



MEMORANDUM

Date: August 5, 2013

To: Chairman and Members
Pima County Bond Advisory Committee

From: C.H. Huckelberry
County Administrator 

Re: **Applications of Criteria for Pima County Bond Project Proposals**

At the June 14, 2013 Pima County Bond Advisory Committee meeting, the Committee updated their criteria to be used to evaluate projects, approved the format of an application applying the criteria to project proposals, and directed staff to provide the application to those who submitted new or resubmitted bond projects for completion by July 15.

Attached are the completed applications of criteria for all new or resubmitted bond projects. The applications are grouped by city, town, county and other organizations. The project description sheet has been inserted behind each application so that you do not need to look back to previous materials.

Please note the following:

- The Town of Sahuarita, Town of Oro Valley and City of Tucson also provided applications for projects already on the Committee's tentatively approved list. We have included them in this report rather than deleting worthwhile information.
- You will see two applications for the Pima County/University of Arizona Small Business Entrepreneur and Academic Center, one drafted by Pima County and one drafted by the University. In addition, for the Downtown Stravenue/Wilde Way Pedestrian and Art Corridor, you will see one application drafted by the University covering just a portion of the project. These responses reflect the fact that significant planning still needs to occur prior to these projects being considered by the Committee.
- You will also see applications for four new proposals received by the County after the Committee's June 14th meeting.

Please let my staff or I know if any further action concerning the Committee's criteria or these applications is necessary.

CHH/dr

Attachments

c: The Honorable Chairman and Members, Pima County Board of Supervisors
Nicole Fyffe, Executive Assistant to the County Administrator
Diana Durazo, Special Staff Assistant to the County Administrator

Town of Marana

- **Barnett Linear Park and Flood Control Channel**
- **Lower Santa Cruz Levee Extension**
- **North Marana Library and Community Center**
- **Marana Heritage River Park (Economic Development)**
- **Southern Marana Multi-Generational Center**
- **Neighborhood Reinvestment**
- **Marana Heritage River Park (Recreation)**
- **Affordable Housing**

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Barnett Linear Park and Flood Control Channel (FC8)

1. **Broad Demonstrated Support by Public:** There is broad regional support for flood control projects that provide protection from damages caused by riverine, sheet, alluvial fan, and local area flooding. Support for the Lower Santa Cruz Levee Extension and other critical flood control projects has been expressed by all of the incorporated jurisdictions in Pima County through passage of the Pima County Multi-Jurisdictional Hazard Mitigation Plan of 2012 and various actions of the Pima County Flood Control District.
2. **Has Regional Public Benefit:** The Barnett Linear Channel will reduce of flooding in Northern Marana, creation of a multi-modal corridor, green space, and park amenities between Interstate 10 and the Santa Cruz River, stormwater harvesting and 90 acres of new public open space. The ability to remove section of the land from flood prone land and develop it as commercial or residential.

The Barnett Channel provides a regional benefit by reducing the sheet flooding occurs in this low area that experiences alluvial fan flooding near the base of the Tortolita Fan. Flooding in the area is characterized by multiple, highly unstable flowpaths that can rapidly change during flooding events causing erosion, and often, damage to environmentally sensitive and farm land located near the Tortolita preserve and Sahuaro National Monument. The project provides an outfall to the Santa Cruz River for the floodwater generated on the Tangerine Fan, and trail linkage to the Santa Cruz River.

3. **Partnerships:** Partners for this project will include the Town of Marana, Union Pacific Railroad, and the Arizona Department of Transportation.
4. **Other Funding Sources or Matches:** Project partners have agreement in place to provide drainage under I-10 and the railroad line as part of the project.
5. **Education and Workforce Training:** N/A
6. **Advances Board Adopted Principles of Sustainability and Conservation:** This improvement will allow development of flood-prone lands for residential and commercial use, including currently undevelopable land along the I-10 corridor.
7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** NA
8. **Phasing of Large Projects:** Portions of this project have been completed using Town of Marana General Funds with developer assistance.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance costs, estimated at \$332,000 (indirect and administrative) - for infrastructure improvements will be paid by the Town of Marana using General Fund dollars.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: Barnett Linear Park and Flood Control Channel

Location: Along the quarter section line common to sections 26-30 of Township 11 South, Range 11 East. Project commences at the Union Pacific Railroad culvert and ends at the Santa Cruz River.

Scope: Construction of a multi –purpose corridor to convey Tortolita Fan drainage collected along the east side of the interstate and railroad to the Santa Cruz River. Project will include reconstruction of interstate and railroad drainage facilities, completion of a 200 foot wide channel with earthen side slopes, construction of a shared-use path and linear park the length of the project, relocation of utilities and irrigation, and new drainage crossings at Postvale, Sandario, Sanders, and Tangerine Farms Roads and Civic Center Drive.

Benefits: Reduction of flooding in Northern Marana, creation of a multi-modal corridor, green space, and park amenities between Interstate 10 and the Santa Cruz River, stormwater harvesting and 90 acres of new public open space. The ability to remove section of the land from flood prone land and develop it as commercial or residential

Costs: \$17,900,000

Bond Funding: \$6,000,000

Other Funding: Town of Marana
Land Owner / Developer contributions and exactions

Fiscal Year Project Start and Finish Date: FY 2014/2015 – FY 2016/2017

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Maintenance costs, estimated at \$332,000 (indirect and administrative) - for infrastructure improvements will be paid by the Town of Marana using General Fund dollars.

Regional Benefits: Provides an outfall to the Santa Cruz River for the floodwater generated on the Tangerine Fan, and trail linkage to the Santa Cruz River. This improvement will allow development of flood-prone lands for residential and commercial use, including currently undevelopable land along the I-10 corridor.

Supervisor District of Project Location: Districts 1 and 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Lower Santa Cruz Levee Extension (FC9)

1. **Broad Demonstrated Support by Public:** There is broad regional support for flood control projects that provide protection from damages caused by riverine, sheet, alluvial fan, and local area flooding. Support for the Lower Santa Cruz Levee Extension and other critical flood control projects has been expressed by all of the incorporated jurisdictions in Pima County through passage of the Pima County Multi-Jurisdictional Hazard Mitigation Plan of 2012 and various actions of the Pima County Flood Control District.
2. **Has Regional Public Benefit:** Pima County has been part of 13 federal disaster declarations for flooding, with three of those declarations occurring in the past five years, all of which have included flooding along the lower Santa Cruz River. In addition, at least 68 other non-declared events of reported flooding incidents have occurred in the last five years including flooding along established watercourses when the bankfull capacity of a watercourse is exceeded by storm runoff or snowmelt and the overbank areas become inundated. This project will reduce the potential from loss of life and property, continue the levee system within Pima County, address local flooding, and support a regional watercourse that provides critical drainage for the entire metropolitan area.
3. **Partnerships:** Partners for this project will include the Town of Marana, Corp of Engineers, Pima County Office of Emergency Management, and the Pima County Flood Control District.
4. **Other Funding Sources or Matches:** The project will require land owner and developer contributions.
5. **Education and Workforce Training:** N/A
6. **Advances Board Adopted Principles of Sustainability and Conservation:** This project will remove 50 residential dwellings from the Santa Cruz River Floodplain along with approximately three (3) square miles of agricultural land reducing environmental damage and erosion along the waterway.
7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** This section has not had any prior funding authorizations, but is an extension of the previously funded bank protection.
8. **Phasing of Large Projects:** This project is an extension of the existing Santa Cruz River bank protection.
9. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:** As with other local flood control and mitigation projects, the

management, maintenance, and operations will be under the control of the Pima County Flood Control District. The Town does not have a maintenance comparable to provide annual cost.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: Lower Santa Cruz Levee Extension

Location: Northeast bank of the Santa Cruz River, from Sanders Road to Trico-Marana Road

Scope: Design, acquisition and construction of a levee extension for the Santa Cruz River

Benefits: This project will protect the Berry Acres neighborhood from flooding, along with removing approximately 3 square miles of agricultural land from the Santa Cruz River floodplain. This will remove approximately 50 residential dwellings from the Santa Cruz River Floodplain.

Costs: \$14,000,000

Bond Funding: \$7,000,000

Other Funding: Land Owner/Developer contributions and exactions

Fiscal Year Project Start and Finish Date: FY 2014/2015 – FY 2017/2018

Project Management Jurisdiction: Pima County Flood Control District, Town of Marana

Future Operating and Maintenance Costs: As with other flood control and mitigation projects, the management, maintenance and operations will be under the control of the Pima County Flood Control District.

Regional Benefits: Will address local flooding from a regional watercourse draining the entire metropolitan area.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: North Marana Library and Community Center (FM39)

1. **Broad Demonstrated Support by Public:** There continues to be a tremendous amount of support for the expansion of services in the Marana area. During the 2007 subcommittee meetings, hundreds of signatures and dozens of individual letters were submitted on behalf of this project. Once again with housing starts on the rise, the Northwest Region of Pima County is expanding at a rapid rate and municipal and county resources have been unable to keep up with the infrastructure and amenity needs of the population. Public meeting space, library services, and recreational venues are nonexistent or over capacity. As the population continues to increase these facilities will become even more vital to the sustainability and economic growth of the region.
2. **Has Regional Public Benefit:** Residents are currently served by a small 2500 sq. ft library. The Library was visited 49,313 times last year and over 39,000 items were borrowed. A new full service 15,000 sq. ft. library will serve the entire northern part of Marana including residents who may drive from Picture Rocks and the extended parts of northern Pima County.

Both the University and Pima College would like to extend educational services into the region, but are unable to locate classroom space and there is a critical shortage of childcare and recreational facilities. In addition, the region lacks adequate meeting space, the ability to host regional events and conferences. The Community Center would provide an innovative collaborative solution for these needs without duplicating efforts or services and providing world-class facilities with shared M&O maximizing scarce financial resources. The current library is too small to provide the full range of services offered by the library. A full service library built in partnership with the Marana Unified School District will serve both the new and older communities and provide a gathering place for the entire region. The Community Center will bring together multi-generational activities, provide support for public education, non-profits, and serve as an economic development catalyst for the region.

3. **Partnerships:** Over the past few years, Marana has been in discussions with a wide variety of community partners developing plans for a regional education and recreation center that will meet the growing needs of the community. Early in the discussions Town management and representatives of the Marana Unified School District, Pima Community College, Pima County, the Pima County Library District, the University of Arizona and the YMCA of Tucson drafted the concept of a regional community campus that would be jointly and cooperatively developed, funded, built, and operated. The development of this jointly managed complex, the Marana Regional Community Center, will allow the Town of Marana and community

partners to maximize the strengths of each organization, reduced duplication of effort and provide the highest quality of services with the

4. Other Funding Sources or Matches: The Town or Marana Unified School District (MUSD) will contribute land and possibly infrastructure support. MUSD will leverage in funding along with the YMCA and other partners to support general fund, grant, and bond funds provided through the Town. The Town and MUSD have secured land near the Town Center for a joint use facility bringing together educational and recreational services for residents. In addition, other funding streams have been identified to assist in the development of this project.
5. Education and Workforce Training: The center will house a variety of workforce training and educational programs.
6. Advances Board Adopted Principles of Sustainability and Conservation: The Center will be developed using sustainable building practices and both solar energy and a portion of the Town's hydro-electric allotment.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: NA
8. Phasing of Large Projects: This project may be built in phases to accommodate the needs of the public and educational partners.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance and operating costs (indirect and administrative) - for infrastructure improvements will be shared by the Town of Marana, Pima County Libraries, and private and non-profit partners.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects Template

Project Name: North Marana Library and Community Center

Location: Northern Marana in the Marana Main Street area adjacent to the Marana Municipal Complex

Scope: 15,000 Sq. Ft full-service library facility, 8000 Sq. Ft. divisible meeting room, and 50,000 Sq. Ft. multi-generational center

Benefits: Current library is 2,000 sq.ft.. The Town estimates the present population to be 38,000, with projected growth to 44,000 by 2020. The expanding population includes many young families with children, who should be heavy library users. A full service library with a full range of library materials to serve all ages, including divisible meeting rooms serving up to 500 people, study rooms, computer information commons and areas for children, teens and adults to read, study or gather informally to share information is proposed. The library will provide homework help for students, as well as programs for adults to engage in the community and get involved as volunteers. Coupled with this facility is a proposed multi-generational center, which will provide recreation and exercise space, a gymnasium, locker rooms, art rooms, concession areas, offices and aquatics facilities. Current recreation facilities in the area are primarily focused on the Senior and youth populations; this facility will provide services to the underserved teen and adult populations.

The Town of Marana proposes locating the library on land being acquired in coordination with the Marana Unified Schools development of a new high school and that the building complex be designed to serve as a library, recreational facility, and joint government/partnership-based community and education center. Such a joint use building might also include meeting rooms/classroom space for either itinerant or permanent use by other Pima Community College, the University of Arizona, or other higher education institutions.

Costs: \$19,200,000.00

Bond Funding: \$16,700,000.00

Other Funding: Other funding may come from Town of Marana park impact fees, developer contributions, grants, and General Fund dollars.

Fiscal Year Project Start and Finish Date: Fiscal Year 2018-2019 – 2021-2022

Project Management Jurisdiction: This will be a joint facility with project management responsibilities delineated in an IGA between Pima County and the Town of Marana

Future Operating and Maintenance Costs: Maintenance and operating costs (indirect and administrative) - for infrastructure improvements will be shared by the Town of Marana, Pima County Libraries, and private and non-profit partners.

Regional Benefits: Serves residents in the Town of Marana and unincorporated Pima County Pinal County, including Rillito and Picture Rocks.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: Marana Heritage River Park (Economic Development)

1. **Broad Demonstrated Support by Public:** There is broad regional support for the development of regional parks, shared-use paths connecting the Loop and the Juan Bautista de Anza Historic Trail, equestrian facilities and unique destinations that will offer residents and visitors. This project has had higher public participation than any other project proposed by the Town. Development of the Heritage Park as an economic drive and public facility is the first priority of the Marana Town Council and more than 350 participants provided feedback for the development of the Master Plan.
2. **Has Regional Public Benefit:** Full development of the Marana Heritage River Park will provide a regional draw for tourists and visitors and provide park facilities and programming to serve NW residents. Amenities, services, and features planned within the park will benefit county residents by providing access to the Loop and the Juan Bautista de Anza Historic Trail. Its convenient location off of I-10 allows for easy access. The rapid growth of eco and heritage based tourism makes the park and economic development vehicle for the region.
3. **Partnerships:** Partners for this project will include the Town of Marana, non-profit organizations including the Marana Western Heritage Committee, Marana Heritage Conservancy, Community Food Bank, and the U.S. Department of Agriculture, the University of Arizona and other public and private entities.
4. **Other Funding Sources or Matches:** In addition to the funding provided through an earlier Go Bond question (1,000,000) there have been land contributions and more than \$2,000,000 has already invested into development of the Park and the Town will leverage additional General Fund, Park Impact Fee, and grant dollars to maximize the impact of Pima County Bond funds.
5. **Education and Workforce Training:** The Marana Heritage River Park Master Plan outlines community-level education and training opportunities in each of four development areas. Micro-business development and youth and adult educational opportunities are being integrated into both public programming and partnership development. The Town is working with the Marana Unified School District and University of Arizona to develop facilities and programming that will foster workforce development and to facilitate community level life-long learning experiences.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** This project uses land reclaimed from the floodplain by bank protection. The Heritage Farm will be used to cultivate crops for the community food bank using sustainable methods and the park will highlight the responsible use of resources in a desert environment featuring water harvesting, the reuse of materials and equipment, and alternative energies. Structures built

within the park will be developed using sustainable building practices and both solar energy and a portion of the Town's hydro-electric allotment.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: This project is a continuation of work started at the Marana Heritage River Park funded through PC Bond:
8. Phasing of Large Projects: Portions of this project have been completed using Town of Marana General Funds with developer assistance. The project will be built in phases as plan, partnerships, and private investment develop.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance costs, estimated at \$315,000 (indirect and administrative) - for park improvements will be paid by the Town of Marana using General Fund dollars. The Marana Heritage Farm will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process. Both on-going funds for maintenance and one time funds for park development will be programmed as available. The Town of Marana Parks and Recreation Department will maintain all areas of the Heritage River Park property not encumbered to another entity through a "partner-use agreement". This includes, but is not be limited to, all entry points, fallow fields, fence lines, irrigation systems, landscaping, park facilities, paths, road frontage and service drives. Maintenance regimens will be based on best practices appropriate for the site to insure that Town of Marana Park Standards is met.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: Marana Cultural and Heritage Park (Marana Heritage River Park -Economic Development)

Location: The Marana Heritage River Park is located just north of the Santa Cruz River, in portions of Sections 33 and 34, T11SR11E. The site straddles Heritage Park Drive and is located just west of Tangerine Farms Road. Interstate 10 (I-10) is approximately two miles to the east.

Scope: Complete the design and construction of the Marana Heritage River Park (sports, performance and event facilities and infrastructure) Site development, reconstruction of public facilities to serve as interpretive and exhibition spaces, heritage and arts facilities, access (pedestrian and vehicular), parking, convenience facilities, picnic areas, demonstration areas, areas of passive recreation, and trail connections to the Santa Cruz River are all contained in the site plan. The scope compliments the Town's application for economic development funding to stimulate tourism.

Benefits: The long-term vision for the park is to showcase Marana's agrarian culture by integrating demonstration farming, community gardens, arts and cultural exhibits, performance and event venues, equestrian facilities, and a farmer's market as the centerpiece of a thriving commercial district and tourist destination.

As the Town of Marana works to create a safe community with a strong sense of place, where diverse people are motivated to be involved and feel connected, needed and appreciated it is important that the Town develop key initiatives and high-quality projects. The Heritage River Park celebrates Marana's rich history and agricultural heritage and provides an opportunity to offer a sense of place for the community and economic benefits through private – public partnerships.

The Marana Heritage River Park tells the story of Marana and the region's past, and celebrates, honors and interpret the community's history and culture as part of a integrated recreation experience. Located along the Santa Cruz River, the park will highlight the importance of the river and water and the role of agriculture in the arid southwest from prehistory through modern farming and agribusiness. Residents and visitors will be able to explore the evolution of the rural landscape through educational programs, art events, interactive exhibits, living history, and recreation.

By partnering with private investors and community-based organizations, the Town aims to create an economically viable destination for both locals and tourists alike. The Heritage Park project features for distinct development areas the Heritage Farm, Heritage Plaza, Heritage Park, and Heritage Ranch connected with an extensive system of walking/biking trails and shared-use paths.

Heritage Farm

One element of the Marana Heritage River Park is the Marana Heritage Farm. This learning farm provides an opportunity for Marana citizens to learn how to grow fruits and vegetables and resources on how to produce foods in Southern Arizona. The learning farm showcases Marana's heritage through demonstration farming and relevant exhibits and by providing an outdoor classroom for adults, children and families.

The Heritage Farm will feature community gardens, an open-air farmer's market, commercial kitchen facilities and flexible space for public and private use.

The Community Gardens will link area residents with agrarian opportunities passed down as the rich farming heritage of the community evolved. The Garden is a place where individuals and families can grow a portion of their own food in a collaborative environment, benefiting from the experience of other gardeners. Small parcels (10x20) centered around shared composting, tool storage, and water delivery are rented by community members at a nominal fee. Educational programming and site management help ensure a sustainable feel in the community.

Heritage Plaza

The Marana Heritage Plaza provides a flexible space where a tree-lined central court serving as a shady reprieve, quickly transforms into a bustling market, art fair, or family or community celebration. Serving as the northern gateway to the Marana Heritage River Park, the Plaza sets the tone by incorporating the materials used through the historic development of the area.

Providing a design standard that promotes the Town's history, core infrastructure, and easy access to utilities, makes the Heritage Plaza an economically attractive destination for investors while balancing commercial growth with preservation of Marana's unique sense of place. Successful development of commercial partnerships is central to the viability of the Marana Heritage River Park. Bringing together historic structures with updated and new amenities developed for commercial uses allows the Town to leverage space within the Marana Heritage River Park building a business-friendly environment that fosters job growth while providing a tourism destination.

Heritage Park

The Heritage River Park offers the community family-friendly play areas with attractions geared for every age. Themed areas may include a tractor playground, petting zoo, and an irrigation influenced splash pad provide learning opportunities sprinkled throughout the park.

The Marana Heritage River Park has been designed to highlight the importance of water use in the Santa Cruz River Valley. Marana has a long and rich history with more than 4,200 years of continuous human occupation. Long before the coming of the Spanish Conquistadors and missionaries in the 17th Century, the area was inhabited by the Hohokam people who developed extensive canal systems and used waters from the Santa Cruz River to irrigate crops. After WWI that Marana became primarily an agricultural center, producing mainly cotton, but also wheat, barley, alfalfa and pecans.

Adjacent to existing park facilities, a new agricultural themed splash park will provide visitors with an opportunity to experience the cooler temperatures and lush environments while learning from the functional history of irrigation farming practices. Water has been the foundation for community farming throughout history and served as a central factor in the development of what is now known as Marana. Small ponds positioned as the catch basins for the Park may provide an opportunity to serve as an educational tool to share stormwater harvesting techniques and discuss water conservation.

Heritage Ranch

Marana's proud heritage of ranching and rodeo come to life at the Marana's Heritage Ranch. This facility will draw participants and viewers alike from throughout the country to experience the rich western culture kept alive through equestrian activities, concerts, fairs, and special events. The Arena's location, along the banks of the Santa Cruz River, provides the audience a unique natural setting and access to all park amenities.

Linking the areas together is the shared-use path and trail system. The Santa Cruz River Shared-Use Path, as part of an integrated fully-linked trail system, is critical in providing visitors and residents an alternative mode of transportation for access to park amenities. Part of the Juan Batista de Anza Historic Trail, the Path features rest nodes with benches, bike racks, shade, and lush desert landscaping accented by the adjacent Santa Cruz River riparian area. The Path provides: a safe ADA accessible trail for recreational purposes including walking, biking, and skating; access for birding, photography and other leisure activities without precluding equestrian access; and an opportunity to highlight events of national significance as part of the Marana heritage experience.

Costs: \$45,000,000

Bond Funding: \$20,000,000

Other Funding: In addition to the land contribution and more than \$2,000,000 already invested into development of the Park, the Town will leverage additional General Fund, private investment, developer contributions, and grant dollars to maximize the impact of Pima County Bond funds.

Fiscal Year Project Start and Finish Date: FY 20013/2014 – 2020/2021

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Maintenance costs, estimated at \$315,000 (indirect and administrative) - for park improvements will be paid by the Town of Marana using General Fund dollars. The Marana Heritage Farm will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process. Both on-going funds for maintenance and one time funds for park development will be programmed as available. The Town of Marana Parks and Recreation Department will maintain all areas of the Heritage River Park property not encumbered to another entity through a "partner-use agreement". This includes, but is not be limited to, all entry points, fallow fields, fence lines, irrigation systems, landscaping, park facilities, paths, road frontage and service drives. Maintenance regimens will be based on best practices appropriate for the site to insure that Town of Marana Park Standards are met.

Regional Benefits: Full development of the Marana Heritage Park will provide a regional draw for tourists and visitors. Its convenient location off of I-10 allows for easy access. The rapid growth of eco and heritage based tourism makes the park and economic development vehicle for the region.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Southern Marana Multi-Generational Center (PR211)

1. **Broad Demonstrated Support by Public:** There continues to be a tremendous amount of support for the expansion of services in the Marana area. During the 2007 subcommittee meetings letters were submitted on behalf of this project. Once again with housing starts on the rise, the Northwest Region of Pima County is expanding at a rapid rate and municipal and county resources have been unable to keep up with the infrastructure and amenity needs of the population. Public meeting space and recreational venues are nonexistent or over capacity. As the population continues to increase these facilities will become even more vital to the sustainability and economic growth of the region.
2. **Has Regional Public Benefit:** The Town of Marana south multigenerational center will enrich the quality of life in the community by providing a facility for social, recreational, and educational activities and support services for residents of all ages living in the northern Tucson Mountain foothills. Development of the Southern Center will provide critical space for recreation and educational programs and community meetings in an underserved area in our community.
3. **Partnerships:** Partners in this project include the YMCA, Pima County Parks and Recreation, and several area non-profit service providers.
4. **Other Funding Sources or Matches:** Land for this project has been secured. Park impact fees and other funding will be leveraged to complete this project.
5. **Education and Workforce Training:** The center will house a variety of workforce training and educational programs.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** The Center will be developed using sustainable building practices and both solar energy and a portion of the Town's hydro-electric allotment.
7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** Although this is not the continuation of a previously funded project, the Multigenerational Center will be located at Crossroads Park – a project partially developed with Bond funds.
8. **Phasing of Large Projects:** This project may be built in phases to accommodate the needs of the public and educational partners.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance costs, estimated at \$45,000 (indirect and administrative) - for facilities and improvements will be paid by the Town of Marana using General Fund dollars. The Southern Marana Center will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

PR 211

Jurisdiction: Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: South Marana Multi-Generational Center

Location: The South Marana Multi-Generational Center will be located in the Silverbell and Cortaro Road District Park area, Section 12, T12S, R12E.

Scope: Plan, design, and construct a 40,000 sq. ft. multi-generational center that features a 2 court gymnasium, indoor track, climbing wall, aerobic/dance room, fitness facility with cardio and weights, preschool playroom, 2 art rooms, 2 classrooms, a divisible multi-purpose room, locker rooms, concession area, and administrative offices.

Benefits: The Town of Marana south multigenerational center will enrich the quality of life in the community by providing a facility for social, recreational, and educational activities and support services for residents of all ages living in the northern Tucson Mountain foothills..

Costs: \$7,400,000

Bond Funding: \$5,400,000

Other Funding: \$1 M Town of Marana Impact Fees
\$1 M Community Contributions

Fiscal Year Project Start and Finish Date: Project Start – FY 2020-2021 Project completion
FY 2022-2024

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Maintenance costs, estimated at \$45,000 (indirect and administrative) - for facilities and improvements will be paid by the Town of Marana using General Fund dollars. The Southern Marana Center will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process

Regional Benefits: A multigenerational center located in northern Marana would serve residents located in the surrounding Pima County area.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Neighborhood Reinvestment (CD5)

1. **Broad Demonstrated Support by Public:** As has been seen at every Bond Advisory Committee meeting since 2007, affordable housing and neighborhood reinvestment programs have a broad-base of support within the region. Marana's set-aside is receiving broad-based regional support, as community partners, colonia neighbors, and social services work within our community to preserve rural heritage in the face of rapid growth and accelerated urbanization driven by the once again escalating prices for real property. Entities from throughout the Marana community and region have come together to initiate the development of a comprehensive plan that will look at preserving neighborhood infrastructure and ensure long-term support for workforce and special populations. This support has come from both private and public sectors including developers, non-profits, and community advocates. Working in coordination with other regional players is helping assure that Marana's housing program reflect the needs of the community and support regional sustainability.
2. **Has Regional Public Benefit:** Supporting infrastructure in older neighborhoods and providing neighborhood amenities in stressed areas is vital to regional stability. As part of a regional solution, the Town of Marana is working with other jurisdictions to developing a regional Blueprint for the I-10 Corridor that will include a call for development of affordable housing in coordination with economic development initiatives. Recognizing the key links between future commercial growth and the ability for the region to supply a ready workforce, safe affordable housing for working families and low-income vulnerable populations is a critical element to growth and sustainability. The lack of affordable housing in Northwest Pima County and the Town of Marana, in particular provides, a significant challenge to the region that will require creative flexible solutions and a wide-variety of partnerships to address.

The Town of Marana is requesting funding as a set-aside as part of an overall Pima County initiative to neighborhood revitalization and general improvements to areas surrounded by new development, both residential and commercial.

Marana ranked neighborhood reinvestment just under Affordable Housing as the fifth most important project on its list of community-wide priorities. This ranking, provided to the County Administrator's office in April 2007 and again in 2013 stressed the importance placed on affordable housing by Marana's leadership.

3. **Partnerships:** The Town continues to work closely with the Pima County, the Arizona Department of Housing, the Drachman Institute, Tucson Association of Realtors, United Way, CPLC, Habitat for Humanity – Tucson, Old Pueblo Community Foundation, Foundation for Senior Living, members of SAHBA, and both housing and commercial developers to find creative ways of solving neighborhood blight and lack of adequate infrastructure and amenities.

4. Other Funding Sources or Matches: Marana's Mayor and Council continually allocates funding to neighborhood projects, parks, and programs. In addition, the Town leverages CDBG and other grant dollars to provide improvements in the community. Ongoing efforts include funding through federal and other sources.
5. Education and Workforce Training: NA
6. Advances Board Adopted Principles of Sustainability and Conservation: The Town's affordable housing and neighborhood revitalization programs (including housing rehabilitation) meet energy star standards and use sustainable building practices, water harvesting, solar energy solutions, and other practices that both support sustainable environments and cost savings for low- to moderate-income families.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: NA
8. Phasing of Large Projects: This project may be built in phases to accommodate the needs of the public and private partners.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: All administrative costs for Marana's neighborhood improvement projects are captured by the general fund. There are no ongoing maintenance or operational costs associated with this request.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: Neighborhood Reinvestment Housing Stock Retention Fund

Location: Town of Marana incorporated area

Scope: Recognizing the value Marana's rich history plays as we move toward the future, neighborhood revitalization and infill projects have to work in coordination with new development to address a wide-variety of needs. Designated funding for both housing and infrastructure repair will be used in conjunction with other funding streams to bring aging neighborhoods and housing stock into alignment with contemporary standards including the development of neighborhood parks, sidewalk improvements, or other infrastructure needs designed to bring older neighborhoods the amenities enjoyed by newer developments.

Benefits: The rehabilitation of aging housing stock and the development of a neighborhood reinvestment fund will help rejuvenate and maintain vibrant neighborhoods offering affordable options in a fast growing real estate market.

Costs: \$1,250,000

Bond Funding: \$1,000,000

Other Funding: \$150,000 annually

Fiscal Year Project Start and Finish Date: FY 2015/2016 – FY 2019/2020

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Operating costs (indirect and administrative) - for parks and infrastructure improvements will be paid by the Town of Marana through general fund dollars.

Regional Benefits: Safe affordable housing is critical to the continued economic growth in the region. The ability to retain and attract new businesses to the region will be reliant on the availability of adequate housing for the workforce in Pima County.

Supervisor District of Project Location: Districts 1 and 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Marana Heritage River Park (Recreation PR211)

1. **Broad Demonstrated Support by Public:** There is broad regional support for the development of regional parks, shared-use paths connecting the Loop and the Juan Bautista de Anza Historic Trail, equestrian facilities and unique destinations that will offer residents and visitors. The developments of public space for outdoor activities that showcase the heritage of the community were very well supported during the subcommittee hearings in 2007. This project has had higher public participation than any other project proposed by the Town. Development of the Heritage Park as an economic drive and public facility is the first priority of the Marana Town Council and more than 350 participants provided feedback for the development of the Master Plan.
2. **Has Regional Public Benefit:** Full development of the Marana Heritage River Park will provide a regional draw for tourists and visitors and provide park facilities and programming to serve NW residents. Amenities, services, and features planned within the park will benefit county residents by providing access to the Loop and the Juan Bautista de Anza Historic Trail. Its convenient location off of I-10 allows for easy access. The rapid growth of eco and heritage based tourism makes the park and economic development vehicle for the region.
3. **Partnerships:** Partners for this project will include the Town of Marana, non-profit organizations including the Marana Western Heritage Committee, Marana Heritage Conservancy, Community Food Bank, and the U.S. Department of Agriculture, the University of Arizona and other public and private entities.
4. **Other Funding Sources or Matches:** In addition to the funding provided through an earlier Go Bond question (1,000,000) there have been land contributions and more than \$2,000,000 has already invested into development of the Park and the Town will leverage additional General Fund, Park Impact Fee, and grant dollars to maximize the impact of Pima County Bond funds.
5. **Education and Workforce Training:** The Marana Heritage River Park Master Plan outlines community-level education and training opportunities in each of four development areas. Micro-business development and youth and adult educational opportunities are being integrated into both public programming and partnership development. The Town is working with the Marana Unified School District and University of Arizona to develop facilities and programming that will foster workforce development and to facilitate community level life-long learning experiences.

6. Advances Board Adopted Principles of Sustainability and Conservation: This project uses land reclaimed from the floodplain by bank protection. The Heritage Farm will be used to cultivate crops for the community food bank using sustainable methods and the park will highlight the responsible use of resources in a desert environment featuring water harvesting, the reuse of materials and equipment, and alternative energies. Structures built within the park will be developed using sustainable building practices and both solar energy and a portion of the Town's hydro-electric allotment.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: This project is a continuation of work started at the Marana Heritage River Park funded through PC Bond:
8. Phasing of Large Projects: Portions of this project have been completed using Town of Marana General Funds with developer assistance. The project will be built in phases as plan, partnerships, and private investment develop.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance costs, estimated at \$315,000 (indirect and administrative) - for park improvements will be paid by the Town of Marana using General Fund dollars. The Marana Heritage Farm will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process. Both on-going funds for maintenance and one time funds for park development will be programmed as available. The Town of Marana Parks and Recreation Department will maintain all areas of the Heritage River Park property not encumbered to another entity through a "partner-use agreement". This includes, but is not be limited to, all entry points, fallow fields, fence lines, irrigation systems, landscaping, park facilities, paths, road frontage and service drives. Maintenance regimens will be based on best practices appropriate for the site to insure that Town of Marana Park Standards is met.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects

Project Name: Marana Cultural and Heritage Park (Marana Heritage River Park (Recreation Facilities))

Location: The Marana Heritage River Park is located just north of the Santa Cruz River, in portions of Sections 33 and 34, T11SR11E. The site straddles Heritage Park Drive and is located just west of Tangerine Farms Road. Interstate 10 (I-10) is approximately two miles to the east.

Scope: Complete the design and construction of the Marana Heritage River Park (passive recreation and community facilities). Site development, reconstruction of historic buildings to serve as interpretive and exhibition spaces, heritage and arts facilities, access (pedestrian and vehicular), parking, convenience facilities, picnic areas, demonstration areas, areas of passive recreation, and trail connections to the Santa Cruz River are all contained in the site plan. The scope compliments the Town's application for economic development funding to stimulate tourism.

Benefits: The long-term vision for the park is to showcase Marana's agrarian culture by integrating demonstration farming, community gardens, arts and cultural exhibits, performance and event venues, equestrian facilities, and a farmer's market as the centerpiece of a thriving commercial district and tourist destination.

As the Town of Marana works to create a safe community with a strong sense of place, where diverse people are motivated to be involved and feel connected, needed and appreciated it is important that the Town develop key initiatives and high-quality projects. The Heritage River Park celebrates Marana's rich history and agricultural heritage and provides an opportunity to offer a sense of place for the community and economic benefits through private – public partnerships.

The Marana Heritage River Park tells the story of Marana's past, celebrates, honors and interprets the community's history and culture as part of an integrated recreation experience. Located along the Santa Cruz River, the park will highlight the importance of the river and water and the role of agriculture in the arid southwest from prehistory through modern farming and agribusiness. Residents and visitors will be able to explore the evolution of the rural landscape through educational programs, art events, interactive exhibits, living history, and recreation.

Costs: \$13,000,000

Bond Funding: \$10,000,000

Other Funding: In addition to the more than \$2,000,000 already invested into development of the Park, the Town will leverage additional General Fund, Park Impact Fee, and grant dollars to maximize the impact of Pima County Bond funds.

Fiscal Year Project Start and Finish Date: FY 2013/2014 – 2020/2021

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Maintenance costs, estimated at \$315,000 (indirect and administrative) - for park improvements will be paid by the Town of Marana using General Fund dollars. The Marana Heritage Farm will be included as acreage in the Town's park inventory and programmed into the resource allocation for park maintenance as part of the Town's annual budget process. Both on-going funds for maintenance and one time funds for park development will be programmed as available. The Town of Marana Parks and Recreation Department will maintain all areas of the Heritage River Park property not encumbered to another entity through a "partner-use agreement". This includes, but is not be limited to, all entry points, fallow fields, fence lines, irrigation systems, landscaping, park facilities, paths, road frontage and service drives. Maintenance regimens will be based on best practices appropriate for the site to insure that Town of Marana Park Standards is met.

Regional Benefits: Full development of the Marana Heritage Park will provide a regional draw for tourists and visitors. Its convenient location off of I-10 allows for easy access. The rapid growth of eco and heritage based tourism makes the park and economic development vehicle for the region.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: Affordable Housing (CD4)

1. Broad Demonstrated Support by Public: As has been seen at every Bond Advisory Committee meeting since 2007, affordable housing has a broad-base of support within the region. Marana's Affordable Housing set-aside is receiving broad-based regional support, as community partners including Habitat for Humanity – Tucson and Old Pueblo Community Services work within our community to preserve rural heritage in the face of rapid growth and accelerated urbanization driven by the once again escalating prices for real property. Entities from throughout the Marana community and region have come together to initiate the development of a comprehensive affordable housing plan that will look at systemic changes to ensure long-term support for workforce and special populations housing. This support has come from both private and public sectors including developers, non-profits, and community advocates. Working in coordination with other regional players is helping assure that Marana's housing program reflect the needs of the community and support regional sustainability.
2. Has Regional Public Benefit: The availability of safe appropriate affordable housing is vital to regional stability. As part of a regional solution, the Town of Marana is working with other jurisdictions to developing a regional Blueprint for the I-10 Corridor that will include a call for development of affordable housing in coordination with economic development initiatives. Recognizing the key links between future commercial growth and the ability for the region to supply a ready workforce, safe affordable housing for working families and low-income vulnerable populations is a critical element to growth and sustainability. The lack of affordable housing in Northwest Pima County and the Town of Marana, in particular provides, a significant challenge to the region that will require creative flexible solutions and a wide-variety of partnerships to address.

The Town of Marana is requesting funding as a set-aside as part of an overall Pima County initiative to provide affordable housing options throughout the community. The Town is looking to Pima County and other jurisdictions to help balance projects within the region to support an overall strategy for providing housing for the short- medium- and long-term and to address the growing need for housing and reduce the gap in affordability. These funds will be used, under the oversight of the Pima County Affordable Housing Commission, to develop creative programming to encourage the development of affordable options.

Marana ranked the Affordable Housing request fourth on its list of community-wide priorities. This ranking, provided to the County Administrator's office in April 2007 and again in 2013 stressed the importance placed on affordable housing by Marana's leadership.

3. Partnerships: The Town continues to work closely with the Pima County, the Arizona Department of Housing, the Drachman Institute, Tucson Association of Realtors, United Way,

CPLC, Habitat for Humanity – Tucson, Old Pueblo Community Foundation, Foundation for Senior Living, members of SAHBA, and both housing and commercial developers to find creative ways of solving the regions affordable housing crisis.

4. Other Funding Sources or Matches: Marana’s Mayor and Council have dedicated both land holdings and general fund dollars to support affordable housing development in the community. These resources valued between \$2 and \$3 million will be leveraged to seed on-going affordable housing efforts. In addition, the Town is partnering with Old Pueblo Community Foundation and Habitat for Humanity Tucson to bring private dollars to the community. Ongoing efforts include funding through federal and other sources.
5. Education and Workforce Training: NA
6. Advances Board Adopted Principles of Sustainability and Conservation: The Town’s affordable housing programs (including housing rehabilitation) meet energy star standards and use sustainable building practices, water harvesting, solar energy solutions, and other practices that both support sustainable environments and cost savings for low- to moderate-income families.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: NA
8. Phasing of Large Projects: This project may be built in phases to accommodate the needs of the public and private partners.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: All administrative costs for Marana’s Housing Programs are captured by the general fund. There are no ongoing maintenance or operational costs associated with this request.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Town of Marana
Date: April 15, 2013

Bond Election Proposed Projects Request

Project Name: Affordable Housing Land Acquisition, Entitlement, and Improvement Fund

Location: Town of Marana incorporated area

Scope: By acting as the land developer for affordable housing projects, the Town can leverage land acquisition dollars and community resources to offer community partners entitled and improved land. Marana's Affordable Housing Advisory Commission will work under the direction and oversight of the Pima County Affordable Commission to administer designated funding for land acquisition and infrastructure planning and development. Infrastructure improvements may include the installation of sewer lines, road construction, and parks and shared amenities development.

Benefits: Recognizing the key links between future commercial growth and the ability for the region to supply a ready workforce, safe affordable housing for working families and low-income vulnerable populations is a critical element to growth and sustainability. The lack of affordable housing in Northwest Pima County and the Town of Marana, in particular provides, a significant challenge to the region that will require create flexible solutions and a wide-variety of partnerships to address. The Town of Marana will be able to offer improved housing lots to non-profit partners for the development of affordable housing at a cost that is not prohibitive and contributes to the overall success of the project. The availability of safe appropriate affordable housing is vital to regional stability.

Costs: \$1,500,000

Bond Funding: \$1,500,000

Other Funding: None identified at this time

Fiscal Year Project Start and Finish Date: FY 2014/2015 – FY 2018/2019

Project Management Jurisdiction: Town of Marana

Future Operating and Maintenance Costs: Operating costs (indirect and administrative) - for land acquisition and off-site infrastructure improvements will be paid by the Town of Marana through general fund dollars.

Regional Benefits: Safe affordable housing is critical to the continued economic growth in the region. The ability to retain and attract new businesses to the region will be reliant on the availability of adequate housing for the workforce in Pima County.

Supervisor District of Project Location: District 1 and 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Town of Oro Valley

- **Steam Pump Ranch Master Plan Implementation**
- **James D. Kriegh Park Upgrades**
- **Naranja Park Improvements**
- **Honey Bee Village Site Interpretation-Preservation**
- **Canada del Oro River Park Corridor**
- **Oro Valley Trailhead and Linda Vista Trailhead**
- **Oro Valley Business Accelerator**

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Steam Pump Ranch Master Plan Implementation

1. Broad Demonstrated Support by Public:

The 15-acre ranch property was purchased in 2006 with Pima County bond funding. The Town of Oro Valley has subsequently invested over one hundred thousand dollars in improvements. The Town has also appointed a citizen's Historic Preservation Commission and the not-for-profit Oro Valley Historical Society has emerged as a community partner.

Beginning in early 2012, the ranch has been open to the public on a limited basis for special events such as the Spring and Fall Festivals. In late 2013 the local Farmers' Market will be relocated to the site. These events attract thousands of visitors to the property on a regular basis.

2. Has Regional Public Benefit:

Additional bond funds will facilitate stabilization and rehabilitation of the property, development of new community event facilities, treatment of the historic Steam Pump in accordance with State Historic Preservation Office standards, and associated infrastructure improvements in accordance with the adopted Master Plan. Rehabilitation, restoration and adaptive use of this historically recognized site will have heritage, cultural, and archeological benefits for all Pima County residents as well as out of area visitors.

3. Partnerships:

The Town of Oro Valley will partner with the Oro Valley Historic Society to bring this project forward.

4. Other Funding Sources or Matches:

Federal, State and other grants may apply.

5. Education and Workforce Training:

Steam Pump Ranch will be host to several educational programs, workshops, and camps for youth, adults, seniors, and organized groups. The site will demonstrate and teach about the long-term natural ecology of our landscape, the evolution of the property over time, plants

and plant materials, gardening/harvesting, wildlife, ranching/ranch life, Native American culture, and the timeline of the property from prehistoric (9000 B.C.) to date.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Conservation of this historical site advances Board-adopted principles of sustainability and conservation.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future operating and maintenance costs will be the responsibility of the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 2

Project Name: Steam Pump Ranch Master Plan Implementation

Location: 10901 North Oracle Road; near the intersection of North Oracle Road and 1st Avenue

Scope: Initial stabilization, restoration of the historic Pusch ranch house, preparation of a master plan, and site improvements sufficient to open the site to the public have been completed. Additional bond funds will facilitate stabilization and rehabilitation of the historic Proctor/Leiber house, development of new community event facilities at the northern end of the property, treatment of the historic Steam Pump in accordance with State Historic Preservation Office standards, and associated infrastructure improvements in accordance with the adopted master plan. Improvements will retain the historic characteristics of the ranch property while allowing extensive public use.

Benefits: Steam Pump Ranch is considered the “foundation site” of Oro Valley, and bond funding was used to purchase the 15-acre site in 2006. Dating to the mid-1870’s, the ranch is named for a steam-driven pump hat was installed on the site near the road to Tucson, now Oracle Road. The owners, George Pusch and John Zellweger, used the pump to draw water for livestock, and during the 19th century the ranch became a stopover place for travelers between the San Pedro and Santa Cruz valleys. The buildings are in varying condition, and all but the Pusch ranch house require repair and rehabilitation. Rehabilitation, restoration and adaptive use of Steam Pump Ranch will provide a historic anchor and a unique community facility for the Town of Oro Valley.

Costs: \$5,000,000

Bond Funding: \$4,000,000

Other Funding: Town of Oro Valley general funds, Federal, State and other Grants

Fiscal Year Project Start and Finish Date: Start: FY 2015/16, Finish: FY 2016/17

Project Management Jurisdiction: Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs will be the responsibility of the Town of Oro Valley.

Regional Benefits: Rehabilitation, restoration and adaptive use of this significant cultural site will have heritage and cultural benefits for all Pima County residents and visitors.

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

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Project Name: James D. Kriegh Park Upgrades

1. **Broad Demonstrated Support by Public:**

James D. Kriegh Park is one of only two parks in Oro Valley with a full compliment of ball fields and recreational amenities. As the larger of those parks, JDK serves as a regional facility for much of northwest Pima County. Upgrades and new additions to park assets will enhance the overall recreational qualities of this heavily used park. These upgrades and additions will provide quality recreational opportunities for all ages and facilities for sporting events in a safe and clean environment.

2. **Has Regional Public Benefit:**

This 17-acre park helps meet the public demand for parks and recreational facilities in northwest Pima County, and is emerging as a regional sports tourist destination due to the recent completion of the Oro Valley Aquatic Center. Park upgrades and new additions will support regional sports tourism as well as provide high-quality facilities for residents of Oro Valley and northwest Pima County. The park's proximity to Oracle Road and multiple restaurants and accommodations make it a great site for local, regional and national events.

3. **Partnerships:**

Not applicable.

4. **Other Funding Sources or Matches:**

Not applicable.

5. **Education and Workforce Training:**

Not applicable.

6. **Advances Board Adopted Principles of Sustainability and Conservation:**

New components and upgrades to the facility will be designed, built and retrofitted with the latest sustainability and conservation technology. For example, 30 year old field lights will be replaced with modern "Dark Sky" compliant and energy efficient fixtures along with a computerized control system to maximize energy savings and minimize maintenance costs.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future operating and maintenance costs are the responsibility of the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project includes new capital improvements and replacement of existing capital assets.

Jurisdiction: Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 1

Project Name: James D. Kriegh Park Upgrades

Location: 23 West Calle Concordia; near the intersection of North Oracle Road and Calle Concordia

Scope: Upgrades to James D. Kriegh (JDK) Park to include, racquetball court renovations, tree replacement, shade structures for bleachers, site furniture, sign replacement, dog park enhancements, restroom upgrades, and ball field lighting upgrades. This project also includes extension and reconstruction of Egleston Drive between Linda Vista and Calle Concordia, and development of additional parking.

Benefits: This park, which was built in 1974 and features outdoor recreational amenities, is heavily used by patrons of all ages. Upgrades to this park will ensure that the community continues to have fields, courts, and picnic areas that are functional and safe.

Costs: \$3,000,000

Bond Funding: \$3,000,000

Other Funding: N/A

Fiscal Year Project Start and Finish Date: Start FY 2015/16, Finish FY 2015/16

Project Management Jurisdiction: Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs will be the responsibility of the Town of Oro Valley.

Regional Benefits: This 17-acre park helps to meet the public demand for parks and recreation facilities in Northwest Pima County, and is emerging as a regional sports tourism destination due to the completion of the enhanced Aquatic Center. Park upgrades will support regional tourism as well as residents of Oro Valley and Northwest Pima County.

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Naranja Park Improvements

1. **Broad Demonstrated Support by Public:**

Naranja Park is an undeveloped 214-acre property in the geographic center of Oro Valley, with vehicular access from Tangerine Road to the north and Naranja Road to the south. This former gravel pit once owned by the State of Arizona provides an extraordinary opportunity for redevelopment as a recreational and cultural center.

The Town Council previously approved a Master Plan and a Program & Design Concept plan. In FY 2013/14 and 2015/16, the Town has budgeted \$80,000 to update these plans.

2. **Has Regional Public Benefit:**

Naranja Park will include ball fields, dog parks, archery ranges, walking/hiking trails, and event space to help meet public demand for parks and recreation facilities in northwest Pima County. Parks development will support regional tourism, resulting in diversified economic impact possibilities.

3. **Partnerships:**

The Town of Oro Valley will partner with local and regional sports leagues (softball, baseball, soccer, etc.), the Arizona Game & Fish Department, local corporations, not-for-profit organizations and private individuals.

4. **Other Funding Sources or Matches:**

Federal, State and other grants, as well as private donations, may apply.

5. **Education and Workforce Training:**

Not applicable.

6. **Advances Board Adopted Principles of Sustainability and Conservation:**

The park will use reclaimed water, efficient irrigation practices, and maintain Town of Oro Valley energy efficiency standards.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

This funding request will allow the first phase of infrastructure development to proceed, which includes design and construction of water, wastewater, electrical, and roadway infrastructure. The updated Master Plan will provide an estimate of total park construction costs and a schedule for phasing of the project.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future operating and maintenance costs will be the responsibility of the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 3

Project Name: Naranja Park Improvements

Location: 660 West Naranja Drive, Oro Valley; mid-way between La Cananda Drive and North First Avenue

Scope: Design and construction of water, wastewater, electric and roadway infrastructure in accordance with the updated Naranja Park Master Plan.

Benefits: Formerly a gravel pit owned by the State of Arizona, Naranja Park provides an extraordinary opportunity for redevelopment as a recreational and cultural center for the Town of Oro Valley and the region. The Town has budgeted \$80,000 in FY 2013/14 and FY 2014/15 for an update of the 2002 Naranja Park Master Plan. The development of basic infrastructure, including mass grading of the site and development of trunk utilities, will allow the Town to move forward with phased investments in recreational amenities and other programming features.

Costs: TBD

Bond Funding: \$9,000,000

Other Funding: Town of Oro Valley and potential grant funding.

Fiscal Year Project Start and Finish Date: Start FY 2016/17, Finish FY 2017/18

Project Management Jurisdiction: Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs will be the responsibility of the Town of Oro Valley.

Regional Benefits: This 214-acre park will include ball fields, dog parks, archery ranges, walking and hiking trails and event space to help meet the public demand for parks and recreation facilities in Northwest Pima County. Park upgrades will support regional tourism as well as residents of Oro Valley and Northwest Pima County.

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Honey Bee Village Site Interpretation-Preservation

1. **Broad Demonstrated Support by Public:**

This site represents one of the last remaining intact, major archaeological sites in Pima County that dates from the prehistoric period. This site is an integral part of the region's cultural and historic landscape and its conservation will provide Pima County residents and visitors with unique cultural and educational opportunities.

2. **Has Regional Public Benefit:**

The interpretation and preservation of this cultural site will have heritage and cultural benefits for all Pima County residents and visitors.

3. **Partnerships:**

The Town of Oro Valley will partner with Pima County to establish the Honey Bee Village interpretive site.

4. **Other Funding Sources or Matches:**

Federal, State and other grants may apply.

5. **Education and Workforce Training:**

Not applicable.

6. **Advances Board Adopted Principles of Sustainability and Conservation:**

Conservation of this historical site advances Board-adopted principles of sustainability and conservation.

7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:**

Not applicable.

8. **Phasing of Large Projects:**

Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The property is currently under Pima County jurisdiction. Per the terms of an existing intergovernmental agreement between Pima County and the Town of Oro Valley, once the site is turned over to the Town, the Town will be responsible for future operating and maintenance costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Pima County / Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 6

Project Name: Honey Bee Village Site Interpretation/Preservation

Location: Numerous eligible properties.

Scope: Planning, design and construction of facilities for the conservation and interpretation of County-owned sites. The following property areas are the highest priority for the Town of Oro Valley:

- Honey Bee Village (located in Oro Valley near the intersection of Rancho Vistoso Blvd. and Moore Road)

Benefits: This site represents one of the last remaining intact, major archaeological sites in Pima County that dates from the prehistoric period. This site is an integral part of the regions cultural and historic landscape and its conservation will provide Pima County residents and visitors with unique cultural and educational opportunities.

Costs: \$400,000

Bond Funding: \$400,000

Other Funding: Federal, State and other Grants

Fiscal Year Project Start and Finish Date: TBD

Project Management Jurisdiction: Pima County and Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs will be the responsibility of the Town of Oro Valley once the site is turned over to the Town.

Regional Benefits: The interpretation and preservation of this cultural site will have heritage and cultural benefits for all Pima County residents and visitors.

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Cañada del Oro River Park Corridor

1. Broad Demonstrated Support by Public:

The project is consistent with the Town of Oro Valley's General Plan (Focus 2020), which emphasizes the development of a transportation system that facilitates alternative modes of travel, such as transit, bicycles, and walking. The General Plan also calls for the closure of gaps in the pedestrian and bikeway systems, the development of methodologies to encourage trip reduction and multimodal transportation, and the expansion of the shared use path network to encourage pedestrian and bicycle use in Oro Valley. This General Plan was adopted after numerous public meetings and Town Council public hearings.

The Cañada del Oro and connecting corridors have been identified as "Loop Links," part of "The Loop," Pima County's project to construct and connect pathways along the region's washes for more than 130 miles of vehicle-free corridors. These pathways have been identified in a number of regional and Town of Oro Valley plans since the early 1980's, including trails master plans and general plans. All of the aforementioned plans also included community input on the elements and priorities in each plan.

2. Has Regional Public Benefit:

The extensive regional linear park system enables a broad range of recreational uses while providing a vehicle-free corridor for alternate modes of transportation for Pima County residents and visitors. This project will provide enhanced connectivity with the existing river parks along the Cañada del Oro, Big Wash, Santa Cruz and Rillito Rivers.

3. Partnerships:

The Town of Oro Valley will partner with the Pima County Flood Control District, the primary property owner in the river corridors. ADOT will be an additional partner in the multi-use path project from Steam Pump Village to Catalina State Park, as the path will involve right-of-way owned by ADOT.

4. Other Funding Sources or Matches:

It is possible that these projects could be funded through the federal/ADOT Transportation Alternatives Program (TAP), or through the Regional Transportation Authority.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The paths will be constructed as per Pima County's Divided Urban Pathway standard, where available right-of-way allows. As with the other multi-use paths within the Town, an effort will be made to preserve existing vegetation; removal to the Town's plant preservation area is a possibility while construction is ongoing. Any landscaping material that needs to be replaced will be done with native plants, and irrigation is only utilized until plants are established.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

It is anticipated that, due to the necessity of Federal agency input regarding construction near washes, the three proposed projects will be constructed in separate phases. Phase I will include the Steam Pump Village to Catalina State Park connection; Phase II will consist of the CDO/Big Wash path to First Avenue on the west bank of the CDO, and Phase III will be the path from Tangerine Road to Rancho Vistoso Boulevard.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future operating and maintenance costs are nominal and will be the responsibility of the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Pima County / Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 4

Project Name: River Park Acquisition and Development

Location: Canada del Oro River Park Corridor

Scope: Includes planning, design, and construction of a continuous multi-use path system along the Canada del Oro in the following locations:

- Steam Pump Village to Catalina State Park (along the east bank of the CDO)
- CDO / Big Wash confluence to First Avenue (along the west bank of the CDO)
- Tangerine Road to Rancho Vistoso Blvd. (along the east bank of Big Wash)

Benefits: This project will provide enhanced connectivity with existing river parks along the Canada del Oro, Santa Cruz and Rillito rivers.

Costs: \$6,000,000

Bond Funding: \$6,000,000

Other Funding: N/A

Fiscal Year Project Start and Finish Date: TBD

Project Management Jurisdiction: Pima County and Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs of parks within the Town of Oro Valley will be the responsibility of the Town.

Regional Benefits: The extensive linear park system enables a broad range of recreational uses while providing alternate modes of transportation for Pima County residents and visitors.

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Oro Valley Trailhead and Linda Vista Trailhead

1. Broad Demonstrated Support by Public:

The regional trail system has a long history of strong public support from user groups including hikers, cyclists and equestrians. The *Pima Regional Trail System Master Plan* was developed by a cross section of interest groups, experts, and the public. This plan identified current and future trailheads and trails, as well as standards for the development of future facilities.

The most recent regional plan was adopted by local jurisdictions. In addition, those trailheads and trails within Oro Valley are identified as important recreation elements in the *Oro Valley Trails Task Force Report* and its subsequent updates, as well as in previous recreation master plans.

2. Has Regional Public Benefit:

This project provides continued development of the *Pima Regional Trail System Master Plan* to support alternative modes of transportation and outdoor recreation. This project protects existing open space and sensitive natural areas by providing concentrated public access to the region's most valuable natural asset, the Sonoran Desert.

3. Partnerships:

The Town of Oro Valley will partner with Pima County to establish the Tortolita Mountain Park trailhead, and with the National Forest Service for the Linda Vista trailhead access to Coronado National Forest. In addition, experts from the Pima Trails Association and other user groups may provide assistance.

4. Other Funding Sources or Matches:

Land for the Tortolita Mountain park trailhead will be provided by the Town of Oro Valley.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The trailhead improvements and facilities to be constructed will meet the standards established in the *Pima Regional Trail System Master Plan*, where terrain and available land allows. As with existing trails and paths within the Town, an effort will be made to preserve existing vegetation; removal to the Town's plant preservation area is a possibility while construction is ongoing. Any landscaping material that needs to be replaced will be done with native plants, and irrigation is utilized only until plants are established.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The two Oro Valley trailhead projects do not require a phased construction schedule.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future operating and maintenance costs are nominal and will be the responsibility of the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 5

Project Name: Public Park Trail Access

Location: Public access to Tortolita Mountain Park from Oro Valley Trailhead (TH078); public access to Coronado National Forest from Linda Vista Trailhead (TH022).

Scope: Includes planning design and construction of both natural and urban pathways providing paved and unpaved parking areas, signage, fencing, entry monuments, and water sources as available.

Benefits: This program provides continued development of the Regional Trails Master Plan to support alternative modes of transportation and outdoor recreation. Protects existing open space and natural/sensitive environmental areas by providing concentrated public access.

Costs: \$600,000

Bond Funding: \$600,000

Other Funding: N/A

Fiscal Year Project Start and Finish Date: Start FY 2015/16, Finish TBD

Project Management Jurisdiction: Town of Oro Valley

Future Operating and Maintenance Cost: Future O&M costs of trailheads within the Town of Oro Valley will be the responsibility of the Town.

Regional Benefits: The Sonoran Desert is the region's most valuable natural asset. Access to natural open space provides sustainable economic development through tourism, and promotes community health

Supervisor District: 1

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Oro Valley Business Accelerator

1. Broad Demonstrated Support by Public:

The Oro Valley Business Accelerator project was developed as the result of a Tucson Regional Economic Opportunities (TREO) white paper regarding regional business development and job creation. The Business Accelerator will facilitate the creation of additional primary jobs and is supported by a number of regional entities, including TREO, the University of Arizona and members of the local business community.

2. Has Regional Public Benefit:

The Oro Valley Business Accelerator will strengthen the region's foothold in the bioscience and high-tech industry. The creation of new business ventures and high-wage employment opportunities will increase tax revenues and stimulate demand for goods and services throughout the community.

Oro Valley is currently home to Ventana Medical Systems, a member of the Roche Group, a world leader and innovator of tissue-based diagnostic solutions for patients worldwide, and sanofi, the third largest pharmaceutical company in the world. Both facilities are located in Oro Valley's Innovation Park. Additionally, the region has significant resources devoted to the development of new high-tech and bioscience ventures, such as the University of Arizona Bio5 Institute and University of Arizona Bio5 Oro Valley.

3. Partnerships:

Partners in the project will include a Tucson Regional Economic Opportunities, Inc. (TREO), University of Arizona Bio5 Institute, the businesses at Innovation Park and a private partner(s).

4. Other Funding Sources or Matches:

Land for the Business Accelerator will be provided by the Town of Oro Valley.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The Town of Oro Valley requires that all new public buildings above a minimum size threshold achieve the LEED Silver standard.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

If there is sufficient tenant demand for space in the Business Accelerator, the Town anticipates an opportunity to expand beyond the initial phase.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The Town of Oro Valley will conduct a feasibility study to determine estimated operating and maintenance costs. The facility will be operated by a third party and operating and maintenance costs will be the responsibility of the operator or the Town of Oro Valley.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Jurisdiction: Town of Oro Valley
Revised: April 2, 2013

2014 Bond Election Proposed Project

Priority: 1

Project Name: Oro Valley Business Accelerator

Location: 12941 Pusch Mountain View Lane, Oro Valley; near the intersection of Rancho Vistoso Blvd. and Innovation Park Drive.

Scope: The Oro Valley Business Accelerator will help small bioscience and high-tech companies, that have made it through the start-up phase, scale-up to compete in the national and international market. The Accelerator will be built on Town-owned property in Innovation Park, Oro Valley's bioscience corridor, to strengthen the Town's foothold in the bioscience and high-tech industry.

The Oro Valley Accelerator could make the following services and shared facilities available to startup companies: office space, lab space, shared access to reception, IT, biospecimens collection and repository, conference rooms, video and teleconference facility, training suites, video production for investigator training and/or human subject enrollment, research site monitors, administrative support (book-keeping, payroll, HR), and consultation on regulatory strategy, market analysis and business planning. Collaborations between DxInsights, C-Path, AZCERT and the University of Arizona could provide essential elements of the Accelerator's programs.

Benefits: Creating an Oro Valley Accelerator in Oro Valley will help us grow Innovation Park and create additional primary jobs. The Oro Valley Accelerator will allow small startup companies to develop a prototype of their product or its equivalent, i.e. the early clinical data or "mock up" that attracts venture capital investors in their company. Successful companies will need to scale up production of their product and at this point, may have the stability and financial support to plan the construction of new facilities.

Oro Valley is already home to Ventana Medical Systems, a member of the Roche Group, a world leader and innovator of tissue-based diagnostic solutions for patients worldwide; and sanofi, the third largest pharmaceutical company in the world. Both facilities are located in Innovation Park where there is considerable room for expansion. Additionally, the region has significant resources devoted to the development of new high-tech and bioscience ventures, such as the University of Arizona Bio5 Institute and University of Arizona Bio5 Oro Valley.

Costs: \$15,000,000

Bond Funding: \$15,000,000

Other Funding: The Oro Valley Town Manager's Recommended Budget for FY 2013/14 includes \$30,000 for an Economic Feasibility Study of this concept. This study would build on the strategy recently developed in partnership with Tucson Regional Economic Opportunities, Inc. (TREO).

Fiscal Year Project Start and Finish Date: Start FY 2015/16, Finish FY 2016/17

Project Management Jurisdiction: Town of Oro Valley

Future Operating and Maintenance Cost: The facility will be operated by a third party and future O&M costs will be the responsibility of the Town of Oro Valley.

Regional Benefits: Regional economic development.

Supervisor District: 1

Letters of Support: TREO and University of Arizona Bio5 Institute (Attached)

Town of Sahuarita

- North Santa Cruz Park – Phase II
- Quail Creek – Veterans Municipal Park – Phase II
- Town of Sahuarita Business Center
- Sahuarita Pool and Recreation Complex

Application of Criteria for Pima County Bond Project Proposals

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Project Name: North Santa Cruz Park - Phase II

1. **Broad Demonstrated Support by Public:**

Many members of the 11 youth sports organizations using the Town's sports fields over the last several years have voiced their concerns over a lack of growth in sports fields since 2009. They continue to voice their concerns including their support for more sports fields in the Town as an important and more immediate need. Between all the youth sports groups The Town serves an estimated 3,000 youth. This does not include many other groups and organizations that also use the current park. During the six months from January 2013 to June 2013 we counted a total of 13,860 people used the three current sports fields in this facility alone. These fields are used year round and have started to deteriorate due to the excessive and almost daily use and shorten maintenance periods.

2. **Has Regional Public Benefit:**

This project will address the rapidly increasing community need for additional lighted, multi-purpose sports fields and the growing need for the community's youth to play soccer, football and many other sports and activities. Adding two lighted, multi-use fields will help address the greater County wide need for additional youth sports fields and the facility. This project is part of the overall concept plan approved in 2007 for North Santa Cruz Park with Phase I currently developed on 14 acres.

3. **Partnerships:**

The land for the current facility was donated by the property owner, Rancho Sahuarita developer Robert Sharpe and the property owner has stated land for the second phase will also be donated. This facility opened in March of 2009. The Sahuarita Health and Wellness Foundation, a 501C3 charitable organization that supports the Parks and Recreation Department will be working to support future projects through grants and contributions.

4. **Other Funding Sources or Matches:**

The Town funded Phase I entirely through the Capital Infrastructure Improvement Funds of approximately 2.9 million and completed that phase in 2009.

5. **Education and Workforce Training:**

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:
Water harvesting techniques have been and will continue to be used in the landscaped areas of the parking lot as well as installation of irrigation that can supply effluent. Other energy saving opportunities include: solar lighting where possible and the most efficient sports lighting available.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:
Not applicable.
8. Phasing of Large Projects:
This project is a Phase II of a larger park plan for the Town of Sahuarita and "could" be phased down to a certain extent but there are additional support structures necessary for these fields to be accessible to the public.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:
The Town estimates cost to operate and maintain this portion to be approximately \$45,000 annually and if constructed would add this cost into the General Fund
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
This project is a new capital improvement.

Department: Town of Sahuarita Parks and Recreation Department
Date: April 8, 2013

Future Bond Election Proposed Project

Project Name: North Santa Cruz Park - Phase II

Location: 14455 S. Rancho Sahuarita Boulevard

Scope: Design and construction of improvements as Phase II of the master park plan completed in 2007 with modifications. Modifications include but are not limited to two lighted, multi-use sports playing fields, a restroom/storage facility, walking paths, ramadas with picnic amenities and associated park landscaping irrigation and additional vehicular parking. This project is changed from the original scope and plan to accommodate a growing community need in which multi-purpose fields are supplanted for baseball/softball fields.

Benefits: This project will address the rapidly increasing community need for additional lighted, multi-purpose sports fields and the growing need for the community's youth to play soccer. The public will benefit from these improvements through the increase in quantity of fields so users can participate in recreational opportunities closer to home in a safe clean environment. This project is part of the overall concept plan approved in 2007 for North Santa Cruz Park with Phase I currently developed on 14 acres and expanding another 10 acres in Phase II. Current facilities include a very small restroom with three stalls, a covered playground, ramadas with picnic facilities, a skate park, a basketball court, parking and landscaping. Current parking is not adequate. In 2012, Pima County and a local interest group built a two-field softball complex in the Canoa Ranch area to serve the senior population. The Town has also worked with the Sahuarita Unified School District to recondition two softball fields at another public facility. With the additional community softball facilities and the increased community need for public rectangle/multi-use fields, the current priority of new sports fields in Sahuarita is for multi-purpose fields. An increasing number of local soccer groups now use the Town's sports fields so current supply does not meet the demand. Adding these facilities will assist in the County wide youth sports field deficit which will provide the local community benefit. This project is part of the Town's Parks, Recreation, Trails and Open Space Master Plan and also included in the Town's future CIP Plan. The Town does not currently have the necessary funds for this project and future funds are not expected to be adequate to meet this need. The Town's public participation process will be a part of the new concept plan prior to a final design decision and *this project can be constructed in phases.*

Costs: Design and Construction estimate of \$3,000,000.

Bond Funding: \$3,000,000

Other Funding: The Town of Sahuarita has constructed a portion of the park (Phase I) for approximately \$3,000,000.

Fiscal Year Project Start and Finish Date: The project's start and finish dates will be determined as part of the Bond Program Implementation Phase. The Town has tentatively placed this in the 5-year Capital Improvement Plan based on the growing need for more public sports fields however, the Town currently has no means to pay for these facilities and funding in the future is unknown.

Project Management Jurisdiction: Town of Sahuarita will manage design and construction of this project.

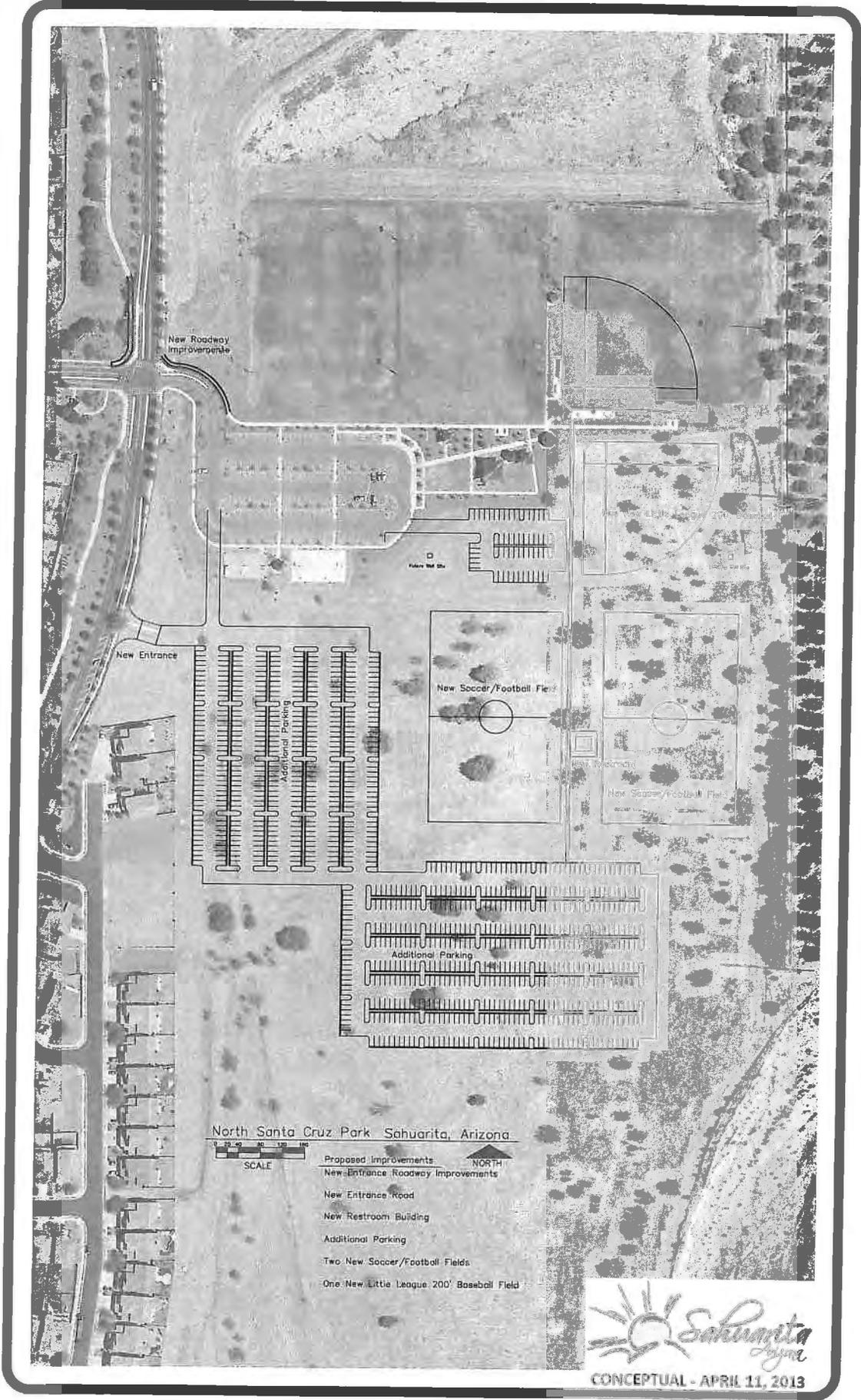
Future Operating and Maintenance Costs: Estimated to be approximately \$45,000 annually.

Regional Benefits: Adding two lighted, multi-use fields will help address the greater County wide need for additional youth sports fields and the facility is located in an underserved area.

Supervisor District of Project Location: Ray Carroll

For Internal Use Only:

Specific County Administrator Contemporary Issue being addressed with expenditure



North Santa Cruz Park Sahuarita, Arizona



- Proposed Improvements
- ▲ New Entrance Roadway Improvements
 - ▬ New Entrance Road
 - New Restroom Building
 - Additional Parking
 - Two New Soccer/Football Fields
 - ◇ One New Little League 200' Baseball Field



CONCEPTUAL - APRIL 11, 2013

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Quail Creek - Veterans Municipal Park - Phase II

1. Broad Demonstrated Support by Public:

Many members of the 11 youth sports organizations using the Town's sports fields over the last several years have voiced their concerns over a lack of growth in sports fields since 2009. The user group representatives continue to voice their concern including their support for more sports fields in the Town as an important and more immediate need. Current youth sports groups in Town have an estimated 3,000 youth playing on the sports fields. This does not include many other groups and organizations also using the Town's fields. The Town's current sports fields are used year round and have started to deteriorate due to the excessive use and shortened maintenance periods.

2. Has Regional Public Benefit:

This project will address the rapidly increasing community need for additional lighted, multi-purpose sports fields. Building these fields will address the growing need for the community's youth to play soccer and football as well as many other sports and activities. Adding these facilities will assist in the County wide youth sports field deficit which will provide the regional community benefit and the facility is located in an underserved area.

3. Partnerships:

This parkland is currently owned by the Town and was made possible through the Quail Creek Community Facilities District. Local scouting associations have adopted the park through the Town's Adopt-A-Park program. The Sahuarita Health and Wellness Foundation, a 501C3 charitable organization that supports the Parks and Recreation Department will be working to support future projects through grants and contributions

4. Other Funding Sources or Matches:

Quail Creek Community Facility District residents are currently contributing a portion of their property taxes for the maintenance costs associated with this park and to pay off the construction Bond. This will continue until the Bond has been paid off in 2026. The property tax portion for maintenance will continue in perpetuity.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Water harvesting techniques have been and will continue to be used in the landscaped areas of the parking lot as well as installation of irrigation that can supply effluent. Other energy saving opportunities include: solar lighting where possible and the most efficient sports lighting available.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:
Not applicable.
8. Phasing of Large Projects:
This project could be completed in phases.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:
The Town estimates cost to operate and maintain this portion to be approximately \$45,000 annually would add this cost into the General Fund if necessary but expects the Community Facilities District tax to the Quail Creek Community Facility District residents to cover the operations and maintenance of the entire park in perpetuity when completed.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
This project is a new Capital Improvement.

Department: Town of Sahuarita Parks and Recreation Department
Date: April 8, 2013

Future Bond Election Proposed Project

Project Name: Quail Creek -Veterans Municipal Park Phase II

Location: 1905 North Old Nogales Highway, directly across from the entrance to the Quail Creek community.

Scope: Design and construction of improvements in accordance with the Quail Creek-Veterans Municipal Park Plan, Phase II, including but not limited to four lighted, multi-use sports playing fields, restroom/storage facility, basketball court, walking paths, ramadas with picnic amenities and associated park landscaping irrigation and additional vehicular parking. This project is changed from the original scope and plan to accommodate a growing community need in which multi-purpose fields are supplanted for baseball/softball fields.

Benefits: This project will address the rapidly increasing community need for additional lighted, multi-purpose sports fields. Building these fields will address the growing need for the community's youth to play soccer. The public will benefit from these improvements through the increase in quantity of fields so users can participate in recreational opportunities closer to home in a safe clean environment. This project is part of the overall concept plan approved in 2007 for Quail Creek-Veterans Municipal Park with Phase I currently developed on six of twenty-five acres with a scope change based on increased community needs. Current facilities include a small restroom with two stalls, a two acre dog park, covered playground, a large ramada with picnic facilities, parking and landscaping. In 2012, in cooperation, Pima County and a local interest group built a two-field softball complex in the Canoa Ranch area to serve the senior population. The Town has also worked with the Sahuarita Unified School District to recondition two softball fields at another public facility. With the additional community softball facilities and the increased community need for public rectangle/multi-use fields, the current priority of new sports fields in Sahuarita is for multi-purpose fields. An increasing number of local soccer groups now use the Town's sports fields so current supply does not meet the demand. Adding these facilities will assist in the County wide youth sports field deficit which will provide the local community benefit. This project is part of the Town's Parks, Recreation, Trails and Open Space Master Plan and also included in the Town's CIP Plan. The Town does not currently have the necessary funds for this project and future funds are not expected to be adequate to meet this need. The Town's public participation process will be a part of the new concept plan prior to a final design decision and *this project can be constructed in phases.*

Costs: Design and Construction estimate of \$3,900,000.

Bond Funding: \$3,900,000

Other Funding: The Town of Sahuarita has constructed a portion of the park (Phase I) for approximately \$2,000,000. The Quail Creek Community Facility District is to provide for the ongoing maintenance expenses.

Fiscal Year Project Start and Finish Date: The project's start and finish dates will be determined as part of the Bond Program Implementation Phase. The Town has tentatively placed this in the 5-year Capital Improvement Plan based on the growing need for more public sports

fields however, the Town currently has no means to pay for these facilities and funding in the future is unknown.

Project Management Jurisdiction: Town of Sahuarita will manage design and construction of this project.

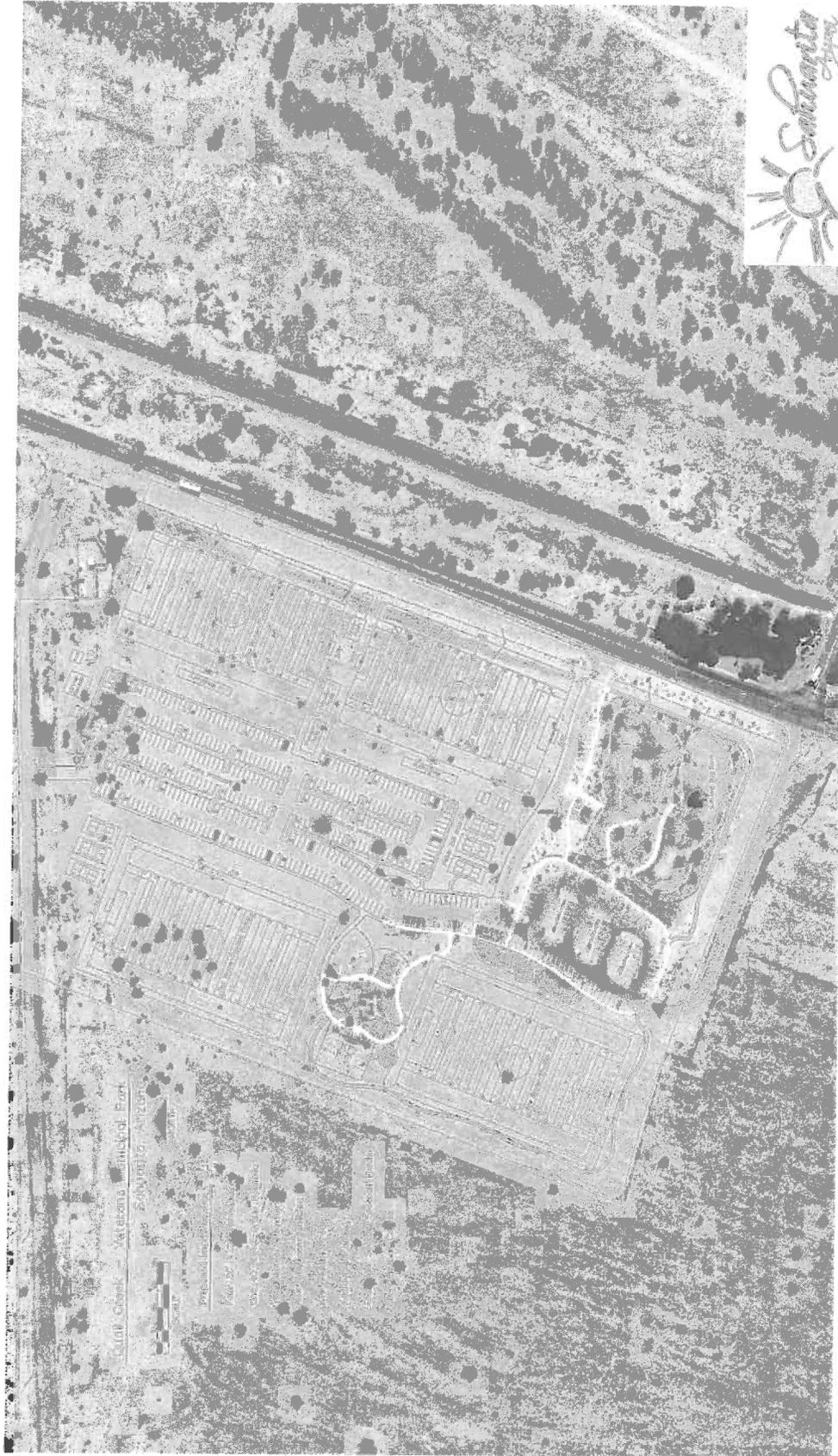
Future Operating and Maintenance Costs: Estimated to be approximately \$45,000 annually.

Regional Benefits: Adding four lighted, multi-use fields will address the greater County wide need for additional youth sports fields and the facility is located in an underserved area.

Supervisor District of Project Location: Ray Carroll

For Internal Use Only:

Specific County Administrator Contemporary Issue being addressed with expenditure



CONCEPTUAL - APRIL 11, 2013

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Town of Sahuarita Business Center

1. **Broad Demonstrated Support by Public:**

The Town recently completed a Citizen's Survey and received overwhelming public support for activities and programs that would support economic development and job creation within the Town. We have also heard from many small businesses that are in early growth stages and need office space and business assistance resources. There are no small office spaces for smaller businesses in the area.

2. **Has Regional Public Benefit:**

Economic Development is a critical component of the community's health and well-being. The proposed new stand-alone Business Center will provide regional service to the entire southeast area including Sahuarita, Green Valley, Vail and Corona de Tucson. It will be immediately accessible from I-19 and easily accessible from Sahuarita Road.

3. **Partnerships:** Partners in this project include the University of Arizona, the Sahuarita School District, Sahuarita/ Green Valley Chamber of Commerce and the many businesses that would utilize the facility.

4. **Other Funding Sources or Matches:** It is expected that land at this site will be provided by the Town of Sahuarita. Parking and utilities at facility will be shared by the town and other users.

5. **Education and Workforce Training:**

The Business Center will be located in the heart of the Town Center with The SUSD campus within the walking distance from the complex. The Business Center will be designed to accommodate work force training classes. Also, the current and proposed Pima County Library will be in the same vicinity. The Business center will be designed to complement the Library services such as computer training and job placement programs.

6. Advances Board Adopted Principles of Sustainability and Conservation: The existing Municipal Complex and the proposed Business center will be built to LEEDS Silver standards. It is expected that solar electric generation may be incorporated in the building. Construction will include pedestrian and bike access as well as a transit to the Sahuarita Park and Ride facilities.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable.

8. Phasing of Large Projects: At such time that the future area population warrants a larger Town Hall facility, this facility will be designed for easy conversion for Town Hall use. A new facility for businesses would be constructed at an alternative site.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Operating and maintenance costs are estimated at \$38,000 annually and would be funded by the Town and users of the facilities through lease agreements.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Department: Sahuarita Town Manager Dept.

Date: May 13, 2013

2014 Bond Election Proposed Projects Template

Project Name: Town of Sahuarita Business Center

Location: Town of Sahuarita Municipal Complex

Scope:

A new 10,000 sq. ft. Business Center located at the Municipal Complex, adjacent to the intersection of Starlight View Way/Sahuarita Center Way.

Benefits:

Facilities are needed in the Town Center area of Sahuarita to accommodate activities such as high tech research and development, incubator/office space and conference facilities for business and community meetings. The Sahuarita Municipal Complex was designed to accommodate another two story building as part of future expansion plans. Constructing this building now, as the Sahuarita Business Center, on land owned by the Town and within the Municipal Complex, would enable local businesses to access a facility from which to grow their companies and keep them here in Sahuarita. Currently, no such facilities exist and none have been planned by any developers or landowners.

Costs:

Total = **\$3,162,500** (Design = \$250,000, Construction = \$2,500,000, Contingency = \$412,500)

Bond Funding: \$3,162,500

Other Funding: (List other funding by type and amount, or "None identified at this time".)

None identified at this time

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

Design to start FY14, Construction to start FY15, project completion FY16

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)

Town of Sahuarita

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Annual O&M of \$37,500 to be paid by the Town of Sahuarita

Ongoing operational expenses for a new building will include utilities costs such as electricity, gas, water and wastewater, and other normal building expenses, such as furnishings, cleaning, security, and other maintenance costs. These future operational costs will be identified as part of the final design efforts when details of the new building are available.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.)

The Town of Sahuarita grew at a rate of 700% in population during the period from 2000 to 2010. Growth continues, albeit at a slower 2% annual rate. The Town Council adopted a Strategic Plan for Economic Development in 2009 as creation of a local, diversified, and self-sustaining economy is essential for our

community. The Town's workforce was also surveyed and quantified. A significant number of technical and engineering, including aerospace, workers live in the Town. However, 60% of those well- educated and highly skilled workers commute to Tucson for employment. Sixty six percent of the above 60% want to work in Sahuarita at a job commensurate with their education and skill level. Many of them want to open businesses of their own, here in Sahuarita. Additionally, in 2011, the Town identified 150 entrepreneurs, 38% of which would like to build their businesses to the point of moving to a facility outside of the home. Currently, there are no existing or planned employment center facilities in the Town. There are also very few places where clubs, associations, and service/non- profit businesses can conduct meetings within the Town. Having this facility would enable local businesses to promote themselves within the regional trade area, including Green Valley and south to the Mexican border. This will be particularly important as the aerospace/defense corridor takes shape. Additionally, a range of service businesses and non- profits would have a location from which to develop and promote their products and services.

Supervisor District of Project Location:
District 2 - Ramón Valadez

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR - 181 Sahuarita Pool and Recreation Complex

1. **Broad Demonstrated Support by Public:**

This project has had many years of public support documented through letters and personal commentary to the Pima County Bond Committee since 2007. The Pima County Parks & Recreation Bond Sub-Committee recommended this as a Tier 1 project and the Pima County Bond Advisory Committee also ranked it as a Tier 1 priority. The YMCA is a partner in this project and has shown support verbally and in writing including President/CEO, Dane Woll at several Pima County Bond Committee meetings over the past several years. More recent support was during the Town commissioned program study to develop a more specific concept plan in 2009-10.

2. **Has Regional Public Benefit:**

The project will be constructed in the existing Anamax Park which already has regional draw from all over the County including south to Tubac, Rio Rico, Arivaca and Amado and east to Vail. Staff estimates approximately 35,000 to 40,000 people currently use/visit the park annually. There is no significant indoor community recreation facility in the vicinity that the public can utilize on a consistent basis during the day, evening or weekends. There is also no public, multi-use pool (recreational) in the Town or the surrounding area. This project would serve the regional as well as local unmet needs. The pool complex would be designed and used for general (not competitive) recreation purposes, including swim lessons, fitness programs, possibly therapeutic uses or adaptive programs and community events. The indoor community recreation facility with meeting and classrooms and a gymnasium would serve people of all ages. Another important regional and Town benefit is to provide a safe recreational complex in partnership with the YMCA for youth and families to keep actively engaged for a healthier community

3. **Partnerships:**

The YMCA of greater Tucson continues to strongly support this project as a partner in the future operational expenses and programming needs. The Sahuarita Health & Wellness Foundation, a recently formed 501c3 non-profit organization has pledged support to the Town's Parks and Recreation Department for programs and future capital as they are able and receive funds.

4. Other Funding Sources or Matches:
The Town has expended approximately \$1,000,000 directly on the site for additional infrastructure to support this expansion which does not include the estimated cost of the land at approximately \$800,000. The Town has also invested a significant amount towards the current facilities at the site.
5. Education and Workforce Training:
Not applicable.
6. Advances Board Adopted Principles of Sustainability and Conservation:
The Town and YMCA will work together on the most energy efficient design and construction including water harvesting techniques solar energy etc.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:
Not applicable.
8. Phasing of Large Projects:
This project could be phased if necessary but the cost to construct in phases will increase overall cost to construct the Recreation Center.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:
The YMCA estimated operations expenses at \$800,000 to \$900,000 per year. The Town and YMCA will share the expenses through a future agreement and the Town commits to adding its share of the expenses into the General Fund to support the O & M functions. Fees will be charged for use, services and programs to offset expenses.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
This project is a new capital improvement.

Department: Town of Sahuarita Parks and Recreation Department
Date: Updated April 15, 2013

Future Bond Election Proposed Project

Priority: A

Project Name: PR 181 – Sahuarita Pool and Recreation Complex

Location: 18000 block of South Camino de las Quintas between Interstate 19 and La Canada Drive

Scope: A multi-generation, multi-use, single pool and indoor recreation facility

Benefits: There is no public, multi-use pool complex or significant indoor community recreation facility in the Town or the surrounding area at this time. Construction of this project would benefit youth, adults, seniors and families of the Town of Sahuarita, as well as residents in the region surrounding the Town limits by addressing their currently unmet needs. The pool complex would be used for general recreation purposes, including swim lessons, fitness programs and community events. The indoor community recreation facility would serve people of all ages throughout the Town and the surrounding region with drop in, social and organized activities including a variety of unorganized or open use activities a gymnasium or meeting rooms can provide as the public demands or needs it. A variety of youth and adult programs will be made available to residents of the region. This community recreation pool and indoor recreational facility will allow maximum utility and benefit the varied and diverse needs of the greater region not currently being met, including the future residents of the region.

Costs: \$15,880,500 (Not including land or land improvements the Town has already contributed).

Bond Funding: \$15,880,500 (\$12,000,000 in Tier 1 and \$652,000 in Tier 2 recommendation and this updated request for an additional \$3,228,500 for consideration)

Other Funding: The Town of Sahuarita has already provided the property on which the facility will be located valued at approximately \$810,000 and has put in place the necessary infrastructure, planning and design for the project's future development as Phase 1 at an additional cost of \$1,000,000.

Fiscal Year Project Start and Finish Date: Estimate beginning the project FY17/18 and complete in FY19/20.

Project Management Jurisdiction: The Town of Sahuarita will manage design and construction of this project in collaboration with Pima County and the YMCA of Metropolitan Tucson. (YMCA)

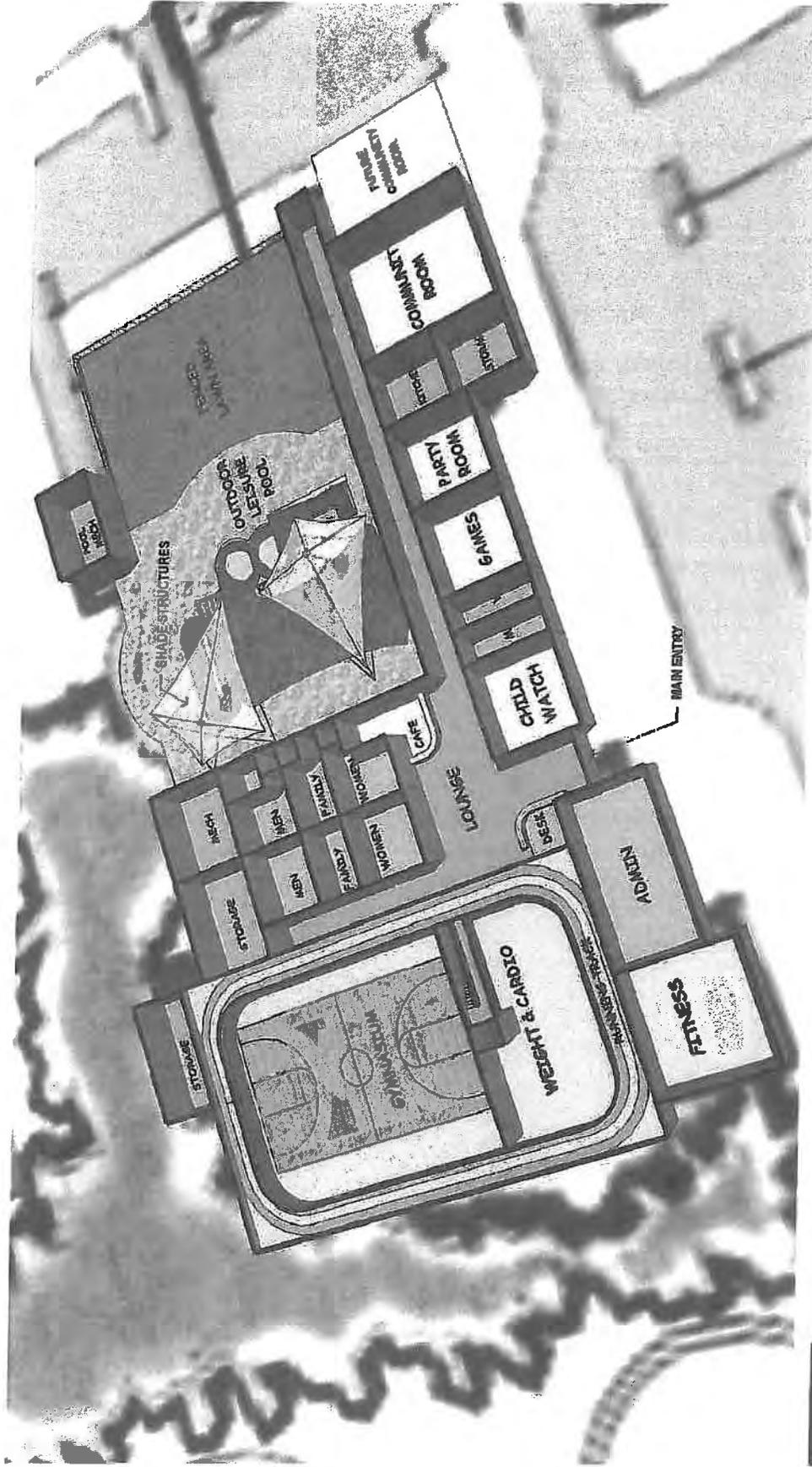
Future Operating and Maintenance Costs: The Town of Sahuarita will be responsible for operation and maintenance of the facility in collaboration with the YMCA. Annual operating and maintenance has been estimated by the YMCA and the Town's program consultant to be approximately \$800,000 to \$900,000 per year.

Regional Benefits: In addition to being of great benefit to the Town of Sahuarita, as stated above, these facilities would be available for use by residents of unincorporated areas of Pima County, such as Green valley and other areas outside the Town boundaries, but in the proximity to the Town.

Supervisor District of Project Location: Ray Carroll (Substantially benefit areas of Supervisor Valadez's and Bronson's districts.

For Internal Use Only:

Specific County Administrator Contemporary Issue being addressed with expenditure



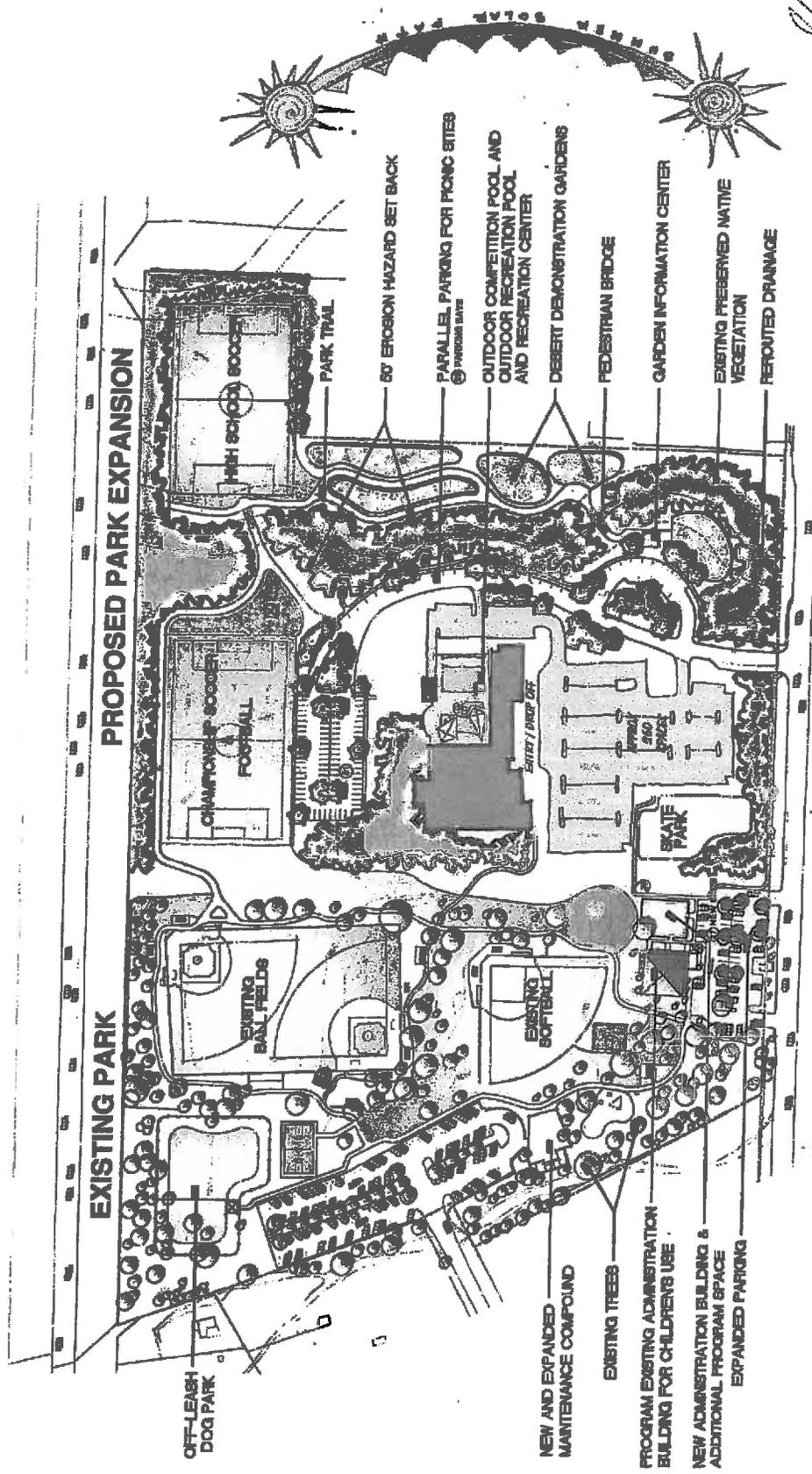
FLOOR PLAN

1

MAY 12, 2010

ANAMAX PARK RECREATION CENTER & POOL COMPLEX

BARKER RIVERS SEARCH ARCHITECTURE



EXISTING PARK

PROPOSED PARK EXPANSION

OFF-LEASH DOG PARK

EXISTING BALL FIELDS

CHAMPIONSHIP SOCCER FOOTBALL

HIGH SCHOOL SOCCER

PARK TRAIL

50' EROSION HAZARD SET BACK

PARALLEL PARKING FOR PONIC BITES

OUTDOOR COMPETITION POOL AND OUTDOOR RECREATION POOL AND RECREATION CENTER

DESERT DEMONSTRATION GARDENS

FEDERSTRIAN BRIDGE

GARDEN INFORMATION CENTER

EXISTING PRESERVED NATIVE VEGETATION

REROUTED DRAINAGE

NEW AND EXPANDED MAINTENANCE COMPOUND

EXISTING TREES

PROGRAM EXISTING ADMINISTRATION BUILDING FOR CHILDRENS USE

NEW ADMINISTRATION BUILDING & ADDITIONAL PROGRAM SPACE EXPANDED PARKING

SKATE PARK

ENTRANCE / DROP OFF

ENTRANCE / PICK UP



MAY 21, 2010

BARKER RINIKER BECK ARCHITECTURE

SITE PLAN

2

REVISED ANAMAX PARK EXPANSION MASTER PLAN

PROJECT ESTIMATE

BUILDING CONSTRUCTION COST

SITE COSTS

\$11,286,000

SOFT COSTS

\$ 654,000

CONTINGENCY

\$ 1,552,300

SALES TAX

\$ 1,349,200

\$ 1,039,000

TOTAL PROJECT COST

\$15,880,500

SOFT COSTS INCLUDES DEVELOPMENT COSTS, ENGINEERING AND ARCHITECT FEES, FURNITURE FIXTURES AND EQUIPMENT, WATER AND SEWER TAP FEES AND REIMBURSABLE EXPENSES. THE TOTAL PROJECT COST IS SHOWN IN 2010 DOLLARS, ASSUMING AN INFLATION FACTOR UP TO THE YEAR 2014 COULD INCREASE THE TOTAL PROJECT COST BY FOUR OR FIVE MILLION DOLLARS.

PROJECT ESTIMATE

3

MAY 12, 2010

ANAMAX PARK RECREATION CENTER & POOL COMPLEX

BARKER BUNKER BECAT
| AUDITORS

**Anamax Park Recreation Center and Pool Complex
PROJECT BUDGET SUMMARY
11-May-10**

Project Component	Quantity	Unit Cost	Cost
1. FACILITY CONSTRUCTION			\$11,266,000
Building Construction (No Site)	59,806 SF	\$188	\$11,266,000 (See BRS Draft Facility Program)
2. OFF-SITE CONSTRUCTION			\$0
3. SITE CONSTRUCTION (3 acre site)			\$254,019
Overcut Grading & Prep	2,420 CY	\$4	\$9,684
Parking Lot & Internal Drives	216 cars	\$1,732	\$374,803
Access Drive	200 LF	\$145	\$28,533
Entry plazas	4,000 SF	\$5	\$21,000
Skidwalks	400 LF	\$18	\$7,200
Water & Sewer extensions to Building	200 LF	\$44	\$8,800
Fire Loop & 4 hydrants	900 LF	\$55	\$49,500
Paving & Pedestrian Lighting	7 EA	\$3,821	\$26,747
Site Signage & Furniture	1 LS	\$35,000	\$35,000
Landscaping & Irrigation	-1,898 SF	\$6	-\$10,638
Park & Active Recreation Improvements	1 Allow	\$20,000	\$20,000
Pool Backwash structures	1 Allow	\$50,000	\$50,000
Misc. Site Costs	1 LS	\$150,000	\$150,000
4. OTHER PROJECT DEVELOPMENT COSTS			\$1,592,334
Professional Fees			\$1,015,710
FFE - Furniture, Fixtures & Equipment			\$257,812
Exercise Equipment	4,600 SF	\$56	\$257,812
General FFE	59,806 SF	\$2	\$113,611
Computer Equipment	1 Allow	\$10,000	\$10,000
Other Special Equipment	1 Allow	\$10,000	\$10,000
Plant Investment / Tap Fees			\$60,000
Construction testing & Survey			\$40,000
Reimbursable Expenses			\$40,000
Plan Review Fees			\$15,000
5. SUB-TOTAL ALL PROJECT COSTS			\$13,492,349
6. CONTINGENCY			
7. Sales Tax		10%	\$1,349,235
8. GRAND-TOTAL ALL PROJECT COSTS		7%	\$1,038,911
9. Unit Cost (\$/SF) Incl Items 1,2,3,6	\$229		\$15,980,495
10. Unit Cost (\$/SF) Incl Items 1,9	\$220		

Cost Items Not Included:
 Import / Haulaway of of structural fill, Owner's Representative, Legal fees, Land acquisition, Sales tax
 © 2010 Barker Rinker Seacat Architecture



City of South Tucson

- 40th Street Drainage Project
- South 7th Avenue between West 28th and 29th Streets
- East 32nd Street Drainage
- El Paso & Southwestern Greenway
- Economic Development Land Bank

Application of Criteria for Pima County Bond Project Proposals

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Project Name: 40th Street Drainage Project

1. Broad Demonstrated Support by Public : City staff received substantial feedback/input on the various flood control projects from residents, business owners and Mission View Elementary School parents and staff regarding the flooding issues at this location. Flooding prevents emergency vehicles from accessing certain South Tucson residences/businesses in the event of an emergency; South Tucson residents are often unable to access their property and/or afford to repair the damages incurred to their property when it floods.

2. Has Regional Public Benefit: The project will mitigate drainage issues at the City's most successful commercial facility (Fiesta Mercado/Food City), the 60-unit owner-occupied town-home residential development (Valle del Sur) directly west of Food City, as well as alleviate flooding around Mission View Elementary School. The project will complete the whole drainage system from Tucson through South Tucson to the Santa Cruz River.

3. Partnerships: Not Applicable. None identified at this time.

4. Other Funding Sources or Matches: Not applicable. None identified at this time.

5. Education and Workforce Training: Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation: The project will mitigate stormwater runoff and dust emissions by undergrounding the flow of water.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding: Not applicable.

8. Phasing of Large Projects: Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Not applicable. Once the project is constructed there will not be a need for operating and maintenance costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new Capital Improvement

Jurisdiction: City of South Tucson

Date: March 2013

2008 Bond Election Proposed Project

Priority: A

Project Name: 40th Street Drainage

Location: From East 40th Street and South 4th Avenue along West and East 40th Streets, West 38th Street, South 8th Avenue and West 37th Street to West 37th Street and Interstate 10.

Scope: Constructs underground culvert to carry storm water to drain under Interstate 10.

Benefits: Mitigate drainage issues at our most successful commercial facility (Fiesta Mercado/Food City), the 60-unit owner-occupied town-home residential development (Valle del Sur) directly west of Food City as well as alleviating flooding around Mission View Elementary School.

Costs: \$3,000,000

Bond Funding: \$3,000,000

Other Funding: \$3,000,000

Fiscal Year Project Start and Finish Date: 2015 start and finish

Project Management Jurisdiction: City of South Tucson

Future Operating and Maintenance Costs: To be determined

Regional Benefits: Makes whole drainage system from Tucson through South Tucson to Santa Cruz River

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: South 7th Avenue between West 28th and 29th Streets

1. Broad Demonstrated Support by Public : City staff received substantial feedback/input on the various flood control projects from residents, business owners and Ochoa Elementary School parents and staff regarding the flooding issues at this location. Flooding prevents vehicles, pedestrians, and emergency vehicles from accessing certain South Tucson residences/businesses in the event of an emergency; South Tucson residents are often unable to access their property and/or afford to repair the damages incurred to their property when it floods.

2. Has Regional Public Benefit: The project will correct regular flooding of South 7th and 8th Avenues by conveying the stormwater exiting out of the existing underground drainage structure underneath South 6th Avenue at 29th Street unto South 7th Avenue north to West 28th Street and then westerly to the existing ADOT Detention Basin west of South 12th Avenue. Once completed project will improve drainage capacity near Ochoa Elementary School in the northwestern quadrant of South Tucson. Pedestrians (mainly children) will benefit by not having storm-water accumulate, thus allowing them to safely cross the intersection. Additionally, the project will contribute to completing flood control infrastructure.

3. Partnerships: Not Applicable. None identified at this time

4. Other Funding Sources or Matches: Not Applicable. None identified at this time

5. Education and Workforce Training: Not Applicable. None identified at this time

6. Advances Board Adopted Principles of Sustainability and Conservation: The project will mitigate stormwater runoff and dust emissions by undergrounding the flow of water.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding: Not applicable.

8. Phasing of Large Projects: Not Applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Not applicable. Once the project is constructed there will not be a need for operating and maintenance costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new Capital Improvement

Jurisdiction: City of South Tucson
Date: March 2013

2008 Bond Election Proposed Project

Priority: A

Project Name: South 7th Avenue between West 28th and 29th Streets

Location: South 7th Avenue between West 28th and 29th Streets

Scope: Install an underground drainage pipe along the roadway at South 7th Avenue between West 28th and 29th Streets and conveying floodwaters to the existing ADOT Detention Basin west of 12th Avenue.

Benefits: Corrects regular flooding of South 7th and 8th Avenues by conveying the stormwater exiting out of the existing underground drainage structure underneath South 6th Avenue at 29th Street unto South 7th Avenue north to West 28th Street and then westerly to the existing ADOT Detention Basin west of South 12th Avenue. Once completed project will improve drainage capacity near Ochoa Elementary School in the northwestern quadrant of South Tucson. Pedestrians (mainly children) will benefit by not having storm-water accumulate, thus allowing them to safely cross the intersection

Costs: \$2,500,000

Bond Funding: \$2,500,000

Other Funding: none

Fiscal Year Project Start and Finish Date: 2015-2016 start and finish

Project Management Jurisdiction: City of South Tucson

Future Operating and Maintenance Costs: To be determined

Regional Benefits: Contributes to completing flood control infrastructure

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: East 32nd Street Drainage

1. Broad Demonstrated Support by Public: City staff received substantial feedback/input on the various flood control projects from residents, business owners and others regarding the flooding issues at this location. Numerous homes along this route receive substantial flooding from storm water runoff entering the City of South Tucson from the City of Tucson.

2. Has Regional Public Benefit: The project will capture water at largest intake of storm runoff into the City of South Tucson, and connect with existing underground drain previously built during South 4th Avenue construction and then to ADOT detention basin at West 29th Street and Interstate 10 through west connection scheduled under 2004 Bonds. Currently, City of Tucson storm-water runs south into South Tucson City limits east of the Union Pacific Right-of-way.

3. Partnerships: Not applicable. None identified at this time.

4. Other Funding Sources or Matches: Not Applicable. None identified at this time.

5. Education and Workforce Training: Not Applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation: The project will mitigate stormwater runoff and dust emissions by undergrounding the flow of water.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding: Not applicable.

8. Phasing of Large Projects: Not Applicable

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Not applicable. Once the project is constructed there will not be a need for operating and maintenance costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new Capital Improvement

Jurisdiction: City of South Tucson
Date: March 2013

2008 Bond Election Proposed Project

Priority: A

Project Name: East 32nd ½ Street Drainage

Location: From Drainage bridge under Union Pacific Railroad between South 32nd and South 33rd Streets, north under South 2nd Avenue to 32nd Street, and west under South 32nd Street to connect to existing underground drain at South 3rd Avenue and East 32nd Street.

Scope: Captures water at largest intake of storm runoff into the City of South Tucson, and connects existing underground drain previously built during South 4th Avenue construction and then to ADOT detention basin at West 29th Street and Interstate 10 through west connection scheduled under 2004 Bonds.

Benefits: Completes major drainage and flood control infrastructure through central City of South Tucson

Costs: \$2,200,000

Bond Funding: \$2,200,000

Other Funding: none

Fiscal Year Project Start and Finish Date: 2015 start and finish

Project Management Jurisdiction: City of South Tucson

Future Operating and Maintenance Costs:

Regional Benefits: Appropriately connects regional storm drainage through City of South Tucson

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: El Paso & Southwestern Greenway

1. **Broad Demonstrated Support by Public** : From conception of the Greenway in 1989 through creation of the Master Plan there has been extensive consultation with the public, particularly residents of the neighborhoods through which the project will pass. Pima County conducted community outreach in 2003 for what became the Greenway Concept Plan. A series of public meetings and resident interviews helped inform the Greenway Site Analysis (2009). The UA's Drachman Institute conducted multiple outreach events in South Tucson to specifically ensure involvement of South Tucson residents, including both middle school and elementary school students. Information gathered at these events directly influenced the planning and design of the Greenway through South Tucson. These public outreach efforts are documented in the EP&SW Greenway Master Plan (2012). The EP&SW Greenway project is included in the City of Tucson's Parks and Recreation Open Space Plan, voter approved General Plan and the Pima County Trail System Master Plan. The project is included in and partially funded by the Regional Transportation Plan, approved by voters in 2006. Major stakeholders include the City of Tucson, the City of South Tucson, Pima County, the University of Arizona's Drachman Institute, the Tucson-Pima County Bicycle Advisory Committee and every neighborhood along the proposed alignment.
2. **Has Regional Public Benefit**: The EP&SW Greenway will provide safe, attractive connections to existing and planned transportation routes, including the University Bikeway and the 3rd Street Bike Boulevard. The southeast end of the Greenway will join an established trail system at the Kino Environmental Restoration Project. The Greenway will connect to the Julian Wash Pathway (along the UPRR right-of-way) which connects to the County's Urban Loop Trail system. Within South Tucson the Greenway would add important momentum to several current and future projects, including the planned Liberty-8th Avenue Bike Boulevard, a portion of which has already been funded. The Greenway as an alternative transportation route also supports critical public health initiatives.
3. **Partnerships**: Major stakeholders include the City of Tucson, the City of South Tucson, Pima County, the University of Arizona's Drachman Institute, the Tucson-Pima County Bicycle Advisory Committee and every neighborhood along the proposed alignment. In addition, our two elementary schools, Ochoa and Mission View, and a number of other important social service and community development partners, including Arizona's Children Association and the House of Neighborly Service are supporters of the project.

4. Other Funding Sources or Matches: None secured. The City of South Tucson has in the past applied for Transportation Enhancement funds for Greenway construction.

5. Education and Workforce Training: Not Applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation: Construction will include a paved link to the Julian Wash part of the Loop Bicycle Path.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding: Not applicable.

8. Phasing of Large Projects: Not Applicable

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: City of South Tucson Public Works Department will be responsible for maintenance and repairs of the El Paso & Southwestern Greenway Project within City limits of South Tucson. In addition, maintenance support could come from a community partner, the Adopt-a-Park program coordinated by Tucson Clean & Beautiful, a non-profit environmental and community improvement organization. Through these local non-profits, volunteers are already assisting in the maintenance of similar park areas in South Tucson.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new Capital Improvement

Jurisdiction: City of South Tucson

Date: March 2013

2008 Bond Election Proposed Project

Priority: A

Project Name: El Paso Southwestern Greenway Construction (South Tucson)

Location: South 11th Avenue to South 6th Avenue along abandoned EPSW rail line

Scope: The overall concept for the Greenway is to create a divided urban, multi-use path for bicyclists and pedestrians, which will include a 12-foot wide shared-use path, landscaping and an 8-foot wide decomposed granite path.

Benefits: The pathway will extend along a corridor that was once used by the railroad, from north of downtown Tucson, through the City of South Tucson to the Kino Sports Complex. The new path will be car-free and will connect to other regional bikeways and to many of the neighborhoods that the path travels through. The South Tucson portion of the Greenway passes within a few blocks of two elementary schools and would encourage transportation alternatives and healthy and safe outdoor activity by young people of the adjacent neighborhoods.

Costs: \$1,500,000

Bond Funding: \$1,500,000

Other Funding: none

Fiscal Year Project Start and Finish Date: 2015 start and finish

Project Management Jurisdiction: City of South Tucson

Future Operating and Maintenance Costs: City of South Tucson will maintain area

Regional Benefits: The EPSW Greenway will provide safe, attractive connections to existing and planned transportation routes throughout the region, including the University Bikeway and the 3rd Street Bike Boulevard. The southeast end of the Greenway will join an established trail system at the Kino Environmental Restoration Project. The Greenway will connect to the Julian Wash Pathway (along the UPRR right-of-way) which connects to the County's Urban Loop Trail system.

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Economic Development Land Bank

1. **Broad Demonstrated Support by Public :** Within the past few years the City has adopted Ordinances to ensure all residents have safe, decent housing and have formed partnerships to increase affordable housing and create an overall better community for our residents. The next phase is increasing economic development and attracting commercial development on the large tracts of land that are vacant and/or contain dilapidated buildings, etc. By acquiring these types of properties the City will provide opportunities for existing businesses to expand as well as be able to provide potential developers with available land for commercial and mixed use development, limit non-profit acquisitions and diversify the local economy.
2. **Has Regional Public Benefit:** The City of South Tucson is surrounded by major economic development activity both planned and underway, such as the Modern Streetcar and Rio Nuevo in downtown Tucson, the UA BioPark and larger Bridges Project to the east and the important aerospace and defense corridors to the south. South Tucson sits at a gateway to the metropolitan area with Interstate-10 displaying the City to more than 140,000 vehicle passengers a day.
3. **Partnerships:** None identified at this time. Possible partnerships with private developers.
4. **Other Funding Sources or Matches:** None identified at this time. Possible private or grant funding to be determined.
5. **Education and Workforce Training:** Not Applicable. None identified at this time
6. **Advances Board Adopted Principles of Sustainability and Conservation:** The City will encourage developers employ green building concepts similar to those adopted by the County for new development and construction.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding: Not applicable.

8. Phasing of Large Projects: Not Applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Not applicable. Operations and maintenance costs will be assumed by successful developers.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: Not Applicable

Jurisdiction: City of South Tucson

Date: March 2013

2008 Bond Election Proposed Project

Priority: A

Project Name: Economic Development Land Bank

Location: City of South Tucson, specific sites to be determined

Scope: Purchase of land to provide for commercial and mixed-use development

Benefits: Small amount of development appropriate vacant land would be directed to commercial (retail, hotel/motel, restaurant, etc.). Limit non-profit acquisitions. Build South Tucson sales tax base to preserve continued fiscal viability.

Costs: \$10 million

Bond Funding: \$10 million

Other Funding: Possible private or grant funding to be determined

Fiscal Year Project Start and Finish Date: Earliest possible date, continuing revolving fund.

Project Management Jurisdiction: City of South Tucson or Pima County

Future Operating and Maintenance Costs: Assumed by successful developers

Regional Benefits: City of South Tucson's self sustaining fiscal viability and economic growth have clear benefits to Downtown, easy access to employment centers and other surrounding City of Tucson areas, and by extension, to the entire region.

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

City of Tucson

- Clements Senior Center Expansion
- Kennedy Park Improvements/Expansion
- Loft Cinema Renewal & Expansion
- Murrieta Park Improvements
- Oury Park Cultural Festival Area
- Quince Douglas Center Expansion
- Reid Park Zoo – Hippo Exhibit
- Silverlake Park Expansion
- South 12th Avenue Cultural & Culinary Corridor
- Oury Pool Renovation
- Lincoln Park Improvements
- Freedom Center Expansion
- El Pueblo Center Improvements

Recent Submittals

- Historic Miracle Mile/Oracle Revitalization Corridor
- Sunshine Mile Modernist Corridor

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 11 Clements Senior Center Expansion

1. Broad Demonstrated Support by Public:

The Clements Senior Center has been a community vision for over 10 years. It is a planned facility that will complement the existing, popular fitness center, recreation center, pool and covered, double basketball court. Because of the broad public support for the future senior center, the Pima County Bond Advisory Committee has been presented with a request to fund the construction of the center. The center has been designed and is shovel ready. The completed design is the product of a master planning process for the park and facility complex. The master plan process included many public meetings attended by senior representatives to identify the needs of the future center's target user group. These meetings were well attended and included active, engaged feedback from a large group of citizens.

2. Has Regional Public Benefit:

The Clements Senior Center is a planned expansion to the existing, regional complex of facilities. This Center will be located in Lincoln Park, a regional park on the eastside of Tucson. Existing facilities include recreation & fitness centers, a pool, covered basketball courts, eight softball fields, 2 soccer fields, children's performing arts/special event facility, the southern segment of the Atturbury Greenway, walking paths, ramadas, play equipment and restrooms.

The existing regional complex serves the southeast area of Tucson. In 2012, the existing Clements Center received 19,244 visits and provided youth recreation programming for 283 children.

3. Partnerships:

Partnering agencies that provide programming and services at the existing Clements Center include:

Partner agencies providing programming at the center include:

- **Ward IV:** The annual Back to School Bash Event. Utilize the Recreation Center kitchen, Multi Purpose Room, Kids Room, Aerobics Room, Arts and Crafts Room, 7000 participants.
- **CHET-SE – Home school Association:** Annually utilize the Multi Purpose Room, 200 participants.
- **Pima Community College, East Campus:** Swimming classes at Clements Pool. Year round use of Recreation Building #1 and Fitness Building #2 for classes, 1,884 students.

- **Pima Council on Ageing:** Utilize the Fitness Building #2 for Senior Enhance Fitness classes with 480 participants, and for the Senior Congregate Meal Program where seniors are served lunch Monday – Friday. Congregate Meal Program will begin on August 8, 2013.
- **Clements Senior Club:** Over 2355 seniors utilize the Recreation Building #1 for various recreation activities and field trips. They also utilize the Fitness Building #2 indoor walking track, exercise weight room and indoor gym.
- **Lincoln/Groves Neighborhood Association:** Utilize meeting rooms monthly. They also volunteer for any special events held at Clements Regional Center, 30 members.
- **Raytheon Sports League:** Adult basketball league utilize the indoor basketball court weekly, 200 participants.
- **River of Life:** Youth basketball League utilize the indoor basketball court weekly, 100 participants
- **USA Youth Sports:** Youth basketball League utilize the indoor basketball court weekly, 100.
- **NYS Volleyball:** Youth volleyball League utilize the indoor basketball court weekly, 80 participants

In 2012, the total number of participants in the partnering agency programs at the center was 12,428.

4. Other Funding Sources or Matches:

City of Tucson bonds funded the planning and design of the senior center. Requested bond funding will support permitting and construction.

5. Education and Workforce Training:

Pima Community College classes in the center include vocational training.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The Senior Center will be built to LEED Silver or Gold standard. It is currently designed to meet LEED GOLD. The new facility will optimize energy and atmosphere performance. In addition, water efficient landscaping has been designed which will incorporate the use of reclaimed irrigation.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The scope of this proposed bond project furthers the build out of the Lincoln Park master plan.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 8

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
April 12, 2013

2014 Bond Election Proposed Project

Project Name: CLEMENTS SENIOR CENTER EXPANSION

PR11

Location: This project is located at 8155 E. Poinciana Drive, which is within the incorporated jurisdiction of the City of Tucson, Ward 4.

Scope: Construction of a senior center at Clements Center at Lincoln Park. The design of this facility was determined through a public participation process to identify the needs of the seniors to be served. Design is complete and ready for permitting. The facility will support senior programming and includes a kitchen, recreation room and other building floor plan elements to support senior programming such as nutrition programs, social events, arts and crafts, games and field trips.

Benefits: This project will address the community's needs in this service area for senior adult facilities and associated programming, as identified by the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$4,500,000

Bond Funding: \$4,500,000

Other Funding: City of Tucson funding supported the planning and design of the center. Requested bond funding will support permitting and construction.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: Clements Center is a regional facility and will have a regional benefit.

Supervisor District of Project Location: 2 and 4

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 46 Kennedy Park Improvements/Expansion

1. Broad Demonstrated Support by Public:

Kennedy Park's facilities are heavily used by the public. Facilities at the approximately 170 acre park include a pool, soccer fields, Little League field, softball field, concession stand, lake, restrooms, ramadas, play equipment and volley ball court. The fields at the park are heavily used by local youth leagues who have been requesting field renovations and additional fields for many seasons. Tucson has fewer fields than can meet the needs of the City's sports teams and fields on the southwest side of town are very much in demand.

2. Has Regional Public Benefit:

Kennedy Park field development benefits the southwest region of the community. There is a field shortage throughout Tucson, but the need for additional fields in the southwest region of the City is particularly great.

3. Partnerships:

Tucson Mountain Little League is very active. In May 2013 they turned in to the Bond Advisory Committee 205 signature cards in support of Kennedy Park Fields, concession stands and parking areas.

4. Other Funding Sources or Matches:

City of Tucson Impact fees are a possible funding source.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

New field lighting includes an automated control system that monitors lamp outages and remotely turns lights on and off based on scheduled field use. These new systems are approximately 50% more energy efficient than older systems. The lighting controller reduces superfluous run time and operating staff visits. It helps to maintain engineered lighting levels through remote lamp outage alerts to staff.

Irrigation systems are antiquated at Kennedy Park. Upgraded systems mean not only healthier turf and an improved sports experience, but also a significant reduction in water use through the centralized controller's leakage alarms, flow sensing and automated run times. Improving the existing irrigation is especially important as Kennedy Park is one of the few remaining large parks on potable water.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

This is the next phase in the long term planned development at Kennedy Park.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the ongoing operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 7

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
April 12, 2013

2009 Bond Election Proposed Project

Project Name: KENNEDY PARK IMPROVEMENTS AND EXPANSION PR 46

Location: This project is located at Ajo Way and Mission Road, which is within the incorporated jurisdiction of the City of Tucson, Ward 1.

Scope: Design and construction of improvements at Kennedy Park including field renovations, new lighting systems, new irrigation systems and a concession stand.

Benefits: This project will address the community's needs for sports fields at the tournament level and regional park facilities.

Costs: \$2,500,000

Bond Funding: \$2,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: Expanding and improving this regional park will provide benefits to the community living on the west and south side of Tucson.

Supervisor District of Project Location: 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Loft Cinema Renewal & Expansion

1. **Broad Demonstrated Support by Public:**

There is broad public support for a private, non-profit organization that operates a regional tourist destination. The Loft has over 7,500 people on its mailing list, including people in every zip code in Pima County, 65 other communities in Arizona and people from 45 other states, Mexico and Canada.

2. **Has Regional Public Benefit:**

The Loft is clearly recognized as a local, statewide, national and international hub for leadership in independent cinema programming, community programming, community involvement and the support of culture and the arts, tourism and corporate partnerships throughout the region.

3. **Partnerships:**

This project will provide support for The Loft Cinema's renovation and expansion. The Loft Cinema is a 501-c-3 non-profit organization and is a tourist destination that serves over 200,000 attendees annually for films and special events. Over 100 community non-profit organizations will partner with The Loft to raise funds and awareness for their individual causes. The Loft benefits the immediately adjacent Palo Verde neighborhood as well as merchants along Speedway Boulevard through community-building, cultural capital and the increased security that the added security presence brings, resulting in synergy being produced by the area. Many of the films and events are free, including the annual 9-day Tucson International Children's Film Festival. The new Farmer's Market exemplifies The Loft's commitment to "buy local" as a theme that runs throughout their operation.

4. **Other Funding Sources or Matches:**

\$1.35 million has been raised to date. Over 600 individuals and business have made over 1,100 gifts towards this capital campaign (including a \$250,000 matching grant that is payable in 2014).

5. **Education and Workforce Training:**

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The project will consist of new construction of a fully accessible lobby with new concessions, rehabilitated restrooms, open spaces both indoors and outdoors for patrons, two new screening rooms, a community resource room, a gallery for local artists and administrative offices, now located off-site. The current 50 year old Loft Cinema will be brought up to city code through this rehabilitation project, including the addition of an elevator to the now non-accessible upstairs theater.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The funding of this proposed bond project furthers the long term planning and capital improvement phasing at The Loft Cinema.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

There is no impact to the City of Tucson's operating budget.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 13

April 12, 2013

2014 Bond Election Proposed Project

Project Name: Loft Cinemas, Inc. – Sustainability Expansion and Rehabilitation Project

Location: This project is located at The Loft Cinema at 3233 East Speedway Blvd. between Country Club Road and Alvernon Way within the incorporated jurisdiction of the City of Tucson, Ward 6.

Scope: Design, construct and rehabilitate The Loft Cinema (a 501(c) (3) non-profit arts organization) into a regional film-based arts center. The project will consist of new construction of a fully accessible lobby with new concessions, re-habilitated restrooms, open spaces both indoors and outdoors for patrons, two new screening rooms, a community resource room, a gallery for local artists and administrative offices, now located off-site. The current 50 year old Loft Cinema will be brought up to city code through this rehabilitation project, including the addition of an elevator to the now non-accessible upper theater.

Benefits: This project will provide support for The Loft Cinema's renovation and expansion. The Loft Cinema is a 501(c) (3) non-profit organization and is a tourist destination that serves more than 200,000 attendees annually for films and special events. More than 100 community non-profit organizations will partner with The Loft to raise funds and awareness for their individual causes. The Loft benefits the immediately adjacent Palo Verde neighborhood as well as merchants along Speedway Boulevard through community-building, cultural capital and the increased security that increased activity and added security/police presence brings resulting from the synergy being produced by the area. Many of the films and events are free, including the annual 9-day Tucson International Children's Film Festival. The new Farmer's Market exemplifies The Loft's commitment to "buy local" as a theme that runs throughout their operation.

Costs: \$2,500,000

Bond Funding: \$500,000

Other Funding: \$1.35 million has been raised to date. More than 600 individuals and business have made over 1,100 gifts towards this capital campaign (including a \$250,000 two-to-one matching grant that is payable in 2014).

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined (possibly phased) as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County with the goal being as soon as other funding is secured.

Project Management Jurisdiction: Pima County/City of Tucson project management jurisdiction.

Future Operating and Maintenance Costs: All operating and maintenance costs will be covered in-house by The Loft.

Regional Benefits: Public support for a private, non-profit organization that operates a regional tourist destination. The Loft has over 7,500 people on their mailing list, including people in every zip code in Pima County, 65 other communities in Arizona as well as people from 45 other states, Mexico and Canada. The Loft is clearly recognized as a local, statewide, national in international hub for leadership in independent cinema programming, community programming, community involvement and the support of culture and the arts, tourism and corporate partnerships throughout the region.

Supervisor District of Project Location: 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Murrieta Park Improvements

1. Broad Demonstrated Support by Public:

A publicly driven master plan process is complete with Mayor and Council expected to approve the plan at its August 6, 2013 meeting. Public meetings have been very well attended and surveys of public opinion indicate broad public support for improvements at Murrieta Park.

2. Has Regional Public Benefit:

Murrieta Park, an approximately 50 acre park, serves the west side of the Tucson community. It has 2 Little League fields (one with lights), four lighted softball fields, one lighted baseball field, nine ramadas and play equipment. The intent of the master planning effort is to turn this facility into the regional equivalent of the eastside ball fields. Citizens want to a west side location for tournament-level play to attract regional and statewide interest.

3. Partnerships:

The Senior Softball League, Western Little League and adjacent neighborhoods have been active partners. Silvercroft neighborhood worked with Watershed Management Group and Southwest Conservation Corps to volunteer hundreds of hours toward turning a vacant parcel in Joaquin Murrieta into a rainwater harvesting mini-park now named Silvercroft Unity Park.

4. Other Funding Sources or Matches:

This park is eligible for federal Community Development Block Grant Funds. City of Tucson parks impact fees are another possible funding source.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Murrieta Park landscaping is watered with reclaimed water. The irrigation system is antiquated in that it uses a localized controller that doesn't take advantage of 'smart' controller technology: automated watering schedules based on actual temperature and humidity levels, leakage alarms and hydrologic pressure regulation. New field development will take advantage of the latest irrigation technology that minimizes water use for turf maintenance. Murrieta Park is one of the last large parks in the City's parks system that has reclaimed water but does not have a centralized 'smart' controller. This type of controller is necessary to comply with increasingly stringent regulatory requirements over reclaimed water.

New lighting systems are about 50% more energy efficient than earlier lighting technology and are remotely controlled to minimize electrical usage.

In addition to the fields and pool improvements, the master plan also calls for a walking path around the perimeter of the park that takes advantage of the existing large trees for shading the path. This will be a welcome addition for healthy, sustainable lifestyles and productivity.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The proposed bond project is a phase in a larger master plan for Murrieta Park.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 11

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
April 12, 2013

2008 Bond Election Proposed Project

Project Name: MURRIETA PARK IMPROVEMENTS

Location: This project is located at 1400 N. Silverbell Road, which is within the incorporated jurisdiction of the City of Tucson, Ward 1.

Scope: Design and construction of improvements to Murrieta Park based on recent master planning to include a new tournament level sports complex with fields, irrigation, concession stands and bleachers as well as a new pool, multiuse paths and other related park infrastructure.

Benefits: This project will address the community's needs within the region for sports fields and park amenities as identified in the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$5,000,000

Bond Funding: \$5,000,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: The direct benefits of this project are primarily limited to the service area of the project. However, the project will have a regional benefit in reducing the use of similar facilities outside the service area created by area residents willing to travel long distances to meet recreational needs

Supervisor District of Project Location: 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

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Project Name: PR 44 Oury Park Cultural Festival Area

1. Broad Demonstrated Support by Public:

The Barrio Anita Neighborhood Association worked with the City of Tucson Ward 1 office and the Pima County District 5 office to develop master planning for the neighborhood. The festival area concept is the result of ten years of neighborhood driven master planning to revitalize the Barrio Anita neighborhood and Oury Park. Planning partners include the Primavera Foundation and the Drachman Institute. A recent Saturday afternoon planning workshop was well attended by neighbors as were all of the latest master planning meetings.

2. Has Regional Public Benefit:

Barrio Anita neighborhood's history reflects the origins of Tucson and its land use and societal changes over time. The purpose of the festival area is to support regional cultural festivals and commemorative events. The festival area compliments the existing park as well as planned future nearby amenities such as regional alternate modes transportation corridors, an expanded arterial roadway upgrade at St. Mary's Road to connect to I-10, neighborhood infill projects, public art and improvements to the historic Oury Center. Barrio Anita is a downtown neighborhood making the festival area a facility that can be used for a variety of downtown events.

3. Partnerships:

Partners in planning revitalization efforts in Oury Park and the Barrio Anita Neighborhood include the Primavera Foundation and the Drachman Institute. The City of Tucson Transportation Department is delivering a Regional Transportation Authority funded road improvement adjacent to the neighborhood that creates the transportation infrastructure for ingress and egress to the festival area. The Tucson Pima Historic Commission funded an oral history project that informs the cultural interpretation that is planned for the festival area. The City of Tucson Historic Preservation Office has funded a historic up grade to the existing Oury Center using Community Development Block Grant funds. Recent City funded improvements at David G. Herrera/Ramon Quiroz Park, the location of Oury Center, include two new sports lighting and irrigation systems on the existing softball fields, a remodeled kitchen and bathrooms at Oury Center, a new walking trail around the park, a new playground and a covered, double basketball court with active water harvesting.

4. Other Funding Sources or Matches:

CDBG for the adjacent Oury Center historic review and improvements. Regional Transportation Authority funds for the adjacent road improvements at St. Mary's and I-10. CDBG for two new sports lighting systems. Neighborhood Reinvestment for a new covered basketball court.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The festival area is expected to incorporate water harvesting, drought tolerant plant materials, an automated, centralized irrigation system using reclaimed water, shade structures and landscaping to reduce the heat island effect and solar area lighting.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The festival area is the next phase of a publicly supported master plan.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

2014 Bond Election Proposed Project

Project Name: OURY PARK FESTIVAL AREA

Location: This project is located at 600 S. St. Mary's Road, which is within the incorporated jurisdiction of the City of Tucson, Ward 1.

Scope: Planning, design and construction of a festival area to support regional cultural festivals and commemorative events. The festival area concept is the result of ten years of neighborhood driven master planning to revitalize the Barrio Anita neighborhood and Oury Park. The festival area compliments the existing park as well as planned future nearby amenities such as regional alternate modes transportation corridors, an expanded arterial roadway upgrade at St. Mary's Road to connect to I-10, neighborhood infill projects, public art and improvements to the historic Oury Center. Bond funding is requested only for the festival area. Other funds will be pursued for nearby amenities. The festival space requires infrastructure to support vendors, performers and the public to include an extensive electrical system and a large, lighted public space with ramadas, hardscape, landscape, irrigation and parking.

Benefits: This project will address the community's need for the revitalization of a long-time City park and a culturally rich, multigenerational neighborhood at the City's center. The park master planning process was the result of a grass-root effort by the Barrio Anita neighbors. The long range planning in this neighborhood integrates with the larger community vision of regionally needed public open space for culturally significant events. The more than 400 hundred years of cultural history that the Barrio Anita neighbors want to share with the region tell the story of Tucson's changing land use patterns and shifts in cultural diversity influenced by national events including European settlement, impacts to Native American populations, western expansion of the United States, the Gadsden Purchase and the Mexican American War.

Costs: \$1,500,000

Bond Funding: \$1,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: The direct benefits of this project are regional. However, the project will have a local benefit to neighborhood revitalization.

Supervisor District of Project Location: 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: PR 42 Quincie Douglas Center Expansion

1. Broad Demonstrated Support by Public:

Public support is demonstrated by the high level of citizen involvement in the master plan and the level of attendance at the center. Programming provides benefits to a wide variety of users in the south central area of Tucson, many of whom reside in a high stress area.

2. Has Regional Public Benefit:

Quincie Douglas Center is a neighborhood center that serves the south central area with programs such as after school and summer recreation programs for youth and teens, senior nutrition and child care. In 2012, the child care program at the center served 11,609 participants, the In Betweeners Club (ages 11-14) served 23 children with 7 on a wait list, and the senior nutrition program served 19,421 breakfasts and lunches. 4,170 patrons took advantage of the weight and computer rooms.

The facility includes an exercise room, commercial kitchen, classrooms and a large community room. The proposed expansion includes space for job training and educational classes. Quincie Douglas Center is part of a larger complex of community facilities including a branch of the Pima County Public Library, the Quincie Douglas Pool and a senior housing development.

3. Partnerships:

Partners operating in the center include:

- Tucson Urban League - provides a senior nutrition program that served 19,421 breakfasts and lunches in 2012 and a senior socialization program.
- KIDZCO Childcare – a child care program for infants to children aged 12 years that served 11,609 in 2012.

4. Other Funding Sources or Matches:

None identified.

5. Education and Workforce Training:

Expansion of the center is focused on youth programming and will include space for job training and education. Currently, the City of Tucson Parks and Recreation Department's Junior Staff in Training program is housed at Quincie Douglas Center.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Any building facility delivered by the City of Tucson is required to meet LEED Silver standards. In general, sustainable building methods beyond LEED silver are incorporated in the design and construction of City facilities although a gold certification through the LEED certification program is sometimes not pursued due to budget constraints.

Currently, Silverlake Park and the area around Quincie Douglas Center is home to supplementary burrowing owl habitat in a joint City of Tucson and Arizona Game and Fish approach to species protection. Native desert areas within the park still exist and are protected in a set aside areas documented in the Quincie Douglas Master Plan.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The first phase of Quincie Douglas Center included classrooms, an exercise room, a large commercial kitchen and a large community room. The expansion is the next phase in the publicly supported master plan.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 10

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
April 12, 2013

2008 Bond Election Proposed Project

Project Name: QUINCIE DOUGLAS CENTER EXPANSION

PR42

Location: This project is located at 1575 E. Thirty-sixth Street, which is within the incorporated jurisdiction of the City of Tucson, Ward 5.

Scope: Design and construction of the next phase of the Quincie Douglas campus as per the master plan. The expansion will be designed based on a public input process.

Benefits: This project will address the community's needs within the park's service area for family/neighborhood resources, youth, family and senior programming, as identified by the center master plan and the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$1,000,000

Bond Funding: \$1,000,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: The direct benefits of this project are primarily limited to the service area of the project. However, the project will have a regional benefit in reducing the use of similar facilities outside the service area created by area residents willing to travel long distances to meet recreational needs

Supervisor District of Project Location: 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria. For each project proposal, answer how the project meets the criteria below. If certain criteria do not apply to the project, answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: PR 6 Reid Park Zoo – Hippo Exhibit

1. Broad Demonstrated Support by Public:

Tremendous public support for Reid Park Zoo is demonstrated by a high visitation rate, enthusiastic participation in Zoo programming, and significant contributions from private donors that contribute to Zoo expansions and improvements. A 2000 survey of 3,600 households in Tucson determined that the Zoo had been visited by more than half of Tucson households over the previous two years. Through the dedication of the Reid Park Zoological Society, over \$7 million in private donations were raised to match public funding for expansion projects associated with the Zoo's 2002 Master Plan including the Conservation Learning Center and Expedition Tanzania, the new elephant exhibit.

2. Has Regional Public Benefit:

The Zoo is the most visited attraction in Southern Arizona with over 607,000 visitors in 2012 – a record for the Zoo. Reid Park Zoo is a recognized tourist attraction and local destination for spending quality family time. The majority of visitors are from Pima County. The Zoo covers 24 acres, with a diverse collection of over 300 animals representing habitats throughout the world. Reid Park Zoo has earned a reputation as one of the finest small zoos in the country, but ongoing improvements are essential for maintaining the standards and quality expected of a modern Zoo.

3. Partnerships:

The Zoo is a member of the Association of Zoos and Aquariums (AZA). As an AZA partner, the Zoo is held to the highest standards of animal care, conservation science, and education programming. The addition of hippos, for example, is being cooperatively planned between Reid Park Zoo experts and AZA's scientifically guided Species Survival Plan to ensure the Zoo is filling an essential conservation and education need. Accreditation is maintained through a formal peer review and a lengthy site inspection every five years. An ambitious Master Plan, which includes the hippo habitat, has been identified as an essential element for accreditation inspection in 2014.

The Reid Park Zoo has a long standing partnership with Reid Park Zoological Society, a non-profit membership and fund-raising organization. The Society's only goal is to support Reid Park Zoo and the community through education, financial resources, and public awareness. The Society has taken a leadership role in fundraising to support capital projects. The recent update to the Zoo's Master Plan was an investment in the Zoo by the Society.

Reid Park Zoo also maintains education partnerships with the University of Arizona, local school districts, and other informal science institutions and attractions. Conservation partnerships are maintained with field researchers throughout the world to help protect animals in their wild habitats.

4. Other Funding Sources or Matches:

The requested \$3.75 million in Pima County bond funds will be matched with funds raised by Reid Park Zoological Society.

5. Education and Workforce Training:

Reid Park Zoo's diverse collection and programs are an essential science education resource for the community. The Zoo provides student tours and classes, professional development teacher workshops, outreach programming, and expert STEM content support for schools throughout Southern Arizona. The Zoo consciously supports local education initiatives and supports *Next Generation Science Standards* that provide a cohesive approach to K–12 science instruction.

The Zoo's teen volunteer program, internships with the University of Arizona, and 1-year Zoo Keeper Apprentice positions all provide a hierarchy of learning to support the local development of future animal conservationists and educators for the professional Zoological community.

6. Advances Board Adopted Principles of Sustainability and Conservation:

As a conservation organization, Reid Park Zoo is committed to sustainability and green practices. The Zoo uses reclaimed water, powers buildings with photovoltaic panels, utilizes solar hot water heaters, examines all purchasing for environmental impact, utilizes environmentally friendly food packaging, has paved with pervious concrete and designs new filtration systems for water conservation measures. The list of on-going conservation initiatives is extensive, and can be provided in detail for consideration.

Most notably, the Zoo is a leader in green building practices. The recently opened Conservation Learning Center was the first USGBC certified LEED Platinum building in southern Arizona – and the first in any AZA Zoo or Aquarium nationwide. The award-winning project set a new standard for how the Zoo approaches capital projects. The new Click Family Elephant Care Facility is an example of how an animal exhibit – although not eligible for LEED rating, can meet the same rigorous standards for green building. The proposed hippo habitat will consider every possible feature for sustainability and environmental impact.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The Hippo Exhibit is one of the next elements of the Zoo's Master Plan. Also included in the early phase of the Master Plan is a new animal Health Center and public education exhibit. The Zoo Health Center will be 100% funded through private funds raised by the Zoological Society. Due to the planned location of the hippo exhibit, construction can occur before, after, or in conjunction with the Health Center.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Normal Zoo operating costs are expected with a new hippo habitat, including a zoo keeper, a maintenance worker, filtration specialist, veterinary care and food. These expenses would be associated with any new large-scale exhibit, and are expected costs as the Zoo meets the ever-improving standards and practices for a quality zoological facility.

Major Zoo improvements increase visits. The Zoo is currently experiencing record attendance upon completion of the new elephant exhibit. Associated gate revenue can cover the majority of operating expenses associated with a major Zoo improvement.

Reid Park Zoological Society provides financial support to meet Zoo goals. For example, the Society funds positions for education and provides funding for cashiers and increased veterinary hours. Although basic Zoo operation remains a City expense, partnering with the Society supplements operation costs for improvements.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The hippo exhibit is a capital project. It is a new full-scale exhibit that fills a currently empty area of the Zoo.

ATTACHMENT 1

**Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
February 22, 2013**

PR6

2014 Bond Election Proposed Project

Priority: A

Project Name: REID PARK ZOO HIPPO EXHIBIT

Location: This project is located at 3400 East Zoo Court, which is within the incorporated jurisdiction of the City of Tucson, Ward 6, however, this is an attraction that draws over 500,000 visitors from the entire County/region.

Scope: In accordance with the zoo's master plan, this project involves the design and construction of a new hippo exhibit including animal holding structures, outdoor exhibit areas, containment fencing, multiple public viewing areas, water feature including underwater viewing, and water treatment facility.

Benefits: This project will address the community's need for special recreational facilities and as identified by the Zoo Master Plan and the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$ 7,500,000

Bond Funding: \$3,750,000

Other Funding: Reid Park Zoological Society capital fundraising campaign.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: Reid Park Zoo is a unique and highly popular regional facility that attracts residents and visitors alike. Expanding the zoo will enhance this regional facility which attracts over 500,000 visitors each year.

Supervisor District of Project Location: All

For Internal Use only:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 14 Silverlake Park Expansion

1. **Broad Demonstrated Support by Public:**

Public support is demonstrated by the high level of citizen involvement in the master plan and the heavy use of the park's fields, pool and neighborhood center. The master planning process included many well attended public meetings. Neighbors have been involved in the park development even after the completion of the master plan being approved. South Park Neighborhood Association secured Neighborhood Reinvestment funding for the Quincie Douglas pool slide at Silverlake Park in 2005. Randolph Soccer League is the resident league at the park's lighted soccer fields and has contributed \$10,000 to park improvements. Challenger and Randolph Little Leagues are the long time residents at the park's 4-field Little League complex. These Little Leagues have contributed \$10,000 for repairs to ball field lighting caused by vandalism. These fields are heavily used by both leagues.

2. **Has Regional Public Benefit:**

Silverlake Park, at about 53 acres, serves as a regional sports park for the Tucson community. It includes a 4-field Little League complex with lights and a snack bar and 2 lighted, full size soccer fields.

3. **Partnerships:**

Partnerships centered on the park's operation include Randolph Soccer League, Randolph Little League and Challenger Little League. Original development of the park was a partnership between multiple jurisdictions to address flooding in residential areas.

4. **Other Funding Sources or Matches:**

Previous phases of the park's development were funded by Community Development Block Grant (Quincie Douglas pool slide), 2004 Pima County bonds (Quincie Douglas pool), Arizona Heritage Funding and City of Tucson General Obligation Bond Funding for Drainage Improvements (soccer fields, turf areas, play equipment).

5. **Education and Workforce Training:**

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Reclaimed water is used for irrigation at Silverlake Park. Park development associated with this bond funded project will incorporate water savings through the use of water efficient irrigation design and a centralized control system that monitors flow, alerts staff to leaks and automates timed watering cycles. Landscaping will include drought tolerant plant material and solar lighting on the master planned walking path extension.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Silverlake Park has been developed in phases based on the publically supported master plan and master plan up dates. The proposed bond project is the next phase of the master plan based on input from the public.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 9

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
April 12, 2013

2014 Bond Election Proposed Project

Project Name: SILVERLAKE PARK EXPANSION

PR14

Location: This project is located at 1575 E. Thirty-sixth Street, which is within the incorporated jurisdiction of the City of Tucson, Ward 5.

Scope: Design and construction of an informal open play turf area, a covered playground, paved paths, a covered basketball court, ramadas with picnic amenities, parking areas and associated landscaping and irrigation in accordance with the park master plan.

Benefits: This project will address the community's needs within the park's service area for family-oriented picnicking activities, youth sports and multipurpose court activities, as identified in the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$2,300,000

Bond Funding: \$2,300,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: The direct benefits of this project are primarily limited to the service area of the project. However, the project will have a regional benefit in reducing the use of similar facilities outside the service area created by area residents willing to travel long distances to meet recreational needs

Supervisor District of Project Location: 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: South 12th Ave Cultural & Culinary Corridor

1. Broad Demonstrated Support by Public:

The South 12th Avenue Cultural and Culinary Corridor project involves master planning and infrastructure improvements to develop pedestrian and bicycle facilities, shade, signage and art in a cultural district that celebrates our unique Mexican American heritage and brings commercial investment to this highly used transportation corridor. There is broad public support for pedestrian and bicycle facilities, public art and cultural conservation.

Neighborhoods and local business leaders have engaged in corridor planning for years. Despite these planning initiatives leading to investment at both the north and south end of 12th Avenue, the most heavily utilized core of the roadway has been left unimproved.

Recently a business association has come together around vendor issues and with the interest of beautifying and investing in the corridor. The South Side Business Coalition (SSBC) has grown rapidly over the past year, and the group has sponsored lending and credit support, classes at Microbusiness Advancement Center (MAC) and the University of Arizona, and local graffiti abatement events and cleanups. The SSBC has been collaborating with city staff on grant applications and efforts to seek out support for strategic investments in infrastructure along the corridor. Neighborhood associations and local schools (C.E. Rose Elementary School, St. John's the Evangelist Catholic School and Pueblo High School) have expressed interest in supporting improvement planning and initiatives.

2. Has Regional Public Benefit:

The construction of road and pedestrian improvements creates infrastructure that promotes economic development and jobs for a regional benefit. The culinary and cultural corridor promotes tourism throughout the community. Recent branding initiatives through Visit Tucson include "The Best 23 Miles of Mexican Food," identifying the area as the home of the Southwest's most authentic and delicious Mexican cuisine. Local restaurants have been featured on national television, and 12th Ave is currently the focus of a popular "Best of the Barrio" food tour. Developing a destination of 12th Avenue will attract visitors, and has the potential to create a culturally relevant space comparable to that of Olvera Street in Los Angeles or the Mission District in San Francisco. In addition, 12th Avenue serves as an alternative thoroughfare to I-19, bringing drivers and transit users from south Tucson into downtown.

3. Partnerships:

South Side Business Coalitions, neighborhood associations (within City of Tucson wards 1 & 5), Pueblo High School, St. John's the Evangelist Catholic Church & School, Tierra y Libertad Organization (Barrio Sustainability).

4. Other Funding Sources or Matches:

City leadership is seeking out Community Development Block Grant funding allocations for the area. In addition, staff has applied for local 12% tribal gaming fund grants and federal Department of Commerce grant funding for economic development and infrastructure.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Development of the South 12th Avenue Culinary Corridor includes pedestrian and bicycle improvements, cultural conservation, public art and an increase in shade through the use of drought tolerant landscaping. In addition 12th Avenue is also part of a broader city shade campaign that is seeking to plant trees along corridors with limited landscaping and shade to combat the effects of climate change and urban heat island.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

This is a single phase project to include planning funding and improvement resources.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 12

April 12, 2013

2014 Bond Election Proposed Project

Project Name: South 12th Avenue Cultural Corridor

Location: This project is located along South 12th Avenue between 44th Street and Drexel within the incorporated jurisdiction of the City of Tucson, Ward 1.

Scope: Master planning and infrastructure improvements to develop pedestrian and bicycle facilities, shade, signage and art in a cultural district that celebrates our unique Mexican American heritage and brings commercial investment to this highly used transportation corridor.

Benefits: This project will provide planning and infrastructure improvements to encourage private development of a pedestrian friendly multiuse arts and cultural district.

Costs: \$1,500,000

Bond Funding: \$1,500,000

Other Funding: None

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will not impact the City of Tucson Operation and Maintenance Budget.

Regional Benefits: Public support for a multiuse, cultural arts and entertainment district in an existing, heavily used transportation corridor in the heart of the southwest side of Tucson.

Supervisor District of Project Location: 2 and 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 201 Oury Pool Renovation

1. Broad Demonstrated Support by Public:

A recent collaborative planning process between the City of Tucson, Pima County and the neighborhood indicates a need for a slide, splash area and zero depth pool entry. Oury Pool has been a culturally significant amenity in the neighborhood for three generations. It is currently in need of significant renovations to be operational. The purpose of this project is to bring the pool up to national design recommendations for pool accessibility and operation, expand the features of the pool to meet the needs of pool users of all ages and interpret the history of the region through public art and signage.

Pools City wide enjoy broad public support as demonstrated by the high rate of visitors to existing pools.

This project has been re-submitted to reflect a revised scope derived from a 2013 master planning process with area residents. The original submittal was a request for \$620,000 for repair of the existing pool. After public meetings revealed a community vision of a modern, recreational pool, the scope was revised to include a renovation to reflect current, industry standard amenities.

2. Has Regional Public Benefit:

The direct benefits of this project are to pool users City wide. The project will have a regional benefit in reducing the use of similar existing facilities and reducing travel time to aquatic recreation.

Renovation of the pool has other regional benefits in addition to aquatic recreation. The pool at Oury Park has been a cultural focus of the neighborhood for more than three generations. With its renovation comes cultural and historic interpretation of the neighborhood that reflects the broader story of Tucson, its origins and development over time.

3. Partnerships:

None identified at this time.

4. Other Funding Sources or Matches:

None identified at this time.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The bath house will meet the City's requisite LEED silver standard.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The pool renovation is part of the Oury Park and Barrio Anita Master Plan developed by a team of neighbors, elected officials from the City of Tucson Ward 1 and Pima County District 5, the Drachman Institute, the Tucson Pima Historic Commission and the Primavera Foundation.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a capital improvement.

Future Bond Election Proposed Projects

Project Name: OURY POOL RENOVATIONS

PR201

Location: This project is located in Quiroz/Herrera Park at 600 W. St. Mary's Road, which is within the incorporated jurisdiction of the City of Tucson, Ward 1.

Scope: Design and construction of upgrades to the aging Oury Pool and bathhouse facility.

Benefits: This project will address the community's needs within the park's service area for water-oriented recreation, as identified in the park master plan and the City of Tucson Parks and Recreation 10-Year Strategic Service Plan.

Costs: \$620,000

Bond Funding: \$620,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will not impact the City of Tucson Operation and Maintenance Budget. This project will actually reduce maintenance costs.

Regional Benefits: The direct benefits of this project are primarily limited to the service area of the project. However, the project will have a regional benefit in reducing the use of similar facilities outside the service area created by area residents willing to travel long distances to meet recreational needs

Supervisor District of Project Location: 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 28 Lincoln Park Improvements

1. Broad Demonstrated Support by Public:

The Lincoln Park master plan was developed based on a series of well attended public meetings. The park is heavily used and serves as a regional facility for the east side of the Tucson community.

2. Has Regional Public Benefit:

Lincoln Park is a regional park on the east side of Tucson. Existing facilities include two 4 field softball complexes, concession building, 2 soccer fields, a performing arts/special event facility (Children's Outdoor Performance Area), the southern segment of Atturbury Greenway, Clements Pool, a covered basketball court, ramadas and restrooms. The scope of the bond project includes sport field development that helps to address a regional shortage of fields.

3. Partnerships:

Ward IV: The annual Back to School Bash Event. This event attracts over 2000 participants and provides free school supplies for hundreds of elementary school age children. This event utilizes the outdoor basketball court and Children's Outdoor Performance Area (COPA) in Lincoln Park.

Tucson Audubon Society: Planted 1000 trees in Lower Lincoln as part of the recent Water Restoration Project in the Atturbury Wash. The Water Restoration project was a grant project funded by the Arizona Water Protection Fund. This Grant was funded for \$380,000 and focused on mitigating erosion and re-vegetation in the Atturbury Wash and it's floodplain in Lincoln Park. Over the six years of working on this restoration project, the Tucson Audubon Society developed a strong working partnership with the Tucson Parks & Recreation Department. As a result of this relationship with TAS, bird watching and nature walks have become popular activities in Lincoln Park.

Lincoln/Groves Neighborhood Association: Members volunteer numerous hours weekly to maintain the Michael Lyman-Atturbury Wash Animal and Bird Sanctuary, located along the east section of Lincoln Park.

Tucson Invitational Games: This is an annual collegiate event held during the month of March at both softball complexes using all 8 fields. There are approximately 2,000 female college athletes (softball players) who participate in this event. This event has a significant economic impact on the Tucson community.

CHET-SE – Home school Association: Annually utilize the soccer fields, softball fields (one complex, Julie Reitan Complex), Outdoor basketball court, outdoor volleyball courts and open park space for recreation. This group has become a responsible park stakeholder participating in park clean up projects.

Pima Community College, East Campus: Year round use of Atturbury Wash Greenway Path for fitness classes and a professional agency partner on numerous park projects.

United States Marine Corp.: Year round use of Lincoln Park for endurance training.

Sahuaro Baja: This is a youth Softball organization for girls 6yrs. – 18 yrs of age. This type of partnership has made the Lincoln Park Softball complex an integral part of youth softball for female athletes in Tucson.

USA Youth Sports and AYSO : These youth soccer leagues offered for boys and girls has made Lincoln Park one of the key sites for youth soccer in our community.

4. Other Funding Sources or Matches:

Lincoln Park is an impact fee eligible park. Previous phases of the park's development have been funded in part by impact fees. Impact fees continue to accumulate and will be brought to the project as supplemental funding.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Reclaimed water is used for irrigation at Lincoln Park. Park development associated with this bond funded project will incorporate water savings through the use of water efficient irrigation design and a centralized control system that monitors flow, alerts staff to leaks and automates timed watering cycles. Landscaping will include drought tolerant plant material. New sports lighting is about 50% more efficient than older lighting systems and is automated to turn off and on based on scheduled use.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The scope of this proposed bond project furthers the build out of the Lincoln Park master plan. 2004 Pima County bond funds supported the development of a 4 field softball complex.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 4

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
Revised January 2012

Future Bond Election Proposed Projects

Project Name: LINCOLN PARK IMPROVEMENTS

PR28

Location: This project is located at 8290 E. Escalante, which is within the incorporated jurisdiction of the City of Tucson, Ward 4.

Scope: Design and construction of two soccer fields or a new four field complex with lights and associated amenities at Lincoln Park.

Benefits: This project will address the community's needs for sport fields, as identified in the City of Tucson Parks and Recreation 10 Year Strategic Service Plan. This project will also provide outdoor athletic facilities in an area of the community with a shortage of sport fields.

Costs: \$1,500,000

Bond Funding: \$1,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: Improving this regional park will provide regional benefits to the southeast area of the community.

Supervisor District of Project Location: 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each proposal, please answer how the project meets the criteria. The total response for each project should be no longer than two pages in Arial size 11. The form should be e-mailed Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: PR 19 Freedom Center Expansion

1. Broad Demonstrated Support by Public:

Broad public support for the Freedom Center Expansion was demonstrated during the Pima County Bond Advisory Committee's Parks Subcommittee review process. Many members of the 29th Street Coalition, a coalition of neighborhoods, spoke to the parks subcommittee and sent letters of support. Their support was for the expansion of Freedom Center and for a new slide at Freedom Park pool.

This project has been re-submitted after the Bond Advisory Committee tentatively approved the original submittal. The new submittal includes an additional \$500,000 to accommodate the inclusion of the pool slide and a reconsideration of an updated projected construction cost of the center expansion.

2. Has Regional Public Benefit:

In 2012, Freedom Center served 9,202 patrons and provided recreational programming to 109 KIDCO participants in a high stress area of town.

Programming at the center serves a broad range of citizens in a high stress area including:

- A meal program for youth 18 and under provided by the Community Food Bank.
- A program for 3rd-5th graders to learn about making positive choices. Provided by Teen Program A.C.T.I.O.N. Youth ages 13-18 can also participate by becoming mentors and filmmakers.
- Youth open drop in recreation for youth 7 years and older.
- Senior Programming.
- Monthly adult educational presentations provided by the Pima Public Library.

3. Partnerships:

Marana Health Clinic: A community health care agency that operates centers throughout the community and has a clinic housed in Freedom Center.

29th Street Coalition: Consist of five neighborhoods that have united to fight crime, repair homes and assist low income residents. Freedom Center is home base for this important community organization.

Our Family Services: Provides shelter for homeless children and young adults. Helps some of Tucson's highest-risk children learn to read and troubled families cope with addiction. 600 youth participated in 2012.

Urban League: Offers a youth employment program and employment information.

Pima Council on Aging: Provides a daily lunch program for seniors. The food is contracted through Catholic Social Services for preparation. Over 10,000 meals were served in 2012.

Ayuda: Provides job training programs for Hispanic seniors and immigrants. A total of 6 Ayuda staff was housed at Freedom Center in 2012.

Arizona Nutrition Network: Provides educational information for all center participants. 210 people participated in 2012.

Sun Tran: Provides information on transportation and a bus pass program.

Community Assistance Network: A non-profit that helps elderly and disabled neighbors remain independent through assistance with transportation, social issues and home retrofits. 80 participants were helped in 2012 by 50 volunteers who donated approximately 3,500 volunteer hours.

Pima County Youth Workers: Offers youth employment programming. Each summer Freedom Center houses 2 staff from Pima County Youth Workers.

Good Neighbor Ventures: A neighborhood community action group that works with residents, schools, churches and resources to create action plans guiding social and economic development programs.

Yes 2 Kids Handball program: A non-profit organization providing Freedom Center youth the opportunity to learn and play handball. Participants are required to maintain a minimum grade point average. This program has produced nationally ranked youth handball players.

Freedom Senior Club: work together to provide extra activities for seniors.

October Crime Prevention Fiesta: Annual special event in Freedom Center and Park that showcases crime prevention and social services programs.

4. **Other Funding Sources or Matches:**

Not applicable.

5. **Education and Workforce Training:**

Junior Staff Training Program: Job Training program for teens.

6. **Advances Board Adopted Principles of Sustainability and Conservation:**

Any building facility delivered by the City of Tucson is required to meet LEED Silver standards. Sustainable building methods beyond LEED silver are incorporated in the design and construction of City facilities.

7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:**

Not applicable.

8. **Phasing of Large Projects:**

The proposed Freedom Center Expansion project is phase two of the master planned facility.

9. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:**

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. **Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:**

The proposed bond project is a capital improvement. It expands the existing Freedom Center.

ATTACHMENT 3

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
Revised January 2012

Future Bond Election Proposed Projects

Project Name: FREEDOM CENTER EXPANSION & POOL IMPROVEMENTS PR19

Location: This project is located at 5000 E. Twenty-Ninth Street, which is within the incorporated jurisdiction of the City of Tucson, Ward 5.

Scope: Design and expansion of Freedom Center in accordance with the center master plan. Includes a senior multipurpose room, preschool/childcare facilities with associated kitchen, associated landscaping and vehicular parking. Improvements to Freedom Pool including a new slide, installation of non-slip decking, modernized pump room and vessel upgrades.

Benefits: This project will address the community's needs in this area identified by the Freedom Center Master Plan that was developed through an extensive public participation process. The City of Tucson Parks and Recreation 10-Year Strategic Service Plan identified this area of the community as a high priority area for park and recreation facilities.

Costs: \$2,500,000

Bond Funding: \$2,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: The direct benefits of this project are primarily limited to the service area of the center and the pool. However, the project will have a regional benefit in reducing the use of similar facilities outside the service area created by area residents willing to travel long distances to meet recreational needs

Supervisor District of Project Location: 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: PR 18 El Pueblo Center Improvements

1. Broad Demonstrated Support by Public:

El Pueblo Activity Center is a bustling center on the southwest side of Tucson used by 54,988 participants in 2012. User visits at the adjacent senior center totaled 12,791 in 2012. Summer programming for kids is fully attended and the indoor exercise track and work out facility are especially popular and used by a broad range of citizens.

2. Has Regional Public Benefit:

El Pueblo Center is a regional facility on the southwest side of Tucson. It is part of a large complex of community facilities and programs including a pool, a senior center, adult education facilities, a community health clinic and a federal assistance facility. El Pueblo Center is the only large recreation facility on the southwest side of Tucson.

In Fiscal Year 2012, 98 children participated in summer KIDCO, a recreation program for school aged kids under age 11, and 46 kids participated in the In Betweeners Club (ages 11- 14). 57 kids were on a wait list for those programs.

In Fiscal Year 2013, 106 kids participated in summer KIDCO and 40 kids in the In Betweeners Club with 58 on a waiting list.

3. Partnerships:

Partner agencies providing programming at the center include:

- EL Pueblo Westside Senior Nutrition Program
- Su Voz Vale (SACSA) - a bilingual and bicultural program offering services to victims of sexual violence from Tucson's south, west and southwest areas and the City of South Tucson.
- Emerge! Center Against Domestic Abuse
- Henry Quinto Early Learning Center
- City of Tucson/Community Services Department-Housing Management Zone # 4
- Pima Community College – adult education

- El Rio Health Center - providing accessible and affordable healthcare primarily to underserved populations
- Pima County Public Library El Pueblo Branch

In 2012, the total number of participants in the partnering agency programs at the center was 103,572.

4. Other Funding Sources or Matches:

Design of the El Pueblo Center expansion has been completed with City of Tucson impact fees.

5. Education and Workforce Training:

Pima Community College Adult Education offers literacy and education programs for adults. Americorp offers community service work for adults helping others meet critical community needs focusing on education, public safety, health care and environmental protection.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Any building facility delivered by the City of Tucson is required to meet LEED Silver standards. In general, sustainable building methods beyond LEED silver are incorporated in the design and construction of City facilities although a gold certification through the LEED certification program is sometimes not pursued due to budget constraints.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

The proposed bond project is an expansion of the existing El Pueblo Center and part of the publicly supported master plan.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding the on going operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

ATTACHMENT 2

Department: CITY OF TUCSON PARKS AND RECREATION DEPARTMENT
January 2012

Future Bond Election Proposed Projects

Project Name: EL PUEBLO CENTER IMPROVEMENTS

PR18

Location: This project is located at 101 W. Irvington Road, which is within the incorporated jurisdiction of the City of Tucson, Ward 5.

Scope: Construction of an expansion to El Pueblo Activity Center in accordance with the center master plan. These improvements will include a community/multipurpose meeting room, arts and crafts facilities and site improvements to enhance pedestrian access and safety. The design is complete and was funded with City of Tucson impact fees. This project is ready to go into construction upon funding availability.

Benefits: This project will address the community's needs for facilities identified by the El Pueblo Center Master Plan, which was developed through an extensive public participation process.

Costs: \$2,500,000

Bond Funding: \$2,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson will have project management jurisdiction of this project.

Future Operating and Maintenance Costs: This project will impact the City of Tucson Operation and Maintenance Budget. The City will identify this impact and incorporate it into its annual budget process to cover the increased cost associated with the addition of these facilities.

Regional Benefits: El Pueblo Center is a regional facility and will have a regional benefit.

Supervisor District of Project Location: 2, but will also benefit 3 and 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Historic Miracle Mile/Oracle Revitalization Corridor

Location: This project is located along the historic Miracle Mile/Oracle Revitalization Area which is within the incorporated jurisdiction of the City of Tucson (Ward 3), within Pima County (Districts 3 and 5).

Scope: The reinvestment project builds on the capital improvement goals outlined in the Oracle Area Revitalization Project (OARP) report (*Final Report-September 13, 2011*) by funding reinvestment in historic resources and cultural economic development initiatives in the area through public/private partnership projects that preserve historic buildings, neon signs, develop heritage attractions, and cultivate economic reinvestment into this high stress area. Examples of past demonstration projects to date include: historic preservation /development of the *Old Pascua Museum and Yaqui Culture Center* (grand opening in August 2013); renovation and placement of six (6) *Neon signs* into the area; adaptive reuse of several historic motor courts such as the *Monterey Courts, the Wayward Winds* and the *Ghost Ranch Lodge*; *Annual Historic Miracle Mile tours and lectures* (for the past 6 years); and the publication of the "*Neon Pueblo – Guide to Tucson's midcentury vintage signage*".

1. Broad Demonstrated Support by Public:

This program builds on six years of strategic public, private and non-profit sector partnerships, demonstration projects and broad based community support.

2. Has Regional Public Benefit:

The benefits to the region are significant. The project builds and improves county and city heritage brand and destination, cultivates small businesses, improves alternative lodging and entertainment venues, creates economic stimulus, promotes adaptive reuse of historic building, and decreases crime. Since the beginning of the nineteenth century, Tucson has courted the tourist market, and this area was the focal point of one of the nation's first formal advertising campaigns given its significance as the northern gateway to the City. The historic motor courts and the neon signage symbolize this history.

3. Partnerships:

The Oracle Area Revitalization Project planning process and final report from which this project grew involved a citizen steering committee and technical advisory board of diverse partners including: City of Tucson, Ward 3 Council office, the six area neighborhoods, numerous area businesses (which formed the Gateway Business Alliance out of this process), University of

Arizona, Pima Community College, the Tucson Pima Historic Preservation Foundation, and area nonprofit organizations.

4. Other Funding Sources or Matches:

The City of Tucson has committed \$150,000 of CDBG funds for historic signage renovation for FY 2014.

5. Education and Workforce Training:

Project partners have explored the possibility of working with Pima Community College programs and students in real life education and training by tying their studies to an adaptive reuse project at one of the historic motor lodges in the area. Students in programs such as the Hospitality management and/or Culinary Arts would be good candidates for a focused training program. The downtown campus of Pima Community College has already demonstrated their commitment to the area revitalization by placing and powering four (4) restored Neon signs along their northern boundary.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The adaptive reuse of historic buildings (including reusing and recycling existing building materials), as well as infrastructure improvements which aim to improve pedestrian experience with tree planting, water harvesting features, and shade improvement are considered critical elements of improvements in the historic Miracle Mile corridor. This area is a low car ownership area and enhancing the pedestrian experience both helps people get to bus stop and contributes to health. An example of a past project in the area that demonstrates the principle of sustainability is the Blue Moon Community Garden. As the City's first accessible community garden, Blue Moon community garden was a partnership of many community partners, and grew out of need to introduce fresh produce to residents of the area until the development momentum in the area could result in a nearby grocery store.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable

8. Phasing of Large Projects:

This is a single phase project

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The City of Tucson is committed to funding any ongoing operating costs associated with the proposed bond project.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The proposed bond project is a capital improvement.

Department: CITY OF TUCSON
July 2013

Future Bond Election Proposed Projects

Project Name: Historic Miracle Mile /Oracle Revitalization Corridor

Location: This project is located along the historic Miracle Mile/Oracle Area Revitalization Area which is within the incorporated jurisdiction of the City of Tucson (Ward 3), within Pima County (Districts 3 and 5).

Scope: The reinvestment project builds on the capital improvement goals outlined in the Oracle Area Revitalization Project report (OARP) (*Final Report-September 13, 2011*) by funding reinvestment in historic resources and cultural economic development initiatives in the area through public/private partnership projects that preserve historic buildings, neon signs, develop heritage attractions, and cultivate economic reinvestment into this high stress area. Examples of past demonstration projects to date include: historic preservation /development of the *Old Pascua Museum and Yaqui Culture Center* (grand opening in August 2013); renovation and placement of six (6) *Neon signs* into the area; adaptive reuse of several historic motor courts such as the *Monterey Courts, the Wayward Winds* and the *Ghost Ranch Lodge*; *Annual Historic Miracle Mile tours and lectures* (for the past 6 years); and the publication of the "*Neon Pueblo – Guide to Tucson’s midcentury vintage signage*".

Benefits: Recent small improvements in the area have had a stabilizing effect on the area so far, but the momentum and the change is fragile. Additional reinvestment in the area will allow the positive changes to take hold, and will encourage project partners and area investors to maintain their presence and their commitment to the area.

Costs: 2.15 million

Bond Funding: 2 million

Other Funding: The City of Tucson has committed nearly \$150,000 of CDBG funds in FY 2014 for restoring neon signs in the area.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: The City of Tucson

Future Operating and Maintenance Costs: Any future operating and maintenance costs will be covered through the City of Tucson and project partners.

Regional Benefits: The benefits to the region are significant. The project builds and improves county and city heritage brand and destination, cultivates small businesses, improves alternative lodging and entertainment venues, creates economic stimulus, promotes adaptive reuse of historic building, and decreases crime. Since the beginning of the nineteenth century, Tucson has courted the tourist market, and this area was the focal point of one of the nation’s first formal advertising campaigns given its significance as the northern gateway to the City. The historic motor courts and the neon signage symbolize this history.

Supervisor District of Project Location: District 3 and District 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Sunshine Mile Modernist Corridor

1. **Broad Demonstrated Support by Public:** Broadway Boulevard reflects modernist architecture that expresses what was the new American optimism and post-World War II economic boom that was changing the nation. Like many cities, Tucson was growing rapidly. In 1940, the population was 35,000 - by 1960, it had soared to 212,000.

Broadway became an important suburban corridor with modern structures built along its edge to support new neighborhoods that originally saw the Corridor as the destination it can become once again. Broadway was a reflection of the American Dream. An upscale shopping district emerged with new stores to meet the new demands of the new economy. Furniture, lighting, photographic equipment, shoes, clothes and cars were just some of the businesses along Broadway.

Glass storefronts, geometric designs, new materials and evocative signage combined to create a vision of Tucson as a modern metropolis. In 1953, a contest was sponsored by the East Broadway Merchants to name the commercial strip between Campbell and Country Club. Over 5000 ideas were submitted and the winning entry was "The Sunshine Mile."

In 2012 the Tucson Historic Preservation Foundation launched Tucson Modernism Week, a multi-day celebration of the period and Tucson's most historically significant modern district. Thousands of Pima county citizens attended. The events and educational programs focused on the cultural and architectural significance of Broadway. In November 2012 the Arizona Preservation Foundation identified a segment of Broadway, from Euclid to Country Club, to its list of our state's most endangered historic places. The same month the Broadway merchants officially re-launched the "Sunshine Mile." Private, public and non-profit-sector partners have participated in the various events and activities along the street. Clearly there is broad-based support for preserving and revitalizing this corridor. In early 2013 the neighborhoods along Broadway came together to finally underwrite a National Register of Historic Places Nomination for the corridor. Listing in the National Register is anticipated in spring 2014.

2. **Has Regional Public Benefit:** This central corridor is the gateway to downtown Tucson, serves employees and students at the University of Arizona and, with revitalization, will regain its original identity as a regional destination. This is the most important collection of Mid-Century Modern commercial buildings in Tucson and the Southern Arizona region. Collectively the revitalization of this corridor will cultivate small businesses,

expand the city's tax base, enhance the appearance of the district, facilitate multi-model forms of transportation and encourage heritage tourism while celebrating our historic resources.

3. **Partnerships:** Numerous organizations have come together as advocates to support this corridor. They include: Tucson Modernism Week, Sunshine Mile Association, The Broadway Coalition, Tucson Historic Preservation Foundation, Sam Hughes Neighborhood Association, El Encanto Neighborhood Association, Broadmoor/Broadway Village Neighborhood Association, and Rincon Heights Neighborhood Association. In addition to these partners, other Tucson businesses, Pima Community College and Chase Bank supported and/or partnered on events and programs to encourage re-investment into the corridor. The Tucson City Council has unanimously voted to encourage the preservation of these structures as the RTA corridor design is finalized.
4. **Other Funding Sources or Matches:** none at this time.
5. **Education and Workforce Training:** Many of these structures hold the potential for adaptive reuse as incubator spaces for new and novel small business, arts and culture storefronts. These uses will facilitate workforce training and development as the spaces are revitalized through capital investment in the form of façade and tenant improvements consistent with the new uses.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** The renovation and re-use of the many small business storefronts along the Sunshine Mile is the most sustainable option for our city. Buildings of this era were built to last with materials and workmanship that cannot be matched with today's dollar and are ideal small business incubator spaces with their individually unique storefronts. Most require only minor improvements, such as replacing storefront glass and updating mechanical systems, to become more energy efficient. Re-establishing former, as well as creating new, pedestrian and bike paths from the adjacent neighborhoods will enhance both the commercial district and the neighborhoods, making this area an integrated and desirable urban district.
7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** none
8. **Phasing of Large Projects:** Can serve to inform design and function of RTA Broadway corridor project.
9. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:** No direct long-term or maintenance costs for governments are anticipated for this project.
10. **Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:** The program project contemplates the capital improvement of a collection of important mid-century modern commercial buildings resulting in the economic transformation of an important community corridor and local business district.

Department: CITY OF TUCSON
July 2013

Future Bond Election Proposed Projects

Project Name: Sunshine Mile Commercial District or Corridor

Location: This project is located along Broadway Boulevard between Euclid and Country Club, which is within the incorporated jurisdiction of the City of Tucson, Ward 6.

Scope: The project program is the economic development and physical enhancement of historic commercial buildings along the Sunshine Mile corridor. This gateway to downtown presents a unique opportunity to celebrate and enhance an important collection of mid-century modern commercial storefronts and buildings while encouraging and cultivating small businesses. The project is envisioned to create a multi-faceted approach to improve economic development opportunities while protecting historic resources. Façade improvement programs, the creation of incubator spaces and local business development are all anticipated outcomes.

Benefits: The project will benefit the city and the region. This corridor is one of Tucson's most important streets and a focal point of post-WWII development. Over the last twenty-five years the area has suffered from economic disinvestment. With strategic economic development programming, this district can re-emerge as an important destination with business revitalization and an increased tax base. Tucson Modernism Week 2012 focused on educational and heritage programming with thousands of community members attending this multi-day event. The celebration of our historic modern architecture, a focus on local businesses and the proximity to central urban neighborhoods offers a perfect combination for re-investment and re-emergence. The revitalization of this corridor will leverage private investment and improve the beauty and vitality of region.

Costs: 2M

Bond Funding: 2M

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: The Project Start and Finish Dates will be determined as part of the Bond Program Implementation Phase and through a cooperative dialogue between the City of Tucson and Pima County.

Project Management Jurisdiction: City of Tucson Economic Development

Future Operating and Maintenance Costs: No direct long-term or maintenance costs are anticipated for this project.

Regional Benefits: This project will benefit the region creating and enhancing a cultural sopping district that is a important part of Tucson's history and post WWII story.

Supervisor District of Project Location: Supervisor District 2 and 5

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Pima County

- 36th Street Natural Area Park
- Mary Henderson Desert Center
- Green Valley Courthouse Expansion
- Neighborhood Stabilization Program
- Pima Prickly Park
- CAP Trail Program
- Forensic Science Center
- Picture Rocks Community Center Expansion
- County-wide Splash-pad Program
- Pima County Business Façade/Public Infrastructure Improvement Project
- Pima County Small Business Incubator
- Canoa Ranch New Museum/Orientation Center
- Quince Douglas Branch Library
- Science Park Drive Rita Road to Pantano Alignment
- Tumamoc Hill Area Regional Visitors Center
- Sonoran Corridor Highway – I-10 – Nogales Highway
- Southeast Regional Community Branch Library - UA Tech Park
- Update and Repurpose Kino Veteran’s Memorial Stadium and Kino Sports Complex
- Residential Noise Attenuation Program – Davis Monthan Air Force Base

1. **Broad Demonstrated Support by Public:** This project began as an acquisition project under the 2004 Community Open Space Bond program. It was strongly supported at the time by the local community and the City of Tucson. The Tucson Audubon Society was an advocate for acquisition of the site as an urban wildlife site. The project continues to have the strong support of the local community and Neighborhood Associations. Initial work on the site has already generated positive comments by residents and more use of the area for passive recreational use. Supervisor Ramon Valadez has conducted several public meetings generating local resident comments on the larger project concept and initial site security efforts.
2. **Has Regional Public Benefit:** This project will provide both biological and social benefits to the area and region. As an urban wildlife area, the site will continue to gain value as it is restored and wildlife friendly development enhances value for local native wildlife but also migratory birds as they move across the Tucson Basin on annual movements both North and South. This small Natural Resource park will provide a new opportunity in the area for passive recreation in a more natural setting. The site can also be a resource for local schools to utilize as an open space learning laboratory.
3. **Partnerships:** The project has already involved several of the adjacent neighborhood Associations in design and initial development activities. Local schools will be brought on as partners with development of the outdoor learning laboratory area in the park. The Arizona Game and Fish Department, US Fish and Wildlife Service and Tucson Audubon will be involved in the development of urban wildlife and watchable wildlife opportunities on the site.
4. **Other Funding Sources or Matches:** Funds for the initial site security and initial development phase have been provided by Pima County. A small portion of the needed annual maintenance costs for the park have already been established in the NRPR base budget. A Partners in Wildlife grant from the US Fish and Wildlife has been secured for initial wildlife friendly habitat enhancements. The Arizona Game and Fish Department will be solicited for several grants around their Heritage Schoolyard Habitat, Environmental Education and Urban Wildlife grants program.
5. **Education and Workforce Training:** This project is focused on passive recreational use of the Bond acquired site. This is more of a quality of life project than economic driver. There can be connections to school curriculum areas as part of the outdoor learning laboratory use.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** This project will implement a number of the County Sustainability program principles and outcomes. Actual site development materials will be sustainable and integrate energy efficiency. The site will be able to take advantage of water harvesting techniques and will have the opportunity to demonstrate how to integrate native plants in to local landscapes. Enhancing the value of the site as an urban wildlife habitat is a primary objective of the overall park development process and use patterns.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable to this project.
8. Phasing of Large Projects: This is a small project that can be constructed at one time and would not require phases.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Once constructed, the park will be maintained in a more natural state and will not require intense operational and maintenance support. A small supplemental allocation will allow the park to be integrated into the existing NRPR O&M program.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: The site is not currently developed and the scope items identified for the park Bond project are clearly new capital developments. They include restrooms, security lighting, fencing, paving, surfaced trails, Ramadas and necessary utility runs from adjacent end points.

Department: Natural Resources, Parks and Recreation
Date: March 4, 2013

2014 Bond Election Proposed Projects Template

Project Name: 36th Street Natural Resource Park

Location: 36th Street and Kino Parkway

Scope: This project will develop a small twenty acre parcel of urban open space into a community level open space park. The focus of the park will be on passive recreation and wildlife watching. The project will develop both gravel and ADA compatible walking trails, ramadas and limited picnic area, native vegetation restoration, wildlife viewing sites, paved parking area, restroom complex, school yard habitat learning laboratory area, interpretive signage, security barriers, fencing and entry gates.

Benefits: This site was identified in the 2004 Bond program as a City of Tucson Jurisdictional Open Space bond project. Advocates for the project include the City of Tucson, Tucson Audubon Society, adjacent neighborhood groups and local residents. The site is adjacent to 6 schools and the Quincie Davis Recreation Center. The site offers a unique opportunity in the area to maintain an urban riparian habitat and associated native plant communities, for the enjoyment of local residents and providing a learning laboratory setting for possible environmental education opportunities for the numerous schools nearby. The site project will convert an unsafe environment challenged by numerous ongoing illegal activities into a place for local residents to visit, walk and enjoy a slower paced and natural environment experience.

Costs: Full Park Development Phase II \$480,000

Bond Funding: \$480,000

Other Funding: (List other funding by type and amount, or "None identified at this time".)

None identified at this time

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

Fiscal Year 2015/16 start and completion

An initial site security project has already been initiated by NRPR. An initial development phase currently in progress allows very limited use of the site and will maintain basic infrastructure placed at the property in anticipation of the full build out bond funding.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)

The project will be managed and maintained by Pima County Natural Resources, Parks and Recreation

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

It is anticipated that the annual maintenance costs will initially run approximately \$30,000. These costs will be covered by Natural Resources Parks and Recreation. Because NRPR has already done initial preparatory work on this project, base funding for maintenance has already been allocated to the site.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.)

This open space parcel has enhanced regional value more for urban biological opportunities. This is a potentially important block of urban habitat for local wildlife and migratory birds. Once restored and maintained as a natural habitat, the site can offer a positive place for diverse wildlife species as they move through the larger Tucson Metro area. As the urban core develops further, this natural open space will only increase in value ecologically and as a place for local residents to see and enjoy wildlife in a semi-natural setting.

Supervisor District of Project Location: District 2

1. **Broad Demonstrated Support by Public:** This project concept was originally brought to the County by the Arizona Sonora Desert Museum who offered to cooperate in the transferring of the base property to County ownership as a donation from the Trust of Ms. Mary Henderson. This effort has been endorsed by the Tucson Mountain Association, the Gates Pass Neighborhood Association as well as numerous trails groups. The Starr Pass Home Owners Association and Tucson Water are also participating in the development of this project's trail system linking into Tucson Mountain Park over their lands adjacent to the Henderson property.
2. **Has Regional Public Benefit:** This new trailhead will provide needed linkages into Tucson Mountain Park on the NE corner of the park. It is a convenient location that has easy access from across the Tucson basin. Located on Anklam Road just east of Camino de Oste and near the Painted Hills property, it is a prime urban trail system location with superb natural desert values. The trail access point provides a linkage to well over 100 miles of existing multi-use trails inside TMP and Saguaro National Park. Trails in the area are already experiencing increased public use and at times user conflicts because of demands on the basic trail resources.
3. **Partnerships:** This project has involved the Arizona Sonora Desert Museum, Tucson City Water and the Starr Pass Home Owners Association. Future development activities will include partnerships with Pima Trails Association and local area planning groups like the Gates Pass Home Owners and Tucson Mountain Association.
4. **Other Funding Sources or Matches:** It is possible for additional development funding to come from external grants and donations. The Arizona Game and Fish Heritage Urban Wildlife Fund Program will be tapped for support of urban wildlife related habitat projects and public informational elements. Trail elements designed for special need audiences will be investigated. Funds from the Starr Pass Environmental Enhancement Fund could also be a source of development funds after the current commitment for use of those funds goes away in 2016.
5. **Education and Workforce Training:** It is hoped that the project will allow partnerships with the SW Conservation Corps program to engage youth in the development of trails and other infrastructure as hands on training and work programs. Once constructed, the site will be integrated into the county environment education outreach program for citizens and visitors of all ages to enjoy and learn critical lessons about living in harmony with the Sonoran Desert.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** The project construction methods and materials will conform to new sustainability guidelines and programmatic outcomes in numerous areas. The basic infrastructure will be examples of a LEEDs Silver like standard. The educational outreach outcomes of the project will directly conform with the SDCP goals and objectives.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not Applicable
8. Phasing of Large Projects: The project can be scaled with available funds and in Phases as necessary.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: The overall operating costs of the Center and trail system at build out are estimated at about \$90,000 per year. Resources from Tucson Mountain Park can also be used to cover special O&M needs and establish a secure home for O&M equipment and supplies. The Supplemental funding would be added into the Tucson Mountain Park base budget established annually in the General Fund budget development process.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project involves the full rehabilitation/reuse of a historic residence and construction of all new trails, Ramada's, restrooms, traffic safety controls, road crossings, power infrastructure and water systems/irrigation systems.

Department: Natural Resources Parks and Recreation
Date: May 2013

2014 Bond Election Proposed Projects Template

Project Name: Mary Henderson Desert Center – First Phase Trailhead

Location: 3401 W. Anklam Drive

Scope: The program may a new entry drive with parking, a 0.8 mile ADA trail onsite, 8.5 miles of improved dirt trails to connect to Tucson Mountain Park as available, and associated landscaping and interpretive signage.

Benefits: This project presents an opportunity to add an additional needed trailhead on the southeast corner of Tucson Mountain Park in the area of Dos Picos and Painted Hills, conveniently off Anklam Road. The project is consistent with previous planning efforts to improve and enhance both the trail system and interpretive opportunities in Tucson Mountain Park. This project would be a first phase installation, and defer the preservation of the historic residence and connectivity to Painted Hills for a future phase. Because of the wishes of Ms. Mary Henderson to conserve her lands into the future, the land necessary for this project comes to the county at essentially closing costs.

Costs: \$2,250,000

Bond Funding: \$2,250,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date:

Project Management Jurisdiction: Pima County Natural Resources Parks & Recreation

Future Operating and Maintenance Costs:

Regional Benefits: This is the first phase development of a trailhead that will serve as a key connection to both Tucson Mountain Park and the potential Painted Hills lands.

Supervisor District of Project Location: 5

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Green Valley Courthouse Expansion

1. **Broad Demonstrated Support by Public:**

This project has not been vetted to the public but there is no question that it would receive public support for the following reasons:

Safety: Currently the lobby is too small to accommodate an X-Ray machine and magnetometer. This equipment is essential to ensure the safety of all users of the courthouse. In addition there is very limited seating for the public. This often means that victims and defendants must be in close proximity to one another as well as parties in contested protective order hearings.

Fiscal Savings: Expansion of the file room will eliminate the need for the court to rent mobile trailers for file storage.

Access and Efficiency: At present the eight full-time employees share 506sq ft of space. Because their individual workspace is so small there are a minimal number of case files that can be worked at any given time. Staff continually has to retrieve files from the modular units outside which is not an effective use of time. Further it takes longer to service the public when case files are not easily accessible.

2. **Has Regional Public Benefit:**

Expansion provides increased security, safety and confidentiality to the public and staff conducting business in the Justice Court serving the region of southern Arizona near Green Valley and Sahuarita.

3. **Partnerships:**

The Court has partnerships with the County Board of Supervisors, Law Enforcement and County Facilities Management.

4. Other Funding Sources or Matches:

There are no known funding sources or matches identified at this time.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The expansion will be built to LEEDS Silver or Gold standard.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Not applicable to this project.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Future O&M expenses for increased utilities will be absorbed by the existing budget.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Department: Green Valley Justice Court
Date: May 6, 2013

2014 Bond Election Proposed Projects Template

Project Name: Green Valley Courthouse Expansion

Location: 601 N. La Canada Drive, Green Valley, Arizona

Scope: Addition to expand Lobby, office area and file room, approximately 980 sq. ft.

Benefits: There is very limited seating for the public. Further, expanding the lobby will enhance security as there is currently not enough room to accommodate an X-Ray machine and magnetometer. The Sheriff's Department recently conducted a security audit and indicated that the judge and staff are vulnerable. Expansion of the file room will eliminate the need for the court to rent mobile trailers for file storage. There is currently 8 staff sharing space in the front office which measures 506 SF. Expanding this area will provide staff more room and desk space to process court documents and files. – many of which must currently be stored in a modular storage container on site.

Costs: \$500,000 estimated

Bond Funding: \$500,000

Other Funding: None identified at this time

Fiscal Year Project Start and Finish Date: Start FY 14/15 – Finish FY16/17

Project Management Jurisdiction: Pima County Facilities Management will oversee the project.

Future Operating and Maintenance Costs: Future O&M expenses shall be for utility increases of the addition. High building efficiency shall minimize increases to less than \$2000 per year.

Regional Benefits: Providing increased security, safety and confidentiality to the public and staff conducting business in the Justice Court serving the region of southern Arizona near Green Valley.

Supervisor District of Project Location: District 4

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Neighborhood Stabilization Program (NSP) a/k/a Pima Neighborhood Investment Partnership (PNIP)

1. Broad Demonstrated Support by Public:

Pima County's NSP2 grant was funded by the Department of Housing and Urban Development which consisted of a consortium of eight non-profit agencies and the City of Tucson. South Tucson was a supporting member as well. Staff has received requests from the consortium members to consider ways to continue this successful collaboration.

Participants in the NSP program were surveyed by staff using instruments developed by the University of Arizona. Most survey participants are pleased with the housing they have purchased or are renting. Similarly resident surveys have show support for the resources that are being provided to improve neighborhoods.

Neighborhood residents universally identify abandoned, blighted and substandard properties as a treat to their community and property values, and appreciate investments that are able to address these issues, as well as provide opportunities for new owners to increase the number of owner occupied homes, and decrease the number of substandard absentee owned properties.

This is modeled on the "Back to Basics" program where funds were made available to neighborhoods which would establish investment priorities. This was a highly popular program. PNIP intends to offer a palate of strategies that can be applied at the neighborhood level.

2. Has Regional Public Benefit:

PNIP targeted 30 census tracts in the urban area roughly bounded by 22nd St, Valencia Road, DMAFB, and the Santa Cruz River. The investment funds directed to foreclosed and distressed properties has improved prospects for several of the neighborhoods. This proposal suggests directing funds to older neighborhoods in the target area, where a more comprehensive approach can address blighted conditions on a block – by – block basis. The goal is to make the neighborhoods attractive to families and business while improving the tax base.

3. Partnerships:

PNIP is the partnership of eight non-profit agencies, as well as the City of Tucson. Each has expressed interest in continuing with PNIP and could assume a variety of roles as developers, property managers, and counseling agencies. The University of Arizona's Drachman Institute has provided valuable technical assistance and research, as have other

consultants. Additionally, other county departments contributed to PNIP, including the County's Sustainability and Green Building programs.

4. Other Funding Sources or Matches:

An array of resources can be leveraged with the Bond funds – these included program income that has been returned to Pima County's NSP program as well as resources from the Department of Housing and Urban Development (HUD) including CDBG and HOME. Funds from the Bond funded Housing and Neighborhood Reinvestment programs can also be leveraged.

5. Education and Workforce Training:

HUD's Section 3 requirements can be incorporated into this program. This mandates local recruitment and hiring of local workers. PNIP contractors have worked with the Pima County one-stop to hire for construction crews.

PNIP's incorporation of the Pima County Green Building Program allowed participating contractors to gain experience in the application of sustainable construction and building practices.

6. Advances Board Adopted Principles of Sustainability and Conservation:

Pima County and the City of Tucson's Green Building Program (or equivalent) was adopted by PNIP for all new construction and rehabilitation activities. One multifamily project is likely to achieve gold LEED certification. Non-housing activities will be designed and implemented using current sustainable practices.

A goal will also be to provide all owners and renters education on the green and sustainable features in their homes.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N/A

8. Phasing of Large Projects

PNIP is scaled to be implemented on a neighborhood level. The internal phasing will involve planning; design and implementation

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The operating costs of housing are bourn by owners. Improvements in public spaces may need to be maintained by the jurisdiction or by agreement with local neighborhood associations.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This proposal is intended to improve the quality of existing homes, construct new housing as well as provide improvements in the public areas. This proposes improvements to parcels that are abandoned, neglected, substandard and/or blighted.

Department: CDNC
Date: April 30, 2013

2014 Bond Election Proposed Projects Template

Project Name: Business Neighborhood Stabilization Program

Location: Core Neighborhoods of NSP 2 Target area – from S. Tucson south including southern part of the Empowerment Zone. The program will specifically target corridors and adjacent neighborhoods – this may include but not be limited to 6th and 12th Avenues, Irvington Road, and the Benson Highway.

Scope: Funds will be used for all the activities funded with the federally funded NSP Program including Downpayment Assistance for homebuyers, Acquisition and Rehabilitation of single family and multifamily properties, demolition of blighted structures, land banking for future development, and redevelopment of vacant and underutilized properties. Unlike the federally funded NSP2 program, the bond funded program will not necessarily target foreclosed properties, but properties that will be key to the revitalization of neighborhoods. A second difference is that commercial and mixed use properties will also be considered for improvement and/or redevelopment. A third difference is that funds could also be used for small infrastructure projects that will enhance neighborhoods, such as pocket parks and community gardens, sidewalks, and public art.

Benefits: It is contemplated that NSP will represent a model for the comprehensive reinvestment and revitalization of core neighborhoods. It will target housing and homeownership, investment in the preservation and improvements of local businesses and public space. It will consider the need for the investment in affordable and accessible rental housing. There will be an increase in the number of owner occupied homes, better quality housing and improved business climate. Other resources would govern the “income” and other restrictions. It will be assumed that 80% ami is the restriction that will be used for housing. The overlapping of target areas create a presumption of stress and need, so that no additional restrictions may be necessary to document need.

Costs: Costs vary depending on the type and scope of activity. Tighter targeting will allow greater focus on sustainable redevelopment, which will include an emphasis on energy efficient improvements, and water conservation practices.

Bond Funding: \$5 million

Other Funding: (List other funding by type and amount, or “None identified at this time”.) Program Income from the NSP2 program can be leveraged to fund projects that are eligible for that program. In addition sources that can be directly leveraged include CDBG, HOME, as well as Low Income Tax Credits for housing and New Markets Tax Credits for commercial and community projects. Housing and commercial projects leverage private investments including mortgages and short and long term loans, as well as private activity bonds. While bond funds may be permanently “sunk” into a project, other funding sources may continue to circulate leading to additional investments.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.) It is estimated that it will take one year for planning and community organizing to occur, and

three years for implementation and expenditure of bond funds. Projects involving new construction have a longer time frame.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.) Pima County CDNC will manage the program, partnering with non-profit community housing organizations as well as for-profit developers and technical assistance consultants.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.) With the exception of public improvements, homeownership, rental and commercial developments are intended to be self-sustaining; budgets are analyzed so the owner/occupant has sufficient income to maintain the property.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.) This project builds on the successes of the NSP2 program, which investing \$22 million in 30 census tracts, leading to the direct investment in 380 different properties, providing homeownership opportunities and placing foreclosed properties into productive use. A targeted approach will lead to revitalized productive neighborhoods.

Supervisor District of Project Location: Districts 2 and 5

1. Broad Demonstrated Support by Public: All recreation activities need a physical facility. Pima Prickly Park (PPP) is located at Pima County Natural Resources, Parks and Recreation headquarters, located at 3500 West River Road, Tucson, Arizona. PPP is a naturalized passive retreat that allows the user to take a walk in the desert in an urban setting while learning about the vegetation in the Sonoran Desert and other arid species. Items that make a park succeed include attendance, activity and a sense of shared ownership. Pima County and Tucson Cactus and Succulent Society are partners in this park and have events planned to promote the park and educate the public. This nine-acre park is also home to many wildlife species. The grand opening of the park was held in September 2012 and was well attended.
2. Has Regional Public Benefit: This park provides educational opportunities and training for teachers and hands-on workshops for students and the general public, providing information about historic roles and current that various native plant species served in the lives of Native Americans and early settlers, and contemporary populations living in the Sonoran Desert. People can also gain an appreciation and understanding of the limitations and potentials of arid lands. Pima Prickly Park provides a place to observe the many different types of cacti in the Sonoran Desert and other arid lands.
3. Partnerships: Partners in this project include the Tucson Cactus and Succulent Society (TCSS) and other educational organizations. TCSS has a 15 year operating agreement with Pima County for Pima Prickly Park and has made numerous improvements to the site in addition to hosting an annual plant sale and educational forum at this site.
4. Other Funding Sources or Matches: It is expected that other educational and environmental groups will participate in public demonstrations, research and education of this desert botanical garden facility.
5. Education and Workforce Training: TCSS's objective is to develop the park so that they can demonstrate gardens and related facilities to highlight the environmental, social and economic values of Opuntoids and arid land adapted plants in the greater Tucson, Arizona area.
6. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Operating and maintenance costs shall be absorbed by NRPR staff in association with the maintenance of the adjacent Dan Felix Memorial Park.
7. Advances Board Adopted Principles of Sustainability and Conservation: Pima Prickly Park will promote opuntoids, such as prickly pears and their relatives that are an important plants which have been or are used for food by humans, many animals and host insect species, as landscape plants and to help prevent soil erosion, or be used for medicinal and cosmetic purpose. This park will also link to The Loop via Camino del Tierra.
8. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable.
9. Phasing of Large Projects: The site of the Pima Prickly Park and Pima County Natural Resource, Parks and Recreation facilities occupy the entire parcel thus expansion is not anticipated but amenities can be added.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is adding facilities to the existing park with funding not intended for maintenance. The program is for restrooms, landscape improvements, and outreach signage/outdoor educational area to serve the patrons who visit the park that opened in fall 2012.

Department: Natural Resources Parks and Recreation
Date: May 2013

2014 Bond Election Proposed Projects Template

Project Name: Pima Prickly Park

Location: 3500 W. River Road

Scope: The program is for restrooms, landscape improvements, and outreach signage/outdoor educational area to serve the patrons who visit the park that opened in fall 2012.

Benefits: This park provides educational opportunities and training for teachers and hands-on workshops for students and the public. Pima Prickly Park provides instructions to students and the public about historic roles that various native plant species served in the lives of Native Americans and early settlers. People can gain an appreciation and understanding of the limitations and potentials of arid lands.

Costs: \$500,000

Bond Funding: \$500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date:

Project Management Jurisdiction: Pima County Natural Resources Parks & Recreation

Future Operating and Maintenance Costs:

Regional Benefits: Pima Prickly Park provides a place to observe the many different types of cacti in the Sonoran Desert.

Supervisor District of Project Location: 5

1. **Broad Demonstrated Support by Public:** The Central Arizona Project Trail Program, also known as the CAP Trail, circulates from the Santa Cruz River south of Avra Valley Road, around the top of the Tucson Mountains, south through the Ava Valley, through the lower portion of Tucson Mountain Park, and back to the Santa Cruz River, a distance of approximately 44 miles. The CAP Trail will offer trail users a tremendous opportunity to circumnavigate the Tucson Mountains and view a portion of the CAP and the Tucson Mountains seen by relatively few trail users. The CAP Trail has undergone numerous public meetings, especially when the CAP Trail master plan was prepared, and the Loop Trail Master Plan was written, and it has generated more enthusiastic support from hikers, equestrians, and bicyclists than virtually any trail in the Pima Regional Trail System Master Plan. The CAP Trail will be the largest single trail in the Loop Trail system; longer than the Santa Cruz River Park, the Rillito River Park, the CDO River Park, the Julian Wash Greenway, Pantano Wash River Park, or the Harrison Greenway. The trail improvements contained in this bond program directly reflect the citizen's desires to make this project a great trail.
2. **Has Regional Public Benefit:** This trail provides a large amount of very real public benefit to hikers, runners, equestrians and bicyclists: much needed public access to a portion of the Tucson Mountains unknown before, and to Pima County's largest open space park, Tucson Mountain Park. Because the trail is tied in at the northwest and southwest of the Loop, it is accessible from virtually the entire Tucson Basin, making this trail one of the largest public benefits in the entire proposal.
3. **Partnerships:** Partners in this bond project include the Pima County Natural Resources, Parks and Recreation Department, the City of Tucson; Pima Trails Association; the Town of Marana, the Bureau of Reclamation, and the Central Arizona Project. Pima Trails Association has a direct interest in all trails in Pima County, and provides much-needed consulting, with feedback *directly* from the public users of the trail. This is the largest partnership of virtually any project in the bond program.
4. **Other Funding Sources or Matches:** A matching funding grant will actively be sought with the Bureau of Reclamation, which built the CAP canal, by the Natural Resources, Parks and Recreation Department. Our agreement with them dates to May, 1986, and they agree to pay for 50% of the trail project on their land. They have been informed of the real need for the trail development grant as well, and the hope is that they will find the funds to fulfill their part of the agreement.
5. **Education and Workforce Training:** The CAP Trail could make for a terrific opportunity to train numerous people to work on this project. Construction workers, landscapers and all sorts of allied occupations could be trained to work on the CAP Trail. Many public meeting rooms are available along the route in Pima County, the City of Tucson, and the Town of Marana that could be used for this purpose.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** All of the trail improvements are fully or partially sustainable. The paved trail can be made with pavement that is pervious. A soft path will be made of natural earth, or with decomposed granite cover. If we use them, the lights can be solar-powered and made of recycled materials where

possible. The gates and fencing can be recycled, and the signage can be made of partially reclaimed materials. We will use recycled materials everywhere possible.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: This project does not have any previous authorization.
8. Phasing of Large Projects: The project (44 miles) is large, and as such, will require phasing. The project is intended to be executed in seven phases, and perhaps more.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Funding costs for maintenance are expected to be less costly than for a river park. The costs are \$13,000 per mile per year. There will be an initial cost of \$230,000 for capital to do the maintenance (trucks, carts, etc.) for the first year.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is definitely a new capital improvement, and not a repair or maintenance project.

Department: Natural Resources, Parks & Recreation
Date: May 2013

2014 Bond Election Proposed Projects Template

Project Name: CAP Trail Program

Location: 44 Miles of trails located on the CAP (Central Arizona Project) water canal system and connection trails through Marana and the far west side to connect with the Santa Cruz River path (The Loop).

Scope: This entire trail program consists of seven projects each including an asphalt or other AASHTO multi-use trail surface and associated erosion control, drainage, and safety improvements at road crossings as required to safely install the trail. The project locations are as follows:

1. El Rio Neighborhood Park (West Bank Santa Cruz Riverpark) to Avra Valley Road, 1.5 Miles
2. Twin Peaks Road to Avra Valley Road (East Bank Santa Cruz Riverpark), 2.7 Miles
3. Avra Valley Road Multi-use Path from the Santa Cruz Riverpark to CAP trail, 3.4 miles
4. Avra Valley Road to Beard House (East Bank Santa Cruz Riverpark), 1.7 miles
5. CAP Berm Path (Bank of the CAP canal berm, includes roadway crossings), 31.5 miles
6. Sarasota Trailhead improvements and trail to Whale Rock (Includes Dog park area), 1mile
7. Starr Pass Trailhead & Basin, 1.8 miles

Benefits: This program will provide a significant increase to the vehicle separated trails of the Loop system throughout Pima County. The benefits of these alternate route corridors include economic development, healthy lifestyles, alternate transportation environmental improvements and increased property value. This trail program is specifically designed to connect to and interact with the existing Loop system, and provide these experiences to communities not currently within the trail system. Additionally, the inclusion of a short segment within or adjacent to Tucson Mountain Park creates a direct tourism amenity that will create a unique trail excursion for hikers at all experience levels.

Costs: Total Program: \$24,000,000

Bond Funding: \$10,000,000

Other Funding: None identified at this time, but potential for regional alternate transportation funding.

Fiscal Year Project Start and Finish Date: (7 year program)

Project Management Jurisdiction: Pima County Natural Resources, Parks and Recreation

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Regional Benefits: This is a regionally significant project, intended to boost eco-tourism and further cement the region's reputation as a biking mecca. It also has significant impact on a neighborhood level, providing connectivity and outdoor recreation for all age groups.

Supervisor District of Project Location: 3,5 (impacts all)

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Forensic Science Center

1. Broad Demonstrated Support by Public: Although facilities such as this are generally out of the public eye, the impact of the Pima County FSC on not only the local but regional and even national level is far reaching and as demonstrated below, has the wide support of local and regional law enforcement, healthcare, educational and emergency planning communities.
2. Has Regional Public Benefit: The FSC is a regional facility providing Autopsy and death investigation services to Pima and surrounding counties. The facility is located on the Kino Health Campus just south of the Abrams Public Health Building. The existing buildings are aging and are undersized for the workload. The current cold storage units are nearing their life expectancy and require frequent maintenance to meet operational needs. Given the condition and capacity issues with the existing facility, an expanded, modern and efficient FSC would allow staff to effectively prosecute the work load. Due to the proximity to the United States/Mexico border, and funneling of illegal migration into the US through Pima County the FSC has become the repository for the remains of people who die in the desert while crossing the into the U.S.

The FSC also plays in important role in regional mass fatality planning as the Pima County FSC is the appointed Medical Examiner for Cochise and Santa Cruz Counties and would provide support for mass fatalities occurring in Pinal, Yuma, Gila, Graham, Greenlee and La Paz Counties. The FSC partners with those counties in developing their respective mass fatality plans. Additional regional public health benefits include monitoring for emerging infectious diseases and trends in cause of death that may require a public health response.

3. Partnerships: The FSC partners with 10 other counties to provide death investigation, death certification, public health monitoring, mass fatality planning and support, child death review, criminal and civil litigation support and consultation, and training to law enforcement. Additionally, these partnerships provide significant revenue (>50% of operation budget in FY12/13) for Pima County. The current FSC physical plant is not adequately meeting these regional needs and needs to be expanded both for current operations and future projected operations.
4. Other Funding Sources or Matches:
Not Applicable

5. Education and Workforce Training: FSC pathologist, anthropologists and investigative staff provide frequent training and education to various groups and organizations. Pima County Forensic Pathologists, Clinical Assistant Professors of Pathology, at the University of Arizona, School of Medicine, train Pathology residents and Medical Students both at the School of Medicine and through rotations and internships at the FSC. Residents and Students are currently scheduled for rotations at the FSC every month of FY13/14 and more will likely be added over the coming year. The FSC is a 'hub' for Forensic Anthropology research and training in the United States. Due to the arid environment, proximity to the United States/Mexico border, the FSC maintains the largest database of Southwest Hispanic skeletal remains in the United States which generates this considerable Forensic Anthropology interest, research and publications. The only Postdoctoral Fellowship in Forensic Anthropology currently offered in the United States began in 2012 at the FSC and our second Postdoctoral Fellow begins July 1, FY13/14. Our Medicolegal Death Investigators lecture at the Pima County Sheriff's Academy for new deputies and regularly speak at more remote or out-of-county law enforcement and first responder trainings.
6. Advances Board Adopted Principles of Sustainability and Conservation: As a new capital project the FSC would be built to a minimum of LEED silver standards. The project would utilize portions of existing facilities and create a more energy efficient and sustainable building. The project would be located on County property so no land cost would apply to the project.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not Applicable
8. Phasing of Large Projects: The project would be built during a single construction process but would be phased to allow the continuous operation of the FSC throughout construction.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Because the facility is aging a new energy efficient and sustainable facility would help reduce long term overall legacy cost.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: Project would be a new capital improvement but would utilize and repurpose existing structures and buildings.

Department: Health
Date: April 12, 2013

2014 Bond Election Proposed Projects Template

Project Name: Pima County Forensic Science Center

Location: 2825 E District – Kino Medical Campus

Scope: Build a 18,000 GSF addition to the Forensic Science Center with six (6) complete autopsy stations, refrigerated storage for a minimum of 300 remains, anthropology and special procedures suite, advanced imaging technology (CT or LODOX Scanning and Digital Radiography) and all associated support spaces. A fully enclosed, covered and/or screened sally port facility to secure and control intake and departure. The facility will include a separate visitor entrance and waiting area with public restrooms with meeting and deposition areas. There will also be an administration area to support the County Medical Examiner and his staff and state-of-the-art and energy efficient mechanical and electrical systems.

Benefits: The Pima County Forensic Science Center is a regional facility providing autopsy and death investigation services to Pima and 10 surrounding counties. The current facility has outgrown its capacity and is severely outdated and inadequate. A new facility will update technology, correct problems of capacity and safety as well as allow growth into the foreseeable future.

Costs; \$15,000,000 (TOTAL PROJECT COST estimated at 2013 construction cost)

Bond Funding: \$15,000,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: Start FY 2014/15; completed FY 2016/17

Project Management Jurisdiction: Pima County

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Regional Benefits: The Pima County FSC is a regional facility providing autopsy and death investigation services to Pima and 10 surrounding counties. It is also the regional receiver of all the remains of border crossers who perish in the desert while crossing into the US.

Supervisor District of Project Location: District 2

1. Broad Demonstrated Support by Public:

Scope of the Picture Rocks Community Center Expansion is supported at the local level by the Citizens for Picture Rocks and other groups. Currently 2,000 people per month use the Picture Rocks Community Center. As the Picture Rocks community continues to grow, more demand will be placed on the Center to provide recreational programming. This multi-purpose gym will increase health and fitness activities and allow the existing meeting rooms to focus on non-athletic programming. Additionally, the adjacent elementary school has no indoor gym space for these types of activities thus increasing the local community use of this proposed facility improvement. During the day, senior citizen and adult wellness programs may utilize the space and during prime time, children and families will have access and opportunities to engage in physical activity.

2. Has Regional Public Benefit:

From a regional perspective, multi-purpose gymnasium space is in short supply. Many court-based youth sport teams only have access to indoor courts for games and tournaments. Practice time is either held outdoors, which becomes impractical in the summer, or indoors at significant cost. This facility will promote indoor active recreation for children and adults, thus meeting Pima County's goals for increasing physical activity and wellness.

3. Partnerships:

Partnerships will be developed with youth groups and wellness organizations to provide maintenance and operational offsets in return for usage time. Fee-based usage will be provided in addition to agreements for usage based on commitments for work-effort from volunteers or staff and provision of equipment and supplies.

4. Other Funding Sources or Matches:

None at this time.

5. Education and Workforce Training:

Educational and workforce training opportunities shall be facilitated for physical exercise and fitness training programs.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The Picture Rocks Community Center Expansion will be built to LEEDS Silver or Gold standard, and it is expected that solar electric generation and water harvesting will be incorporated in the building design.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Operations and maintenance costs for the community center expansion will increase by \$50,000 per year. (\$6/sf). Pima County shall fund these costs. Fees and O&M offsets shall reduce the impact of these costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The Picture Rocks Community Center Expansion is a new capital improvement, not a repair or maintenance project.

Future Bond Election Proposed Projects

Project Name: Picture Rocks Community Center Expansion

Location: 5615 N. Saunders Road within Picture Rocks District Park

Scope: In consultation with the Citizens for Picture Rocks community group, the scope has been defined as an expansion of the existing community center by approximately 8,500 square feet. The expansion will provide a multi-purpose gym installation for basketball, volleyball, and fitness programs in an air conditioned indoor space, with ancillary spaces and new parking as needed.

Benefits: Currently 2,000 people per month use the Picture Rocks Community Center. As the Picture Rocks community continues to grow, more demand will be placed on the Center to provide recreational programming. Due to the success of the congregate meals program which currently provides 50 meals per day, the large multi-purpose meeting room in the existing Center. This multi-purpose gym will increase health and fitness activities, and allow the existing meeting rooms to focus on non-athletic programming. Additionally, the adjacent elementary school has no indoor gym space for these types of activities thus increasing the local community use of this proposed facility improvement.

Costs: \$2,500,000 (PROJECT cost estimated at 2013 construction costs)
(add \$487,000 estimated inflation to midpoint of Bond Program implementation periods)

Bond Funding: \$2,500,000 (estimated at 2013 construction costs)

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: Start FY2016/17; Complete FY2018/19

Project Management Jurisdiction: Construction will be handled by Pima County Facilities Management, and the ongoing operation by Pima County Natural Resources, Parks and Recreation Department.

Future Operating and Maintenance Costs: Operations and maintenance costs for the community center expansion will increase by \$50,000 per year. (\$6/sf)

Regional Benefits: According to the 2010 US Census the population of Picture Rocks was 9,563 people. 2,000 people per month use the Picture Rocks Community Center proving services offered at the Center are vital to this community. As the population continues to grow, more demand will be placed on the Center to provide recreational programming and to expand the congregate meals program.

Supervisor District of Project Location: District 3

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

1. Broad Demonstrated Support by Public:

The existing splash-pad at the Brandi Fenton Memorial Park is overwhelmingly popular and contributes greatly to the public usage of the park. This amenity is open 7 a.m. to 7 p.m., seven days per week, from Earth Day in late April through October 31st of each year. It is estimated that 300 – 500 children per day use the splash-pad, and nearby ramadas are booked months in advance while it is open. Splash-pads are one of the most popular elements in modern park design because use of the splash-pad is free of charge and highly engaging for young children.

2. Has Regional Public Benefit:

The splash-pad program will include the installation of five splash-pads (similar in size and nature to the one at Brandi Fenton Memorial Park) across the county at key regional parks. These amenities promote outdoor active recreation for young children and their families, thus meeting Pima County's goals for increasing physical activity and wellness.

3. Partnerships:

No partnerships have been identified at this time.

4. Other Funding Sources or Matches:

No other sources of funding have been identified at this time.

5. Education and Workforce Training:

Not applicable.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The splash-pad program design incorporates water recycling through an advanced filtration and sanitization system that utilizes an ultraviolet sanitizer in addition to chlorine to ensure public health and safety. Because splash-pads offer no-cost water play opportunities for families with young children, domestic water use and demand for residential swimming pools may be reduced.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

8. Phasing of Large Projects:

Not applicable.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Ongoing maintenance costs are estimated at \$30,000/year for each splash-pad. Cumulative total maintenance cost is \$150,000 per year for all five splash-pads. Maintenance costs include technician, vehicle mileage, equipment and hardscape repairs, toy repairs, utilities and chemicals. These costs will be borne by Pima County. Splash pads do not require onsite supervision during operation.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The splash-pad program identifies construction of five new splash-pads at existing park locations across the county. The splash-pad program is not a repair or maintenance project.

Department: Natural Resources Parks and Recreation
Date: May 2013

2014 Bond Election Proposed Projects Template

Project Name: County wide Splash-pad Program

Location: Five locations including: Arthur Pack Regional Park (D1), Thomas Jay Regional Park (D2), Ajo's E.S. "Bud" Walker Park (D3), Vail /Eastside Government Center FM 108 (D4), and Winston Reynolds Manzanita Park (D5).

Scope: The program will include the installation of five splash-pads (similar in size and nature to the one at Brandi Fenton Memorial Park) across the county at key regional parks. Installations may include the splash-pad with room for several water toys, the appropriate support infrastructure for the water system in a secure enclosure, utility upgrades, security fencing, ramadas/shade and picnic areas, and associated ADA pathway system.

Benefits: Due to the overwhelming popularity of the Splash Pad at Brandi Fenton Park, these projects are recommended as beneficial and important elements for park development. The Splash Pads shall be available at no charge to children 12 and under and those who accompany them. These facilities are extremely popular for families with young children and may be utilized nearly year-round without lifeguards or other supervisory staff expense. Hours of operation are typically 7 a.m. to 7 p.m. daily, seven days per week. By locating Splash Pads near other park developments, such as ramadas and playgrounds, families may enjoy a low-cost and cool entertainment in a park environment.

Costs: \$3,500,000

Bond Funding: \$3,500,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date:

Project Management Jurisdiction: Pima County Natural Resources Parks & Recreation

Future Operating and Maintenance Costs: \$30,000/year for each park, total of \$150,000 per year. Maintenance costs include technician, vehicle mileage, equipment and hardscape repairs, toy repairs, utilities and chemicals. Splash pads do not require onsite supervision during operation.

Regional Benefits: This program is designed to benefit the entire region, by placing these very popular amenities throughout the County.

Supervisor District of Project Location: 1,2,3,4,5

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Project Name: Pima County Business Façade/Public Infrastructure Improvement Project

1. Broad Demonstrated Support by Public:

The public has supported improvements in transportation corridors and business districts. Neighborhood residents have articulated the need to have improved accessible local businesses adjacent to their community and increased “walkability” to services within neighborhoods.

2. Has Regional Public Benefit:

The goal is to create and enhance the local business and transportation corridors. By improving the viability of local businesses, Historic preservation along regional transportation corridors has also been identified as a potential benefit.

3. Partnerships:

Potential partners include public and private investors, such as the Tucson and Pima Industrial Development Authorities, the University of Arizona as well as local business groups.

4. Other Funding Sources or Matches:

Various public and private resources can fund façade improvements, including Community Development Block Grants, as well as private loans which could be leveraged through subsidy. The intent is to implement a coordinated approach. Public improvements could be leveraged through other federal, state and local transportation and public right of way resources.

5. Education and Workforce Training:

Local artists, architects, designers and contractors would be hired for design and construction phases. A hiring preference ordinance could be enacted to encourage local hiring.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The intention will be to insure that improvements meet all sustainability and green guidelines. Right of way improvements could include enhancements for bicycle and pedestrian accessibility and safety. Lighting improvements would include the latest energy efficient measures.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not Applicable

8. Phasing of Large Projects:

This is a modest project, but can be implemented in phases based upon locations

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Responsibility for maintenance of improvements will be born by businesses.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This proposal is for street and business improvements.

Department: CDNC

Date: April 30, 2013

2014 Bond Election Proposed Projects Template

Project Name: Business Façade/Public Infrastructure Improvement Project

Location: County wide – targeting Business Districts including incorporated areas. Communities identified as Community Development Target areas will be prioritized for funding.

Scope: Pima County will provide technical design assistance, and funding for improvements for business facades in the public right of way to the curb. The goal will be for all businesses on a street or in a district to participate. The program will also address code and safety issues for properties to the extent bond funds can be invested in improvements of this nature. An additional goal is to address historic issues, especially preservation of historic structures and features. County will have technical staff and seek best practices from rural and urban areas.

Benefits: Businesses will benefit from attaining attractive, distinctive shop fronts and accessibility to business. Technical staff will be hired; design and construction jobs will be supported. Accessibility and safety issues can be resolved to enable expansion of businesses. County will work with consultants and local chambers to develop design concepts and address technical concerns.

Costs: Are unknown at this time.

Bond Funding: \$3 million

Other Funding: (List other funding by type and amount, or “None identified at this time”.) County be augmented by CDBG and other federal programs. The City of Phoenix operates a CDBG funded and Bond funded Façade improvement program.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.) This will be an ongoing program – terminated when funds are depleted.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.) Pima County will provide management and coordination. It will be necessary to coordinate with planned corridor improvements.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.) Maintenance will be the responsibility of the business owners.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.) The program will support the improvement of business districts, as well as improve the appearance, safety and access to businesses. Well thought out and implemented projects could lead to promotion as tourist destinations.

Supervisor District of Project Location: All

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Pima County Small Business Incubator

1. **Broad Demonstrated Support by Public:**

There is a general consensus that local government should encourage, create and provide a supportive environment for the creation and viability of small businesses.

2. **Has Regional Public Benefit:**

Business incubators provide opportunities, in a supportive environment, to test business ideas. Some may flourish and lead to success, providing an increased tax base and employment for many. Other business may fulfill an important local niche providing services for other vendors and residents through the development of specialized applications or products.

3. **Partnerships:**

Potential partners include public and private investors, such as the Tucson and Pima Industrial Development Authorities, the University of Arizona. Support could also come from agencies and organizations that provide support for small businesses including MAC, SCORE, and the Chambers of Commerce.

4. **Other Funding Sources or Matches:**

Funding and support could also come from the US Small Business Administration and other federal grant programs such as CDBG. Various lenders including organizations providing venture capital could provide operating capital for businesses, depending on the situation.

5. **Education and Workforce Training:**

Incubators provide opportunities for linkages to workforce training. Owners also are need of training and technical assistance.

6. **Advances Board Adopted Principles of Sustainability and Conservation:**

Development and construction of the site or sites will be consistent with the intentions and guidelines set by the Board of Supervisors. Development and operations would follow best

practices for operations. Many potential tenants are “clean,” that do not generate products that cause pollution or degradation; or “green” businesses, promoting or developing products that conserve or generate clean energy. A priority of the incubator will include recruitment of these kinds businesses. These principles can be incorporated into the goals and policies of the incubator.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not Applicable

8. Phasing of Large Projects:

This is not a large capital project, but may be implemented in phases. This could include identification of a single site that may require construction of a new facility or rehabilitation of an existing building, or buildings, or there may be more than one facility developed which may depend on the nature of potential business opportunities that are identified.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Ongoing operating costs will be paid through an assortment of grants, as well as rents and program fees.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This proposal is for a unique and new facility or facilities.

Department: CDNC

Date: April, 30, 2013

2014 Bond Election Proposed Projects Template

Project Name: Pima County Small Business Incubator

Location: Targeted to either of Flowing Wells NRSA, Empowerment Zone or NSP2 Target Areas

Scope: Bond funds will be used to acquire a site and develop a Small Business Incubator serving start-up businesses in Pima County. The Incubator will provide services for innovative start-up businesses with the potential for future growth. An incubator typically provides support services such as payroll, communications, meeting and common space as well as technical assistance to help new business succeed. The incubator will seek tenants in the following fields: technology, arts, and home based consulting businesses.

Pima County will indentify and develop the site, improvements will be leased to a non-profit agency which will manage and operate the Incubator. The site could be an existing building which will be renovated or a new building.

Benefits: Incubators have a well documented track record of helping start up businesses succeed, with a success rate of 87% according to the National Business Incubator Association. It also reports that for every 50 jobs created by the businesses 25 additional jobs will be supported in the community. An additional feature of Business Incubators is that the expectation is that once successful and thriving; a business will vacate and be replaced by a new start up.

Costs: Costs will depend upon the size of the facility, as well as the kinds of equipment that may be needed, specialized kinds of incubators, may require expensive installations.

Bond Funding: This request is for \$5 million.

Other Funding: (List other funding by type and amount, or "None identified at this time"). While no other funding is committed, CDBG 108 Loans, as well as bank and other private sources may be used for development.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

It will take at least one – two years to identify a site, one year for design and construction. The incubator will be fully operational by 2020.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.) Pima county will own the site, but will lease or contract with a non-profit organization to manage the facility.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.) Leases and fees will be used to pay for operating and maintenance costs. Operating grant funds may also be available.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.)
Benefits include development of small innovative businesses capable of future growth, supporting employment at the professional level.

Supervisor District of Project Location: Districts 2, 3 and 5 are targeted for potential sites.

Project Name:

Canoa Ranch New Museum/Orientation Center

PRXXX

1. **Broad Demonstrated Support by Public:** Canoa Ranch has drawn broad public support evidenced by the numerous volunteers who have stepped forward and have donated hundreds of hours to help with restoration work and to serve as tour guides. The two foundations, Friends of Canoa and De La Canoa, are working to raise funds to expand Canoa Ranch and its visitor center and have expressed support of future bonds for Canoa. Canoa Ranch continues to draw interest from the general public as ongoing tours to the ranch are at capacity. Local non-profit groups continue to offer support and have expressed a willingness to partner with Pima County to help increase exposure to Canoa Ranch.
2. **Has Regional Public Benefit:** With Canoa Ranch located in the Santa Cruz Valley Heritage Area, legislation is currently before the U.S. Congress to include Canoa as a key component within the proposed Santa Cruz Valley National Heritage Area. National recognition will encourage visitation to Canoa as a natural extension of growing public awareness, tourism, coupled with easy access from nearby I-19. Canoa Ranch by many is an important future center for the history of Southern Arizona ranching and ranch life, and an attractive and unique location for civic and private functions. In addition, there will be a variety of educational opportunities ranging from guided tours of the ranch complex, classes on nature watching, to understanding building restoration, art, and more.

Historically, Canoa Ranch was the center of economic, farming, and social life in the Santa Cruz Valley from the 1870s until the 1970s. Public awareness of the importance of Canoa Ranch has been increasing since 1997, including the understanding that Canoa represents a unique collection of resources that embody pre-historic, Spanish, Mexican, and American periods. Above all, Canoa Ranch is recognized as a complete microcosm of history, and offers outstanding natural, conservation, and built resources for the enjoyment of the public. The property was listed on the National Register of Historic Places on May 30, 2007. The new museum/orientation center will prepare visitors before they enter the Ranch Head Quarters complex, and provide suitable support services for individuals and groups visiting the site. It is necessary to construct a new building to house such activities, since the existing buildings cannot be altered without seriously altering their historic integrity.

3. **Partnerships:** Santa Cruz Valley Heritage Alliance, Friends of Canoa Heritage Foundation, Inc., University of Arizona, Empire Ranch Foundation, The Tucson Presidio Trust, Pima County Department of Sustainability and Conservation, The Audubon Society, De la Canoa Foundation, Dawn Morley- Have Some Fun-Tourism Media
4. **Other Funding Sources or Matches:** Other than fiscal O&M funds from NRPR, there are no other funds. Potential funding sources can come from public/private partnerships with the two foundations; Friends of Canoa and De La Canoa and from potential historical/restoration grant monies.
5. **Education and Workforce Training:** Education will primarily be for the benefit of the visiting public, but will have additional draw being part of the Santa Cruz Valley National Heritage Area (when approved by Congress). Canoa will benefit from also being part of the Pima County's park system, drawing local, seasonal, and traveling visitors.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** The new Canoa Museum/Orientation Center will be built to LEED Silver or Gold standard. Special care will

be given to the design of the new facility to ensure it fits within the context of the historic ranch, its buildings, and environs.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: 1997 bond (CH-29, \$346,183.23) used for essential emergency repairs, and nomination of the property to the National Register of Historic Places, and begin the planning process for long-term use. 2004 Bonds Funds allowed completion of a Master Plan, and instituted four phases of rehabilitation, completed in 2013. These phases of work were all for rehabilitation of existing buildings, and the ranch was opened to the public in March, 2013.
8. Phasing of Large Projects: This new project will build on the previous phases and continue toward fulfillment of the BOS-approved Canoa Master Plan (2007) with the construction of the new Museum/Orientation Center.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: O&M would be assumed by NRPR. Estimates for the operation of this building would be approximately \$75,000 and \$80,000 (from Pima County Natural Resources, Parks and Recreation).
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Department: Natural Resources, Parks and Recreation

Date: 5/8/2013

Future Bond Election Proposed Projects-Cultural Resources _____

Priority: A

Project Name: Canoa Ranch New Museum/Orientation Center

Location: Approximately 45 miles south of Tucson off I-19 at Canoa Ranch exit and on east side of highway.

Scope: This project covers Phase VI of the Canoa Ranch rehabilitation (Phase I – IV are complete; Phase V is included on the future Bond list as PR80). The project will include a new 20,000 square foot museum/orientation center/gift shop building with a conference/event center. The full scope of this project is outlined in a Master Plan document completed in February 2007 and adopted unanimously by the Canoa Ranch Community Trust and Oversight Committee as established by the Pima County Board of Supervisors.

Benefits: The Canoa Ranch complex is an important historic and biological property. A comprehensive master plan has been developed to guide the phased development of the site into a major interpretive and historic destination for the public along the I-19 corridor. This renovation will upgrade the facility to a level that will allow the public to safely and appropriately enjoy and use the site as a part of the NRPR park system. This site would become a major tourism attraction to local and regional visitors and would be a cornerstone element of the Santa Cruz Valley historic site system.

Costs: \$10,000,000.00

Bond Funding: \$10,000,000

Other Funding:

Fiscal Year Project Start and Finish Date: FY 14/15 to FY 16/17

Project Management Jurisdiction: NRPR

Future Operating and Maintenance Costs: O&M would be assumed by NRPR. Funding would be necessary for the new park under a supplemental budget appropriation. Initial annual O&M costs for the historic park are estimated at approximately \$1,400,000/year. One model in the Master Plan document shows an income potential at the site of \$1,200,000/year.

Regional Benefits: This project will add to the historic and tourism programming available in Pima and Santa Cruz counties. The ranch can serve as headquarters for the Santa Cruz Valley Historic Conservation District whose designation by the National Park Service is expected very soon.

Supervisor District of Project Location: 4

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Department: Natural Resources Parks and Recreation

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Project Name: Quincie Douglas Branch Library

1. **Broad Demonstrated Support by Public:** Generally libraries receive public support from a broad constituency with activities and programs that appeal to all ages. Every month, combined visits to all 27 Pima County Library branches total approximately 500,000 visits. Quincie Douglas Library serves the South Park Community, 2010 est. population of 13,900. The closest libraries are South Tucson to the West, Main Library to the North, Valencia Library to the South and the Columbus Library to the east; all busy vibrant locations. In May of 2013, over 15,000 people visited the Quincie Douglas Library, 10,000 items were circulated, and the community utilized over 5,000 computer sessions with only 36 public computers.
2. **Has Regional Public Benefit:** This expanded library will consolidate a computer/job help/homework help lab located 1/8 mile from the main Quincie Douglas Branch Library expanding service to the south central area including neighborhoods: South Park, Las Vistas, and Pueblo Gardens. It easily accessible from Kino Parkway, 36th Street, Ajo Road and 22nd St. It will be within ½ mile of Holliday Intermediate School and Pueblo Gardens Elementary School and within 2 miles of Pueblo High School and 4 miles of Sunnyside High School. The library would provide collections of books, support of computer, finance and health literacy, meeting rooms for large group meetings, study rooms and separate areas for teens and children.
3. **Partnerships:** The Quincie Douglas Branch Library is an active member of the South Park Community Action Group. Partners in this project include the City of Tucson and the South Park Literacy Council.
4. **Other Funding Sources or Matches:** It is expected that land at this site will be provided by the City of Tucson. Parking for the Library is provided and maintained by the City of Tucson/Quincie Douglas Neighborhood Center.
5. **Education and Workforce Training:** The Library will be located across 36th Street from the University of Arizona Biosciences Park. It will be designed to accommodate workforce training classes. The "Retreat" University of Arizona Student Housing is less 1 mile away and we expect the almost 800 students to utilize the library's services. The Pima County Public Library has well developed literacy, education, computer training and job placement

programs. All of these existing programs will be offered in this expanded Library facility. The facility will be designed and expanded to fully accommodate those existing programs.

6. Advances Board Adopted Principles of Sustainability and Conservation: The Library will be built to LEEDS Silver or Gold standard. It is expected that solar electric generation will be incorporated in the building and that it will provide programming related to the UA Biosciences and Tech Parks' solar demonstration and research/development projects, of which there are currently six.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable.
8. Phasing of Large Projects: Not applicable.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Operating and maintenance costs are estimated at \$790,000 annually and would be funded by the Library District's property tax levy.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Department: Library
Date: April 8, 2013

2014 Bond Election Proposed Projects Template

Project Name: Quincie Douglas Branch Library Addition

Location: 1585 E. 36th Street, Tucson, AZ 85713 (South Kino Blvd and 36th Street)

Scope: 10,000 SF Expansion and Remodeling

Benefits: The 10,000 sq. ft. Quincie Douglas Library has reached the limit of its' service capacity within its service area. This area continues to grow and it is planned for a 10,000 sq. ft. expansion and remodel to add to and expand it service capacity.

There will be a slight increase in operating costs to add additional staff to expand hours in the larger facility.

Costs; \$4,000,000 (TOTAL PROJECT COST estimated at 2013 construction cost)

Bond Funding: \$4,000,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: Start FY 2014/15; completed FY 2016/17

Project Management Jurisdiction: Pima County Facilities Management

Other Funding: None identified at this time.

Future Operating and Maintenance Costs: \$300,000.00/yr. (Some of this will already be in the budget to operate the 10,000 sq. ft. library)

Regional Benefits:

Supervisor District of Project Location: District 2; Hon. Ramón Valadez

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Science Park Drive Rita Road to Pantano Alignment

1. Broad Demonstrated Support by Public:

The development of the UA Tech Park, including the construction of Science Park Drive, has received widespread community support including support from the Rita Ranch Neighborhood Association, Vail Community Action Board, and Vail School District. Development plans for the Tech Park have been presented to the public at numerous community and neighborhood meetings. The improvements to Science Park Drive are also supported by the members of the Tucson Tech Corridor, a coalition of companies and business organizations located along Interstate 10 from Wilmot Road to Houghton Road. The Tech Park enjoys broad support from the economic development community including Arizona Commerce Authority, TREO, and Tucson Metro Chamber of Commerce,

2. Has Regional Public Benefit:

The roadway and related infrastructure improvements will assist in the growth and expansion of the UA Tech Park. The Tech Park is a major employment center in Pima County hosting 53 companies and business organizations employing more than 7,000 workers. The Park companies contribute \$2.4 billion annually to the Pima County economy.

The improvements to Science Park Drive will provide better and safer access to the work site for Park employees and for students of Vail Academy and High School and UA South.

The roadway improvements will open up the interior of the Park to future growth and development. The Tech Park has emerged as a major center for the testing, evaluation and demonstration of new technology. For example, the Solar Zone at the Tech Park is one of the largest solar technology testing sites in the world. Research and development activities at the Park by the University of Arizona and Park companies are contributing to the development of technology sectors in Tucson and Pima County including aerospace, border technology, defense, renewable energy, optics and photonics and biotechnology. The Tech Park is an integral component of the proposed Aerospace and Defense Corridor.

3. Partnerships:

Partnership involved in the development of the Tech Park and this project include Pima County, City of Tucson, University of Arizona, Vail and Sunnyside school districts, TREO, Tucson Metro Chamber of Commerce, companies and organizations in the Tucson Tech Corridor, and the fifty-three tenant companies in the Tech Park including major employers such as IBM, Raytheon, Citigroup, and United Health/Optum Rx.

4. Other Funding Sources or Matches:

None for this portion of Science Park Drive. The University and its development partners will provide \$ 12 million in funding for the portion of the roadway from Kolb Road to the Pantano Alignment. The University has already funded \$6 million for water system improvements as part of this project including well, pump station, storage facility and distribution lines. In addition, improvements to the Rita Road/Science Park intersection are currently underway with funding from the PAG. Signalization and improvements to the Kolb Road/Science Park intersection will begin in the fall of 2013 with funding from the University and City of Tucson.

5. Education and Workforce Training:

Improvements to Science Park Drive will provide safer and more efficient access to the educational facilities and programs located within the Tech Park, including Vail Academy and High School, UA South and the proposed County Library/regional YMCA complex.

6. Advances Board Adopted Principles of Sustainability and Conservation:

The Tech Park is a regional leader in sustainable development. New development in the Park is built to LEED standards. The Vail Academy and High School is a LEED gold facility. The Tech Park is a zero-discharge facility, treating and reusing all its domestic and industrial waste water on site. One of the features of Science Park Drive will be a pathway for bicyclists and joggers that will connect to the Julian Wash Greenway. The Tech Park is designing and developing a series of public places along Science Park Drive including a visitor's center and a series of informational and demonstration nodes that will introduce and educate the public on the principles and concepts of solar and renewable energy.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not Applicable

8. Phasing of Large Projects:

The County portion of Science Park Drive is one part of a three-phased project. Phase One includes build out of the water distribution infrastructure and the improvements to the Kolb Road and Rita Road intersections. Completion of this phase is targeted for spring 2014. Phase Two includes the County funded portion of the roadway from Rita Road west to the Pantano Alignment. Phase Three includes the University funded portion of the roadway from the Pantano Alignment west to Kolb Road.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The roadway would be owned and operated by Pima County. If the eastern half of the UA Tech Park is annexed into the City of Tucson, the roadway and related infrastructure would be dedicated to the City and operated and maintained by the City.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital project.

Department: County Administrator
Date: May 13, 2013

2014 Bond Election Proposed Projects Template

Project Name: Science Park Drive – Rita Road to Pantano improvements

Location: Eastbound from Rita Road to Pantano Road alignment

Scope: Improve 1.4 miles of Science Park Drive to a four lane divided parkway with multi-use pathway. This is a part of a \$23 Million dollar project to improve Science Park Drive from Kolb Road to Rita Road.

Benefits: As the University of Arizona Science and Tech Park employment and occupancy grows, improved access to the park needs to address congestion and handle increasing amounts of traffic while maintaining development guidelines designed to attract new employers and facilities. This project addresses those needs and improves accessibility, not only for vehicles, but also connects the multi-use pathway to the regional Urban Trail System to encourage non-vehicular travel. This parkway also provides an improved route to the southeast from Kolb Road to improve traffic circulation in the area in general.

Costs: \$10,772,000

Bond Funding: \$10,772,000

Other Funding: None for this portion of the project. Funding for the \$12 Million dollar improvement of Science Park Drive from the Pantano Road alignment to Kolb Road is to be provided by the University of Arizona and its development partners. Additionally, The University of Arizona has already funded \$6 Million for the water system improvement including well, pump station, storage facility and distribution lines.

Fiscal Year Project Start and Finish Date: Start Date: January 2015, Finish Date: December 2016.

Project Management Jurisdiction: Pima County

Future Operating and Maintenance Costs: Roadway would be owned, operated and maintained by Pima County. If the eastern half of the Tech Park is annexed into the City of Tucson, the roadway and related infrastructure would be dedicated to the City and maintained and operated by the City.

Regional Benefits: The University of Arizona Science & Technology Park (Tech Park) is now one of the major employment centers in southern Arizona with infrastructure in place to absorb additional growth quickly. Expansion of Science Park Drive to a 4 lane parkway with multi-use pathway is consistent with improving access to the Tech Park for the increasing number of employees as well as improving traffic flow between Kolb Road on the west and Rita Road on the east. The multi-use pathway will connect the interior of the Tech Park to the Julian Wash Greenway and Urban Trail System.

Supervisor District of Project Location: District 4

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Tumamoc Hill Area Regional Visitors Center

1. **Broad Demonstrated Support by Public:** The Tucson area has attempted to develop a regional visitor center for some years to revitalize tourism and to further economic development in downtown Tucson and in the region. With the construction of the streetcar now nearing completion with its beginning point on the west side of the Santa Cruz River and its other terminus at the University of Arizona, there is an opportunity to site a regional visitor center near Tumamoc Hill at the "Birthplace of Tucson" where our region's many natural, cultural, and science-based attractions can be showcased. There is considerable public and stakeholder interest in providing visitors and residents a one-stop point of access to information about educational opportunities, activities, and information related to these destinations.
2. **Has Regional Public Benefit:** Development of a regional visitor center sited on the Santa Cruz River near Tumamoc Hill will help to advance efforts to enhance economic development in our community by revitalizing tourism in our region. It will become the central hub for public outreach, education, and tourism for the entire region, promoting high visitation that will benefit local restaurants and hotels. It will provide a central location to market, coordinate and direct visitors/ residents to area attractions and high traffic will encourage future investments and reinvestment in the West side, and the Center is consistent with and complements the City of Tucson's vision to create Tucson Origins Heritage Park that includes re-creation of the San Agustin Mission Convento and Mission Gardens.
3. **Partnerships:** At this time, there is strong interest moving this forward in partnership with Pima County by the University of Arizona, the City of Tucson, the Friends of Tucson's Birthplace, the Metropolitan Tucson Convention and Visitor Bureau, the Santa Cruz Valley Heritage Alliance, the Rio Nuevo District, local area attractions, and others.
4. **Other Funding Sources or Matches:** None specifically identified at this time, but possible funding could be provided by partners and private investment.
5. **Education and Workforce Training:** The Center is intended to provide educational program to the public as well as visitors to the region. There will be ample opportunity for workforce training at this Westside Center.

6. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Operations and Maintenance costs would be borne by the management entity established for the Center, those participating as partners in the Center, and possible private sector support from related development in the area.
7. Advances Board Adopted Principles of Sustainability and Conservation: When the Board adopted principles in Sustainability and Conservation in 2007, Pima County has made great strides in advancing these goals, and promoting tourism as economic development is one of the sustainable means of economic development that expends few resources. It is also anticipated that design and construction of the Center itself will be to LEED standards, incorporating solar technology and water harvesting to reduce energy and water consumption and water use, and the Center itself will provide educational programming related to how traditional knowledge and modern technology can advance sustainable desert living. By placing the Center along the streetcar line and riverpark near downtown Tucson, public transportation use and pedestrian and bicycle use can be maximized.
8. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable to this project.
9. Phasing of Large Projects: This is a new project that complements the City's Tucson Origins Heritage Park and the Mission Gardens project that was previously funded by 1997 County bonds.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This is a new capital project

Department: Economic Development/ Facilities Management
Date: 4/19/2013

2014 Bond Election Proposed Projects Template

Project Name: Tumamoc Hill Area Regional Visitors Center

Location: West side of Santa Cruz River near Tumamoc Hill

Scope: Creating a Tumamoc Hill Regional Visitors Center along the Santa Cruz River near Tumamoc Hill will require land acquisition, planning, design, and construction of a facility and related infrastructure that will showcase our region's many natural, cultural, and science based attractions. Tumamoc Hill, essentially the "birthplace of Tucson," is one of Pima County's most beautiful and historic landmarks, dating to the earliest time of human occupation in the valley, and containing the longest scientifically monitored natural resource facility – the Carnegie Desert Laboratory started in 1902. With Tumamoc Hill as the backdrop for this regional visitor center, developing a this center adjacent to the Santa Cruz River will provide the opportunity to showcase all other attractions in the Santa Cruz Valley and southern Arizona and provide visitors and residents a one-stop point of access to information about educational opportunities, activities, and information related to these destinations.

Benefits: Development of a regional visitor center sited on the Santa Cruz River near Tumamoc Hill will help to advance our efforts to enhance economic development in our community by revitalizing tourism in our region.

- Will become the central hub for public outreach, education, and tourism for the entire region;
- High visitation will benefit local restaurants and hotels;
- Will provide a central location to market, coordinate and direct visitors/ residents to area attractions;
- High traffic will encourage future investments and reinvestment in the West side;
- Is consistent with and complements the City of Tucson's vision to create Tucson Origins Heritage Park that includes re-creation of the San Agustin Mission Convento and Mission Gardens.

Costs: \$10.0 million

Bond Funding: \$10.0 million

Other Funding: None identified at this time

Fiscal Year Project Start and Finish Date: FY2015/16 – FY2017/18

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)
Pima County in collaboration with other partners such as the University of Arizona, City of Tucson, and others

Future Operating and Maintenance Costs: Will be paid by various agencies/jurisdictions.

Regional Benefits: Will coalesce, promote and showcase the vast assortment of natural, cultural, scientific, and other attractions throughout Pima County and southern Arizona.

Supervisor District of Project Location: District 5

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Sonoran Corridor Highway – Improvements between I-10 and Nogales Highway

1. **Broad Demonstrated Support by Public:** Support for this project has been received from a number of areas. TREO has identified the need for more infrastructure to locate Aerospace & Defense supply chain companies. PAG sees the road as a key part of their regionally significant routes as the area south of the airport develops further. The Joint Planning Advisory Council including the Pima Association of Governments, Maricopa Association of Governments and the Central Arizona Association of Governments, in their 2012 Freight Framework Study for the Sun Corridor identified the area south of Tucson International Airport as the highest ranking location for import distribution for goods imported from Mexico due to the area's proximity to Mexico, the airport, two freeways, and two rail lines. Tucson International Airport is an increasingly important logistics hub and has issued a proclamation of support. The Town of Sahuarita and Green Valley Chamber of Commerce are supportive as are Santa Cruz County, the City of Nogales, and the Greater Nogales Santa Cruz County Port Authority members. Increased access between I-10 and I-19 has been identified as a major need for over 25 years. Finally, improved access between the University of Arizona Science and Technology Park and the planned Aerospace & Defense Business Park south of the airport will draw new logistics and industrial employment as well as simplify daily commutes and access to these two major employment centers.
2. **Has Regional Public Benefit:** Creation of this Corridor will have significant impact to all of southern Arizona, especially communities along I-19 and the Nogales Port of Entry as part of the regional planning for future transportation and freight corridors and connectivity between major employment centers and residential communities. Additionally, the creation of Aerospace supply chain and logistics jobs will offer a wide range of employment opportunities with good travel access from the southern portion of Tucson, Vail, Sahuarita, and Green Valley and improved connectivity to the airport from the south and southeast.

3. Partnerships: Tucson Airport Authority, U.S. Air Force, Raytheon, Tucson Regional Economic Opportunities, Town of Sahuarita, Southern Arizona Logistics Education Association, Southern Arizona Leadership Council, Metro Chamber of Commerce.
4. Other Funding Sources or Matches: Possible Arizona Department of Transportation and / or Federal Highway funding to expand the corridor as a part of the long term, future development of the Intermountain West Trade Corridor.
5. Education and Workforce Training: Pima County One-Stop and Southern Arizona Logistics Educational Organization have indicated interest in developing specialized training programs for logistics and supply chain companies locating in the area. The Sunnyside School District has indicated interest in trade specific training programs in the area. Expansion of job opportunities at all levels will increase demand for incremental education for specialized programs. These are not a part of the Bond project but will result from implementation of the planned Parkway.
6. Advances Board Adopted Principles of Sustainability and Conservation: The Corridor is planned along an existing roadway and areas that have already been disturbed due to gravel pit and other mining operations, prison operations, or utility uses.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N/A
8. Phasing of Large Projects: This project stands alone. Subsequent Interstate Highway development may come in subsequent years, but long after this project is built.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Maintenance will be from Pima County Road Maintenance funds. Planned inclusion into the Arizona Department of Transportation Highway System would transfer maintenance costs to the State of Arizona.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This is a new highway – not a maintenance project.

Department: County Administrator
Date: May 12, 2013

2014 Bond Election Proposed Projects Template

Project Name: Aerospace & Defense Corridor aka Sonoran Corridor

Location: Between I-10 and Nogales Highway along the Old Vail Connection and Hughes Access Road

Scope: Create a limited access Parkway between I-10 at Rita Road and the intersection of Nogales Highway and Hughes Access Road that anchors a master planned industrial corridor that will encourage economic development by creating the basic infrastructure to attract light industry and logistics facilities as well as creating a shortcut that will improve access to Tucson International Airport from the south and save 8.5 miles for vehicles travelling between I-19 south of Tucson to I-10 east of Tucson.

Benefits: 1. Increases regional employment opportunities by creating the infrastructure to attract industrial and logistics firms to an area with close proximity to two interstate highways, two rail lines, Tucson International Airport, and the main trade corridor between Mexico and the western United States. 2. Creates an alternate route that saves time, fuel, and pollution resulting from nearly 1,000 trucks per day that travel between I-19 and I-10. 3. Creates a light industry corridor in an area without conflicting land use issues 4. Connects the University of Arizona Science and Technology Park to the Aerospace & Defense Business Park to be developed south of the airport.

Costs: \$90,000,000

Bond Funding: \$90,000,000

Other Funding: None identified at this time – Federal funding for cost sharing for an Interstate bypass possible.

Fiscal Year Project Start and Finish Date: Begin FY 2014-2015 -- Completion 2019-2020

Project Management Jurisdiction: Pima County

Future Operating and Maintenance Costs: \$62,000 per year – HURF Funds

Regional Benefits: In concert with Tucson International Airport, communities along I-19, Santa Cruz County and Federal import / export goals, this project will be the catalyst for the development of the Sonoran Corridor, the gateway to increased import distribution and export consolidation employment opportunities for the entire Southern Arizona Region. The Sonoran Corridor is not only an economic driver for Southern Arizona, but all communities to the south, the State of Arizona and the Southwestern United States as the gateway to Arizona's largest trading partner and the rapidly expanding economy in Mexico.

Supervisor District of Project Location: District 2 and District 4

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Southeast Regional Community Branch Library at UA Tech Park

1. **Broad Demonstrated Support by Public:** Generally libraries receive public support from a broad constituency with activities and programs that appeal to all ages. Every month, combined visits to all 27 Pima County Library branches total approximately 500,000 visits. There are no library branches in this far southeast area. The closest, and furthest east, is Miller-Golf Links Branch, which is one of the busiest branches. In February 2013 Miller had nearly 21,000 visits and circulated over 38,000 items. There was active written and verbal citizen support for a Southeast branch library at the original Public Facility Sub-Committee meetings.
2. **Has Regional Public Benefit:** This new stand-alone library will provide regional library service to the entire southeast area including Rita Ranch, Vail, Corona de Tucson. It will be immediately accessible from I-10 east and easily accessible from Rita Road, Houghton and Old Vail Road. It will be within ½ mile of Vail Technical Charter High School and approximately 2 miles from Empire High School. The library would provide collections of books, support of computer literacy, meeting rooms for large group meetings, study rooms and separate areas for teens and children.
3. **Partnerships:** Partners in this project include the University of Arizona, the YMCA, the University Tech Park and the many businesses at the University Tech Park.
4. **Other Funding Sources or Matches:** It is expected that land at this site will be provided by the Tech Park. Parking and mechanical facilities will be shared with the YMCA.
5. **Education and Workforce Training:** The Library will be located on the edge of the University Tech Park. It will be designed to accommodate work force training classes. The Pima County Library has well developed literacy, education, computer training and job placement programs. All of these existing programs will be offered in this new Library facility. The facility will be designed and built to fully accommodate those existing programs.
6. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:** Operating and maintenance costs are estimated at \$790,000 annually and would be funded by the Library District's property tax levy.
7. **Advances Board Adopted Principles of Sustainability and Conservation:** The Library will be built to LEEDS Silver or Gold standard. It is expected that solar electric generation will be incorporated in the building and that it will provide programming related to the UA Tech Park's solar demonstration and research/development projects, of which there are currently

six. Construction will include a paved link to the Julian Wash part of the Loop Bicycle Path.

8. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:
Not applicable.
9. Phasing of Large Projects: At such time that the future area population warrants a larger library, this facility will be designed for easy conversion to a work force training facility for businesses located in the Tech Park and surrounding sites, and a new larger library facility would be constructed at an alternative site.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Department: Library

Date: May 3, 2013

2014 Bond Election Proposed Projects Template

Project Name: Southeast Regional Community Branch Library at UA Tech Park

Location: University of Arizona Tech Park at I-10 and Rita Road.

Scope: A new 15,000 SF Community Branch Library (either freestanding or as part of a shared use complex), bike and pedestrian improvements providing site connection to the Loop.

Benefits: Currently the library provides several book mobile stops in the area. A new stand-alone library will provide regional library service to this area. The Library will provide a collection of books, information commons in support of computer literacy, meeting rooms for large group meetings, study rooms for tutoring and small group meetings, a selection of magazines and newspapers for browsing and separate areas for teens and children. The library will be a gathering place for the community, a resource to support students and a center of neighborhood living. At such time in the future the area population warrants a larger library the facility would function for other community service activities.

Costs; \$10,800,000 (TOTAL PROJECT COST estimated at 2013 construction cost)

Bond Funding: \$10,800,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: Start FY 2014/15; completed FY 2016/17

Project Management Jurisdiction: Pima County Facilities Management

Future Operating and Maintenance Costs: Operating is estimated at \$790,000

Regional Benefits: The Library would fill a need for community resources as well as support for the educational institutions in this region.

Supervisor District of Project Location: District 4: Hon. Ray Carroll

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Update and Repurpose Kino Veteran's Memorial Stadium and Kino Sports Complex

1. **Broad Demonstrated Support by Public:** Kino Sports Complex and Stadium is used and supported by a broad spectrum of the community particularly but not exclusively for amateur and professional sporting activities. This is particularly true as we have worked to repurpose the facility from a professional baseball complex into a multi-use, multi-sport facility which now offers a north complex devoted to rectangular pitch field sports, a south complex devoted to baseball and an 11,000 seat outdoor stadium that we can convert between baseball, rectangular pitch field sports (football, soccer, rugby, lacrosse, etc.) and concert and other multi-purpose venues. The complex also houses soft ball fields that are heavily used, especially by youth. Stadium hosts many charity events, including the Hope Fest, various Christmas festivals for disadvantaged youth, and an annual charity baseball game that has generated over \$160,000 in last two years for youth charities. Attendance at major league spring training games, of which there are still two or three per year, is typically 10,000 to 11,000. Attendance at youth and amateur tournaments can exceed 1,000, concert attendance has exceeded 14,000 and attendance at annual bead and gem shows is estimated to exceed 100,000 people.
2. **Has Regional Public Benefit:** Kino is a regional facility. Because of the high quality of the fields and facilities participants in youth and amateur sports leagues come from throughout Pima County. Professional games and amateur tournaments draw teams from throughout Pima County and South Central Arizona. Larger amateur tournaments draw teams and fans from throughout the United States. Professional soccer and baseball draw national and international teams and fans. In 2012 teams Kino hosted professional teams from four cities in Mexico and from Denmark. The professional teams and larger amateur and especially collegiate tournaments make major economic contributions to hotels, restaurants and tourist facilities throughout Pima County. Economic impact from events at Kino in 2012 is estimated to be at least \$8.6 million.
3. **Partnerships:** Kino has numerous partners, ranging from the YMCA of Southern Arizona, which in 2012 took over operation of the Mulcahy YMCA at Kino Community Center, to Visit Tucson (formerly the Metropolitan Tucson Convention and Visitors Bureau), which assists with long range marketing, event preparation and economic impact analysis, and FC Tucson Soccer which partnered with National Major League Soccer in 2013 to sponsor eight major league eight teams in spring training, plus two foreign teams and the Desert Diamond Cup major league soccer tournament at Kino. Major amateur tournament partners are Tucson Invitational Games, Inc., Kino Baseball Inc. and Babe Ruth Baseball. The Event Group is a major partner and concert promoter, AS Shows, Inc. and the Best Bead Show,

Inc. respectively operate one of the largest gem show events and probably the largest bead show events in Tucson. Major League Baseball is still a partner operating 2 or 3 spring training games at Kino annually including the annual Christine Taylor-Green youth charity game. There are numerous local leagues and organizations that use and partner with Kino for sport, community and charity events.

4. Other Funding Sources or Matches: Approximately \$1.2 million of the Chicago White Sox Contract Termination payment remains available to match this bond funding request. First priority will be to completely renovate and install artificial turf on two soccer fields in the Kino South Complex. With artificial turf these fields will be available for constant heavy use and will enhance the six field professional-tournament soccer/rectangular pitch facility on the Kino North Complex. Approximately \$2.8 million of White Sox Termination and Stadium revenue funds are being spent to construct the north part of the complex.
5. Education and Workforce Training: The completed facility will be used by numerous youth sports groups and leagues and will be available to schedule for school athletic competitions. The facility will serve as the home field for both Pima College football and soccer teams.
6. Advances Board Adopted Principles of Sustainability and Conservation: Installation of artificial turf will reduce water use and maintenance and will increase the number of hours of community use. Some estimates are that scheduled use hours can triple using artificial turf.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N.A.
8. Phasing of Large Projects: This is the second phase of a repurposing project. The initial phase was conversion of the North Complex to a rectangular pitch sports facility using White Sox Termination payment funding as is explained in question four above. In some ways this can be considered a third phase of that repurposing project if one includes as the first phase the fall 2011, temporary conversion of the north complex and the Stadium field for use in partnership with Major League Soccer and FC Tucson Soccer to test the viability of using Kino Stadium and Sports Complex as a MLS spring training and Desert Cup tournament facility.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Use of artificial turf will reduce water and maintenance costs and increase revenue from use fees.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This is a capital project which is part of repurposing the entire facility away from minor league and major league baseball spring training, which are no longer viable uses, and into a multiple sport, multiple use facility that will more completely serve the entire Pima County community.

Department: Pima County Community and Economic Development Administration
Date: April 30, 2013

2014 Bond Election Proposed Projects Template

Project Name: Kino Sports Complex

Location: Kino Veterans Memorial Stadium, Kino Sports Complex, 2500 E. Ajo Way, Tucson

Scope: Update and Repurpose Kino Veterans Memorial Stadium and Kino Sports Complex as a Multi- Sport, Multi-Use Facility serving Youth and Amateur Baseball, Professional Soccer, and Youth and Amateur Soccer and Other Field Sport Leagues and Tournaments as well as Concerts, Gem Show and Other Community Events

- \$2,500,000: to add 3,000 seats to increase North Stadium to 5,000 seat capacity plus additional Concession and Rest Room Facilities to meet zoning requirements for 5,000 seat capacity
- \$2,500,000 to Install Artificial Turf on three KSC fields, doubling or tripling play time on those fields
- \$ 1,290,000 to add score boards and pedestrian lights, and construct concession stands and restrooms at South Complex soccer fields and baseball quad and to pave half of gravel parking area. Concession stands, restrooms and paving will also expand service and permit expansion of the Gem Show and other, non-sporting events. These events, especially the Gem Show and concerts, are the best revenue producers for Stadium and provide best economic impact for the region.
- \$700,000 to update the sixteen year old Kino Veterans Memorial Stadium and make it a more flexible and marketable facility. Improvements include: (a) update scoreboard to service multiple sports and for video advertising; (b) upgrade and expand electrical service to meet current code, and adequately service Gem Show, concerts, modern concession demands and non-baseball sporting events; (c) purchase moveable bleachers to provide side-line seating for soccer, football and other field sports; (d) replace sound system; (e) install wifi in public areas of the Stadium; (f) install new field lighting controls in Stadium to increase flexibility, allow remote control and save energy; (g) add digital message signs on Country Club and Ajo to improve traffic flow around hospital and to advertise events; (h) correct problem of drainage onto South Complex soccer fields prior to turf installation..

Benefits:

Project will provide high quality fields and facilities for youth and amateur soccer and other field sport (football, lacrosse, rugby, etc) teams and leagues throughout Pima County. Fields and facilities will be ideal for regional tournaments.

This Project stimulates the tourism industry in the region because the high quality fields, appropriately sized stadium, and existing clubhouses and practice facilities will attract amateur and professional tournaments and teams from throughout the United States, which tournaments will bring coaches, players, family members and other spectators who will spend money at restaurants, hotels, car rental agencies, museums and other regional attractions. The improvements in this Project will increase the number of Kino Sports Complex events and the associated economic impact from those events.

Cost: \$7,000,000

Bond Funding: \$5,500,000

Other Funding: (List other funding by type and amount, or “None identified at this time”.)

- \$2,800,000 of the White Sox contract termination payment to County and \$350,000 of Stadium District revenue was used to begin this repurpose project and convert all five North Complex fields from baseball to soccer, add one new soccer field, and design and construct 2,000 seat North Soccer Stadium including entry, concession and restroom facilities.
- \$1,500,000 of White Sox contract termination payment remains available to fund part of the project described in this proposal.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

This is a fast track project. Start Date can be in FY 2014-2015 and Finish Date can be in second quarter FY 2015-2016. All work can be completed within six months.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)

Pima County Facilities Management will manage the project. Pima County Stadium District will assist. Pima County Facilities Management has a superb record of delivering projects on time and on or under budget.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Annual Maintenance cost for the three artificial turf fields is estimated between \$42,000 and \$120,000, which is comparable to or less than for the existing natural turf fields. Maintenance cost for the 3,000 seat stadium, concession stands and restroom additions will be borne by revenue from the stadium and the concessions.

Annual Stadium Maintenance costs will be reduced by the other improvements which will increase energy efficiency, decrease parking lot operating costs, and provide additional concession and rental revenue.

Operation and Maintenance of this facility will be provided by revenues from Pima County Stadium District and by Pima County.

Regional Benefits: This is a facility that will serve leagues and tournaments from throughout Pima County as well as attracting teams, family members and spectators for amateur and professional tournaments and events as “tourist visitors” from across the country. The visitors will bring and spend their money, imported from their home communities, on hotels, restaurants, rental cars and local tourist attractions thereby generating jobs and boosting the local economy. Kino Stadium has also become a major host site for the annual Gem Show. Many of the more expensive improvements (electrical system upgrade, additional paving, and South Complex concession and restroom facilities) are directed at allowing expansion of the Gem Show and related economic impact events.

Supervisor District of Project Location: District 2

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Residential Noise Attenuation Program for Davis-Monthan Air Force Base

1. **Broad Demonstrated Support by Public:** While Davis-Monthan Air Force Base preceded the homes in the applicable approach area, homes were still built under this flight path. Urban encroachment is one of the largest single factors impacting decisions to retain or close Air Force facilities. In the 2004 Bond Program, Pima County successfully asked for, received, and spent funding for land acquisition in the departure corridor to prevent further encroachment. The purpose of this Bond Program is to apply the proven Tucson International Airport criteria and implementation process to attenuate the impact of aircraft noise upon the residents of this approach corridor.

Encroachment upon Davis-Monthan is a community issue in that a determination of substantial encroachment or adverse impact upon the nearby neighborhoods could result in the closure of Davis-Monthan. With sequestration and the predicted Base Realignment and Closure (BRAC) activities, it is important to the community to address potential negative impacts.

2. **Has Regional Public Benefit:** While the dimensions of the noise impact area and this program are localized, Davis-Monthan has a significant regional impact. In addition to the financial impact (\$1.6 Billion annually), 136,000 retired military personnel who live in the region would be adversely impacted by lack of access to medical care and other veteran's benefits should the base close. Implementation of this Noise Attenuation Program will have a significant indirect regional public impact.
3. **Partnerships:** United States Air Force and Tucson Airport Authority
4. **Other Funding Sources or Matches:** N/A
5. **Education and Workforce Training:** N/A

6. Advances Board Adopted Principles of Sustainability and Conservation: Addressing noise attenuation in the Davis-Monthan primary approach zone provides a sustainable environment for the impacted residences.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N/A

8. Phasing of Large Projects: This is a Single Phase Project

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: There are no ongoing maintenance costs or commitments

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: Program involves making capital investment in impacted single resident homes

Department: County Administrator
Date: May 13, 2013

2014 Bond Election Proposed Projects Template

Project Name: Residential Noise Attenuation Program for Davis-Monthan Air Force Base

Location: Neighborhoods surrounding Davis-Monthan Air Force Base

Scope: Create a program to address noise abatement for site built homes that are within the Federal Yearly Day-Night Average Sound Levels (DNL) 65 or greater decibel level contours as defined in the U.S. Air Force Air Installation Compatible Use Zone (AICUZ) analysis (i.e. FAA Part 150 Analysis). This program would apply to neighborhoods most affected by operational air traffic in and out of Davis-Monthan Air Force Base.

Benefits: Patterned after the successful program implemented by the FAA and Tucson Airport Authority, provide attenuation modifications to eligible homes to reduce interior ambient noise resulting from aircraft operations on residents of neighborhoods falling within the 65 DNL or greater average noise contours as established in the Federal government's AICUZ and land use planning guidelines.

Costs: \$10,000,000

Bond Funding: \$10,000,000

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: FY 15-16 through FY 18-19

Project Management Jurisdiction: Pima County

Future Operating and Maintenance Costs: Individual property owners

Regional Benefits: Davis-Monthan Air Force Base is a major regional asset as a part of our nation's defense structure as well as being the third largest employer in the region with nearly 11,000 direct military and civilian employees and impacting over 4,600 indirect jobs. Since its inception as a military air field in 1940, Davis-Monthan has been a major partner in the community. In Fiscal Year 2011-2012, the total economic impact of Davis-Monthan, was over \$1.1 Billion. Additionally, over 100,000 veterans live in the region, many of which rely upon Davis-Monthan for service and support. Adding their financial impact brings the total economic impact to over \$1.6 Billion. Retention of this base is critical to the region's economy as well as the nation's defense.

Supervisor District of Project Location: District 2, District 4, and District 5

Other Organizations

- Desert Senita United Health
- Literacy & Workforce Center
- Pima County Fairgrounds Conference Center & Banquet Hall
- Mission San Xavier East Tower Restoration
- Arizona-Sonoran Desert Museum – Exhibits and Facility Expansion
- Pima County Fairgrounds RV Park & Infrastructure Improvements
- Marana Regional Performing Arts Center
- Marana Regional Library
- YMCA Community Center at UA Tech Park
- Sahuarita Multi-Agency Community-Service Facility
- Pedestrian Safety and Walkability Improvements
- Tucson Wildlife Center Acquisition and Expansion
- Cold War Hanger and Theater at Pima Air and Space Museum
- Pima County/University of Arizona Small Business Entrepreneur and Academic Center
- Downtown Stravenue/Wilde Way Pedestrian and Art Corridor

Recent Submittals

- January 8th Memorial Foundation
- Community Food Cooperative of Southern Arizona

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Desert Senita United Health Clinic

1. Broad Demonstrated Support by Public:

Desert Senita Community Health Center receives public support from a broad constituency and large geographic area by providing a variety of health services that range from Physical Therapy, behavioral health, pharmacy, general practice physicians, trauma care and triage for emergency services. As the gateway to Arizona for Families returning from Rocky Point Desert Senita is the first medical home these families have. Every month, combined visits to Desert Senita Community Health Center exceed 5,000 health related visits.

2. Has Regional Public Benefit:

There are no other health clinics in this very rural service area of the far southwest area of Pima County. The closest and furthest hospital is over 100 miles plus in any direction. While the clinic has major support from the Ajo, Lukeville and Why communities, it also provides some services to the western communities within the Tohono O'odham Nation and is by many of the US Border Patrol men and families stationed on or near the US Mexico border. Without the clinic these folks would not have medical service within this area or triage for major trauma cases along the highway to Tucson or Gila Bend or basic emergency services prior to helovace to a metropolitan hospital.

3. Partnerships:

Partners in this project include the International Sonoran Desert Alliance (ISDA), Pima County Health Department, Ajo Unified School District, Free Port Mac Moran, AHCCS, WIC, and the Arizona Health and Early Childhood Development Board (First Things First).

4. Other Funding Sources or Matches:

Desert Senita has received additional funding awards from Pima County CDBG \$30k, a private donation of \$10k, and is working with USDA Rural development for \$50k, Indian Gaming funds 12% funds for \$45k and HRSA at the federal level for \$250K. Each additional award puts us that much closer to our overall goal of \$800k

5. Education and Workforce Training:

The Clinic will continue to be located on its original foot print. The overall goal is to bring the original 1930 building back up to code, repair and replace the ancient clay tile sewer system

that is collapsing as we speak, replace the boiler system for a more economical HVAC system, rewire the building, prevent the annual flooding of the building during monsoon season and make the structure more conducive to clinical activities. The clinic has well developed education, computer training and job placement programs. As one of the larger employers within the area it is our goal to train from within the community as well as recruiting highly motivated employees to live and work in our community.

6. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

At this time Desert Senita is spent \$63,000 last month alone in band aided repairs to this clinic. The bond funds will allow us to meet the daily repairs of the building in one clean swipe and free these dollars to be applied to our basic mission and provide for the medical needs of this community.

7. Advances Board Adopted Principles of Sustainability and Conservation

While the clinic believes in sustainability and conservation through its outside gardening programs, water harvesting and its overall location (near both the organ pipe national monument, the open space Barry Goldwater bombing range and the vastness of the Tohono O'odham Nation). The Advisory Board only recently adopted Sustainability principles and goals.

8. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

9. Phasing of Large Projects

Based on the clinics very rural location, great distance to a major metropolitan community, and smaller overall population the need for a larger project does not exist.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This Project is a capital improvement project totaling \$800,000 plus, basically taking the existing clinic in the land locked community of Ajo, Arizona and reconfiguring it to provide a new and improved pharmacy addition, better drainage of rain water from the site which actually sits below street level, replacing antique dated boilers for heating and installing a modern HVAC system, replacing 80 year old clay sewer pipes and bring this 1930 men's dormitory into the new century. Something this small rural non profit clinic could not do on its own.

Finally, we add we are not asking for millions of dollars for our projects, we understand that these funds are limited and are working diligently to cobble the needed funds to complete this project rather than relying on Pima County Bond funding as the cash cow for our project. This "New" clinic will support the needs of not only the residents of Ajo or low income individuals, but will also support the needs of those families who can afford to travel to Rocky Point for vacation and may find themselves in need of medical treatment or emergency services upon their return to the United States and Arizona.

Department:
Date: 4/23/2013

2014 Bond Election Proposed Projects Template

Project Name:

Desert Senita Community Health Center Facility Improvement

Location:

Ajo, Arizona

Scope:

DSCHC is an aging men's dormitory that was donated by Phelps Dodge and slowly converted into a community health center in 1986. The building was built in the 1940s. The building has gone under many changes to meet the local healthcare needs in western Pima County. Although steady maintenance has gone on the building has deteriorated over time. The building was never insulated and the building is not able to be cooled sufficiently or economically to meet our patients' needs. The old ambulance bay was to be converted into a much needed physical therapy area, but due to the facility not being able to be adequately cooled, the cooler leaking through the ceilings in the summer, the need for a larger in house pharmacy, flooding issues when it rains, and sewer lines that have collapsed over time Desert Senita's finds itself in need of more than moderate remodeling. DSCHC cannot continue "band-aiding" these repairs and provide health care with the dignity our patients deserve without correcting these issues.

For further detail please see attached architectural document.

Benefits:

Desert Senita Community Health Center is the sole provider of primary health and dental services in the entire rural, frontier of Ajo Primary Care Area, a geographically-isolated area roughly 2/3 the size of the state of Connecticut and surrounded on all sides by federal lands, with a population of approximately 4,000 residents. Desert Senita currently provides services to about 75% of local residents from the Arizona-Mexico Border of Lukeville to the western Districts of the Tohono O'odham Nation including Why, Arizona, and typically records over 15,000 patient visits a year.

Desert Senita Community Health Center (DSCHC) is the only medical, dental, behavioral health, and pharmacy provider in western Pima County. DSCHC serves census block groups 49.001, 50.001, 50.002, 50.003, and 50.004, by providing accessible and cost-effective preventative and primary care delivered in a high-quality, patient-centered, and culturally-appropriate manner. The total geographical area DSCHC serves is over 200 square miles. As you know, western Pima County is socially and economically depressed with an unemployment rate of 12.8%, significantly higher than Pima County. In 2011, 25.6% of the patients seen by DSCHC were on Medicare, 26.3% were on Medicaid, and 13.6% no health insurance. Due to the cuts in Medicaid had and the continued depressed economy, the number of uninsured patients DSCHC serves has grown significantly and is now approximately 20%. DSCHC not

only serves the local community, but also a large “Snow Bird” population. Approximately 2500 additional individuals live in Ajo during the winter months.

Costs:

See attached Architectural estimates for total project costs

Bond Funding:

\$280,000.00

Other Funding: (List other funding by type and amount, or “None identified at this time”.)

USDA Rural Development Community Facilities Funding	50,000.00
Pima County CDBG Funding	336,000.00
Anonymous Donor	10,000.00
HRSA	105,000.00

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

The Project actually started on April 19th, 2013 with funding from an anonymous donor and will be completed when all funding is cobbled together but estimated to end in April of 2015.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)

Ideally, Desert Senita’s would continue to utilize Poster, Frost and Mirito as the Architectural firm as they are under contract and know the project.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Any future O & M would be the responsibility of Desert Senita for this project.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.)

This project plays a role in Homeland Securities inventory of “necessary facilities” and plays a key role for the tourist industry by providing the “Welcome Back” medical service to those returning from Mexico.

Because of the great distance for emergency medical care, Desert Senita’s often becomes a triage station for emergency medical issues. In life or death situations an ambulance ride takes two hours to the nearest hospital (Phoenix or Tucson), Even an emergency Helicopter takes time.

Supervisor District of Project Location:

District 3

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Literacy & Workforce Center: Economic Development That Moves Families Out of Poverty – A Facility to House the Literacy Connects and JobPath Programs

1. **Broad Demonstrated Support by Public:** JobPath and Literacy Connects have public support from Pima County Interfaith Council's 30 member congregations and allies which represent over 40,000 families. In addition, there are over 1,300 JobPath graduates, 200 participants and families that are strong supporters. Literacy Connects has the annual support of 2,000 adult learners and their families as well as from 1,600 volunteers and 700+ donors. A coalition that other groups have already endorsed this project. These groups include the Coalition for Sonoran Desert Preservation, the Pima County Housing Commission and over 40 neighborhood associations. PCIC and members of this coalition will be actively seeking the support of other community institutions and allies for this project in the coming year.
2. **Has Regional Public Benefit:** JobPath and Literacy Connects both serve all of Pima County. Both organizations have recruited and sponsor participants from distant parts of the county such as Benson, Sahuarita, Three Points, Marana and Catalina as well as all of the metro area. A highly visible, centralized location with increased classroom/training space will allow for increased community participation both from program participants and volunteers. This fact has already been demonstrated by the increase in participation realized by Literacy Volunteers of Tucson in their current Speedway location which is regrettably far too small since their merger into Literacy Connects. In the first two years at the current highly visible, centralized location on Speedway student enrollment increased by 26% and instructional contact hours increased by 33%. This facility related public benefit increase would be replicated by this Literacy Connects, JobPath joint building.
3. **Partnerships:** Partners include Pima Community College, Pima County One Stop, Pima County Interfaith Council, Pima County Libraries, Pima Community College Adult Education, the Pima Community College Foundation, the University of Arizona College of Education and The United Way of Southern Arizona.
4. **Other Funding Sources or Matches:** Literacy Connects and JobPath receive funding from individuals, corporations and foundations, as well as public sources. JobPath has raised sufficient funds to maintain a balanced budget for over 15 years. Likewise, Literacy Connects has operated with a balanced budget in just its second year after merging five organizations.

5. Education and Workforce Training: JobPath sponsors unemployed and underemployed low income adult residents of Pima County in long-term education and job training opportunities. JobPath works with employers in our community to identify career areas where there is a current or projected demand for skilled workers. The JobPath sponsored careers pay a living wage, have benefits and offer opportunity for advancement. JobPath education/job training sponsorship includes: case management, financial assistance, peer support and supportive services. Over 90 percent of participants finish training successfully and 80 percent are placed in living wage jobs. JobPath creates a significant economic impact on the Tucson community as graduates are able to achieve self-sufficiency.

Literacy Connects provides the basic literacy skills necessary for both adults and, in time, children to have the academic skills needed to obtain and retain living-wage jobs. Literacy Connects adult students are those at the lowest academic levels. As they build their basic skills they also receive job-readiness skill training. Literacy Connects refers students to Pima College Adult Education, the Pima County One Stop and JobPath as their literacy levels improve enough to assure success in these higher level programs. Literacy Connects also partners with all of the school districts in Pima County to provide literacy skill-building programs for children who have fallen behind so that they will not ultimately need adult literacy or job-skill programs, but rather will be equipped to succeed in the workplace.

6. Advances Board Adopted Principles of Sustainability and Conservation: The Literacy Connects/JobPath Center will be built to LEEDS standards with solar energy generation incorporated to the extent that the budget will allow.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Non applicable
8. Phasing of Large Projects: Not Applicable
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Both JobPath and Literacy Connects will increase their operating budgets through dollars raised from individuals, foundations and corporations to cover the maintenance and operation costs of the building.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

2014 Bond Election Proposed Project Template

Priority:

Project Name: Economic Development That Moves Families Out of Poverty: A Facility to House the Literacy Connects and JobPath Programs

Location: A central Tucson location near buses and main traffic areas that is easily accessible by participants and volunteers arriving from all parts of Pima County

Scope: The anticipated need is approximately 21,000 square feet. Literacy Connects' five programs will need approximately 18,000, JobPath will need approximately 3,000 with some 1,000 to 1,500 shared by both. The space needs to include a large training area / auditorium for volunteer in-service events and creative expression performances as well as adequate parking for staff, volunteers and participants.

JobPath needs offices for the counselors, accounting personnel, an administrator, secure storage space for student files, and classroom space that might be shared. Literacy Connects needs office space for administrators, program staff and accounting personnel, classrooms and a conference room. Shared space would include a reception area, working areas for mailings, copying and storage, a board room, kitchen and bathroom facilities.

Currently Literacy Connects programs are scattered around many rented facilities in Tucson. The main office is on Speedway between Tucson Blvd. and Country Club. JobPath is located in rented space on Alvernon near Fifth Avenue.

Benefits: Both Literacy Connects and JobPath are restrained by the lack of public and private funding that they receive. A significant percentage of their current funding goes toward rent and Literacy Connects lacks an adequate central location for their classes and volunteer intake and trainings. Investing in the growth and success of these programs will be a concrete, effective and proven way of addressing the county's high-poverty rate. In reality, this is economic development driven by over a thousand volunteers that addresses the educational and economic needs of our poorest and most at risk families.

Funding of this project will allow Literacy Connects and JobPath to move many more individuals and families out of poverty, through basic education and high-skill training, and into the workforce. The adult participants are usually unemployed, under-employed or working in low-wage jobs when they begin training. After training they become competent workers, taxpayers and contributing members of society. They buy cars and houses and help drive the economy of Pima County.

Literacy Connects, a 501 c-3 non-profit formed from five successful entities, provides basic literacy opportunities for 45,000 people each year. One of the five, Literacy Volunteers of Tucson, has been successfully training adults since 1961. Today, roughly 2,000 adults study English, basic education, high school equivalency and job skills in

their programs. The other divisions of Literacy Connects include the Literacy for Life Coalition, Reach Out and Read, the Reading Seed Children's Literacy Program and Stories that Soar! Over 1,600 Tucsonans volunteer their time as tutors, teachers, and advocates for literacy at Literacy Connects. The Board of Literacy Connects include leaders from both the public and private sector that care passionately about developing the literacy and economic future of our community.

Funding this project will allow Literacy Connects to serve 45,000 to 50,000 participants annually in a centralized, coordinated and efficient way. Increased classroom space would allow for more students to learn and more volunteers to be trained to teach both on site and throughout the community. The Adult Student Ambassador program would have the space to flourish allowing adult literacy students to develop leadership and workforce skills while still in their adult education classes. Reading Seed and Literacy Volunteer could unify their volunteer intake, training and professional development processes and thus attract and retain more volunteer tutors and reading coaches. Adults and children would have the space for combined creative expression programs that teach literacy skills as well as providing intergenerational fun and voice-finding experiences. (See the attached Literacy Connects program outcomes document for more details.)

JobPath, a 501 c-3 non-profit workforce development program has moved over 1,038 adults and their families from poverty, through training and into living wage jobs in the last 7 years according to the Applied Economics Impact Report*. It recruits low-income adults with either a high school diploma or GED, sponsors them through high-skill training, and then helps place them in in-demand jobs such as in aviation and health care. With an average pre-training hourly wage of \$5.61, their average wage soared to \$21.09 per hour after training. The business community and the Pima County Interfaith Council formed JobPath in 1998 and continue to serve on its Board.

Funding this project will allow JobPath to serve up to 400 participants in a central facility who will be trained and employed in living wage in-demand occupations. It will also house the Bridge to Success project being launched for the Deferred Action Childhood Arrival (DACA) students in our community. A great number of these students are motivated to enter high skilled training and education programs in order to obtain meaningful employment in our community. Many of these students will be entering Pima Community College to either acquire a high skilled trade or move to the U of A. JobPath wants to provide that bridge to help these young people access its services and become successful. (See the attached JobPath program outcomes document for more details.)

Literacy Connects and JobPath are an ideal pairing of literacy programs that impact education, poverty and Pima County's economy. One provides volunteer-driven basic education for children and adults while the other moves adults through college pre-requisites and high-skill training into careers where local employers have difficulty finding trained workers. Literacy Connects and JobPath are already working successfully on a college readiness program that prepares immigrants with some education in their native language for success in community college training programs..

Costs: The estimated cost with land acquisition is \$6,000,000 to acquire land and build a new building.

Bond Funding: Up to \$6,000,000 in bond funds would be needed for this project.

Other Funding: None identified at this time.

Fiscal Year Project Start and Finish Date: Site acquisition in 2015. Planning and start in 2016 with completion in 2017.

Project Management Jurisdiction: Pima County will manage the project. Construction design and management will be provided through Pima County Facility Management departments. When completed, the facility will be operated by Pima County.

Future Operating and Maintenance Costs: It is estimated that O and M will cost \$32,000 a year. The savings from current rent payments would go proportionally to pay this cost.

Regional Benefits: Literacy Connects and JobPath serve all eligible residents of Pima County and are a critical component to regional economic development. Both organizations are especially important for residents living in poverty who lack both basic education and marketable work skills. In addition, Literacy Connects works to improve the educational opportunities for youth throughout Pima County.

Supervisor District of Project Location: District 2 or 5

* Applied Economics Impact Report – www.jobpath.net/results/

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Project Name: Pima County Fairgrounds Conference Center & Banquet Hall

1. **Broad Demonstrated Support by Public:** The Pima County Fairgrounds is a part of Southeast Regional Park. The fairgrounds are operated by the Southwestern Fair Commission (SWFC) through a management agreement with Pima County. SWFC conducts the day to day operations of the facility, rents facilities for special events and conducts the annual Pima County Fair. SWFC does not receive direct funding from Pima County and operates on the revenues generated from operations and pays all expenses associated with fairgrounds operations and maintenance. Over the past 10 years of the Annual Pima County Fair attendance has doubled reaching almost 300,000 people in 2013. Special event usage and rentals are at an all time high. In the fall of 2010 SWFC approved the Pima County Fairgrounds master plan which was conducted over a several year period with the assistance of several County Departments. The master plan document included input from Pima County Personnel, private citizens, local user groups, and visitors to Pima County. The final master plan identified that this type of a facility was desired and an important revenue generating opportunity for fairgrounds operations. The Pima County Fairgrounds have been designated as a disaster location site by the Pima County Office of Emergency Management. The Conference Center & Banquet Hall will service other needs should an evacuation and relocation of the public be directed to the fairgrounds location.

2. **Has Regional Public Benefit:** With the increased usage of facilities and attendance at events Pima County residents and visitors to Pima County have demonstrated the value of the facility for their leisure time activities. In addition, facilities of this type are unique to Pima County with few facilities in the southeastern portion of Tucson serving citizens of Pima County. The Pima County Fairgrounds have been designated as a disaster location site by the Pima County Office of Emergency Management. This proposed new facility would be utilized should an evacuation and relocation of the public be directed to the fairgrounds location.

3. **Partnerships:** Not Applicable.

4. **Other Funding Sources or Matches:** SWFC contributes approximately \$600,000 per year toward capital improvement projects on the fairgrounds. Should this project be approved, funding from SWFC toward this project will be committed.

5. **Education and Workforce Training:** Per the management agreement between SWFC and Pima County, the County may use the facility for education and work force training. Currently SWFC provides facilities for law enforcement training and certification for Pima County.
6. **Advances Board Adopted Principles of Sustainability and Conservation:** Facility design will incorporate Board Adopted Principles of Sustainability and Conservation where applicable.
7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** Not Applicable.
8. **Phasing of Large Projects:** Not Applicable.
9. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:** SWFC will be responsible for all operating and maintenance costs.
10. **Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:** This project is a new capital improvement.

Department: Facilities Management
Date: 4/10/2013

2014 Bond Election Proposed Projects

Project Name: Fairgrounds Conference Center & Banquet Hall

Location: Pima County Fairgrounds/South East Regional Park (SERP)

Scope:

As identified in the Fairgrounds Master Plan completed in 2011, the development of a Conference Center & Banquet Hall will provide a facility that will serve as a hub for the community and SERP event activity. This facility will attract new business and provide significant revenue enhancement. In addition, the facility will allow for the growth of existing events and activities by providing a significant support facility. The facility will be multi-functional and include flexible meeting space, catering kitchen, outside plaza, and trade show capabilities. This facility located at the fairgrounds will also service South East Regional Park (SERP) at large, by providing a venue to allow for close proximity event space to compliment other SERP event facilities. Fairgrounds and SERP activity levels have increased significantly in the last several years. This improvement will provide the ability for SWFC to expand the annual Pima County Fair with an indoor venue for new activities. This building will include climate controlled capabilities that do not currently exist at the fairgrounds. In addition, this facility will provide a banquet and meeting facility to attract large scale trade shows, RV Rallies, conferences, festivals, and expand existing events such as the annual fair.

Benefits:

- Provide for a new facility available for use by other SERP properties, residents and visitors of Pima County
- Attract new business and revenue enhancement to Pima County
- Provide new facility to expand the annual Pima County Fair
- Allow for the expansion of existing events and activities
- The Fairgrounds site has been designated as a Mass Reception Area by the Pima County Office of Emergency Management and Homeland Security. This facility will provide for a usable facility for mass reception

Costs: \$6,638,016

Bond Funding: \$6,638,016

Other Funding: The Southwestern Fair Commission budgets and completes approximately \$400,000-\$500,000 in capital improvement projects at the fairgrounds each year. A portion of SWFC capital improvement money will be dedicated on an annual basis toward the completion of this project.

Fiscal Year Project Start and Finish Date: FY 2015-2017

Project Management Jurisdiction: Economic Development & Tourism

Future Operating and Maintenance Costs: O&M will be covered by the Southwestern Fair Commission (SWFC) who manages the facility

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Regional Benefits: Project will benefit all Pima County residents and visitors

Supervisor District of Project Location: District 4

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Mission San Xavier East Tower Restoration

- Broad Demonstrated Support by Public:

Several tourism studies of the last decade show that Mission San Xavier ranks high as a destination among visitors to Southern Arizona. A 2005 Arizona Office of Tourism study that surveyed 18 cultural sites, including San Xavier, found that for both in-state and out-of-state visitors "visiting cultural sites" was the most important heritage activity during their trip. After "visiting family & friends" "cultural, arts and heritage activities" ranked as the "most influential" reason to visit.

A 2009 study by the UA's Eller College showed that 2.3 million overnight Mexican visitors created nearly \$1 billion in economic activity during 2007-2008 in Pima County, accounting for more than 5 percent of Pima County's taxable sales. San Xavier was the seventh most visited attraction in Southern Arizona by Mexican tourists. Many view San Xavier as an important part of their cultural heritage.

In 2011 Patronato established a docent tour program at San Xavier. In its first full year of record keeping, the docent program documented tours to more than 20,000 visitors to the Mission - explaining the history and cultural diversity of the Southwest. This number captures only a portion of visitors to San Xavier - the tours run only in the mornings, 6 days per week. Patronato has established a guestbook, signed by thousands of visitors each year.

Patronato's restoration work received a Centennial Award in 2012 in Historic Preservation from the state of Arizona. It has also received a National Preservation Award from the National Trust for Historic Preservation.

- Has Regional Public Benefit:

New *Visit Tucson* statistics show the Pima County tourism industry creates \$2.4 billion in direct travel spending per year and supports 22,000 tourism jobs.

Cultural sites create a lasting impression with visitors, leading to repeat trips to our area. As the most important intact cultural & historical site in Pima County, San Xavier is a lynchpin of our area's tourism industry, thereby positively impacting our economic development.

- Partnerships:

Patronato has an agreement with the Catholic Diocese of Tucson and the nonprofit San Xavier Mission to act as owner representative for the continued restoration of the church building. The Patronato works closely with Visit Tucson, the area's destination marketing organization. Visit Tucson's director of tourism for leisure travel is a member of Patronato's board of directors.

Folklorist Jim Griffith, a community treasure and founder of Tucson Meet Yourself, is a long-time member of Patronato's board. A number of Arizona organizations, including the Southwestern Foundation for Education and Historic Preservation, the Silver & Turquoise Board of Hostesses, the Green Foundation, the Young Foundation & the Shamrock Foundation have been consistent supporters of the restoration in the past.

- Other Funding Sources or Matches:

Patronato has initiated a capital campaign to raise funds for the East Tower restoration. At this time, the campaign has funds and commitments totaling close to \$400,000 of the estimated \$3 million project cost with the expectation of raising \$1.5 million. Board members have pledged and/or donated \$200,000 to date.

- Education and Workforce Training:

The project will create up to eight additional jobs in construction and building rehabilitation, teaching important skills that can be applied to other projects of new construction or historic restoration. Most of these jobs will be filled by local members of the Wa:k community on the Tohono O'odham reservation.

- Advances Board Adopted Principles of Sustainability and Conservation:

The project will help conserve an important cultural and historical icon. Our contractor is the fourth generation of the Morales family to work on the restoration of San Xavier, preserving historic knowledge of the church's structure.

- Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:

Not applicable.

- Phasing of Large Projects:

Not applicable.

- Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

It is expected that an expanded Patronato endowment will fund ongoing and future maintenance costs. The present fund is nearly \$1 million, and as preservation work nears completion, the board's focus will shift to raising the endowment total.

- Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This is a restoration of a priceless cultural resource that will also enhance the safety of visitors to the historic site.

Department: Patronato San Xavier
Date: May 10, 2013

2014 Bond Election Proposed Projects Template

Project Name: Mission San Xavier East Tower Restoration

Location: 1950 W. San Xavier Rd. Tucson, AZ 85746

Scope: Restore the East Tower of Mission San Xavier to complete the structural rehabilitation of the building's exterior. The Patronato San Xavier is a Pima County-based, non-profit, non-sectarian corporation devoted solely to the preservation of the historic structure at Mission San Xavier. Since 1988, the board has raised and spent more than \$10 million to rehabilitate the Mission's roof, restore the church walls, conserve the sculpture and paintings in the interior and restore the church's West Tower. It is critical to complete work on the East Tower as soon as practical to prevent further damage. The ongoing deterioration of the tower could also undermine portions of the building that previously have been restored.

Benefits:

- Preservation of Southern Arizona's premiere cultural attraction and most important intact architectural structure.
- Foster increased understanding of Pima County's unique history and diverse culture.
- A preserved building will promote additional tourism to the area - the Mission has no admission charge and hosts tens of thousands of visitors each year from all over the world. Recently introduced docent tours (also free of charge) have proven an additional attraction and provide an outstanding outreach and educational experience to Pima County residents and visitors alike.

Costs: \$3 million

Bond Funding: \$1.5 million, to be included as part of Economic Development for tourism attraction

Other Funding: The Patronato San Xavier has begun a capital campaign to attract funding for this project. So far, it has commitments and donations totaling more than \$400,000.

Fiscal Year Project Start and Finish Date: Estimated start during FY 2014; estimated completion at the end of FY 2018.

Project Management Jurisdiction: Pima County

Future Operating and Maintenance Costs: The Patronato San Xavier expects to fund future maintenance from the proceeds of an expanded endowment fund and its annual concerts.

Regional Benefits: Mission San Xavier is one of the 13 original National Historic Landmarks in the country, representing the Southwest. It is the prime cultural attraction for our area, and the doors are open to the public every day of the year. The Metropolitan Tucson Visitors & Convention Bureau uses the Mission in its marketing to promote tourism to the area. The Mission is so popular among area residents that it is the centerpiece of the Seal of Pima County. It is featured in virtually all marketing materials about Arizona to attract business, new residents and tourists to the state. Pima County uses images of the Mission to promote its Sonoran Desert Conservation Plan.

Supervisor District of Project Location: District 3

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Arizona-Sonora Desert Museum – Exhibits and Facility Expansion

American Crocodile Experience – This would extend the Museum’s focus on the Gulf of California featuring one of its most surprising inhabitants, the rarely encountered American crocodile. We conceive going beyond simple *exhibition* of a massive (~12’ long) reptile by developing the space in a manner that allows us to present the intelligence of this ancient line of reptiles, and create an interactive experience sure to intrigue and surprise our visitors.

“Bringing Back the Birds” – We will create several small aviaries nested within the appropriate habitat area, featuring iconic birds, such as caracara, turkey vulture, magpie jay, several species of owls, as well as potential improvements/expansion of the ever popular hummingbird exhibit.

Desert Loop Trail Interpretive “Dome” – We will create a themed children’s nature play & learning experience for this (existing) space, with sections designed for different age groups, along with a stage/presentation area for puppet shows, book readings, interpretive presentations, as well as food service and seating area for adults.

Riparian Adventure – The Museum will expand and renovate its beautiful riparian area, including upgrades to beaver and otter exhibit, incorporation of more information about water in the desert, and introduce *wise water-play*, too. This would allow visitors to play “streamside” in a low impact, relaxed manner, with water use subsequently directed to irrigation of the surrounding vegetation (which will afford us a wonderful opportunity to interpret the Museum’s wetland, recently upgraded through the 2004 Pima County Bond).

Other Interactive experiences (TBD) – The Desert Museum is considering a few other experiences designed to expand audiences, increase learning, increase earned revenue, and provide public health benefits, too.

1. Broad Demonstrated Support by Public:

The Desert Museum is viewed as the “crown jewel” of Tucson and, as such, has tremendous public support. With annual visitation of over 370,000, visitors continually ask for new exhibits, more dynamic/interactive experiences, more animals, more indoor spaces, and greater learning opportunities. The aforementioned projects meet all of these criteria.

2. Has Regional Public Benefit:

For years, museums have demonstrated their public value as educational providers, community

anchors and stewards of our national heritage. They've also earned a reputation for driving tourism, creating jobs, attracting businesses to the community and serving as a source of immense civic and community pride. Considered as Tucson's #1 attraction, and consistently rated as a top ten zoo, botanical garden, and natural history museum, the Desert Museum has certainly accomplished all of this.

Tourism is a key industry for Tucson. With an international reputation as a pioneer in regional natural history interpretation, the Desert Museum draws visitors from around the world. It is also a valued place by local citizens, too. These projects will allow the Museum to develop new cutting edge exhibits and experiences that will help maintain the Museum's stellar reputation and increase its power to draw new audiences and attract more visitors to Tucson, along with providing local citizens with an enriched experience. In particular, they will lead to a broader range of immersive experiences for Museum visitors, improved and more interactive exhibits, extended visitor stay (relative to time in Tucson as well as time on the Museum grounds), deepened member support (especially those residing in Pima County), better understanding of the Sonoran Desert Region, new opportunities for increased revenue (which will increase job opportunities at the ASDM and lead to greater financial independence), increased indoor spaces available, (a major advantage during inclement weather)

3. Partnerships: N/A

4. Other Funding Sources or Matches:

ASDM will seek private funding for the balance of projects costs – especially in terms of staffing, ancillary support, and deferred maintenance

5. Education and Workforce Training: N/A

6. Advances Board Adopted Principles of Sustainability and Conservation:

These projects will introduce new learning opportunities for visitors & are likely to increase people's understanding of the fragility of the Sonoran Desert Region; thus, supporting aspects of Pima County's Sonoran Desert Conservation Plan.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N/A

8. Phasing of Large Projects:

These projects will be done in series, featuring one major project per year, beginning mid-to-late 2015. Projected completion date for all projects would be 2019.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

The ASDM is committed to cover O & M costs from internal revenue sources. Thus, there will be no impact on governments for operating and maintenance costs.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

The entire set of projects is a new capital improvement.

Department:
Date: 3/13/13

2014 Bond Election Proposed Projects Template

Project Name: Arizona-Sonora Desert Museum - Exhibits and Facility Expansion

Location: Arizona-Sonora Desert Museum

Scope: New exhibits and experiences, which may include:

- Exhibits
 - o American Crocodile Experience – This would extend the Museum’s focus on the Gulf of California featuring one of its surprising inhabitants, the rarely encountered and extremely dramatic American crocodile. We conceive going beyond simple *exhibition* of a massive (12’ long) reptile by developing the space in a manner that allows us to show off the intelligence of this ancient line of reptiles, and create an interactive experience sure to intrigue and surprise our visitors
 - o “Bringing Back the Birds” – several small aviaries nested within the appropriate habitat area, featuring iconic birds, such as caracara, turkey vulture, magpie jay, several species of owls, as well as potential improvements/expansion of the ever popular hummingbird exhibit
- Experiences
 - o Desert Loop Trail Interpretive “Dome” – Themed children’s nature play & learning experience for this existing space – with sections designed for different age groups, along with a stage/presentation area for puppet shows, book readings, interpretive presentations, as well as food service and seating area for adults
 - o Riparian Adventure - expand and renovate the Museum’s riparian area, including upgrades to beaver and otter exhibit, incorporation of more information about water in the desert, as well as intelligent water-play, too. This would allow visitors to play “streamside” in a low impact, relaxed manner, with water use subsequently directed to irrigation of the surrounding vegetation (which allows us to interpret the Museum’s wetland, recently upgraded through the past Pima County Bond)

Benefits:

With an international reputation as a pioneer in regional natural history interpretation, the Desert Museum draws visitors from around the world. The aforementioned projects will allow the Museum to develop new cutting edge exhibits and experiences that will help maintain the Museum’s stellar reputation and increase its power to draw new audiences and attract more visitors to Tucson. In addition, they will lead to:

- Broader range of immersive experiences for Museum visitors
- Improved and more interactive exhibits
- Extended visitor stay & motivate visitors to become members (especially those who live in Pima County)
- Deepen visitor understanding of the Sonoran Desert Region
- Providing opportunities for increased revenue
- Increasing indoor space, which is advantageous during inclement weather

Costs: TBD

Bond Funding: \$4,000,000

Other Funding: (List other funding by type and amount, or “None identified at this time”.)
None identified at this time; however, ASDM will seek private funding for the balance of what the projects will require – especially in terms of staffing, ancillary support, and deferred maintenance.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)
Projects will be done in series, featuring one major project per year, beginning mid-to-late 2015. Projected completion date for all projects would be 2019.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)
Arizona-Sonora Desert Museum. ASDM wishes to develop, manage, and bid these projects as the organization did with the Warden Oasis Theater (outside of County procurement system).

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)
ASDM will be responsible for O&M costs.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.)

Supervisor District of Project Location:

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Pima County Fairgrounds RV Park & Infrastructure Improvements

- 1. Broad Demonstrated Support by Public:** The Pima County Fairgrounds is a part of Southeast Regional Park. The fairgrounds are operated by the Southwestern Fair Commission (SWFC) through a management agreement with Pima County. SWFC conducts the day to day operations of the facility, rents facilities for special events and conducts the annual Pima County Fair. SWFC does not receive direct funding from Pima County and operates on the revenues generated from operations and pays all expenses associated with fairgrounds operations and maintenance. Over the past 10 years of the Annual Pima County Fair attendance has doubled reaching almost 300,000 people in 2013. Special event usage and rentals are at an all time high. In the fall of 2010 SWFC approved the Pima County Fairgrounds master plan which was conducted over a several year period with the assistance of several County Departments. The master plan document included input from Pima County Personnel, private citizens, local user groups, and visitors to Pima County. User groups and the final master plan design identified that RV facilities and infrastructure improvements are desired and an important revenue generating opportunity for fairgrounds operations. Large scale events including the Pima County Fair, RV Shows and Rallies, horse shows, concerts, dog shows, etc. can require up to 500+ RV sites on-site for special event operations.
- 2. Has Regional Public Benefit:** With the increased usage of facilities and attendance at events Pima County residents and visitors to Pima County have demonstrated the value of the facility for their leisure time activities. In addition, facilities of this type are unique to Pima County with few facilities in the southeastern portion of Tucson serving citizens of Pima County. The Pima County Fairgrounds have been designated as a disaster location site by the Pima County Office of Emergency Management. RV sites will serve as mobile housing hook up locations, portable restroom and shower connection sites and other needs should an evacuation and relocation of the public be directed to the fairgrounds location.
- 3. Partnerships:** Not Applicable.
- 4. Other Funding Sources or Matches:** Currently, SWFC contributes approximately \$600,000 per year toward capital improvement projects on the fairgrounds. Should this project be approved, funding from SWFC toward this project will be committed.

5. **Education and Workforce Training:** Per the management agreement between SWFC and Pima County, the County may use the facility for education and work force training. Currently SWFC provides facilities for law enforcement training and certification for Pima County. As a designated relocation site for disaster relief, SWFC would work closely with Pima County OEM for making facilities available for education, training or emergency situations.

6. **Advances Board Adopted Principles of Sustainability and Conservation:** Facility design will incorporate Board Adopted Principles of Sustainability and Conservation where applicable.

7. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** Not Applicable.

8. **Phasing of Large Projects:** Not Applicable.

9. **Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:** SWFC will be responsible for all operating and maintenance costs.

10. **Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:** This project is a new capital improvement.

Department: Facilities Management

Date: 4/10/2013

2014 Bond Election Proposed Projects

Project Name: Fairgrounds RV Park & Infrastructure Improvements

Location: Pima County Fairgrounds/South East Regional Park (SERP)

Scope:

In 2011 the Southwestern Fair Commission completed and approved the Pima County Fairgrounds master plan. In the plan developed by SWFC and Populous, there are several infrastructure and RV Park improvements that were identified to upgrade existing and develop new infrastructure and RV Park components at the Pima County Fairgrounds. These improvements will also benefit SERP users at large. Fairgrounds and SERP activity levels have increased significantly in the last several years. This project will allow for the improvement of existing and the addition of new waste water connections located on the fairgrounds that will service RV Park hookups and park support facilities. New water connections are needed throughout the fairgrounds. The electrical system is currently at its maximum potential. Current and future needs can only be met by providing new electrical power from off-site and distributing new secondary power within the fairgrounds. The RV Park within the fairgrounds provides necessary services for events that require overnight stays such as the Fair, Horse Shows, RV Rallies and other special events. Improvements made to these areas will include roads, park circulation, RV sites, drainage and infrastructure that will provide for increased capacity with new and the enhancement of existing services. Improvements will provide the ability for SWFC to upgrade and develop new RV Park components to attract new business, accommodate growth of existing events, while providing other SERP facilities with RV camping facilities to assist with their events. Projects within this request are as follows:

- Redevelopment of Thurber RV Park sites, infrastructure, new RV Building with amenities (restrooms, showers, laundry), soft costs total \$777,628
- Redevelopment of perimeter RV Parks, infrastructure, new RV Building with amenities, soft costs total \$534,915
- New RV Park, infrastructure, new RV Building with amenities, soft costs total \$1,106,912
- Secondary infrastructure between RV Parks and Primary sources total \$754,858

Benefits:

- Provide necessary additional waste water treatment connections for existing & new RV Park hook ups and RV Park support facilities
- Provide for improved circulation and ingress & egress within the fairgrounds
- Provide new & upgraded primary lines for water, sewer and electric service allowing for the expansion necessary to meet the increasing demand of the Fairground facilities
- Increased and improved RV sites will allow for revenue enhancement from the annual fair, horse shows, RV rallies and other special events
- RV Park expansion will provide services to meet the growing demand from Fairgrounds and SERP users
- The Fairgrounds site has been designated as a Mass Reception Area by the Pima County Office of Emergency Management and Homeland Security. These infrastructure improvements will make the site safer and better prepared

Costs: \$3,174,313 The cost estimate was developed by Populous as an element of the Master Plan

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Bond Funding: \$3,174,313

Other Funding: The Southwestern Fair Commission budgets and completes approximately \$400,000-\$500,000 in capital improvement projects at the fairgrounds each year. A portion of SWFC capital improvement money will be dedicated on an annual basis toward the completion of this project.

Fiscal Year Project Start and Finish Date: FY 2015-2017

Project Management Jurisdiction: Economic Development & Tourism

Future Operating and Maintenance Costs: O&M will be covered by the Southwestern Fair Commission (SWFC) who manages the facility

Regional Benefits: Project will benefit all Pima County residents and visitors

Supervisor District of Project Location: District 4

Application of Criteria for Pima County Bond Project Proposals

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Project Name: Marana Regional Performing Arts Center

1. Broad Demonstrated Support by Public: The center serves multiple public needs. It will be the hub for all performing arts events produced in northwest Pima County, produced by Marana Public Schools and by the Town of Marana. Performing arts centers as this become cornerstones to all members of the public and are able to meet the needs of senior citizens through pre-school age constituents.
2. Has Regional Public Benefit: This center will be located in an area that meets the needs of our county's northwest corridor. It will serve the needs of all the citizens in Marana, the families, students and staff of Marana Unified School District, the citizens on the Tangerine Corridor and then respectively Oro Valley, the Picture Rocks and far west side communities will also find the location easily accessible, as well as citizens from regions to the north such as southern Pinal County, who also contribute to the Pima County community and economy.
3. Partnerships: Partners in this project include Marana Unified Schools and the Town of Marana. Marana Schools is also working closely with Educational Facilities Development Services (EFDS) to coordinate further partnerships. Currently pending are partnerships with regional developers, Live Nations (the leading booking agency for venues in America), other municipalities and both private and public universities.
4. Other Funding Sources or Matches: Marana Schools will provide land recently purchased for \$3,500,000. Marana Schools will also seek further funding for the project via a future bond election and or private funding via a lease/lease back project being developed by our partners at Educational Facilities Development Services. Additional legacy costs can also be shared via IGA's between MUSD and Town of Marana and Pima County.
5. Education and Workforce Training: This regional facility will provide multiple training and job opportunities. From the development, design and production of K-12 public school, university partner and municipal partner events to the actual need for logistical employees to maintain and operate the facility. Numerous new jobs will be created both short and long term as well as the site being a venue for new skills to be learned by both MUSD students and regional community members.

6. Advances Board Adopted Principles of Sustainability and Conservation: Not only does Marana Schools believe in designs that provide maximum sustainability and exceptional efficiency. Our development team from EFDS has some of the very best architectural firms on board to ensure this happens. We also are already a living example of these principals as is evidenced by our projects to build solar supply sources into eights of the district's schools, and our commitment to the total energy retrofit that has replaced lighting, HVAC and plumbing units with high efficiency units. These projects are essential for us as a district to meet the needs of our community, reallocate funds to the greater good and positively impact our environment.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: There are none. We are committed to the best use of funding. Our district has maximized the use of its own bond funds and will treat any county partnered bond funds as well if not better.
8. Phasing of Large Projects: The center will be tied into a larger infrastructure to include a new state of the art high school, a new regional library, and other partner developments in the area from Town of Marana and adjacent developers.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: This is another area where this project stands out. Any research will show that a performing arts center is not profitable as for as the dollars in vs. dollars out go. They are of course priceless as far as the community impact. This center will already have the built in partnership for operating costs of the school district and potentially the Town of Marana and the private universities mentioned above that are being developed by our EFDS partners. Bottom line is that MUSD will be here to help keep the center open and in world class condition for our schools and for our community.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a Capital Improvement Investment of the greatest kind. It provides jobs, training and education to help anchor our community far into the distant future.

Department: MUSD

Date: May 1, 2013

2014 Bond Election Proposed Projects Template

Project Name: Marana Regional Performing Arts Center

Location: South of Grier Rd. between Sandario and Sanders adjacent and West of proposed Tangerine Loop extension. Parcels have already been purchased by Marana Unified Schools for the development of this regional performing arts center, a library and a future high school.

Scope: 60,000 Sq. Ft. Community Performing Arts Center

Benefits: Marana Schools in partnership with Pima County wants to take the lead in meeting the diverse needs of our community. There is a real void in the area as it relates to community centers where performances showcasing the arts can be facilitated. There are some successful models of how these multi-municipality developed arts centers are better designed, sustained and utilized. Nearby examples of this type of partnership include the Chandler Center for the Arts and the Buena Arts Center. Our performing arts center will be able to meet the needs of a diverse population, showcasing performances for school aged children, families, community members and our senior citizens. The performing arts center would additionally serve the area's next high school. The potential collaborative partnership of design, development and operation of this multiuse multipurpose facility will serve as a win-win example of school/community partnerships. These partnerships create spaces that are more fully utilized as well as offer significant savings to community members due to the shared operational costs negotiated through Intergovernmental Agreements. Marana Schools in conjunction with Pima County will be leaders in ensuring the breadth of this project is maximized by other relevant entities as well. These partners may include the Town of Marana, the University of Arizona, Pima College and other higher education partners.

Costs: \$ 18,000,000

Bond Funding: \$10,000,000

Other Funding: Marana Unified already purchased the needed land for \$3,500,000. Marana Unified has existing plans to pay further contributing costs via a bond election in 2014 and a pending lease/lease back funding project. We project funds raised to be approximately \$10 million dollars. Marana Unified will share operating costs for staffing and operations in IGA partnerships with Pima County and other entities.

Fiscal Year Project Start and Finish Date: Start FY 2015-2016 finish FY 2017-2018

Project Management Jurisdiction: Project management will be overseen by Pima County and Marana Unified Schools via an IGA partnership.

Future Operating and Maintenance Costs: O &M will be provided through IGA partnerships between Marana Schools, Pima County, Town of Marana and higher education users. Annual O & M estimate is \$345,000.

Regional Benefits: Serves multiple regional users from the Town of Marana, unincorporated areas of Pima County including Rillito and Picture Rocks. It will also draw visitors from southern Pinal County.

Supervisor District of Project Location: District 3- (Supervisor Sharon Bronson)

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Marana Regional Library

1. **Broad Demonstrated Support by Public:** The library serves multiple public needs. It will be the hub for all library related activities in northwest Pima County, produced by Marana Public Schools and by the Town of Marana. Libraries like this become cornerstones to all members of the public and are able to meet the needs of senior citizens through pre-school age constituents. The library will be ideally located adjacent to the next high school in Marana.
2. **Has Regional Public Benefit:** This library will be located in an area that meets the needs of our county's northwest corridor. It will serve the needs of all the citizens in Marana, the families, students and staff of Marana Unified School District, the citizens on the Tangerine Corridor and the citizens of Picture Rocks and far west side communities will also find the location easily accessible, as well as citizens from regions to the north such as southern Pinal County, who also contribute to the Pima County community and economy.
3. **Partnerships:** Partners in this project include Marana Unified Schools and the Town of Marana. Marana Schools is also working closely with Educational Facilities Development Services (EFDS) to coordinate further partnerships. Currently pending are partnerships with regional developers, other municipalities and both private and public universities.
4. **Other Funding Sources or Matches:** Marana Schools will provide land recently purchased for \$3,500,000. Marana Schools will also seek further funding for the project via a future bond election and or private funding via a lease/lease back project being developed by our partners at Educational Facilities Development Services. Additional legacy costs can also be shared via IGA's between MUSD and Town of Marana and Pima County.
5. **Education and Workforce Training:** This regional library will provide multiple training and job opportunities. From the development, design and production of K-12 public school, university partner and municipal partner library events to the actual need for logistical employees to maintain and operate the facility. Numerous new jobs will be created both short and long term as well as the site being a venue for new skills to be learned by both MUSD students and regional community members.

6. Advances Board Adopted Principles of Sustainability and Conservation: Not only does Marana Schools believe in designs that provide maximum sustainability and exceptional efficiency. Our development team from EFDS has some of the very best architectural firms on board to ensure this happens. We also are already a living example of these principals as is evidenced by our projects to build solar supply sources into eights of the district's schools, and our commitment to the total energy retrofit that has replaced lighting, HVAC and plumbing units with high efficiency units. These projects are essential for us as a district to meet the needs of our community, reallocate funds to the greater good and positively impact our environment.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: There are none. We are committed to the best use of funding. Our district has maximized the use of its own bond funds and will treat any county partnered bond funds as well if not better.
8. Phasing of Large Projects: The library will be tied into a larger infrastructure to include a new state of the art high school, a new regional performing arts center, and other partner developments in the area from Town of Marana and adjacent developers.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: This library will already have the built in partnership for operating costs of the school district and potentially the Town of Marana and the private universities mentioned above that are being developed by our EFDS partners. Bottom line is that MUSD will be here to help keep the library open and in world class condition for our schools and for our community.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a Capital Improvement Investment of the greatest kind. It provides jobs, training and education to help anchor our community far into the distant future.

Department: MUSD

Date: May 1, 2013

2014 Bond Election Proposed Projects Template

Project Name: Marana Regional Library

Location: South of Grier Rd. between Sandario and Sanders adjacent and West of proposed Tangerine Loop extension. Parcels have already been purchased by Marana Unified Schools for the development of this regional library, a performing arts center and a future high school.

Scope: 25,000 Sq. Ft. multipurpose library

Benefits: Area is currently served by a 2,000 Sq. Ft. library. This library is too small to adequately serve the community needs due to recent and projected growth rates in the area. Marana Schools is working to be a lead in the optimization of multiple resources for the region and knows the new proposed library would be a learning and use hub for families, seniors, students and community members. The library would additionally serve the area's next high school. This library facility will serve as a win-win example of school community partnerships. These partnerships create spaces that are more fully utilized as well as offer significant savings to community members due to the shared operational costs negotiated through Intergovernmental Agreements. Marana Schools in conjunction with Pima County will be leaders in ensuring the breadth of this project is maximized by other relevant entities as well. These partners may include the Town of Marana, the University of Arizona, Northern Arizona University, Pima College and other higher education partners. Additional benefits may include Marana Schools purchase and use of existing Geasa-Marana Library.

Costs: \$ 7,500,000

Bond Funding: \$7,500,000

Other Funding: Marana Unified already purchased the needed land for \$3,500,000. Marana Unified will share operating costs for staffing and operations in IGA partnerships with Pima County and other entities.

Fiscal Year Project Start and Finish Date: Start FY 2015-2016 finish FY 2017-2018

Project Management Jurisdiction: Project management will be overseen by Pima County and Marana Unified Schools via an IGA partnership. The Town of Marana may be an additional team member in this process.

Future Operating and Maintenance Costs: O &M will be provided through IGA partnerships between Marana Schools, Pima County, Town of Marana and higher education users. Annual O & M estimate is \$143,750.

Regional Benefits: Serves multiple regional users from the Town of Marana, unincorporated areas of Pima County including Rillito and Picture Rocks. It will also draw visitors from southern Pinal County.

Supervisor District of Project Location: District 3- (Supervisor Sharon Bronson)

Application of Criteria for Pima County Bond Project Proposals

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Project Name: YMCA Community Center at UA Tech Park

1. **Broad Demonstrated Support by Public:** The YMCA has been working closely with members and organizations of Vail and the Southeast communities. Support has been demonstrated and been received positively by businesses within Rita Ranch, UA Tech Park, residents of Vail, Rita Ranch and Corona de Tucson as well as the Vail Unified School District. Our eastside YMCA has already begun providing services to the Southeast community such as after school, summer day camp and youth programs through partnerships with the Vail Unified School District. These programs will be enhanced and expanded by the addition of the YMCA Community Center at UA Tech Park.
2. **Has Regional Public Benefit:** The YMCA at UA Tech Park in collaboration with Pima County Libraries will offer services to the entire southeast area including Rita Ranch, Vail, and Corona de Tucson. It will be immediately accessible from I-10 east and easily accessible from Rita Road, Houghton and Old Vail Road. It will be within 1.5 miles of Vail Academy and High School and approximately 3.5 miles from Empire High School. It is estimated that this new YMCA branch would add 10,000 members and 50,000 annual participants while providing no additional costs to the County general fund. The YMCA would provide programs in the following areas: Child Care, Sports, Aquatics, Teen Leadership, Health and Wellness and Community Engagement.
3. **Partnerships:** Partners in this project include the University of Arizona, the Pima County Library, the University Tech Park and the many businesses at the University Tech Park.
4. **Other Funding Sources or Matches:** The land at this site will be provided by the Tech Park. The Board of Directors of the YMCA of Southern Arizona have committed to the undertaking of a \$6.5 million capital fundraising campaign.
5. **Education and Workforce Training:** Through our partnership with the library and Vail School District we plan to offer literacy programs throughout the year to school age children. Additionally with a YMCA this size we typically would employ over 125 individuals per month. YMCA staff range in professional level full time staff to entry level staff at a part time level. The YMCA provides leadership opportunities to many as they develop careers or first enter the workforce. Additionally the YMCA will work closely with the Pima County Library in any workforce training programs that they take on as well as literacy, education and computer training.
6. **Impact on Operating and Maintenance Costs for Governments and Commitment to**

Fund These Ongoing Costs: All operating cost would be paid for by the YMCA of Southern Arizona with no additional burden to Pima County.

7. **Advances Board Adopted Principles of Sustainability and Conservation:** This project will be financially sustainable and meet LEED Silver certification and be solar powered.
8. **Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:** Not applicable.
9. **Phasing of Large Projects:** A typical municipally operated Full Service Community Center is subsidized on average \$800,000 annually. The YMCA takes on all risk and reward saving general fund subsidy for other needed services or projects within the County.
10. **Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:** This project is a new capital improvement project.

Department:
Date: 3/12/2013

2014 Bond Election Proposed Projects Template

Project Name: YMCA Community Center at The University of Arizona Science and Technology Park

Location: University of Arizona Science and Technology Park (UA Tech Park), 9070 S. Rita Road, Tucson, AZ 85747. The recreation center is located on the north-west corner of the project and is bordered by the UA Tech Park 'Solar Zone', with close proximity to interstate 10. The community center consists of approximately ten (10) acres of land on which various amenities are located. Note Figure 1 provides an aerial view of the community center depicting its geographic location and relationship to the University of Arizona Science and Technology Park. The University of Arizona Science and Technology Park sits on 1,345 acres in Southeast Tucson, Arizona. Almost 2 million sq ft. of space has been developed featuring high tech office R&D and laboratory facilities on 345 acres. The UA Tech Park houses 4 Fortune 500 companies: IBM, Raytheon, Canon USA and Citigroup, as well as several emerging technology companies including NP Photonics, and DILAS Diode Laser. The Arizona Center of Innovation, a technology business incubator, and the UA South, a branch of The University of Arizona, are also located at the Park.

Scope: The YMCA of Southern Arizona serves annually more than 60,000 members in Y facilities and programs. With the addition of the YMCA Community Center at the UA Tech Park we would be able to expand that reach to approximately 15,000 additional members. The YMCA focuses on Youth Development, Healthy Living and Social Responsibility nurturing the potential of every youth and teen, improving the community's health and well-being and providing opportunities to give back and support our neighbors. Through programs such as diabetes prevention, child care, sports, swim instruction, health and well-being the Y provides kids the opportunity to increase their independence, create opportunities for cherished family time and allow individuals to achieve wellness through spirit, mind and body. In keeping with our pledge to always make programs affordable and available to all we awarded over 1,700 individuals with scholarships. Additionally, our Military Outreach Initiative supports soldiers and their families during the difficult times of deployment, injury and relocation by providing free membership opportunities to bring their family together to have fun, distract from the pain a deployment can cause and build connections with others.

Benefits: The new community center will serve the area within a 13 mile drive perimeter of the new proposed site. Population estimates for 2010 indicate a population of 17,190 households living in this area. The Vail, Rita Ranch communities as well as employees of the UA Tech Park will have access to: a health and wellness center, swimming pool, athletic fields and courts, playground, five ramadas with barbeques, interspersed common areas and walkways, programming for life long learning and recreational activities and public meeting rooms which will serve as community gathering places. The site will be shared with a full service Pima County Library. The Y currently partners with Pima County Libraries in many capacities this joint facility would allow both the YMCA and the Library to offer collaborative programming throughout the Vail community.

Costs: \$17 million (includes land valued at \$5 million)

Bond Funding: \$6 million

Other Funding: \$6 million YMCA/\$5 million UA Tech Park

Fiscal Year Project Start and Finish Date: Based on available funding, 2015.

Project Management Jurisdiction: The project will be managed by the YMCA of Southern Arizona

Future Operating and Maintenance Costs: YMCA of Southern Arizona will be responsible for all operation and maintenance costs.

Regional Benefits: The project will serve both neighborhoods Rita Ranch and Vail and businesses with more than 10,000 employees in this fast growing community.

Supervisor District of Project Location: Supervisor Raymond Carroll, District 4

Project Name: Sahuarita Multi-Agency Community-Service Facility

1. **Broad Demonstrated Support by Public:** Demand for the food services provided have more than tripled in the past year as awareness of the Sahuarita Food Bank has increased. Our ability to serve our expanding clientele is severely constrained by our available but limited facilities that do not provide the physical space for the growth we have experienced and expect to continue to experience in the near and mid-term.
 - Our 'traditional' food bank operations serve approximately 90 households – 250 people total, providing them a twice-monthly combination of USDA/AZ DES products and other donated and purchased food and related products. Client service, plus food storage is conducted within spaces donated by our supporting host, placing a significant burden on their ability to conduct church-related activities.
 - Our Snak Paks for Kids® program (a partnership with the Community Food Bank of Southern Arizona (CFB) and the Sahuarita School District) served 75 nutritionally 'at-risk' children last year, providing them with week-end nutritional supplements. We are expanding the program this year to 100 children. Meals are packaged in our supporting host's spaces, again placing a significant burden on them.
 - Our recent implementation of the Arizona Produce Gleaning Program distributes surplus wholesale produce to needy families and keeps unwanted produce out of the waste-stream. In May we distributed over 1,500 pounds of food. This program, which is most intense between October and May, places a very significant burden on our supporting host's facilities, both for storage of perishable produce and for servicing clientele. We do not have sufficient refrigerated storage to efficiently conduct the program.
 - Our developing partnerships; e.g., CareMore, provide an opportunity for 'one stop shopping' for individuals and families generally in need of services provided by these other social service organizations, which themselves have demonstrated support in the community based on their client loads. Presently, our limited physical facilities severely constrain our ability to host their operations in conjunction with our own.

Our programs have been recognized and supported by local charitable foundations, civic organizations, realty associations, and neighboring churches. The Pima County government community development agencies and the Sahuarita Town Council have voiced their support for our operations. Our volunteers come from local churches and businesses in addition to our hosting church.

2. **Has Regional Public Benefit:** 95% of our food pantry clientele comes from Pima County. Near 70% come from northern Sahuarita, the South Nogales Highway area, including Summit View (a designated 'food desert'), Magee Ranch area, and southern Tucson. Additionally, we are providing support to clientele of Community Intervention Associates of Nogales, who come monthly for a dedicated food service.

Our supporting host, where the Multi-Agency Community-Service Facility would likely be located, will provide the land. The location is on a major northern Sahuarita roadway, two miles from I-10. We are presently working to establish dedicated transportation from other areas of clientele high-density; e.g., Summit View area of southern Tucson, to our supporting host; these services would be continued when the new facility is established.

As the demand for food services has increased in southern Pima County, the Sahuarita Food Bank has relieved the high capacity strain on the Green Valley Community Food Bank and several neighboring non-Community Food Bank pantries.

Application of Criteria for Pima County Bond Project Proposals – Sahuarita Food Bank Multi-Agency Facility

3. Partnerships: In addition to working food-distribution partnerships with the Community Food Bank of Southern Arizona, the Green Valley Community Food Bank, and the Amado Food Bank, we have established working partnerships with the United Way of Tucson and Southern Arizona, the United Community Health Center of Green Valley, First Things First of Arizona, and CareMore.

With the Sahuarita Multi-Agency Community-Service Facility in place, we will be able to host satellite offices and educational spaces for other social-service organizations, thereby providing 'one stop shopping' for our common clientele.

4. Other Funding Sources or Matches: We have received \$30,000 in Pima County Community Development Block Grant (CDBG) funds for 2013-14 for a closely related project (commercial walk-in refrigerator) that will be integrated into the Multi-Agency Community-Service Facility when funding for the total facility becomes available. We presently have another funding request pending for support of this related project.

Poster Frost Mirto, a Tucson architectural and conservation firm frequently consulted by Pima County community development agencies, has commenced preliminary design of the Multi-Agency Community-Service Facility and can provide initial planning documents as required for further evaluation.

5. Education and Workforce Training: In addition to providing direct nutritional support, our Snak Paks volunteers provide nutritional information for our primary-grade 'at risk' children. CareMore staffs a table with our food pantry and dispenses educational materials in addition to personal hygiene items.

With the Multi-Agency Community-Service Facility in place, we can support workforce, nutritional, and parenting workshops along with other educational sessions hosted by our partner organizations.

6. Advances Board Adopted Principles of Sustainability and Conservation: The Multi-Agency Community-Service Facility will be built to LEEDS Silver or Gold standard. It is expected that solar electric generation and rain-water harvesting will be incorporated in the building. The designing architectural firm, Poster Frost Mirto of Tucson, which specializes in working with local non-profits and often is involved with Pima County development agency projects, is familiar with designing for our desert environment and for ensuring environmental sustainability and conservation.

7. Previously Authorized Bond Projects or Programs that are Now Short of Funding: Not applicable.

8. Phasing of Large Projects: We have been awarded a CDBG contract with Pima County for \$30,000 toward construction of a walk-in reefer that would be incorporated into the Multi-Agency Community-Service Facility as Pima County bond funding (plus other funds presently being sought) become available.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: The Multi-Agency Community-Service Facility will be supported by the Sahaurita Food Bank and other partnering organizations using the facility. Operating and maintenance costs for government agencies will approximate that of any other privately owned energy-efficient structure of this size.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: This project is a new capital improvement.

Department:

Date:

2014 Bond Election Proposed Projects Template

Project Name: Sahuarita Multi-Agency Community-Service Facility

Location: Sahuarita, Arizona

Scope: Approx. 6,000 sq. ft climate-controlled facility, with multiple offices and warehouse, to house the Sahuarita Food Bank (approx. 4,000 sq. ft) plus other local community service organizations (approx. 2,000sq. ft).

Benefits: The Sahuarita Food Bank, presently co-located at the Good Shepherd church at 17750 S. La Cañada Dr. in Sahuarita, serves an ever increasing number of nutritionally ‘at risk’ individuals and households in the Sahuarita and southern Tucson (including South Nogales Highway south of Tucson Airport) area. In three years of service, food pantry operations have rapidly outgrown the host facility’s available space. A facility of 4,000-6,000 sq. ft would allow service growth to meet projected needs. Up to 2,000 sq. ft space could be allocated to other community agencies with whom the Sahuarita Food Bank is establishing collaborative partnerships for their establishment of satellite offices. We are currently working with Poster Frost Mirto, architects, of Tucson to define the architectural and engineering work necessary for the project and hope to work with the Eller School of Management, University of Arizona, to refine the needs assessments previously accomplished.

Costs: ext. \$900,000 (\$150/sq ft.)

Bond Funding: \$300,000

Other Funding: (List other funding by type and amount, or “None identified at this time”.)

Funding procured as of April 24th, 2013: None.

Grant proposals outstanding:

Pima County CDBG - \$88,000 for walk-in reefer (March 2013). Currently a stand-alone project that would be included within the building structure.

Grant proposals planned:

- Freeport-McMoRan Copper & Gold Foundation (May 2013). Approximately \$8,000 (final cost TBD) to fund architectural & engineering analysis (Poster Frost Mirto, Architects, of Tucson) and needs-assessment analysis (proposed: Eller School of Management, University of Arizona)
- Freeport-McMoRan Copper & Gold Foundation (May 2014). \$500,000 for facility construction.
- Green Valley County White Elephant, Inc. (July 2013). \$100,000 for facility construction.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)

Dependent upon receipt of funding, initiation of construction is planned for FY2015 (winter CY2014-15) with completion no later than FY2016 (fall CY2015).

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.)

Sahuarita Planning Department; Pima County

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.)

Estimated O&M is \$400/month (electricity, water, minor maintenance). The Sahuarita Food Bank will seek outside funding for operating expenses; in part through transfers from other organizations utilizing the facility.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.) Anticipated benefits will be accrued primarily by residents of southern Pima County. The current, and projected, operating area of the Sahuarita Food Bank is Sahuarita and southern Tucson, including the South Nogales Highway corridor. This facility will provide satellite offices for other community organizations, thereby increasing their areas of activity.

Supervisor District of Project Location:

If the facility is located on property belonging to the Good Shepherd church at 17750 S. La Cañada Drive, Sahuarita, it will be located at the juncture of districts Two, Three and Four. Clientele of the Sahuarita Food Bank come predominately from District Two.

Application of Criteria for Pima County Bond Project Proposals

Project Name: Pedestrian Safety and Walkability Improvements

1. **Broad Demonstrated Support by Public:** A desire for a more walkable community via increased pedestrian infrastructure has been clearly expressed by the public through extensive public input processes conducted by Imagine Greater Tucson. Four of the nine principles identified by the public are directly related to walking: accessibility, environmental integrity, healthy communities, and quality neighborhoods.
2. **Has Regional Public Benefit:** Every resident of Eastern Pima County is a pedestrian and stands to benefit from improving the walkability of the region. Whether it is safe routes for children to walk to and from school, curb ramps for the elderly to move around their neighborhoods, or enhanced crossings for locals and visitors alike to access multiple businesses along a corridor, everyone has a reason for needing a safe, comfortable, and convenient walking environment.

When residents have a walkable environment that allows them to walk more and drive less, the following benefits apply across the region:

- reduced traffic congestion
- increased efficiency/effectiveness of a multi-modal transportation network
- reduced levels of obesity, heart disease, adult onset diabetes, and other illnesses resulting from sedentary lifestyle
- increased access for people of all ages and abilities, including the 33% of the population that can not or does not drive an automobile at any given point in time
- improved air and water quality
- curbed heat island effect

This funding will be allocated across the entire county in all jurisdictions that apply.

3. **Partnerships:** As the lead organization advocating for a more walkable region, Living Streets Alliance has received firm support and commitment from both the Pima County and City of Tucson Departments of Transportation, Downtown Tucson Partnership, Watershed Management Group, Imagine Greater Tucson, and numerous neighborhood organizations. It is expected that the ELDER Initiative, Pima Council on Aging, numerous school districts, and the DOTs of other jurisdictions will be partners in encouraging and creating a more walkable environment through this process.
4. **Other Funding Sources or Matches:** No matching funds have been committed at this time; however, if approved, it is expected that “match” regional or state transportation money will be a strong possibility. Also, jurisdictions applying for funding will be required to provide a 2% match designated for implementing pedestrian education and awareness activities, which will be defined in their applications. These activities will be designed to encourage Pima County residents to walk and utilize pedestrian capital improvement as well as to educate about pedestrian safety.
5. **Education and Workforce Training:** Each jurisdiction that applies for pedestrian funding will be required to include a method for youth training and employment in their pedestrian plan. (An example would be training and employing local youth to pour sidewalks, conduct

neighborhood walking assessments, etc.) Additionally, part of the decision-making process in each jurisdiction will be to engage neighborhoods in understanding the public health benefits of walking.

6. Advances Board Adopted Principles of Sustainability and Conservation: It goes without saying that of all the modes of transportation, walking is the most sustainable. It is the most cost-effective, healthy, has the least amount of harmful environmental outputs, and is the most equitable – anyone can walk. It has the smallest “footprint” on the land, and encourages density thereby increasing the efficiency of cities. Investing in walking infrastructure will move regional transportation and growth patterns in a significantly more sustainable direction.

With auto emissions accounting for 75% of Tucson’s air pollution (as of 2010), decreasing auto trips can have a major impact on reducing greenhouse gases and slowing climate change. With 65% of U.S. trips less than one mile currently being made by automobile, a shift from driving to walking becomes a key mitigation strategy against the detrimental effects of climate change. A walkable environment creates opportunities for “park-once” stops, which allow people who have already parked to leave the car and do the next few close trips on foot, rather than having to get back in the car in between destinations.

Many families cannot afford homes in urban centers, pushing them to the suburbs, which necessitates that they then spend a significant portion of their annual income on commuting. This also expands the footprint of development upon the natural environment. On the other hand, as walking (especially to good transit) becomes a more viable transportation mode, having one car instead of two, or no car, (a cost savings of \$8,600-\$17,200 per year) becomes more realistic for lower income families, making well-located housing in urban centers much more affordable to Pima County residents, even at seemingly higher rent or sales prices.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable.
8. Phasing of Large Projects: Bond money will be made available in two phases:
 - FY2015-2016 Phase 1, \$20 million: Jurisdictional pedestrian plan/project development, followed by first round of funding for capital improvements
 - FY2017-2020 Phase 2, \$30 million: Second round of funding for improvements

Phase 2 funding will be contingent upon completion of projects from Phase 1. Unexpended funds from Phase 1 will be returned to the funding pool and dispersed in Phase 2

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Each jurisdiction will assume responsibility for future Operation and Maintenance costs of improvements made within their jurisdiction and will be required to provide documentation of their existing O&M policies.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
Capital Improvement: \$50 million for pedestrian safety and walkability capital improvement projects to be allocated on a need-basis in Pima County member jurisdictions. There are numerous enhancements across the rural and urban landscapes of Pima County that would vastly improve safety and walkability at a relatively low cost. These may include, but are not limited to: enhanced connections and crossings; continuous sidewalk networks; streetscape improvements; traffic calming; and green infrastructure.

Department: TBD
Date: April 22, 2013

2014 Bond Election Proposed Projects Template

Project Name: Pedestrian Safety and Walkability Improvements

Location: Pima County

Scope: \$50 million for pedestrian safety and walkability capital improvement projects to be allocated on a need-basis in Pima County member jurisdictions. There are numerous enhancements across the rural and urban landscapes of Pima County that would vastly improve safety and walkability at a relatively low cost. These may include, but are not limited to: enhanced connections and crossings; continuous sidewalk networks; streetscape improvements; traffic calming; and green infrastructure.

Each jurisdiction will be eligible to apply for funding by showing their commitment to developing a need-based pedestrian bond implementation plan within a larger long-term pedestrian plan that aligns with the goals and objectives outlined in the Pima Association of Governments Regional Pedestrian Plan Update, which will be completed by Spring 2014. The PAG plan will include specific indicators that measure progress toward desired outcomes in pedestrian infrastructure and safety and thus will thus provide a built-in evaluation for the implementation of this bond project. Living Streets Alliance will convene a transparent oversight committee to review proposals from each jurisdiction and make recommendations to the Board of Supervisors based on each proposal's demonstration of need and potential to fulfill the goals and objectives outlined in the Pima Association of Governments Regional Pedestrian Plan Update.

Bond money will be made available in two phases, with Phase 2 funding being contingent upon completion of projects from Phase I. Unexpended funds from Phase 1 will be returned to the funding pool and dispersed in Phase 2.

Benefits: Walking is the most basic mode of transportation and one that, until recently, has not received as much attention as other modes. This, despite that every person is a pedestrian and walks at some point during their day. To increase the number of people walking, the distances being walking, and the diversity of trips made by foot, walking need to be safe, comfortable and convenient, meaning that pedestrian networks need to be continuous and accessible, shaded or sheltered from harsh summer sun, provide safe connections that reduce conflicts with other modes of transportation, and connect neighborhoods to destinations from door to door. A truly walkable environment has numerous benefits to individuals and communities including:

- reduced traffic congestion, plus increased efficiency/effectiveness of a multi-modal transportation system
- reduced levels of obesity, heart disease, adult onset diabetes, and other illnesses resulting from sedentary lifestyle
- increased access for people of all ages and abilities, including the 33% of the population that can not or does not drive an automobile at any given point in time
- improved air and water quality
- curbed urban heat island effect

Costs: Currently undefined and infinite. The proposal process will necessitate that each jurisdiction quantify the monetary value of pedestrian improvements needed within their own jurisdiction.

Bond Funding: Fifty Million Dollars

Other Funding: None identified at this time, however potential “match” regional or state transportation money may be a possibility.

Jurisdictions applying for funding will be required to provide a 2% match that will be designated toward implementing pedestrian education and awareness activities (which will be defined in their application). These activities would be designed to encourage Pima County residents to walk and utilize pedestrian capital improvement, and also educate pedestrians and drivers on pedestrian safety.

Fiscal Year Project Start and Finish Date: (Start: FY2015, End: FY2020)

- FY2015-2016 **Phase 1, \$20 million:** Jurisdictional pedestrian plan/project development, followed by first round of funding for capital improvements
- FY2017-2020 **Phase 2, \$30 million:** Second round of funding for improvements, based on performance from Phase I

Project Management Jurisdiction: Each jurisdiction that receives money through this bond will be responsible for managing the construction of identified pedestrian capital improvements and administering accompanying education/awareness programs within their jurisdiction.

Future Operating and Maintenance Costs: Each jurisdiction will assume responsibility for future Operation and Maintenance costs of improvements made within their jurisdiction and will be required to provide documentation of their existing O&M policies.

Regional Benefits: The bond money will be allocated based upon population size across the entire county in all jurisdictions that apply. Thus benefits outlined above as they relate to pedestrian safety, the economy, public health and the environment are all on a regional level. Additionally, a truly multi-modal transportation network (which benefits and is used by the entire region) necessitates walking as a mode of transportation. Because everyone is a pedestrian, each and every resident of Pima County has a stake in improving the entire pedestrian network in the region.

Supervisor District of Project Location: All

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Tucson Wildlife Center, Inc., Acquisition and Expansion

Located at 13275 E. Speedway Blvd, Tucson, AZ 85748

1. **Broad Demonstrated Support by Public:**

Tucson Wildlife Center (TWC) is supported financially or in-kind by many entities such as the Global Federation of Animal Sanctuaries, Arizona Game & Fish Department, University of Arizona, civic organizations/Rotary Clubs, professional volunteers; veterinarians, doctors, a wildlife filmmaker, Certified Public Accountants, Attorneys, Community Foundation for Southern Arizona, Center for Planned Giving and including support from schools, foundations, individuals, corporations.

2. **Has Regional Public Benefit:**

Tucson Wildlife Center serves as a front line wildlife rescue service to the following Arizona counties; Pima, Cochise, Santa Cruz, Graham and Pinal. TWC receives 5,000 calls each year from the public seeking help with sick, injured or orphaned wildlife. TWC has increased the number of rescues from 250 in 1998 to nearly 1,000 in 2012.

3. **Partnerships:**

Partnerships include; Arizona Land & Water Trust, Tucson Electric Power Company, Trico Electric Cooperative, Defenders of Wildlife, Center for Biological Diversity, Sky Island Alliance, Bureau of Land Management, Arizona Game & Fish Department, U.S. Fish & Wildlife, Arizona-Sonora Desert Museum, Tucson Audubon Society, Tucson Botanical Gardens, The Nature Conservancy, A thru Z Consulting, Pima County and the City of Tucson.

4. **Other Funding Sources or Matches:**

Funding sources for Tucson Wildlife Center also include ranch owners who provide safe release sites for our rescues. Capital campaign support began with a generous gift from the estate of Sam Goldman to build a state-of-the-art wildlife hospital. Following in support of the wildlife hospital is the estate of Ron Fletcher and many anonymous donors. TWC participated in AZ Gives Day and Giving Tuesday online campaigns. The Dine Out for Charity program includes support from local restaurant owners. Matching funds and/or major continued support has been offered by the Cavender Family, Pettis Family, Simpson Foundation, Wattis-Harris Foundation, Findley Family Foundation, Binky Foundation, Summerlee Foundation and Eegees.

5. Education and Workforce Training:
Existing training takes place on and off site. The new wildlife hospital library and training center will offer a state-of-the-art training facility including veterinarian and vet intern training in wildlife medicine. Extensive rehabilitator training includes learning skills and obtaining permits. Over 70 volunteers and three full time staff receive vital ongoing training by attending classes, webinars, presentations and lectures.
6. Advances Board Adopted Principles of Sustainability and Conservation:
Tucson Wildlife Center has incorporated some solar electric generation and water harvesting to ensure sustainability and conservation for the future.
7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding:
Not applicable.
8. Phasing of Large Projects:
TWC is currently at capacity, in terms of number of intakes. Phase one of the wildlife hospital will support the continued growth and emergency needs of our rescues for generations to come. Phase two of the wildlife hospital will incorporate administrative headquarters and housing for an onsite veterinarian and vet intern specializing in wildlife medicine.
9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:
Not applicable. Tucson Wildlife Center is responsible for all operating maintenance.
10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
Pima County acquisition to include land and buildings.

Department: Tucson Wildlife Center, Inc.
Date: May 2013

2014 Bond Election Proposed Projects Template

Project Name: Tucson Wildlife Center, Inc. Acquisition and Expansion

Location: 13275 East Speedway, Tucson, Arizona

Scope: This project includes the acquisition and expansion of the Tucson Wildlife Center and the Sam Goldman Wildlife Hospital. This includes acquisition of the property and buildings, and lease back to the Tucson Wildlife Center, similar to other leased property agreements. It also includes expansion of the Wildlife Village Operations Center, renovation of an existing house for the purposes of developing an intensive care unit and observation center, and other related improvements.

Benefits: The Tucson Wildlife Center is a 501(c)3 non-profit organization dedicated to the **Rescue, Rehabilitation and Release** of injured and orphaned wildlife and the **Education** of the Public with regard to a safe and respectful interface with our native species.

Licensed by the US Fish and Wildlife Service and the Arizona Game and Fish Department, TWC rescues most of the large animal species and is one of the only facilities in southern Arizona capable of handling sizable native and federally protected wildlife. TWC specializes in the rescue and treatment of a large variety of animals including bobcat, javelina, and coyote as well as raptors and larger birds of prey such as hawks, owls and the Golden Eagle.

TWC fields over 7000 calls for assistance and emergencies annually and rescued nearly 1000 animals in 2012. Working with local veterinarians, physicians and over 70 community volunteers, 80% of treatable animals are successfully released back into the wild.

Since 2007 TWC has been developing plans that centralize many of its diverse daily activities into a new Wildlife Hospital. Thanks in large part to a substantial donation from the estate of Sam Goldman, TWC broke ground on the Sam Goldman Wildlife Hospital late in 2012. Generous donations have recently funded the renovation of the Bobcat Nursery, construction of new Mammal and Avian transitional pens, and with the assistance of TEP, a state of the art Eagle Flight Cage.

TWC is currently raising funds to complete the fixtures and furnishings efforts for the new Wildlife Hospital including new Digital X-ray and Ultrasound Imaging machines, and a new Solar Power installation, as well as two new Rescue Vehicles, and a 4WD van for remote release. Upcoming phases include the Wildlife Village Operations Center housing TWC Administration, a Volunteer Services and Training Center, and on-site Veterinarian Quarters. Current plans also include renovation of abutting property leased from Pima County Regional Flood Control into an Intensive Care and Isolation Observation Center.

Costs: \$2,200,000

Bond Funding: \$2,200,000

Other Funding: Other funding may be available through Grants and Private Donations. Substantial donations have already been raised for capital improvements currently underway.

Fiscal Year Project Start and Finish Date: Start –FY2015/16 / Finish –FY2018/19

Project Management Jurisdiction: Pima County and Tucson Wildlife Center, Inc

Future Operating and Maintenance Costs: \$350,000 - \$450,000 Annually. Operating Costs will be covered by TWC.

Regional Benefits:

TWC provides a valuable public service by assisting in the safe capture, rehabilitation and release of injured and orphaned wildlife and educating the public as to safe and respectful interaction with native species. TWC answers calls 24 / 7, 365 days a year and strives to be the initial point of contact for emergency and public assistance calls from area residents.

TWC emergency call and rescue loads have doubled in the past 3 years alone. As local communities develop and population growth continues to impact native habitat, demand for TWC services is expected to continue to increase.

The new Sam Goldman Wildlife Hospital will enable TWC to handle the increased load of injured and orphaned wildlife when complete. Future phases will enhance TWC's public education efforts and are intended to inspire and train the next generation of veterinarian and wildlife care specialists.

Supervisor District of Project Location: District 4

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 1, 2013.

Project Name: COLD WAR HANGAR and THEATER at PIMA AIR & SPACE MUSEUM

1. **Broad Demonstrated Support by Public:** With nearly three hundred aircraft on display, the Pima Air & Space Museum is the largest non-government funded aviation museum in North America. The size and diversity of the museum's collection is second only to the Smithsonian Institution's National Air and Space Museum. The museum draws more than 165,000 visitors on an annual basis, twenty percent of whom come from outside the United States. It receives public support from a broad constituency because of its collection and because it offers activities and programs that appeal to a broad cross section of the population and for all ages. In a recent survey conducted by a local research specialist, 98% of Pima County residents listed the Pima Air & Space Museum as one of the top local attractions. Additionally, approximately 40% of the museum's visitors are either repeat visitors or were referred by friends or family who have previously visited the museum.

2. **Has Regional Public Benefit:**

This project will bring significant benefits to the region. The Cold War and its aftermath present a compelling story. For more than forty years, people around the world held their collective breath as the United States and the former Soviet Union engaged in a silent conflict that came to be known as the Cold War. An entire generation was shaped by this conflict and by the knowledge that all of us, regardless of where we lived, were on the frontline of the longest war ever fought by the United States.

Nowhere was this more true than this region of Arizona, home to 18 Titan II Intercontinental Ballistic Missile Sites, Davis-Monthan, Luke and Williams Air Force Bases, Ft. Huachuca, and a robust military defense industry. This project will draw new and repeat visitors to the Pima Air & Space Museum both from the regional community and from around the world because it will present tangible artifacts of the Cold War. Visitors will see and touch some of the iconic aircraft that protected the world during that tense time in an environment that is comfortable all year round. In addition to nearly doubling the size of the museum's indoor exhibit area, this project will enhance the museum's stature as an educational institution and preserve historic artifacts for future residents and visitors to Southern Arizona.

Moreover, the addition of a two-hundred seat theater to the museum will not only improve the visitor experience at the museum, but it will also improve the educational experience for teachers and students alike, as the museum plans to show live broadcasts and images from current and future NASA missions. The addition of a

theater will also compliment the museum's catered event programs. The museum is already one of southern Arizona's largest banquet venues. The addition of a theater that can be used for meetings and presentations will enhance the museum's banquet offerings which can attract business to the region from around the United States.

3. Partnerships: N/A

4. Other Funding Sources or Matches: Arizona Aerospace Foundation-Pima Air & Space Museum: \$4 Million

5. Education and Workforce Training: This project will provide significant benefits to local educators presenting their Cold War curriculum. The history of the Cold War period is a significant part of the State of Arizona Social Studies curriculum. This project will put substance to a topic that is becoming all too abstract by presenting a living history to school groups in an immersive experience at no cost to the schools or students (school groups are admitted free to the museum).

6. Advances Board Adopted Principles of Sustainability and Conservation: It is expected that lighting for the Cold War Hangar will be provided either by skylights or by solar electric generation. Restroom facilities will incorporate low flow toilets, waterless urinals and lavatories with battery operated motion sensor faucets and soap dispensers. Desert landscaping will be utilized around the building.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: N/A

8. Phasing of Large Projects: N/A

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs:

Operating and maintenance costs will be covered by the Arizona Aerospace Foundation-Pima Air & Space Museum.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:

This project is a new capital improvement.

Department: Economic Development and Tourism (ED&T)
Date: August, 2009

2008 Bond Election Proposed Projects Template

Priority: (A)

Project Name: COLD WAR HANGAR at PIMA AIR AND SPACE MUSEUM

Location: 6000 E. Valencia Road, Tucson, Az. 85756 (Lat N 32 8' 26.45" Long W 110 51' 52.68")

Scope: Construct a 120,000 square foot display hangar at the Pima Air and Space Museum for the purpose of displaying aircraft and artifacts related to the Cold War period of world history (1946-1991). The most significant aircraft to be included are a Convair B-36J, one of only four left in existence and the oldest surviving B-52 bomber. Between sixteen and twenty other historic aircraft in the museum's collection will also be accommodated in the building. In addition a themed educational exhibit will be designed to encompass both the displayed aircraft and additional artifacts, photographs, and graphical material related to the Cold War.

Benefits: The project will enhance the museum's stature as an educational institution and preserve historic artifacts for future residents and visitors to Southern Arizona.

Costs: Total Cost is estimated to be: \$ 11.5 Million

Bond Funding: \$4 Million

Other Funding: (Arizona Aerospace Foundation (Pima Air and Space Match: \$ 7.5 Million)

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.)
Start date: Fiscal 2011
End date: Fiscal 2013

Project Management Jurisdiction: (Pima County ED&T/Facilities Department)

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.) O&M will be covered by Pima Air and Space Museum

Regional Benefits: This project will help to encourage new and repeat visitors to the Pima Air and Space Museum and the Titan Missile Museum both from the local community and from around the world. The history of the Cold War period is a significant part of the State of Arizona Social Studies curriculum. This building and its displays will have educational benefit to teachers presenting this history to their students throughout Arizona.

Supervisor District of Project Location: District 2

For Internal Use only:

Specific County Administrator Contemporary Issue being addressed with expenditure:

Application of Criteria for Pima County Bond Project Proposals

Project name: UA Downtown Academic and Business Innovation Initiative

Drafted by the University of Arizona

1. Broad Public Support:

In response to strong public demand and emerging economic opportunities, the University of Arizona is rapidly developing new programs to advance Tucson's role in both the regional and global economies. New initiatives include several degree programs aimed at international development, sustainable urban design, real estate and various professional development needs, as well as critical efforts in public policy, public health, languages and entrepreneurship. Further, the UA McGuire Center for Entrepreneurship is seeking ways to incubate small companies in a dense and dynamic urban environment – partially in response to public requests to enhance McGuire's contribution to Tucson's innovation enterprise. New ventures also would include a GeoDesign Lab and an Innovation Fabrication Shop to further drive local economic opportunities.

2. Regional Benefit:

These programs reflect the UA's and Tucson's increasing leadership roles as a hub in a global knowledge network. In short, the UA initially has identified nearly a dozen programs and services with explicit local character and global relevance, with needs totaling slightly in excess of 75,000 square feet. The University proposes locating these programs in the very heart of downtown Tucson. Each of these new or relocated programs would help the UA advance its contribution to the urban relevance and reputation of Tucson through strategic expansion of the UA's \$8.3 billion statewide economic impact, attracting additional students, faculty and industry investment to Tucson. These specific degree programs also would attract additional talent and resources to the region.

3. Partnerships:

Specifically, the UA hopes to build upon its shared investment partnerships with Pima County, by locating these new business and academic programs within a four-block radius of the collaborative academic programs already located in the County's Roy Place Building to facilitate interdisciplinary exchanges between the new and existing downtown classes and programs. These programs preferably would be co-located with the County's proposed Business One-Stop, allowing both Pima County and the UA to better leverage their respective intellectual capacity in advancing Arizona's small-business innovation enterprise.

4. Other Funding Sources or Matches:

The UA would develop and manage the academic programs related to this proposal, and bring as many as 96 faculty, staff and graduate student employees to downtown Tucson in the first three years, fully supporting their salaries and ERE.

5. Education and Workforce Training:

In the first year, the 13 programs are projected to bring as many as 120 students downtown, eventually growing to as many as 500 to 1,000 students within about five years. These programs would provide key workforce training opportunities to many sectors of our business community.

6. Impact on Operating and Maintenance Costs for Governments:

With the UA covering O&M expenses, Pima County's O&M costs would not be impacted.

7. Advances Board Adopted Principles of Sustainability and Conservation:

Tucson needs a vibrant downtown, and the UA has critical programmatic space needs that must be addressed. This proposed project provides a solution that allows both parties to meet their needs in a manner that minimizes sprawl, locates significant professional and urban-focus programs near their demand base and leverages public transportation via the Modern Streetcar. The UA would comply with the sustainability and LEED requirements adopted by the County for building design.

8. Advances Board adopted principles of economic development and basic employment growth that will attract more jobs to the community:

This business-creation function, potentially shared between UA and Pima County, would represent a transformational investment to retain and expand Tucson's creative class. This shared vision also may provide additional UA-County economic development collaboration opportunities that might better position our community as an innovation hub.

9. Advances the following nine principles that represent the shared values identified in the Imagine Greater Tucson process: accessibility, educational excellence, environmental integrity, good governance, healthy communities, higher education, prosperity, quality neighborhoods, and regional identity. Please list which of the nine principles are advanced by the project. Descriptions of the principles can be accessed at www.imaginegreatertucson.org/progress/values-pledge.

This proposal advances all nine shared principles: accessibility through effectively leveraging the Modern Streetcar and moving programs closer to their demand base; educational excellence and higher education through extensions of our main campus reputation; environmental integrity and good governance through the shared UA-County investment for new programs related to smart, sustainable design and effective public policy; healthy communities and quality neighborhoods through helping to drive a vibrant, walkable downtown and through significant contributions to the planning and design workforce; prosperity through creating additional education and innovation opportunities for County residents and drawing additional talent and investment to the region; and regional identity through building on Tucson's reputation as an innovation hub in a creative, sustainable environment.

10. Previously Authorized Large-scale Bond Projects Now Short of Funding:

Not applicable.

11. Phasing of Large Projects:

The UA would hope this project could occur at the earliest possible time in the bond expenditure cycle. Phased development approaches related to this proposal would present significant challenges that should be avoided, if possible. However, some phasing options potentially could be considered, if required, if subsequent bond program funding and facility completion could be assured within a defined number of years.

Application of Criteria for Pima County Bond Project Proposals

Directions: The Pima County Bond Advisory Committee adopted criteria for project inclusion. For each resubmitted and new bond project proposal, please answer how the project meets the criteria below. If certain criteria do not apply to the project, please answer not applicable. The total response for each project should be no longer than two pages in Arial size 11 font. Please do not submit exhibits or attachments. The completed form should be e-mailed to Deseret.Romero@pima.gov on or before July 15, 2013.

Project Name: Pima County Small Business Entrepreneur and Academic Center

Drafted by Pima County Facilities Management Department

1. **Broad Demonstrated Support by Public:** The University of Arizona's expanded presence in downtown Tucson has been well documented and supported. The economic benefits of a thriving downtown benefit all. In addition to expanding upon the University's current \$8.3 billion statewide impact, such a new facility would provide an outstanding catalyst for the incubation, retention and growth of Tucson based emerging companies with above average wages. Located on underutilized County-owned land, the Center would be ideally located in the Business District as currently identified by ongoing master planning efforts underway to create a focused progression of mutually cohesive districts along the modern streetcar route.
2. **Has Regional Public Benefit:** With an emphasis of incubation, retention and growth, the Center would focus on creating a business environment conducive to start-up small business entrepreneurs unencumbered with the burden of market rate expenses. Based upon relatively short lease terms, the Center would serve as a "jumping off" point to allow start-ups to gain sufficient exposure and equity prior to then building new, larger facilities elsewhere within Pima County.
3. **Partnerships:** The primary partner in this endeavor would be the University of Arizona. However, possible collaboration as exemplified by the County's ability to bring Accelerate to Tucson could also include TREO, the Arizona Commerce Authority, Tucson Chamber of Commerce and other organizations affiliated with job growth and retention.
4. **Other Funding Sources or Matches:** While it is not anticipated that the University would provide any capital investment to the project, it is fully anticipated that the project would include a retail component on the ground floor which would generate market rate rental income as well as coverage of Operating & Maintenance expenses for building operations by the various tenants.

5. Education and Workforce Training: The facility would greatly enhance both education and workforce training opportunities. The plan would include academic spaces and meeting rooms available to all local businesses on a rental basis. A business support vendor (i.e., Kinkos/Fed Ex) is envisioned as a ground floor tenant to support all downtown business. The facility would host those programs currently developing at the Roy Place Building including the Masters in Development Practice (MDP) and associated curriculum. Other programs include the expansion of the UA GeoDesign Lab and Innovation Fabrication Workshop .

6. Advances Board Adopted Principles of Sustainability and Conservation: Per BOS policy, any new facility in excess of 5,000 sq. ft. would be designed and built to LEED Silver standards or above. Per current master planning efforts now underway in conjunction with the Downtown Tucson Partnership, parking for such a facility would be proposed to utilize either existing or planned structured parking in lieu of new additional surface parking. Ideally located on the modern streetcar route, the facility would encourage frequent use of urban mass transit.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: Not applicable

8. Phasing of Large Projects: Due to the inherent high cost of building in the urban core, phasing of such a project is neither recommended nor applicable. In addition, phased construction of this type of facility can be extremely detrimental to existing tenants.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: Such a project must offer below market rental rates in order to meet the needs of starts-up and entrepreneurs whose greatest initial challenge is limited cash flow. By offering ground level retail at market rates, the County increases its ability to balance the overall building expenses and cover cost. Typically, operating and maintenance expenses for downtown properties are running no more than \$10psf exclusive of parking. The true payback for this type of venture lies in the growth and retention of long-term, above average wages, all of which are easily tracked and accounted for.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project: Correct.

Department: Facilities Management

Date: April 26, 2013

2014 Bond Election Proposed Projects Template

Project Name: Pima County Small Business Entrepreneur and Academic Center

Location: Northeast corner of Scott and Broadway, Tucson, AZ.

Scope: Construct a 220,000 sq. ft., 10-story mid-rise office tower with limited on-site parking to house community and business supportive related ground level retail services, shared and networked conferencing and classroom spaces, relocated County functions currently housed at 97 E. Congress (which would subsequently be sold for re-development), and speculative tenant office space of various square footages to support innovative start-up business ventures advanced by the University of Arizona's McGuire Entrepreneurship Program.

Benefits: The University's expanding downtown presence includes multiple highly visible residential projects as well as an expanded programming at the Roy Place Building. The UA is rapidly developing new programs to meet the needs of a global economy including a Masters in Development Practice (MDP) aimed at international development, sustainable urban design, and various professional development needs, as well as critical initiatives in global public policy, languages and entrepreneurship. All of these programs reflect the UA and Pima County's potential joint role as a hub in a global knowledge network. New ventures would also include a GeoDesign Lab and Innovation Fabrication shop to further drive this global identity. All of these programs would both benefit and compliment the urban fabric if located in the heart of downtown. Each of these new or relocated programs will help the UA advance its contribution to the urban relevance and reputation of Tucson's downtown, and will allow the University to expand upon its current \$8.3 billion statewide economic impact. Such co-located academic space with small business entrepreneur start-up lease space would provide an outstanding catalyst for the incubation, retention and growth of home-grown emerging companies with above average wages.

Costs: \$64.0M without on site parking
\$76.0M with three levels of on-site structured parking

Bond Funding: \$64.0M or \$76.0M based upon option above

Other Funding: None identified at this time

Fiscal Year Project Start and Finish Date: 2016 - 2018

Project Management Jurisdiction: Pima County Facilities Management

Future Operating and Maintenance Costs: Anticipated annual O&M costs not to exceed \$7.00psf or \$1.54M annually recoverable via market rate lease agreements with tenants.

Regional Benefits: The proposed facility would provide much needed start-up business and academic support to better leverage the community's respective intellectual capacity with an emphasis on retaining such capacity within the downtown urban core.

Supervisor District of Project Location: District 5; Hon. Richard Elias

Application of Criteria for Pima County Bond Project Proposals

Project name: University of Arizona Downtown Museums Project

Drafted by the University of Arizona for their portion of the Downtown Stravenue project.

1. Broad Public Support:

From Tubac to Oro Valley, Greater Tucson long has been considered an “arts and cultural hub.” Several studies, and a recent community town hall, advanced the idea that with proper investment, Tucson could become THE major arts hub of the American Southwest. To help our community realize this vision, the University of Arizona (UA) has proposed an exciting project that could help transform the cultural landscape in downtown Tucson – and serve as a major economic catalyst as well.

The UA proposes to locate its internationally renowned UA Center for Creative Photography (CCP) and its UA Museum of Art (UAMA) to downtown Tucson, offering a world-class component to a proposed downtown cultural and arts enhancement initiative.

These programs would help create a comprehensive, world-class museum complex, better leveraging the nearby presence of the Tucson Museum of Art, the Museum of Contemporary Art, and performing arts centers such as the Leo Rich Theater. Together, these existing assets, and the new UA museums, would provide a “critical mass” of urban cultural attractions unmatched in the Southwest.

2. Regional Benefit:

A vibrant downtown is essential to regional economic development and was recognized as one of five key goals in the regional Economic Blueprint developed by Tucson Regional Economic Opportunities (TREO). The Blueprint contends that the broader community must work together to “revitalize Tucson’s urban center so that it excites, attracts and economically benefits the entire region.”

TREO, Pima County and the UA all recognize that a vibrant downtown is a tremendous economic driver, and arts and cultural organizations contributed a total economic impact approaching \$88 million in Pima County in FY 2010 (see Arts and Economic Prosperity IV, 2012, Americans for the Arts). Event-related expenditures reached an additional \$45 million (*id.*). Further, non-residents spend an average of 81 percent more per person than local attendees at arts events. The importance of these visitor contributions is well noted in Pima County’s recent economic development plan, and significant potential for expansion exists.

3. Partnerships:

The UA Center for Creative Photography has established a preeminent international reputation in the field of art photography. Known for its large collections of Ansel Adams and Edward Weston photographs and negatives, the Center’s collections also include more than 95,000 photographs by more than 2,000 artists and archival collections documenting the careers of leading photographers. Beyond the significant attraction of ongoing exhibits, the Center attracts artists and scholars from around the world who come to Tucson to view and study the most important works in modern photography.

The UA Museum of Art’s collections, valued at more than \$500 million, include outstanding examples of European and American art from the 14th century to the present, most notably works by Jackson Pollock, Mark Rothko, Edward Hopper and Jacques Lipchitz; an extraordinary 15th century multi-paneled Spanish altarpiece from Ciudad Rodrigo; and outstanding examples of American paintings and drawings.

Locating CCP and UAMA in downtown Tucson would allow for appropriate expansion and the closer integration of these entities into Tucson’s art attractions milieu, and, if appropriately sited and designed, would result in significantly increased and/or extended tourist visits to Tucson.

4. Other Funding Sources or Matches:

The UA proposes to contribute most of these extremely high-value art and photography collections to its downtown exhibits, along with the extensive, specialized interpretive expertise needed. The museums currently employ 27 people. That number is projected to grow. The UA would fund required museum personnel, as well as museum-related operations and maintenance costs. New grants and/or endowments also would be pursued to support these major arts and photography programs.

5. Education and Workforce Training:

The UA proposes to base its new Master of Arts Degree in Art Education, Community and Museums downtown, and its curriculum would include internships in downtown museums and other institutions to prepare students for careers in a variety of cultural venues. A downtown CCP and UAMA, and its UA Museum Studies interns, would provide for a rich selection of special educational programs for K-12 students and teachers, families, life-long learners, senior citizens and visitors from around the world.

6. Impact on Operating and Maintenance Costs for Governments:

The UA would cover O&M expenses, and Pima County's O&M costs would not be impacted.

7. Advances Board Adopted Principles of Sustainability and Conservation:

A downtown UA Museum Complex located on the Modern Streetcar line would provide sustainable urban planning solutions to the area's alternative transportation and space utilization challenges. The UA would comply with the County's sustainability and LEED requirements for building design.

8. Advances Board adopted principles of economic development and basic employment growth that will attract more jobs to the community:

The UA CCP and UAMA present outstanding, dynamic exhibitions, drawn from their own world-class collections as well as traveling exhibits from other institutions, which are viewed by area residents and visitors from around the world. They also regularly share exhibits with other museums nationally and abroad, raising Tucson's visibility and attracting thousands of visitors to explore Tucson's art treasures. Locating these programs in an easily-identified downtown site, close to parking, streetcar access, other cultural and convention attractions, restaurants and music venues, will contribute to a comprehensive regional economic development strategy that will contribute to significant job growth and expenditures in downtown Tucson.

9. Advances the following nine principles that represent the shared values identified in the Imagine Greater Tucson process: accessibility, educational excellence, environmental integrity, good governance, healthy communities, higher education, prosperity, quality neighborhoods, and regional identity. Please list which of the nine principles are advanced by the project. Descriptions of the principles can be accessed at www.imaginegreatertucson.org/progress/values-pledge.

This proposal advances all nine shared principles. Specific descriptions are available.

10. Previously Authorized Large-scale Bond Projects Now Short of Funding:

Not applicable.

11. Phasing of Large Projects:

The University has both immediate needs and curation opportunities, so hopes this project could occur at the earliest possible time in the bond expenditure cycle. Phased development approaches related to this Museum program would present significant challenges that should be avoided, if possible. But some phasing options potentially could be considered, if required, if subsequent bond program funding and facility completion could be assured within a defined number of years.

Department: Facilities Management

Date: April 22, 2013

2014 Bond Election Proposed Projects Template

Project Name: Stravenue/Wilde Way Urban Development Project

Location: An urban pedestrian promenade with cultural amenities extending from the existing Tucson Museum of Art (TMA) south to W. Cushing Street.

Scope: To capitalize upon and enhance the existing pedestrian cultural corridor which already exists via the Downtown Stravenue, an urban planning connector route unique to Tucson. Significant cultural points of interest along this existing downtown connective route would include multiple works by the world renowned architect William Wilde such as the Tucson Art Museum (TMA) and the Museum of Contemporary Art, a newly renovated and re-purposed historic Pima County Old Courthouse housing a new Western Heritage art collection, the Mayan-inspired Charles Clement sculpture and fountain complex, an existing promenade of inviting fountains designed by Garrett Eckbo, arguably the most important U.S. landscape designer of the 20th century, a new University of Arizona Museum to house their extensive photography and art collection, the Leo Rich Theatre, Symphony Hall and the Tucson Convention Center.

The key elements which require necessary public investment to fully capitalize upon this rich, existing fabric include renovation and re-purposing of the Pima County Old Courthouse, restoration and enhancement of the existing fountains, artwork and landscaping serving as the pedestrian connector, and design and construction of a new 125,000 square foot museum to house the University's extensive photography and art collections.

With the planned relocation of the County Recorder, Treasurer and Assessor to the new Downtown Court Complex, the historic Pima County Old Courthouse will consequently be vacant and primed for much needed renovation. The proposed scope of remodeling includes the complete renovation of the upper floors to house the Pima County Board of Supervisors, Clerk of the Board offices, and County Administrator's Office. The entire Plaza level is proposed as a logical and appropriate expansion of the Tucson Museum of Art to house its **Art of the American West** collections of Western and Native American Art. Along with the existing adjacent museum, such a facility would serve as the northern "gateway" to the 5+ acre "cultural campus" connected by the previously referenced Stravenue.

The Stravenue itself is primarily the pedestrian connector linking the existing and proposed new amenities. Highlighted by Garrett Eckbo's creative interpretive recreation of Sabino Canyon, the existing fountains offer an incredible opportunity to provide a refreshing and festive backdrop to the "spaces in-between" which connect cultural points of interest. Over time, the fountains and supporting infrastructure have fallen into disrepair and are now in need of rejuvenation.

Finally, the University of Arizona Center for Creative Photography (CCP) along with the University's Museum of Art (UAMA) collectively offer an extensive world-class component to this proposed downtown cultural center. Housing over 90,000 works by 2,000 photographers including Ansel Adams and Edward Weston, the CCP is also a repository for archival collections, manuscripts, rare books and other reference materials about the history and study of photography around the world. Likewise, UAMA has more than 6,000 objects, the core of which is rare art from Europe and the United States. Six collections include paintings, drawings and sculpture ranging from the 14th century through the present including the 26-panel altarpiece of the Cathedral of Ciudad Rodrigo, Spain, and works from the Great Depression and modern artists such as Jackson Pollock and Mark Rothko. It is proposed

that a new museum facility estimated at 125,000 square feet contiguous to similar facilities would create and urban cultural core unmatched in the Southwest.

Benefits: Arts and culture organizations created a total economic impact approaching \$88 million in Pima County in fiscal 2010 (*see* Arts and Economic Prosperity IV, 2012, American for the Arts). The importance of these visitor contributions is well noted in Pima County’s recent economic development plan. Locating and enhancing these facilities downtown, in easily-identified locations close to parking and immediate streetcar access, and more closely aligned with other, existing cultural and convention attractions, should be an essential component of a comprehensive regional economic development strategy. The relocation of the Administration and the Board of Supervisors situates them in this historic and hallmark building. The Old Courthouse has long been a symbol for the community and it is an appropriate use as the “seat of government”. The Old Courthouse (Pima County Courthouse) is listed on the National Register of Historic Places and should be maintained as the iconic building it is.

Costs: \$100,000,000

Bond Funding: \$99,600,000

Other Funding: The Tucson Museum of Art and University of Arizona will both seek funding support from private foundations (e.g. Kresge Foundation; Ford Foundation; Getty Foundation; etc.), governmental organizations (e.g. National Endowment for the Arts, National Endowment for the Humanities, National Trust for the Historic Preservation; etc.), as well as individual donors.

Fiscal Year Project Start and Finish Date: FY 2015 - 2018

Project Management Jurisdiction: Pima County Facilities Management & Economic Development & Tourism

Future Operating and Maintenance Costs: Undetermined. To be jointly shared by Pima County, TMA, UAMA, and CCP

Regional Benefits: This proposal is for the creation of a major southern Arizona attraction geared to the entire State of Arizona and its visitors. This business creation function, potentially shared between UA, TMA and Pima County, will be a transformational investment in retaining and expanding Tucson’s creative class. This shared vision would then facilitate additional economic development collaborations downtown which might better position the community as an innovation hub.

Supervisor District of Project Location: District 5; Hon. Richard Elias

January 8 Memorial Foundation - CRITERIA

1. Broad Public Support: January 8, 2011 is a day etched into the consciousness of all Pima County residents that drew immediate international responses and support to Tucson. Three years later, the tragedy continues to resonate with citizens around the world. Local news media coverage has consistently demonstrated that the public is interested in how Tucson will be developing a permanent memorial. The Metropolitan Tucson Convention and Visitors Bureau has also confirmed that visitors to Tucson continue to express interest in the tragedy, request information on where the events took place, and ask about Tucson's plans for the memorial. A permanent Memorial downtown will demonstrate Tucson's commitment to remembering and commemorating the losses and the many heroes of that day. It will also provide an everlasting historical celebration of Tucson's commitment to publically share our unique spirit and the support we received throughout the world.

2. Has Regional Public Benefit: As demonstrated at other national memorials, Tucson's January 8 Memorial could attract visitors from around the world to remember what happened at Congresswoman Giffords' "Congress on Your Corner" and to commemorate Tucson's "Together we thrive" spirit. This tragedy was a historic event that was the first assassination attempt on a female member of congress, the first loss of a congressional staff member in the line of duty, the loss of a Federal judge, and the loss and wounding of so many local citizens. A significant downtown memorial should bring visitors to the historical, cultural, and governmental heart of our community and bring mutual benefit to all the other institutions and businesses in the region.

Other national memorial sites have demonstrated that these types of memorials are significant economic development generators with annual visitor counts ranging from 320,000 at the *United Flight 93 National Memorial* in rural southwestern Pennsylvania (Source: National Park Service) to more than 4 million at the *Vietnam Veterans Memorial* (Source: National Park Service)

3. Partnerships: The January 8 Memorial Foundation is currently in discussions with the following entities regarding partnerships in the development of the memorial:

- Pima County
- City of Tucson
- Rio Nuevo District
- Pima County Public Library
- Arizona State Library, Archives and Public Records
- The University of Arizona, Special Collections
- Tucson Pima Arts Council
- Tucson Museum of Art

4. Other Funding Sources or Matches: Once there is a commitment to the Memorial site(s), the following potential additional funding sources will be pursued: private local and national foundations, local and national corporate sponsors, federal appropriation, individual citizens.

5. Education and Workforce Training: The Memorial will provide national educational resources for communities dealing with similar tragedies with specific management tools, experiences, and stories to educate the public on how to prepare and manage similar events. There will also be educational resources for local schools to link students to lessons in civics, history, mental health, local government, and national debates on issues surrounding the tragedy. In addition, this event reinforced the value of training, practice, and communication

tools for first responders and will include resources to ensure that future similar events can be managed effectively.

6. Advances Board Adopted Principles of Sustainability and Conservation: The Memorial will support and demonstrate three specific aspects of the County's program: "Preserve cultural resources" by restoring historic elements within the memorial scope; "Health and Wellness" by creating an inviting outdoor pedestrian oriented experience that will encourage individual physical and mental health; and "promote social well-being" through community spaces that will encourage healthy community interaction.

7. Previously Authorized Large-scale Bond Projects or Programs that are Now Short of Funding: NA

8. Phasing of Large Projects: The Memorial is envisioned as a multi-phased project with various components developed with other community partners. Once the sites are committed to the Memorial plan, a specific phasing plan will be developed in partnership with all participants and stakeholders.

9. Impact on Operating and Maintenance Costs for Governments and Commitment to Fund These Ongoing Costs: We are currently in discussions with several entities to develop a sustainable partnership to operate and maintain the memorial components.

10. Project or Program is a Capital Improvement, Not a Repair or Maintenance Project:
The Memorial will be a new capital improvement.



2014 Pima County Bond Election Proposed Project Application

Date: July 15, 2013

Department:

Project Name: January 8 Memorial

Location: The historic Pima County Courthouse and nearby outdoor spaces

Scope: The January 8 Memorial Foundation proposes to create a memorial for the January 8, 2011 shootings that critically wounded Congresswoman Gabrielle Giffords, killed six individuals, and wounded 13 others at a "Congress on your Corner" event in Pima County. The memorial will reflect on the historic significance of the event while celebrating Tucson's response to an act of local democracy interrupted.

The shooting took place at a Safeway store, and temporary vigil sites were formed at the store's entry, the University Medical Center front lawn, and at the Congresswoman's office. Although these three sites were important spiritual places for our community's gathering and healing, the planning for a permanent memorial site is focused on a location at the heart of our community and our local government - in downtown Tucson.

The memorial vision is to incorporate outdoor spaces into a master plan that creates places for quiet reflection and remembrance, gathering spaces dedicated to "democracy in action", and landscaped open space design elements with public art inspired by the spirit of the three January 2011 vigil sites.

Planning for the interior portions of the memorial would likely include community meeting rooms and exhibits to tell the January 8 story. The exhibits could periodically be updated to include: accounts from the on-site responders; summaries of how hospital, community, and national leaders responded; biographical memorials to honor those directly involved in the shooting; and representative artifacts from the memorial archives such as mementos from schools, hospitals, artists, and citizens from around the country.

The memorial would also provide on-line access to the archives and resource materials through partners to include digital files and videos that would become important tools for other communities responding to similar events, educational resources for schools, and research materials.

It is important for the vision of the memorial to connect to existing downtown pedestrian paths and outdoor spaces that will link the memorial components together in a unified concept that celebrates the theme that "Together we thrive". At the completion of the memorial development, visitors will be able to experience the January 8 story within the rich Tucson historical context.

Benefits: The January 8 permanent memorial has long been anticipated and expected by Arizona's citizens. The completion of the memorial will demonstrate to communities around the world how Tucson was able to work together to achieve a common community vision. The tragedy will be remembered, but it will also commemorate the victims, their families, first responders, medical personnel, community organizations, government leaders, and the citizens of Pima County.

As demonstrated at other memorials around the country, the January 8 Memorial will attract many visitors to remember what happened at Congresswoman Giffords' "Congress on Your Corner." The completed memorial will also commemorate Tucson's "Together we thrive" spirit. The memorial also has the potential to realize a long overdue vision for a significant part of downtown: to knit together our region's significant historical, cultural, and community institutions in a meaningful and accessible manner that will enrich the experiences for each of the components of the memorial experience.

Costs: \$10,000,000

Bond Funding: \$10,000,000

Other Funding: None identified at this time. Potential funding sources include private local and national foundations, local and national corporate sponsors, federal appropriation, and individual donors.

Fiscal Year Project start date: TBD

Project Management Jurisdiction: Depending upon the final locations, the jurisdiction would likely include Pima County and City of Tucson facilities and parks departments.

Future Operating and Maintenance Costs: We are currently in discussions with several entities to develop a sustainable partnership to operate and maintain the memorial components.

Regional Benefit: The memorial will be a regional and state benefit that will provide inspiration to visitors, educational resources for schools and researchers, and response tools for communities dealing with similar tragedies. Examples of potential regional economic impact include the following annual visitation statistics from other significant national memorial sites:

- *The 9/11 United Flight 93 National Memorial in rural southwestern Pennsylvania in 2012: **317,926** (Source: National Parks Service)*
- *The Oklahoma City National Memorial in 2011: **350,000** (Source: National Park Service 4/10/2011)*
- *The Vietnam Veterans Memorial in 2012: **4,424,407** (Source: National Park Service)*
- *The National Sept. 11 Memorial and Museum at the World Trade Center in its first year of operations in 2012: **4,500,000** (Source: David B. Caruso and David Porter, Associated Press, 9/9/2012)*

Supervisor District of Project Location: District 5, Supervisor Richard Elias

Application of Criteria for Pima County Bond Project Proposals

July 16, 2013

Community Food Cooperative of Southern Arizona

1. Broad Public Support:

The bond project requested for consideration in this proposal will allow five long-standing community agencies to form a partnership to obtain and equip a facility capable of preparing meals to meet the current and future needs of each organization. The five organizations having significant public support that will form a new coop nonprofit are Catholic Community Services (CCS), Interfaith Community Services (ICS), Mobile Meals of Tucson, Pima Council on Aging (PCOA) and Southern Arizona AIDS Foundation (SAAF).

These five well established, Tucson based nonprofits have provided prepared meals to vulnerable adults for over thirty years and developed broad community support in the process for their nutrition programs. The collective numbers of volunteers, not only in the meals programs, but other service areas that number in the hundreds, attest to the fact that there is broad support for their missions. The need for these prepared home delivered meals is evidenced by the fact that a report prepared for Meals on Wheels Association of America, Inc., Arizona ranked eleventh in the rate of food insecurity among Senior Americans and in PCOA'S own 2012 Community Needs Assessment Survey, preparing nutritious meals moved into the top eight serious problems for the first time. Many segments of the community have stepped forward over the years to offer support for the meal programs including: hospitals and healthcare facilities who currently prepare the special-diet meals for Mobile Meals of Tucson and ICS Mobile Meals, chefs from seven noted "Tucson Originals" restaurants who donate meals to SAAF, donations of baked goods and organic produce for SAAF meals, volunteers who deliver the meals, Pima County and City of Tucson Parks and Recreation who provide neighborhood facilities for PCOA Congregate Meals to be served to older adults, and Tucson Medical Center and La Posada at Park Centre who also provide space for Congregate Meals to be served. Collectively, the partners currently provide 465,000 meals a year.

2. Regional Benefit:

The project will serve populations living throughout Pima County including Tucson, South Tucson, Oro Valley, Green Valley, Catalina, Vail, Sahuarita, Marana, Picture Rocks and other portions of the unincorporated area of Pima County. The project will work with workforce development programs throughout the region, will provide opportunities for the purchase of food from local and regional growers and potentially allow the development of contracts to meet the prepared food needs of organizations in surrounding counties such as Santa Cruz, Cochise, and Pinal. This shared facility would be more cost-efficient, eliminate some redundancy, strengthen delivery options, improve meal quality, and allow a greater portion of each organization's funding to go into expanding the number of meals to meet the Regions increasing need for prepared meals. The increased employment and purchasing of goods would hopefully stimulate other economic benefits to the region.

3. Partnerships:

Initially, Catholic Community Services (CCS), Interfaith Community Services (ICS), Mobile Meals of Tucson, Pima Council on Aging (PCOA) and Southern Arizona AIDS Foundation (SAAF) will be owners/partners in the central kitchen. Each of these organizations have effective and involved community Boards, many provider partnerships and contracts, are fiscally sound, and have respected and reputable staff. These five organizations have come together as each is experiencing restrictions on their programs growth due to insufficient kitchen space or lack of places to purchase prepared meals for delivery. New partnerships will be formed with local and regional growers, and potentially charter schools, organizations in other counties and joint ventures with the business community with private labeling. The current partnership for training developmentally disabled individuals in the kitchen operated by CCS will be enhanced and relationships developed with other organizations such as creating a home for a program which currently trains refugees in food service occupations, with the county One-Stop program and Dot Kret & Associates.

4. Other Funding Sources or Matches:

Since it is not possible to accurately identify the total cost today of a project that could require several years before a building could be acquired, built-out and equipped, the coop organizations are committed to conducting a public capital campaign to raise any amount of funds beyond the original estimate of \$4,091,480 that might be needed to insure the completion of the project due to inflation, a rise in any building or equipment costs or for any reason. The other key financial aspect of this project is that operation and maintenance costs are all but guaranteed through the purchase of services by the coop members who currently purchase or directly prepare the meal components. This project will be further enhanced as the older adult population is growing at a significant rate, as are other potential populations to be served out of this kitchen facility. Additionally, the aggressive business plan to seek new lines of business such as serving other regional organizations' prepared food needs and the potential of private labeling regional food products, will further add to the stability and cost effectiveness of this business venture.

5. Education Workforce Development:

Job training programs already exist with DES/Division of Developmental Disabilities and there are plans to develop relationships with other organizations such as creating a home for a program which currently trains refugees in food service occupations, with the County One-Stop program, Dot Kret & Associates, Pima Community College and others.

6. Advance Board Adopted Principles of Sustainability and Conservation:

The five collaborating organizations forming the new cooperative nonprofit will seek out the best information and research new and emerging technologies in designing, remodeling or constructing and equipping the kitchen facility. The group will commit to purchasing the most energy efficient equipment, work with the architect to use green building principles, educate employees on energy efficiency, and explore ways to recycle as much packaging product as possible.

7. Previously Authorized Large-scale Bond Projects Now Short of Funding:

None, but all of the organizations have had both capital and operational campaigns to

raise public funds with successful outcomes and are prepared to actively support the Bond proposal's passage and raise additional funds if necessary.

8. Phasing of Large Projects:

Three of the five organizations have had construction projects that have been successfully managed, although not at the level of the proposed new central kitchen. However, the project will be under the guidance of national experts in the design and equipping of similar facilities and the organizations have significant experience in financial planning and administration.

Date: July 16, 2013

2014 Bond Election Proposed Projects Template

Project Name: Community Food Cooperative of Southern Arizona

Location: Although a location cannot be determined at this time, we would be looking to locate a building or build in the original Empowerment Zone or in a location that was accessible by public transit in the core urban area of the County.

Scope: Five long standing, Tucson based nonprofits that provide prepared meals either to a home or an activity site for vulnerable populations will form a new cooperative nonprofit to remodel or construct, equip, and operate a facility that will improve current operations for all five nonprofits and provide opportunities for new business ventures. Plans include a 15,000 sq. ft. facility that will provide sufficient capacity for anticipated growth. The collaborating agencies are: Catholic Community Services (CCS), Interfaith Community Services (ICS), Mobile Meals of Tucson, Pima Council on Aging (PCOA) and Southern Arizona AIDS Foundation (SAAF).

Benefits: PCOA currently purchases over 300,000 prepared meals a year from CCS which operates out of a 45-year-old facility that cannot be enlarged or improved. These regular diet meals are delivered to twelve senior center sites and to individual's homes throughout the metropolitan Tucson area and in Green Valley, Marana, Sahuarita, and Picture Rocks. The meals are provided to individuals 60 years of age or older. SAAF prepares and delivers about 16,000 meals per year to their clients and cannot expand due to limited food preparation and storage space in its current location. ICS Mobile Meals and Mobile Meals of Tucson utilize hospitals and other healthcare facilities to prepare primarily special-diet meals for elderly and disabled adults of all ages. These meals lack variety, it is difficult to control consistency, and there is no option for menu input. In addition, all of these meals are delivered by volunteers and their delivery area is tied to the proximity of the hospital or facility preparing the meals. Rural areas of the County lacking a hospital or healthcare facility for preparation are generally not covered for these special diet meals. Mobile Meals of Tucson currently delivers 100,000 meals while ICS provides an estimated 46,000 meals per year. The potential for each of these programs is for steady growth (5-10% per year) over the next few years.

The benefits of this unique planned coop are multiple and far reaching. Economically, it would allow volume purchasing, increased storage capacity, inventory control, shared menus and other economies of scale such as shared kitchen management, staff and food preparation expenses. Programmatically, this model would strengthen service to the community by allowing collaboration of delivery options to increase service to rural areas where coordination of volunteers is not always available or feasible. The quality of the meals has the potential of improving based on the collective expertise of the five agencies involved including chefs and Registered Dietitians. Quality assurance would be substantially improved as the meals would now be prepared under one roof and could be monitored and checked before leaving the kitchen. In addition, it would allow the utilization of better quality foods such as organic and the opportunity to support local and regional growers. Collaboratively working together with organizations already invested in the business of providing community meals can feasibly bring better food and nutritional support to clients who will actually be inspired to eat food that is good and good for them. This community venture would create the opportunity to integrate a social enterprise/revenue-generating component by possibly producing private labeling for local and regional products and preparing meals for other community groups, charter schools, etc. It would also provide a venue for job training opportunities for special population groups. While there is a limited job training component now, it can be greatly expanded in the new community facility creating a home for a program which currently trains refugees in food service occupations and developing partnerships with private sector

businesses like Dot Kret & Associates as well as the County One Stop program. A community kitchen is a best practice already being used in many communities across the country including Seattle, Boston, Chicago, Atlanta, New York and San Diego. In our community, we have agencies with the mission of feeding people who are hungry but these agencies continue to struggle to meet the needs of their clients because of inadequate, outdated, or non-existent facilities. Developing a multi-use facility, that increases coordination among these organizations, will enhance the use of local food and financial resources and will generate collateral benefits through cost savings and employment opportunities in our community and the region.

Costs: \$4,091,480. Local real estate experts estimate the cost of a 15,000 sq. ft. shell building to be a minimum of \$1,845,000. Costs for interior design, build-out improvements and equipment specific to a high volume production kitchen are estimated at \$2,246,480. These estimates are based on the costs and design of central kitchen facilities operated by school district buildings in the state of Arizona and consultation with national food preparers and distributors.

Bond Funding: \$4,091,480

Other Funding: It is obviously not possible to accurately identify the total cost today of a project that would be several years in the future before a building would be acquired, built-out and equipped and we would not want to second guess these numbers. Therefore, the coop organizations are committing to conduct a public capital campaign to raise any amount of funds beyond the original estimate of \$4,091,480 that might be needed to insure the completion of the project due to inflation, a rise in any building or equipment costs or for any other reason.

Fiscal Year Project Start and Finish Date: (Provide estimated Fiscal Year for project start and finish date.) It is anticipated that if the project is included in the bond package, the facility could be acquired, equipped and operational within eighteen months from the date that bond funds are available for the project.

Project Management Jurisdiction: (Provide the jurisdiction that will manage the project development.) Pima County Facilities Management will manage the project development.

Future Operating and Maintenance Costs: (Provide information on O&M impact. Estimate an annual amount. If O&M will be paid by other jurisdiction, include the jurisdiction.) This is one of the other key aspects of this project. Operation and maintenance costs are all but guaranteed through the purchase of services by the coop members who currently purchase or directly make the food products. Volumes are predicted to increase as the older adult population is growing at a significant rate, as are other populations to be served out of the kitchen. Additionally, the coop will develop an aggressive business plan to seek new lines of business which will further add to the stability and cost effectiveness of this business venture.

Regional Benefits: (If project has regional benefits, it will help to justify it as a future bond project.) The project will serve populations living throughout Pima County including in Ajo, Green Valley, Catalina, Vail and within all cities and towns and other portions of the unincorporated area of Pima County. The project will work with workforce development programs throughout the region, open opportunities to purchase food from local and regional growers and potentially seek contracts to serve the prepared food needs of organizations in surrounding counties such as Santa Cruz, Cochise, Pinal and Yuma.

Supervisor District of Project Location: All Districts will be served although the coop kitchen will obviously be located in one of the five Supervisorial Districts.