

## Bond Improvement Plan

### ORDINANCE NO. 2004-18

(As Amended October 11, 2005 by Ordinance Number 2005 - 92; and April 4, 2006 by Ordinance Number 2006-21; and October 17, 2006 by Ordinance Number 2006-84; and April 10, 2007 by Ordinance Number 2007-33; and November 6, 2007 by Ordinance Number 2007-95; and April 1, 2008 by Ordinance Number 2008-25; and November 18, 2008 by Ordinance Number 2008-106; and April 21, 2009 by Ordinance Number 2009-40; and October 6, 2009 by Ordinance Number 2009-92; and April 13, 2010 by Ordinance Number 2010-24; and October 19, 2010 by Ordinance Number 2010-63; and December 7, 2010 by Ordinance Number 2010-70; and April 5, 2011 by Ordinance Number 2011-21; and October 18, 2011 by Ordinance Number 2011-79; and April 17, 2012 by Ordinance 2012-20; and November 13, 2012 by Ordinance 2012-66 ; and May 7, 2013 by Ordinance 2013-24, and October 15, 2013 by Ordinance 2013-45)

**ORDINANCE NO. 2013-45**

**AN ORDINANCE OF THE BOARD OF SUPERVISORS OF PIMA COUNTY ARIZONA RELATING TO GENERAL OBLIGATION AND SEWER REVENUE BOND PROJECTS AMENDING ORDINANCE NUMBER 2004-18 BOND IMPLEMENTATION PLAN, MAY 18, 2004 SPECIAL ELECTION (AS AMENDED OCTOBER 11, 2005 BY ORDINANCE NUMBER 2005-92 AND APRIL 4, 2006 BY ORDINANCE NUMBER 2006-21 AND OCTOBER 17, 2006 BY ORDINANCE NUMBER 2006-84 AND APRIL 10, 2007 BY ORDINANCE NUMBER 2007-33 AND NOVEMBER 6, 2007 BY ORDINANCE NUMBER 2007-95 AND APRIL 1, 2008 BY ORDINANCE NUMBER 2008-25 AND NOVEMBER 18, 2008 BY ORDINANCE NUMBER 2008-106 AND APRIL 21, 2009 BY ORDINANCE NUMBER 2009-40 AND OCTOBER 6, 2009 BY ORDINANCE NUMBER 2009-92 AND APRIL 13, 2010 BY ORDINANCE NUMBER 2010-24 AND OCTOBER 19, 2010 BY ORDINANCE NUMBER 2010-63 AND DECEMBER 7, 2010 BY ORDINANCE NUMBER 2010-70 AND APRIL 5, 2011 BY ORDINANCE NUMBER 2011-21 AND OCTOBER 18, 2011 BY ORDINANCE NUMBER 2011-79 AND APRIL 17, 2012 BY ORDINANCE NUMBER 2012-20 AND NOVEMBER 13, 2012 BY ORDINANCE NUMBER 2012-66, AND MAY 7, 2013 BY ORDINANCE NUMBER 2013-24, AND OCTOBER 15, 2013 BY ORDINANCE NUMBER 2013-45) FOR THE PURPOSE OF AMENDING THE SCOPE OF CERTAIN PROJECTS, AMENDING IMPLEMENTATION PERIODS FOR CERTAIN BOND PROJECTS, AND AUTHORIZING THE USE OF ADDITIONAL OTHER FUNDS TO FINANCE CERTAIN PROJECTS.**

**WHEREAS**, the Board of Supervisors adopted Chapter 3.06 of the Pima County Code titled "Bonding Disclosure, Accountability and Implementation;" and,

**WHEREAS**, in compliance with Chapter 3.06, the Board of Supervisors adopted Ordinance Number 2004-18, the "Bond Implementation Plan, May 18, 2004 Special Election;" and

**WHEREAS**, the Board of Supervisors, on October 11, 2005 enacted Ordinance Number 2005-92 and on April 4, 2006 enacted Ordinance Number 2006-21 and on October 17, 2006 enacted Ordinance Number 2006-84 and on April 10, 2007 enacted Ordinance Number 2007-33 and on November 6, 2007 enacted Ordinance Number 2007-95 and on April 1, 2008 enacted Ordinance Number 2008-25 and on November 18, 2008 enacted Ordinance Number 2008-106 and on April 21, 2009 enacted Ordinance Number 2009-40 and on October 6, 2009 enacted Ordinance Number 2009-92 and on April 13, 2010 enacted Ordinance Number 2010-24 amending Ordinance Number 2004-18 and on October 19, 2010 enacted Ordinance Number 2010-63 and on December 7, 2010 enacted Ordinance Number 2010-70 and on April 5, 2011 enacted Ordinance Number 2011-21 and on October 18, 2011 enacted Ordinance Number 2011-79 and on April 17, 2012 enacted Ordinance Number 2012-20 and on November 13, 2012 enacted Ordinance Number 2012-66 and on May 7, 2013 enacted Ordinance Number 2013-24 and on October 15, 2013 enacted Ordinance Number 2013-45 in compliance with provisions of Chapter 3.06; and

**WHEREAS**, the Board of Supervisors desires to amend Ordinance Number 2004-18 (as previously amended) in compliance with provisions of Chapter 3.06:

**NOW THEREFORE, IT IS HEREBY ORDAINED by the Board of Supervisors of Pima County, Arizona:**

Ordinance Number 2004-18 (as previously amended is hereby amended as follows:

**Bond Implementation Plan  
May 18, 2004 Special Election**

**ORDINANCE NO. 2013-45**

**AN ORDINANCE OF THE BOARD OF SUPERVISORS OF PIMA COUNTY, ARIZONA  
ADOPTING THE BOND IMPLEMENTATION PLAN FOR THE  
MAY 18, 2004 SPECIAL BOND ELECTION.**

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**Bond Implementation Plan  
May 18, 2004 Special Election**

**ORDINANCE NO. 2013-45**

**AN ORDINANCE OF THE BOARD OF SUPERVISORS OF PIMA COUNTY, ARIZONA  
ADOPTING THE BOND IMPLEMENTATION PLAN FOR THE  
MAY 18, 2004 SPECIAL BOND ELECTION.**

**Be it ordained by the Board of Supervisors of Pima County, Arizona, as follows:**

**I. Purpose**

The purpose of this ordinance is to comply with Chapter 3.06 of the Pima County Code (as amended) regarding bonding disclosure, accountability and implementation. On January 20, 2004, the Pima County Board of Supervisors passed and adopted Resolution Number 2004-18, ordering and calling for a special bond election to be held in Pima County, Arizona, on May 18, 2004, and approved a list of bond categories and specific programs and projects (Attachment One). Included in the resolution were six questions to be submitted to the electors. The first five questions, if approved, will authorize general obligation bonds of the County in the amount of \$582,250,000 for various purposes. The sixth question, if approved, will authorize sewer system revenue bonds in the amount of \$150,000,000. This Bond Implementation Plan sets forth the particulars regarding each project proposed to be constructed or developed in each question, setting forth the amount of bond funds to be allocated to each project, along with an estimated time frame for implementing the particular project.

This Bond Implementation Plan is to be adopted by the Board of Supervisors prior to the start of early voting for the special bond election, which is April 15, 2004, and may require modification in conformance with 3.06.050 of the County Code, if any question submitted to the qualified electorate of the County does not receive a majority of votes cast during the special election of May 18, 2004.

**II. Secondary Property Tax Impact and Wastewater Management Fee Impact of Issuing New General Obligation and Revenue Bond Debt**

The total value of general obligation bonds being submitted to the voters for approval is \$582,250,000. In addition, \$150,000,000 of sewer revenue bonds will also be subject to voter authorization. If all bonds are authorized for sale, actual sale of both general obligation and revenue bonds will be scheduled over nine years. All projects should be completed twelve years from the date of voter authorization. This section discusses issues relating to the issuance and management of general obligation bond debt and sewer revenue bond debt, focusing on the impacts of issuing new debt on secondary property taxes and wastewater user and connection fees.

**A. General Obligation Bond Debt Service** - General obligation bond debt authorized by the voters is secured by the "full faith and credit" of Pima County, which means the County pledges to retire the debt in an agreed upon number of years through an annual levy of a secondary property tax assessed against the value of all property in Pima County. Voting for bonds at the May 18, 2004 election does not incur debt, but only authorizes the County to issue bonds and incur new debt. This section provides information as to how the County plans to issue debt and how these plans will impact secondary property tax rates.



1. Secondary Property Tax Rate Not to Exceed \$0.8150 per \$100 Assessed Value

Prior to the last County general obligation bond election, May 20, 1997, the Board of Supervisors pledged that “the secondary property tax rate shall not exceed, during the term of debt retirement for general obligation bonds authorized at the May 20, 1997 election, \$1 per \$100 of assessed value.” As Table 1 reports, actual secondary property taxes have declined every year since the 1997 bond elections and stands, for fiscal year 2003/04, at \$0.8150 per \$100 of assessed valuation, an 18.5 percent reduction. In the six years since the May 1997 elections, Pima County has issued almost \$192 million of new general obligation bonds as approved by voters and has still been able to reduce the secondary property tax rate by 18.5 percent, primarily because interest rates in municipal bond markets have been significantly lower than anticipated and assessed valuation for the County increased at a higher rate than originally projected.

**Table 1**

**Secondary Property Tax Rates Since Fiscal Year 1996/97**

<u>Fiscal Year</u>	<u>Secondary Property Tax Rate</u>
1996/97	\$0.9701
1997/98	\$1.0000
1998/99	\$0.9650
1999/2000	\$0.9350
2000/01	\$0.9350
2001/02	\$0.8950
2002/03	\$0.8150
2003/04	\$0.8150

Because this tax rate is \$0.8150 cents per \$100 assessed value for fiscal year 2003/04 and in order not to cause significant year-to-year variation in the secondary property taxes paid for debt service purposes by Pima County property owners, the Board of Supervisors now pledges that the secondary property tax rate shall not exceed \$0.8150 per \$100 of assessed value during the term of debt retirement for general obligation bonds if authorized at the May 18, 2004 election.

2. Management of Debt and Secondary Property Taxes

Debt service for new general obligation bonds is determined by a number of factors, including but not limited to existing debt service requirements, interest rates in the municipal bond market, and growth in secondary assessed value of all property in Pima County, all of which impact the amount of new bonds sold and the term of the debt at a later date.

a. Debt Service on Existing General Obligation Bonds

Table 2 shows the annual payments and secondary property tax rates necessary over the next fifteen years to retire Pima County's existing outstanding general obligation debt from prior voter authorizations, including the May 1997 authorizations. Since the May 1997 bond election, Pima County has held five sales of general obligation bonds, totaling almost \$192 million. The analysis in Table 2 makes a conservative assumption that Pima County sells the remaining \$65 million in voter authorized bonds by June 2004, which is unlikely to occur. As Table 2 shows, Pima County maintains an aggressive schedule of debt retirement, so that in fiscal

year 2004/05, the secondary property tax rate necessary to make the required payment could be set as low as \$0.6806, well below the cap of \$0.8150 for incurring new debt.

**Table 2**  
**Annual Debt Service Payments and Annual Tax Rates**  
**for Outstanding General Obligation Debt**

<b><u>Fiscal Year</u></b>	<b><u>Annual Payments</u></b>	<b><u>Necessary Tax Rate</u></b>
2004/05	38,339,318	0.6806
2005/06	36,226,335	0.6124
2006/07	34,161,635	0.5500
2007/08	29,153,230	0.4470
2008/09	23,317,330	0.3405
2009/10	21,952,180	0.3053
2010/11	18,477,400	0.2448
2011/12	18,048,750	0.2277
2012/13	17,627,200	0.2118
2013/14	14,894,750	0.1704
2014/15	11,530,250	0.1257
2015/16	10,937,500	0.1135
2016/17	10,565,500	0.1044
2017/18	6,289,500	0.0592
2018/19	6,284,250	0.0563

b. **Municipal Bond Market Interest Rates**

When projecting a schedule of general obligation bonds for the 1997 election, Pima County assumed that bond interest charged in the market would be 5.5 percent. In five sales of general obligation bonds since the 1997 election, the net interest cost on Pima County general obligation bonds has been below 5 percent per annum (Table 3).

**Table 3**  
**Municipal Bond Market Interest Rates**

<b><u>Date of Sale</u></b>	<b><u>Sale Amount</u></b>	<b><u>Interest Rates</u></b>
June 1998	\$35,000,000	4.5
October 1999	\$45,000,000	4.9
August 2000	\$50,000,000	4.7
January 2002	\$16,000,000	4.1
January 2003	\$45,000,000	3.7

On January 6, 2004, Pima County refinanced some of the 1997 obligations at a net interest cost of 3.375 percent. Low interest rates moderate the magnitude of interest payments, helping the County to both maintain an aggressive schedule of sales while also reducing property tax rates.

For the 2004 bond elections, the schedule of sales set forth in Table 5 assumes that interest rates will be at 6 percent, a more conservative assumption than was made for the 1997 election.

c. Growth in Secondary Assessed Value of All Property in Pima County

Planning for the 1997 general obligation bond election assumed that secondary assessed value would increase by at least 3 percent per year. In fact, since fiscal year 1998/99, secondary assessed value has increased annually by anywhere from 3.84 percent to 7.98 percent, and at an average rate over that period of time of 6.28 percent (Table 4). From 1999 to 2003, an average of 71 percent of the increase in assessed value is the result of new growth, with the remainder reflecting increased value of existing property.

Planning for the 2004 general obligation bond election assumes that secondary assessed value will increase by 5 percent per year, which is reasonable, if not somewhat conservative, based upon trends of the past five years (an average growth of 6.28 percent per year) to ten years (an average growth of 5.8 percent per year).

**Table 4**

**Historical Yearly Secondary Assessed Value Since Fiscal Year 1998/99**

<u>Fiscal Year</u>	<u>Secondary Assessed Value</u>	<u>Change In Value</u>	<u>Percent Change</u>
1998/99	3,853,000,000	---	---
1999/2000	4,001,000,000	148,000,000	3.84%
2000/01	4,236,000,000	235,000,000	5.87%
2001/02	4,491,395,307	255,395,307	6.03%
2002/03	4,835,561,219	344,165,912	7.66%
2003/04	5,221,270,997	385,709,778	7.98%

3. Scheduling of Sales of General Obligation Bonds Approved at the May 18, 2004 Special Bond Election

Table 5 reports on a proposed schedule of nine sales of \$582,250,000 in general obligation bonds, if all the general obligation bond questions are approved by County voters at the May 18, 2004 bond election. As existing debt is retired, new bonds authorized at the May 2004 elections can be sold, starting with a sale in June 2004 of \$30,000,000, followed by annual sales starting in January 2005 of \$40,000,000, increasing in size until January 2008, with a sale of \$75,000,000 that remains steady through January 2012, with a final sale in January 2013 of the remaining \$22,250,000.

**Table 5**

**Planned Schedule of Sale of New General Obligation Bonds**

<u>Date</u>	<u>Issue Size</u>	<u>Cumulative Issue</u>
June 2004	\$30,000,000	\$ 30,000,000
January 2005	\$40,000,000	\$ 70,000,000
January 2006	\$50,000,000	\$120,000,000
January 2007	\$65,000,000	\$185,000,000
January 2008	\$75,000,000	\$260,000,000
January 2009	\$75,000,000	\$335,000,000

<u>Date</u>	<u>Issue Size</u>	<u>Cumulative Issue</u>
January 2010	\$75,000,000	\$410,000,000
January 2011	\$75,000,000	\$485,000,000
January 2012	\$75,000,000	\$560,000,000
January 2013	\$22,250,000	\$582,250,000

As noted above, the schedule of sales is premised on maintaining a cap on secondary property tax rates for debt service at the fiscal year 2003/04 rate of \$0.8150 per \$100 of assessed value (see Table 6) and assumes that bond market interest rates will be 6 percent and that secondary assessed value will increase at an average annual rate of 5 percent. The schedule also assumes that the term of debt for each of the sales is not longer than 15 years.

If increases in market interest rates or secondary assessed value are higher or lower than assumed, the scheduled issuance of new general obligation bond debt may be effected. For example, either higher municipal bond interest rates or lower growth in secondary assessed valuation, or both, could require less bonds to be issued. Conversely, lower interest rates and higher rates of growth in assessed value could permit the sale of more bonds in the early years or the same schedule to be issued at a lower secondary property tax rate.

These factors will be evaluated each year prior to the planned sale to determine actual amounts of general obligation bonds that can be sold in order to meet the base requirement that the secondary property tax rate used for debt service will not exceed \$0.8150 per \$100 of assessed value. As noted in Section VI, to ensure compliance with federal arbitrage requirements, Pima County will only sell bonds in amounts that the County and participating jurisdictions are prepared to expend in a timely fashion.

4. Cost Implications of Selling General Obligation Bonds Approved by Voters at the May 18, 2004 Bond Election

Table 6 reports on a projected debt service schedule through fiscal year 2026/27 for all general obligation debt, including existing general obligation indebtedness (see Table 2) and new general obligation debt from the sale of bonds if approved at the 2004 election (see Table 5). The total secondary property tax rate (Column 6) would remain at \$0.8150 per \$100 of assessed value for three years (through fiscal year 2006/07), approximately 8 years after the first sale of 2004 bonds, then begin a gradual decline to \$0.8138 per \$100 of assessed value by fiscal year 2013/14, after which the secondary property tax rate would decline significantly each year. The data in Table 6 demonstrates that Pima County has the capacity, similar to the 1997 general obligation bond program, to aggressively sell bonds within a limit on the secondary property tax rate of \$0.8150 per \$100 of assessed value.

**Table 6**

**Projected Debt Service (Principal and Interest) and Secondary Property Tax Rates on Existing and Projected 2004 General Obligation Bond Debt**

<u>Fiscal Year</u>	<u>Debt Service Rate on Past Bond Authorizations</u>		<u>Debt Service Tax Rate on 2004 Authorization</u>		<u>Aggregate Debt Service/Tax Rate</u>	
	<u>Column 1 Planned Debt Service</u>	<u>Column 2 Projected Tax Rate</u>	<u>Column 3 Projected Debt Service</u>	<u>Column 4 Projected Tax Rate</u>	<u>Column 5 Aggregate Debt Service</u>	<u>Column 6 Projected Tax Rate</u>
2004/05	38,339,318	0.6806	7,570,000	0.1344	45,909,318	0.8150
2005/06	36,226,335	0.6124	11,978,100	0.2025	48,204,435	0.8150
2006/07	34,161,635	0.5500	16,456,750	0.2650	50,618,385	0.8150
2007/08	29,153,230	0.4470	23,990,650	0.3679	53,143,880	0.8149
2008/09	23,317,330	0.3405	32,481,400	0.4744	55,798,730	0.8149
2009/10	21,952,180	0.3053	36,625,950	0.5094	58,578,130	0.8148
2010/11	18,477,400	0.2448	43,033,250	0.5700	61,510,650	0.8148
2011/12	18,048,750	0.2277	46,535,350	0.5871	64,584,100	0.8148
2012/13	17,627,200	0.2118	50,168,600	0.6028	67,795,800	0.8146
2013/14	14,894,750	0.1704	56,222,000	0.6433	71,116,750	0.8138
2014/15	11,530,250	0.1257	61,736,050	0.6728	73,266,300	0.7984
2015/16	10,937,500	0.1135	63,056,500	0.6545	73,994,000	0.7680
2016/17	10,565,500	0.1044	63,239,000	0.6251	73,804,500	0.7295
2017/18	6,289,500	0.0592	63,229,350	0.5952	69,518,850	0.6545
2018/19	6,284,250	0.0563	63,245,050	0.5670	69,529,300	0.6234
2019/20			56,545,700	0.4828	56,545,700	0.4828
2020/21			51,420,600	0.4182	51,420,600	0.4182
2021/22			44,720,200	0.3464	44,720,200	0.3464
2022/23			36,993,000	0.2729	36,993,000	0.2729
2023/24			29,355,800	0.2062	29,355,800	0.2062
2024/25			20,668,000	0.1383	20,668,000	0.1383
2025/26			11,598,300	0.0739	11,598,300	0.0739
2026/27			2,655,300	0.0161	2,655,300	0.0161
<b>Total</b>	<b>297,805,128</b>		<b>893,524,900</b>		<b>1,191,330,028</b>	

While Pima County has demonstrated the capacity to maintain and actually lower secondary property tax rates while also aggressively implementing the sale of new general obligation bonds, the County also acknowledges that voters will experience some costs if they approve all of the 2004 bonds and Pima County sells them as scheduled in Table 5.

Table 7 provides a calculation of one measure of these costs for the first ten years of a 2004 bond program, for an owner-occupied residence with a full cash value of \$124,352 (the average taxable value of a home in Pima County). If no new bonds were sold, property homeowners would only be taxed to retire the existing general obligation bond debt, which allows a rapidly declining secondary property tax rate (Column 3). If voters approve all \$582,250,000 in general obligation bonds at the May 18, 2004 elections and if these bonds are sold as scheduled (Table 5), then secondary property tax rates will not decline as rapidly and will remain steady for several years (Column 1). The difference in property tax rates (Column 1 minus Column 2) is a

measure of the cost impacts on selling these new 2004 general obligation bonds (Column 3). Applying the secondary property tax rate differential in Column 3 to the average owner-occupied home results in increases in secondary property taxes actually paid (Column 4) because taxes are paid longer. In fiscal year 2004/05 this impact would be \$16.71. Over the first ten years, the impact would average \$54.18 per year, or \$4.51 per month. After the tenth year, tax rates will again drop rapidly as bonds are paid off, allowing a future Board to consider another general obligation bond proposal.

**Table 7**

**Tax Impacts of Selling New Bonds Over First Ten Years**

<u>Fiscal Year</u>	<u>Column 1 Total Secondary Fiscal Property Tax Rate With Sale of New Bonds</u>	<u>Column 2 Secondary Property Tax Rate on Existing Debt Service</u>	<u>Column 3 Increase in Secondary Property Tax Rate From Sale of New Bonds</u>	<u>Column 4 Increase in Property Taxes From Sale of New Bonds</u>
2004/05	0.8150	0.6806	0.1344	16.71
2005/06	0.8150	0.6124	0.2025	25.18
2006/07	0.8150	0.5500	0.2650	32.95
2007/08	0.8149	0.4470	0.3679	45.75
2008/09	0.8149	0.3405	0.4744	58.99
2009/10	0.8148	0.3053	0.5094	63.35
2010/11	0.8148	0.2448	0.5700	70.89
2011/12	0.8148	0.2277	0.5871	73.00
2012/13	0.8146	0.2118	0.6028	74.96
2013/14	0.8138	0.1704	0.6433	80.00
Average Cost per Year				54.18
Average Cost per Month				4.51

This analysis does not attempt to factor in the impact of appreciation in assessed valuation over the course of the next ten years. Such appreciation will occur and it will be steepest for the high end of the market, which is most active and where value appreciates most quickly; moderate for the homes in the middle range; and minimal for homes at the low end of the market. There are no foolproof methodologies for estimating the pace of appreciation in assessed valuation across all segments of the housing market - this is driven primarily by the free market. The County acknowledges that appreciation will occur, but the basic conclusion from Table 7 is the best estimate of the costs to the existing resident taxpayer if all of the general obligation bond questions are approved.

This analysis assumes that interest rates in the municipal bond market will be 6 percent and that secondary assessed valuation of the County will increase on the average at 5 percent per year. The County's publicity pamphlet for the May 18, 2004 bond election also included a projection of secondary property tax rates and impacts that is different from the analysis in the Bond Implementation Plan ordinance. The difference is due to a requirement in Arizona Revised Statutes, §35-454.A(1)(d), which mandates that, for the purposes of the informational pamphlet, the County assume an annual increase in secondary assessed value of only 20 percent of the average of the annual percentage growth for the previous ten years. For Pima County, that represents a very conservative 1.7 percent growth in the years after 2009/10. For purposes of financial planning, the County is using a more realistic estimate of 5 percent.

**B. Sewer Revenue Bond Debt** - If the \$150 million of sewer revenue bonds are authorized at the May 18, 2004 election, sewer user and connections fees will increase, though it is not possible to specify with accuracy how much those fees will increase over the course of the bond program. Sewer user fees and connection fees are annually reviewed to insure fees are

adequate to support annual operating and maintenance costs. Once operating and maintenance costs are deducted from the annual projected revenues of the system, the remainder must be equal to 1.2 times the annual debt service payment requirement of the department, for both existing debt and any proposed new bond sales. If the coverage is less than 1.2 for existing debt than fees must be increased sufficient to bring in the necessary additional revenues. If the coverage is sufficient to cover existing debt but not the sale of new bonds, then the County has the option of postponing the sale or of raising fees to an amount sufficient to generate the additional revenues.

While a schedule of specific fee increases cannot be set at this time, it is possible to estimate that user fee increases related to debt from sale of these bonds could be up to 8 percent and connection fee increases up to 12 percent. Presently, the participating rate connection fee for residential units is \$101.72 per fixture unit and the typical single family residential monthly user fee is \$13.11. For the average single family home, the sewer connection fee equals \$2,441. Therefore, a user fee increase of 8 percent could increase payments from \$13.11 per month to \$14.16 per month, and a 12 percent connection fee increase could increase payments from \$2,441 per average new residential connection to \$2,734.

If the bonds are approved, sewer revenue bonds are scheduled to be sold over a period of eleven fiscal years beginning in 2004/05 and ending in fiscal year 2014/15, as reported in Table 8.

**Table 8**

**Projected Schedule of Sale of 2004 Sewer Revenue Bonds**

<u>Year of Sale</u>	<u>Amount</u>
2004/05	\$ 3,450,000
2005/06	\$17,800,000
2006/07	\$17,600,000
2007/08	\$18,350,000
2008/09	\$25,100,000
2009/10	\$19,350,000
2010/11	\$ 9,000,000
2011/12	\$11,900,000
2012/13	\$12,900,000
2013/14	\$ 8,000,000
2014/15	\$ 6,550,000

In addition to selling sewer revenue bonds on the municipal bond market, Pima County has the option of applying for loans from the Water Infrastructure Financing Authority of Arizona that are applied against the bond authorization. The benefit to Pima County and its residents is that these loans are made at interest rates that are between 75 to 80 percent of the municipal bond market rate, thereby saving on interest costs and moderating fee increases.

**C. Bonds Also Paid Back by New Residents** - The growth in the County tax base is two-fold: first, through general property appreciation based on market forces, and second, through the expansion or addition of new taxable property to the base caused by growth. This new growth is a direct result of net immigration of population and, in some measure, is responsible for the demand for programs and facilities sponsored by bonds. Of the typical increase in assessed value each year, a majority of the increase is related to new growth. Over the past five years,

71 percent of the growth in the tax base is attributable to new growth. Therefore, a significant number of residents will help pay for these bonds over their 15 year expected life. Based on historical population growth over the last 15 years, it is expected that the population will increase from 943,795 in 2005 to 1,206,244 in 2020. Therefore, approximately 28 percent of the residential tax base will be new taxpayers contributing to the repayment of these bonds.

**D. Cost Estimates, Bond Funding, and Other Funding** - Total costs of the County 2004 Bond Program will exceed the \$582,250,000 in general obligation and \$150,000,000 in sewer revenue bond requests that Pima County has presented to the voters for the May 18, 2004 special bond election. This Bond Implementation Plan Ordinance discloses instances in which the requested bond funding will not be sufficient to completely accomplish the projects outlined.

Some disclosure is general in nature, without specifying how much more will be required to supplement the authorized bond funding. For example, on Page 23, regarding Question 1 - Sonoran Desert Open Space and Habitat Protection; Preventing Urban Encroachment of Davis Monthan Air Force Base, the Ordinance states that: "More projects have been identified than can actually be purchased for several reasons." The Community Open Space projects related to acquisition of State Trust land under the Arizona Preserve Initiative program in Question 1 identifies \$34 million in potential matching grants from the State Growing Smarter program. The Ordinance notes that, if reform of the State Trust land system becomes a reality, then "a number of the State Trust land projects identified in this ordinance as Community Open Space or Habitat Protection Priorities may be preserved without cost," and additional State Trust lands could be acquired with matching growing smarter grants. Analysis has indicated that between \$50 million and \$137 million of additional funding is possible for the open space programs from private, state, and federal sources.

In Question 4, the City of Tucson notes that it will seek additional funding from a variety of sources for City park projects, more as a statement of general principle than an assertion that bond funding will not cover the full costs of the projects. This is a policy, of course, that Pima County and all of the participating jurisdictions will follow.

In Question 5, the Ordinance project description for the Urban Drainage Infrastructure Program notes that: "The magnitude of urban drainage needs far exceed the amount of Bond Funding available. Pima County and the participating jurisdictions will work cooperatively to identify and secure additional funding, which could include federal and state assistance, contributions from benefitting private interests, appropriations from the County Flood Control District, or appropriations from the befitting jurisdictions."

The Ordinance also discloses projects for which the current cost estimates exceed the bond funding request and discloses the amount of necessary other funding. In Question 1, the Davis-Monthan Air Force Base acquisition assumes that the total costs of land acquisition could range from \$20 million to \$30 million and that the difference over the \$10 million in bond funding will be sought through various state and federal grants and appropriations. The total estimated cost of the Kelly Ranch acquisition is \$5 million, with \$2.5 million to be allocated from bond funding.

In Question 2, the Green Valley Performing Arts Center Phase 2 project assumes \$8 million in privately raised funds to supplement a \$4 million bond allocation. The Arizona Sonora Desert Museum plans to contribute \$2.1 million to supplement bond funding of \$1 million and the Pima Air and Space Museum will contribute \$1 million to supplement \$1 million in bond funding.

In Question 3, the estimated costs of the Regional Public Safety Communications System are \$105 million, with \$92 million in bond funding allocated. Pima County and the participating jurisdictions will vigorously pursue federal and state homeland security assistance with this



project. The County Bond Advisory Committee reduced bond funding for the Tucson Municipal Court project from \$45 million to \$41 million, based on an assumption that there would be \$4 million in residual value to be realized from the assets remaining from the existing City Court after it is no longer needed by the City. The Interagency Victim Advocacy Center has current estimated costs of \$11.8 million, against bond funding of \$6 million. Other funding in the amount of \$5.8 million will need to be identified, and Pima County will continue discussions with the participants in this project to identify this additional funding.

In Question 4, \$2.2 million in other funding will be raised to supplement bond funding for the Brandi Fenton Memorial Riverbend Park project, Marana has identified almost \$8.2 million that they will contribute to their park projects, and Oro Valley will cover the costs of professional architectural and engineering services needed for the Oro Valley Public Library Expansion. The County Bond Advisory Committee reduced bond funding for the Wilmot Branch Library Replacement or Relocation project, from the \$10,185,000 requested by the City of Tucson to \$7 million, again assuming that there would be that much residual value in the assets of the existing library if it were relocated.

Finally, five projects in Question 6 include other funding. The Santa Cruz Interceptor, Prince to Franklin, Tanque Verde Interceptor, Craycroft to Tucson Country Club, and the New Marana WWTP Expansion are all continuations of projects from the 1997 Sewer Revenue Bond program, with 1997 authorizations to be expended in conjunction with the 2004 projects, for a total of \$9.1 million in 1997 authorization. Two of the Ina Road projects – the Central Plant/Electrical Upgrade and the Laboratory/Office Building - are budgeted with \$9 million supplemental funding from Wastewater System Development Funds.

The previous discussion identified instances where Pima County discloses in advance that estimated costs will exceed requested bond authorizations. In some instances, other funding has been identified; in other instances, the County discloses that choices may have to be made based upon available bond authorizations unless other funding can be secured. The County also wishes to disclose that, based upon common experience with large-scale public works programs, actual project costs will vary from the estimated project costs in this ordinance.

All of the cost estimates in the Bond Implementation Plan have been made by staff from Pima County or the participating jurisdictions. Cost estimates are typically made based on the most recent experiences with similar projects and should be considered conceptual costs estimates that may vary from actual costs by as much as 25 percent above or below conceptual cost estimates. Pima County has an extensive base of information from implementation of the 1997 Program upon which to estimate costs for the 2004 projects. In many instances, these cost estimates take estimates of inflation in account. With a few exceptions, these cost estimates are not, and cannot be, based upon detailed engineering studies and design and are, therefore, always subject to the unknown factors that can change costs, upward or downward. If County experience with the 1997 general obligation bond and sewer revenue bond programs is any guide, these cost estimates will be accurate for many projects, while some projects will be completed at lower than estimated costs, and other projects will experience cost increases.

Some types of project cost increases are considered “cost overruns,” when factors can cause the projected costs of components of a project (such as land acquisition, materials, labor) to increase, while the scope of the project remains the same. Not all cost increases, however, are “overruns.” In some instances, Pima County might voluntarily expand the scope of a project. Projects experience cost increases sometimes because new opportunities for funding arise, such as cooperation between Pima County and Pima College on two projects, or unanticipated state aid with the Juvenile Court project, or requests by the Marana Unified School District and Vail Unified School District to collaborate on funding of joint projects. In other instances, Pima

County could voluntarily increase the scope of a project, at the urging of residents or jurisdictional partners, or to capitalize on opportunities identified during programming and design.

When estimated project costs increase, Pima County and the participating jurisdictions can reduce the scope of a project to fit it into available funding or seek other funding to supplement existing funding. With the 1997 general obligation bond program, Pima County has been able to attract over \$62 million in other funding, with over \$10 million of that amount coming from federal and state sources. Another \$18.7 million in other funding was contributed by other jurisdictions and school districts, including \$8.3 million from the City of Tucson for Neighborhood Reinvestment projects and \$3.3 million from Pima College. The YMCA, a community-based non-profit, contributed \$2.8 million for design and construction of the Northwest Community Center/YMCA/Aquatic Center/Athletic Fields.

In summary:

1. Project cost estimates are based on the best available information at the time this ordinance has been drafted. They are reasonable estimates of cost based on facts and information available at the time. Circumstances or facts could change to cause these estimates to vary.
2. Bond funding for each project is limited as specified in this ordinance.
3. The projects that will be completed by bond funding will also attract substantial and potentially significant outside revenues. Private contributions could be as much as \$17 million. Federal funding will range from \$33 million to \$57 million, and state funding will range from a few million to as much as \$63 million.

### **III. General Schedule of Implementation of the County's 2004 Bond Project Development**

The County 2004 Bond Program may take twelve years, through fiscal year 2015/16, to complete. While Pima County and the other cooperating jurisdictions will prioritize projects and work to complete the most important projects first, some projects will not be completed until the end of the program. There are several factors that will determine the general implementation schedule of the County 2004 Bond Program, including, but not limited to, the schedule for sale of bonds; the complexities of capital improvement programming; the competition from large projects for available bond funding; coordinating implementation among several jurisdictions; and the ability of Pima County and other jurisdictions to fund new annual operation and maintenance costs associated with new public improvements.

**A. Schedule of Bond Sales** - The single most important determinant of the overall schedule for implementation of the County 2004 Bond Program is the schedule of sales of bonds. Under the current projected schedule, the last sale of bonds will occur in January 2013 and these proceeds will fund activities over the next twelve to twenty-four months. This schedule of bond sales, in turn, is determined by several factors, the most important of which is the commitment to limit the secondary property tax rate for debt service at the fiscal year 2003/04 level of \$0.8150 per \$100 of assessed value. The trade-off between property tax rates and implementation of the County 2004 Bond Program is that by limiting tax rates the Program will take longer to implement. If the tax rate was not limited, completion of the Program could possibly take half the time now projected.

The schedule of bond sales will also be determined by interest rates set by the municipal bond market and growth in net secondary assessed valuation for the County. The current proposed

schedule of sales assumes interest rates of 6 percent and increases in assessed value of 5 percent. If interest rates are lower or growth in assessed valuation is higher, or both, then bonds could be sold sooner. Conversely, if interest rates are higher or growth in assessed valuation is slower, or both, the schedule of sales would be delayed to meet the tax rate limit pledge. Pima County continually monitors these factors and will annually update and publish a forecast on bond sales.

**B. Capital Programming** - Capital infrastructure improvements are complex undertakings, involving several tasks, all of which take time to complete. For example, a typical public works construction project can require planning, design, acquisition of land or right-of-way, relocation of utilities, and construction. Whenever Pima County or the other local jurisdictions contract for services, all procurement rules set by state statute and local ordinances must be followed, which can take anywhere from three to six months. For acquisition of open space, Pima County must contact and negotiate with potential sellers; complete appraisals; complete due diligence for environmental factors; and execute a contract for purchase only after each acquisition is reviewed and approved by an independent review commission.

For each project in the County 2004 Bond Program, this Bond Implementation Plan identifies the necessary Project Tasks and provides approximations of how long each task can take. This information on project duration is not intended as commitments on the time within which the task will be completed, but as a planning forecast for how long these tasks typically take for similar projects. Also, some tasks are sequential, while other tasks can be underway at the same time.

This information on project duration is useful for two reasons. First, the information shows how complicated each project is and why it is that it takes 2, 3, or 4, or more years to complete a project and open it to public use. Often planning and design, including procurement, will take longer than construction. The County 2004 Bond Program will be a major undertaking, involving many participants completing many tasks, therefore, twelve years to complete the Program is a reasonable estimate given the property tax limit pledge. Second, the information on project duration shows that only a handful of projects are already planned and designed, ready for construction. Overwhelmingly, the projects, other than open space, will require detailed planning and design, which, on the average, will require two years or more of work. Starting and completing this volume of planning and design work will need to be phased. In most instances, planning and design should be followed fairly closely in time by construction. If there is too much time between completion of design and construction, changes in the surrounding environment could require redesign.

Scheduling of construction must also be carefully timed. The more competitive the bidding climate, the more expensive the construction will be. The scheduling of projects can always be changed by the unexpected. Project duration is presented in ranges, reflecting typical times to complete tasks assuming both “the best case” and the case when problems arise. The Bond Implementation Plan will show project schedules in “Implementation Periods,” which are blocks of two fiscal years, as depicted in Table 9 below.

**Table 9**

**Implementation Periods**

<b><u>Implementation Period</u></b>	<b><u>Fiscal Years</u></b>
1	2004/05 2005/06
2	2006/07 2007/08
3	2008/09 2009/10
4	2010/11 2011/12
5	2012/13 2013/14
6	2014/15 2015/16

**C. Funding Competition from Large Projects** - Four specific projects account for \$205 million or 35 percent of the total requested bond authorization of \$582.25 million - Regional Public Safety Communications System (\$92 million); New Justice Court/Municipal Court Complex (\$76 million); Kino Public Health Center (\$25 million); and New Psychiatric Hospital (\$12 million). Additionally, the open space bond program (Question 1), at \$172.3 million, accounts for another 30 percent of the overall general obligation bond program. If scheduled first, these projects would use all of the first six and part of the seventh bond sales through January 2010. Under this scenario, no other projects would be started until the second half of the bond program. Therefore, these four projects must be planned to permit the many other worthy projects to be started and completed. Their competition for bond funding will strongly influence the overall scheduling of projects and extend the overall program into the later years. Two of these projects will also require additional funding to complete, therefore, they may also be phased to match available funding. In addition, the planning and design for these projects should be completed in order to allow implementation to be accelerated if other planned bond project expenditures fall behind schedule.

**D. Coordinating Implementation Among Several Jurisdictions** - The County 2004 Bond Program will be implemented with an unprecedented level of intergovernmental cooperation. In developing its recommendations, the County Bond Advisory Committee along with the Board of Supervisors solicited and received input from all the local governments and two Indian nations on projects to be included for funding. At least forty projects will require strong intergovernmental cooperation. These are projects that were included in the bond program at the requests of one of the local governments or Indian nations. For many of these projects, the local jurisdiction, rather than Pima County, will manage planning, design and construction. Those projects that will be managed by Pima County will be implemented with close consultation with other governmental entities. All of the projects in other jurisdictions will require intergovernmental agreements.

One project stands out for the level of intergovernmental cooperation and coordination required. The Regional Public Safety Communications System will require twenty fire districts, eleven police agencies, eight local governments, and the Pima County Office of Emergency

Management and Homeland Security to jointly agree upon standards and specifications for procurement of a high technology communications system, a system for governance of the implementation process, and the assumption of annual operating and maintenance costs. This will require an unprecedented level of regional cooperation that will take time to complete. Given the size of the investment involved, taking the time necessary to develop a fully operational system will be critical and worthwhile.

**E. Funding New Annual Operating and Maintenance Costs** - Most of the projects funded by the County 2004 Bond Program, when they are completed and open to the public, will require new annual operating and maintenance expenditures. Scheduling these projects, therefore, must be attentive to the ability of the responsible local government to pay for these costs. All local governments, including Pima County, face tight budgets. At a minimum, all local governments are strictly controlling the growth of budgets each year; therefore, in scheduling County 2004 Bond Program projects, local governments must coordinate their fiscal forecasts to pay for the additional operating and maintenance costs, especially for those projects which carry high additional operating and maintenance costs.

#### **IV. Intergovernmental Coordination and Cooperation**

The County 2004 Bond Program is a major regional undertaking, one that will require intergovernmental cooperation and coordination. Thirty-five projects in the bond program will be administered by a jurisdiction other than Pima County, though funded by County bonds. Twenty fire departments, eleven police departments, and all of the local governments will participate in the Regional Public Safety Communications System, the largest single project in the program. The Joint Pima County Justice Court/City of Tucson Municipal Court will require the closest coordination and cooperation between the County and City.

As is typical when two units of government cooperate on a project, individual intergovernmental agreements will be executed prior to the start of each joint project, establishing the mutual and separate responsibilities of each government for the implementation of the project. This Bond Implementation Plan Ordinance will set forth the principles and expectations for these intergovernmental agreements. These principles and expectations are set forth in Pima County Code, Chapter 3.06 - Bonding Disclosure, Accountability and Implementation - and incorporated here.

The first requirement of this Chapter in County Code is to ensure full disclosure to the voters of the Bond Implementation Plan that will be followed if the bonds are approved. This Ordinance is written in compliance with this requirement and will be approved by the Board on April 13, 2004, prior to the start of early voting. All jurisdictions have developed the project descriptions for the projects they will administer and those descriptions have been incorporated in this Ordinance as submitted. All jurisdictions have had the opportunity to review the Bond Implementation Plan in its entirety.

The second set of requirements, set forth below, relate to expectations of the participating jurisdictions, which derive from the continuing responsibility Pima County has for compliance with the Code and all federal and state laws, even when another jurisdiction administers the project.

#### **A. General Intergovernmental Agreement Requirement Relating to Design, Construction, and Equipping of County Bond Projects by Other Jurisdictions**

Bond projects authorized by the Board in a Bond Implementation Plan for a special bond election to be designed, constructed, or equipped by another political subdivision using County

general obligation bonds to fund a project in whole or part shall be funded by the County only pursuant to an intergovernmental agreement executed between Pima County and the implementing subdivision. Each such project shall be authorized and implemented with separate intergovernmental agreements. The intergovernmental agreement shall authorize the jurisdiction to design, construct, or equip the project, subject to compliance with the terms and mutual responsibilities of the parties agreed upon in the intergovernmental agreement. Unless waived by the Board of Supervisors as being in the best interests of the County and warranted by the circumstances of the bond funded project at issue, the intergovernmental agreement shall include, but not be limited to, the following responsibilities of the implementing subdivision:

1. That the implementing political subdivision or jurisdiction shall operate and maintain the improvements constructed by County bond funds for a period of not less than twenty-five (25) years.
2. That the implementing political subdivision or jurisdiction shall not charge a fee for use of the constructed improvement that is more than a fee charged by the County for a similar purpose.
3. That the implementing political subdivision or jurisdiction agrees to insure the improvements constructed with County bond funds and will replace same if damaged or destroyed. This requirement can be met with direct or self-insurance related to property or improvement losses.
4. That the implementing political subdivision or jurisdiction agrees to make the improvements available to all residents of Pima County without restriction or preference to jurisdiction of residence.
5. That the implementing political subdivision or jurisdiction agrees to comply with all provisions of Chapter 3.06, Bonding Disclosure, Accountability, and Implementation, of the Pima County Code and will provide all reports to the County in a format and schedule agreed upon by the parties.
6. That the County will only transfer County general obligation bond proceeds to the implementing political subdivision upon request from the implementing jurisdiction, with full documentation, for reimbursement of funds expended by the jurisdiction, so as to maintain County control of bond proceeds for federal arbitrage responsibilities.
7. That the intergovernmental agreement contain a provision permitting the County to modify the intergovernmental agreement whenever the County determines violations of federal arbitrage regulations are likely to occur and to reallocate said funds to any project authorized by the Bond Implementation Plan. Funding for the particular project will then be programmed on an implementation schedule acceptable to the political subdivision, provided the project will proceed without jeopardizing federal arbitrage rules and regulations.
8. That the implementing political subdivision notify the County of events that would require an amendment of the Bond Implementation Plan Ordinance and formally request of the Board of Supervisors that they hold a public hearing on the requested ordinance amendment.
9. That the intergovernmental agreement shall establish the amount of County bond funds to be allocated to a specific project, and establish the stated amount as a maximum of County bond monies to be allocated to the project.

**B. No Modification of Jurisdictional Bond Projects Unless Requested by Jurisdiction**

No project requested by a political subdivision or jurisdiction and approved for inclusion in the 2004 Bond Program shall be modified in scope, location, funding amount, or schedule without the express written request of the jurisdiction that requested the project. Due to changing circumstances or matters beyond the control of the jurisdiction, the jurisdiction may request that the Board of Supervisors modify the jurisdictional project. However, modification is limited to changes approved by a majority of the governing body of the jurisdiction making the change request. The request will be acted on by the Board of Supervisors only after the jurisdiction has held a public hearing announcing their intent to request a change, the reason for the change, and details of the change. The Board will then modify the Bond Implementation Plan as requested by the jurisdiction through the process established by County Code.

**V. Future County General Obligation Bond Capacity if All Bond Questions are Approved**

Approving all \$582,250,000 in general obligation bonds can be accommodated within the existing County legal debt margin. Based on the Arizona Constitution, County indebtedness is limited to 15 percent of the net assessed valuation of the County. Assuming the sale of all remaining 1997 General Obligation Bonds of \$65 million, and a sale of the 2004 authorization of \$30 million, in fiscal year 2004/05, the County will have outstanding general obligation bonds of nearly \$268 million, with a 15 percent debt limit of \$845 million. Therefore, a legal debt margin in fiscal year 2004/05 will be nearly \$577 million. Assuming an average growth rate in net assessed value of 5 percent, which is conservative given historical past increases, and the issuance of bonds if authorized as identified in Table 5, the County's general capacity to sell additional bond actually increases. The County's obligation debt margin is reported in Table 10 below.

**Table 10**

**Legal Debt Capacity of the County for General Obligation Debt**  
**(Millions)**

<b><u>Fiscal Year</u></b>	<b><u>Net Assessed Value</u></b>	<b><u>Debt Limit</u></b>	<b><u>Bonds Outstanding</u></b>	<b><u>Legal Debt Margin Available</u></b>
2004/05	\$ 5,633.3	\$ 844.9	\$267.8	\$577.1
2005/06	\$ 5,914.9	\$ 887.2	\$292.1	\$595.1
2006/07	\$ 6,210.7	\$ 931.6	\$322.8	\$608.7
2007/08	\$ 6,521.2	\$ 978.1	\$363.6	\$614.5
2008/09	\$ 6,847.3	\$1,027.1	\$404.4	\$622.6
2009/10	\$ 7,189.7	\$1,078.4	\$444.8	\$633.5
2010/11	\$ 7,549.1	\$1,132.3	\$483.2	\$649.1
2011/12	\$ 7,926.6	\$1,188.9	\$522.1	\$666.8
2012/13	\$ 8,322.9	\$1,248.4	\$506.4	\$742.0
2013/14	\$ 8,739.1	\$1,310.8	\$463.7	\$847.1
2014/15	\$ 9,176.0	\$1,376.4	\$417.6	\$958.7
2015/16	\$ 9,634.8	\$1,445.2	\$368.2	\$1,076.9
2016/17	\$10,116.6	\$1,517.4	\$316.2	\$1,201.2
2017/18	\$10,622.4	\$1,593.3	\$265.5	\$1,327.8
2018/19	\$11,153.5	\$1,673.0	\$211.8	\$1,461.1
2019/20	\$11,711.2	\$1,756.6	\$168.0	\$1,588.6
2020/21	\$12,296.8	\$1,844.5	\$126.6	\$1,717.8
2021/22	\$12,911.6	\$1,936.7	\$ 89.5	\$1,847.2
2022/23	\$13,557.2	\$2,033.5	\$ 57.9	\$1,975.6
2023/24	\$14,235.1	\$2,135.2	\$ 32.0	\$2,103.2
2024/25	\$14,946.8	\$2,242.0	\$ 13.3	\$2,228.7
2025/26	\$15,694.2	\$2,354.1	\$ 2.5	\$2,351.6
2026/27	\$16,478.9	\$2,471.8	\$ 0	\$2,471.8

Clearly the ability of the County to issue additional bonds in the case of an emergency or another voter directed capital program can be met and the issuance of the proposed \$582,250,000 of additional debt does not compromise the County's legal debt margin. The Flood Control District also has essentially \$243 million of unused debt capacity to cover any flood emergency that could face the County in the future.

**VI. Arbitrage Compliance Required**

The sale and expenditure of County bonds are regulated by federal tax laws, rules and regulations designed to eliminate abuses of the tax-free status of these bonds. The most important controls regulate how quickly governments must expend bond proceeds. For example, in order to sell tax-free municipal bonds, the government must have reasonable expectations of expending all bond proceeds within three years of their sale.

Of equal importance are federal regulations governing arbitrage. Arbitrage simply refers to the difference between the interest Pima County pays its bond holders and the interest Pima



County earns on the deposit of bond proceeds. Pima County must rebate to the federal Treasury any arbitrage earnings. There are, however, two strictly circumscribed circumstances under which Pima County can retain arbitrage earnings. First, for any non-construction project, such as open space, Pima County can retain any arbitrage earnings if the bond proceeds are fully expended within six months of their sale. Second, for construction projects, arbitrage earnings can be retained if all of the following four expenditure benchmarks are met: within six months, if 10 percent is expended; within twelve months, if 45 percent is expended; within eighteen months, if 75 percent is expended; and within twenty-four months, if 100 percent is expended. Compliance with federal arbitrage rules imposes a significant burden of monitoring and reporting on the expenditure of Pima County bond proceeds.

Under the right economic circumstances, arbitrage earnings can be significant and Pima County has a strong interest in complying with arbitrage requirements in order to retain those earnings. Therefore, the practical impact of federal arbitrage rules is that Pima County will not sell bonds until projects are ready to begin immediate expenditure of the bond sale proceeds. Because of the strict six month rule, Pima County will not hold significant sales of open space bonds until agreements have been negotiated with willing sellers. For construction projects, bonds will typically be sold in amounts sufficient to cover planning and design, followed by subsequent sales to fund construction. If bonds have already been sold for projects that experience delays that threaten compliance with arbitrage rules, bond proceeds will be reallocated to other eligible projects for which expenditures are ready to be made. Such reallocation of bond proceeds does not change the bond authorization for the effected projects, only the timing of when the authorization becomes an expenditure.

For projects managed by other jurisdictions, arbitrage rules do not consider as expended bond proceeds transferred to the other jurisdiction in advance of their expending those funds. Pima County retains full responsibility for compliance with arbitrage rules until the other jurisdiction has fully expended those bond funds. Pima County will ensure in project-by-project intergovernmental agreements that it retains full power to ensure it can comply with arbitrage requirements.

## **VII. Specific Project Description, Scope of Work, and Location by Question and Project**

In this section, each bond project and/or program approved by the Board of Supervisors in public session on January 20, 2004 and ratified on February 3, 2004 is listed and described, and specific program implementation issues are identified and discussed, as required by Section 3.060, Bonding Disclosure, Accountability and Implementation, of the Pima County Code.

### **A. Question No. 1 - Sonoran Desert Open Space and Habitat Protection; Preventing Urban Encroachment of Davis-Monthan Air Force Base**

For the purpose of acquiring real and personal property for open space and habitat protection, including, without limitation, Sonoran Desert open space, protecting wildlife habitats, saguaro cacti, ironwood forests and lands around rivers, washes and recharge areas to ensure high water quality, the acquisition of lands in the vicinity of Davis-Monthan Air Force Base to prevent urban encroachment, and the acquisition of real or personal property or interests or rights in property for such purpose and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell general obligation bonds of the County in an aggregate principal amount not exceeding \$174,300,000?

**1. Basic Acquisition Guidelines** - The following guidelines shall apply to all property acquisitions or the acquisition of rights in property associated with this bond question.

- a. Acquisition Amount - No property and/or rights in property shall be acquired unless the amount to be paid is at or near the value established by an appraisal commissioned by the County that meets the minimum standards for land acquisition as defined by Uniform Standards for Professional Appraisal Practice.
- b. Estimated Acquisition Costs - The acquisition amount for specific properties identified within this ordinance shall not substantially exceed the estimated acquisition costs. For the purposes of this ordinance, substantial is defined when the final acquisition cost exceeds, by 10 percent or more, the amount listed for any specific property identified for acquisition in this ordinance.
- c. Condemnation Prohibited - The County shall not use its powers of eminent domain to acquire property or rights in property for open space purposes unless such a legal proceeding is requested by the property owner, and then only for the purpose of extinguishing claims and adverse interests or to satisfy conditions of tax and/or estate planning.
- d. Independent Review - All acquisitions of property or rights in property must be reviewed by and recommended to the Board of Supervisors by the Conservation Acquisition Commission identified in this ordinance. No acquisition will be presented to the Board of Supervisors for consideration until the Conservation Acquisition Commission has reviewed, approved and recommended the acquisition to the Board of Supervisors.
- e. Habitat Protection by Conservation Easement - For projects identified as habitat protection priorities, the preferred method of acquisition will be to acquire development rights and/or conservation easements on the property to be conserved, with the understanding that the property will be managed in perpetuity for the habitat values for which the property is being protected.
- f. Conservation in Perpetuity - Provided that the County receives an incidental take permit pursuant to Section 10(1)(a)(B) of the Endangered Species Act of 1973, land preserved through the acquisition of property or rights in property to meet the requirements of this permit will be conserved in perpetuity and will be managed consistent with the Sonoran Desert Conservation Plan.
- g. Habitat Protection and Community Open Space Allocation - The amount specified for projects identified as community open space parcels is the minimum amount of bond funds to be expended. Habitat protection bond allocations shall not be more than the amount specified; however, this amount may be exceeded if the community open space acquisitions identified in this ordinance are, for whatever reason, unavailable or cannot be acquired due to individual project cost exceedence or lack of a willing seller.
- h. Federal, State and Private Contributions - Acquisitions that have federal, state or private funding contributions shall be given priority over acquisitions that do not have such additional funding.
- i. State Trust Land Reform - If successful, State Trust land reform will allow a significant amount of the State Trust lands identified in this ordinance to be acquired without public cost. If such occurs, the funding identified for the acquisition of donated State Trust lands will be dedicated to acquire other State Trust lands identified for conservation by this ordinance.

- j. Davis-Monthan Related Acquisition - Technical information and military expert advice will be the primary guide for selecting acquisition properties for protecting flight corridors relied on by Davis-Monthan Air Force Base.
- k. Wildlife and Game Management - Lands or interest in lands acquired as identified in this ordinance shall not change or alter game and wildlife management, which is exclusively reserved to the State through the Arizona Game and Fish Commission. Further, the County recognizes the authority of the Arizona Game and Fish Commission over all non-migratory wildlife, and the United States Fish and Wildlife Service over all migratory wildlife. Reasonable public access shall be provided for lands acquired in fee simple. Existing public access shall not be prohibited or altered for lands where development rights or conservation easements are acquired. No County action shall limit access for the recreational purposes of sportsmen lawfully engaged in activities related to the legal taking of fish and game. The County will cooperate with, and accede to the decisions of, the Arizona Game and Fish Commission in all matters relating to game management when advancing the goals of the Sonoran Desert Conservation Plan through acquisition or conservation of open space identified in this ordinance. Public lands owned by Pima County, or where the County has acquired a conservation easement allowing such, are eligible for the full spectrum of active wildlife management and conservation activities prescribed by either the Arizona Game and Fish Department or the United States Fish and Wildlife Service. This includes activities designed to manage, re-establish, maintain, and enhance wildlife populations. If undertaken, these activities are to be carried out in consultation with Pima County.

**2. General Categories of Open Space and Habitat Protection** - Projects identified in this ordinance to be acquired as open space and habitat protection fall into four categories:

- Habitat Protection Priorities - \$112 million
- Community Open Space Parcels - \$37.3 million
- Urban Open Spaces Requested by Jurisdictions - \$15 million
- Preventing Encroachment on Davis-Monthan Air Force Base - \$10 million

For the projects identified in this ordinance as either Community Open Space Parcels or Habitat Protection Priorities, the number of projects identified is in excess of the number that can be purchased with the stated allocations of bond funds. Fourteen projects are identified in this ordinance as Community Open Space Parcels, but purchasing these 14 projects would cost more than the \$37.3 million allocated. For projects identified as Habitat Protection Priorities, approximately 524,000 acres are identified in this ordinance, but protecting this entire acreage would cost more than the \$112 million allocated. More projects have been identified than can actually be purchased for several reasons:

- 1) Pima County may be unable to successfully negotiate a purchase with every landowner. Including excess projects gives the County flexibility in negotiating with the property owners.
- 2) State and Federal grants will be sought by Pima County. Grant awards would expand the amount of funds available to purchase parcels identified in this ordinance.
- 3) If State Land reform is successful, a number of State Trust land projects identified in this ordinance as Community Open Space or Habitat Protection Priorities may be

preserved without cost. If this occurs, bond funds will be used to purchase other State Trust land identified in this ordinance.

- 4) For projects identified as Habitat Protection Priorities, parcels identified in excess of that which can be purchased provide Pima County the flexibility necessary to protect valuable biological lands to meet the requirements of an incidental take permit pursuant to section 10(a)(1)(B) of the Endangered Species Act of 1973.

To the extent possible, Pima County will begin the negotiation process with projects prioritized as highest priority. For the projects identified in this ordinance as Habitat Protection Priorities, projects are prioritized into highest priority and secondary priority categories.

**3. Funding of Open Space Categories**- \$10 million in bond funds shall be allocated for the purpose of acquiring urban open space to prevent encroachment on Davis-Monthan Air Force Base. \$15 million shall be allocated for the purpose of funding projects identified as Urban Open Spaces Requested by Jurisdictions. 25 percent (or \$37.3 million) of the remaining \$149.3 million in bond funds will be allocated for the purpose of funding projects identified as Community Open Space, except as specified in this ordinance. 75 percent (or \$112 million) of the remaining \$149.3 million in bond funds will be allocated for the purpose of funding projects identified as Habitat Protection Priorities, except as specified in this ordinance.

- a. Matching Funds - For projects identified in this ordinance as requiring matching funds, bond funds will not be released until matching funds are secured or there are reasonable expectations that said funding will be obtained. If after a reasonable time period the matching funds have not been acquired, this ordinance may be amended to reflect this circumstance.
- b. Habitat Protection Project Area Allocation - For projects identified in this ordinance as Habitat Protection Priorities, the approximate dollar amounts allocated to each project area do not represent the exact amount of bond funds the County will expend in each project area. These approximations are based upon the best present estimate of average land values in each sub area, and the percentage of acres of Habitat Protection Priorities that fall within each sub area.

<u>Area</u>	<u>Percent</u>	<u>Amount</u>
Southeast Corridor Project Area	34 percent	\$38,000,000
Santa Cruz Basin Project Area	20 percent	\$22,000,000
Altar Valley Project Area	19 percent	\$21,000,000
Avra Valley Project Area	4 percent	\$ 5,000,000
Tortolita Mountains Project Area	10 percent	\$11,000,000
Tucson Basin Project Area	5 percent	\$ 6,000,000
San Pedro Project Area	8 percent	\$ 9,000,000

- c. Conservation Easements and Development Rights - Pima County shall make use of conservation easements or the purchase of development rights whenever these are an appropriate means of protecting the values of the projects identified in this ordinance. For projects identified as Habitat Protection Priorities, the goal is to use conservation easements to the extent possible. Conservation easements are voluntary agreements between a willing seller and Pima County, or a non-profit established for this purpose, that are mutually advantageous to both parties. If the County purchases development rights from a willing seller, a conservation easement shall also be executed. The purchase of development rights and conservation easements funded through bond funds identified in

this ordinance for Habitat Protection Priorities shall promote the biological goal and objectives of the Sonoran Desert Conservation Plan through specific language to appropriately manage natural land cover and water resources, promote recovery or re-introductions of native species, and to reduce threats to ecosystem structure and functions, including threats to habitat for identified species. The County may also acquire other interests in property such as remainder interests combined with conservation easements, which enable the immediate protection of and the eventual acquisition of land.

- d. Priority Acquisitions - At the time of the drafting of this ordinance, many of the private properties identified as Community Open Space Parcels were under high development pressures. To the extent possible, purchases of private properties identified as Community Open Space Priorities will occur in earlier years of the bond implementation program in order to acquire the properties before they are developed.

**4. State Trust Land Reform** - Some of the projects identified in this ordinance to be acquired for open space and habitat protection are State Trust lands. Every effort will be made to protect the open space and habitat values of these lands in a cost-effective manner. The future of the Arizona Preserve Initiative process for reclassifying State Trust land for conservation purposes is unknown at this time. If this or any future State Trust land reform package is approved by the Legislature, voters of Arizona, and Congress which includes a provision whereby some lands identified in this ordinance are reclassified for conservation without requiring compensation, bond funds for said projects will be reallocated to State Trust lands that do require compensation for preservation. If State Trust land reform does not occur, Pima County will continue to work through the Arizona Preserve Initiative process to protect the open space and habitat values of the projects identified in this ordinance.

**5. Accountability and Transparency** - In order to ensure the highest accountability to the voters for any open space acquisition or conservation easement or development right acquisition authorized, an eleven-member Conservation Acquisition Commission will be or has been formed. One Commission member will be appointed by each of the members of the Pima County Board of Supervisors, one member will be appointed by the County Administrator, two members will be appointed by land conservation organizations active within Pima County, one member will represent the Natural Resources, Parks and Recreation Commission, another member will represent the local Board of Realtors, and at least one member will represent the ranching community. The purpose of the Commission will be to provide oversight and monitoring of all open space acquisitions that will be placed before the Board for consideration. This Commission will be provided a budget sufficient to carry out this work and to fund an annual, independent audit of all financial transactions and records of the Commission, which will be made public. In addition to this Conservation Acquisition Commission, the County Bond Advisory Committee will be monitoring the implementation of the overall bond program, will be holding public meetings as necessary, but no less than twice each year, and will submit an annual report to the Board of Supervisors.

Project funding allocations to specific projects identified in this ordinance will occur only after a public hearing is held by the Board of Supervisors where the projects to be funded have been advertised in a newspaper of general circulation of the County. The Board shall take into consideration review and comments made at the public hearing when selecting specific projects to fund among those identified in this ordinance.

**6. Rights of Property Owners** - Nothing shall prohibit the owners of property identified for possible acquisition from using their property in accordance with existing zoning and land use or development codes of Pima County, including, but not limited to, filing for any change in the status of land use designated in the Comprehensive Plan, or filing for a land use or zoning

change. Any property owner filing for a building permit, conditional use permit, Comprehensive Plan Amendment, or zoning change on property targeted for possible open space acquisition will only need to comply with the standard procedures and processes established for same.

**7. Property Acquisition Process** - Real property acquisition by Pima County is a multi-phase and often time-consuming process. The acquisition process for each property follows three phases.

Phase I may last approximately 3 to 6 months, and includes identification of the parcel, approval by the Conservation Acquisition Commission to initiate due diligence, and initiation of due diligence data gathering and formal appraisal.

Phase II may last approximately 4 to 8 months, and includes analysis of the due diligence data gathered, securing an appraisal, negotiation with the seller, processing of an acquisition agreement for approval by the Pima County Board of Supervisors, and review and approval of the acquisition agreement by the Conservation Acquisition Commission.

Phase III may last approximately 2 to 6 months, and includes the time to finalize Board of Supervisors approval of the acquisition agreement, and closing of the sale.

No property will be acquired unless the acquisition cost is at or near appraised value based on an appraisal approved by Pima County. Before an acquisition proposal is presented to the Conservation Acquisition Commission, a standard title report on the property shall be received and reviewed disclosing any liens, encumbrances or defects in property titles. The acquisition process will require both County staff and consultant contract appraisers and acquisition agents in order to complete the acquisition program according to the bond program schedule.

For the majority of the projects identified, the cost estimate figure is a “budget estimate” of acquisition costs prepared by staff. These budget estimates are intended solely for preliminary planning purposes. They are not value estimates or appraisals as defined by Arizona Revised Statutes or the Uniform Standards of Professional Appraisal Practice. Prior to making an offer to a property owner, the County will order an appraisal, which will be reviewed prior to acceptance. Appraisals of the properties could differ significantly from these budget estimates. Also, the inclusion of a property, within an associated budget estimate, does not represent an offer from the County, nor a declaration of the County’s intent to make such an offer.

**8. Specific Project Description, Scope of Work, and Location by Project**

**a. Community Open Space Parcels** - To arrive at a list of Community Open Space Parcels for this bond implementation plan, properties identified from the following sources were evaluated: 1) remaining parcels included in the voter-approved 1997 Open Space Bond Program; 2) parcels identified as important to the open space goals of Pima County’s Natural Resources, Parks and Recreation Department; 3) additional parcels located on the urban fringe or within urban Tucson that were identified by community and environmental groups as well as individual members of the community as being of special merit, many of which enjoy considerable community support; and 4) parcels reclassified to conservation status by the Arizona State Land Department through Pima County’s Arizona Preserve Initiative Application.

As stated earlier in this ordinance, the number of projects identified is in excess of the number that will be purchased with the total bond fund allocation for Community Open Space Parcels. Projects are not in order of priority.

Total Bond Funding for Community Open Space Parcels: \$37.3 million

## 1.1 Tucson Mountain Park - Sweetwater Preserve

**Location:** Parcels are located in the Tucson Mountain Foothills, immediately north of Sweetwater Drive and west of Camino de Oeste.

**Scope:** Purchase in fee simple 3 parcels totaling 695 acres.

**Benefit:** This project will protect one of the last remaining large parcels of land in the Tucson Mountains, and will be a strategic addition to the area's protected lands. The project will provide habitat protection for a wide range of plants and animals, including habitat suitable for the cactus ferruginous pygmy owl, desert tortoise, gila monster, lesser long-nose bat, yellow-billed cuckoo, abert's towhee, California leaf-nosed bat, grey fox, mountain lion and the tiger rattlesnake. Acquisition of the project area will protect a key segment of the Sweetwater Wash that connects Tucson Mountain Park to the Santa Cruz River, recreational opportunities on existing trails presently popular with hikers, equestrians and mountain bikers, known archeological resources, and a key portion of the viewshed of the upper foothills of the Tucson Mountains.

**Cost:** \$13,000,000

**Bond Funding:** \$13,000,000

**Other Funds:** Federal and State Grants.

**Implementation Period:** 1, 2

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

## 1.2 Tucson Mountain Park - Camino de Oeste

**Location:** The parcels about the Tucson Mountain Park immediately west of Camino de Oeste and south of Gates Pass.

**Scope:** Purchase in fee simple or acquire conservation easements on parcels totaling 100 acres.

**Benefit:** This project will protect habitat for a wide range of plants and animals, provide viewshed protection for upper foothills of the Tucson Mountains, provide a strategic boundary enhancement to Tucson Mountain Park, and protect cultural resources, including several Civilian Conservation Corps check dams that date to the early 1930s.

**Cost:** \$2,000,000

**Bond Funding:** \$2,000,000

**Other Funds:** Federal and State grants.

**Implementation Period:** 1, 2, 3

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.3 Tucson Mountain Park - Dos Picos**

**Location:** Parcels are immediately east of Tucson Mountain Park, north of the Starr Pass development, and south of Anklam Road.

**Scope:** Purchase in fee simple or acquire conservation easements on parcels totaling 80 acres.

**Benefit:** This project will be a strategic addition to the boundary of Tucson Mountain Park that will protect a pair of prominent landmark peaks, and will provide viewshed protection for the upper foothills of the Tucson Mountains.

**Cost:** \$1,000,000

**Bond Funding:** \$1,000,000

**Other Funds:** Federal and State grants.

**Implementation Period:** 1, 2

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.4 Tortolita Mountain Park - Arizona Preserve Initiative**

**Location:** These State Trust lands are located in the planning boundary of the Tortolita Mountain Park.

**Scope:** Purchase approximately 1,500 acres of State Trust land in fee simple or through other available methods. Parcels were reclassified to conservation status by the Arizona State Land Department in July 2003.

**Benefit:** This project will provide habitat protection for a variety of species including suitable habitat for the cactus ferruginous pygmy owl; will protect an area of high archaeological significance; will protect a key segment of Upper Honey Bee Canyon; will preserve recreational areas for hikers, equestrians, and mountain bikers; and protect the viewshed of the eastern foothills of the Tortolita Mountains, which forms one of the principal gateway corridors into metro Tucson.

**Cost:** \$3,564,528



**Bond Funding:** \$1,547,968

**Other Funds:** \$234,296 from the 1997 Bond Program and \$1,782,264 in State Growing Smarter matching funds.

**Implementation Period:** 1, 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.5 Tucson Mountain Park - Arizona Preserve Initiatives**

#### **a. Robles Pass**

**Location:** Parcel is a short distance south of Ajo Way, adjacent to Tucson Mountain Park.

**Scope:** Purchase this 40-acre State Trust land parcel in fee simple or through other available methods. Parcel has been reclassified under the Arizona Preserve Initiative.

**Benefit:** This project will protect a scenic slope adjacent to Tucson Mountain Park, along with high quality habitat suitable for the cactus ferruginous pygmy owl and other species. The acquisition of this parcel will also help expand the proposed Tucson Mountain Park Southern Corridor linkage to the West Branch of the Santa Cruz River.

**Cost:** \$800,000

**Bond Funding:** \$400,000

**Other Funds:** \$400,000 in State Growing Smarter matching grants.

**Implementation Period:** 1, 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

#### **b. Trails End**

**Location:** Parcel is immediately north of Trails End Road now surrounded by Tucson Mountain Park.

**Scope:** Purchase this 60-acre State Trust land parcel in fee simple or through other available methods. Parcel has been reclassified under the Arizona Preserve Initiative.

**Benefit:** This project will protect a scenic slope adjacent to Tucson Mountain Park and a segment of a major natural wash, as well as high quality habitat suitable for the cactus ferruginous pygmy owl and other species.

**Cost:** \$1,200,000

**Bond Funding:** \$600,000

**Other Funds:** \$600,000 in State Growing Smarter matching grants.

**Implementation Period:** 1, 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.6 Catalina Conservation Easements**

**Location:** Parcels within and between the southern ends of the Catalina State Park Expansion and Tortolita East Biological Corridor Arizona Preserve Initiatives, and abutting the northern border of the Catalina State Park.

**Scope:** Acquisition of conservation easements over private properties to ensure the efficacy of the area as a biological corridor.

**Benefit:** This project will ensure that the private properties within this functioning biological corridor will not be degraded by further development, and will ensure the protection of the biological integrity of the State Trust lands to be acquired by Pima County for addition to Catalina State Park and the Tortolita East Biological Corridor.

**Cost:** \$1,000,000

**Bond Funding:** \$1,000,000

**Other Funds:** Federal and State grants.

**Implementation Period:** 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.7 Canoa Ranch**

**Location:** Project contains 3 parcels along the eastern side of Interstate 19, surrounded by the County's 4,651 acre Canoa Ranch property.

**Scope:** Purchase in fee simple or acquire conservation easements on 133 acres of former ranch parcels presently zoned for commercial use.

**Benefit:** This project would consolidate all parcels on the east side of Interstate 19 to protect the historic ranch complex and open space and wildlife values from adjacent commercial

development. One parcel contains an equestrian facility that would augment the planned use of the ranch for environmental education, a museum, and short-term rentals for birders and hikers.

**Cost:** \$3,000,000

**Bond Funding:** \$3,000,000

**Other Funds:** Federal and State Grants

**Implementation Period:** 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.8 Tucson Mountain Park - Los Morteros**

**Location:** Parcels are located in the northern reaches of the Tucson Mountains in the Town of Marana.

**Scope:** Purchase in fee simple or acquire conservation easements on 3 parcels totaling 45 acres.

**Benefit:** This project will protect irreplaceable archaeological resources, further Pima County's commitment to protecting this area's cultural sites, as well as help preserve the scenic values of the northern reaches of the Tucson Mountains. The properties are associated with the Los Morteros site that is eligible for listing on the National Register of Historic Places.

**Cost:** \$1,000,000

**Bond Funding:** \$1,000,000

**Other Funds:** Federal and State grants.

**Implementation Period:** 1, 2, 3

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.9 Tortolita Mountain Park - Carpenter Ranch**

**Location:** Parcel is located a short distance north of the Pima-Pinal County line, north of the Tortolita Mountain Park.

**Scope:** Purchase in fee simple or acquire conservation easements on 300 acres.

**Benefit:** This project will expand and enhance Pima County's existing Tortolita Mountain Park holdings; preserve natural and scenic resources including a natural spring; protect a portion of a historic ranch; and provide access to Tortolita Mountain Park from the north side of the range.

**Cost:** \$1,000,000

**Bond Funding:** \$1,000,000

**Other Funds:** Federal and State Grants.

**Implementation Period:** 1, 2, 3

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

#### **1.10 Tortolita Mountain Park - East Biological Corridor Arizona Preserve Initiative**

**Location:** These State Trust lands are situated between the Tortolita Mountain Park Arizona Preserve Initiative lands and the Catalina State Park Arizona Preserve Initiative lands, immediately north of Oro Valley with the majority of parcels lying immediately west of Oracle Road.

**Scope:** Purchase 4,761 acres of State Trust land in fee simple or through other available methods.

**Benefit:** This project will facilitate the creation of a key biological corridor between the Tortolita Mountains, Catalina State Park and the Coronado National Forest, provide habitat protection for a variety of species including suitable habitat for the cactus ferruginous pygmy owl, protect an area of high archaeological significance, protect a key segment of Upper Honey Bee Canyon, preserve recreational areas for hikers, equestrians, and mountain bikers, and preserve the viewshed of the eastern foothills of the Tortolita Mountains, which form one of the principal gateway corridors into metro Tucson.

**Cost:** \$20,000,000

**Bond Funding:** \$10,000,000

**Other Funds:** \$10,000,000 in State Growing Smarter matching grants.

**Implementation Period:** 1, 2, 3, 4, 5

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.11 Catalina State Park Expansion - Arizona Preserve Initiative**

**Location:** These State Trust lands are located immediately north of Catalina State Park, east of Oracle Road, and west of the Catalina Mountains.

**Scope:** Purchase 2,320 acres of State Trust land in fee simple or through other available methods.

**Benefit:** This project will help create an important biological corridor between the Tortolita Mountains, Catalina State Park, and the Catalina Mountains, provide habitat protection for a variety of species including suitable habitat for the cactus ferruginous pygmy owl, expand and enhance the popular Catalina State Park, and protect trails presently used by hikers, equestrians, and mountain bikers.

**Cost:** \$10,000,000

**Bond Funding:** \$5,000,000

**Other Funds:** \$5,000,000 in State Growing Smarter matching grants.

**Implementation Period:** 4, 5, 6

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.12 Colossal Cave Mountain Park Expansion**

**Location:** State Trust lands northwest of the Colossal Cave Mountain Park.

**Scope:** Purchase or preserve through other acquisition tools 1,600 acres.

**Benefit:** This project would expand the existing Colossal Cave Mountain Park to preserve Pistol Hill, protect valuable biological, cultural and scenic resources, and create new recreational opportunities for hikers, equestrians, and mountain bikers.

**Cost:** \$12,000,000

**Bond Funding:** \$6,000,000

**Other Funds:** \$6,000,000 in State Growing Smarter matching grants

**Implementation Period:** 2, 3, 4, 5

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.13 Tucson Mountain Park - Painted Hills**

**Location:** The parcels are located between Anklam Road and Speedway Boulevard, a short distance from Tucson Mountain Park.

**Scope:** Purchase in fee simple or acquire conservation easements on 5 parcels totaling 300 acres.

**Benefit:** This project will protect the saguaro-studded slopes along both Speedway and Anklam roads, protect habitat for a wide range of plants and animals, and protect the viewshed of the upper foothills of the Tucson Mountains.

**Cost:** \$4,500,000

**Bond Funding:** \$4,500,000

**Other Funds:** Federal and State grants.

**Implementation Period:** 1, 2, 3, 4

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

### **1.14 Tucson Mountain Park – South Corridor**

**Location:** Corridor is located south of Ajo Highway and west of Mission Road.

**Scope:** Purchase in fee simple or acquire conservation easements on properties to preserve a corridor from the southern end of Tucson Mountain Park to Mission Road. Pima County will seek options to preserve this corridor through public/private partnerships that do not require the purchase of entire parcels.

**Benefit:** Preservation of this corridor will help protect a key viewshed in the southeastern foothills of the Tucson Mountains, buffer the effects of urban encroachment on Tucson Mountain Park, protect valuable scenic and natural resources along with a Priority Cultural Resource site, and provide a key element of an important linkage between the Tucson Mountains and the Santa Cruz River corridor.

**Cost:** \$2,100,000

**Bond Funding:** \$2,100,000

**Other Funds:** Federal and State Grants.

**Implementation Period:** 2, 3, 4, 5

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing

natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

**b. Urban Open Spaces Requested by Jurisdictions** - The City of Tucson, and the Towns of Oro Valley and Sahuarita requested the inclusion of the following urban open space projects. Projects are not in priority order. The amounts allocated to the urban open space projects requested by the City of Tucson may exceed the actual purchase prices. If this occurs, consideration shall be given to the purchase of conservation easements on the Bellota/A-7 Ranch with any surplus funds.

Total Bond Funding for Urban Open Spaces Requested by Jurisdictions: \$15 million

### **City of Tucson Priorities**

#### **1.15 Aqua Caliente and Brawley Wash**

**Location:** The confluence area of the Tanque Verde Creek and Agua Caliente Wash; Brawley Wash

**Scope:** Purchase in fee simple or acquire conservation easements on parcels or portions of parcels, with preference for vacant lands within the floodplain and floodway of the Tanque Verde and Agua Caliente Washes. First priority of acquisition will be the vacant land downstream of Houghton Road along the Agua Caliente Wash. The scope also includes the purchase of property along the Brawley Wash, adjacent to City of Tucson-owned land, tax code parcels 208-40-0650, 0660, 213-10-001N, 215-31-039A.

**Benefit:** Preservation of significant riparian areas and prevention of future flood damages.

**Cost:** 5,000,000

**Bond Funding:** 5,000,000

**Other Funding:** None identified at this time. If additional funding becomes necessary, options include federal or state grants, and specific appropriations from the County Flood Control District tax levy.

**Implementation Period:** 1, 2, 3

**Project Management:** The County Flood Control District will be responsible for managing all acquisitions, in close consultation with City of Tucson staff.

**Future Operating and Maintenance Costs:** There should be minimal costs, which will be funded through the Flood Control District.

#### **1.16 36th Street Corridor and Valencia**

**Location:** Corridor along 36th Street, from the Santa Cruz River west to Tucson Mountain Park; Valencia Archaeological Site at Interstate 10 and Valencia, along the Santa Cruz River.

**Scope:** Purchase in fee simple or acquire conservation easements on properties along 36th Street to preserve a corridor from the Santa Cruz River west to Tucson Mountain Park and to serve as an expansion of Tucson Mountain Park. Pima County will seek options to preserve this corridor through public/private partnerships that do not require the purchase of entire

parcels. The scope also includes the purchase of the Valencia Archaeological Site, tax code parcel 138-01-006C.

**Benefit:** This project will protect the viewshed of the upper foothills of the Tucson Mountains, provide public access into Tucson Mountain Park from the west end of 36th Street, protect a wildlife corridor and associated biological values from the Tucson Mountains to the Santa Cruz River, and protect investments already made by Pima County in the area of the West Branch of the Santa Cruz.

**Cost:** \$5,500,000

**Bond Funding:** \$5,000,000

**Other Funding:** \$500,000 from State Growing Smarter matching.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Natural Resources, Parks and Recreation will manage this project, in close consultation with the City of Tucson.

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

#### **1.17 Habitat at 36th and Kino**

**Location:** Parcel is located at the southeast corner of 36th Street and Kino Parkway.

**Scope:** Purchase the 26-acre parcel in fee simple.

**Benefit:** The 26-acre parcel comprises four different vegetative communities and is classified as a floodplain. A preliminary survey showed a total of 32 plant species and 22 bird species. The property is walking distance from six schools, the Holmes-Tuttle Boys and Girls Club, and the Quincie Douglas Recreation Center, all of which could benefit from nearby habitat preservation and environmental protection.

**Cost:** \$1,000,000

**Bond Funding:** \$1,000,000

**Other Funding:** None identified at this time. If additional funding becomes necessary, options include federal and state grants and Flood Control District appropriations; if necessary, however, acquisition cost is limited to the cost guidelines in the Ordinance.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Natural Resources, Parks and Recreation and Flood Control District will manage this acquisition, in close consultation with the City of Tucson.

**Future Operating and Maintenance Costs:** There should be minimal costs, which will be funded through either Natural Resources, Parks and Recreation or the Flood Control District.



## **Town of Oro Valley Priorities**

### **1.18 Kelly Ranch**

**Location:** The Kelly Ranch parcels are located at the intersection of Tangerine and Oracle, on the east side of Oracle. The wildlife corridor parcels are located along Oracle Road south of Wilds Road.

**Scope:** Purchase in fee simple or acquire conservation easements on 5 parcels totaling 103 acres, which would be added to the boundaries of Catalina State Park. Pima County, Town of Oro Valley and Arizona State Parks would arrange for a land exchange. The scope also includes purchase of wildlife corridor parcels, tax codes 223-01-0030 and 222-45-009C.

**Benefit:** Preservation of these parcels will prevent urban encroachment on the sensitive natural resources of Catalina State Park, which surrounds these parcels on the north, east and south. Significant cultural and archeological resources that exist on the site will also be protected, and recreational and educational opportunities for the public will be created. Purchase of the wildlife corridor parcels would contribute to the conservation of a key wildlife corridor between the Catalina and Tortolita mountains, across Oracle Road.

**Cost:** \$952,032

**Bond Funding:** \$952,032

**Other Funding:** \$0

**Implementation Period:** 1, 2, 3

**Project Management:** the Town of Oro Valley will negotiate with the property owner and acquire the property with County bond funds, in accordance with all provisions of this ordinance and pursuant to an intergovernmental agreement between Pima County and the Town.

**Future Operating and Maintenance Costs:** Operating and maintenance costs associated with this acquisition will be minimal and will be absorbed in the annual State Parks Operating Budget.

## **Town of Sahuarita Priorities**

### **1.19 Santa Cruz River Open Space and Environmental Protection**

**Location:** Various locations along and within the Santa Cruz River floodplain and significant tributary washes within the Town boundaries.

**Scope:** In accordance with the Town of Sahuarita General Plan, the scope of this project focuses on land acquisition and open space preservation within the Santa Cruz River floodplain and other major washes leading to the river within the Town. Preservation of this area would serve as a focal point for the open space system within the Town.

**Benefit:** A main objective included in the Recreation and Open Space element of the Town of Sahuarita General Plan is to build on the presence of the Santa Cruz River and other major washes in that area as a focal point for the open space system within the Town. An important factor in this project scope is the recognition that washes, tributaries and other riparian areas

along the Santa Cruz River floodplain serve as important interconnections between open space corridors within the Town's sphere of influence as identified in the General Plan document.

**Cost:** \$1,500,000

**Bond Funding:** \$1,500,000

**Other Funding:** None identified at this time

**Implementation Period:** 2, 3, 4, 5

**Project Management:** The Town of Sahuarita will manage acquisition, in conjunction with an intergovernmental agreement between Pima County and the Town. The Pima County Real Property Division will coordinate with the Town.

**Future Operating and Maintenance Costs:** The Town of Sahuarita will assume ownership of and manage all parcels acquired under this program, in conjunction with an intergovernmental agreement between Pima County and the Town.

**c. Urban Open Spaces to Prevent Encroachment on Davis-Monthan Air Force Base**

**1.20 Urban Open Spaces to Prevent Encroachment on Davis-Monthan Air Force Base**

**Location:** Southeast of Davis-Monthan Air Force base in the approach/departure corridor, inside the City of Tucson and in unincorporated Pima County

**Scope:** Prevent urban encroachment in the approach/departure corridor to the southeast of Davis-Monthan Air Force Base through acquisition and preservation of open space through any legal means available to Pima County including acquisition in fee simple or conservation easements on and development rights to currently undeveloped property to preserve the existing and future mission capability of the Davis-Monthan Air Force Base. Acquisition of property rights is to be guided by the recently completed Arizona Military Regional Compatibility Project Joint Land Use Study for Davis-Monthan Air Force Base. Acquisition of property rights to undeveloped land is one of several strategies for achieving land use compatibility that are being developed by Pima County and other local governmental entities, including strengthening land use controls and protections. Any properties acquired through this bond program could be designated as urban open space, allowing passive recreational uses if these are deemed to be compatible with the mission of Davis-Monthan Air Force Base. Large parcels in the highest risk areas are to receive priority consideration for acquisition.

**Benefit:** Davis-Monthan Air Force Base is one the primary institutions in Pima County and Southern Arizona, contributing \$1.3 billion annually to the local economy, jobs for more than 6,500 military personnel and more than 1,100 civilian personnel, and serving 54,000 medical beneficiaries. This project will prevent urban encroachment off the southeastern end of the Base, in the approach/departure corridor, thereby preserving open space, protecting habitat and providing opportunities to enjoy urban open space. Preserving this open space will also help to protect the long-term survival of Davis-Monthan Air Force Base, to assist the Base in fulfilling its mission to ensure the safety of the nation, and to continue the positive economic impacts of the Base for the community. Preserving this open space will also benefit the community by reducing or eliminating long-term exposure to high levels of noise and the high level of risks associated with over-flights and the conveyance of live ordinance.

**Cost:** \$20,000,000 to \$30,000,000 in the current and any future approach/departure corridors.

**Bond Funding:** \$10,000,000

**Other Funding:** Other funding to match local bond funds will be sought through various state and federal grants and appropriations.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County will manage tasks and activities typical in the acquisition process, including, but not limited to, negotiations, appraisals, and preparation of documents, with all acquisitions approved by the Board of Supervisors. The Board of Supervisors will approve all acquisitions made under this program and all tasks incident to closing of any acquisitions. The Board of Supervisors will establish an oversight committee (Davis-Monthan Open Space Advisory Committee) to develop a detailed plan for analyzing and prioritizing all eligible properties and a schedule for implementing the Davis-Monthan open space program; provide advice and consent on the selection of all properties for acquisition and make recommendations on acquisitions to the Board; and provide regular reports to the Board of Supervisors and the public on progress toward implementing the program. The Committee will be composed of the Base Commander (or his or her designee), a representative from the Arizona Department of Commerce, a representative of the DM-50, a representative of the City of Tucson, a representative of the Tucson Metropolitan Chamber of Commerce, and the County Administrator (or his or her delegate).

**Future Operating and Maintenance Costs:** Based on the average cost to operate and maintain the existing open space parks system of Pima County, it is anticipated that future operating and maintenance costs of community open spaces which are added to the existing natural open space system operated and maintained by Pima County will cost, on average, approximately \$60 per year per acre of added open space park.

**d. Habitat Protection Priorities** - On June 17, 2003, the Pima County Board of Supervisors adopted the Habitat Protection Priorities recommended by the Sonoran Desert Conservation Plan Steering Committee to guide implementation of the County's Multi-Species Habitat Conservation Plan. The development of Habitat Protection Priorities for eastern Pima County was a continuation of over five years of work by Pima County and the expert science community, building upon plans and policies previously adopted by the Board of Supervisors, including the Sonoran Desert Conservation Plan adopted in preliminary form in 2000, and the Conservation Lands System adopted in the Environmental Element of the Comprehensive Land Use Plan in 2001. The objective of developing the Habitat Protection Priorities was to apply a set of biologically based goals and criteria to the Conservation Lands System to: 1) identify the most important lands to protect first; 2) provide recommendations on the sequencing of land preservation efforts; and 3) design a project so that it can be easily incorporated into an adaptive management program to be implemented over the life of the Federal Section 10 Permit using the best scientific information available.

The Habitat Protection Priorities were updated in 2008 based on additional biological and hydrological information that was not available in 2002.

As stated earlier in this ordinance, the number of projects identified exceeds the number of projects that will be purchased with the total bond funding for Habitat Protection Priorities.

Total bond funds allocated for Habitat Protection Priorities: \$112,000,000

## **1.21 Southeast Project Area**

**Location:** The Southeastern Corridor Project Area is located southeast of the Tucson metropolitan area and includes the northern extent of the Las Cienegas National Conservation Area, the Empirita Ranch, Davidson Canyon, Cienega Creek, Colossal Cave Mountain Park, and a key segment of the Agua Verde Creek.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Southeastern Corridor Project Area:

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	42	6,781
Secondary Private	86	3,111
High State	204	154,186
Secondary State	69	53,017

**Benefit:** These areas contain a wide range of invaluable natural resources, including the best example of a riparian forest system embedded within semi-desert grassland in Pima County. Pima County has already invested in protecting this area, the critical importance of which was confirmed through the development of the Sonoran Desert Conservation Plan. For example, in 1986, Pima County purchased property along Cienega Creek and established the Cienega Creek Natural Preserve, a key ecological and recreational area that protects Tucson’s water supply, enhances flood control, and contains rare native fish species. In addition, Pima County acquired the Empirita Ranch, Southern Arizona’s first conservation ranching operation and a property that features conservation values for wildlife, water quality, flood control, recreation, and open space.

**Cost:** \$38,000,000

**Bond Funding:** \$38,000,000

**Other Funds:** Federal or State grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

**1.22 Santa Cruz Basin Project Area**

**Location:** The Santa Cruz Basin Project Area begins at the Pima-Santa Cruz County border and encompasses the region south of Interstate 10 and Ajo Highway between the Santa Rita Mountains and the Sierrita Mountains, and includes the community of Green Valley, Town of Sahuarita, and the Santa Rita Experimental Range.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Santa Cruz Basin Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	62	9,121
Secondary Private	90	15,336
High State	109	69,544
Secondary State	62	45,821

**Benefit:** The area contains highly valued semi-desert grasslands in and surrounding Canoa Ranch, and important riparian habitat along tributaries such as Sópore Creek, which provide key wildlife corridors connecting the Santa Rita, Sierrita, and Tumacácori mountains. The project area was also a principal focal point of Native American settlement and agriculture, and was a travel corridor for Spanish colonial exploration and mission settlement. As a result, the region features significant cultural resources. The community of Green Valley and Town of Sahuarita will benefit from protection of these resources.

**Cost:** \$22,000,000

**Bond Funding:** \$22,000,000

**Other Funds:** Federal and State grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

### 1.23 Altar Valley Project Area

**Location:** The Altar Valley Project Area is located in the far southwestern extent of Eastern Pima County, south of Ajo Highway, is bounded on the east by the Sierrita Mountains and the west by the Baboquivari Mountains, and includes a number of working ranches and the Buenos Aires Wildlife Refuge.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Altar Valley Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	145	17,786
Secondary Private	99	28,399
Secondary State	206	154,186

**Benefit:** The area encompasses Pima County's largest and most intact semi-desert grassland valley, and is home to grassland species formerly considerably more abundant in Pima County, including the Swainson's Hawk. The Altar Valley Wash, a large desert wash system, cuts through the middle of the valley, providing high-quality habitat for resident riparian species as well as corridors for animals that range more widely. Because the slopes of the mountain ranges on the fringes of the project area drain into the Altar Valley Wash and the Brawley Wash, the region plays an important role in aquifer recharge for the Tucson metro area. The community of Arivaca will benefit from the preservation of these resources.

**Cost:** \$21,000,000

**Bond Funding:** \$21,000,000

**Other Funds:** Federal and State Grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

#### **1.24 Avra Valley Project Area**

**Location:** The Avra Valley Project Area is bounded on the east by Interstate 10, on the west by the Tohono O'odham Reservation, on the south by the Ajo Highway and on the north by the Pima-Pinal County line. This area includes the Tucson Mountains, Saguaro National Park West, and the Ironwood National Monument.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Avra Valley Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	18	6,752
Secondary Private	63	5,453
High State	5	1,035
Secondary State	11	2,912

**Benefit:** The area presently contains large, unaffected expanses of the saguaro-palo verde-old growth ironwood plant community, as well as two of the County's prime wildlife and riparian corridors, the Santa Cruz and the Brawley Wash. Significant opportunities remain to preserve important wildlife habitat in the project area, particularly the region's natural washes, and to assure the continued existence of biological linkages between existing preserves such as Pima County's 22,000-acre Tucson Mountain Park, the 25,000 acre Saguaro National Park West, and other tracts of natural open space.

**Cost:** \$5,000,000

**Bond Funding:** \$5,000,000

**Other Funds:** Federal and State grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

#### **1.25 Tortolita Mountains Project Area**

**Location:** Tortolita Mountains Project Area is located northwest of the Tucson metropolitan area between Interstate 10 and the Catalina Mountains, and encompasses the Tortolita Mountain range, as well as Catalina State Park and the towns of Oro Valley and Marana.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Tortolita Mountains Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	64	1,514
Secondary Private	108	1,929
High State	48	18,652

**Benefit:** The project area contains the region’s best examples of the saguaro-palo verde-old growth ironwood plant community on the Tortolita Alluvial fan, the density and stature of which has created prime habitat for the cactus ferruginous pygmy owl and other valuable species. The Tortolita Alluvial Fan and its network of washes also play a major role in the area’s natural flood control and recharge capacities. Prime habitat for the cactus ferruginous pygmy owl is also found in the area around Arthur Pack Park. The project area boasts some of the most highly valued scenic resources on the northwest side of the metropolitan area, and encompasses a variety of valuable archeological sites that would be protected as a result of the proposed acquisitions.

**Cost:** \$11,000,000

**Bond Funding:** \$11,000,000

**Other Funds:** Federal and State grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

### 1.26 Tucson Basin Project Area

**Location:** The Tucson Basin Project Area encompasses metropolitan Tucson, and continues east to the Pima County border, including Saguaro National Park East and part of Coronado National Forest.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the Tucson Basin Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	33	315
Secondary Private	50	1,133
High State	8	1,322

**Benefit:** This highly impacted area contains key remnants of high-quality riparian habitats located in and along Sabino Creek, Tanque Verde Creek, Agua Caliente Creek, and the Pantano Wash, among others. Protection and restoration of these areas is critical because the

riparian habitat located in Pima County is home to a disproportionate share of the County's wildlife in comparison to the actual space these lands occupy. Historically, the Tanque Verde and Pantano corridors had water year-round, and supported rich riparian habitats. Opportunities exist to restore some of these drainages if lands in and adjacent to the floodways of these corridors can be protected. In addition, priority archeological and historic sites can be found in Sabino Canyon, and along the Agua Caliente Creek.

**Cost:** \$6,000,000

**Bond Funding:** \$6,000,000

**Other Funds:** Federal and State Grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.

**1.27 San Pedro Project Area**

**Location:** The San Pedro Project Area is located in the far northeastern corner of Pima County east of the Catalina Mountains, and encompasses the San Pedro River corridor. This area can be accessed from the Tucson metro area via Redington Pass.

**Scope:** Purchase in fee simple or acquire conservation easements on lands identified as Habitat Protection Priorities in the San Pedro Project Area.

<u>Priority</u>	<u>Parcels</u>	<u>Acres</u>
High Private	14	1,045
Secondary Private	89	9,478
Secondary State	86	48,637

**Benefit:** The San Pedro is the last free-flowing river in the state of Arizona. It contains the highest quality riparian gallery forest in all of southern Arizona, and is critical to migratory birds, bats and pollinating insects in their seasonal journeys between North, Central and South America. The project area provides Pima County with the best opportunity to protect cottonwood-willow riparian forest and a rare free-flowing river, to expand Pima County's existing Bingham-Cienega Natural Preserve, and link the Rincon Mountain Range to the Catalina Mountain Range.

**Cost:** \$9,000,000

**Bond Funding:** \$9,000,000

**Other Funds:** Federal and State grants

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Future Operating and Maintenance Costs:** Minimal, due to the desire to acquire development rights and conservation easements with management of the property to remain with the original private owner.



B. Question No. 2 - Public Health and Community Facilities

For the purpose of acquiring, developing, expanding, improving and equipping new and existing facilities to further the health, education, welfare and safety of the citizens of the County, including, without limitation, County hospitals, clinics and other buildings, museums and facilities for the arts, facilities for the disposal of solid waste, and lighting, housing and other improvements and facilities to further neighborhood reinvestment, and the acquisition and construction of real or personal property or interests or rights in property for such purpose and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell general obligation bonds of the County in an aggregate principal amount not exceeding \$81,800,000?

**Table 11**

<b><u>Project</u></b>	<b><u>Bond Allocation</u></b>
<b>Public Health Facilities</b>	
Kino Public Health Center	\$25,000,000
New Psychiatric Hospital	12,000,000
Teresa Lee Health Clinic and TB Clinic Relocation	2,000,000
<b>Subtotal Public Health</b>	<b>\$39,000,000</b>
<b>Other Facilities</b>	
Animal Care Center	\$ 3,000,000
Roy Place Commercial Building Restoration	800,000
Green Valley Performing Arts Center Phase 2	4,000,000
Mt. Lemmon Community Center	1,000,000
Amado Food Bank Kitchen	300,000
<b>Subtotal Other Facilities</b>	<b>\$ 9,100,000</b>
<b>Neighborhood Reinvestment</b>	
Neighborhood Reinvestment	\$20,000,000
Housing Reinvestment	10,000,000
<b>Subtotal Neighborhood Reinvestment</b>	<b>\$30,000,000</b>
<b>Ina Road Tire Relocation</b>	<b>\$ 1,500,000</b>
<b>County-Owned Museums</b>	
Arizona Sonora Desert Museum - Auditorium	\$ 1,000,000
Arizona Sonora Desert Museum - Gray Water	200,000
Pima Air and Space Museum - Hangar	1,000,000
<b>Subtotal County-Owned Museums</b>	<b>\$ 2,200,000</b>
<b>Total Question 2</b>	<b>\$81,800,000</b>

1. Specific Project Description, Scope of Work, and Location

a. Public Health Facilities

2.1 Kino Public Health Center

**Location:** Kino Health Campus, 2800 East Ajo Way, Tucson, Arizona 85713

**Scope:** Construct a public building on the Kino Health Campus. The facility will be approximately 180,000 square feet in area. Occupants include Pima Health Systems and Services, Health Department, Institutional Health and other health providers. Design of the building shell was completed as part of the 1997 Bond Program. Reprogramming and design of tenant improvements need to be undertaken prior to bidding the project.

**Benefits:** This facility will consolidate public health, medical, and administrative services in one location. Locating County health services on the Kino Campus will place these services providers in close proximity to the services and expertise provided at the same location at Kino Hospital, by University Physicians, Inc. and their planned expansion of medical practices. This cooperation and coordination will better serve Pima County's clients and expand the level of County services. Pima Health Systems currently leases a significant amount of space. Funds otherwise allocated for lease charges will be used to offset related operating and maintenance costs for the new facility. Space vacated by Health Department downtown will be used to relieve overcrowding in other County facilities downtown.

**Cost:** \$25,000,000, with Planning/Design being \$1,575,000, Construction being \$23,247,000, and Other being \$178,000.

**Bond Funding:** \$25,000,000

**Other Funding:** \$3,140,000 Pima Health Systems and Services

**Project Duration:** Planning at 4 to 6 months, Design at 13 to 15 months, and Construction at 21 to 24 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** Building operating and maintenance costs are expected to be approximately \$900,000 per year. These costs will be significantly offset by relocation of Pima Health System to this building and their reduction in office rent cost.

2.2 New Psychiatric Hospital

**Location:** Kino Health Campus, 2800 East Ajo Way, Tucson, Arizona 85713

**Scope:** In conjunction with bond funding under the 2006 bond ordinance, expand in-patient psychiatric facilities at the hospital facility located on the Kino health campus, currently operated by University Physician's Healthcare as the University Physician's Healthcare Hospital; design, construct and equip an Outpatient Physician Clinic in the unoccupied shell space on the second floor of Herbert K. Abrams Public Health Center located to the east of the hospital facilities. This clinic space will be leased to University of Physician's Healthcare / University of Arizona College of Medicine.

**Benefits:** Currently, UPH provides inpatient psychiatric services in University Physician's Healthcare Hospital on the Kino campus. The majority of the psychiatric inpatient beds are located in wings originally designed as medical/surgical nursing units. A facility specifically designed for psychiatric patients will improve security, operational efficiency and improve treatment opportunities. Expansion of the psychiatric facilities is essential for the Hospital's transition into a full-service general hospital.

**Cost:** \$12,007,736

**Bond Funding:** \$12,000,000

**Other Funding:** \$7,736 (Other Miscellaneous Revenue)

**Project Duration:** Planning at 9 to 11 months, Design at 14 to 16 months, and Construction at 21 to 24 months.

**Implementation Period:** 1, 2, 3, 4 Complete

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** Building operating and maintenance costs are expected to be approximately \$900,000 per year.

### **2.3 Teresa Lee Health Clinic and TB Clinic Relocation**

**Location:** Downtown area. The County owns property on West Congress Street and Linda Avenue. Additional clinic services site located on Kino Campus, East Ajo Way.

**Scope:** Construct a new public health clinic on County-owned property to house Health Department clinics. This new facility will replace the County's Theresa Lee Clinic, 322 South Freeway Drive, which has been identified as a critical component of the Rio Nuevo development and must be relocated. Relocation of Pima County Health Department TB Clinic to Kino Campus in existing facility adjacent to the Abrams Health Building.

**Benefits:** This project will benefit development of the Rio Nuevo program. Subject to approval, partnership with El Rio Clinic to improve and expand the El Rio Healthcare Campus, while assuring delivery of public healthcare functions currently provided at the Theresa Lee Health Clinic, will be continued. The TB Clinic relocation will provide public services adjacent to new Health Department services at the Kino Campus (Abrams Building) on East Ajo Way. The facility will provide a safer work environment for staff and patients providing a negative air system to the whole clinic. Current facilities have limited negative air capabilities not conducive to specialized clinic operations.

**Cost:** \$2,000,000, with Planning/Design being \$211,000, Construction being \$1,783,000, and Other being \$6,000.

**Bond Funding:** \$2,000,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 8 to 10 months, Design at 15 to 17 months, and Construction at 15 to 18 months. Multiple phased projects.

**Implementation Period:** 2, 3, 4, 5, 6

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** No significant change in operating and maintenance costs expected since this project will replace the existing clinic.

**b. Other Public Facilities**

**2.4 Animal Care Center**

**Location:** 2000 West Silverbell Road, Tucson, Arizona

**Scope:** Make improvements to the existing Pima County Animal Care Center. This work includes addition to and remodeling of the 35-year-old facility. This project will provide needed additional kennel space in an environment more conducive for pet adoptions, will provide kennel space for special animal populations, facility support functions and staff office space and rehabilitate building systems.

**Benefits:** Since the original facility was constructed in 1968, standards for animal care have changed significantly and with that public expectations regarding animal control. The center has not kept pace with advances in the areas of technology, communications, and work place safety. The public expects better conditions for the animals in the shelter and improved conditions conducive to adoptions. Increasing adoptions will reduce the number of animals being euthanized every year. Additionally, facility improvements are necessary to reduce disease transmission, provide better odor, noise and temperature control and limit public access to quarantine and provide additional workspace for staff.

**Cost:** \$4,510,375

**Bond Funding:** \$3,000,000

**Other Funding:** \$910,375 Space Acquisition Fund, \$600,000 General Funds

**Project Duration:** Planning at 7 to 9 months, Design at 14 to 16 months, and Construction at 15 to 18 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** No significant change in operation and maintenance costs expected since this project largely involves rehabilitation of an existing facility.

## **2.5 Roy Place Commercial Building Restoration**

**Location:** Present location of County-owned building at the southeast corner of Stone Avenue and Pennington Street in downtown Tucson

**Scope:** Restore the exterior facade of the Roy Place commercial building as originally designed and constructed and upgrade for future use.

**Benefits:** This building was designed by Tucson architect Roy Place in 1929 and constructed in 1930 for a Montgomery Ward department store. Its original Spanish Colonial Revival design was similar to the 1929 Pima County Courthouse also designed by Roy Place. Mr. Place established his office in the prominent second floor “tower” of this building. During Tucson’s rapid expansion as a commercial center in the 1920s, buildings expressed a variety of styles - Spanish Colonial Revival, Neo-Classical, Art Deco, and others. However, beginning in the 1950s, most of Tucson’s commercial buildings were modernized by removing the ornate detailing of the original design or covering over the original facades with other materials. The Roy Place Commercial Building, which has been used as a Walgreens Pharmacy since 1957, had its facade covered as well, ironically by Place’s son Lew. At present, a building condition assessment report and research of the original design drawings are underway in preparation for future work proposed by this bond. Restoration of this commercial building to its original appearance for continued commercial use is consistent with the City of Tucson’s Rio Nuevo plans for the revitalization of downtown Tucson and will revitalize this important cultural asset in the downtown area. This property is owned by Pima County, located within the City of Tucson, and houses County agencies providing Countywide services.

**Cost:** \$953,105

**Bond Funding:** \$800,000

**Other Funding:** Facilities Renewal Fund \$153,105

**Project Duration:** Planning at 6 to 9 months, Design at 14 to 18 months, and Construction at 13 to 24 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Facilities Management/Pima County Cultural Resources and Historic Preservation Office

**Future Operating and Maintenance Costs:** This project will restore the exterior facade, which will require little or no annual maintenance costs.

## **2.6 Green Valley Performing Arts Center Phase 2**

**Location:** 1250 West Continental Road, Green Valley, Arizona

**Scope:** Construct a multimedia performing arts facility for musical theater, dance, drama and other fine arts uses. The facility will be approximately 11,000 square feet in area and will include a 150-seat multipurpose performance studio, visual arts gallery, lobby, and concessions, dressing rooms, and other support spaces. The facility is to be designed with superior acoustics and appropriate spaces that meet the needs of an aging population.

Phase One, built with Pima County 1997 General Obligation Bonds and Pima Community College General Obligation Bonds has recently been completed. It includes a Pima College Community Learning Center and one rehearsal and performance studio for community use.

**Benefits:** This new facility will be the only performing arts building in southern Pima County to have a theater quality auditorium to enhance the quality of life for the residents of southern Pima County, including residents of Sahuarita

**Cost:** \$4,250,000

**Bond Funding:** \$4,000,000

**Other Funding:** \$250,000 General Funds

**Project Duration:** Planning at 20 to 22 months, Design at 13 to 15 months, and Construction at 21 to 24 months.

**Implementation Period:** 2, 3, 4, 5, 6

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** To be determined during the course of design since the scope of the project is contingent on the level of private funding secured. Pima County and Pima College will execute an intergovernmental agreement establishing responsibilities for operation and maintenance of the joint Performing Arts Center and Adult Education Center. Funding for operations and maintenance of the Performing Arts Center could come in part from revenues generated by use of the facility.

## **2.7 Mt. Lemmon Community Center**

**Location:** In the Summerhaven area, Mt Lemmon, Arizona

**Scope:** The recently drafted collaborative master plan for rebuilding fire ravaged Summerhaven calls for development of new private and public improvements and facilities. The master plan was created within the context of the environmental, socio-cultural, functional, and economic factors affecting Summerhaven.

Public improvements proposed in this project include new public paths, public parking, roadway improvements, pedestrian and vehicular bridges where required and rehabilitation of portions of Sabino Creek. Proposed public buildings include a new community center with meeting room space and public restrooms, library, public plaza, Sheriff's substation and other public facilities as identified through a public planning process and as available funding allows.

A phased approach for building of public facilities recognizes that planning is an on-going process best done with public input. Public infrastructure improvements should be developed initially. Public buildings should be constructed when the services they house are needed.

**Benefits:** Construction of this community center and other public/private improvements will help with rebuilding of Summerhaven after the devastating Aspen Fire, provide an anchor in the heart of the community, provide a locus of services and amenities for tourists, visitors and residents, and provide a terminus for the Mt. Lemmon Shuttle.

**Cost:** \$1,500,000

**Bond Funding:** \$1,000,000

**Other Funding:** \$500,000 Neighborhood Reinvestment 2004 Bond funds approved to supplement the facility construction.

**Project Duration:** Planning at 8 to 10 months, Design at 14 to 16 months, and Construction at 15 to 24 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Department of Transportation and Flood Control, and Facilities Management Department

**Future Operating and Maintenance Costs:** Operating and maintenance costs will vary depending on facilities accepted by the community for development.

## **2.8 Amado Food Bank Kitchen**

**Location:** 28720 South Nogales Highway, Sopori, Arizona

**Scope:** Construct an addition to the Amado Food Bank. This addition will be approximately 3,800 square feet in area and will provide a commercial kitchen, multipurpose rooms for dining, meetings, programs and other community uses as well as public restrooms. This project is the second phase of development planned for this facility. Phase One, consisting of the food bank distribution facility, was constructed in 2001. Design for Phase Two has been completed.

**Benefits:** This addition will allow the food bank to expand its services to include preparation and distribution of meals to its clients. This facility will also provide space for a variety of community programming. This project will benefit lower income residents of southern Pima County, in the Lakeside – Sopori - Amado area.

**Cost:** \$581,000

**Bond Funding:** \$300,000

**Other Funding:** \$281,000 (Community Food Bank)

**Project Duration:** Planning at 6 to 8 months, Design at 7 to 9 months, and Construction at 15 to 18 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** Minimal for the County since the facility will be operated by a nonprofit food bank.

### **c. Neighborhood and Housing Reinvestment**

**Purpose** - The purpose of the Neighborhood Reinvestment Program is to foster healthy communities throughout Pima County. "A community is only as healthy as its most stressed

neighborhood, and likewise, a neighborhood is only as healthy as its most vulnerable resident.” Consequently, it is believed that reinvesting in our most stressed neighborhoods with new housing, community amenities, and public infrastructure will have immediate benefits for their residents and will reduce the negative social impacts - poverty, crime, violence, and drug and alcohol abuse - that stressed areas spawn. All residents of the greater community will benefit from a healthier social environment and reduced costs for protection.

### **Implementation Procedures and Principles**

1. If approved by the voters, the Neighborhood Reinvestment Program shall be funded at an amount not to exceed \$30 million, with an amount not to exceed \$20 million allocated to neighborhood projects and an amount not to exceed \$10 million allocated to housing programs.
2. The 2004 Reinvestment program shall expand upon the 1997 program, by funding programs in high stress areas in the urban core and stress areas in the suburban fringe as well as the rural areas. The 2004 Neighborhood Reinvestment program shall contain a “maintenance of effort” provision that directs \$5 million of the \$20 million in bond authority for neighborhood projects to the high stress urban core areas identified in the 1997 program and then divides the remaining \$15 million equally between the urban core high stress areas and the suburban/rural stress areas. The housing program is not restricted to stress areas, but must benefit low to moderate income residents of Pima County. The Board of Supervisors retains the option of amending the Neighborhood Reinvestment Program at a later date to establish such allocation formulas if it is determined to be in the best interest of Pima County and the program to do so.
3. For the 2004 Neighborhood Reinvestment program, the funding limit shall be set at \$500,000 per neighborhood project. Many projects will require a smaller grant and the program will encourage small projects initiated by the neighborhoods. On the other hand, projects may cost more than \$500,000 and the program will encourage leveraging County bond funds with other revenues to accomplish projects. The Board will review the funding limit after the first three years of the program and revise the limit either higher or lower if the Board determines it is in the best interests of the County and the program to do so. Such revision shall be accomplished through an amendment to the Bond Implementation Plan Ordinance.

No funding limit has been established for the housing program.

4. The Neighborhood Reinvestment Program shall continue to be neighborhood or community driven, with projects originating with residents acting in concert to achieve community goals. Non-profit organizations, units of government, or licensed builders in the private sector may submit applications for housing project funding, but their applications shall be judged in part on the level of community support they have garnered.

Reinvestment Program staff will work closely on implementation with local jurisdictions, but all applications shall be submitted by the benefitting neighborhood directly and on its own behalf.

5. The Neighborhood Reinvestment Oversight Committee and the Pima County Housing Bond Advisory Committee will continue in place, to guide implementation of the neighborhood and housing components of reinvestment. These committees shall review all applications for reinvestment funding and make recommendations to the Board of



Supervisors on funding. Projects will be evaluated by the committees, which will forward recommendations to the Board of Supervisors. Staff and the Housing Bond Oversight Advisory Committee will review applications on an ongoing basis based on the availability of funds. The Board has final authority for approving grants.

6. The Board of Supervisors shall continue to appoint members of both committees. Because of the wider geographical scope of the neighborhood program, the composition of the Neighborhood Reinvestment Oversight Committee shall be two-thirds from residents of the urban core high stress areas and one-third from the suburban/rural stress areas.

## **Specific Project Description, Scope of Work, and Location by Project**

### **2.9 Pima County Neighborhood Reinvestment Projects**

**Location:** Stress Areas of Pima County

**Scope:** Funding for small scale capital improvement projects in neighborhoods throughout Pima County characterized by indicators of high stress (poverty and unemployment, substandard housing, high rate of crime, teenage pregnancies, et al.) for revitalization including, but not limited to demolition of abandoned and unsafe buildings; construction and/or conversion of structures to serve as neighborhood resource and community centers; construction of recreational facilities and park improvements; and construction of public safety improvements such as street lighting, curbing, paving, bus stop benches and shelters, and traffic mitigation improvements such as speed humps, traffic circles, and traffic control devices.

**Benefits:** This community-based approach allows neighborhood residents to take an active part in determining their own priorities and projects, while maintaining a close partnership with governmental staff and other community partners. Projects within stressed neighborhoods stabilize and add value to the local area while improving the quality of life and sense of place for the community. Residents can leverage small scale capital improvement projects under this program that make their neighborhoods safer for the youth, families, and elderly that live in these highest stressed communities. The projects produce visible capital improvements for the neighborhood and a sense of empowerment for those who reside in the neighborhood.

**Costs:** Various. Funding for each neighborhood is not to exceed \$500,000 per project; there will be a strong emphasis placed on the completion of small-scale capital improvements.

**Bond Funding:** \$20,000,000

**Other Funding:** Varies. Some projects will utilize other funding sources as a match or leverage via federal, state, or local government programs, or private sector resources. Projects that fuse Neighborhood Reinvestment funds to leverage other funds are encouraged.

**Project Duration:** The typical Neighborhood Reinvestment project takes anywhere from 12 months to 24 months to complete.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County will manage outreach efforts and the proposal process for each project, as well as the prompt execution of any necessary intergovernmental agreements.

The local governing body charged with implementation will manage design, land acquisition, construction, and maintenance of the project.

**Future Operating and Maintenance Costs:** These projects typically result in minimal additional operating and maintenance costs. Where a Neighborhood Reinvestment project will increase the operating and maintenance costs of the jurisdiction containing the project, the jurisdiction shall consent to the project before funding is authorized.

## **2.10 Neighborhood Reinvestment Affordable Housing Programs**

**Location:** Countywide

**Scope:** Provide funds to non-profit corporations, units of government, or licensed builders in the private sector for the development of affordable housing.

**Benefits:** Expand home ownership opportunities and provide access to affordable housing for low-income residents of Pima County. Encourage public-private partnerships for the development of affordable housing.

**Bond Funding:** \$10,000,000

**Other Funding:** Affordable housing projects will typically use several funding sources, some of which include the Home Investment Partnership Program (HOME), Community Development Block Grants (CDBG), the State of Arizona Department of Housing, foundations, private lenders, and owner equity. On average, bond funds are leveraged 10:1.

**Project Duration:** Projects will be selected through an application process. Staff and the Housing Bond Advisory Committee will review applications on an ongoing basis based on the availability of funds. Projects will be evaluated and recommendations will be made to the Board of Supervisors for final approval.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** A Pima County Project Manager will oversee the project and work closely with the applicant, developer and contractor.

**Future Operating and Maintenance Costs:** These projects typically will result in minimal future operating and maintenance costs for the participating local jurisdictions and typically will be costs for infrastructure improvements. Ongoing annual costs of the housing will be the responsibility of the owners.

### **d. Ina Road Tire Relocation**

#### **2.11 Ina Road Tire Facility Relocation**

**Location:** Relocation of the existing facility located at Ina Road and the Santa Cruz River to the Tangerine Landfill.

**Scope:** The scope encompasses the planning/design and construction of a new County waste tire facility in a new location with reasonable access for county residences and businesses, but in a manner that will facilitate quick removal of the collected tires for recycling and prevent accumulation of tires on-site. Phase I includes the tire relocation to the new site. Phase II includes redistribution of site materials to expand access to capacity at the new site.

**Benefits:** The Town's mission with regard to partnering with Pima County to relocate the Ina Road Waste Tire Facility is to act on behalf of the health, welfare, and safety of the constituents in the area. Although the Town and the County feel it is important to offer a tire waste facility within close proximity to its constituent users, the urbanization of the area has made the current tire facility better suited for a more remote area of the County. This project will benefit users and residents. The facility is used by constituents of all municipalities and unincorporated Pima County.

**Cost:** \$1,500,000, with Planning/Design being \$120,000, Construction being \$1,200,000, Land Acquisition being \$100,000, and Relocation being \$80,000.

**Bond Funding:** \$1,500,000

**Project Duration:** Planning/Design at 12 to 18 months and Construction at 15 to 24 months.

**Implementation Period:** 3, 4, 5, 6

**Project Management:** The project and relocated tire facility will be managed by Pima County Solid Waste Management.

**Future Operating and Maintenance Impacts:** None, as simply relocating the current facility will not increase operating and maintenance costs.

e. **County-Owned Museums**

2.12 **Arizona Sonora Desert Museum - Auditorium**

**Location:** Arizona Sonora Desert Museum, 2021 North Kinney Road, Tucson, Arizona

**Scope:** A new education complex is planned for the Desert Museum. Phase I has been funded with private donations. Phase II is planned to include a 200 or more seat auditorium that will be available for both Museum and public use, and Phase III to include offices and docent space.

**Benefits:** Adjacency of the Auditorium to the existing restaurant kitchen will assure use as a public conference and meeting facility. The Museum will raise the balance of funding needed for this project through private donations. This world renowned museum contributes to Pima County's standing as a tourist destination and offers prime museum opportunities for everyone in Pima County.

**Cost:** \$3,100,000, with Construction being \$2,883,000 and Planning/Design being \$217,000.

**Bond Funding:** \$1,000,000

**Other Funding:** \$2,100,000 matching funds provided by the Arizona Sonora Desert Museum

**Project Duration:** Planning at 8 to 12 months, Design at 15 to 24 months, and Construction at 11 to 18 months.

**Implementation Period:** 1, 2, 3

**Project Management:** The Arizona Sonora Desert Museum will manage design and construction, in review partnership with Pima County. The Museum will comply with all procurement requirements imposed upon Pima County by law.

**Future Operating and Maintenance Costs:** Funded by the Arizona Sonora Desert Museum.

### **2.13 Arizona Sonora Desert Museum - Gray Water**

**Location:** Arizona Sonora Desert Museum, 2021 North Kinney Road, Tucson, Arizona

**Scope:** Development of an on-site wastewater treatment plant to process gray water. This will allow the use of recycled water for natural irrigation vegetation within the Museum.

**Benefits:** Installation of a gray water system will allow use of recycled water from existing County developed wastewater treatment wetlands. The effluent treatment system will greatly reduce the use of potable water, reducing groundwater demand.

**Cost:** \$200,000, with Planning/Design being \$22,000 and Construction being \$178,000.

**Bond Funding:** \$200,000

**Other Funding:** None identified at this time.

**Project Duration:** Planning at 8 to 10 months, Design at 6 to 8 months, and Construction at 7 to 10 months.

**Implementation Period:** 3, 4, 5

**Project Management:** The Arizona Sonora Desert Museum will manage design and construction, in cooperation with Pima County. The Museum will comply with all procurement requirements imposed upon Pima County by law.

**Future Operating and Maintenance Costs:** Funded by the Arizona Sonora Desert Museum.

### **2.14 Pima Air and Space Museum - Hangar #1 Center**

**Location:** Pima Air and Space Museum, 6000 East Valencia Road, Tucson, Arizona 85706

**Scope:** Bond funds will be combined with Museum funds to expand Hanger 1, increasing the exhibit area by 19,000 square feet and providing special housing for rare vintage aircraft currently displayed outdoors; double the size of the existing visitor center/gift store; add 5,000 square feet of public meeting space, a changing exhibit gallery, outdoor lighting to expand public access to the museum, new exhibitory enhancement and development of commissary for onsite catering.

**Benefits:** Allow for greater ease in access/egress to the Museum and Gift Shop. Create a much larger display area for exhibits and displays including a "Women in Flight" Exhibit. Provide long-term preservation of rare and historical aircraft and Public Use Meeting Space with full-service capabilities.

**Costs:** \$2,000,000, with Construction at \$1,700,000 and Planning/Design at \$300,000.

**Bond Funding:** \$1,000,000

**Other Funding:** \$1,000,000 matching funds provided by the Pima Air and Space Museum.

**Project Duration:** Planning at 8 to 10 months, Design at 10 to 12 months, and Construction at 9 to 12 months.

**Implementation Period:** 1, 2, 3

**Project Management:** The Pima Air and Space Museum will manage design and construction, in cooperation with Pima County. The Museum will comply with all procurement requirements imposed upon Pima County by law.

**Future Operating and Maintenance Costs:** Funded by the Pima Air and Space Museum.

C. Question No. 3 - Public Safety and Justice Facilities

For the purpose of acquiring, developing, improving and equipping public safety and justice facilities in the County, including, without limitation, a new court complex, renovation of the County's Old Courthouse, jail security improvements, and a regional emergency radio communications system, and the acquisition and construction of real or personal property or interests or rights in property for such purpose and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell general obligation bonds of the County in an aggregate principal amount not exceeding \$183,500,000?

**Table 12**

**Projects in Question 3**

<b><u>Project</u></b>	<b><u>Bond Allocation</u></b>
Regional Public Safety Communications System	\$ 92,000,000
New Justice Court/Municipal Court Complex	76,000,000
Rehabilitation of Old Courthouse	4,500,000
Corrections Jail Security Project	3,000,000
Interagency Victim Advocacy Center	6,000,000
Juvenile Court Build-Out	2,000,000
<b>Total Question 3</b>	<b>\$183,500,000</b>

1. Specific Project Description, Scope of Work, and Location

**3.1 Pima County Regional Public Safety Communications Network**

**Location:** Countywide

**Scope:** Design, procurement and deployment of a regional public safety voice communications network to serve public and non-profit entities responsible for providing public safety and emergency management services to the Pima County populace.

**General Scope/Description**

1. Regional Public Safety Voice Communications Network

The new system will provide the most modern, state-of-the art and widespread on-street coverage for the majority of Pima County first responders and will be scalable so that additional users, features and capacity can be added to the system as needs and resources dictate.

This proposal will deploy a digital 800MHz trunked radio system operated throughout Pima County. This will allow Pima County to reuse frequencies already licensed to the County and other partners to serve more needs. Use of a trunked system with a simulcast subset will assure the most efficient use of resources.

Portable radio in-building coverage is desired in many areas of the County to facilitate the routine and tactical communications needs of fire and police first responders. The radio system

will provide varying levels of in-building coverage as determined by the governance committees. Existing antenna sites will be reused where possible to minimize cultural and environmental impacts, and to minimize costs.

The system will provide interagency “interoperability,” for participant agencies, which means first responders from different agencies can talk directly, in real-time to each other, to better coordinate emergency response actions.

The radio project will provide mobile and portable radios, and dispatch consoles for the participating agencies as determined in a user needs assessment process.

## 2. Regional Communications Center and Homeland Security Emergency Operations Center

An approximately 60,000 square foot facility, proposed to be located at 3434 E. 22<sup>nd</sup> Street, in Tucson will be renovated and equipped. The Communications Center will co-locate 9-1-1, dispatch and emergency management operations of the Pima County Sheriff, Pima County Fire Districts, and the Pima County Office of Emergency Management & Homeland Security.

The City of Tucson will renovate and equip approximately 23,000 square feet of an existing facility located at 4004 S. Park Avenue to co-locate the dispatch functions of the Tucson Police Department, Tucson Fire Department, and other public safety agencies as contracted with the City for dispatch services.

The two buildings will each provide backup capabilities for the other to maintain an ability to provide uninterrupted 9-1-1 services for the City of Tucson and unincorporated Pima County.

9-1-1 Public Safety Answering Point (PSAP) equipment for both facilities will be upgraded or replaced to provide enhanced 9-1-1 services for the City of Tucson and unincorporated Pima County.

### **General Implementation Principles**

A. Governance Structure - Bond investments will be guided by multi-jurisdiction police and fire management consultation and cooperation committees to maximize effectiveness and hence public safety. An Executive Management Committee shall be formed to manage all decisions related to Program implementation. The Executive Management Committee shall consist of the Sheriff, representatives from the four participating law enforcement entities in the County, three participating fire agencies, and the Pima County Department of Emergency Management and Homeland Security. This nine-member Executive Management Committee will be responsible for implementation of the public safety communications program funded by bonds. The Executive Management Committee is responsible for involving the participating agencies in the planning and implementation process to assure that future user agency needs are considered in decisions regarding planning, design, implementation, and operations. The Executive Management Committee will make all recommendations for bond fund expenditures to the Board of Supervisors.

B. Minimum Planning and Performance Standards - Before bonds are sold for any purposes other than preliminary engineering and planning, the committee will develop a detailed report on: 1) system performance specifications that will provide assurances that the communications system will comply with all actual and pending national standards for such systems; 2) a detailed operation and maintenance plan that details how a single, unified, regional public safety communications system will be created and operated; and 3) all public safety agencies in Pima County, including tribal agencies, will execute intergovernmental agreements in which they commit to participate in the system as well as use communications equipment in a manner consistent with the technical specifications and management for a unified regional system, and

to not operate any other communications systems that will deter from or otherwise impede the operation of the unified, regional system; and to not unilaterally withdraw from the unified, regional system without adequate written notice to all other parties to the agreement.

C. Bond Funding Limited - The \$92 million of bonds authorized is the minimum expenditure for the proposed regional public safety communications system. The participating public safety agencies will commit to an aggressive and continuing effort to obtain federal and state grants for this purpose. It is estimated that another \$13 million or more is needed to develop the minimum desired system.

D. Service Life - The systems purchased must have a physical service life of at least 20 years and will be compatible to the maximum extent practical with evolving technological innovations that can be reasonably foreseen.

E. Cooperation with State and Federal Agencies - State and federal agencies, as well as surrounding southern Arizona counties, will also be invited to participate in the User Committee in development of a regional system such that the system can easily accommodate federal and state investments for this purpose.

F. Homeland Security - Development of the public safety communications system will also cooperate to the maximum extent possible with the efforts of the Federal government to increase Homeland Security.

**Component Cost Estimates:**

The following cost components are presently estimated for the system.

<u>Component</u>	<u>Estimated Costs</u>
<b>Regional Public Safety Voice Communications Network</b>	
1. Consultant design, engineering and implementation support services	\$ 2,576,623
2. Voice Communications System	\$ 25,089,375
3. Subscriber Equipment (mobile and portable radios)	\$ 19,970,544
4. Microwave and IP Network	\$ 3,067,000
5. Antenna Site Development (towers, structures, shelters)	\$ 4,217,800
6. Internal Project Management Labor and Miscellaneous Expenses	\$ 1,742,750
7. Maintenance Shop Equipment & FF&E	\$ 664,800
8. Project Contingencies & Taxes	\$ 6,411,675
<b>Radio System Total</b>	<b>\$ 63,740,567</b>
<b>Regional Emergency Communications and Operations Center</b>	
1. General Contractor	\$ 15,143,600
2. Furnishings & Equipment	\$ 14,173,810
3. Land Acquisition	\$ 6,586,052
4. Building Permits & Plans Reviews	\$ 142,867
5. Internal Project Management Labor & Other Soft Costs	\$ 449,750
6. Architectural, Engineering & Other Professional Fees	\$ 2,587,848
7. Project Contingencies	\$ 1,735,435
<b>RECOC Total</b>	<b>\$ 40,819,362</b>
<b>Bond Funding: \$92,000,000</b>	



**Other Funding:** \$13,000,000 - Federal and state funding should be available to cover this other funding from a variety of sources. The County started working with the Arizona and Pima County Congressional delegation in January 2004 on securing this additional funding, as well as initiating cooperative discussions with the Federal Department of Homeland Security. As of December 2009 the County has been awarded \$8,969,753 in federal grants to support the project.

**Implementation Period:** 1, 2, 3, 4, 5, 6. Funding will first be provided for necessary master system implementation study as identified in the Implementation Process section of this ordinance. This will allow a number of options to be examined for short-term financing to possibly purchase systems ahead of bond revenue cash flow.

**Implementation Process:**

Implementation of this program requires further detailed study and analysis. Prior to incurring major expenses, a master system implementation study will be conducted that provides: a) a radio system needs assessment, b) a technical study that identifies improvements necessary, c) a request for proposals to procure the system, hardware and equipment necessary to meet the performance parameters agreed upon, d) a strategy and detailed plan to obtain and develop additional funding to complete the improvements necessary that are not funded with bond funding, e) an assessment of vendors that are federally pre-qualified to provide wireless communication systems for public safety and homeland security, as well as an analysis of the cost-effectiveness of using pre-approved and authorized federal procurement processes to acquire the desired systems and equipment, and f) development of cost recovery formulas and charges to pay for system operating, maintenance and replacement costs. Results of this study will be used to plan the expenditures of bonds to meet the desired results of this bond program to develop and implement a regional public safety communications system that meets public safety agency requirements and those related to homeland security needs.

**Benefits:**

Public and non-profit entities are responsible for providing public safety and emergency management services to the Pima County populace.

Their independently developed communications systems hinder interagency communications and compromise public safety. Systems deployed to meet the needs of individual jurisdictions are overlaid by even larger systems providing overlapping coverage within the same geographic area.

The cities or towns of Oro Valley, South Tucson, Tucson, Marana, Pima County, and some of the fire districts operate their own communications systems. Other smaller jurisdictions have made arrangements to share a neighboring system to meet their needs. These individual systems utilize proprietary equipment and operate in disparate frequency bands making effective interoperability very difficult.

Thirteen local and state agencies have cooperatively deployed a radio gateway that rebroadcasts transmissions from one system to others on dissimilar frequencies from a radio site in the Tucson Mountains. This provides limited coverage, only one channel on which to

interoperate, and communications delays. Because of its limitations, this system has rarely been put into service. When a catastrophic event occurs, multiple channels and widespread coverage are required to coordinate public safety activities. Today this level of resource is not available.

Public safety first responders rely on many tools to provide quality policing and fire services. None is more important for their safety and efficiency than their ability to communicate on demand, in real time with a reliable communications system. The primary concern of public safety agencies is the safety and protection of the citizens of Pima County. When catastrophic events occur, first responders are challenged to perform lifesaving tasks and to minimize property damage. The greater the crisis, the more public safety agencies need an efficient, coordinated response. To aid the public quickly and effectively by functioning as a team, these responders need realtime communications with each other. And because emergencies rarely respect geographical and political boundaries, public safety agencies of other communities also regularly respond. The terrorist attacks of September 11, 2001 serve to reinforce the need for interoperable, reliable communications for public safety workers.

In summary, it is the first time in history that there is a convergence of need at a time when technology is prepared to meet that need. A regional communications system will create an opportunity for agencies to work closely together for a common goal. It will provide effective interoperable voice communications to public safety workers so that they may provide improved services. It will eliminate duplication of effort and eliminate increased costs to taxpayers. It will provide all public safety workers with a communications network that will improve their safety and access to resources. It will dramatically improve the safety of all citizens in Pima County.

### **3.2 Downtown Court Complex**

**Location:** East side of Stone Avenue, between Council Street and Toole Avenue. Pima County owns the southeast corner of Council and Stone. The City of Tucson owns the northeast corner of Council and Stone. The southeast corner of Toole and Stone will be acquired.

The project also includes work impacting the existing Superior Courts Building located at 110 W. Congress Street and the County Administration West Building located at 150 W. Congress Street.

**Scope:** Design, construct and locate a new Pima County Justice Court. The Justice Court will ultimately provide up to 420,000 square feet accommodating up to 46 courtrooms.

After preliminary planning, this project has been designed as two project phases. Phase I will include the design and construction of the core and shell for a 257,000 square foot seven-story building (seven stories at or above grade with one partial mezzanine level) serving the current and future needs of Pima County Justice Court. The facility includes a stand-alone Central Plant building. This phase will complete the bond project.

Phase II will not be a part of the 2004 GO Bond Project and is dependent on future funding sources. This phase includes future tenant improvements for the Court Tower which will build-out approximately 80% of the entire 257,000 square feet to accommodate 30 court rooms, holding cells, customer service areas, administrative areas, archival storage, judicial chambers and all Court ancillary improvements required to meet the operational needs of the Court. The building will be expandable to provide an additional 12 to 16 courtrooms along with Court related support spaces.

Construction of this project will also require design and construction of a parking garage, with

800 spaces. The parking garage will be designed and constructed in conjunction with the courts, but construction and operation of the garage will be funded through parking fee revenues. Demolish the 8th floor of the Superior Courts Building and re-construct, with new courtrooms and associated spaces including judge's chambers, court reporter's space, jury deliberation rooms and a prisoner holding area. Demolish and abate the 1st floor of the Administration West Building and construct office space on 1st and 2nd floors for Adult Probation and Pretrial Services Departments, and move those departments from the Superior Court to this new location.

**Benefits:** Pima County Justice Courts is now located in three separate facilities downtown: the Old Courthouse, the Legal Services Building, and 160 N. Stone. The existing facilities are too small for current and projected volumes of work; being located in three facilities is very inefficient; public security is difficult to assure at the Old Courthouse; and the volume of activity is inappropriate for the Old Courthouse. This project will house the Consolidated Pima County Justice Court, which provides services to all residents in eastern Pima County and several law enforcement agencies.

The Pima County Justice Courts are operating in structures that are inadequate due to the lack of space as well as design. The safety and convenience of the public will be better served by this new facility.

A new court facility will provide improved physical security for Justice Courts not possible in their current location. A new facility will also provide additional space to relieve court overcrowding and to consolidate Justice Court functions from three locations to one. There is the potential for cost savings by sharing of space or functions commonly used by each court.

The relocation of Adult Probation and Pretrial Services Departments from the 8th floor of the Superior Court Building to the 1st and 2nd floors of the Administration West Building, and the associated remodeling to both facilities, will create additional courtroom space needed to accommodate the court's case load.

**Costs:** \$102,995,291 (assumes inflation factor of 2.5 percent per year through the mid-year of construction; does not include cost of the parking garage)

**Bond Funding:** \$80,495,291

**Other Funding:** \$22,500,000

**Project Duration:** Planning/Design at 36 to 48 months, Land Acquisition at 12 to 18 months, and Construction at 36 to 48 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County will develop a request for proposals to select a third-party professional project manager for project development and implementation, including management of design and construction contracts for the court facilities and parking garage. Procurement of design and construction will be managed by Pima County and contracts will be awarded by the Board of Supervisors.

**Future Operating and Maintenance Costs:** Pima County will be responsible for all annual operating and maintenance costs and for management of the parking garage.

### **3.3 Rehabilitation of Old Courthouse**

**Location:** Pima County Courthouse; 115 North Church, Tucson, Arizona 85701

**Scope:** Following relocation of Consolidated Justice Court to a new facility downtown, rehabilitate and remodel the historic Old Courthouse to correct building deficiencies and provide additional office space for the Pima County Assessor, Recorder, Treasurer and other departments.

**Benefits:** Space vacated by Justice Court is be remodeled to provide office space of County departments to relieve overcrowding and consolidate departmental operations. Currently the Assessor is located in four different locations downtown and the Recorder in two. In spite of this, many staff from all three departments still work in overcrowded conditions. This project will consolidate Assessor and Recorder functions, relieve overcrowded conditions and provide better access for the public. The offices of the Assessor, Recorder and Treasurer provide services for all residents of Pima County. Providing adequate functional working areas for these offices will promote operational efficiencies. The historic Old Courthouse has long been a symbol for the community. Rehabilitation will preserve that symbol.

**Costs:** \$4,709

**Bond Funding:** \$4,709

**Other Funding:** None identified at this time

**Project Duration:** Planning at 9 to 11 months, Design at 17 to 19 months, and Construction at 15 to 18 months.

**Implementation Period:** 5, 6

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** Rehabilitation and remodeling will not result in any additional operating and maintenance costs, but could allow for a decrease in costs of minor repairs.

### **3.4 Corrections Jail Security Project**

**Location:** Pima County Jail, 1270 West Silverlake, Tucson, Arizona

**Scope:** The project will extend the security and useful life of existing jail facilities, primarily the 20-year old Main Jail Tower by reconditioning or upgrading in 4 interrelated categories:

Jail Security - Security upgrades and enhancements include cell door lock replacement and enhancement, installing feeding windows on the Main Jail third floor to expand high-security capacity, replacing Main Jail sliding security doors, purchasing security screening technology to combat contraband and renovating existing internal space;

Risk Management - Replacing the antiquated Main Jail elevator system;

Environmental - Installation of HVAC system (to replace evaporative cooling) and smoke-evacuation systems, heating systems, and restoration of Main Jail housing units that have been in constant use since 1984.

Training/Education – Training Center, construct classroom addition and remodel restrooms for locker room facilities; required due to increase in training facility usage required to train new recruits and current staff for mandatory training and continued security and life safety curriculum.

**Benefits:** The Main Jail has been in constant use, 24-hours per day and 7-days per week, since 1984, approximately two decades. Designed to house 468 inmates, the facility presently houses in excess of 800 inmates. Many of the systems have reached their useful life, jeopardizing safety and functioning of the facility. Replacement of the facility is not an option and the improvements in this project will enhance facility safety and extend its useful life.

**Costs:** \$4,271,069

**Bond Funding:** \$3,000,000

**Other Funding:** \$1,271,069 (\$1,196,963 Sheriff CJEF/RICO funds, \$74,106 Facilities Renewal Fund)

**Project Duration:** Planning and Design of improvements will typically take between 12 and 18 months, while delivery and installation can vary from as little as 3 months to as much as 12 months.

**Implementation Period:** 1,2,3

**Project Management:** Pima County Sheriff's Department/Facilities Management Department.

**Future Operating and Maintenance Costs:** These improvements should not increase annual operating and maintenance costs of operating the Main Jail, and if they do, the impact should be minimal. Many of the improvements could actually help to lower operations costs by enhancing performance of the systems.

### **3.5 Interagency Victim Advocacy Center**

**Location:** On approximately 3 acres on Ajo Way, east of Pima County Juvenile Court Center.

**Scope:** Construct an Interagency Advocacy Center on County-owned property. The center will be built in phases with Phase One specializing in services focused on children. This facility will house various agencies and community partners responsible for victim response, investigation, and litigation, including human service providers, victim advocates, medical personnel, law enforcement and prosecuting attorneys. The concept for the Center has been developed by the Pima County InterAgency Council (IAC), a collaboration of over 20 local victims' service providers founded in 1998. The Center will be open 7 days per week and 24 hours per day.

The Council completed a master plan for the full facility, which envisions a multi-level building of approximately 113,000 square feet. Because of funding constraints, the Center will be constructed in phases. Phase One will construct the "core facility" of approximately 21,000 square feet specializing in services for children, at an estimated total cost of \$6 million. The 3-acre parcel of land is necessary to construct Phase One with some potential for expansion. However, more adjacent land will be necessary to complete a full buildout to 113,000 square

feet. Phase One is the project to be addressed by this 2004 Pima County bond project. Phase One is intended to provide space for staff of 51 people, from the Sheriff's Department, Pima County Attorney's Office, Victim Witness, Tucson Police Department, Child Protective Services, and several social service agencies. \$340,000 will be used in conjunction with the 2004 Project 3.2 Joint Justice/Municipal Court Complex to fund the relocation of office space for Adult Probation and Pretrial Services.

As additional funding is secured, the remainder of the Center will be constructed.

**Benefits:** This facility will be a victim-friendly building specifically designed to minimize trauma and foster rapid and integrated multi-disciplinary responses. The proposed advocacy services center will co-locate the community partners responsible for response, investigation and litigation in a victim-friendly setting that is both physically and psychologically safe for clients and their families. This approach will reduce further trauma and improve victim treatment. Case processing will be streamlined which will increase efficiency and decrease costs. Coordinated multi-disciplinary responses will improve effectiveness, maximize limited human resources and decrease the average duration of investigations. Finally, more perpetrators will be held accountable as prosecution and conviction rates increase, thereby increasing public safety. The facility will house multiple agencies, including Pima County, the City of Tucson, the State of Arizona, and various community victim services agencies.

**Costs:** \$6,013,711

**Bond Funding:** \$6,000,000

**Other Funding:** \$13,711 (COT- Tucson Water Refund)

**Project Duration:** Planning and Design at 24 to 36 months and Construction at 24 to 36 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Facilities Management will manage design and construction, with close coordination with the Pima County Interagency Council.

**Future Operating and Maintenance Costs:** Building costs at approximately \$120,000 per year, excluding staffing costs.

### **3.6 Juvenile Court Build-Out**

**Location:** Pima County Juvenile Court Center, 2525 East Ajo Way, Tucson, Arizona

**Scope:** This project completes the build-out of the Juvenile Court Center. The project involves construction of new courtrooms, chambers and offices in existing "shell space", remodeling the old court building as a training center, central plant improvements to add cooling capacity by adding a third chiller and automate the central plant.

**Benefits:** In order to accommodate increases in caseload at the court center, building of additional courtrooms, chambers and offices in vacant "shell" space is required. This vacant space was master planned for growth when the court center was built. Remodeling of the old court building will provide a center for court and other training purposes. Addition of a third chiller will add cooling capacity for the build-out and increase redundancy to the system in the event one chiller goes down. The central plant is currently manned on a continuous basis.

Experienced plant operators are becoming more difficult to recruit and retain. Replacement of the plant control system and other work will allow Pima County to operate the plant from a remote location. This will save approximately \$160,000 per year in personnel costs. The Pima County Juvenile Court Center provides services to all residents of Pima County.

**Costs:** \$2,000,000

**Bond Funding:** \$2,000,000

**Other Funding:** None identified at this time

**Project Duration:** Planning and Design at 12 to 18 months and Construction at 24 to 36 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Facilities Management

**Future Operating and Maintenance Costs:** Minimal, as build-out of existing space, excluding court operating costs.

D. Question No. 4 - Parks and Recreational Facilities

For the purpose of acquiring, developing, expanding, improving and equipping new and existing parks and recreational facilities in the County, including, without limitation, athletic fields, community centers, libraries, historic and cultural facilities and trails, and the acquisition or construction of real or personal property or interests or rights in property for such purpose and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell general obligation bonds of the County in an aggregate principal amount not exceeding \$96,450,000?

**Table 13**

<b><u>Project</u></b>	<b><u>Bond Allocation</u></b>
<b>Cultural/Historic Resources Bond Program</b>	
Empirita Ranch Buildings Rehabilitation	\$ 400,000
Canoa Ranch Buildings Rehabilitation	2,700,000
Anza National Historic Trail	3,750,000
Fort Lowell Acquisition and San Pedro Chapel	3,000,000
Helvetia Townsite Acquisition	2,926
Steam Pump Ranch Rehabilitation	4,997,807
Binghampton Historic Buildings Rehabilitation	960,000
Marana Mound Community Site	50,000
Dakota Wash Site Acquisition	600,000
Coyote Mountains Sites Acquisition	800,000
Honey Bee Village Acquisition	1,650,000
Performing Arts Center Rehabilitation	682,000
Tumamoc Hill Acquisition	1,337,074
Los Morteros Preservation	250,000
Pantano Townsite Preservation	50,000
Ajo Curley School Historic Art Institute	500,000
Dunbar School	1,218,000
<b>Total Cultural/Historic Resources Bond Program</b>	<b>\$22,947,807</b>
<b>Parks/Recreation Bond Program</b>	
<b>Pima County Parks</b>	
Flowing Wells Community Center	\$ 3,500,000
Southeast Regional Park/Shooting Range	3,500,000
Lighting of Existing Fields and New Sports Fields	3,600,000
Curtis Park - Flowing Wells East	2,650,000
Catalina Community Park	1,000,000
Dan Felix Memorial Park	573,000
Brandi Fenton Memorial Riverbend Park	4,000,000
Mehl-Foothills Park	2,000,000
Rillito Race Track	2,427,000



<u>Project</u>	<u>Bond Allocation</u>
Kino Public Sports Field Lighting	650,000
Feliz Paseos Universal Access Park	1,000,000
Picture Rocks Pool	2,000,000
<b>Subtotal Pima County Parks</b>	<b>\$26,900,000</b>
<b>City of Tucson Parks</b>	
Eastside Sports Complex and Senior Center Site	\$ 6,000,000
Northside Community Center	5,500,000
Southeast Community Park	6,000,000
Houghton Greenway	1,400,000
Julian Wash Linear Park	3,700,000
Arroyo Chico	1,000,000
Atturbury Wash Sanctuary Land Acquisition and Expansion	1,200,000
Pantano River Park	3,500,000
Rio Vista Natural Resource Park	1,500,000
<b>Subtotal City of Tucson Parks</b>	<b>\$29,800,000</b>
<b>Other Jurisdiction Parks</b>	
<b>Town of Marana Parks</b>	
Cultural and Heritage Site	\$ 1,000,000
Tortolita Trail System	1,200,000
<b>Town of Sahuarita Parks</b>	
Anamax Park Multi-Use Ballfield	\$ 500,000
Bicycle Lane on Sahuarita Road	1,500,000
<b>Town of Oro Valley Parks</b>	
Naranja Town Site Park	\$ 2,193
<b>Subtotal Other Jurisdiction Parks</b>	<b>\$ 4,202,193</b>
<b>Total Parks/Recreation Bond Program</b>	<b>\$60,902,193</b>
<b>Libraries Bond Program</b>	
Marana Continental Ranch New Library	\$ 4,500,000
Oro Valley Library Expansion	1,100,000
Wilmot Branch Library	7,000,000
<b>Total Libraries Bond Program</b>	<b>\$12,600,000</b>
<b>Total Question 4</b>	<b>\$96,450,000</b>

1. Specific Project Description, Scope of Work, and Location

a. Cultural/Historic Resources Bond Program

4.1 Empirita Ranch Buildings Rehabilitation

**Location:** Unincorporated Pima County, Cienega Creek Natural Preserve, Cienega Valley

**Scope:** Rehabilitate the original ranch building at the historic Empirita Ranch for a caretaker house, and stabilize other buildings.

**Benefits:** In 1997, Bond CH-26 was approved as Phase 1 of the rehabilitation of the historic buildings at the old Empirita Ranch, owned by Pima County, that is located on 366 acres in the Cienega Creek Natural Preserve. Bond funds have been used to record archaeological and historical resources on the property, conduct in-depth archival research on ranch history, prepare a nomination to the National Register of Historic Places, and prepare building condition assessments for three historic ranch buildings in order to plan for their future rehabilitation and adaptive use. These include: the de Villa Homestead, the original residence on the ranch built in the late 1800s; the Siemund/Ohrel house, a mid-1950s Contemporary style ranch house; and, the 1940s Maid's Quarters, a part of the Siemund/Ohrel compound. Currently, the buildings are deteriorating and in need of stabilization and rehabilitation for contemporary use. Without intervention in the near future, these buildings may be lost. Bond funds are needed to stabilize the Siemund/Ohrel house and Maid's Quarters, and to restore the de Villa Homestead. This rehabilitation project will facilitate use of the Empirita Ranch property providing all County residents and visitors with recreation and heritage education opportunities.

**Costs:** \$400,000, with Planning/Design being \$90,000, Construction being \$300,000, and Other being \$10,000.

**Bond Funding:** \$400,000

**Other Funding:** None identified at this time.

**Project Duration:** Planning at 5 to 7 months, Design at 13 to 18 months, and Construction at 12 to 20 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Facilities Management/Pima County Natural Resources, Parks and Recreation.

**Future Operating and Maintenance Costs:** \$160,519 for the first year and \$127,419 per year thereafter.

4.2 Canoa Ranch Buildings Rehabilitation

**Location:** South of Green Valley and east of Interstate-19, in unincorporated Pima County.

**Scope:** Adaptive use planning and rehabilitation of the main residences within the historic Canoa Ranch, owned by Pima County.

**Benefits:** Canoa Ranch is a place exceptionally rich in the heritage of Pima County. Due to the presence of a seep or spring, there is evidence of 2,000 years of occupation from the early Archaic and Hohokam periods to the historic Piman, Spanish Colonial, Mexican, and American Territorial periods. The name La Canoa dates to 1775, and refers to a log trough. Today we know it by its land grant designation - San Ignacio de la Canoa. The ranch today includes 12 buildings (20,000 square feet) in two compounds of homes, workshops, stables, corrals, outbuildings, and walls, constructed of adobe that merge Sonoran and Southwestern ranch styles. In 1997, voters approved Bond CH-29 for Canoa Ranch. These funds have been used to stabilize and brace buildings, repair roofs, limit weathering, conduct archival research, prepare flood analyses and concepts for flood walls, and nominate Canoa to the National Register of Historic Places. Work is now underway to design flood walls, prepare building condition assessment reports, and prepare construction documents for two buildings for a caretaker and office. Flood wall construction must be completed as soon as possible. The residential adobe buildings have suffered significantly from years of neglect and are badly deteriorated. Rehabilitation and adaptive use of the Canoa Ranch complex can restore this ranch to a unique showplace to celebrate our diverse heritage, traditions, and rural landscape to be enjoyed by all Pima County residents and visitors for many more generations.

**Costs:** \$2,850,000.

**Bond Funding:** \$2,700,000

**Other Funding:** \$150,000 Asarco Settlement

**Project Duration:** Planning at 9 to 12 months, Design at 15 to 20 months, and Construction at 15 to 30 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Facilities Management/Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$190,419 for the first year, and \$128,719 per year thereafter.

#### **4.3 Juan Bautista de Anza National Historic Trail**

**Location:** Segments along approximately 70 miles on the west bank of the Santa Cruz River, including segments inside the Towns of Marana and Sahuarita, the City of Tucson, and unincorporated Pima County.

**Scope:** This project will acquire land for the trail, construct new segments of the trail, provide additional access to the trail, and commemorate three Anza Expedition campsite locations; Llano Grande in Sahuarita, Tuquison in Tucson, and Oit Pars near Marana. Trail segments and trail access nodes will be designed and constructed. Campsite commemoration will include acquisition at Llano Grande, dedication of City of Tucson land at Tuquison, and dedication of Pima County land at Oit Pars. Public Interpretation of the Anza Expedition will be achieved at the campsites through educational signage and other aids. This project will continue the work started with a 1997 bond project, CH-30, that began the planning, acquisition, improvement, and public education process for the Juan Bautista de Anza National Historic Trail.

**Benefits:** The acquisition and interpretation of trail segments and locations to commemorate the 1775 Anza Expedition is part of the County-approved Master Plan for the Anza Trail. This project will provide trail users the experience of trail segments and campsites designed and constructed to convey historic authenticity. Acquisition of a parcel near Sahuarita and dedication of the Tucson and County parcels are critical to ensure that these campsites and trail segments are commemorated and the land is not put to other uses. This project will provide residents of Pima County and visitors with additional access and use of trail segments along the Santa Cruz River Valley, while enhancing heritage education and recreation opportunities for the public. Specific portions of these bond funds have been earmarked for residents in Marana and Sahuarita.

**Costs:** \$3,797,271

**Bond Funding:** \$3,750,000

**Other Funding:** Arizona State Heritage Grant (\$47,271)

**Project Duration:** Planning at 18 to 24 months, Design at 15 to 25 months, Land acquisition at 5 to 12 months, and Construction at 15 to 30 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Cultural Resources and Historic Preservation Office and Pima County Natural Resources, Parks and Recreation through intergovernmental agreements with the Towns of Marana and Sahuarita.

**Future Operating and Maintenance Costs:** \$314,124 per year.

#### **4.4 Fort Lowell Acquisition and San Pedro Chapel**

**Location:** City of Tucson, North Craycroft Road and East Fort Lowell Road

**Scope:** Purchase 5.2 acres on five parcels containing the historic Fort Lowell Officers' Quarters, stabilization and assistance with San Pedro Chapel complex rehabilitation.

**Benefits:** Fort Lowell was a supply base for the United States Army "Apache Campaigns" between 1873 and 1891. The garrison's primary roles were to escort wagon trains, protect settlers, guard supplies, patrol the border and conduct military actions against the Western and Chiricahua Apache. Following the abandonment of the fort in 1891, settlers moved in and the fort became known as "El Fuerte." The first San Pedro Chapel was built before 1920, but was later destroyed in a windstorm. The current San Pedro Chapel, built in 1932, is now in need of rehabilitation to allow community use. Much of Fort Lowell is now a City of Tucson park. Adjacent to the park, however, are other historic buildings, including Officers' Quarters, the San Pedro Chapel, its adobe house, and others. The Adkins-Steel property has on it several of the Officers' Quarters, some of which are intact and still in use, but in dire need of stabilization and rehabilitation. Acquisition of the Adkins-Steel property will bring into public ownership significant historic buildings of the old Fort Lowell for restoration and inclusion in the City Park. In addition, the rehabilitation of San Pedro Chapel and its adobe house will ensure its preservation and adaptive use. Both efforts will be enduring investments in Pima County's history and culture that will benefit all residents of Pima County and visitors.

**Costs:** \$3,000,000, with Planning/Design being \$160,000, Construction being \$500,000, Land acquisition being \$2,318,000, and Other being \$22,000.

**Bond Funding:** \$3,000,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 11 to 18 months, Design at 13 to 18 months, Construction at 9 to 18 months, and Land acquisition at 13 to 20 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Cultural Resources and Historic Preservation Office and Pima County Natural Resources, Parks and Recreation through an intergovernmental agreement with the City of Tucson.

**Future Operating and Maintenance Costs:** None

#### **4.5 Helvetia Townsite Acquisition**

**Location:** Unincorporated Pima County, north side of the Santa Rita Mountains

**Scope:** Purchase of 23.4 acres on two parcels of private land containing the remains of the historic Helvetia Townsite, now a ghost town.

**Benefits:** Helvetia, located in the copper rich Santa Rita Mountains, was a mining community formed during the 1880s and 1890s after several large copper mining claims were developed. Mining continued until 1911 when low copper prices lead to a shut down, although sporadic mining continued through both the First and Second World Wars. Mining was permanently halted in 1949. At its peak in the late 19th Century, the community contained approximately 300 people, and the town was comprised of an assortment of saloons and stores, a school, and a stage line. Today, all that remains of this once successful frontier era mining town are ruined adobe buildings and a cemetery marking where the town had been. This property is potentially developable and thus the Helvetia Townsite may be threatened in the future by development or lot splitting. Acquisition of this important cultural resource will ensure its protection and enable its use by all Pima County residents and visitors for recreational uses and future research, education, public interpretation, and heritage tourism. This project was retired and the Bond Funding reallocated to project 4.13 Tumamoc Hill Acquisition.

**Costs:** \$2,926

**Bond Funding:** \$2,926

**Other Funding:** None identified at this time

**Project Duration:** Planning at 1 to 3 months and Land acquisition at 15 to 18 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** None

#### **4.6 Steam Pump Ranch Rehabilitation**

**Location:** West of Oracle Road in Oro Valley, near Cañada del Oro Wash, in the Town of Oro Valley.

**Scope:** Acquire acreage and rehabilitate the historic Canada del Oro Steam Pump Ranch - the founding site of the Oro Valley community.

**Benefits:** George Pusch and John Zellweger arrived in Tucson in 1874. Shortly thereafter they purchased part of the old Cañada del Oro Ranch. They registered the PZ brand and put in a steam pump from which the ranch got its name. Gradually, the ranch expanded to include land along the San Pedro River between Mammoth and Winkleman. Steam Pump Ranch located on the road to Camp Grant, now Oracle Road, was a stopover place for travelers in the 19th Century between the San Pedro and Santa Cruz valleys. Author Harold Bell Wright was a frequent visitor. The 1874 ranch house is well preserved but now threatened. This is a unique historic property in Oro Valley, and it has been well-documented through contemporary accounts and photographs as well as oral histories. The property is currently in private ownership and rezoning for commercial development has been proposed to Oro Valley. If the ranch is conveyed to the Town of Oro Valley, the Bond project will rehabilitate this historic ranch house for modern use. Preserving and restoring this property will provide Oro Valley with its “foundation site,” and enable public access to experience this important historic place from Oro Valley’s frontier era past.

**Costs:** \$4,997,807

**Bond Funding:** \$4,997,807 (additional funding reallocated from Naranja Town Site Park 4.43)

**Other Funding:** None identified at this time

**Project Duration:** Planning at 11 to 15 months, Design at 15 to 25 months, Construction at 12 to 24 months, and Land acquisition at 12 to 18 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** The Town of Oro Valley will negotiate with the property owner and acquire the property with County bond funds, pursuant to an intergovernmental agreement between Pima County and the Town.

**Future Operating and Maintenance Costs:** Undetermined at this time.

#### **4.7 Binghampton Historic Buildings Rehabilitation**

**Location:** Binghampton area along the north bank of the Rillito River, where Finger Rock Wash joins the Rillito in the vicinity of the junction of River Road and Dodge Boulevard.

**Scope:** Rehabilitate buildings within the historic Binghampton National Register District. This project will be planned, designed, and constructed in conjunction with the Brandi Fenton Memorial Riverbend Park (Question 4, Project 4.24)

**Benefits:** Binghampton was a pioneer Mormon community established on a portion of the Davidson Ranch, around 1898 by Nephi Bingham, for whom the settlement was named. The original streets, houses, and fields were laid out in the officially prescribed Mormon system, and

this grid remains the underlying structure of the present-day rural landscape. A sophisticated irrigation system along the Rillito River was the basis of Mormon agriculture at Binghampton. Over the decades, many now historic buildings were constructed in the riverbend area, some of which still stand and are proposed for rehabilitation and adaptive use, within the proposed Brandi Fenton Riverbend Park at Binghampton. This project will rehabilitate important historic buildings, situated within a unique rural landscape, and will allow adaptive use and public utilization of these buildings to maintain an authentic historic and cultural setting in a future County park site.

**Costs:** \$800,000, with Planning/Design being \$107,000, Construction being \$673,000, and Other being \$20,000.

**Bond Funding:** \$960,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 3 to 6 months, Design at 13 to 18 months, and Construction at 13 to 24 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks and Recreation.

**Future Operating and Maintenance Costs:** \$81,260 for the first year, and \$55,260 per year thereafter.

#### **4.8 Marana Mound Community Site**

**Location:** The portion of the Marana Mound Community located largely west of the CAP Canal and east of Interstate 10.

**Scope:** Purchase of prehistoric archaeological sites, most notably the Marana Platform Mound site that is the major site within the Marana Mound community, all of which is threatened by development.

**Benefits:** This project will preserve and protect extremely significant Hohokam archaeological sites from impending development. The Marana Mound Community consists of several large Hohokam village sites dating from AD 1150 to 1300, a late period of Hohokam occupation and land use, that covers more than 50 square miles. This community represents the height of population and organizational complexity in the area. Sites in the Marana Mound Community have a wide functional range: a platform mound ceremonial and residential center, walled adobe residential compounds, hillside terrace sites, and a variety of agricultural fields and features that include extensive rock pile fields used for agave production and a six mile long canal from Los Morteros. This acquisition is focused on the platform mound ceremonial center, which is located primarily on State Trust lands and partly on private lands in an area of rapid urban growth. The State lands are designated for commercial development. This project will benefit all residents of Pima County and visitors.

**Costs:** \$50,000

**Bond Funding:** \$50,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 12 to 18 months and Land acquisition at 27 to 36 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Cultural Resources and Historic Preservation Office and Pima County Natural Resources, Parks and Recreation through an intergovernmental agreement with the Town of Marana.

**Future Operating and Maintenance Costs:** None

#### **4.9 Dakota Wash Site Acquisition**

**Location:** Unincorporated Pima County, near the confluence of Dakota Wash and the West Branch of the Santa Cruz River, between Drexel and Irvington Roads.

**Scope:** Purchase the remaining portion of the Dakota Wash Site located on a single 24-acre parcel of private land, near the west branch of the Santa Cruz River.

**Benefits:** The Dakota Wash Site represents an important aspect of prehistoric human occupation in the Santa Cruz River Valley. Archaeologists have evidence that a ceremonial Hohokam ballcourt, hundreds of residential pithouses, many human burials, and untold numbers of other prehistoric features are intact on the subject parcel. Site occupation occurred mainly during two periods, from about AD 700-950, and then again from about AD 1150-1300. The Dakota Wash site is also considered an important traditional cultural place by the Tohono O'odham and other Indian tribes. The parcel is presently undeveloped, but zoned for single-family housing, an imminent threat to the site's existence. It is the only remaining intact portion of the Hohokam West Branch Community, an extensive area of occupation that is now largely destroyed by development. Acquisition will protect the site from likely development and preserve it for future generations. Future opportunities for public benefit of all Pima County residents and visitors include heritage education, and preservation of an important Tohono O'odham ancestral site.

**Cost:** \$750,000, with Planning being \$7,000, Construction being \$699,000, Land acquisition being \$22,000, and Other being \$22,000.

**Bond Funding:** \$600,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 12 to 18 months and Land acquisition at 13 to 24 months.

**Implementation Period:** 3, 4, 5

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** None

#### **4.10 Coyote Mountains Sites Acquisition**



**Location:** Altar Valley, 40 miles west of Tucson, south of the Coyote Mountains Wilderness Area.

**Scope:** Purchase approximately 800 acres of private land associated within Hay Hook Ranch, to protect a large Hohokam village complex from development.

**Benefits:** The Coyote Mountain property contains multiple archaeological sites representing prehistoric occupation of the Altar Valley during the Hohokam Sedentary (AD 1100-1150) and late Classic periods (AD 1150-1450). During Classic times, the Hohokam community in the Coyote Mountains grew in organizational and social complexity, and a number of large habitation sites with compound walls and platform mounds were established. One of these centers, the Hay Hook Ranch site, is located on this parcel of private land. Three other village sites and part of a fourth are also included. Farmsteads, fields, and farming related activity areas are also in the vicinity. Together, these sites represent an ancestral site complex of the Tohono O'odham, and reflect an intact cultural landscape of Classic Hohokam settlement patterns, land use, and social organization in the Altar Valley. This property is currently being offered for sale as developable land that could be subdivided. If split and developed, these archaeological sites would be lost. Purchase of Hay Hook Ranch will ensure that the cultural and ancestral landscape of this prehistoric community in the Altar Valley are protected, providing cultural, scientific, and educational benefits to all citizens of Pima County and visitors.

**Cost:** \$800,000, with Planning being \$7,000, Land acquisition being \$771,000, and Other being \$22,000.

**Bond Funding:** \$800,000

**Other Funding:** \$609,786 (\$256,797 General Fund and \$352,989 Section 6 Fish & Wildlife Grant)

**Project Duration:** Planning at 12 to 18 months and Land acquisition at 13 to 24 months.

**Implementation Period:** 3, 4, 5

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks and Recreation.

**Future Operating and Maintenance Costs:** None

#### **4.11 Honey Bee Village Site Acquisition**

**Location:** Town of Oro Valley, along Honeybee Creek east of North Vistoso Boulevard.

**Scope:** Purchase sufficient acreage to protect the critical areas of the Honeybee Village site that are threatened by planned residential development.

**Benefits:** Honeybee Village is a large prehistoric village located along the drainage of the same name in the Cañada del Oro Valley. It is one of a small set of settlements in the region that were settled near the start of the Hohokam Cultural sequence (around AD 450-600) that were continuously occupied up to the thirteenth century. The settlement has a cluster of 19 large mounds that surround a possible plaza, and it has a small ballcourt and a walled enclosure that may have enclosed rooms or a special use space near the end of its occupation. It is estimated that 500 to 800 pit structures are present on the site along with many other cultural features. It is the only such large village site left largely intact within the Town of Oro

Valley. Acquisition of the Honeybee Village site will protect critical portions of the site from destruction resulting from planned residential development and preserve these areas for future generations. Future public benefit for all citizens of Pima County and visitors includes heritage education and scientific research.

**Cost:** \$1,650,000

**Bond Funding:** \$1,650,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 1 to 6 months and Land acquisition at 16 to 30 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** The Town of Oro Valley will negotiate with the property owner and acquire the property with County bond funds, pursuant to an intergovernmental agreement between Pima County and the Town.

**Future Operating and Maintenance Costs:** Undetermined at this time.

#### **4.12 Performing Arts Center Rehabilitation**

**Location:** The Tucson Performing Arts Center is located at 408 South 6th Avenue in Armory Park neighborhood just south of downtown Tucson.

**Scope:** Structural and other repairs to this 1921 historic building that was converted from the All Saints Church to the Tucson Performing Arts Center as determined by available funding.

**Benefits:** Sanborn maps from 1901 provide the earliest record of a cruciform building on the site where the Tucson Performing Arts Center is located today. Between 1901 and 1917 it was used as a church and academic hall until it was destroyed by fire. In 1921, the church was rebuilt as "All Saints Church" in an eclectic mix of Mission and Victorian elements that included brick masonry construction, a central tower, Romanesque arches, rose window, and diamond slate roof. In 1948 and 1949, the church was extensively remodeled to a Spanish Colonial facade. It was used as a church until 1988. The Tucson Local Development Corporation purchased the building in 1988 for the City of Tucson, and it was converted into the Tucson Performing Arts Center. It was used until recently by the Arizona Theatre Company and other theatre groups until the building was found to have serious structural problems with its rock rubble foundation. Architectural assessments concluded that important life/safety, code, and long-term repairs are needed, and construction documents have been prepared. The proposed bond funds to repair the critical building deficiencies would make this historic building a viable part of the Armory Park neighborhood, and provide a suitable venue in an historic neighborhood for emerging theatre groups and performing artists.

**Cost:** \$682,000, with Planning/Design being \$125,000, Construction being \$541,000, and Other being \$16,000.

**Bond Funding:** \$682,000

**Other Funding:** None identified at this time. City of Tucson Facilities Management staff estimates the necessary structural repairs will cost between \$2 million and \$3 million. No

commitments are made relative to this Bond Implementation Plan to seek such additional funding.

**Project Duration:** Planning at 8 to 12 months, Design at 13 to 24 months, and Construction at 15 to 36 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** The City of Tucson through an intergovernmental agreement with the Pima County Cultural Resources and Historic Preservation Office.

**Future Operating and Maintenance Costs:** None

#### **4.13 Tumamoc Hill Acquisition**

**Location:** West slope of Tumamoc Hill in the vicinity of “A” Mountain.

**Scope:** Tumamoc Hill and the Desert Laboratory have unique and significant value as open space that is critically important to the citizens of Pima County. The 320 acres on the west slope of Tumamoc Hill has been an integral part of the 869-acre Tumamoc Hill Preserve, which has been in continuous use as an ecological research facility since 1903. This site is currently owned by the Arizona State Land Department and may be endangered by future sale and inappropriate development. Acquisition and preservation of this parcel and other County-owned cultural resource properties through boundary demarcation, preservation planning, fencing and other protection measures, and interpretation are planned.

**Benefits:** Preservation of this important landmark and other County-owned cultural resources as undisturbed natural open space, to retain these sites as focal points in the community, and to preserve their natural and cultural values for future public benefit.

**Cost:** \$1,337,074

**Bond Funding:** \$1,337,074

**Other Funding:** None identified at this time

**Project Duration:** Planning at 11 to 15 months, Design at 12 to 24 months, and Construction at 6 to 15 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Facilities Management, and Natural Resources, Parks and Recreation.

**Future Operating and Maintenance Costs:** University of Arizona

#### **4.14 Los Morteros Preservation**

**Location:** In Marana, on the west side of the Santa Cruz River near Point of the Mountain, between Silverbell and Coachline Roads.

**Scope:** Development of public access, preservation planning, and interpretation for the County-owned prehistoric and historic cultural resources at Los Morteros.

**Benefits:** Los Morteros is a significant place of many different human occupations and uses which provide a unique opportunity to interpret the different cultural traditions that shaped our region. It is the location of a major Hohokam village occupied between AD 850 and 1300 that contains a ballcourt, pithouses, adobe-walled compounds, human burials, and numerous features and artifacts. It is the location of the Anza expedition Llano del Azotado campsite of October 27, 1775. In addition, the Ruelas and Maish historic homesteads, and the 19th Century Butterfield stage station at Point of the Mountain are also situated at Los Morteros. Nearby was a historic early 20th Century Yaqui settlement. Bond funds (CA-32) from 1997 have been used to acquire the core of this site, and adjacent parcels are in negotiation for inclusion. This project will preserve these cultural assets and make Los Morteros accessible to all residents of Pima County and visitors. Access and interpretation will provide the public with an excellent heritage education opportunity. There are few remaining places that offer the opportunity to interpret these cultural values at one location. Los Morteros is one of those rare places.

**Cost:** \$250,000, with Planning/Design being \$21,000, Construction being \$224,500, and Other being \$4,500.

**Bond Funding:** \$250,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 11 to 15 months, Design at 11 to 15 months, and Construction at 9 to 18 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks and Recreation Department.

**Future Operating and Maintenance Costs:** Minimal costs; Pima County.

#### **4.15 Pantano Townsite Preservation**

**Location:** Unincorporated Pima County, Cienega Valley, north bank of the Cienega Creek.

**Scope:** Inventory and map the historic features, prepare a preservation plan, and place interpretive signage for the Pantano Townsite for public education.

**Benefits:** In 1997, voters approved the bond project (CA-34) to acquire the Pantano Townsite, which the Southern Pacific Railroad community occupied from 1887 to 1955, after abandoning the first Pantano Townsite across Cienega Creek due to devastating floods in 1887. Once an important rail stop and water site for steam locomotives, Pantano was like many of these railroad towns that were abandoned when diesel engines were adopted in the 1950s. Their story merits being told, and Pantano provides that opportunity. Purchase of 33 acres encompassing the second Pantano townsite was completed in 2000 to ensure the townsite is protected for the future and to add this property to the Cienega Creek Natural Preserve. Funding now is needed to inventory, map and interpret the townsite so that it can be utilized for public outreach, education, and heritage tourism. The Pantano townsite is currently being visited by the public, railroad buffs and hikers. Bond funding will provide for interpretation, thereby enhancing educational and recreational experiences for all Pima County citizens, students, and visitors.

**Cost:** \$50,000, with Planning/Design being \$15,000, Construction being \$31,000, and Other being \$4,000.

**Bond Funding:** \$50,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 14 to 20 months, Design at 12 to 18 months, and Construction at 9 to 18 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Cultural Resources and Historic Preservation Office/Pima County Natural Resources, Parks, and Recreation Department.

**Future Operating and Maintenance Costs:** \$41,400

#### **4.16 Ajo Curley School Art Institute**

**Location:** The Curley School is located in Ajo within the Ajo Townsite Historic District, listed on the National Register of Historic Places.

**Scope:** Preserve the defining historic characteristics of the historic Curley School and other historic properties in the Ajo Townsite Historic District through preservation easements to retain and rehabilitate defining historic interior and exterior characteristics, while planning for the rehabilitation and adaptive use of the buildings, including use by Pima County Natural Resources, Parks and Recreation for recreational programs and other uses.

**Benefits:** The International Sonoran Desert Alliance, a tri-cultural non-profit organization has worked with the community of Ajo in developing a concept for an innovative housing and economic development project that involves the adaptive use of the historic Curley School and other historic buildings. The proposed project is to develop the school complex into 40 to 50 affordable live/work rental units for low-income individuals and families, restore indoor and outdoor theatres, provide classrooms for community education, offices, and other community space in these buildings. The Ajo Townsite is listed on the National Register of Historic Places at the “national” level of significance as a rare example of a model company town, built during the City Beautiful movement of the early 20th century. The Curley School, built in the Spanish Colonial Revival style, anchors the western axis of the town’s center and historic district. Curley School is likely to be eligible for federal rehabilitation tax credits, provided the historic architectural character and defining elements are maintained. Purchase of preservation easements will ensure the historic character of the buildings is preserved, reuse nationally significant buildings, provide much needed funding for adaptive use, and provide the town of Ajo with affordable housing and innovative opportunities for sustainable economic development that is sensitive to the town’s historic character.

**Cost:** \$1,115,000

**Bond Funding:** \$500,000

**Other Funding:** CDBG Funds: \$115,000 for purchase of Ajo Curley Gymnasium and Transportation Enhancement Grant: \$500,000

**Project Duration:** Planning at 9 to 15 months, Design at 13 to 18 months, and Construction at 16 to 30 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Cultural Resources and Historic Preservation Office; Natural Resources, Parks and Recreation; Facilities Management

**Future Operating and Maintenance Costs:** None

#### **4.17 Dunbar School**

**Location:** The Dunbar School is located within the Dunbar/Spring neighborhood that is listed on the National Register of Historic Places.

**Scope:** Preservation and adaptive use of the historic Dunbar School to retain and rehabilitate defining historic interior and exterior characteristics, while utilizing the building for an African-American historical, cultural, and educational center open to everyone.

**Benefits:** The Dunbar Project is a community-based effort to convert the once-segregated Dunbar School to an African-American historical, cultural, research library and educational center open to the entire community. Tucson schools were integrated in the early 1900s; however, with Statehood in 1912, the new Arizona legislature created a statute that called on state school boards to “segregate pupils of the African race from pupils of the white races.” Consequently, African-American students were taught at the back of the Mariscal Grocery store until the Dunbar School was constructed in 1918. Henry O. Jaastad, a prominent Tucson architect, designed the original two-room school and all its additions through the 1940s. In 1951, segregation was eliminated and Dunbar School became the John Spring Junior High School. In 1978, because of the court ordered elimination of de facto segregation, the Dunbar/Spring School was closed. In 1994, the Dunbar Coalition formed to save the school and purchased it from TUSD at minimal cost. Since that time, with CDBG funding, a project master plan has been completed, its roof has been replaced and the site has been developed with parking, recreation and play areas; however, building rehabilitation has not been initiated. The project will benefit the neighborhood and the entire community by increasing public awareness of the African American contribution to Tucson’s heritage.

**Cost:** \$1,218,000, with Planning/Design being \$230,000, Construction being \$956,000, and Other being \$32,000.

**Bond Funding:** \$1,218,000

**Other Funding:** None identified at this time

**Project Duration:** Planning at 9 to 18 months, Design at 13 to 15 months, and Construction at 16 to 36 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** The Pima County Cultural Resources and Historic Preservation Office and in close consultation with the City of Tucson.

**Future Operating and Maintenance Costs:** None

**b. Pima County Parks**

**4.18 Flowing Wells Community Center**

**Location:** This project is located within the Flowing Wells community near Wetmore and Flowing Wells Road. The proposed community center location is owned by Pima County.

**Scope:** This project proposes the development of a new 18,000 square foot community center. The center may include office space, multi-purpose room, game room, teen, youth, and senior rooms, exercise room, craft room, social services offices, and landscaping. This project shall be constructed on Pima County property adjacent to a scheduled Pima County Transportation highway improvement project on Wetmore and Romero Roads. The highway improvement project is expected to be completed in 2005. The community center's concept plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** The demand for a community center in this area of our community is great. The development of this facility will enable the County parks agency to meet the recreational and educational demands of a broad cross-section of users.

**Cost:** \$3,500,000, with Administration being \$87,500, Planning being \$210,000, Design being \$420,000, Construction being \$2,718,725, Capital Equipment being \$30,000, and Public Art being \$33,775.

**Bond Funding:** \$3,500,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 15 to 24 months and Construction at 18 to 36 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Natural Resources, Parks and Recreation; Facilities Management.

**Future Operating and Maintenance Costs:** Approximately \$279,646 per year when fully developed.

**4.19 Southeast Regional Park/Shooting Range**

**Location:** 11300 South Houghton Road. The site is owned by Pima County.

**Scope:** This Phase II project includes numerous improvements at Pima County's Southeast Regional Park's shooting range. Scope items may include the construction of a trap and skeet shotgun sports shooting area, an archery range, additional improvements to the pistol and rifle range, an instruction range, and support facilities. The park's concept plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** The rate of community development and corresponding interests in shooting sports is greater than the number and quality of recreational shooting facilities that are available. The development of this facility will result in the enhanced use of the Phase I pistol and rifle range, and increase Pima County's ability to provide firearms training and hunter safety to shooting

enthusiasts. Additional benefits may include the provision of a facility that will attract enthusiasts, thereby reducing “wildcat” shooting in the region. It is also the intent of this project to site this facility in an area of our community that will minimize conflicts between shooters, residences and businesses.

Additionally, Pima County is investigating the possibility of purchasing the Desert Trails Shooting range facility, located at the northeast corner of Kolb and Valencia Roads. Estimates for the acquisition of the facility, site improvements, and remediation costs are expected to be approximately \$1,000,000.

**Cost:** \$3,602,834, with Administration being \$87,500, Planning being \$210,000, Design being \$420,000, Construction being \$1,523,725, Acquisition being \$1,000,000, Capital Equipment being \$225,000, Public Art being \$33,775, and Arizona Game & Fish Grant being \$102,834.

**Bond Funding:** \$3,500,000

**Other Funding:** \$102,834 (Arizona Game & Fish Grant)

**Project Duration:** Planning/Design at 15 to 24 months and Construction at 14 to 30 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Natural Resources, Parks and Recreation, and Pima County Facilities Management.

**Future Operating and Maintenance Costs:** \$435,185 per year when fully developed.

#### **4.20 Lighting of Existing and New Sports Fields**

**Location:** Various Pima County Parks owned by Pima County.

**Scope:** McDonald Park – Replace ball field light fixture on two fields:  
Littletown Park – replace light fixtures on one field and move two light poles.  
Bud Walker Park, Ajo – replace ballfield light fixtures on two fields.  
Flowing Wells West – install ballfield lights on two fields.  
McDonald District Park – install ballfield lights on fields #5 and 6.  
Lighting Boom Truck – purchase boom truck for maintenance of sports lights.  
Lawrence Park – install ball field lights, and parking security lights.  
Rillito Park – install lights on 6 competition soccer fields.  
Sportspark Lighting – to include electrical and other upgrades to concession building.  
Brandi Fenton Memorial Park Lighting.

**Benefits:** This project entails the installation of new lights at parks that do not currently have them and the upgrading of light fixtures at existing facilities. The benefit will include environmental compliance with Pima County’s Dark Skies Ordinance, and minimizing operating and maintenance costs. Lighting technology has advanced. New fixtures will result in significant cost savings to the County. The new light fixtures will provide better light coverage at lower operational costs.

The installation or improvement of these fixtures is in response to public demand for increased field use. The lighting of sports fields results in the agency being able to increase field use by a factor of two to three times, while taking advantage of the existing playfields. This increases use



while minimizing new development and operational costs. Solar lighting will be used when feasible. In addition, electrical and other required upgrades to the SportsPark concession building shall assure Pima County compliance with state and local codes.

**Cost:** \$3,928,643

**Bond Funding:** \$3,600,000

**Other Funding:** \$328,643

**Project Duration:** Planning/Design at 11 to 15 months and Construction at 15 to 24 months.

**Implementation Period:** 2, 3, 4, 5

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$97,946 per year when fully developed. Funding impacts were derived using data gathered from current, high efficiency lighting systems at existing County ballfields that have recently been upgraded or new facilities that have benefitted from the latest lighting technology.

#### **4.21 Curtis Park - Flowing Wells East**

**Location:** This new park will be located at the northwest corner of Curtis Road and La Cholla Boulevard just south, and adjacent to, the Rillito River Linear Park on approximately 17 acres owned by Pima County.

**Scope:** This project proposes the development of a new community park. Improvements may include 2 lighted little league fields, 1 lighted senior league field, restroom, walkways, riparian restoration, off-leash dog facility, free-play turf area, ramadas, picnic facilities, playground, landscaping, parking, field and security lighting and connections to the Rillito River Park. The park's concept plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** This proposed park development project is located along the Rillito River Park. As such, it will serve as both a "stand alone" park, and provide trailhead access to the Rillito River Park and its respective regional trail. The rate of community development in this section of our community is greater than the number and quality of recreational facilities that are available. This facility will help to meet the growing recreational needs of existing and new neighborhoods in the area.

**Cost:** \$2,650,000 Administration being \$57,000, Planning being \$135,000, Design being \$270,000, Construction being \$2,138,280, Capital Equipment being \$28,000, and Public Art being \$21,720.

**Bond Funding:** \$2,650,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 15 to 25 months and Construction at 12 to 24 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$88,200 per year when fully completed.

#### **4.22 Catalina Community Park**

**Location:** This proposed new park will be located within the Village of Catalina, north of Tucson. A location for this park has not yet been finalized, however, it is possible that some athletic field improvements and the restoration of natural and habitat areas can be located within floodplain on land recently acquired along the Canada del Oro Wash by Pima County's Flood Control District.

**Scope:** This Phase I of the project proposes the development of a new community park. Improvements may include a baseball and soccer field complex, playground, basketball court, volleyball, field lighting, parking, picnic facilities, ramadas, restroom and landscaping. The development of natural and habitat areas and a corresponding trail system may result in this park's classification being raised to that of a regional park.

**Benefits:** The rate of community development in this part of Pima County is increasing and the demand for park facilities is great. The development of this new park will enable the agency to meet the recreational and educational demands of a broad cross-section of users. This project will provide benefits for residents residing in the Village of Catalina and within the unincorporated reaches of northern Pima County.

**Cost:** \$1,760,000, with Administration being \$50,000, Planning and Design being \$120,000, Construction being \$1,455,700, Capital Equipment being \$115,000, and Public Art being \$19,300.

**Bond Funding:** \$1,000,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 15 to 25 months and Construction at 12 to 24 months.

**Implementation Period:** 2, 3, 4, 5

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$300,154 per year when fully completed.

#### **4.23 Dan Felix Memorial Park**

**Location:** This existing park, formerly known as Pegler Wash, is located at 5790 North Camino de la Tierra. The park is located on approximately 39 acres owned by Pima County.

**Scope:** The improvement of this park may include the development of one soccer field, lighting for three soccer fields, security lighting, playground, free-play turf area, restroom, walking/jogging path, ramadas, picnic facilities, parking, two basketball courts, landscaping, connections to the Rillito River Park and water fountains. The park's concept plan has been approved by the Pima County Parks and Recreation Commission. The two basketball courts will be constructed at Meadowbrook Park which is in the vicinity and within the same benefit area of Dan Felix Memorial Park.

**Benefits:** This proposed park development project is located along the Rillito River Park. As such, it will serve as both a “stand alone” park, and provide trailhead access to the Rillito River Park and its respective regional trail. The rate of community development in this section of our community is greater than the number and quality of recreational facilities that are available. This facility will help to meet the growing recreational needs of existing and new neighborhoods in the area.

**Cost:** \$573,000

**Bond Funding:** \$573,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 12 to 24 months and Construction at 12 to 24 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$28,552 per year when completed.

#### **4.24 Brandi Fenton Memorial Riverbend Park at Binghampton Historic District**

**Location:** This proposed new park is located immediately west of Dodge Boulevard and of the Jewish Community Center, between East River Road and the Rillito River. The park site is located on 57 acres of Pima County-owned property.

**Scope:** This project, which is a partnership between public and private sectors, proposes the development of a unique park within the Binghampton National Historic Landscape. Improvements may include an equestrian center with arenas and staging area, an agricultural center with gardens, orchards, classrooms and a greenhouse, and recreation facilities with open pastures/soccer fields, covered basketball courts, play structures, and dog runs. The existing historic residences and structures may be adaptively restored and utilized as a visitor center, caretaker residences, agriculture administration, recreation center, snack bar, restrooms, ramadas, and maintenance facilities. The park will also incorporate multi-use trails, vendor/farmers market areas, a memorial garden, and parking facilities. This project will be designed and constructed in conjunction with Project 4.7, Binghampton Historic Buildings Rehabilitation. The park’s concept plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** The proposed park may provide recreational and equestrian facilities while preserving and adaptively re-using the site’s historic farm buildings, residences, outbuildings and landscape. The park will provide opportunities for active and passive recreation, the interpretation of historic and prehistoric cultures that have resided on the site, a community garden, and a farmer’s market. Environmental, agricultural and cultural education programming will be an important aspect of this park. The project will also protect one of the few remaining historic view sheds along River Road.

**Cost:** \$6,999,821 (cost includes \$6,199,821 for Brandi Fenton Memorial Park and \$800,000 for Binghampton Historic Buildings Rehabilitation. The breakdown below is calculated only for the \$6,199,821 cost of the Brandi Fenton Park component of the combined project), with

Administration being \$75,000, Design being \$358,800, Construction being \$5,673,021, Capital Equipment being \$64,000, and Public Art being \$29,000.

**Bond Funding:** \$4,000,000

**Other Funding:** \$2,199,821, with Private Contributions of \$1,500,000 and Grants of \$699,821.

**Project Duration:** Planning/Design at 15 to 24 months and Construction at 18 to 36 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Natural Resources, Parks and Recreation; Pima County Facilities Management; Pima County Cultural Resources and Historic Preservation Office

**Future Operating and Maintenance Costs:** \$189,906 per year when fully completed

#### **4.25 George Mehl Family Memorial Park**

**Location:** 4001 East River Road, Tucson, Arizona. The project site will be located on approximately 30 acres of Pima County-owned property, and less than 1/2-acre of ADOT property.

**Scope:** This project will expand services at this existing park. Improvements may include the improvements, entry road, drainage improvements, sports field lighting, security lighting, playgrounds, maintenance compound, a trailhead connecting to the Rillito River Park, and a memorial plaza. The park's concept plan has been approved by the Pima County Parks and Recreation Commission. Residual project funds will be used to continue river park improvements along the confluence of the Rillito, Santa Cruz and Canada del Oro. These improvements will provide connectivity between each of these three river parks via modifications to the Interstate 10 frontage road.

**Benefits:** This existing park provides sports and passive recreational activities in northeast Tucson and the unincorporated urban foothills areas of Pima County. The proposed improvements will increase the agency's ability to meet public demand for play fields in this area. This project will also provide access to the existing Rillito River Park's regional trail. The additional improvements will allow users from Marana and Oro Valley to access The Loop. Users of the loop will be able to access the northern jurisdictions.

**Costs:** \$2,433,681 , with Administration being \$50,000, Planning being \$120,000, Design being \$240,000, Construction being \$1,545,700, Capital Equipment being \$25,000, Public Art being \$19,300, and Facilities Renewal Fund being \$433,681.

**Bond Funding:** \$2,000,000

**Other Funding:** \$433,681(Facilities Renewal Fund)

**Project Duration:** Planning/Design at 15 to 25 months and Construction at 18 to 36 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$55,040 per year when fully completed.

#### **4.26 Rillito Race Track**

**Location:** 4502 North First Avenue, Tucson, Arizona

**Scope:** This project will include the relocation of two stables, construction of two soccer fields, security lighting, entry and parking lot, ramadas, picnic facilities, lighting for four soccer fields, maintenance compound, landscaping, expanded and improved parking and trail connections to the Rillito River Park and the acquisition of adjacent land. The park's concept plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** This existing park provides active and passive recreational opportunities in north central Tucson and the unincorporated urban foothills areas of Pima County. The proposed improvements will increase the County park agency's ability to meet public demand for playfields in this area. This project will also provide access to the existing Rillito River Park's regional trail.

**Cost:** \$2,250,000, with Administration being \$57,000, Planning being \$135,000, Design being \$270,000, Construction/Land being \$1,724,280, Capital Equipment being \$42,000, and Public Art being \$21,720.

**Bond Funding:** \$2,427,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 12 to 24 months and Construction at 15 to 30 months.

**Implementation Period:** 3, 4, 5

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$49,458 per year when fully completed.

#### **4.27 Kino Public Sports Field Lighting**

**Location:** 2500 East Ajo Boulevard, Tucson, Arizona

**Scope:** This project entails the lighting of the number "3" and "5" public use baseball fields at the Kino Sports Complex.

**Benefits:** The installation of these new light fixtures is in response to public demand for increased field use. The lighting of sports fields results in the agency being able to increase field use by a factor of two to three times, while taking advantage of the existing playfields. This increases use while minimizing new development and operational costs. The new fixtures will comply with Pima County's Dark Skies Ordinance.

**Cost:** \$650,000, with Administration being \$16,250, Planning being \$39,000, Design being \$78,000, and Construction being \$516,750.

**Bond Funding:** \$650,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 10 to 15 months and Construction at 12 to 24 months.

**Implementation Period:** 4, 5, 6

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$25,000 per year when fully developed.

#### **4.28 Feliz Paseos Universal Access Park**

**Location:** This new park is located west of Tucson, near Gates Pass Road on Camino de Oeste, on County-owned open space acquired for this purpose with 1997 open space bonds.

**Scope:** The project site is incorporated into the foothills of Tucson Mountain Park and may include the development of approximately 1.5 miles of universal accessible trails within a natural environmental setting. Feliz Paseos will feature a universally accessible trail system enhanced by interpretive signs, and will include a parking area and a small plaza with a ramada. The park will also include over a mile of native soil tread trails and over a quarter of a mile of hard surface trails, and wildlife observation points overlooking Camino de Oeste Wash. Shade ramadas and other rest stations will be located along the paths. All trails will be signed to show maximum trail grades, cross slopes, surface conditions, and obstacles.

In February 1998, the Board of Supervisors formed a committee to explore the feasibility of acquiring a portion of the Las Lomas Ranch as the site for a park utilizing the concept of universal accessibility. The committee was sensitized to universal accessibility as a more all-inclusive concept and several members were trained in the Universal Trail Assessment Process (UTAP). The park's master plan was developed by members from our community, representing all levels of physical ability. The park's master plan has been approved by the Pima County Parks and Recreation Commission.

**Benefits:** The project proposes the development of universally accessible trails, enabling members of our community to enjoy and experience natural mountain park settings. The development of this project will provide recreational opportunities to the broadest range of potential users. This project will benefit all residents of Pima County and regional visitors. The Feliz Paseos Universal Access Park will be the first facility of its kind in the state, and one of the few parks designed and developed with an accessibility focus in the United States.

**Cost:** \$1,150,000,

**Bond Funding:** \$1,000,000

**Other Funding:** \$150,000 General Fund.

**Project Duration:** Planning/Design at 8 to 15 months and Construction at 12 to 20 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$51,698 per year when fully developed.

#### **4.29 Picture Rocks Pool**

**Location:** 5615 North Sanders Road, within the existing Picture Rocks District Park.

**Scope:** This proposed new facility may include the development of a 25-yard pool, zero depth area, 360 slide, guardhouse, maintenance and storage building, ramadas, and support facilities such as parking lots, landscaping and fencing.

**Benefits:** In surveys conducted by the Department of Natural Resources, Parks and Recreation, Picture Rocks residents overwhelmingly favored a swimming pool as their most desired feature for the planned improvements to the Picture Rocks District Park. Many residents in the Picture Rocks area either lack transportation necessary to regularly attend swimming classes or to enjoy the pools in Marana and Tucson, or find pools in these communities too far for their children to use. The proposed swimming pool will include recreational amenities such as a water slide and other water-play features. The Picture Rocks community is in the unincorporated area of Pima County, west of the Tucson Mountains, and has recently seen a great increase in its population.

**Cost:** \$2,000,000, with Administration being \$50,000, Planning being \$120,000, Design being \$240,000, Construction being \$1,550,700, Capital Equipment being \$20,000, and Public Art at \$19,300.

**Bond Funding:** \$2,000,000

**Other Funding:** None identified at this time, however, efforts to obtain State and Federal grants will be explored.

**Project Duration:** Planning/Design at 15 to 25 months and Construction at 15 to 36 months.

**Implementation Period:** 2, 3, 4

**Project Management:** Pima County Natural Resources, Parks and Recreation

**Future Operating and Maintenance Costs:** \$102,453 per year when fully developed.

#### **c. City of Tucson Parks**

#### **4.30 Eastside Sports Complex and Senior Center Site**

**Location:** Develop eastside sports complexes at Udall Regional Park and Lincoln Regional Park.

**Scope:** This project will provide for existing soccer field lighting and the construction of two additional lighted soccer fields with support facilities and associated amenities at Udall Regional Park as well as the construction of a 4-field lighted baseball/softball complex with support facilities and associated amenities at Lincoln Regional Park. Surplus project funding will provide for the replacement of outdated lighting systems on existing softball and soccer fields.

**Benefits:** This project will provide facilities in an area of the city with a shortage of sport fields. This project will address the community's need for sport fields as identified in the City of Tucson Parks and Recreation Ten Year Strategic Service Plan.

**Cost:** \$6,000,000

**Bond Funding:** \$6,000,000

**Other Funding:** None identified at this time. The City of Tucson will seek other revenue sources, including Arizona Heritage Funds.

**Project Duration:** Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** The City of Tucson will manage design and construction for the project pursuant to an intergovernmental agreement between the City of Tucson and Pima County, which will be necessary to implement this project.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$494,550. This cost will be funded through the City of Tucson Operating Budget - General Fund.

#### **4.31 Northside Community Center**

**Location:** This project will be located on the City of Tucson's north side and will serve an area of the community with a shortage of park facilities as defined in the City of Tucson Parks and Recreation Strategic Service Plan 2013.

**Scope:** This project includes the design and construction of a new Community Center to serve north side residents. The design of the community center will be determined through a public participation process. The new facility will be developed on land purchased by the County, pursuant to Project 4.26, which is part of the Rillito Racetrack/Park.

**Benefits:** This project will provide recreational facilities for residents living in an area of the City of Tucson with a shortage of parks and recreational facilities. This project will address the community's need for parks and recreational facilities as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013.

**Cost:** \$5,500,000, with Planning/Design being \$800,000, Construction being \$4,200,000, and Other being \$500,000.

**Bond Funding:** \$5,500,000

**Other Funding:** None identified at this time. The City of Tucson will pursue other revenue sources, including Arizona Heritage Funds.

**Project Duration:** Planning, Design and Procurement Phases will require 13 to 15 months. Construction will require another 15 to 18 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6



**Project Management:** The City of Tucson will manage the project, pursuant to an intergovernmental agreement with Pima County.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$220,000. This cost will be funded through the City of Tucson Operating Budget - General Fund.

#### **4.32 Southeast Community Park**

**Location:** Based on early planning efforts, this project is anticipated to be located in the vicinity of Esmond Station and adjacent to a new Vail School District high school in southeast Tucson.

**Scope:** This project is the land acquisition and development of a Community Park to serve the expanding southeast area of the community. The design of the park will be determined through a public participation process and in accordance with Community Park standards.

**Benefits:** Tucson is experiencing explosive growth in the Houghton Corridor area. This area has a shortage of parks and recreation facilities as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013. The proposed project site will provide the opportunity to partner with the Vail School District to develop joint use facilities for use by the public and the new high school. This collaborative effort will maximize resources to the benefit of the community served. This project will address the community's need for parks and recreational facilities as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013.

**Cost:** \$6,000,000, with Planning/Design being \$300,000, Construction being \$1,500,000, Land acquisition being \$4,000,000, and Other being \$200,000.

**Bond Funding:** \$6,000,000

**Other Funding:** None identified at this time. The City of Tucson will pursue other funding, including the Arizona Heritage Fund and Vail School District.

**Project Duration:** Land Acquisition Phase will require 10 to 12 months. Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months. To minimize the impact of increasing land cost, the Land Acquisition Phase of this project should be scheduled at the start of the bond program.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** The City of Tucson will manage the project, pursuant to intergovernmental agreements between the City of Tucson and Pima County and between the City of Tucson and Vail School District.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$469,200. This cost will be funded through the City of Tucson Operating Budget - General Fund.

#### **4.33 Harrison Greenway**

**Location:** This project is located along the Harrison Road alignment from the Julian Wash Greenway, north to the Pantano Wash.

**Scope:** This project includes the acquisition and development of the Harrison Greenway based on the City/County Divided Urban Pathway Standard, as determined by available funding.

**Benefits:**

The Harrison Greenway will address the community's need for recreation and exercise opportunities, alternate modes of transportation, and enhanced connectivity. The project will continue development of the urban pathway system, The Loop, as defined in the Pima Regional Trails System Master Plan. This project will address the community's need for enhanced trails, connectivity and continued development of the urban pathway system, as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$1,400,000, with Planning/Design being \$150,000, Construction being \$750,000, Land acquisition being \$400,000, and Other being \$100,000.

**Bond Funding:** \$1,400,000

**Other Funding:** None identified at this time. Pima County will seek other funding, including Federal Transportation Enhancement Grants and private developer contributions.

**Project Duration:** Land acquisition Phase will require 10 to 12 months. Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months. To minimize the impact of increasing land cost, the Land Acquisition Phase of this project should be scheduled at the start of the bond program.

**Implementation Period:** 1,2,3,4,5,6

**Project Management:** Pima County will manage the project.

#### **4.34 Julian Wash Linear Park**

**Location:** This project is located along the Julian Wash from Kolb Road to Rita Road.

**Scope:** This project is the proposed acquisition and development of segments of Julian Wash Linear Park based on the City/County Divided Urban Pathway Standard. The linear park will provide a pathway system with connectivity to parks, schools, open spaces and neighborhoods. The installed linear park extends from Rita Road west along the Julian Wash to a new trailhead including restroom at Kolb Road, and includes an underpass at Kolb Road to connect to pathways further west without requiring a roadway crossing.

**Benefits:** The acquisition and development of this Linear Park will address the community's need for trails, enhanced connectivity and continued development of a growing, more complete urban pathway system, as identified in the City of Tucson Parks and Recreation Strategic

Service Plan 2013 and the Eastern Pima County Trails System Masterplan. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$3,700,000.

**Bond Funding:** \$3,700,000

**Other Funding:** RFCD Tax Levy to support the underpass development at Kolb Road.

**Project Duration:** Land acquisition Phase will require 10 to 12 months. Planning, Design and Procurement phases will require 12 to 14 months. Construction will require another 12 to 18 months. To minimize the impact of increasing land cost, the Land Acquisition Phase of this project should be scheduled at the start of the bond program.

**Implementation Period:** 2, 3, 4

**Project Management:** The City of Tucson will manage the project, pursuant to an intergovernmental agreement between the City of Tucson and Pima County.

**Future Operating and Maintenance Costs:** Pima County will own and operate the completed project.

#### **4.35 Arroyo Chico Wash Improvements**

**Location:** This project is located along the Arroyo Chico Wash from Country Club Road to Campbell Avenue.

**Scope:** This project will address riparian and recreational features along the Arroyo Chico urban watercourse, including land acquisition.

**Benefits:** Development of these improvements will address the community's need for trails, connectivity and a growing, more complete urban pathway system, as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013 and the Eastern Pima County Trails System Masterplan. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$1,000,000, with Planning/Design being \$100,000, Land Acquisition being \$700,000, Construction being \$100,000, and Other being \$100,000.

**Bond Funding:** \$1,000,000

**Other Funding:** An additional approximately \$2,000,000 is currently being pursued by the City of Tucson. The City of Tucson will seek other funding, including Arizona Heritage Funds and Regional Transportation Authority funds. Pima County will lend such support as it can to City of Tucson in securing other funding.

**Project Duration:** Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months.

**Implementation Period:** 2, 3, 4, 5

**Project Management:** The City of Tucson will manage the project, pursuant to an intergovernmental agreement between the City of Tucson and Pima County.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$12,000. This cost will be funded through the City of Tucson Operating Budget - General Fund.

#### **4.36 Atterbury Wash Sanctuary Land Acquisition and Expansion**

**Location:** This project is located in southeast Tucson along the Atterbury Wash, north of Lincoln Park.

**Scope:** This project is the proposed acquisition of land to preserve and protect an important riparian area and existing wildlife corridor along the Atterbury Wash. The project, which expands an existing sanctuary, will also provide the opportunity for the development of some passive recreation amenities.

**Benefits:** Trails are an important part of our heritage. The ancient Hohokam people walked along the major streams that drain the surrounding mountains to hunt game and trade with distant villages. Today, these greenways provide hikers and urban walkers with the same connectivity. Additionally, this project will help preserve and protect wildlife that uses the Atterbury Wash. This project will address the community's need for trails, connectivity and a growing, more complete urban pathway system, as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013 and the Eastern Pima County Trails System Masterplan. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$1,200,000, with Land acquisition being \$200,000, Planning/Design being \$300,000, Construction being \$500,000, and Other being \$200,000.

**Bond Funding:** \$1,200,000

**Other Funding:** None identified at this time. The City will seek other revenue sources, including Arizona Heritage Funds. Pima County will lend such support as it can to City of Tucson in securing other funding.

**Project Duration:** Land Acquisition Phase will require 10 to 12 months. Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months. To minimize the impact of increasing land cost, the Land Acquisition Phase of this project should be scheduled at the start of the bond program.

**Implementation Period:** 3, 4, 5

**Project Management:** The City of Tucson will manage acquisition, design and construction of the project, with an intergovernmental agreement between the City of Tucson and Pima County.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$12,000. This cost will be funded through the City of Tucson Operating Budget - General Fund.

#### **4.37 Pantano River Park**

**Location:** This project is located along the east bank of the Pantano River from Kenyon Drive to Sellarole Road, just south of Golf Links Road.

**Scope:** This project is the design and construction of a major segment of the Pantano River Park on the east bank of the Pantano Wash. The design will provide for trail development and incorporate a commemorative tree-planting area in partnership with Trees for Tucson, and a children's memorial garden. The project is being developed in two phases. Phase One extends from Kenyon Drive to Michael Perry Park. Phase Two extends the project length from Michael Perry Park to Sellarole Road.

**Benefits:** This project is the result of a community-driven planning effort, which resulted in a Concept Plan to develop this segment of the river park. The project is a coordinated effort between the City of Tucson, Pima County and Trees for Tucson and will benefit the users of the river park system. This project will address the community's need for enhanced trails, connectivity and continued development of the urban pathway system, as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013 and the Eastern Pima County Trails System Masterplan. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$4,233,175 Phase One  
\$ 533,000 Phase Two

**Bond Funding:** \$3,500,000

**Other Funding:** \$65,000 (Phase One) from the City of Tucson; \$1,200,000 RTA; \$1,175 Other

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County will manage the project, pursuant to an intergovernmental agreement between the City of Tucson and Pima County.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$15,000. This cost will be funded through the City of Tucson Operating Budget - General Fund. Volunteers will be utilized to help maintain the park.

#### **4.38 Rio Vista Natural Resource Park**

**Location:** This project is located at the end of Tucson Boulevard, north of Prince Road. The park's northernmost boundary borders the west bank of the Rillito River Park.

**Scope:** This project will expand an existing natural resource park and includes the restoration and revegetation of disturbed areas on the site. The project will complete development of the park.

**Benefits:** This project will complete development of this natural resource park and provide leisure facilities identified through an extensive public input process. It will address community needs in an area of the City with a shortage of parks as defined by the City of Tucson Parks and Recreation Strategic Service Plan 2013. This project will address the community's need for parks and recreational facilities as identified in the City of Tucson Parks and Recreation Strategic Service Plan 2013. Open space, trails and natural resource parks are important elements of the voter-approved City of Tucson General Plan.

**Cost:** \$1,500,000, with Planning/Design being \$225,000, Construction being \$1,125,000, and Other being \$150,000.

**Bond Funding:** \$1,500,000

**Other Funding:** None identified at this time

**Project Duration:** Planning, Design and Procurement Phases will require 10 to 12 months. Construction will require another 10 to 12 months.

**Implementation Period:** 2, 3, 4

**Project Management:** The City of Tucson will manage the project, pursuant to an intergovernmental agreement between the City of Tucson and Pima County.

**Future Operating and Maintenance Costs:** The City of Tucson will own and operate the completed project. The additional annual operation and maintenance cost for this project is estimated to be \$279,000. This cost will be funded through the City of Tucson Operating Budget - General Fund.

d. **Town of Marana Parks**

4.39 **Cultural and Heritage Park**

**Location:** In the vicinity of Tangerine Road and the Santa Cruz River.

**Scope:** The scope encompasses the planning, design, construction, and restoration of over 120 acres of open space into passive recreation and celebration of heritage.

**Benefits:** The Town's mission with regard to its heritage and cultural resources is to preserve, celebrate and appreciate the cultures and history of the Marana area. This park will attempt to recreate some of what has been lost while at the same time creating a new civic and museum district for the residents of the area to utilize. The park is slated to include a farmers market, an amphitheater, museums, a community garden, a working farm and public buildings for civic groups. The location of the park is central to the Town of Marana but of close proximity and benefit to unincorporated County residents on the east and west of the Town and for City of Tucson residents who live in the northern portions of the City.

**Costs:** \$8,915,000, with Planning/Design being \$1,200,000, Construction being \$7,000,000, and Other being \$715,000.

**Bond Funding:** \$1,000,000

**Other Funding:** \$7,915,000, with the Town of Marana C.I.P. providing \$1,250,000, Town of Marana Impact Fees providing \$5,000,000, and community contributions totaling \$715,000.

**Project Duration:** Planning/Design at 12 to 24 months and Construction at 12 to 24 months.

**Implementation Period:** 2, 3, 4

**Project Management:** The Town of Marana will manage the project, pursuant to an intergovernmental agreement between Pima County and Marana. The Town will also execute

intergovernmental agreements with The Arizona Historical Society and Arizona State Land Office.

**Future Operating and Maintenance Costs:** Operating and maintenance impact to the Town of Marana is \$350,000 per year.

#### **4.40 Tortolita Trail System**

**Location:** Tortolita Mountains/Town of Marana's Tortolita Preserve

**Scope:** The scope of the Tortolita Trail System development encompasses the planning, design, construction, and renovation of over 30 miles of new and existing trails associated with the Tortolita Mountain range and Town of Marana's Tortolita Preserve. The trail system is located within the boundaries of the Town of Marana and on neighboring State and County-owned land.

**Benefits:** The benefits of the project include recreational opportunities for hikers, equestrians, and mountain bicyclists by providing access into the 3,245 acre Tortolita Mountain Park and 2400-acre Tortolita Preserve. Facilities include blinds for wildlife observation, scenic overlooks, interpretive signs for natural resource education, and picnic ramadas. Pima County has a planned trailhead to be located at the southern end of the trail system off Tangerine Road, and Cottonwood Properties, developer of Dove Mountain is building a trailhead at the north end of their development off Dove Canyon Pass. The location of the Tortolita Trail System is of primary benefit to residents of the Town of Marana, Oro Valley, and Pima County. Cyclists and hikers from across the state and visiting the region will be drawn to the System.

**Cost:** \$1,450,000, with Planning/Design being \$145,000, Construction being \$1,087,500, and Other being \$217,500.

**Bond Funding:** \$1,200,000

**Other Funding:** \$250,000 from the Town of Marana C.I.P.

**Project Duration:** Planning/Design at 36 to 48 months and Construction at 48 to 56 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** The Town of Marana will manage the project, pursuant to an intergovernmental agreement between Pima County, Marana, and Arizona State Land Office.

**Future Operating and Maintenance Costs:** Operating and maintenance impact to the Town of Marana is \$65,000 per year.

#### **e. Town of Sahuarita Parks**

##### **4.41 Anamax Park Multi-Use Ballfield**

**Location:** Camino de las Quintas, between Interstate-19 and La Canada Drive, Town of Sahuarita.

**Scope:** Design and construct two multi-use ballfields, parking, and restroom facilities on 22 acres of newly acquired land adjacent to the existing Anamax Park. The Town is completing a

Masterplan for this park facility that will detail more extensive improvements than will be financed by this bond project. This project is a critical first phase of this Masterplan.

**Benefit:** The population of southern Pima County and the Town of Sahuarita are underserved with regard to having adequate ballfield space available for soccer and football team oriented sporting events. At times, the shortage of fields is compounded when such teams from the Tucson area utilize these fields for tournaments and other special events. The addition of 2 more multi-use ballfields in the Sahuarita area will provide relief for this shortage of recreational facilities.

**Cost:** \$502,214

If the Town can secure another source of funding for design, then the entire bond funding will be allocated to construction.

**Bond Funding:** \$500,000

**Other Funding:** General Funds (\$2,214)

**Project Duration:** Planning at 9 to 12 months, Design at 12 to 24 months, and Construction at 18 to 36 months.

**Implementation Period:** 4, 5, 6

**Project Management:** The Town of Sahuarita will manage design and construction of this project, in conjunction with an intergovernmental agreement between Pima County and the Town.

**Future Operating and Maintenance Costs:** The Town will assume ownership of these ballfields and will operate and maintain the fields, in conjunction with an intergovernmental agreement between Pima County and the Town.

#### **4.42 Bicycle Lane on Sahuarita Road**

**Location:** Along both sides of the three-mile stretch of Sahuarita Road from the west Town boundary to the east Town boundary.

**Scope:** Right-of-way acquisition for and construction of bicycle lanes on both the eastbound and westbound sides of Sahuarita Road, which is a popular cycling route in southern Arizona.

**Benefit:** Because Sahuarita Road is one of the main east/west thoroughfares in the Town and is adjacent to the Sahuarita school campuses and the Town Hall Complex, it experiences very heavy traffic demand on a daily basis. Sahuarita Road is also part of a popular bicycling loop that runs through southern Pima County around the perimeter of Tucson and is utilized by cyclists from around the County. Development of bicycle lanes will greatly improve the safety and circulation element of this roadway.

**Cost:** \$1,500,000

**Bond Funding:** \$1,500,000

**Other Funding:** None identified at this time. The Town intends to fund design through Federal Highway Enhancement grants



**Project Duration:** This project will be phased in over a three to four year period. Right-of-way acquisition, if necessary, will be on-going over the course of the project. Construction will be phased in over three fiscal years, which each phase with a duration of approximately 12 months.

**Implementation Period:** 4, 5, 6

**Project Management:** The Town of Sahuarita will manage acquisition, planning, design, and construction of this project, in conjunction with an intergovernmental agreement between Pima County and the Town. Pima County Natural Resources, Parks and Recreation will coordinate for Pima County.

**Future Operating and Maintenance Costs:** The Town of Sahuarita will operate and maintain these bicycle lanes in conjunction with an intergovernmental agreement between Pima County and the Town, and will incorporate conditions on use as requested by Pima County. The annual operating and maintenance costs of this project will be minimal.

f. **Town of Oro Valley Parks**

4.43 **Naranja Town Site Park**

**Location:** 600 Block West Tangerine Road, south side of Tangerine, 1.25 miles west of La Cañada Drive.

**Scope:** Acquire 28 acres of private land.

**Benefits:** Acquisition will provide 28 additional acres to the existing 212 acres proposed for the Naranja Town Site Park. The Naranja Town Site has been master planned as a regional park with a broad assortment of recreational and cultural improvements and amenities including baseball, softball, soccer and football fields, tennis center, basketball courts, skateboarding and rollerblading arena, bicycle/motocross track, improved and primitive trails, community center, aquatics center and performing arts center. The additional land will allow for more trails, open space, expansion of some aforementioned amenities and the opportunity for a new cultural and technology center. The land is also vital for providing a primary access to the regional park facilities from Tangerine Road. All of these improvements will have regional appeal and use. At the request of the Town Council of Oro Valley, this project is terminated and remaining funds are reallocated to 4.6, Steam Pump Ranch Rehabilitation.

**Cost:** \$2,193

**Bond Funding:** \$2,193

**Other Funding:** None identified at this time

**Project Duration:** Land acquisition at 24 months

**Implementation Period:** 1, 2

**Project Management:** The Town of Oro Valley will acquire the land with County Bond Funds and be responsible for future master planning, development and operational expenses. An intergovernmental agreement is necessary to formalize the timing, release and conditions of the

Bond Funds for the land acquisition.

**Future Operating and Maintenance Costs:** Operating and maintenance costs will be the responsibility of the Town of Oro Valley.

**g. Libraries**

**4.44 Marana Continental Ranch New Library**

**Location:** Town of Marana, on property owned by the Town of Marana, in the Continental Ranch area, at Silverbell and Cortaro Farms Road

**Scope:** Design and construct a new 20,000 square foot library to serve the Town of Marana/Continental Ranch area. The library will be constructed to house an eventual 100,000 volume book collection, state-of-the art technology, computer lab, large meeting room and small study rooms, and a parking lot.

**Benefits:** The current Marana Library is too small to serve the growing population in the Continental Ranch area and the nearest library, the Nanini Library, is several miles distant from the population center in Marana. Opening of this new library will relieve pressure on the Nanini Library

**Costs:** \$6,395,000

**Bond Funding:** \$4,500,000

**Other Funding:** \$1,895,000 (\$1,622,500 Library District, \$272,500 Town of Marana)

**Project Duration:** Planning at 8 to 12 months, Design at 15 to 24 months, and Construction at 15 to 30 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Facilities Management Department

**Future Operating and Maintenance Costs:** County Library District and the Town of Marana, with the possible participation of the Tucson-Pima Public Library.

**4.45 Oro Valley Public Library Expansion**

**Location:** 1305 West Naranja Drive, Oro Valley, Arizona

**Scope:** The new 25,000 square foot library opened August 2002 with 15,000 square feet of finished space and an additional 10,000 square foot unfinished shell for future expansion. The scope of this project is to finish out the shell. Architectural plans and specifications have been completed.

**Benefits:** Features include an expanded learning center for children, a new state-of-the-art teen zone, a multi-functional program room, new book stacks that will accommodate 30,000 more collections and expanded computer access for all ages. The Oro Valley Public Library is an Affiliate of the Tucson Pima Public Library System and is fully integrated with the main library and all branches. This library has become one of the highest used libraries in the system in its

first year of use. It has and will continue to have regional appeal and usage. Fulfills the Strategic Plan of the library and the goals of the Library District Plan.

**Cost:** \$1,100,000, with Construction being \$710,000, Computers/Technology being \$200,000, and Furnishings/Fixtures/Equipment being \$190,000.

**Bond Funding:** \$1,100,000

**Other Funding:** Professional services (A & E) will be paid by the Town of Oro Valley.

**Project Duration:** Construction plans and specifications will be ready to bid fiscal year 2004/05, with Procurement at 3 months and Construction at 9 to 15 months.

**Implementation Period:** 1, 2

**Project Management:** The Town of Oro Valley will provide all project management for design and construction, pursuant to an intergovernmental agreement between Pima County and the Town.

**Future Operating and Maintenance Costs:** All operating and maintenance expenses are to be split 50/50 between the Town of Oro Valley and the County Free Library District, pursuant to an annual intergovernmental agreement.

#### **4.46 Wilmot Branch Library Replacement or Relocation**

**Location:** The area bordered by Craycroft, Speedway, Kolb and Broadway; within the City of Tucson.

**Scope:** Design and construct renovations of the existing 19,000 square foot library. The renovations will maximize efficient use of existing space. Design and construct, as determined necessary, an addition to the existing library of up to 6,000 square feet. The building will house an expanded collection, state-of-the-art technology, information computer commons, large meeting room(s) and small study rooms, and a self-directed service check out. Library operations will be conducted from a temporary facility during renovation and construction. Some funds will be used for the acquisition of State Trust land adjacent to the Winston Reynolds-Manzanita District Park, and expansion of the Eckstrom- Columbus Library, and minor improvements to the Himmel Library, Woods Memorial Library and Nanini Library.

**Benefits:** The current library was constructed in 1965 and is considered by many to be a seminal work by the renowned modernist architect Nicolas Sakellar. A design charette was conducted to determine the most cost-effective and efficient means of retaining the existing building and providing library services in the neighborhood. The charette proved that the existing space could be redesigned and modified to enhance efficiency and minimize the need for new construction. The remodeling and addition will enhance the Pima County Public Library's mission of supporting education, literacy, and lifelong learning throughout Pima County. This library serves customers from all of Pima County. The acquisition of land adjacent to the Winston Reynolds-Manzanita District Park will provide access to the Manzanita Greenway, space to expand the Drexel Heights Community center and associated community center amenities including potential library services, space for sport fields, free play areas, trails, ramadas, and additional parking.

**Cost:** \$7,140,650. This amount will include design and construction of remodel and any addition, the expansion and enhancement of the existing collection and rent payments for a temporary facility.

**Bond Funding:** \$7,000,000

**Other Funding:** \$140,650(In-lieu recreation fees applied to the acquisition of land next to Manzanita Park, and \$38,000Library District Fund balance)

**Project Duration:** Construction will begin in 2007 and be completed by FY2013/14.

**Implementation Period:** 2, 3, 4, 5

**Project Management:** The project will be managed by Pima County Facilities Management.

**Future Operating and Maintenance Costs:** Pima County Library District, a library district established pursuant to the laws of the State of Arizona, operates libraries throughout unincorporated Pima County and in most incorporated cities and towns in the County. Based on an intergovernmental agreement with the City of Tucson, the building will be conveyed by the City to the library district.

E. Question No. 5 - River Parks and Flood Control Improvements

For the purpose of acquiring, constructing, expanding and improving the flood control facilities of the County, including, without limitation, bank stabilization, channels, drainageways, dikes, levees and other flood control improvements and river parks and other related facilities and the acquisition and construction of real or personal property or interests or rights in property for such purpose and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell general obligation bonds of the County in an aggregate principal amount not exceeding \$46,200,000?

**Table 14**

**Projects in Question 5**

<b><u>Project</u></b>	<b><u>Bond Allocation</u></b>
<b>Floodprone and Riparian Land Acquisition Program</b>	<b>\$ 5,000,000</b>
<b>Urban Drainage Infrastructure Program</b>	
Urban Drainage Infrastructure Program	\$ 8,281,000
City of South Tucson Projects	\$ 1,719,000
Tohono O’odham Nation Drainage Improvements	\$ 1,500,000
Pascua Yaqui Tribe Black Wash Flood Control Improvements	\$ 1,000,000
<b>Total Urban Drainage Infrastructure Program</b>	<b>\$12,500,000</b>
<b>River Parks and Flood Control</b>	
Santa Cruz River, Ajo to 29th St	\$14,000,000
Santa Cruz River, Grant to Camino del Cerro	\$ 2,700,000
Rillito River Linear Park Completion	\$ 3,000,000
Santa Cruz River in Vicinity of Continental Ranch	\$ 4,000,000
Cañada del Oro River Park, Thornydale to Magee	\$ 5,000,000
<b>Subtotal River Parks and Flood Control</b>	<b>\$28,700,000</b>
<b>Total Question 5</b>	<b>\$46,200,000</b>

1. Specific Project Description, Scope of Work, and Location

a. Floodprone and Riparian Land Acquisition

5.1 Floodprone and Riparian Land Acquisition

**Location:** Countywide

**Scope:** Purchase floodprone properties to protect public safety and preserve natural floodplain characteristics. Purchase property in fee title or secure drainage and conservation easements where appropriate. Develop land management plans to preserve floodplain and riparian areas of acquired properties. This program provides adaptive floodplain management in urban areas to preserve natural floodplains, protect riparian areas, and provide stormwater quality benefits. For upstream watershed protection in rural areas, the program preserves natural over bank

flood storage and natural floodplain characteristics to minimize potential downstream flooding and protect riparian areas.

**Benefits:** This is a cost-effective strategy to remove people and property from exposure to flood hazards and loss of life, as well as property damage. Preservation of flood water storage capacity in floodplains minimizes future flood damages, reduces the need for structural flood and erosion protection, facilitates groundwater recharge, creates passive-use recreational opportunities, maintains urban open space corridors, and preserves and enhances riparian habitat and corridors of natural biological diversity. This program compliments the goals of the Sonoran Desert Conservation Plan to preserve riparian areas.

**Cost:** \$5,000,000, with Administration being \$35,000 and Land Acquisition being \$4,965,000.

**Bond Funding:** \$5,000,000

**Other Funding:** None identified at this time

**Project Duration:** Estimated project duration is twelve years to locate, appraise and purchase floodprone properties. Typical acquisition requires 18 months to appraise property, negotiate and acquire property.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Flood Control District

**Future Operating and Maintenance Costs:** \$140,000 per year. Assumed acquisition of 1,400 acres with an annual operating cost for land management of \$100 per acre.

**b. Urban Drainage Infrastructure Program**

**5.2 Urban Drainage Infrastructure Program**

<b>Location:</b>	City of Tucson	Town of Sahuarita
	Town of Oro Valley	Green Valley
	Town of Marana	Ajo

**Scope:** Evaluate, design, and construct drainage improvements that protect public safety through a combination of nonstructural and structural improvements that provide flood and erosion control. Develop solutions to urban areas that have experienced repetitive flooding in residential and commercial areas. Projects will be prioritized by flood damage reduction potential after evaluation, based on a fixed set of criteria, and a recommendation from the Flood Control District Advisory Committee and approval by the Board of Supervisors (Directors of the Flood Control District). Potential projects are discussed below.

City of Tucson: Storm drain and flood control improvements for urban tributaries to the Rillito River including improvements to drainage from Columbus Wash, Mountain Wash, Christmas Wash and Flowing Wells Wash. Storm drain and flood control improvements for the mid-town and urban core including High School Wash, Arroyo Chico (Rosemont to Alvernon), Nebraska Wash and Naylor Wash. Floodplains associated with these tributaries include a significant number of residences and businesses that may be subject to flood damages. Sufficient funding will not be available to cover all of the needs.

Town of Oro Valley: Flood control improvement to tributaries to the Cañada del Oro Wash including Highland Wash, flooding behind the Oro Valley flood control levee in Oro Valley Estates, and Pistachio Wash.

Town of Marana: Assistance to the Town of Marana in development of the Barnett Floodway Channel which will serve as a conveyance system to move floodwaters from the Tortolita Mountains to the Santa Cruz River to remove existing residential areas and schools from flood hazards.

Town of Sahuarita: Improvements to convey tributary drainage to the Santa Cruz River along La Villita Road by a combination of improvements and property acquisition to prevent flooding in existing residential areas along La Villita.

Green Valley: Drainage improvements to control flooding and erosion along Drainageways 1, 3, 6, 9, and 13, which have experienced erosion problems downstream of La Cañada Drive and Interstate 19. For Drainageway 9, flood and erosion protection is needed adjacent to and south of Esperanza Estates.

Ajo: Flood Control to reduce flooding along Gibson Arroyo and other tributaries, especially at the Second Avenue culvert crossing. Provide stormwater detention, channel improvements and culvert improvements.

**Benefits:** Alleviate chronic flooding, protect residential and commercial development adjacent to river courses, and safeguard flood protection benefits provided by existing flood control facilities. Flood control improvements along major watercourses has removed the threat of flooding from the major rivers; however, residences and businesses remain subject to flood damage and are within federal floodplain hazard zones from tributary washes. This program would address flood hazards from these tributary washes.

**Cost:** \$10,332,739.

**Bond Funding:** \$ 8,281,000

**Other Funding:** \$2,051,739 County Flood Control District Tax Levy Revenue.

**Project Duration:** The estimated time to complete all projects throughout Pima County is twelve years. Individual projects are estimated to take an average of 36 to 48 months to complete.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Varies. Local jurisdictions will manage projects. Pima County will manage projects within unincorporated areas.

**Future Operating and Maintenance Costs:** Varies by project. Typical annual costs for detention basins are \$10,000 per year per 10 acres of basin; channels are \$25,000 per mile, and storm drains are generally \$10,000 per mile.

### **5.3 City of South Tucson Urban Drainage**

**Location:** Various Locations in the City of South Tucson

**Scope:** (1) Design improvements to capture stormwater runoff from Rodeo Wash where it enters public right-of-way at South 4th Avenue and East 40th Street and convey the stormwater downstream in a storm drain system to South 10th Avenue and West 38th Street.

(2) Construct improvements to increase stormwater drainage capacity on South 4th Avenue at the alleyway between East 26th Street and East 27th Street to convey the flow to an existing storm drain under South 5th Avenue.

(3) Design improvements to increase drainage capacity at South 7th Avenue and West 28th 2 Street and link with the existing stormwater drainage facility at West 26th Street.

(4) Design improvements to increase drainage capacity from 25<sup>th</sup> Street and South 8<sup>th</sup> Avenue to South 10<sup>th</sup> Avenue and 25<sup>th</sup> Street.

(5) Design improvements to provide an underground storm drain connection between the culvert under the Union Pacific railroad tracks at East 32nd Street to connect to the downstream storm drain at South 3rd Avenue and East 32nd Street.

(6) Install a box culvert at the intersection of South 7th Avenue and West 34th Street. Eliminate repetitive flooding in streets by providing positive drainage. All projects pertain to improving drainage capacity and mitigating flooding and ponding problems associated with stormwater runoff in the City of South Tucson.

**Benefits:** Alleviate chronic flooding, protect residential and commercial development adjacent to river courses, and safeguard flood protection benefits provided by existing flood control facilities. This is a regional approach since 90 percent of flooding in South Tucson originates in the surrounding City of Tucson areas. Flood control improvements along major watercourses has removed the threat of flooding from the major rivers; however, residences and businesses remain subject to flood damages and are within federal floodplain hazard zones from tributary washes. This program would address flood hazards from the tributary flows. The flood control infrastructure supports the community goal for urban in-fill development and the Comprehensive Land Use Plan.

**Cost:** \$1,719,000, with Administration being \$12,800, Construction being \$1,390,000, Design being \$175,000, Planning being \$20,000, Public Art being \$16,200, Land acquisition being \$85,000, and Utility Relocation being \$20,000.

**Bond Funding:** \$1,719,000

**Other Funding:** None identified at this time

**Project Duration:** Estimated total duration to complete all six projects is six years. Projects will be staggered to reduce disruptions from construction work within roadways. Typical project duration is 30 to 48 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** The City of South Tucson will manage design and construction, pursuant to an intergovernmental agreement between the Flood Control District and the City of South Tucson.

**Future Operating and Maintenance Costs:** Annual estimated costs of approximately \$17,000, which will be funded by South Tucson.



c. **Tribal Drainage Improvements**

5.4 **Tohono O'odham Nation Drainage Improvements**

**Location:** Town of Sells, Tohono O'odham Nation

**Scope:** Construction of a storm drain to collect runoff from the outflow of the Indian Oasis Elementary School and convey the flow underneath the Sells Youth Recreation Center and drain into catch basins adjacent to the Sells Wash. The Tohono O'odham Nation is funding and constructing the Sells Youth Center and Park, and the Oasis Elementary School, which is part of the Arizona Public School District, has received State School Deficiency Funding to correct flooding in classrooms. However, neither the Youth Center funding nor the School funding is sufficient to address the proposed storm drain.

**Benefits:** Provides improvements necessary for the Sells Community Center and Oasis School for regional recreational and community services for the Tohono O'odham Nation. Local benefits include correction of flooding to prevent health problems and protect the investment in youth and educational facilities.

**Cost:** \$1,500,000, with Administration being \$5,000, Construction being \$1,310,000, Design being \$100,000, Planning being \$20,000, Public Art being \$15,000, and Utility Relocation being \$50,000.

**Bond Funding:** \$1,500,000

**Other Funding:** None identified at this time

**Project Duration:** The Youth Center and School improvements are currently in design with Construction anticipated to begin in fiscal year 2004 and completed in fiscal year 2005. Planning has been completed, Design is at 6 months, Utility Relocation is at 6 months (concurrent with Construction), Construction is at 18 months, and Public Art is at 6 months (concurrent with Construction).

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Sells District Tohono O'odham Nation, pursuant to an intergovernmental agreement between the Nation and Pima County.

**Future Operating and Maintenance Costs:** Estimated at \$1,500 annually, which will be funded by the Tohono O'odham Nation.

5.5 **Pascua Yaqui Tribe Black Wash Urban Drainage Flood Control Improvements**

**Location:** Pascua Yaqui Tribal Land and Unincorporated Pima County

**Scope:** Address deficiencies related to stormwater flooding within developed areas of the Reservation and in particular Black Wash. Upgrade existing culverts, channels, and other drainage facilities experiencing erosion damage.

**Benefits:** This project is important to the Tribe's economic well being, as well as the health, safety and general welfare of the community and surrounding residents. It will assure the safety of Tribal members from flooding, and protect existing and future infrastructure.

**Cost:** \$1,000,000, with Administration being \$6,000, Construction being \$844,000, Design being \$75,000, Planning being \$60,000, Public Art being \$10,000, and Utility Relocation being \$5,000.

**Bond Funding:** \$1,000,000

**Other Funding:** None identified at this time.

**Project Duration:** Planning at 9 to 15 months, Design at 9 to 15 months, Utility Relocation at 6 to 12 months, and Construction at 18 to 36 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pascua Yaqui Tribe, pursuant to an intergovernmental agreement between the Pascua Yaqui Tribe and Flood Control District.

**Future Operating and Maintenance Costs:** Estimated at \$1,000 annually; which will be funded by the Pascua Yaqui Tribe.

**d. River Parks and Flood Control**

**5.6 Santa Cruz River, Ajo to 29th Street**

**Location:** Santa Cruz River Park: an approximate 1.5-mile reach between Ajo Way and 29th Street.

**Scope:** This project is considered the first phase of the Paseo de las Iglesias Project for flood control, river park and riparian habitat improvements. The Paseo de las Iglesias project is a joint Pima County and United States Army Corps of Engineers planning and feasibility study for flood control and riparian habitat restoration improvements from Congress south to the Los Reales Road alignment. This project, from 29th Street (Silverlake) to Ajo Way, is the first phase of construction for flood control improvements and linear river park system improvements along the Santa Cruz River to link to existing improvements from Grant Road to 29th Street (Silverlake), and from Ajo Way south to Irvington Road to create a continuous 7-mile long river park system. This project will also join the Santa Cruz River park system to the Tucson Diversion Channel (Julian Wash) linear river trail system. This project will provide flood and erosion control using reinforced soil cement low flow bank protection and one grade control structure along the Santa Cruz River supplementing the river linear park improvements and trails. Ecosystem restoration and riparian habitat enhancement are planned along the Santa Cruz River and the Old West Branch of the Santa Cruz River.

**Benefits:** This project will benefit the community at large as it protects and provides continuation of the Juan Bautista National Trail, the Pima County linear river park and trail systems, and provides alternative modes of transportation along the Santa Cruz River. This project along with the proposed 2004 Bond Project from Grant Road to El Camino del Cerro will provide a continuous system of river improvements and linear park system and trails for a total of 10 river miles by providing a link to connect two existing segments of the Santa Cruz River Linear Park and provide a connection to the linear park and bike paths along the Tucson Diversion Channel to the Sam Lena Park. The project provides for ecosystem restoration and supports the Sonoran Desert Conservation Plan for riparian habitat protection and preservation. The project also provides erosion and flood control to protect existing residences and

businesses along the Santa Cruz River, and to protect former landfill sites to prevent inundation and adverse impacts to groundwater quality.

**Cost:** \$17,200,000, with Administration being \$25,000, Planning being \$25,000, Design being \$600,000, Land acquisition being \$250,000, Utility Relocation being \$440,000, and Construction being \$15,860,000.

**Bond Funding:** \$14,000,000

**Other Funding:** None identified at this time.

**Project Duration:** Total project duration is estimated at 72 months, 6 years total to complete flood control improvements, linear park improvements and habitat restoration, with Planning at 24 to 36 months, Design at 24 to 36 months, Land acquisition at 12 to 24 months, and Construction at 48 to 60 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Flood Control District, in close consultation with the City of Tucson.

**Future Operating and Maintenance Costs:** Pima County Natural Resources, Parks and Recreation for the linear river park. The Flood Control District will provide operating and maintenance for riparian habitat: \$100,000 per year for the initial 5-year vegetation establishment period for erosion control and to meet mitigation and 404 permit requirements, then \$72,250 per mile annually.

## **5.7 Santa Cruz River, Grant Road to Camino del Cerro**

**Location:** Grant Road to Camino del Cerro

**Scope:** In 2003, the Pima County Flood Control District, Pima County Wastewater Management, and the Natural Resource Conservation Service (NRCS) completed soil cement bank protection along the Santa Cruz River from Grant Road to the Ft. Lowell Road alignment. This project connected the bank protection south of Grant Road, and north of Ft. Lowell Road. Pima County desires a linear park to connect into the upstream stream system, and to set the stage for future linear park development at the Silverbell Golf Course and Christopher Columbus Park along the west bank of the Santa Cruz River. This linear park and river pathways will follow and further establish the San Juan Bautista National Historic Trail on the west side of the Santa Cruz River. The proposed project includes a parking node at Grant Road, a connection to the City of Tucson's Juhan Park, and a pedestrian bridge across the Santa Cruz River to connect the linear park to the Sweetwater Wetlands Park and future linear park improvements along the east bank of the Santa Cruz River.

**Benefits:** This project will provide continuation of the Juan Bautista National Trail, the Pima County linear river park and trail systems, as well as provide alternative modes of transportation along the Santa Cruz River. This project will also provide linkage to the Christopher Columbus Regional Park along Silverbell Road and provide connections to bike paths to the Rillito River Linear Park

**Cost:** \$5,270,000, with Administration being \$7,000, Construction being \$4,812,500, Design being \$210,000, Planning being \$20,000, Public Art being \$24,500, Utility Relocation being \$100,000, and Land acquisition being \$96,000.

**Bond Funding:** \$2,700,000

**Other Funding:** \$2,570,000 - Federal and state grant funding will be applied for to help complete improvements on both sides of the Santa Cruz River.

**Project Duration:** Planning at 24 to 36 months, Design at 24 to 36 months, Land acquisition at 12 to 24 months, and Construction at 48 to 60 months.

**Implementation Period:** 2, 3, 4, 5, 6

**Project Management:** Pima County Flood Control District, in close consultation with the City of Tucson.

**Future Operating and Maintenance Costs:** Pima County Natural Resources, Parks and Recreation, with annual maintenance costs of \$72,250 per mile when completed.

### **5.8 Rillito River Linear Park Completion**

**Location:** Rillito River, Alvernon Way to Craycroft Boulevard

**Scope:** In 1996, the Army Corps of Engineers (ACOE) and Pima County Flood Control District completed soil cement bank protection along the Rillito River from Alvernon Way to Craycroft Road. In 2000, the ACOE and Flood Control District completed the paved pathway on the north bank, a decomposed granite pathway on the south bank, pedestrian bridges over the major washes, installation of an irrigation supply system, and provided landscape improvements. The ACOE and Flood Control District are currently working on developing an environmental restoration project called the Swan Wetlands Project. This project would include parking nodes at the end of Columbus Boulevard on the south bank. Parking on the north bank at Craycroft Road is being undertaken through the Rio Antiquo Project. This project will enhance and effectively complete the linear park. In addition, access to the linear park system would be provided at Mehl Park.

**Benefits:** This project will provide enhanced vegetation along the south bank between Columbus Boulevard and Swan Road and between the Alamo Wash and St. Gregory High School. Pima County wants to provide additional planting and landscaping to match and extend the scenic experience and quality of the existing River Park system between La Cholla and Campbell Avenue. This project will benefit the community at large, as it protects and provides continuation of the Pima County linear river park and trail systems, and provides alternative modes of transportation along the Rillito River.

**Costs:** \$5,421,947, with Planning being \$128,431, Construction being \$3,858,463, Design being \$784,409, Public Art being \$69,239, Utility Relocation being \$4,205, and Land acquisition being \$577,200.

**Bond Funding:** \$3,000,000

**Other Funding:** \$2,421,947 Flood Control Tax Levy

**Project Duration:** Planning at 24 to 36 months, Design at 24 to 36 months, and Construction at 48 to 60 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Flood Control District

**Future Operating and Maintenance Costs:** Pima County Natural Resources, Parks and Recreation, with annual maintenance costs of \$72,250 per mile when completed.

### **5.9 Santa Cruz River in the Vicinity of Continental Ranch**

**Location:** Santa Cruz River, Yuma Mine Wash to El Rio Neighborhood Park

**Scope:** The Town of Marana is developing plans for bank protection on the west bank of this segment of the Santa Cruz River between the Yuma Mine Wash and Cortaro Road as part of the development of a regional park that was authorized in Pima County's 1997 General Obligation Bond election. The project includes the construction of a soil cement underpass at Cortaro Road. The County is providing bond funding and flood control funds for the park and bank protection, respectively. The Town of Marana is securing all right-of-ways for this project.

The Town of Marana is also working with the Arizona Department of Transportation (ADOT) to construct a paved pathway following the eastern boundary of the Continental Ranch community along the western top of bank and low flow bank of the Santa Cruz River beginning at the Yuma Mine Wash, south of Cortaro Road and ending north of the proposed Cortaro Mesquite Bosque project, at El Rio Neighborhood Park, a total of approximately 4.1 miles. ADOT will provide \$998,000 of the total estimated project cost of \$2,400,000 for the Marana Shared Use Project. Plans for the northern 2.7 miles of the path are completed and construction is nearing completion. The Town is continuing to develop the southern 1.4 miles of the project. The project includes paving of the underpass ramp at Cortaro Road, landscaping and irrigation along the pathways, two pedestrian bridges, and three informational kiosks. This proposal includes the construction costs for the bank protection, the cost of developing a landscaped linear park and shared use path alongside the bank protection that would connect with the existing Marana Shared Use Path at the El Rio Neighborhood Park. The project will also include two parking nodes with ramadas.

**Benefits:** This project will benefit the Town of Marana and the Continental Ranch community as it will further protect the existing Cortaro Road Bridge, the commercial development, the proposed Rattlesnake Park and the Wheeler Taft Abbott Library south of the bridges from flood and erosion damage. The project will also provide continuation of the Juan Bautista de Anza National Historic Trail, the Pima County linear river park and trail systems, and provides alternative modes of transportation along the Santa Cruz River.

**Cost:** \$5,740,067.

**Bond Funding:** \$4,000,000

**Other Funding:** Bank Protection Fees (\$83,244), Funds from Tucson Water (\$33,489), Flood Control Tax Levy (\$1,623,334).

**Project Duration:** Bank Protection: Design Completion at 3 to 6 months and Construction at 6 to 9 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** The Town of Marana will manage design and construction, pursuant to an intergovernmental agreement between the Flood Control District and the Town.

**Future Operating and Maintenance Costs:** Pima County Natural Resources, Parks and Recreation, with annual maintenance costs of \$72,250 per mile when completed.

#### **5.10 Cañada del Oro River Park, Thornydale to Magee**

**Location:** Thornydale Road to Magee Road

**Scope:** This section of the Cañada del Oro Wash is bank protected from the Union Pacific Railroad on the south bank and from just west of Thornydale on the north bank to the Omni Tucson National Golf Resort. The proposed project would provide a river linear park on the south river bank between Thornydale Road and the north end of Omni Tucson National Golf Resort plus a paved bike path connection to the Rillito River Park via Thornydale Road. It would include a paved pathway, the south bank, landscaping, irrigation, and 3 pedestrian crossings. There will also be underpass ramps at Thornydale, Ina Road and Magee Road, a parking node at Magee Road with ramadas and a restroom, a parking easement at Thornydale and at Hardy Road, as well as a reclaimed water irrigation system.

**Benefits:** Pima County desires to provide additional planting and landscaping along the Cañada del Oro river park system to match and extend the scenic experience and quality of other completed and developed segments of the regional river park system.

**Cost:** \$7,797,151, with Administration being \$10,000, Construction being \$3,980,000, Design being \$250,000, Planning being \$50,000, Public Art being \$50,000, reclaimed water line being \$500,000, Utility Relocation being \$160,000, and Flood Control Tax Levy being \$2,797,151.

**Bond Funding:** \$5,000,000

**Other Funding:** \$2,797,151(Flood Control Tax Levy)

**Project Duration:** Planning at 24 to 36 months, Design at 24 to 36 months, and Construction at 48 to 60 months.

**Implementation Period:** 3, 4, 5, 6

**Project Management:** Pima County Flood Control District

**Future Operating and Maintenance Costs:** Pima County Natural Resources, Parks and Recreation, with annual maintenance costs of \$72,250 per mile when completed.

F. Question No. 6 - Sewer System Revenue Bonds

For the purpose of paying the costs of improvements, expansions and extensions to the sewer plant and system of the County, both within and without the County, including, without limitation, additional, expanded or enhanced effluent reuse, recharge and environmental protection facilities or facilities required for regulatory compliance, additional storage and treatment facilities, pumps, conduits, pipelines, mains and all necessary rights, properties, facilities and equipment therefor, and to acquire land, interests in land and rights-of-way for such purposes and paying all expenses properly incidental thereto and to the issuance of such bonds, shall Pima County, Arizona be authorized to issue and sell sewer system revenue bonds of the County in an aggregate principal amount not exceeding \$150,000,000, to be payable solely from the revenues of the sewer system of the County?

**Table 15**

**Projects in Question 6**

<b><u>Project</u></b>	<b><u>Bond Allocation</u></b>
<b>Rehabilitation and Repair</b>	
6.1 Roger Road WWTP Rehabilitation	19,557,718
6.2 Miscellaneous Conveyance System Rehabilitation and Repair	12,800,000
<b>Augmentation/Addition of Conveyance Capacity</b>	
6.3 Santa Cruz Interceptor, Prince to Franklin	25,000,000
6.4 Roger Road WWTP to Ina Road WPCF Plant Interconnect	22,629,144
6.5 Tanque Verde Interceptor, Craycroft to Tucson Country Club	-
6.6 Marana Regional Airport Sewer Connection	393,345
<b>Enhanced Processing-Regulatory</b>	
6.7 Ina Road WPCF - Denitrification	17,000,000
6.8 Ina Road WPCF Central Plant and Electric Upgrade	-
6.9 Ina Road WPCF Laboratory and Office Building	-
<b>System Treatment Capacity</b>	
6.10 New Marana WWTP Expansion	12,406,655
6.11 Avra Valley BNROD Expansion	39,700,000
6.12 Mt. Lemmon Sewer System	513,138
<b>Total Question 6</b>	<b>150,000,000</b>

1. Specific Project Description, Scope of Work, and Location

a. Rehabilitation and Repair

6.1 Roger Road Wastewater Treatment Plant (WWTP) Infrastructure and Environmental Improvements

**Location:** Sweetwater Drive West of Interstate-10 near the Santa Cruz River

**Scope:** Portions of the Roger Road WWTP site have been in service since the early 1950s. The plant has been expanded and improved a number of times. Staff and consultant evaluations indicate that older elements of the plant are in need of either significant rehabilitation and/or replacement to maintain the existing capacity of the plant and to meet water quality permit requirements. Plant process modifications and environmental upgrades have also been recommended.

Specific project tasks will include:

**Additional Odor Control Facilities:** This project includes design and construction of additional onsite and interceptor sewer scrubbers, changes to the current biotower mechanical process systems, improvements to the quality of gas generated onsite, and covering of primary clarifier units, which will reduce odor production at the facility. The project also includes preliminary design and investigation of the need for supplementary items such as covering additional onsite unit processes and replacement of biotower media. Total cost of these improvements is estimated to be \$4,500,000.

**Electrical Upgrade:** Existing electrical equipment, such as transformers and switchgear, is old and cannot effectively be used to power current computer-controlled processes. The system is subject to high power surges which may result in damaged equipment and may be hazardous to personnel. High spikes in electrical power result in equipment failure and excessive maintenance. This project will reconstruct the main electrical service, upgrade/replace existing switching equipment, replace defective feeder lines, and maximize the production of the backup power system. Worker safety will be improved and equipment repairs/maintenance will be reduced. Both design and construction funding are included in this three phase project. The total cost is estimated to be \$4,719,000.

**Biosolids Facility Upgrade:** The existing six digesters (oldest 53 years) are aging and in need of rehabilitation and/or replacement. All viable options will be evaluated during the planning/preliminary design stage to select the most cost-effective and “good neighbor” approach to the treatment of the biosolids. Estimated cost: \$7,093,000 (planning, design and initial phase construction.)

**Thickener Replacement:** The existing gravity thickeners are not adequate to handle the thickening process during the plant turnover period, which occurs every year, and their structural degradation is extensive. New thickeners will be constructed to replace the existing gravity thickeners, thereby improving odor control, worker safety, restoring plant capacity, and reducing costs of operation and maintenance. This project includes facility design, as well as construction. Total cost is estimated to be \$2,132,000.



**Overflow Basins:** The existing facility has inadequate storage for temporary stormwater detention and no alternative for temporary storage of untreated wastewater flows in the event of an unforeseen equipment failure. This project will allow containment of plant emergency overflow in the event of a process failure or mechanical failure. The project consists of concrete lined collection basins which could be used for emergency overflow, stormwater detention, or as a drying bed and/or to allow shutdown of the existing drying beds for rehabilitation. Total cost is estimated to be \$1,556,000 which includes design and construction of the new facilities.

**Benefits:** The Roger Road WWTP provides for treatment of approximately 60 percent of the total metropolitan area wastewater. Because of this, it is important to keep the facility in good operating condition. This allows the Wastewater Management Department to continue to provide safe, effective wastewater treatment in compliance with Federal and State environmental laws and provide increased odor control.

**Cost:** \$19,844,744

**Bond Funding:** \$19,557,718

**Other Funding:** System Development Funds (\$65,255), RWRD Obligations (\$221,771)

**Project Duration:** A typical component schedule is as follows - All project tasks will be sequenced so that the Roger Road WWTP can be kept in operation during rehabilitation, with Planning at 1 to 5 months, Design at 14 to 16 months, and Construction at 15 to 18 months.

**Implementation Period:** 1, 2, 3, 4, 5

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** These projects will reduce the maintenance expenses by \$35,000 per year allowing for increased maintenance for the remainder of the plant. The costs are paid for from Wastewater Management's budget, which is funded by user fees.

## **6.2 Miscellaneous Conveyance Rehabilitation Projects**

**Location:** Projects are located throughout the Tucson Metropolitan Area

**Scope:** The current conveyance condition assessment projects - both the Closed Circuit TV (CCTV) and the Sanitary Sewer Inspection and Identification Program (SSIIP) - are identifying areas within the regional sewage conveyance system in need of repair, rehabilitation or replacement. It is estimated that re-lining will cost between \$200 and \$300 per linear foot to rehabilitate the larger sewers. These projects will be completed based on order of need identified by the CCTV and SSIIP evaluation projects. This funding will allow for the re-lining/replacement of approximately 5 to 6 miles of gravity conveyance lines and rehabilitation of miscellaneous associated siphon inlet and outlet chambers and manholes/junction chambers. The interceptors being examined include:

1. Santa Cruz Central; from 18th Street to Prince Road.
2. Santa Cruz East; from University Boulevard to Fort Lowell
3. Old Nogales Highway; from Hughes Access Road to Ajo Way
4. North Rillito; from Wentworth Road to Ina Road
5. Continental Ranch Pumping System; from Lambert Lane Alignment to Ina Road
6. Southeast Interceptor; from Rita Ranch to Franklin Street
7. Numerous Conveyance System siphon facilities including Alameda, Julian Wash, Tucson Boulevard at Rillito, Northwest Outfall, Golf Links, Sabino Creek, and Craycroft Road at Rillito
8. Carrillo Neighborhood Rehabilitation

The design will be done primarily by Wastewater Management engineering staff. The design, installation and/or required reconstruction work on conveyance system facilities will be achieved through several individual projects throughout the next 4 to 5 years.

**Benefits:** Recent experience indicates that unlined concrete sewer pipe, initially designed to last 50 years, may last only 35 to 40 years when high levels of hydrogen sulfide and corrosion are present. The Department is currently inspecting all unlined concrete pipe, as well as other older reaches of the system, in order to identify those sections of the system that have experienced deterioration and merit rehabilitation.

Planned rehabilitation of the interceptors will reduce the possibility of potential failures, and their associated liabilities, including environmental concerns and potential large regulatory fines. Emergency repairs cost 10 times more than planned repairs/rehabilitation.

Emergency and/or unscheduled maintenance costs average \$ 4,400/mile. After rehabilitation, preventive maintenance costs are \$2,000 per mile.

**Cost:** \$15,000,000, with Administration being \$300,000, Design being \$1,000,000, and Construction being \$13,700,000.

**Bond Funding:** \$12,800,000

**Other Funding:** \$2,200,000 from System Development Funds

**Project Duration:** 8 years - The overall project includes identification and prioritization of reaches of interceptors requiring rehabilitation, specification of rehabilitation work, and construction. A typical interceptor rehabilitation schedule is: Design at 12 to 18 months and Construction at 12 to 24 months.

**Implementation Period:** 1, 2, 3, 4, 5, 6

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** In the first year after construction, the line is structurally under warranty. Operating and maintenance costs thereafter are approximately \$2,000 per mile. The costs are paid from Wastewater Management's budget, which is funded by user fees.

**b. Augmentation/Addition of Conveyance Capacity**

**6.3 Santa Cruz Interceptor, Prince to Franklin**

**Location:** Located along the easterly bank of the Santa Cruz River, from downtown near Franklin Street northerly to Prince Road for a total of approximately 19,000 linear feet.

**Scope:** Construct a new, large diameter (66-inch and 72-inch) gravity interceptor sewer north from downtown near Franklin Street to Prince Road where it will connect to the 78-inch diameter interceptor tributary to the Roger Road WWTP. A section of the interceptor, between Grant Road and Miracle Mile (Phase I), has been constructed in conjunction with a Flood Control bank stabilization project. This bond project provides for the installation of Phase II, approximately 11,000 linear feet, and Phase III, approximately 8,000 linear feet, and the associated construction administration.

**Benefits:** This project was identified in the 1990 Facility Plan. The Construction of the project will provide hydraulic relief for the Northwest Outfall Interceptor and provide needed conveyance capacity for future flows originating in the south and southeast areas of the metropolitan service area including Rio Nuevo.

**Cost:** \$45,305,172

**Bond Funding:** \$25,000,000

**Other Funding:** \$666,592 System Development Funds, \$19,638,580 RWRD Obligations.

**Project Duration:** Right-of-way negotiations are currently underway. Right-of-way is accomplished concurrently with Planning and any needed design modifications, with Design at 6 to 12 months, Right-of-way at 12 to 24 months, and Construction at 33 to 48 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** In the first year after construction, operating and maintenance costs are under warranty. After that period, the operating and maintenance costs would be approximately \$2,000 per mile annually, or \$8,000 for the entire 4-mile reach. The costs are paid for from Wastewater Management's budget, which is funded by user fees.

**6.4 Roger Road Wastewater Treatment Plant (WWTP) to Ina Road Water Pollution Control Facility (WPCF) Plant Interconnect**

**Location:** Within the corridor bounded on the west by Silverbell Road and on the east by Interstate-10 from Sweetwater Drive to Walker Road, as well as a location along the Rillito River between Campbell Road and Craycroft Road. Actual alignments will be determined by an initial project study.

**Scope:** Design, acquire easements and construct approximately 5 miles of sewer (gravity/pressure) and the associated wastewater pumping system (WWPS) and other system improvements needed to provide operational flexibility to treat tributary flows at either the Roger Road or the Ina Road treatment facilities.

The Plant Interconnect will provide the ability to divert part of the flow normally treated at the Roger Road Facility to the Ina Road Facility and vice-versa. This will allow de-activation of parts of either plant for repairs or maintenance; and allow the balancing of treatment demand with available plant capacity. Another integral component of the project is construction of a new WWPS positioned between Campbell and Craycroft, in combination with a force main crossing the Rillito River which will provide the ability/flexibility of routing flows - through the existing South Rillito interceptor/plant interconnect system - to the Ina Road Facility for treatment.

**Benefits:** This project was initially identified in the 1978 and 1990 Facility Plans as a future mechanism to assist in managing flows between the existing Ina Road and Roger Road treatment plants. A 12.5 mgd expansion is nearly complete at the Ina Road WPCF. The overall goal is to use available conveyance and treatment capacity at both WWTF's to maximize the efficiency of the sewerage system.

**Cost:** \$42,587,885

**Bond Funding:** \$22,629,144

**Other Funding:** \$19,902,130 RWRD Obligations, \$54,052 SS-15 1997 Bonds, \$2,559 SDF.

**Project Duration:** Right-of-way will be acquired concurrently with Planning, Design Procurement, and Design, with Planning at 2 to 6 months, Design at 19 to 24 months, Right-of-Way at 10 to 20 months, and Construction at 26 to 40 months.

**Implementation Period:** 1, 2, 3, 4

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** Costs for a new two-way pumped interconnect installation, with a pump station at each end, are estimated at approximately \$140,000 per month of actual operation. The costs are paid from the Wastewater Management budget, which is funded by user fees.

## **6.5 Tanque Verde Interceptor, Craycroft to Tucson Country Club (PhaselI)**

**Location:** Sewer alignment along the southerly bank of the Tanque Verde Wash – from Craycroft Road to the east end of the Tucson Country Club golf course.

**Scope:** This project includes construction of approximately 8,500 linear feet of 36-inch diameter sewer, in conjunction with approximately 3,250 feet of soil cement bank protection.

**Benefits:** The Tanque Verde Interceptor: Craycroft to Tucson Country Club, a 1997 Bond Election project, called for a 36-inch diameter interceptor sewer. Even though every reasonable effort has been made to find the most cost-effective route, the resulting alignment entails a structural crossing, bank protection and additional easements along the Pantano Wash and pipe protection along the southerly side of the Tanque Verde Wash. Larger flow management structures were needed to provide a high level of safety for sewer workers and the flexibility to reroute flows to the other interceptors. These features added to the level of complexity of this project and are beyond the scope of the project's initial cost estimate. The available route is both environmentally and topographically challenging and adds to the overall cost of the project. Due to the increased complexity, additional funding is requested to augment the \$4.05 million allocated to this project in the 1997 Bond Authorization. This project is a vital component of the

region's interceptor system. With the completion of this portion of the Tanque Verde Interceptor system, flows can be rerouted from the North Rillito Interceptor system to the South Rillito Interceptor system.

The monies from this bond authorization for the Tanque Verde Interceptor will be used in conjunction with funds authorized by the 1997 bond ballot to construct the project. Design is substantially completed and easement acquisition is underway. Construction will begin when funds become available.

**Cost:** \$9,050,000, with Administration being \$100,000, Design being \$515,000, Right-of-Way being \$3,635,000, and Construction being \$4,800,000.

**Bond Funding:** \$0

**Other Funding:**

**Project Duration:** Right-of-Way at 12 to 24 months and Construction at 20 to 36 months.

**Implementation Period:** On-Hold

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** In the first year after construction, the line is structurally under warranty. The operating and maintenance costs thereafter are approximately \$2,000 per mile per year, or \$3,000 for the entire 1.5-mile reach. The costs are paid from Wastewater Management's budget, which is funded by user fees.

## **6.6 Marana Regional Airport Sewer Connection**

**Location:** Town of Marana from the airport located on Avra Valley Road to Sanders Road and the Santa Cruz River.

**Scope:** Design and construct a sanitary sewerage conveyance system to serve the Marana Airport and vicinity. The conveyance system is conceptually planned to consist of a gravity outfall sewer from the Marana airport west to Sanders Road, then north to a pump station on the south bank of the Santa Cruz River. Sewage would be pumped from there, through a pressure line to an existing gravity sewer serving the Honea Heights Area.

**Benefits:** Will assist the economic development program planned for the airport and its adjacent area.

**Bond Funding:** \$393,345

**Other Funding:** \$187 System Development Funds

**Project Duration:** Design at 12 to 18 months and Construction at 15 to 30 months.

**Implementation Period:** Retired

**Project Management:** Pima County Wastewater Management Department, in close consultation with the Town of Marana.

**Future Operating and Maintenance Costs:** In the first year after construction, the line is structurally under warranty. The operating and maintenance costs thereafter are approximately \$2,000 per mile per year, or \$6,000 for the entire 3-mile reach. The costs are paid from Wastewater Management's budget, which is funded by user fees.

**c. Enhanced Processing-Regulatory Ina Road WPCF**

**6.7 Ina Road WPCF-Denitrification**

**Location:** Ina Road at Interstate-10/Roger Road on Sweetwater Drive

**Scope:** The project funded initial planning and initial design for the implementation of the Regional Optimization Master Plan (ROMP).

**Benefits:** The ROMP objectives are: 1) developing the optimal treatment process and plan to comply with regulatory requirements to reduce nitrogen concentrations in effluent discharged from the wastewater treatment facilities; 2) master plan for foreseeable regulatory requirements; 3) determining the long-term capacity needs of the County metropolitan treatment facilities, conveyance system and outlying growth areas; 4) developing a long-term plan for treatment, handling and reuse of system bio-solids and bio-gas that is produced by the treatment process; 5) developing a detailed implementation schedule to meet regulatory implementation deadlines and the optimization master plan; 6) and developing a financial plan to support the systems regulatory and other needs for the next 15 years.

**Cost:** \$35,382,470

**Bond Funding:** \$17,000,000

**Other Funding:** \$18,382,470 System Development Funds and RWRD Obligations

**Implementation Period:** 3, 4, 5, 6

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** The future operating and maintenance costs are paid from Wastewater Management's budget, which is funded by user fees.

**6.8 Ina Road Water Pollution Control Facility (WPCF) Central Plant and Electrical Upgrade**

**Location:** Ina Road at Interstate-10.

**Scope:** This project will supplement and continue the work involved with the overall Ina Road WPCF 12.5 million gallons per day (mgd) expansion in regard to electrical and HVAC. There are two major elements in this project. The first element is replacement of the temporary overhead on-site power system installed during the construction of the 12.5 mgd expansion with permanent underground power distribution facilities. The second element is the installation of a new central plant which will contain chillers, boilers, pumps and back-up generators for the heating and cooling of the new 12.5 mgd Biological Nutrient Removal (BNR) plant processes, buildings and the new laboratory. This project was canceled and the Bond Funding reallocated to project 6.11 Avra Valley BNROD Expansion.

**Benefits:** The first element of this project will install an underground in-plant distribution system with switchgear and transformers to increase efficiency of plant operations. The second element includes additional heating, cooling and pumping facilities for the new 12.5 mgd plant as well as for the proposed new laboratory, in order to provide a climate controlled environment for facilities at the new treatment train and the new laboratory.

**Cost:** \$0

**Bond Funding:** \$0

**Other Funding:** \$0

**Project Duration:** Design at 14 to 24 months and Construction at 22 to 36 months.

**Implementation Period:** 3, 4, 5

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** The energy costs for the existing Central plant are presently estimated at \$900,000 per year, which includes the purchase of natural gas for the generators. The cost of electrical power from an outside source for the 12.5 mgd plant is estimated at \$1,200,000 per year for a combined energy cost of \$2,100,000 per year for the Central Plant and Laboratory. The costs are paid from Wastewater Management's budget, which is funded by user fees.

## **6.9 Ina Road WPCF Laboratory and Office Building**

**Location:** Ina Road at Interstate-10

**Scope:** This project will construct a new laboratory (and offices) at the Ina Road WPCF. The design for this project was completed in conjunction with the Ina Road 12.5 mgd expansion. This project relies upon the Central Plant and Electrical Upgrade project (#8) for heating and cooling. This project was canceled and the Bond Funding reallocated to project 6.11 Avra Valley BNROD Expansion.

**Benefits:** Over the last decade the number and complexity of regulatory permits has increased significantly (AZPDES and APP). This has resulted in an increased requirement for analytical tests to monitor surface water discharge, groundwater, and biosolids compliance with these permits.

Currently the Department operates an ADHS certified lab that produces the compliance information required for state and federal permits. The current laboratory performs operational and compliance testing for the Ina Road WPCF, the Roger Road WWTF, the Randolph WRF, and the 8 Outlying Treatment Facilities.

The existing laboratory facilities are currently scattered among three separate buildings and occupy space originally designated for offices. As a result, the current laboratory spaces lack adequate ventilation, power availability and the square footage required to house the necessary analytical equipment. Laboratory analyses that cannot be accommodated in-house are often sent out to contract laboratories at an additional expense.

The existing laboratory does not meet the County's increasing wastewater compliance testing needs for existing and projected future regulations. The new building will allow the laboratory to be located at a single facility as well as provide necessary office space for the Industrial Waste Group and Permitting and compliance personnel.

**Cost:** \$0

**Bond Funding:** \$0

**Other Funding:** \$0

**Project Duration:** Design funds are allocated for any required changes to the existing final design, with Design at 12 to 15 months and Construction at 24 to 36 months.

**Implementation Period:** 4, 5, 6

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** Costs for water service and power for lights and ventilation together with building maintenance for the facility are estimated at \$155,000 per year. The costs are paid from Wastewater Management's budget, which is funded by user fees.

**d. System Treatment Capacity**

**6.10 New Marana Wastewater Treatment Plant (WWTP) Expansion**

**Location:** East of Trico Road and North of Marana Road near the Santa Cruz River

**Scope:** This project provides an expansion of the existing Marana WWTP, including acquisition of property for the required setbacks, to provide capacity for the growth in the area, as well as produce effluent for reuse and/or recharge.

**Benefits:** Expanding population in the Marana WWTP service area necessitates increased wastewater treatment capacity. Wastewater flows are rapidly increasing. In cooperation with the Town of Marana, a 208 Plan was developed for the entire Marana sewer system, which includes utilizing the existing WWTF's site for an expanded treatment facility for the Northwest Marana area. The \$2 million from the 1997 Bond Authorization originally envisioned the relocation and construction of a much smaller facility. The 1997 Bond Authorization will augment the 2004 bond funds. The capacity of the Marana facility is currently 150,000 GPD. This project will expand the overall facilities treatment capacity to approximately 2 MGD on a schedule compatible with the tributary area's projected new growth. Additional acreage surrounding the plant site will be acquired to meet current setback requirements. The expansion will provide effluent for reuse, recharge and/or environmental restoration.

**Cost:** \$38,564,024

**Bond Funding:** \$12,406,655

**Other Funding:** \$3,454,951 SDF, \$22,702,418 RWRD Obligations



**Project Duration:** Right-of-way is concurrent with Procurement Design, with Design at 12 to 18 months, Right-of-Way at 10 to 20 months, and Construction at 24 to 36 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** Based on similar plants (such as the Avra Valley WWTF), costs of \$750,000 per year are estimated. The costs are paid for from Wastewater Management's budget, which is funded by user fees.

### **6.11 Avra Valley BNROD Expansion**

**Location:** Avra Valley BNROD Facility, 10,000 West Snyder Hill Road

**Scope:** To assist in funding the design and construction of a new 4 mgd Biological Nutrient Removal Oxidation Ditch (BNROD) wastewater treatment facility.

**Benefits:** The increased treatment capacity will be available to meet the projected future demand for wastewater service due to the anticipated large population increase and will also produce high quality effluent. The effluent produces will be suitable for either reuse, recharge of environmental restoration in riparian areas.

**Cost:** \$54,322,782 Design being \$4,000,000, Land Acquisition being \$1,500,000 and Construction being \$48,822,782.

**Bond Funding:** \$39,700,000 This includes the original \$4,000,000 for 6.11 Miscellaneous Water Reclamation Facilities, the original \$12,000,000 for 6.8 Ina Road WPCF Central Plant and Electric Upgrade and the original \$9,000,000 for 6.9 Ina Road WPCF Laboratory and Office Building and \$5 million from the Tanque Verde Interceptor project. The Ina Road WPCF funding is being reallocated to this project because it is expected that the Santa Cruz Basin Nitrification/DeNitrification Study recently begun will provide valuable new information that will impact the future planning for the Ina Road WPCF and the planned Central Plant and Electric Upgrade and the Laboratory and Office Building.

**Other Funding:** \$14,622,782 (Additional System Development Funds and other funds)

**Project Duration:** Planning at 3 to 9 months, Design at 18 to 30 months, and Land Acquisition at 14 to 24 months.

**Implementation Period:** 1, 2, 3

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** There are no costs for this project until a WRF is constructed. Costs for a typical 4.0 mgd WRF with lift station are estimated at \$2 million per year. The costs are paid from Wastewater Management's budget, which is funded by user fees.

### **6.12 Mt. Lemmon Sewer System**

**Location:** Village of Summerhaven along Sabino Canyon Parkway and immediate areas tributary to the existing sewer system.

**Scope:** To improve and expand the Mt. Lemmon WWTF and Effluent Disposal system in the area damaged in the Aspen Forest Fire of June/July of 2003 in order to better serve the needs of the greater Summerhaven area and to provide a source of reclaimed water for beneficial reuse, such as fire protection and subsequent recharge. Should this approval not be forthcoming, unneeded bond funds will be transferred to the Roger Road WWTP (Wastewater Treatment Plant) Infrastructure and Environmental Improvements Project for odor control mitigation purposes. The remaining bond funding totaling \$986,862 will be applied to 2004 Bond Project SS6.04 Roger Road WWTP to Ina Road WPCF Plant Interconnect.

**Benefits:** Due to the extent of the Aspen Fire damage, and the anticipated rebuilding of the Summerhaven area, it may be necessary to reconfigure and expand the entire Mt. Lemmon public sanitary sewerage treatment system, including conveyance, treatment and effluent disposal/reuse systems. Initially the system was authorized to serve only 47 specific properties with the public sewer system and dispose of the correspondingly limited amount of effluent in a spray field to the San Pedro drainage. The impact of the fire and subsequent rebuilding of the Summerhaven area will result in a new master plan. There is also community interest in providing wastewater treatment for additional residential hook-ups in lieu of private septage disposal. The resulting development will require the expansion of the existing 12,500 gallon per day wastewater treatment facility, upgrade of the water quality treatment to meet environmental permits (AZPDES, APP and Reuse permits) and evaluation and siting of additional disposal areas.

**Cost:** \$521,055

**Bond Funding:** \$513,138

**Other Funding:** \$7,917 SDF

**Project Duration:** Planning at 12 to 15 months, Design at 18 to 30 months, Land Acquisition at 13 to 26 months, and Construction at 24 to 36 months.

**Implementation Period:** 4, 5, 6

**Project Management:** Pima County Wastewater Management Department

**Future Operating and Maintenance Costs:** Costs are estimated at \$575,000 per year. The costs are paid from Wastewater Management's budget, which is funded by user fees.

**AS AMENDED by the Board of Supervisors of Pima County, Arizona, on this 15th day of October, 2013.**

Attest:

\_\_\_\_\_  
Chair, Pima County Board of Supervisors

Reviewed by:

\_\_\_\_\_  
Clerk, Pima County Board of Supervisors

\_\_\_\_\_  
Pima County Administrator

Approved as to Form:

\_\_\_\_\_  
Civil Deputy County Attorney