Summary of Responses to Proposed Reductions in Bond Funding for Individual Projects

Most respondents accepted the reductions and discussed how they could reduce the scope or seek other funding to make up the difference. For these, no action is necessary unless the BAC disagrees. The second set of projects below are projects where respondents requested a change in bond funding, or a reduction in matching funding. For this second group, I have provided my recommendations, which if accepted, would reduce from the original \$640.7 million to \$638.7 million.

A. No Action Necessary

Pima County Fairgrounds: Proposed reduction from \$7.45 million to \$6 million for 2 projects

Response from Jon Baker, Executive Director of the Southwest Fair Commission:

Reduce the scope of both projects and believes that even with these adjustments we will still be able to accomplish the majority of project goals.

Reid Park Zoo African Expansion Phase II: Proposed reduction from \$10 million to \$8 million

Response from Nancy Schlegel, President, Reid Park Zoological Society:

Our board has discussed this change in funding and we will be able to complete the project under four alternatives, including community fundraising, seeking other government funding, phasing the project, or adjusting the project scope.

Open Space Acquisition Program: Proposed reduction from \$120 million to \$95 million

Response from Bill Roe, Chairman of Pima County's Conservation Acquisition Commission:

I respect the recommendations and regret the cuts to the proposal but welcome the news that there will be funding for the Open Space Program.

Response from Jim Marian, Member of Pima County's Conservation Acquisition Commission:

Based on the circumstances, I support a reduction to the proposed Open Space Bond amount from \$120 to \$95 million.

Pima County Parks and Recreation Proposals: Proposed reductions vary by project

Response from Pima County's Parks and Recreation Commission:

- The Commission reviewed and discussed the current list of approved parks projects and we do not specifically recommend any one project over another.
- The Commission accepted and endorsed implementation priorities for individual projects as recommended by staff.

Colossal Cave Mountain Park: Proposed reduction from \$3 million to \$2 million

Responses from three members of the public: Asking that the funding not be reduced further than the most recent proposed reduction to \$2 million.

UAMC South Campus: Proposed reduction from \$30 million to \$18 million

Response from Michael Waldrum, President and Chief Executive Officer, UA Health Network:

Reducing the bond funding available to maintain and improve these Pima County assets will have a dramatic impact on UAMC-South Campus in the near future and is putting the long term viability of the campus at risk. If the bond funds allocated to UAMC South Campus are reduced to \$18 million the focus of the resources would shift to the most urgent clinical needs and areas at risk for retaining physicians and staff. The following projects have been identified as most critical: 1.) Expansion and renovation of the Intensive Care Unit at 12-14 beds instead of 14-16 beds (\$12 million vs. \$14 million); 2.) Expansion and renovation to the operating room (\$3.5 million vs. \$5 million); and 3.) Partial buildout of the 3rd floor Behavioral Health Pavilion for outpatient services only instead of full buildout that would have included expanded inpatient services (\$2.5 million vs. \$9 million); eliminates the \$1.5 million for enhancement of other outpatient facilities.

***Innovation/Technology Building UA Tech Park –
The Bridges: Proposed reduction from \$25 million to \$20 million
Science Park Drive: Proposed reduction from \$10.772 million to \$10.0 million***

Response from University of Arizona President Ann Weaver Hart:

We accept the recommended reductions in funding levels for the two projects. However, these reductions will significantly affect the scope and feasibility of the projects. In the case of the Science Park Drive Improvements, we will have to reduce the length of the segment of roadway constructed and remove the multi-use pathway. In the case of the Innovation Building, we have limited access to financing for the University match and thus will have to explore scaling down the size and capabilities of the building.

JobPath Facility

Response from Herminia Cubillos, Executive Director of JobPath:

The decrease from \$1.25 million to \$1.0 million will not have a major impact.

B. Possible Action - Responses Requesting Changes to Bond Funds or Matching Funds

Arizona-Sonora Desert Museum: Proposed reduction from \$9.162 million to \$7 million

Response from Craig Ivanyi, Executive Director of the Arizona-Sonora Desert Museum:

With data that shows the Desert Museum as one of the primary reasons people visit this region; perhaps it is worth considering alternatives that could leave the Desert Museum's project support intact. If this is not possible, then we ask if there is room for renegotiation on how much bond funding is reduced. Might we be funded at \$8 million instead? Depending upon the size of the reduction, more or less impact to the deliverables occurs.

Recommendation: I recommend restoring \$1 million to the project, for a total of \$8 million in bond funding.

Downtown Community Theaters & Historic Cultural Landscape: Proposed reduction from \$28 million to \$18.5 million

Response from Mark Blakeman, President of the Tucson Symphony Orchestra:

City staff are best able to comment on viability of the project. Such a cut would necessarily eliminate portions of the planned scope. Fundraising may be able to augment bond funding, but organizational funding would be necessary to develop a consortium of organizations to raise funds.

Recommendation: I recommend no action on this project at this time until we hear from the City of Tucson.

Altar Valley Watershed Restoration Project: Proposed reduction from \$1.5 million to \$500,000

Response from Mary Miller, Executive Director of the Altar Valley Conservation Alliance:

I hope that you and your colleagues will strive to return the project to its full \$1.5 million value; or find a compromise in the \$1.25 or \$1 million range that would allow for there to be funds available for construction and leveraging other substantive sources.

Recommendation: I recommend restoring \$500,000 to this project, for a total of \$1 million in bond funding.

Rillito Race Track Conversion: Proposed reduction from \$14 million to \$8 million or \$3.5 million

Response from Pima County's Parks and Recreation Commission:

The Commission unanimously voted to select Option 3 for the Rillito Park Improvements, reducing bond funding for this site to \$3.5 million. Option 3 includes lighting for 2 remaining unlit soccer fields; improvements to soccer parking lot, parking lot on the south, and entrance off of 1st Avenue; soccer concessions stand, ramadas and playground. Option 3 specifically does not include any horseracing related improvements as I feel that any improvements for horseracing should be funded by the private entity that holds the new operating lease for racing.

Recommendation: I recommend reducing the funding for Rillito Park improvements to \$3.5 million.

Arizona Velodrome Center – Kino Campus: Proposed reduction from \$5 million to \$2.5 million

Response from Richard DeBernardis, President of Perimeter Bicycling:

Our ABC committee would very much like to work with you in your recommendation and respectfully ask that you reconsider your reduction of \$2.5 million to "one million dollars". Perimeter Bicycling and the members of the ABC committee will be able to find a match of one million to the \$4 million. Mr. DeBernardis also states that the least expensive Velodrome that could be built for their needs is \$4.5 million (vs. the \$5 million originally proposed).

Recommendation: I recommend restoring \$1 million to this project, for a total of \$3.5 million in bond funding. When added to a private match of \$1 million, this will provide for \$4.5 million for the project.

Old Tucson Expansion by Arizona Sonora Western Heritage Foundation: Proposed reduction from \$6 million to \$3 million

Response from Anne Maley, Executive Director, Arizona Sonora Western Heritage Foundation:

Chair and Members, Pima County Bond Advisory Committee
Re: **Responses to Proposed Reductions in Bond Funding for Individual Projects**
February 20, 2015
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We urge continue support of the project, and at a minimum if you cannot increase the bond amount of \$3 million, please consider reducing the match amount to \$1 million – keeping it proportionate to the previous Bond/Match amounts.

Recommendation: I recommend reducing the private match to \$1 million.

Pedestrian Safety & Walkability Improvements: Proposed reduction from \$25 million to \$12 million

Response from Emily Yetman, Executive Director, Living Streets Alliance:

Submitted a revised package totaling \$14.5 million for 13 specific corridor projects, eliminating the programmatic categories and three of the City of Tucson's projects.

Recommendation: I have asked staff to review the projects submitted by Living Streets Alliance, in conjunction with existing and proposed improvements to The Loop and City of Tucson Urban Greenways, to develop criteria that can be used to assess which pedestrian corridors are most advantageous to connecting to existing pedestrian friendly routes and multi-use paths providing maximum regional benefit. Therefore, I do not recommend action on this project until this information is available.

CHH/dr

Attachments

c: The Honorable Chair and Members, Pima County Board of Supervisors
Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Staff Assistant to the County Administrator

**Fairgrounds Building & Infrastructure
and Fairgrounds RV & Infrastructure**

Deseret Romero

Subject: FW: Fairground Bond Request Revisions
Attachments: Bond Project Building and Infrastructure.rtf; Bond Project RV Park & Infrastructure.doc

Mr. Huckelberry,

Following are the updated Bond Project Sheets per your request. The Southwestern Fair Commission (SWFC) appreciates your efforts as well as those of the Pima County Bond Advisory Committee. We understand that it is a very difficult job to work through all of the worthy project requests from across Pima County. SWFC believes that even with these adjustments we will still be able to accomplish the majority of project goals we included in each project scope. Thank you for your consideration,

Jon Baker
Executive Director, Southwestern Fair Commission

Building and Infrastructure Bond Request

- The Building and Infrastructure reduction would eliminate all of the Horse Show improvements and eliminate Thurber Hall improvements except for the adjacent bathrooms.

With this change, the attached Bond Project sheet will reflect the following:

Total Project Cost: \$3.6 Million (\$3 Million Bond Funding and \$600,000 Southwestern Fair Commission (SWFC) contribution)

Scope reduction:

\$1 Million in Building Improvements (Equestrian Area & Thurber Hall)
\$250,000 in Soft Costs (Architectural, permits, etc.)

*Our justification for eliminating this portion of the Bond Request is that we need to move forward on the Thurber Hall project soon and SWFC will accomplish this project using SWFC funds. After the completion of the Thurber Hall project we will then move on to the Equestrian facility improvements.

RV and Infrastructure Bond Request

- The RV and Infrastructure reduction would eliminate some design and construction features that could instead be funded by SWFC during the annual budget process.

With this change, the attached Bond project sheet will reflect the following:

Total Project Cost: \$3.6 Million (\$3 Million Bond Funding and \$600,000 Southwestern Fair Commission (SWFC) contribution)

Scope Reduction:

\$200,000 in Soft Costs (Architectural, permits, etc.)

*Our justification for eliminating this portion of the Bond Request is that SWFC will eliminate some of the more elaborate design features and in addition, can contribute additional funds for soft costs if necessary as the project design unfolds.

Reid Park Zoo



February 18, 2015

Chuck Huckelberry
Pima County Administrator's Office
130 W. Congress, Floor 10
Tucson, AZ 85701-1317

Dear Mr. Huckelberry:

President
Nancy J. Schlegel

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Vivian VanPeenen

Thank you for all the work you, the bond committee and the staff have done on the proposal for a future bond election. These projects are critical to Pima County's growth and viability in the future.

We understand the reality the committee is faced with to reduce the bond package. The \$2 million reduction is significant to our project and we have given careful thought to how we would proceed. As with all of the projects, it is complicated with unknown factors. Taking those into consideration, we have developed a set of possible alternatives we would pursue.

The best scenario is raising the additional funds from the community. While this is the best alternative, we recognize that raising the additional funds may take more time than is best for moving the project forward. If that is the case, we would pursue:

- Seeking additional funding from other government sources,
- Phasing the project using funds raised and bond funds for the majority of the project and delaying the remainder until additional funds are raised, or
- Adjusting the scope of the project in a way that would reduce funds needed but not the impact of the project.

Our board has discussed this change in funding and we will be able to complete the project under one of these alternatives if we receive \$8 million in bond funding. We have received over \$500,000 in unsolicited contributions to the project already just from publicity about the bond package and we feel that Pima County residents are very supportive of the project.

Sincerely,

Nancy J. Schlegel
President
Reid Park Zoological Society

*Reid Park Zoological Society is a 501(c)(3) nonprofit organization. Our IRS TIN is 94-2379052.
Your donation is tax-deductible to the extent allowed by law.*

www.ReidParkZoo.org
Reid Park Zoological Society
Office 520-881-4753 | Fax 520-881-1450
1030 South Randolph Way | Tucson, Arizona 85716-5835



ACCREDITED BY THE
**ASSOCIATION
OF ZOOS &
AQUARIUMS**

Open Space Acquisition Program

Deseret Romero

From: William Roe <billroe@dakotacom.net>
Sent: Tuesday, February 10, 2015 3:13 PM
To: Nicole Fyffe
Subject: reply to Mr. Huckelberry's request

Nicole:

Having served on the Bond Advisory Committee for some years a decade ago I understand the challenges.

I respect the recommendations from Mr. Huckelberry, Mr. Hecker and Ms. Campbell and know how difficult the process has been. As Chair of the Pima County Conservation Acquisition Commission I regret the cuts to the proposal but welcome the news that there will be funding for the Open Space Program.

Sincerely,

Bill Roe, Chair
Pima County Conservation Acquisition Commission.

Deseret Romero

From: James Marian <jbm@chapmanlindsey.com>
Sent: Wednesday, February 11, 2015 9:29 AM
To: Nicole Fyffe
Subject: Bond Recommendation

Based on the circumstances, I support a reduction to the proposed Open Space Bond amount from 120 to 95 million dollars.

James B. Marian CCIM
Chapman Lindsey Commercial Real Estate Services LLC
7411 East Tanque Verde Road
Tucson, Arizona 85715
Office 520-747-4000 x 106
Cell 520-403-5132

**Pima County
Parks & Recreation Commission**



MEMORANDUM

Date: February 13, 2015

To: CH Huckelberry, County Administrator

From: Michael Lundin, Chairman
Pima County Parks and Recreation
Commission

Subject: Parks and Recreation Future Bond Programs

Members of the Pima County Parks and Recreation Commission (PRC) received your February 9, 2015 memorandum regarding Parks and Recreation Future Bond Projects and Programs. Your memorandum requested that the commission provide input on three specific items.

The Parks and Recreation Commission was able to add your memorandum to an addendum to our regularly-scheduled PRC meeting occurring this past Friday, February 13th for purposes of discussion and appropriate action.

The commission reviewed and discussed the current list of approved parks projects and we do not specifically recommend any one project over another. I would like to reiterate the commission's position as addressed in our letter January 9th to the Bond Advisory Committee which stated that we support all Pima County parks projects. We understand however that numerous projects, including parks projects, had to be reduced or eliminated in order to accommodate the debt service cap of \$640 million. We appreciate and understand the difficult process the Bond Advisory Committee has of cutting/reducing projects to meet the aforementioned cap.

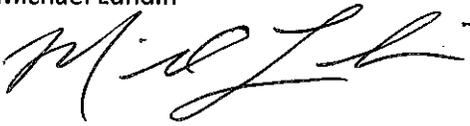
In order to provide some insight to PRC members on your second request, I asked the Parks Director to provide a staff recommendation regarding implementation priority of all proposed bond projects that had likely NRPR involvement. The parks staff are involved in the day to day activities of the Department and therefore have a better understanding of community needs. Several senior staff at NRPR were polled and the results of their recommended implementation priorities were averaged to generate a collective implementation priority. The commission reviewed and discussed the average implementation priorities provided by staff and by a 5 to 1 vote approved to accept. Attached to this memo is a summary of the parks-related bond projects listed in order of their implementation priority which was endorsed by the commission. Please note that two projects listed as the last two in the attachment were not recommended for funding by the BAC and were therefore not actually categorized with respect to implementation priority.

The third item addressed at our meeting was Rillito Park. Assistant County Administrator Nanette Slusser provided a brief overview of the capital improvements occurring at Rillito Park with existing 2004

bond funds. In addition, Ms. Slusser presented three options to the commission for review, discussion and action with respect to funds allocated to Rillito Park Improvements in the upcoming bond election. The three options presented to the PRC were a \$14 million project for the 16 field soccer complex, an \$8 million project for the 11 field complex plus a number of activities including retaining and restoration of the grandstands, and a \$3.5 million option for park improvements without spending public dollars on grandstand restoration. Mr. Jaye Wells, current lessee of Rillito Park for racing, discussed his vision for the facility and specifically mentioned that he did not require bond funds for repairing/upgrading the grandstands. It should be noted that no proponents of soccer spoke at the meeting. As a result, the commission unanimously voted to select option 3 to reduce bond funding for this site to \$3.5 million.

Please let me know if you require any additional information on the above.

Michael Lundin

A handwritten signature in black ink, appearing to read 'M. Lundin', written in a cursive style.

Pima County Parks and Recreation Chair

Dpt	ID	Parks and Recreation	Location*	County-wide Benefit**	Priority Ranking	Submitted By, Priority if Provided	Jan. 23 BAC Draft Bond Package	BAC Chairs & County Administrator Joint Recommendations	Notes for BAC Chairs & County Administrator Joint Recommendations
N	26	County-wide Splash Pad Program	multiple	Yes	4	PC	7,000,000	4,200,000	2 COT & PC; 1 OV & Sahuarita
PR	35	Regional Sports Fields and Lighting (Tier 3)	multiple	Yes	5.5	Tucson - 1	17,615,000	12,000,000	Reduce City/PC share proportionally. In City project list
PR	13	Esmond Station Regional Park (Tier 2)	Tucson	No	5.75	PC	6,800,000	6,800,000	
PR	273	Kory Laos Freestyle Memorial BMX Park (Tier 3)	UPC	No	6	PC	1,300,000	1,300,000	
N	28	Agua Caliente Park Pond Restoration	UPC	No	6.8	PC	1,000,000	1,000,000	
PR	278	River Park Acquisitions and Development Countywide	multiple	Yes	7	PC (OV-4)	20,000,000	10,000,000	
PR	138	SW Regional Sports Tournament Complex	Tucson	Yes	7.75	PC	32,200,000	25,000,000	reduce 12 to 8 soccer fields, plus 4 multi-use
PR	116	Lawrence Park Improvements and Pool (Tier 1)	UPC	No	7.8	PC	6,500,000	3,500,000	Delete field; pool only
PR	281	Public Natural Park Trailheads	multiple	Yes	8.4	PC	3,750,000	3,750,000	
PR	237	Flowing Wells District Park Expansion (Tier 2)	UPC	No	9.5	PC	500,000	500,000	
FM	79	Colossal Cave Mountain Park Improvements	UPC	Yes	10	Colossal Cave	3,000,000	2,000,000	
PR	80	Canoa Ranch New Museum/Orientation Center & Improvemen	UPC	Yes	11.2	PC	15,000,000	10,000,000	In museum/tourism list
PR	137	Canoa Preserve Park (Tier 1)	UPC	No	11.4	PC and Baja Sports	3,500,000	3,250,000	Delay junior field for future phase
PR	262	Altar Valley Watershed Restoration Project	UPC	No	12.5	Altar Valley Conserv. Allia	1,500,000	500,000	in natural resources list
PR	109	Flowing Wells Park Skateboard Park and Improvements (Tier	UPC	No	13	PC	1,600,000	1,250,000	share BMX parking, restrooms, etc
N	27	36th Street Natural Resource Park	Tucson	No	13.2	PC	480,000	480,000	
PR	103	Rillito Race Track Conversion (Tier 1)	Tucson	Yes	14	PC	14,000,000	8,000,000	light 2 soccer fields for 11 lit, grandstands, parking improvements
PR	277	Pima County Softball Tournament & Recreation Park at Sports	Marana	No	15.6	PC	5,000,000	3,200,000	still 2 new softball fields, less parking & amenities
PR	140	Willie Blake Park (formally Ajo Detention Basin Park) (Tier 1)	Tucson	No	17.25	PC	350,000	350,000	
N	25	Kino Sports Complex Repurposing and Expansion	Tucson	Yes	17.75	PC	3,900,000	2,300,000	
PR	280	Flowing Wells High School Sports Field Lighting & Track Impr	Tucson	No	18.75	PC & School District	1,500,000	1,000,000	Reduce to track improvements, deletes lighting
PR	96	Model Airplane Parks (Tier 3)	multiple	Yes	21.5	PC	1,500,000	1,000,000	
PR	115	Ted Walker Park Sporting Dog Training Site (Tier 1)	Marana	Yes	23	PC	2,500,000	0	
PR	110	George Mehl Family Foothills Park (Tier 1)	Tucson	No	24	PC	2,500,000	0	
Pima County proposals									
		SUBTOTAL					145,995,000	97,180,000	

BAC's Draft Bond Package as of January 23, 2015:							\$887,187,863	
BAC Chairs & County Administrator Joint Recommendations:							\$640,686,363	
Note: highlighted projects indicate that the Joint Recommendation differs from the BAC Jan. 23 package								

*Location: The jurisdiction where the project is physically located. OV= Oro Valley, ST= South Tucson, UPC=Unincorporated Pima County, Multiple = programs that have subprojects located in multiple jurisdictions

**County-wide Benefits: Yes=Benefits are more County-wide; No=Benefits are mainly to residents within a specific area or jurisdiction. (2013 Audit by AZ State AG's Office definition)

Colossal Cave Mountain Park

Deseret Romero

From: bluefin1@earthlink.net
Sent: Wednesday, February 18, 2015 12:00 PM
To: Nicole Fyffe
Subject: Colossal Cave Mountain Park

Attn: Bond Advisory Committee

I was shocked to hear that the bond amount for Colossal Cave Mountain Park (CCMP) had been reduced from \$3 million to \$2 million. The recent Performance Audit performed for Pima County indicates a number of focus areas that need maintenance to merely preserve the infrastructure of CCMP (page 10 of Executive Summary). The report further outlines the need for additional funding to enhance and improve CCMP so that it can be enjoyed by the public in new and exciting ways. Input from citizens at community meetings reveal there are many creative suggestions to enhance CCMP, from adding interpretive centers and mini-museums to recreational opportunities. Funding is needed to turn selected suggestions into reality. Please consider re-allocating the full \$3 million of bond money to CCMP – and at the minimum please maintain the \$2 million the Committee recently allocated.

CCMP is a unique jewel in the desert – there is no other example of a dry limestone cave accessible to the public in the entire southwest region. In addition, its history with the settling of the Southwest, its involvement with the Civilian Conservation Corp and its incredible, undeveloped open space places it at the top of the list for Pima County attractions. Please do all you can to provide funding to help CCMP shine like the jewel it is.

Thank you,
Gayle Alleman
Board of Director President
Colossal Cave Mountain Park

Deseret Romero

From: Matthew Hoose <hoosematt@yahoo.com>
Sent: Monday, February 09, 2015 12:21 PM
To: Nicole Fyffe
Subject: Colossal Cave Mountain Park

Nicole Fyffe,

This weekend we visited CCMP with our family, toured the cave, spent the night in the campground and hiked to the Ranch in the morning. Our family loved this outing but the park desperately needs the \$3 million originally proposed in the potential county bond intuitive to repair the roads/parking lots and upgrade infrastructure. What the park provides is wonderful for residents and tourists but it needs the county's help to attract others and generate enthusiasm from recent park visitors. When visitors drive the roads leading up to and inside the park, it certainly is not "inviting" to them given the extremely rough nature of the pavement. Further, without my SUV, many of the camp sites are not assessable to sedans.

I have been informed that the original \$3 million target for CCMP has been changed to \$2 million in an effort to reduce the bond cost. Please maintain at least this new amount as "our" park needs every bit of help from the county that it can provide.

Sincerely,

Matt Hoose
7553 S. Pacific Willow Dr
Tucson, AZ 85747
520-784-3769

Deseret Romero

From: Hilary O'Bert <hilaryobert@msn.com>
Sent: Friday, February 13, 2015 12:56 PM
To: Nicole Fyffe
Subject: Colossal Cave Mountain Park

Dear Nichole Fyffe,

I am a lifelong resident of the Vail Community. I grew up less than 5 miles from the Colossal Cave Mountain Park. My parents even lived in one of the houses on La Posta Quemada Ranch in the early 60s. When I was growing up, Colossal Cave was our favorite place to bring family and friends from all over the world when they would visit our home. Over recent years, I have seen extreme deterioration of the roads all of the way through the park and ranch area. The road has become a deterrent for the much needed visitors to spend time in the ranch and camping areas of the park. There are several areas where the pavement has washed out and many large potholes are unavoidable. If I am not mistaken, the last time this road has seen fresh pavement was in the 70s when my grade school bus went through this area every day. This beautiful park desperately needs the \$3 million originally proposed in the potential county bond intuitive to repair the roads/parking lots and upgrade infrastructure. It is my understanding that the bond has been reduced to \$2 million. Although we do understand the County's need to conserve money, we have to ask that this bond not be reduced any further so that we can move forward with the much needed repairs to this historic Tucson attraction. We need your help to bring Colossal Cave Mountain Park back to life!

Thank you for your understanding!

Respectfully,

Hilary O'Bert

**University of Arizona
Medical Center South Campus**



THE UNIVERSITY OF ARIZONA HEALTH NETWORK®

February 18, 2015

C.H. Huckelberry
County Administrator
Pima County Governmental Center
130 W. Congress, Floor 10
Tucson, Arizona 85701

Re: Request for Review and Comment on Recommended Changes to the University of Arizona South Campus Pima County Bond Project Proposal

Dear Mr. Huckelberry:

I am in receipt of your letter dated February 10, 2015, requesting feedback on what the decrease in proposed bond funding will mean for the feasibility of the University of Arizona Medical Center- South Campus projects. Reducing the bond funding available to maintain and improve these Pima County assets will have a dramatic impact on UAMC- South Campus in the near future and is putting the long term viability of the campus at risk. We hope that you will consider the information provided in this package as it is our desire to continue to be strong stewards, retain the physicians and staff recruited as well as expanding the services provided to residents of Pima County.

Attached to this letter you will find the following documents:

1. Executive Summary
2. Attachment 1- Statistical Summary and Highlights
3. Attachment 2- Banner Tele-ICU Summary

While we appreciate the desire to assess the impact of our new partnership with Banner Health, we commit to you that it is all party's best interest to continue on the trajectory we have created together over the past several years. Leadership at UAMC-South Campus will remain in place both administratively and clinically and the operating infrastructure available within the Banner Health System will be available to us. A significant example will be demonstrated in the proposed Intensive Care Unit upgrade. Not only does this project include expanding the room size and tools to upgrades to current industry standards at UAMC-South Campus but it will also include upgrading the technology to join the rest of Banner facilities in providing Tele-ICU capabilities.

We acknowledge that we are transitioning to a new partner and recognize the uncertainties associated with that but I have confidence that UAMC- South Campus will play an important role in the new Banner Academic Division. Based on my discussions with Banner University Medical Division President, Kathy Bollinger, BUMD looks forward to discussing options for enhancing the services at UAMC – South Campus and the role it will have in the future of this new division.

Corporate Administration

1501 N. Campbell Avenue • Tucson, Arizona 85724-5128

Telephone - 520.694.6530 • Fax - 520.694.6648

With the current growth trajectory demonstrated in the statistics included in Attachment 1, investment in the acute care services will be necessary with the highest levels of priority being placed on the ICU and Operating Rooms. In reference to Pima County's commitment to continued investment in Behavioral Health we are proposing expansion of the Behavioral Health Pavilions outpatient clinics.

Thank you for the opportunity to provide feedback about these vital projects. Please feel free to call me with questions at 520-874-4124.

Sincerely,

A handwritten signature in blue ink that reads "Michael Waldrum". The signature is fluid and cursive, with a small mark below the name.

Michael Waldrum, President and Chief Executive Officer, UAHN

Copy:

Karen Mlawsky, Chief Executive Officer, UAHN Hospital Division

Sarah Frost, Chief Operating Officer, UAHN Hospital Division

Tom Dickson, Banner University Medicine Division

Kathy Bollinger, Banner University Medicine Division

Future Pima County Bond Election Proposed Project

The University of Arizona Medical Center-South Campus (UAMC-South Campus) has developed into a comprehensive health center and Southern Arizona's newest academic medical facility. As the only hospital located south of Broadway within Pima County, the provision of critical medical services is vital to a large section of Pima County residents. UAMC-South Campus has demonstrated successful use of previously awarded 2004 and 2006 bond funds which have enhanced and expanded services such as Emergency Services, Behavioral Health, Gastroenterology, Diabetes and Family Medicine; resulting in greater access to care for the surrounding community. Additionally, these expanded clinical services supported the recruitment of additional physicians in primary and specialty care areas to UAMC- South Campus. Expansion of these services has not only positive clinical implications but also promoted economic development through physician and staff employment, educational opportunities and growth of our Graduate Medical Education (GME) program.

There are many areas of the county-owned facility/asset that are in need of improvement, both structurally and for updating technology, in order to continue providing the highest quality care to our patients. UAMC-South Campus has continually grown and evolved into a thriving health-care campus as demonstrated by a 124% increase in adjusted patient days from 2005 to 2014. The Inter-Governmental Agreement (IGA) for 2012 and 2013 included provisions for investment in ongoing capital needs at \$5 million each year. Due to the financial constraints of the Pima County these dollars were not released. During the 2014/2015 IGA negotiation we agreed that the appropriate way for UAMC- South Campus capital needs to be addressed was through the Pima County Bond process. With that guidance and recognition that we were falling behind in updating the facility UAMC- South Campus leadership proposed \$40 million dollars in bond projects which was reduced to \$30 million dollars in January 2015.

The **\$30 million** in bond funds was prioritized to address our most acute deferred maintenance/investment issues and support existing physicians and services. These projects include the following:

1. Expansion and renovation of the Intensive Care Unit (ICU) to meet current standards and create Tele-ICU (14-16) beds (\$14.0 million)
2. Expansion and Renovations to Operating Room (\$5.5 million)
3. Enhancement of outpatient facilities (\$1.5 million)
 - a. Expanding clinic capacity supports addressing access to care challenges
 - b. Expanded ambulatory procedures and services keeps patients from leaving UAMC – South Campus for services
4. Build out the third floor of the Behavioral Health Pavilion. Planned uses would include inpatient and outpatient behavioral health patient care services. This does not include geriatric psych unit. (9.0 million)

If the bond funds allocated to UAMC- South Campus are reduced to **\$18 million dollars** the focus of the resources would shift to the most urgent clinical needs and areas at risk for retaining physicians and staff. The following projects have been identified as most critical:

1. Expansion and renovation of the Intensive Care Unit (ICU)to meet current standards and create Tele-ICU (same as above) (12 -14 beds) (\$12.0 million)
2. Expansion and renovation to the operating room (portion of the above project) (\$3.5 million)
 - a. Expanded capability supports retention of surgical physician recruits
 - b. Surgical procedures have a positive margin supporting the long term viability of UAMC-South Campus
3. Expansion of Outpatient Behavioral Health Facilities. Build out a portion of the 3rd floor Behavioral Health Pavilion for outpatient services only. (\$2.5 million)

While UAMC SC leadership understands and supports Pima County's commitment to Behavioral Health, with the investments made in the 2004 and 2006 bond offering and the current capacity, we do not recommend use of the 2015 bonds for inpatient Behavioral Health Services. At the reduced total of \$18 million we suggest utilizing \$2.5million for Outpatient Behavioral Health clinic and infrastructure of the total Behavioral Health Pavilion project of \$9 million. This is based on balancing the demand for services we have experienced as well as the financial wellbeing of the facility. I believe the County administration has recognized with us that there needs to be a mix of behavioral and acute care services to balance the financial strain that further behavioral health expansion provides without addressing other capacity issues. This could potentially put us at financial risk when we have collectively worked to create a successful balance. Should the County desire UAMC- South Campus to include the full expansion of the Behavioral Health Pavilion, Item 1- Construction of a new ICU would be substituted for the full build out of the behavioral health pavilion.

Volume in all areas of the facility has increased significantly, demonstrating the patient care needs of our community as noted in the table below.

Category	FY 2005	FY 2014	Change	% Change
Adjusted Patient Days	39,440	88,295	48,855	124%
Total Average Daily Census (ADC)	65	111	46	71%
Intensive Care ADC	2	8	6	313%
Medical/Surgical ADC	13	47	34	262%
Behavioral Health ADC	50	56	6	12%
Total Outpatient Clinic Visits	48,830	164,914	116,084	238%
Total Emergency Department Visits	30,356	43,567	13,211	44%
Total Surgical Procedures	662	3,538	2,876	434%
Total GI Cases	149	2,274	2,125	1426%

Included as 'Attachment 1' is a presentation that graphically demonstrates the successful use of past bond funds and confirms the growing need for future funding.

Need for Intensive Care Unit Expansion

UAMC-South Campus is a vital element of the healthcare infrastructure of Southern Arizona. Over the past several years, this facility has made significant enhancements to key services, including the Emergency Department, inpatient medicine, cardiology, and trauma. Furthermore, UAMC-SC was recently designated as Southern Arizona's only Infectious Diseases Center of Excellence, meaning that UAMC-SC will now be an important resource for our community when we are faced with such public health threats as Ebola Virus Disease or other high risk infectious disease. These additional services have provided the residents of the South Campus catchment and referral areas with improved access to life-saving medical intervention and treatment. This is our number one priority ask for this upcoming bond.

These are crucial services that we offer the community however; our ability to sustain high quality and access in these areas will require further investment. One critical area where investment is needed is the Intensive Care Unit (ICU). The current 5,000 square foot, 12-bed ICU at South Campus is not able to meet the needs of the community during seasonal peaks. In order to provide ample space for the specialized physicians and staff to function in modern day ICUs, the Industry standard for a patient room is 275-340 square feet per patient room and the UAMC-South Campus ICU is 144 square feet per room.

Bringing the ICU up to date would allow for the provision of technology referred to as Tele-ICU. Tele-ICU is defined as a centralized or remotely based critical care team that is networked in with the bedside ICU team and patient via state of the art audiovisual communication and computer systems. The Tele-ICU team can provide surveillance and support for a large number of ICU patients in disparate geographical locations for multiple hospitals. . The Tele-ICU is that second set

of eyes that provides additional clinical surveillance and support. The Tele-ICU is not to replace bedside physicians and care team but to provide improve safety through redundancy and enhance outcomes through standardization. Tele-ICU has proven data that demonstrates patients have higher survival rates and are discharged from the hospital quicker A renovated and expanded ICU will provide the infrastructure for South Campus' critical care physicians to support multiple other hospitals and patients. Expanding this unit up to a potentially 12,000 square feet ICU will allow for significant improvements in quality and safety, and also support the expansion of services offered to the community and outlying hospitals.

As the hospital and the emergency department continue to get busier, it is crucial that ICU capacity keep up with demand.

Expanding the ICU at UAMC- South Campus will offer the following advantages:

- Reduced ED length of stay. Patients who are quickly moved from areas such as the emergency department to critical care areas have a higher survival rate and have less opportunity for errors to occur during their treatment.
- Improved capacity to receive direct admissions from outlying hospitals, including from rural hospitals in Pima County with no or minimal ICU capacity.
- Stronger ability to support continued growth of cardiology, trauma, and surgery without compromising safety or quality for other inpatients requiring access to the ICU.
- Improved capability to safely accommodate surges in ICU volume due to seasonal variation or unexpected events such as pandemics or other public health emergencies
- Ability to provide outside hospitals with clinical support of critical care physicians through telemedicine

The ICU at UAMC-South Campus provides ongoing life-saving support to critically ill patients from across Pima County, and an updated infrastructure is crucial to maintain this capability.

Summary

The proposed bond projects included in this document are the identification of the most critical areas for investment to continue the positive trajectory at UAMC- South Campus. These projects will continue to build on the work made possible by both the 2004 and 2006 bonds. It is not realistic to assume we can remain competitive in the healthcare marketplace without improving infrastructure and expanding services. I understand and appreciate the challenges the County is faced with to prioritize bond projects. Ultimately, UAMC-South Campus is a Pima County asset and the County will determine how the \$18 million or \$30 million will be allocated. As your management company, it is our obligation to provide recommendations that will improve quality, financial stability and access to healthcare to Pima County citizens. I believe this proposal achieves those goals.

UAMC- South Campus is committed to ensuring our patients receive the best possible care. There have not been substantial capital investments by Pima County into UAMC-South Campus since 2011 when the new facilities opened. In order to retain and recruit talented physicians and staff the infrastructure must keep up with current healthcare standards and trends.

Conclusion:

Investment in UAMC – SC ICU, Operating Room and Behavior Health facilities will enhance the services provided to our community by:

- ensuring appropriate access to health care
- meeting and exceeding the healthcare demands of our patients

- accommodating future population growth in Southern Arizona
- allowing for the training of residents, medical students and allied health professionals in a medically underserved area
- increasing the number of jobs in Pima County resulting in economic development opportunities

We appreciate the opportunity to comment on the 2015 Bond proposals and hope you will accept our recommendations. We take seriously the responsibility for managing UAMC – SC and appreciate the trust Pima County has placed in us with this role.

Attachment 1-
Statistical Summary and Highlights



THE UNIVERSITY OF ARIZONA
MEDICAL CENTER



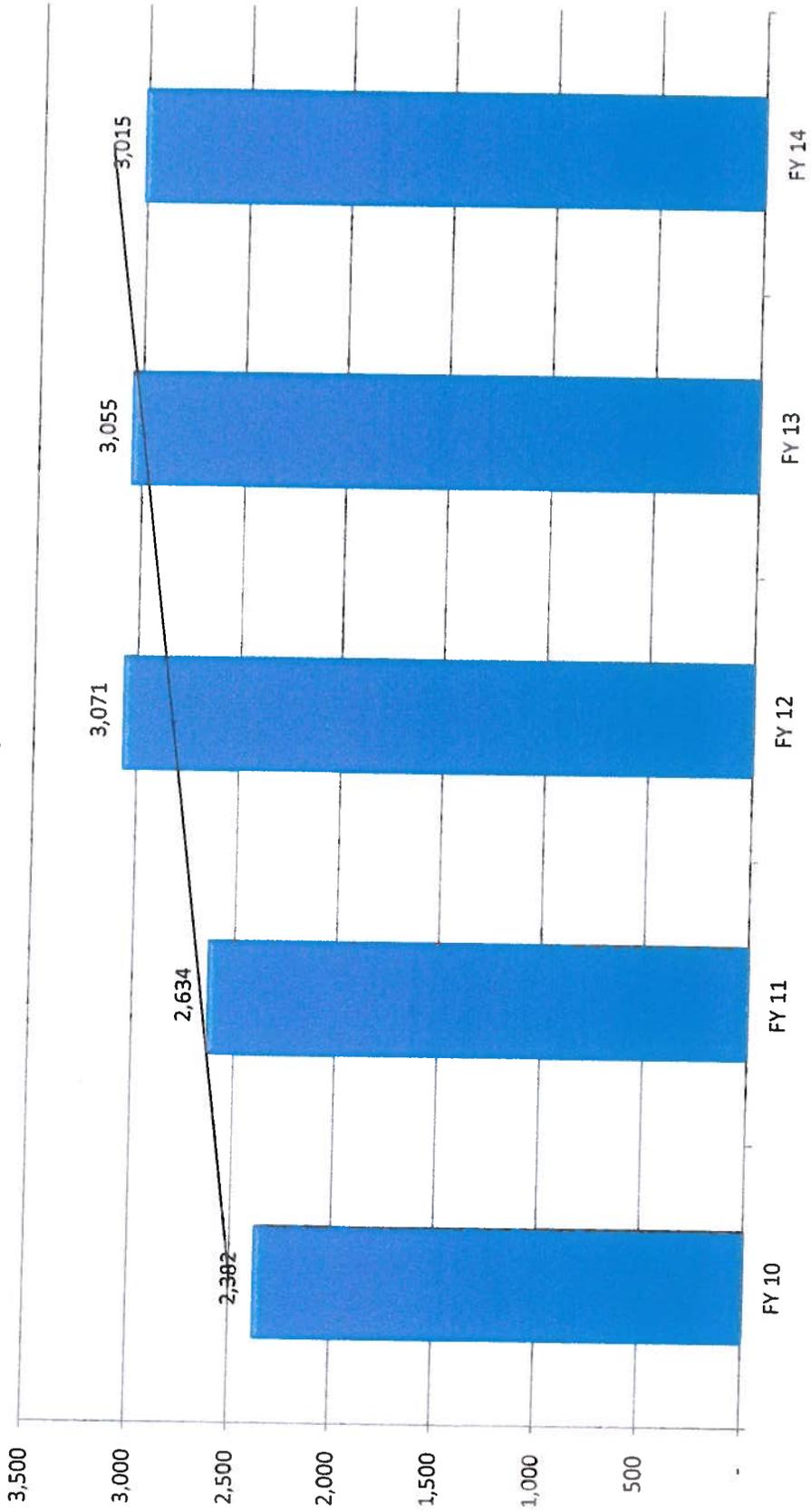
University of Arizona Medical Center
– South Campus

02.17.15



UAMC- SOUTH CAMPUS FY10 – FY14

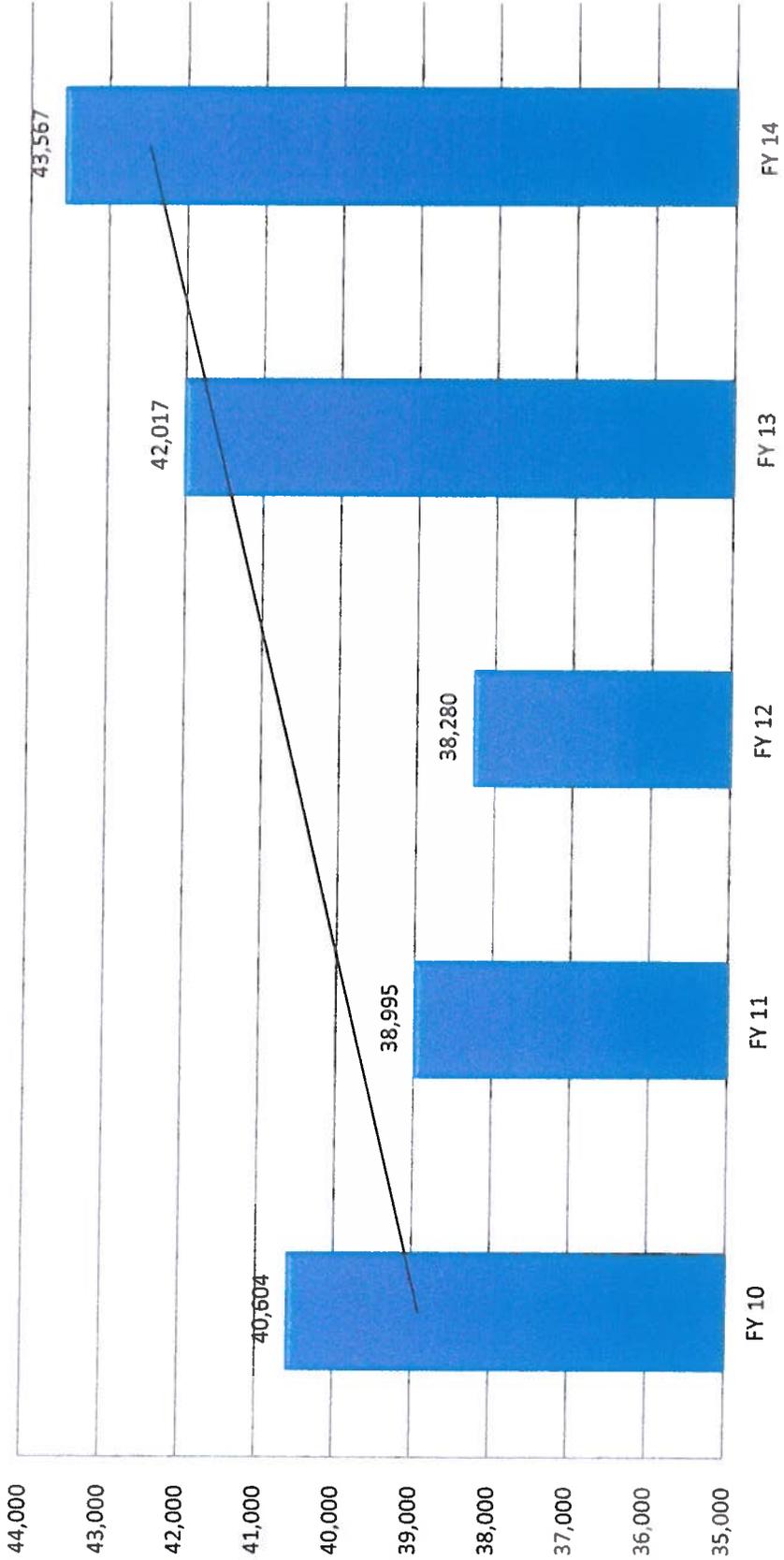
Bed Days - ICU





UAMC- SOUTH CAMPUS FY10 – FY14

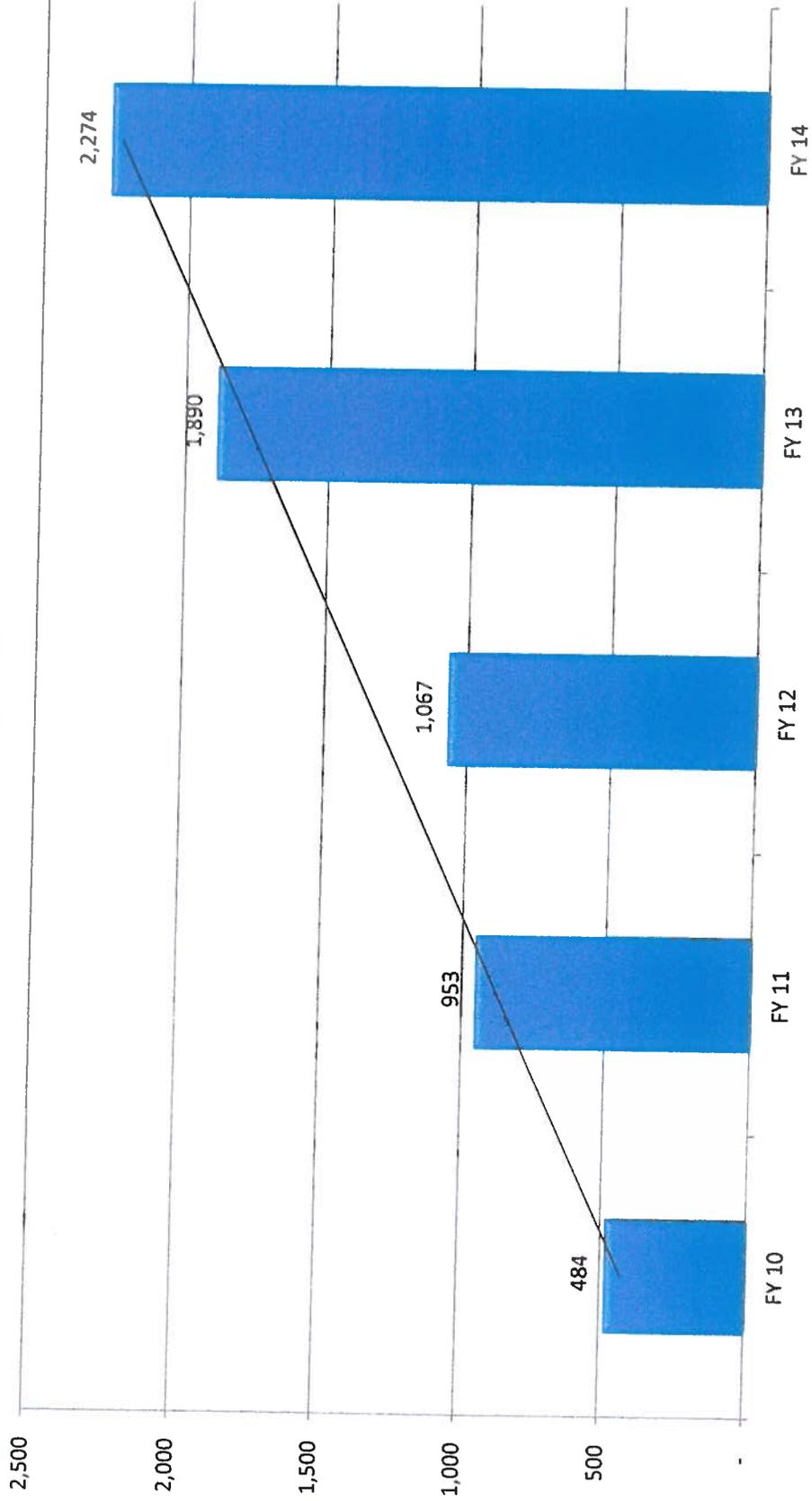
Emergency Department Volume





UAMC- SOUTH CAMPUS FY10 – FY14

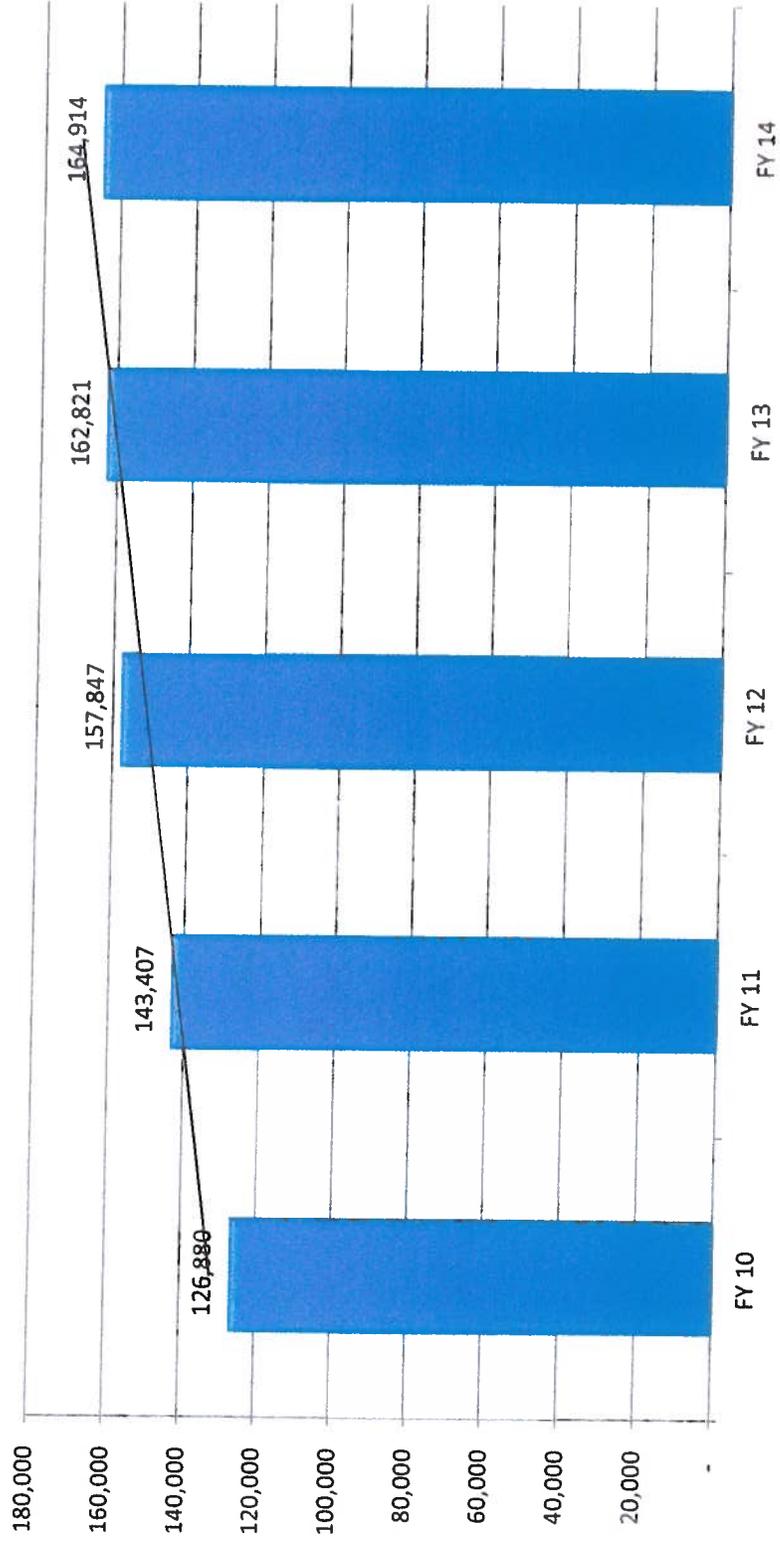
GI Procedures





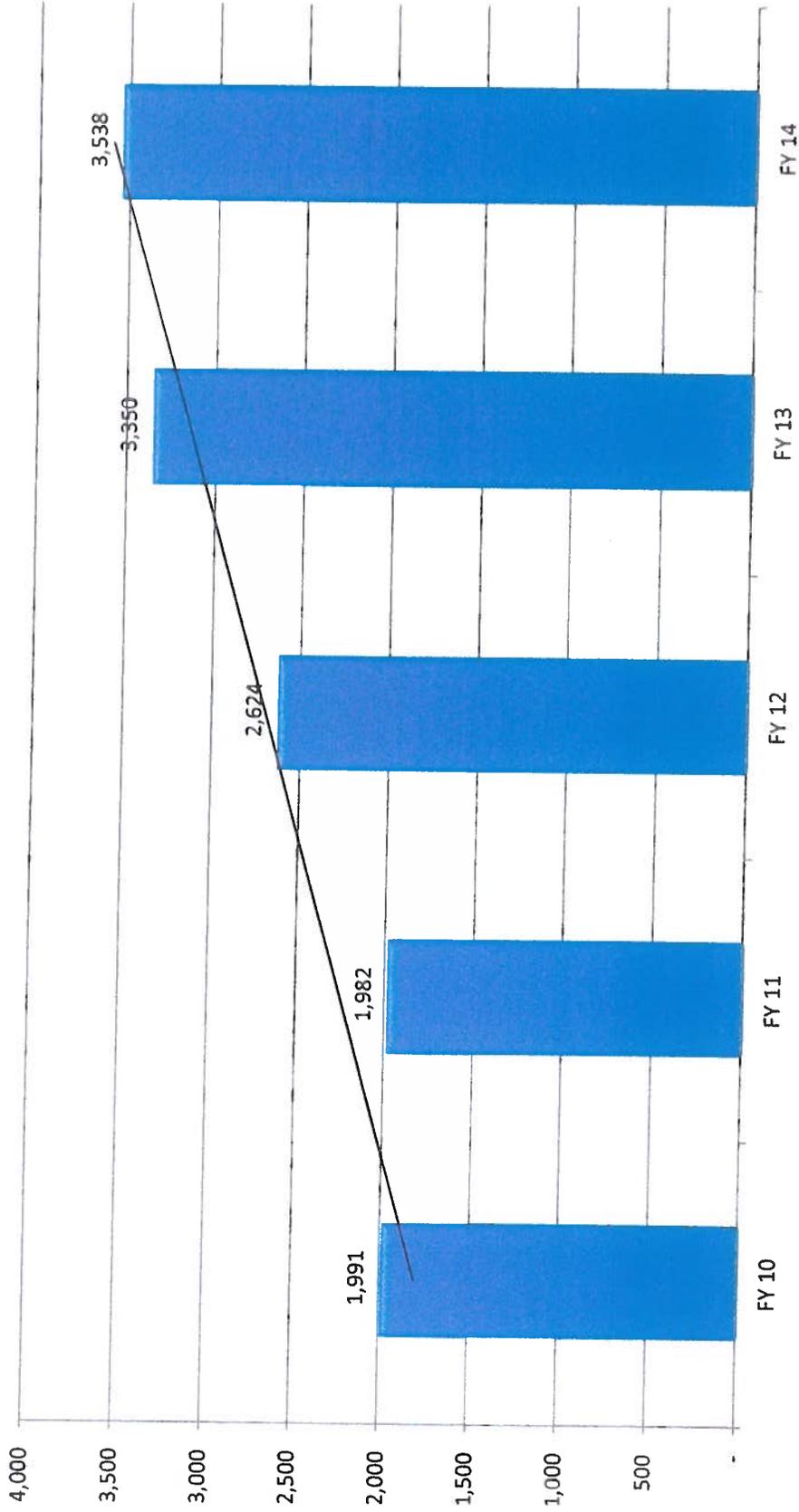
UAMC- SOUTH CAMPUS FY10 – FY15

Physician Office Volume





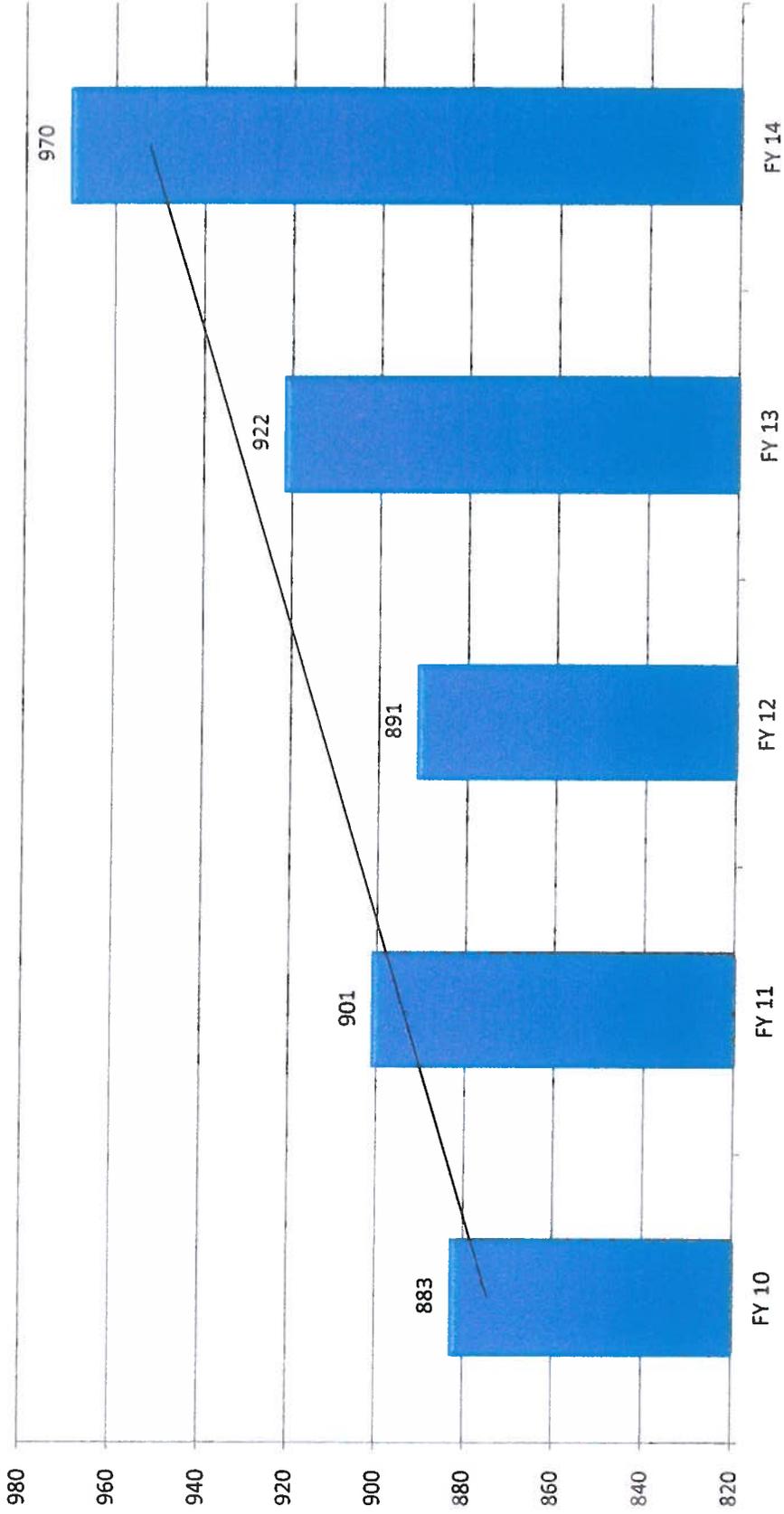
Surgical Procedures





UAMC- SOUTH CAMPUS FY10 – FY 14

FTE'S

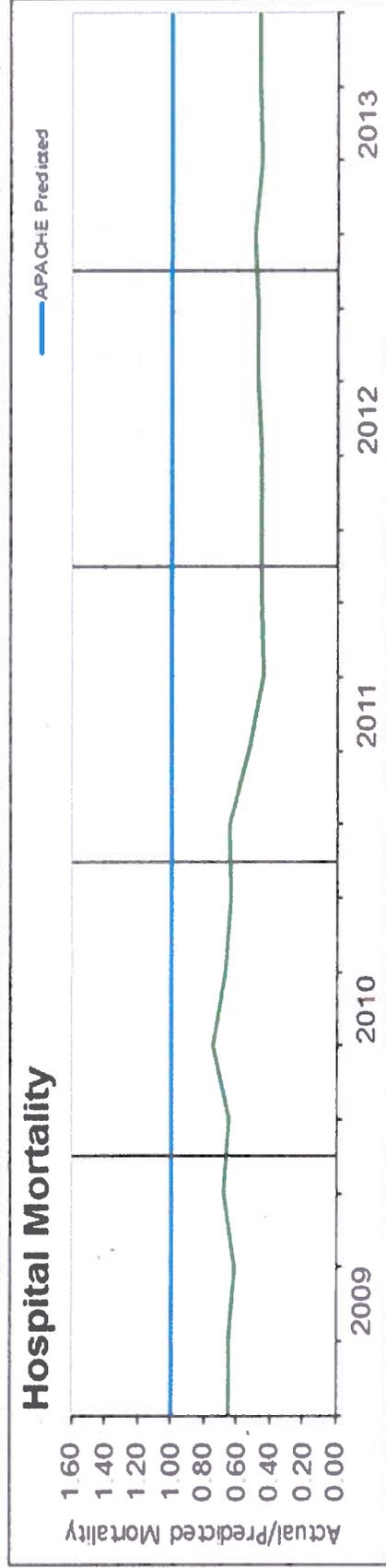
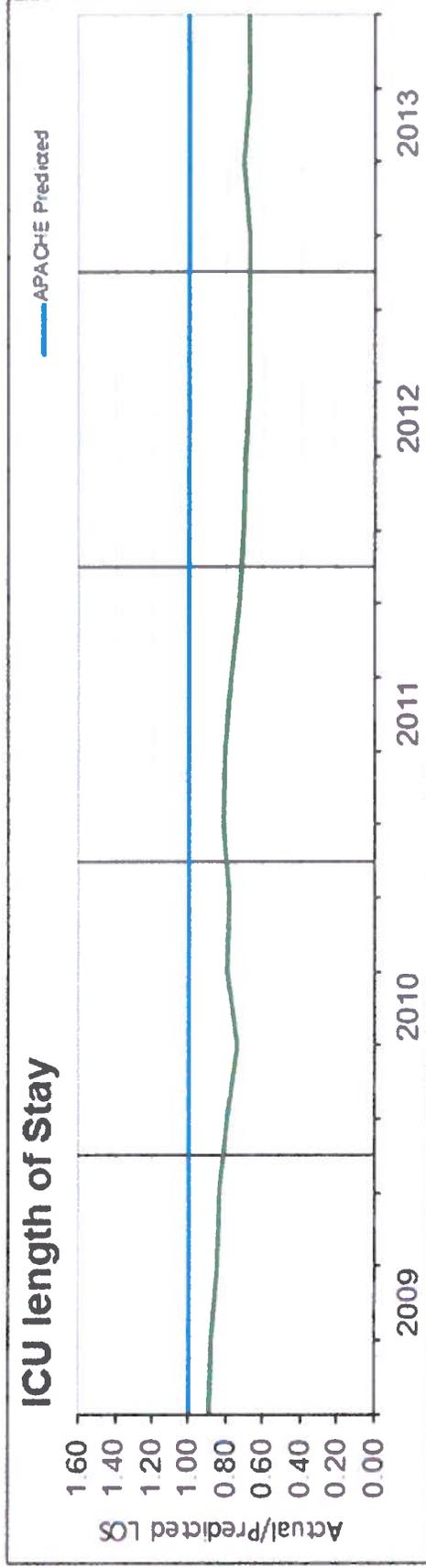


Attachment 2-
Banner Tele-ICU Summary



Banner
Telehealth

Banner Health Critical Care Results



**UA Tech Park – Bridges
and Science Park Drive**

February 18, 2015

Mr. C. H. Huckelberry
County Administrator
Pima County
130 West Congress, Floor 10
Tucson, Arizona 85701-1317

Dear Mr. Huckelberry:

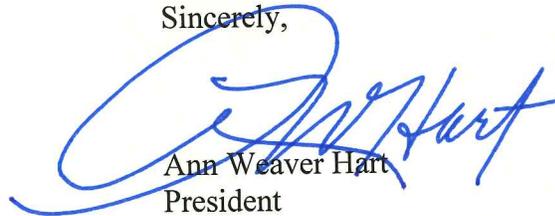
The University of Arizona supports referring a bond package to the Pima County voters in November of 2015. We think this package should focus on projects that help to expand the Pima County economy. We have submitted two projects for consideration: 1) the Innovation Building at the UA Tech Park—Bridges; 2) Science Park Drive road improvements at the UA Tech Park—Rita Road. These projects will help advance development of our parks and contribute directly to regional economic development.

We recognize that the Pima County Bond Advisory Committee and the Pima County Board of Supervisors must recommend a bond package that is economically and politically feasible. We support a bond package of \$640 million. The Committee and Board face a difficult challenge in setting priorities, selecting projects and fixing funding levels from a large number of worthy projects.

For this reason, we accept the recommended reductions in funding levels for the two projects. However, these reductions will significantly affect the scope and feasibility of the projects. In the case of the Science Park Drive Improvements, we will have to reduce the length of the segment of the roadway constructed and remove the multi-use pathway. In the case of the Innovation Building, we have limited access to financing for the university match and thus will have to explore scaling down the size and capabilities of the building. Any additional reductions in the funding levels for these projects would make them economically infeasible.

We look forward to working with the Pima County in moving this important bond package forward.

Sincerely,


Ann Weaver Hart
President

AWH/ard



Chuck Huckelberry

RE: Review and Comment on Recommended Changes Pima County Bond Project Proposals

February 18, 2015

Page 2

cc: Hank Atha, Deputy County Administrator for Community and Economic Development
John Bernal, Deputy County Administrator for Public Works
Dr. John Moffatt, Director, Strategic Planning Office
Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Staff Assistant to the County Administrator

JobPath



Quality Employment through Skills Training

655 North Alvernon Way, Suite 205 · Tucson, Arizona 85711
Phone: 520.324.0402 · Fax: 520.324.0195 · Email: info@jobpath.net
Website: www.jobpath.net · Facebook: JobPath

February 16, 2015

C.H. Huckelberry
County Administrator
Pima County
130 W. Congress, Floor 10
Tucson, Arizona 85701

Re: **Request for Review and Comment on Recommended Changes to the JobPath Pima County Bond Project Proposals**

Dear Mr. Huckelberry,

We are pleased to have our proposal accepted as part of the Pima County Bond Election. When submitting our proposal we sought advice from a number of real estate professionals. The decrease from \$1.25 million to \$1.0 million will not have a major impact. We would just have to carefully consider how the plans are drawn to meet our needs.

Please thank the Pima County Bond Advisory Committee for their support.

Sincerely,

Herminia Cubillos
Executive Director, JobPath

c: Hank Atha, Deputy County Administrator for Community and Economic Development
Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Staff Assistant to the County Administrator
JobPath Board Members

Arizona-Sonora Desert Museum



Date: 17 February 2015

Mr. Chuck Huckelberry
County Administrator
Pima County Governmental Center
130 W. Congress, Floor 10, Tucson, AZ 85701-1317

Dear Mr. Huckelberry,

Thank you, again, for the opportunity to address you on this matter. We deeply appreciate Pima County's steadfast inclusion of the Desert Museum in the proposed Bond, along with the County's willingness to remove the water infrastructure project as part of our proposal, as well as an openness to considering counterproposals for the proposed reduction in Bond funding for the Desert Museum's, "Coast to Canyons: Journey of the Jaguar." As mentioned previously, we are sensitive to the fact that the proposed Bond for 2015 is serving many masters and that difficult decisions need to be made to right size the Bond. However, before we examine resizing the Museum's project, if I may, I would like to ask whether the Desert Museum truly must take these steps.

We recognize that Bond funding is challenging in the current economic climate, but with no disrespect intended toward any other entity currently featured in the proposed Bond (particularly other attractions), we wonder if further impacting the proposal for one of Pima County's premiere attractions is the best place to cut. With data that show the Desert Museum as one of the primary reasons people visit this region; perhaps it is worth considering alternatives that could leave the Desert Museum's project support intact.

If this is not possible, then we ask if there is room for negotiation on how much Bond funding is reduced for the Museum's project. Rather than going from just over \$9 million to \$7 million, might we be funded at \$8 million? This would give some relief to the Bond, but would provide us with enough funding so that the essential elements of the project would be kept more intact and, if we were to seek the balance in private philanthropy, a smaller amount would be needed to re-establish full funding of the project.

Relative to potential adjustments to the scope of the project, depending upon the size of the reduction, more or less impact to the deliverables occurs. We have

been working with an architectural firm in Wichita, KS, to consider changes and concomitant impacts to the project. We have considered several alternatives, including:

- Reduction in exhibit size, removal of play areas and some revenue producing spaces
- Elimination of one of the indoor spaces (but it would likely be a key revenue producer)
- Removal of one of the featured species (e.g. Mexican wolf), along with several other smaller adjustments
- Phasing the project in over time

However, I'm afraid that we would need more time to make the best choices relative to project adjustment and outline these in detail. I don't think there is any question that it is difficult to change the project without either reducing the amount of tourists (and other visitors) the exhibit complex will draw to the Museum (as well as leading to greater likelihood of extended stays in Pima County), or the revenue it can provide the Museum to help sustain exhibit operations far into the future. Regardless of what we do, it may significantly impact one or both of these areas, or greatly increase the time and cost to completion if we were to "phase" the project in, rather than building it all at once. The general rule of thumb is that phasing leads to about a 30% increase in cost and perhaps a similar impact on total completion time.

In conclusion, we ask that the above alternatives be considered prior to moving forward with reduced funding or re-scoping the project and that, if it is deemed necessary to reduce funding and change the project, we be allowed more time to evaluate the various alternatives and make the best recommendations relative to any changes to the project.

Respectfully yours,

Craig Ivanyi
Executive Director

Downtown Community Theaters & Historic Cultural Landscape



February 16, 2015

C. H. Huckelberry
County Administrator, Pima County
Pima County Governmental Center
130 West Congress
Floor 10
Tucson, AZ 85701-1317

RE: February 10, 2015 Request for Review and Comment on Recommended Changes to the Downtown Community Theaters and Historic Cultural Landscape Pima County Bond Project Proposal

Dear Mr. Huckelberry,

Thank you for inviting me to comment on the proposed bond funding reduction to "\$18.5M with a specific \$5M reduction for the Music Hall portion of the project."

Before I answer this question, let me affirm the groundswell of voter and taxpayer interest in this project. While it is the historic preservation and arts community that originally raised interest, a broad segment of our community values the economic and social value of restoring the performance halls and landscape at the TCC. To date, our collaboration spans from the Arizona Opera, to Rio Nuevo, to the Southern Arizona Leadership Council. Plans are currently being developed to increase the number of supporters to a broader spectrum of County -Wide organizations.

Your letter asks me to comment on the "feasibility of the project." The City of Tucson staff - who are especially familiar with the scope, cost analysis, and economic impact - are best able to comment on viability of the Downtown Community Theaters and Historic Cultural Landscape project.

I can add value to the discussion by saying what this proposed 26% reduction¹ in funding of the Music Hall component could mean to the Tucson Symphony Orchestra and to all the organizations renting the hall (in FY14 there were 20 such groups). Such a cut would necessarily eliminate substantive portions of the planned scope. If for example, the replacement of patron seating, improvements to the lobby and restrooms, or the upgrading of the acoustics, were cut to accommodate the 26% reduction, it would minimize the comfort of our patrons and limit our ability to present world-class music in Tucson. Thus, it would also limit prospective tenants' interest in this important community facility. Bringing this facility up to present day standards offers the potential to attract more users, ultimately increasing revenue for the City of Tucson.

¹ \$19M - \$5M = \$14M



C. H. Huckelberry
Page 2

While your letter did not ask for comment on the proposal that philanthropic funds be raised as a requirement for bond funding, please know that I support the analysis dated February 10, 2015 that Barbara R. Levy, ACFRE, and Karla Van Drunen Littooy, CFRE, have submitted to you.

I believe that a consortium of organizations could raise philanthropic funds to augment bond funding. But, many factors (including additional funding) would have to align in order for the millions proposed to be raised.

Because the Music Hall is a community theater used by dozens of performing, educational, business, and religious organizations drawing audiences from throughout the County, I believe Pima County Bond funding is the appropriate source of the project funds.

I would ask you to allow the City of Tucson Bond Advisory Committee and the Staff to allocate the project funding amongst the three components in the Downtown Community Theaters and Historic Landscape. They are most familiar with the components, costs, and how best the project could be staged.

In preparation for a successful bond election, The Symphony has already begun to inform our patrons of the potential November 2015 Bond Election. This is the best immediate opportunity they have for the renovations they expect in the Music Hall. At concerts this past weekend, we included inserts in our programs and spoke to the opportunity in pre-concert conversations. In FY14, more than 38,000 attended our concerts at the Music Hall and 13,000 students and teachers attended the Young Peoples' Concerts that were enhanced with nationally recognized music education curricula. Moreover, we have contact information for 4,365 households in Pima County and will advocate directly with these patrons for their "yes" vote on the November 2015 Bond Election.

Thank you for asking for my input on this important topic.

Most sincerely,

A handwritten signature in black ink, which appears to read "Mark A. Blakeman". The signature is written in a cursive style and is positioned above the printed name.

Mark A. Blakeman
President and CEO
Tucson Symphony Orchestra

Altar Valley Watershed Restoration

Deseret Romero

From: Mary Miller <mary@elkhornranch.com>
Sent: Friday, February 06, 2015 5:22 AM
To: Nicole Fyffe
Subject: Fwd: Altar Valley Watershed -- Restoration Project PR 262

Dear Nicole,

I am unable to attend today's important bond meeting, and wonder if it would be possible for you to share these thoughts with the committee.

Many thanks, Mary Miller

Begin forwarded message:

From: Mary Miller <mary@elkhornranch.com>
Subject: Altar Valley Watershed -- Restoration Project PR 262
Date: February 5, 2015 at 5:40:49 PM MST
To: Carolyn Campbell <Carolyn.Campbell@sonorandesert.org>
Cc: Tom Sheridan <tes@email.arizona.edu>, Pat King <anvilranch@gmail.com>, Sarah King <sehking@gmail.com>, Walter Lane <wlane@headquarterswest.com>

Dear Carolyn,

I am sure that you and your bond advisory committee colleagues are being overwhelmed with commentary about the bond list — I don't envy you. I did not realize the nature of tomorrow's conversation at the bond committee meeting nor that the memo released today was in the works, and am very upset that I cannot rearrange my schedule to attend tomorrow. Given that I cannot attend, I humbly request that you share my concerns with your colleagues.

I must share that I am deeply disappointed about the proposed substantial cut to the Altar Valley Restoration project, from \$1.5 million to \$500,000. The concept of the original \$1.5 million request was that about 1/3 would be used for the substantive planning and analysis necessary for such a huge undertaking as restoration of the Altar Wash; and that the remaining 2/3 or \$ 1 million would be the seed money to leverage other substantial funds necessary to really take on the endeavor of Altar Wash restoration. In the scheme of things relative to the overall bond package, this project is tiny — and the committee's recommendation has gutted it. The combination of a SOLID PLAN and SEED MONEY TO LEVERAGE OTHER MAJOR FUNDS is the magic of this project.

I also take issue with the characterization of the project as one that does not have County wide benefit. This is an integral part of enhancing the conservation benefits of a major portion of the Maeveen Behan Conservation Land System, which is of county-wide importance. This project has major flood control benefits relative to downstream issues in the Avra Valley and on down to Marana. This project has the potential to place Pima County on the forefront of doing great on-the-ground restoration work on its conservation lands, and multiplying the effects of Pima County land work through collaborative conservation endeavors with neighboring landowners.

I'm under the impression that a project of this type that builds "conservation infrastructure" is a very unique type of bond project. Pima County is a national leader in progressive urban and rural planning now, and it would seem that full support of this innovative bond proposal would be another substantive feather in the County's cap. You are not only a County willing to engage in large scale landscape protection, but you are willing to invest in improving it. I hope that you and your colleagues will strive to return the project to its full \$1.5 million value; or find a compromise in the \$1.25 or \$ 1 million range that would allow for there to be funds available for construction and leveraging other substantive sources.

Thank you for your consideration.

Sincerely,

Mary Miller

Mary Miller
mary@elkhornranch.com

ALTAR VALLEY CONSERVATION ALLIANCE
Vice-President/Executive Director

ELKHORN RANCH
27000 W Elkhorn Ranch Road
Tucson, AZ 85736
(520) 822-1040
www.elkhornranch.com
Owned and Operated by the Miller Family since 1946

Mary Miller
mary@elkhornranch.com

ALTAR VALLEY CONSERVATION ALLIANCE
Vice-President/Programs

ELKHORN RANCH
27000 W Elkhorn Ranch Road
Tucson, AZ 85736
(520) 822-1040
www.elkhornranch.com
Owned and Operated by the Miller Family since 1946

Velodrome

Deseret Romero

Subject: FW: Comments re: Decrease in funding for Arizona Bicycle Center-Velodrome

From: Richard J DeBernardis [<mailto:president@perimeterbicycling.com>]

Sent: Tuesday, February 17, 2015 11:37 PM

To: Pima County - Manager - Huckelberry Chuck (Pima County - Manager - Huckelberry Chuck)

Cc: Nanette Slusser

Subject: Re: Comments re: Decrease in funding for Arizona Bicycle Center-Velodrome

Dear Mr. Huckleberry:

Thank you for your continued “painstaking” work on the proposed bond package. In regard to reducing the proposed amount of \$5 Million down to \$2.5 Million for the Arizona Bicycle Center-Velodrome (ABC), there would be a significant difference in the type of ABC-Velodrome that would be built in our County. In our research we found that the least expensive ABC-Velodrome that could be built for our needs is \$4.5 Million. This is an outdoor center with multi-use. If our community were going to build something less expensive, Perimeter Bicycling would not be able to meet the financial goals that were proposed in our presentation to the Bond Committee, specifically in economic impact and education objectives.

The ABC at \$4.5 Million is going to be a national and international attraction. It will be outdoor center with a hard cover with approximately 2,000 seats. Based on the budget we established, the center will be able to pay for all of its operational expenses and managerial expenses. Additional funds to pay for the construction of the ABC was never taken into consideration when establishing the budget. At this point, ABC committee can not see that a center such as proposed could be built for anything less than the \$4.5 Million which would mean that we couldn't meet the economic impact demonstrated in our presentations.

Our ABC committee would very like to work with you in your recommendation and respectfully ask that you reconsider your reduction of \$2.5 Million to “*one Million dollars*”. Perimeter Bicycling and the members of the ABC committee will be able to find a match of one million to the \$4 Million (that the Bond would grant to the development of ABC-Velodrome).

Sincerely,

Richard J. DeBernardis
Acting Chair, ABC-Velodrome
President & CEO, Perimeter Bicycling Association of America, Inc

Old Tucson Expansion

Arizona Sonora Western Heritage Foundation
201 South Kinney Road
Tucson, AZ 85735

February 16, 2015

Chuck Huckelberry
County Administrator
130 West Congress Street
Tucson, AZ 85701

Dear Mr. Huckelberry,

On behalf of the Board of Directors of the Arizona Sonora Western Heritage Foundation, I want to thank you and members of the Pima County Advisory Bond Committee for your hard and thoughtful work on the Bond. I appreciate the tough decisions you are making.

The proposed reduction in funding from \$6 million with a \$2m match to \$3 million with a \$4m match will affect the expansion of Old Tucson, located on Pima County Land, into a multicultural living history museum and heritage center. There are currently 40 capital campaigns in Tucson and it will be very difficult for a new nonprofit to conduct a successful campaign in the next few years.

The decrease will impact the length of the construction period, total duration of stay of visitors, implementation schedule and time period to reach full operation. The significant and positive economic impact of this bond investment and expansion was quantified in a January 2015 study completed by U.S. Economic Research.

The capital improvement we request is not excessive and has great value to adding authentic historic anthropology to Pima County's Tucson Mountain Park attractions and our neighbor Arizona Sonora Desert Museum. Our original request was for \$10 million with a \$4 million match and it was cut to \$6 million with a \$2 million match and now it is at \$3 million with a \$4 million match.

Old Tucson is a Pima County asset that must be enhanced to meet the changing needs of travelers, tourists and our local community. We urge your continued support of the project, and at a minimum if you cannot increase the Bond amount of \$3 million, please consider reducing the match to \$1 million – keeping it proportionate to the previous Bond/Match amounts.

Thank you.

Sincerely,

Anne Maley
Acting Executive Director
CC: Arizona Sonora Western Heritage Board

Pedestrian Safety & Walkability Improvements



17 February 2015

To: Larry Hecker, Pima County Bond Advisory Committee, Chair
Cc: Nicole Fyffe, Executive Assistant to the Pima County Administrator
Carolyn Campbell, Pima County Bond Advisory Committee, Vice-Chair
Re: **Response to Recommended Changes to the Pedestrian Safety & Walkability Improvements Proposal**

Dear Mr. Hecker and Honorable Committee members,

On behalf of Living Streets Alliance, 37 community organizations and businesses, and thousands of supporters of a safe and walkable region, we would like to thank you for your ongoing support of the Pedestrian Safety & Walkability Proposal.

The Bond Package Recommendation list recently generated by Chair Hecker, Vice-Chair Campbell, and Mr. Huckelberry proposed funding the proposal at \$12 million, a more than 50% reduction in the funding amount approved by the committee less than a month ago. While *any* reduction from the original \$25 million amount is disappointing, we understand the complexity of the task before the Bond Advisory Committee. As such, we have gone through and reduced the total amount of our package as much as possible while keeping it regional in scope and maintaining the integrity of the package so as to retain the enthusiasm of supporters of this proposal for the overall Bond election. Our revised package amounts to just under \$14.5 million and has the following benefits:

- **Projects included are strong** in terms of potential leverage, population/needs served, regional connections, and positive health, safety, and economic impact, etc.;
- It still includes **at least one project from each participating jurisdiction**;
- It still includes **at least one key corridor per County Supervisor District and per City of Tucson Ward**;
- And it includes **a corridor that straddles Unincorporated Pima County**, thereby expanding the number of jurisdictions included and improving the appeal to voters.

We have attached a spreadsheet detailing the remaining 13 corridor projects and would ask that the PCBAC support this package at \$14.5 million.

Thank you for your consideration. We know that the committee has difficult choices to make among many worthy projects and we appreciate the thoughtfulness, time, and energy you are all putting into the process.

Sincerely,

A handwritten signature in black ink, appearing to read "Emily Yetman". The signature is fluid and cursive, with a long horizontal stroke at the end.

Emily Yetman
Executive Director

Jurisdiction	Project/Corridor	Length (Miles)	Cost Estimate	Supervisor District
South Tucson				
	6th Ave	1.1	\$ 600,000	2
	8th/10th Ave	1.2	\$ 96,000	2
		2.3	\$ 696,000	
Tohono O'odham Nation				
(San Xavier District)	San Javier Rd/J Stock Rd	0.96	\$ 250,000	3
(Sells District)	SR 86 Frontage Rd	0.57	\$ 226,699	3
		1.53	\$ 476,699	
Oro Valley				
	La Canada Dr	1	\$ 345,917	1
	Northern Ave	2	\$ 1,048,495	1
		2	\$ 1,394,412	
Pascua Yaqui Tribe				
	Old Pascua	0.8	\$ 414,160	5
		0.8	\$ 414,160	
Tucson				
(Ward 1)	St. Mary's Rd	1	\$ 1,534,433	5
(Wards 2 & 4)	Vicksburg/Sarnoff	2.4	\$ 2,898,045	4
(Wards 3 & 6)	Dodge Blvd	2	\$ 1,777,787	3 & 5
(Ward 5)	Nebraska St	0.7	\$ 1,239,842	5
(Ward 6)	5th/6th St	2	\$ 2,717,925	5
		8.1	\$ 10,168,032	
Tucson/Unincorporated Pima County				
(Ward 3 + Pima County)	Roger Rd	1.5	\$ 1,250,700	3
		1.5	\$ 1,250,700	
	TOTAL	16.23	\$ 14,400,003	